

ATTACHMENT 2

Cover page sheet

1. Applicant and Implementing Organization:

Applicant: County of Santa Barbara

Implementing Organization: Community Services Department

Specific unit or office within the implementing organization:
Housing and Community Development Division

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Imp. Org's Tax ID Number 95-6002833

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4. Contact person for application, if different than Project Director:

Name N/A

Title _____

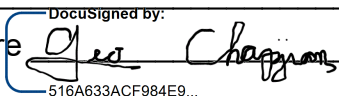
Telephone _____

Email _____

The applicant certifies that, to the best of his or her knowledge and belief, the data in this application are true and correct.

Name of Authorized Official

Print George Chapjian

Signature  Date December 15, 2021

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Part 1 | Specific unit or office to implement. The County of Santa Barbara's Community Services Department (Housing and Community Development division) will implement the ERF Program grant. The Housing and Community Development (HCD) division serves as the CES lead agency, CoC collaborative applicant, administrative entity, and HMIS lead, facilitates most funding to address homelessness, and manages regional outreach coordination. Following over a year of community engagement and strategic planning facilitated by HCD, the Board of Supervisors (BOS) adopted the Community Action Plan (CAP) to Address Homelessness in early 2021. The CAP incorporates a key action to create a coordinated encampment response across public agencies, and highlights both protocol and procedural steps for successfully resolving encampments. The BOS requested HCD return with a directed approach and strategy to address the growing number and impact of encampments. The public health emergency has resulted in an increase in the number and footprint of encampments, as guidance from the CDC and other legal considerations recommend not dispersing persons living in encampments without alternative options when feasible. Local community partners and jurisdictions monitor encampments and have reported over 100 locations of unsheltered persons using a new mapping software. In 2020, County Fire reported impacts that included 401 non-fire emergency medical services calls, and 47 fire-related calls. Unsheltered homelessness in SB County rose 37% (by 330 individuals, from 893 to 1,223) between the 2017 and 2020 Point in Time Counts (PIT) of persons experiencing homelessness. An unsheltered PIT was not conducted in 2021 due to COVID-19. Based on data modeling collected through HMIS, the County experienced a 34% increase in unsheltered homelessness between 2020 and 2021. This increase was due in part to the reduction in

shelter capacity caused by the COVID-19 pandemic. Concerns were identified through an increase in calls for law enforcement service, the need for sanitation services and removal of biohazard, and the deterioration of public spaces. Over the past two years, HCD has coordinated service providers involved in encampment response, such as CityNet, Good Samaritan Shelter, County Multi-Disciplinary Team; all have given feedback based on their experiences. Recent successful exits from homelessness to temporary and permanent housing placements have resulted from best practices such as consistent engagement by trained providers, emphasizing case management in the field, focus on a housing and services plan, and employing best practices like progressive engagement and more accountability in the coordinated entry system (CES) for housing navigation. Encampment resolution efforts in Isla Vista have relied on some of the best practices outlined throughout this proposal have shown the need for all components in order to achieve successful resolution. Time for engagement, understanding of the population, and access to a variety of shelter/housing options including non-congregate resulted in 31 individuals accepting alternative shelter and other critical services. Sites were closed through placement, eliminating the need for forced removal by law enforcement. Since August 2021, 19 encampments along an ocean watershed and neighborhood bike/walking path in South SB County have been resolved through meaningful paths to safe and stable housing via a low-barrier navigation center funded in part by State HHAP, using non-punitive, low-barrier, person-centered, Housing First approaches. The economic, social, and overall health impacts of COVID-19 have worsened the condition for persons experiencing homelessness. COVID-19 has made encampment management even more complicated and challenging. The following

principles, specific to addressing encampments, have also informed the development of the protocol: (1) It is not safe or healthy for people to live unsheltered. (2) Adequate safe, accessible, and supportive shelter and housing of all types is the solution to homelessness. (3) Low-barrier pathways to permanent housing are the best solution to addressing encampments. (4) People may sleep and live in encampment settings alone or as a collective for many reasons, including a sense of community and safety. (5) Community member concerns about encampments within their neighborhoods, including those related to health, sanitation, and safety, should be addressed. (6) Jurisdictions must balance the interests of unsheltered residents with the interests of other community residents. County departments reviewed policies published by other communities and drafted a protocol based on existing practices and expertise. To incorporate the comments and recommendations by local jurisdictions, the draft protocol was provided to local jurisdictions, and is the subject of a working committee of the regional Elected Leaders Forum to Address Homelessness (EL Forum). A review of the draft protocol by service providers and County departments was presented during the July 2021 EL Forum, attended by elected and staff representatives from jurisdictions throughout the county. On August 31, 2021, the BOS received a presentation on homeless encampments in SB County, which identified key strategies and priority areas to address unsheltered homelessness; approved and adopted the Encampment Resolution Strategy, including the Encampment Response Protocol; provided direction on resources for implementation of the Strategy, including the Protocol; and directed staff to allocate up to \$1,482,500 in restricted federal 2021 American Rescue Plan Act (ARPA) funding to implement FY21/22 Encampment Strategy. An encampment strategy was needed to address the proliferation

of encampments and the unhealthy and unsafe conditions, increased risk of fire, environmental impacts, and compromised public spaces. A cross-jurisdictional Protocol provides increased clarity and coordination around all aspects of encampment responses for property controlled by various entities. All interventions will include health and safety measures, and will be based on health and safety risks, available resources, and capacity. As the strategy moves forward, increased partnerships and opportunities for collaboration and sustainable funding are necessary to address encampment issues.

Partnerships/collaborations. Following the BOS investment in shelter, leveraging of rental subsidies, action toward new permanent housing, and funding of robust outreach and engagement, HCD has: appointed an Encampment Response Coordinator; selected contractors for Encampment Outreach and Sanitation Services; deployed the Encampment Response Team (ERT) to assess and recommend interventions to resolve encampments on County-owned and County-controlled sites throughout the county; and convened a working group of local (cities), regional (Union Pacific Railroad), statewide (Caltrans), and community (Santa Barbara Alliance for Community Transformation and Heal The Ocean) partners to address the impacts of encampments along the transit corridors in our county. As detailed in the letters of support from: the cities of Santa Barbara, Goleta, Lompoc, and Santa Maria; Caltrans; State Assemblymember Steve Bennett; and State Senator Monique Limón: the desire for a regional approach to address encampments in high-risk zones along the Highway 101/Union Pacific Railroad (UPRR) corridor has been discussed multiple times at the EL Forum and weekly regional coordinated outreach team meetings. There has been consistent interest expressed by attendees to work collaboratively on a joint effort to address encampments, particularly

on and around property controlled by agencies such as Caltrans and UPRR. This shared matter and the need to be responsive to concerns such as wellness and safety of unsheltered individuals, fire risk, impacts to creeks and watersheds, etc., as well as the overall need for a unified approach, have also been discussed at the Forums. SB County meets with local communities to address high risk area encampment zones. ERF resources would make it possible to increase coordinated staffing resources to provide consistent education about fire danger and rail/road risks, engage in case management with navigation services, and move people in high-risk encampment zones to interim and permanent housing. *Structure and partnership.* County staff will continue to coordinate with key stakeholders previously noted in order to execute Memorandums of Understanding (MOUs) and formalize collaborative, organized approaches to address unsheltered homelessness at encampments establishing effective, scalable, and replicable demonstration efforts. While awaiting notice on funding request, the partners will continue to work with CalTrans and UPRR to formalize partnership and address encampments at high risk of injury, fatality, and fire in the transit corridor. If awarded, staff will return to the County BOS in order to take the actions required for the acceptance and administration of Encampment Resolution Funding/ERF (execute all certifications, standard forms, and a grant agreement required for the disbursement ERF); and to review recommendations on any subrecipient awards for agencies to provide services as listed in the budget (e.g. interim housing, environmental rehabilitation, etc.). *Part 2 | Specific site.* The prioritized encampment site and population to be served in SB County: targeting the population in documented danger of injury and/or death from fires and vehicle/train right-of-way (ROW)pedestrian strikes encampments in specific transit corridor areas

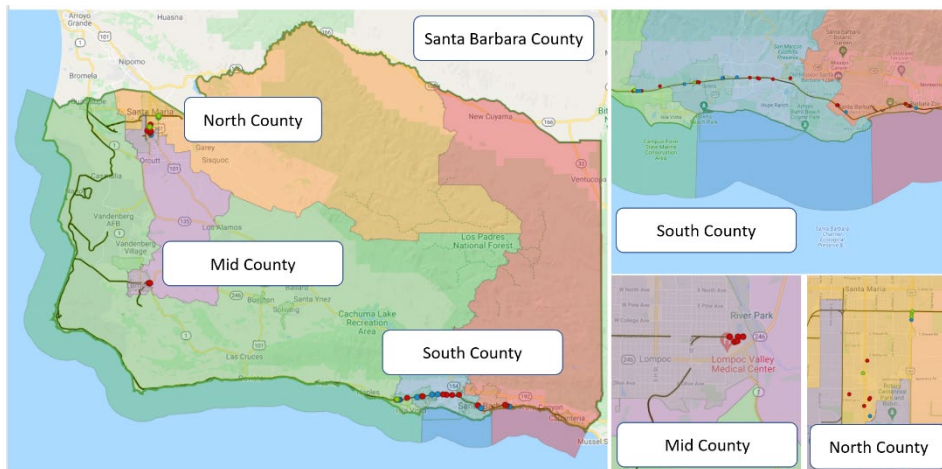
(along U.S. Hwy 101 and CA Hwy 1, specifically where railroad parallels and intersects highways). The closely linked community of encampments being resolved includes UPRR High Fatality Zones and crosses cities in each County district and region, for a total of 53 camps and 99 persons based on current mapping software data; it is estimated approximately 200 persons will be served in high safety risk zones over a two-year period.

The locations and camps are mapped in Table 1 and listed as a chart in Table 2. **Table**

1. Mapped Sites for Resolution in the High Safety Risk Zones

Individuals to be served. The number of the individuals living in each selected site was determined based on mapping software currently in use by the County’s ERT and homeless service providers, as well as client-level data in the Homeless Management

Information System (HMIS) and CES. Mapping software and HMIS data highlights a number of persons who do not speak English



fluently, as well as a high level of persons with substance use disorders. **Table 2. Sites Identified for Resolution in High Safety Risk Zones**

<u>Zone</u>	<u>City/Area</u>	<u>Camps</u>
South County	Goleta, Santa Barbara, Montecito, unincorporated	37
Mid County	Lompoc	5
North County	Santa Maria	11
		53 camps

Why this site. The proximity to railroad tracks, highways, and trees has led to a number of fatalities caused by vehicle or train strike, numerous fires jeopardizing the natural environment, and the safety of persons residing in encampments and in nearby neighborhoods: Based on the significant number of persons injured/killed in vehicle/train ROW strikes (the 2018-2019 Grand Jury found that “during the four-year period from 2015 to 2018, 20 railroad-related fatalities occurred along the County railroad corridor”) and medical and fire risks (in 2020, County Fire reported impacts included 401 non-fire emergency medical services calls, and 47 fire-related calls to encampments), it is clear that concerns related to public health, safety, and environmental hazards pose a particular risk to the people living in the target area as compared to other encampments; and Significant numbers of persons with limited English-speaking and literacy skills reside in the targeted encampments, which is a key demographic factor related to addressing racial equity and serving populations disproportionately impacted by homelessness; and Presence of human waste, trash, bicycle parts, car batteries, and other items are a pollution threat to the region’s watershed (storm drains and creeks flowing from camps directly into the ocean pose a risk to water quality and environmental safety), and a fire risk to communities. The environmental, health, and safety impact of the encampment site to the community at large, specifically the risk of fire spreading to communities along the transit corridor. Significant numbers of persons experiencing homelessness reside in encampments along the transit corridors in SB County. Encampments are in close proximity to fast moving traffic on U.S. Hwy 101 and along the UPRR tracks in the South County and North County regions, and from CA Hwy 1 and UPRR tracks in the North County region; portions of the corridor have extensive areas where scrub brush and trees

grow, providing natural shelter. All interventions will include health and safety measures, and will be based on health and safety risks, available resources, and capacity. Encampment inspection teams have identified numerous encampments located along Hwy 101 in the respective Caltrans and UPRR ROW. These sites are covered predominately in flammable wildland vegetation with large amounts of non-native eucalyptus. Both Caltrans and UPRR conduct vegetation management activities to reduce wildfire risk associated with transportation related ignitions, primarily from vehicles and trains. The encampments are located within dense stands of eucalyptus. There is a significant amount of flammable leaf litter and dead branches surrounding the encampments. Encampments are densely cluttered with combustible material such as furniture, tents, tarps, appliances, and general waste debris. An ignition during fire weather conditions could have the potential to develop into a wildfire and threaten nearby infrastructure, impact the highway and rail transportation corridors, and endanger the lives of the encampment occupants. At all sites inspected, the risk of a wildfire resulting from unauthorized use of open fire is moderate to high under normal SB south coast weather conditions. This risk increases during fire weather conditions (hot, dry, windy). The relative hazard of any resulting wildfire exhibits the same correlation to fire weather conditions. Given the close proximity of urban development, any wildfire, whether moderate or severe, would be considered a significant threat to life, property, and the environment. Due to specific fire hazards posed by encampments, several jurisdictions along the transit corridors have determined that camps in areas where the start of a fire presents an extraordinary danger to life and property are an immediate threat to the public health, safety, and welfare. Generic fire and explosion hazards posed by most camps

include ignition starts that are both accidental and deliberate and include heat from cooking or heating devices, smoking and smoking material, drug use, arson and secondary effects of liquefied petroleum gas canister explosions, a common occurrence in camp fires. The latter pose a life safety threat to residents, firefighters and passing pedestrians and motorists. A baseline set of criteria is necessary to help determine when a new or relocated camp must be abated for fire and life safety: access; water; dense vegetation; accumulation of combustibles; proximity to structures, population density; drug use; heating, cooking devices; fires (contained and uncontained); weather conditions/location; camp density. Not all sites contain all of the above hazards and some may contain additional life safety hazards not described here. Based on the criteria above, the following zones have been identified as fire prone areas countywide, where camping presents an unreasonable fire and life safety threat: Highway 101 on and off ramps; UPRR ROW; highway and railroad intersections with watersheds; and other open spaces. Following numerous fires along the transit corridors, local jurisdictions have declared local emergencies due to human encampments in fire-prone areas, and have authorized temporary/interim safe shelter programs through non-congregate sheltering for the unhoused currently camping in fire-prone areas. Without ERF resources, these efforts are not sustainable. Any wildfire occurring along the Cal Trans/UPR ROW has significant potential to compromise visibility along the Highway 101 increasing the risk of vehicle accidents. It is important to note that in 2020 alone there was a significant increase in fire incidents related to homeless activity; nearly half of these incidents were vegetation fires, occurring along the Highway 101/UPRR ROW corridor. Due to its location and nature, the Railroad Corridor experiences trespassing, encampments, dumping, graffiti, and other

illegal activities by third parties despite UPRR's efforts to protect against these activities. In furtherance of their shared interest in improving public safety, local jurisdictions, UPRR, and homeless service providers such as CityNet have entered into MOUs to establish a cooperative process for removing trash, debris, encampments, graffiti, and vegetation from the railroad corridor. Given the above conditions, the presence of encampments along the transit corridors represents a significant fire and life hazard. Local cities have taken action to address encampments in areas deemed at high-risk of fire by engaging street outreach and offering interim housing through non-congregate shelter funded by one-time emergency funds, and partner agencies such as CalTrans and UPRR have also taken action to mitigate safety concerns along vehicle and train corridors by engaging with local jurisdictions and service providers. However, there remains a need for a countywide adequately funded, coordinated approach among agencies identified, in order to avoid duplication of efforts, and to better share limited resources to address homelessness. ERF would provide a replicable model for expanded efforts to resolve a more encampment sites. [Part 3 | Proposed services](#). The Strategy approved by the BOS integrates with the guiding CAP and relies on the following components to provide shelter, housing and services: **Increasing access to shelter and interim housing**: Proposed funding will support 75 Interim Housing beds/units utilizing planned non-congregate projects as well as new scattered site projects. This is a key element of a successful Strategy. Consequences of not focusing on the shelter and housing needs of the individual experiencing homelessness may result in the same people returning to the same place or disperse nearby days or weeks later, none any closer to permanent housing. Recent BOS action expanded bed capacity through three projects (navigation

center near Goleta, pallet shelters in Lompoc, and a modular project in Santa Barbara). Shelter capacity will also be amplified, increasing flow through existing shelter, by increasing the percentage and pace of persons exiting to permanent housing from the homeless system. HCD will leverage existing projects in Santa Barbara (operations to be funded by HHAP, and capital to be funded by County and philanthropic efforts through partnership with Dignity Moves and Good Samaritan Shelter); scattered site non-congregate shelter/hotel stays; and proposed Homekey sites. **Leveraging long-term rental subsidies:** Long-term rental subsidies have been combined with services to promote lasting housing stability, most recently through a contract to serve emergency housing voucher recipients (. As persons from current sheltered and unsheltered living situations move into permanent housing, access to shelter and housing for persons living in encampments increases (local PHAs have affordable housing sites and HCV programs to leverage for encampment resolution). **Creating new permanent housing units with supportive services:** Vera Cruz Village in Santa Barbara, and Hollister Lofts in the unincorporated area of South County between Santa Barbara and Goleta, will both open during the grant period. **Robust outreach and engagement:** These services connect people experiencing homelessness with shelter and housing opportunities. A key best practice in encampment response is consistent outreach and engagement that includes individual case management and housing navigation. By developing sustained and progressive engagement, trust is developed between outreach worker and encampment resident, which will increase the likelihood that the encampment resident will accept the housing or shelter opportunity when it is offered. Successful street outreach requires collaboration among multiple stakeholders and strong coordination among teams.

Approaches by teams will: permit ample time for engagement and rapport-building; allow for individualized case management; be client-centered, trauma-informed, and voluntary; be paired with availability of housing resources; and be transparent and consistent at every point of contact. Staffing will provide consistent education about fire danger and rail/road risks, engagement in case management with navigation services to interim and permanent housing. Staff funded by ERF will partner with existing Street Outreach teams such as the Multi-Disciplinary Team (Public Health, Behavioral Wellness, and Public Defender) and Countywide encampment outreach to leverage existing resources, supporting a robust outreach and engagement model. Cities of Goleta and Santa Barbara have funded encampment outreach jurisdiction-wide; many of the encampments identified as priority for these cities are along the transit corridor. *Prioritizing physical and mental health and wellness*. State ERF will support resolution of 53 sites and 99 persons, serving approximately 200 persons in high safety risk zones over the course of two years. There is a need to address crisis through shelter, housing and services as well as a plan for reducing the number of encampments. This funding, in concert with existing efforts countywide, is needed at this time to address the proliferation of encampments and the unhealthy and unsafe conditions that unsheltered persons are exposed to, and the increased risk of fire, environmental impacts, and compromised public spaces. The goals and performance measures based on the Strategy (modeled after the County's strategy) are intended to: 1) ensure streets and open spaces are safe and clean; 2) meet the housing, shelter, and service referral needs of individuals; 3) improve the medical and behavioral health of individuals; and, 4) deliver coordinated services to effectively address and resolve encampments by developing efficient means to manage calls for service and

prioritize resources, and effectively share information and coordinate resources countywide. Experienced regional service providers would ensure a timely, human-centered, trauma-informed, culturally-appropriate pathway for individuals living in encampments to move into safe and stable housing. *Sustainable restoration*. When initiating closure and resolution of a camp, it is critical to simultaneously employ other interventions (ex: re-planting vegetation, warning signage, regular outreach) to prevent re-encampment. Caltrans, UPRR, and local environmental advocacy groups have access to funding to support sanitation services/clearing of encampments once the clients have moved from unsheltered homelessness. This funding will support rehabilitation efforts, such as re-planting and repair to damaged areas, including environmentally sensitive areas such as creeks and ocean outlets. *Part 4 | Coordination with other systems*. This funding will prevent serious injury and fatalities caused by vehicle or train strike, as well as fires jeopardizing the natural environment as well as the safety of persons residing in encampments and in nearby neighborhoods. The Coordinator will work with partner jurisdictions and agencies to track demographics in camps (persons assessed, persons enrolled in services, and persons in closed/cleared sites) to ensure there are no inequities or disparities in service and outreach. The Coordinator will also convene after-action focus groups, including persons who have experienced homelessness and the cross-jurisdictional ERT (modeled after the County's ERT, with representatives from jurisdictions as applicable), to assess the processes in place and to improve implementation for persons in camps and experiencing homelessness. Flow of coordinated approach: (1) Encampment is discovered and reported; (2) Referral to cross-jurisdictional ERT; (3) Site visit by team; (4) Master map/list of encampments, ongoing

site response, and encampment interventions/resolution; (5) Street outreach and engagement; (6) Interim housing; (7) Housing and/or systems navigation; (8) Permanent housing. *New, enhanced, or innovative partnerships the entity intends to carry out with State entities.* The County's existing protocol created an ERT comprised of staff from Community Services, Public Health, Fire, and a homeless outreach worker. The field team will assess existing encampments reported for health and safety risks, provides education on hazards, and provides linkages to shelter and services. Other departments such as Public Works, General Services, Code Enforcement, Agricultural Commissioner, and County Multi-Disciplinary Team (Be Well, Public Defender, Public Health, Social Services, Community Services) will be engaged depending on assessed needs and locations. While many jurisdictions and departments have funded positions to participate in encampment response, the Coordinator tracks reports of encampments, deploys the response team, coordinates interventions, and manages logistics when closure is recommended. The State ERF would expand the current team to be deployed to encampments reported on cross-jurisdictional sites (e.g. an encampment under a Caltrans-controlled bridge along a County-controlled creek in the City of Goleta). Depending on the location, the new partnerships with agencies and jurisdictions would enhance the existing model by including stakeholders with working knowledge of site-specific dangers, policies, protocols, and regional resources. Cross-jurisdictional teams would coordinate directly with regional service providers to ensure a timely, human-centered, trauma-informed, culturally-appropriate pathway for individuals living in encampments to move into safe and stable housing. CalTrans and UPRR have contracted with CityNet in other regions throughout the State of CA; their track record of

success in building rapport and a pathway to permanent housing has also led to encampment/street outreach contracts with the County, Goleta, and Santa Barbara. *Data-informed*. The number of the individuals living in each selected site was determined based on mapping software currently in use by the County’s ERT and service providers, as well as client-level data in HMIS and CES. Mapping software and HMIS data highlights a number of persons who do not speak English fluently, as well as a high level of substance use disorders. HMIS, CES, and mapping software would be used to track outcomes, goals, and performance measures. **Table 3: Goals and Performance Measures – Encampment Resolution**

<u>Goals/Performance Measures</u>	<u>Yr 1</u>	<u>Yr 2</u>
Number of encampments assessed	30	23
Number of encampments resolved	30	23
Number of persons identified in assessed encampments	60	39
Participants in resolved encampments who accept alternate shelter/housing	60%	60%
Participants who accept alternative shelter or services are permanently housed	60%	60%
Resolved encampments not re-established at 3-months	90%	90%
Resolved encampments not re-established at 6-months	80%	80%
Resolved encampments not re-established at 12-months	75%	75%
Reduce calls for service to encampment locations (incidents leading to service requests, reduce drug-related and criminal activity)	30%	40%

Letters of Intent. Letters of support from two sectors are included: (1) Local cities where identified high safety risk zones exist: Santa Barbara, Goleta, Lompoc, and Santa Maria; and (2) Primary property owners of zones and regional partners: Caltrans, State Assm. Steve Bennett; and State Sen. Monique Limón. **Part 5 | How people with lived experience were included or consulted.** Persons with lived experience of homelessness were included and consulted in strategic planning to address homelessness through: employment, case management and housing navigation processes, and community collaborative group dialogue. Action is guided by insight from those who have lived experience of homelessness regarding how to: facilitate outreach to individuals residing in fire prone areas; support individuals in transitioning from an encampment to a temporary shelter site; manage the temporary shelter site in a way that prioritizes compassionate and trauma-informed care as well as empowers individuals experiencing homelessness; and understand what makes individuals hesitant to be part of the CES and to adapt our approaches to meet their needs. Local service providers have leveraged grant funds to train and hire people with lived expertise; contracts with service providers under this grant will be asked to hire persons who have experienced homelessness, and peers will be part of the implementation of this grant at all levels – from street outreach to housing retention support. *Housing First.* In order to ensure the project and strategies exemplify Housing First values and will be non-punitive, trauma-informed, and culturally appropriate, a checklist outlining key components will be incorporated into all assessments and recommended interventions, and detailed in after-action reports. The team will ensure Housing First principles are followed using the checklist at every step of the process, and will prioritize strategies addressing unsheltered homelessness that are

humane and invest limited resources wisely, and result in long term solutions. *Local laws and ordinances*. Several local jurisdictions have declared local emergencies in response to fires and vehicle/train strikes along the transit corridors throughout the county. Jurisdictions have cited several fire codes in resolutions proclaiming local emergencies. In response to the Santa Barbara Grand Jury report (“Railway Fatalities in Santa Barbara County”), recommendations for local transit agencies to create a safety plan to reduce trespasser deaths, increase security presence to reduce trespassing, manage vegetation, and install and monitor surveillance in High Fatality Zones, are in various stages of implementation. These local laws, ordinances, and current/planned responses do not conflict with the proposed countywide collaborative; rather, they support the dignity, safety, and wellness of people experiencing homelessness. **Part 6 | All positions**. ERT (positions funded by County and other sources): Encampment Response Coordinator (.5 FTE); Public Health Environmental Health Services (.5 FTE); Fire (1 FTE); Law enforcement (1 FTE); Outreach staff (6 FTE); Caltrans (.5 FTE); Union Pacific Railroad (.5 FTE); Cities (varies). *Key staff*. Partners engaged in current efforts are uniquely qualified to address encampments in high safety risk zones along the transit corridor: the roles of Public Health, Fire, Law Enforcement, and others are outlined in “Personnel Documents” attachment; each of these partners are experts in their field, and their specialized expertise provides insight when assessing encampments for safety, size, location, and health factors. CityNet, the main homeless service provider currently engaged in encampment resolution efforts, has extensive experience and has facilitated many successful pathways from homelessness to permanent housing under contract with CalTrans and UPRR in other regions throughout the State of California. Other partners,

such as Social Services, Behavioral Wellness, Public Defender, Parks, Public Works, Project Clean Water, and environmental and community groups will be engaged as needed. It is not safe or healthy for people to live unsheltered. The community must compassionately and constructively provide pathways to shelter and wellness for those living in encampments. The team and protocol outlined addresses responses to existing homeless encampments and is intended to serve as just one part of the region's larger strategies to address homelessness. An accompanying comprehensive Strategy addresses other needs to move toward a successful resolution of encampments: increased access to shelter, leveraging long-term subsidies, new temporary and permanent housing units, robust outreach and engagement, and sustained funding. Other policies address the needs of specific populations and how those populations are connected to services and housing. The purpose of an ERT and protocol is to provide increased clarity and coordination around all aspects of encampment responses for along key transit corridors throughout the county. All interventions will include health and safety measures, and will be based on health and safety risks, available resources, and capacity. The use of this protocol will help ensure: Defined roles and responsibilities; Coordination and management of limited resources; Prioritized approach to address encampments based on defined criteria; Consistent application of procedures; and Data collection and established metrics to measure the effectiveness of reducing encampments. The roles identified (Coordinator, Public Health, Fire, Law Enforcement, outreach staff, Caltrans, UPRR, and specific cities) have experience assessing encampments and recommending interventions based on key criteria and availability of resources. *Resume*. The Coordinator will track reports of encampments, deploy the

response team, coordinate interventions, and manage logistics. The Coordinator will track demographics in camps (persons assessed, persons enrolled in services, and persons in closed/cleared sites) to ensure there are no inequities or disparities in service and outreach. The Coordinator will also convene after-action focus groups, including persons who have experienced homelessness and the proposed ERT, to assess the processes in place and to improve implementation for persons in camps and experiencing homelessness. Services providers will execute the delivery of outreach services targeted to encampment sites along the transit corridors. The focus of services will be to provide robust outreach and engagement with a goal of moving persons from unsheltered homelessness into shelter and permanent housing through case management and housing navigation services. Outreach will provide service system navigation, integrating targeted outreach and engagement, operating along SB County transit corridors (along U.S. Hwy 101 and CA Hwy 1, where railroad parallels and intersects highways), targeting population in documented danger of fires and vehicle/train ROW pedestrian strikes. In the context of the CES, this outreach is defined as the activity of engaging individuals experiencing homelessness through the process of rapport building with the goal of linking that individual to a permanent housing resource. Please refer to previous sections for an outline of services that may be provided by key stakeholders as applicable. **Part 7 | Award amount.** The County is requesting \$2,520,000 to resolve 53 high-risk encampment sites and serve approximately 200 persons to safer sheltered locations. The funds requested will leverage existing staffing, client services and direct assistance, interim housing, environmental rehabilitation, mapping software, transportation, and administrative support to move people from high safety risk zones into permanent

housing. If less funding is awarded, not all camps in high safety risk zones may be funded. If additional funding is available, staffing and interim housing could be expanded to resolve the high-risk camps in a shorter period of time. *All funds.* Federal 2021 American Rescue Plan Act (ARPA) funding is being used to implement the County's Encampment Strategy (including admin staff and mapping software), State HHAP funding is supporting interim housing projects, and State Homekey funding (if awarded) will support additional housing options. Federal, State, local, and philanthropic funding supports environmental rehabilitation and direct assistance, as well as city-specific efforts to address homelessness. Outside agencies (CalTrans, UPRR) leverage existing funding dedicated to addressing homelessness, including outreach partnerships and sanitation services. *Maximize use of resources.* Funding from federal, state, local, and philanthropic sources supports existing efforts; the ERF award would make it possible to coordinate the framework and specifics of assessing and resolving encampments in high safety risk zones. The purpose of a coordinated protocol and response is to provide increased clarity and coordination around all aspects of encampment responses in high-risk areas. All interventions will include health and safety measures, and will be based on health and safety risks, available resources, and capacity. As the strategy moves forward, increased partnerships and opportunities for collaboration and sustainable funding are necessary to address encampment issues. *Spending.* CSD administers federal and state funding programs on behalf of the County and the CoC. As the recipient of state and federal funds, the County is responsible for ensuring that funds are used in accordance with all applicable requirements. *Budget narrative and line-item budget in Attachment #4.*

The County of Santa Barbara is requesting \$2,520,000 to resolve 53 high-risk encampment sites and transition approximately 200 persons to safer sheltered locations: Staffing (\$800,000), Client Services and Direct Assistance (\$50,000), Interim Housing (\$1,500,000), Environmental Rehabilitation (\$150,000), Mapping Software (utilize existing County resource), Transportation (\$200,000), Administration (leverage existing jurisdictional resources). The County of Santa Barbara has collaborated with local jurisdictions (cities of Santa Barbara, Goleta, Lompoc, and Santa Maria) and other agencies (CalTrans and UPRR) to develop a coordinated approach to addressing a regional need: resolving encampments along the transit corridor (U.S. Hwy 101 and CA Hwy 1) where railroad tracks parallel and intersect highways. The encampment resolution project will target populations in danger of vehicle/train right-of-way strikes and fires. Santa Barbara County's proposed project budget is outlined in the Work Plan Budget section. Existing, planned, and potential projects funded by County and other sources (e.g. mapping software, interim housing sites, and administrative capacity) will be leveraged to support the needs outlined in this request to the State.

Category	Encampment Resolution Funding	Budget Narrative
Staffing	\$ 800,000	Staffing to: provide consistent education about fire danger and rail/road risks, engagement in case management with navigation services to interim and permanent housing. Staff funded by ERF will partner with existing Street Outreach teams such as the Multi-Disciplinary Team (Public Health, Behavioral Wellness, and Public Defender) and Countywide encampment outreach to leverage existing resources, supporting a robust outreach and engagement model. Cities of Goleta and Santa Barbara have funded encampment outreach jurisdiction-wide; many of the encampments identified as priority for these cities are along the transit corridor.
Client Services and Direct Assistance	\$ 50,000	Self-storage of personal belongings, family reunification, gift cards, hygiene supplies, etc. Leverage existing storage availability and resources available through other Street Outreach and Rapid Rehousing projects.
Interim Housing	\$ 1,500,000	75 Interim Housing beds/units utilizing planned non-congregate projects as well as new scattered site projects. This may be done by: leveraging existing projects in Santa Barbara (operations to be funded by HHAP, and capital to be funded by County and philanthropic efforts through partnership with Dignity Moves and Good Samaritan Shelter); scattered site non-congregate shelter/hotel stays; and proposed Homekey sites.
Environmental Rehabilitation	\$ 150,000	This funding will support rehabilitation efforts, such as re-planting and repair to damaged areas, including environmentally sensitive areas such as creeks and ocean outlets. Caltrans, Union Pacific Rail Road, and local environmental advocacy groups have access to funding to support sanitation services/clearing of encampments once the clients have moved from unsheltered homelessness.
Mapping Software		County-allocated ARPA funds have been dedicated to support mapping software and devices, which will be leveraged to support cross-system collaboration.
Transportation	\$ 20,000	Vehicle lease, Insurance, and Fuel
Administration		County-funded Encampment Response Coordinator will support cross-system collaborative communication and coordination. Jurisdictions and partner agencies will assist in identifying local shelter/housing and other resources in their respective regions.
ERF to support resolution of 53 sites and 99-200 persons	\$ 2,520,000	

Letters of support from two sectors are included:

1. Local cities: Santa Barbara, Goleta, Lompoc, and Santa Maria
2. Regional partners: Union Pacific Railroad, Caltrans, State Assemblymember Steve Bennett; and State Senator Monique Limón



County of Santa Barbara

BOARD OF SUPERVISORS

Minute Order

December 14, 2021

Present: 5 - Supervisor Williams, Supervisor Hart, Supervisor Hartmann, Supervisor Nelson, and Supervisor Lavagnino

COMMUNITY SERVICES DEPARTMENT

File Reference No. 21-01118

RE: Consider recommendations regarding the Submission of an Encampment Resolution Funding (ERF) Application to the State of California Homeless Coordinating and Financing Council, as follows:

a) Authorize the Community Services Director or designee, acting on behalf of the County of Santa Barbara, to submit an application for up to \$2,600,000.00 and all certifications, standard forms, and other related documents to the State of California Homeless Coordinating and Financing Council for the countywide collaborative to be selected for participation in the ERF program; and

b) Determine that the recommended actions are not the acceptance and approval of a project that is subject to environmental review under the California Environmental Quality Act (CEQA) pursuant to CEQA Guidelines Section 15378(b)(4), finding that the projects are a creation of government funding mechanisms or other government fiscal activities, which do not involve any commitment to any specific project which may result in a potentially significant physical impact on the environment.

A motion was made by Supervisor Hartmann, seconded by Supervisor Hart, that this matter be acted on as follows:

a) **Authorized; and**

b) **Approved.**

The motion carried by the following vote:

Ayes: 5 - Supervisor Williams, Supervisor Hart, Supervisor Hartmann, Supervisor Nelson, and Supervisor Lavagnino



City of Santa Barbara

Office of the Mayor & City Council

SantaBarbaraCA.gov

SBCityCouncil@SantaBarbaraCA.gov

December 1, 2021

City Hall
735 Anacapa Street
Santa Barbara, CA
93101

Mailing Address:
PO Box 1990
Santa Barbara, CA
93102-1990

Tel: (805) 564-5318
Fax: (805) 564-5475

HOMELESS COORDINATING AND FINANCING COUNCIL (HCFC)
Encampment Resolution Funding (ERF) Program
915 Capitol Mall
Sacramento, CA 95814
(916) 651-2820
www.hcfc.ca.gov

Re: Encampment Resolution Funding Program Letter of Support

The City of Santa Barbara enthusiastically supports the Encampment Resolution Funding (ERF) application submitted by the County of Santa Barbara. As a result of the Loma Alta Fire, on June 8, 2021 the City of Santa Barbara adopted a resolution declaring a local emergency due to human encampments in fire prone areas. Most of these encampments are located along the transit corridor and include specific types of hazards, including heavily vegetated areas in close proximity to urbanized and residential neighborhoods, accessibility issues for firefighting personnel and accumulation of trash and flammable personal belongings creating increased risk of fire from cooking, warming, smoking and drug use.

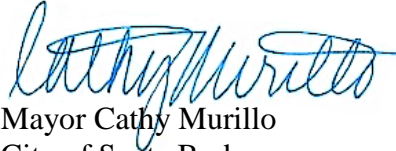
On June 29, 2021 the Santa Barbara City Council approved amending an existing agreement with the City's non-profit partner, City Net, to enable a master lease of a local hotel where temporary bridge housing and services could be provided to persons living in the high fire-prone encampments. Subsequently, the City's Encampment Response Team began abating and monitoring fire prone encampments, primarily in the transit corridor, as resources and bridge housing space were available. The City of Santa Barbara is committed to keeping encampments along the transit corridor managed with the necessary outreach and services, as fire prone encampments are an immediate danger to public health, safety and welfare. Funding through this grant would be used to support and further this mission.

The City of Santa Barbara has been actively engaged in efforts to address homelessness since 2017. Through the Santa Barbara Connect Home program, the City contracts with City Net and Cottage Health to link homeless clients and coordinate case management through mobile navigation centers to ensure connection to housing, medical and support services. The City has been a partner with the Santa Barbara Alliance for Community Transformation (SB ACT) since September 2019 to facilitate a Collective Impact approach to reducing homelessness and its impacts. The City formed an Encampment Response Team and a centralized reporting system citywide to address and clean-up encampments in a uniform and efficient manner that include outreach services and collaboration with Caltrans and Union Pacific. Additionally, the City has also regularly participated in the Community Action Plan to End Homelessness in Santa Barbara County, attended Encampment Resolution Funding (ERF) collaborative application planning meetings and worked strategically with community partners, neighboring jurisdictions and transportation agencies to address homelessness on a regional level.

This program and funding is important to Santa Barbara County's continued efforts to ensure the wellness and safety of people experiencing homelessness in encampments, including their immediate physical and mental wellness and safety needs arising from unsheltered homelessness and their longer-term needs addressed through a path to safe and stable housing. Meeting the needs of people who are experiencing homelessness through strategies exemplifying Housing First values and non-punitive, trauma-informed, and culturally appropriate approaches is an important priority for the City of Santa Barbara, our providers and residents of the community.

If given the opportunity to implement the proposed Encampment Resolution Funding program, the City of Santa Barbara will be committed to enhancing the services and opportunities available to further the County's efforts to address immediate crisis needs and paths towards safe and stable housing for people living in encampments including, but not limited to, street outreach and engagement, housing and/or systems navigation, interim housing, and permanent housing.

Sincerely,

A handwritten signature in blue ink, reading "Cathy Murillo". The signature is fluid and cursive, with the first name "Cathy" and last name "Murillo" clearly distinguishable.

Mayor Cathy Murillo
City of Santa Barbara



December 7, 2021

CITY COUNCIL

Paula Perotte
Mayor

James Kyriaco
Mayor Pro Tempore

Roger S. Aceves
Councilmember

Stuart Kasdin
Councilmember

Kyle Richards
Councilmember

CITY MANAGER
Michelle Greene

HOMELESS COORDINATING AND FINANCING COUNCIL (HCFC)
Encampment Resolution Funding (ERF) Program
915 Capitol Mall
Sacramento, CA 95814
(916) 651-2820
www.hcfc.ca.gov

Re: Encampment Resolution Funding Program Letter of Support

The City of Goleta enthusiastically supports the Encampment Resolution Funding (ERF) application submitted by the County of Santa Barbara. The City of Goleta recently adopted its Homelessness Strategic Plan on April 20, 2021 and is working to implement the Plan's stated goals and objectives, including "Reduce the Impacts of Homelessness on the Community" and "Conduct periodic encampment cleanups while connecting residents with services." Goleta has experienced a considerable increase in encampments along the Highway 101 corridor through the city.

The City of Goleta has been actively engaged in efforts to address homelessness for many years. We have recently contracted with CityNet to provide outreach and bridge housing services; funded shelter beds at People Assisting The Homeless (PATH); funded safe parking services for those living in cars and RVs; provided space for warming centers and senior nutrition programs; and partnered with community environmental groups to ensure sensitive habitats are rehabilitated after a camp has been cleared. The City of Goleta has regularly participated in community action plans, strategic planning, and ERF collaborative application planning meetings and has actively collaborated with various other focused organizations to address homelessness on a regional level.

This program and funding is important to Santa Barbara County's continued regional efforts to ensure the wellness and safety of people

experiencing homelessness in encampments, including their immediate physical and mental wellness and safety needs arising from unsheltered homelessness and their longer-term needs addressed through a path to safe and stable housing. Meeting the needs of people who are experiencing homelessness through strategies exemplifying Housing First values and non-punitive, trauma-informed, and culturally appropriate approaches is an important priority for the City of Goleta and our specific team/staff/clients, such as outreach teams often serve as a primary point of contact for individuals and/or families experiencing homelessness in Santa Barbara County.

If given the opportunity to implement the proposed Encampment Resolution Funding program, the City of Goleta is committed to participating in order to enhance the services and opportunities available to further the County's efforts to address immediate crisis needs and paths towards safe and stable housing for people living in encampments including, but not limited to, street outreach and engagement, housing and/or systems navigation, interim housing, and permanent housing.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul Perotte". The signature is fluid and cursive, with a large initial "P".

Mayor Perotte



December 2, 2021

HOMELESS COORDINATING AND FINANCING COUNCIL (HCFC)
Encampment Resolution Funding (ERF) Program
915 Capitol Mall
Sacramento, CA 95814
(916) 651-2820
www.hcfc.ca.gov

Re: Encampment Resolution Funding Program Letter of Support

The City of Lompoc enthusiastically supports the Encampment Resolution Funding (ERF) application submitted by the County of Santa Barbara. The City of Lompoc has many encampments along Highway 1 and Santa Ynez River, as well as throughout the City.

The City of Lompoc has been actively engaged in efforts to address homelessness with the most recent comprehensive encampment resolution in October 2018. Our city has regularly participated in community action plan, strategic planning, and ERF collaborative application planning meetings and has actively collaborated with various other focused organizations to address homelessness on a regional level.

This program and funding is important to Santa Barbara County's continued efforts to ensure the wellness and safety of people experiencing homelessness in encampments, including their immediate physical and mental wellness and safety needs arising from unsheltered homelessness and their longer-term needs addressed through a path to safe and stable housing. Meeting the needs of people who are experiencing homelessness through strategies exemplifying Housing First values and non-punitive, trauma-informed, and culturally appropriate approaches is an important priority for the City of Lompoc residents experiencing homelessness in Santa Barbara County.

If given the opportunity to implement the proposed Encampment Resolution Funding program, the city is committed to participating in order to enhance the services and opportunities available to further the County's efforts to address immediate crisis needs and paths towards safe and stable housing for people living in encampments including, but not limited to, street outreach and engagement, housing and/or systems navigation, interim housing, and permanent housing.

Sincerely,

A handwritten signature in blue ink, appearing to read "Jim Throop", is written over a circular stamp.

Jim Throop
City Manager



110 S. PINE STREET #101 (ON HERITAGE WALK) • SANTA MARIA, CALIFORNIA 93458-5082 • 805-925-0951 • TDD 925-4354

December 1, 2021

HOMELESS COORDINATING AND FINANCING COUNCIL (HCFC)
Encampment Resolution Funding (ERF) Program
915 Capitol Mall
Sacramento, CA 95814
www.hcfc.ca.gov

SUBJECT: Encampment Resolution Funding Program Letter of Support

The City of Santa Maria supports the Encampment Resolution Funding (ERF) application submitted by the County of Santa Barbara for the U.S. Highway 101 corridor and the railroad tracks that run through the cities and county.

For years, the City of Santa Maria has actively engaged in coordinated and regional efforts to address homelessness. Our City regularly participates in community action planning, strategic planning, and actively collaborate with various other focused organizations to address homelessness. We are an active member of the County of Santa Barbara's Continuum of Care, the County's Elected Leaders Forum on Homelessness, and the County's COVID-19 Homeless Task Force. The City has also approved State and Federal funding to assist with efforts related to those experiencing or being at risk of homelessness.

This program and funding are important to Santa Barbara County's and our City's continued efforts to ensure the wellness and safety of people experiencing homelessness in encampments. Meeting the needs of people experiencing homelessness through trauma-informed and culturally appropriate approaches is an important priority for the City of Santa Maria and our residents experiencing homelessness in Santa Barbara County.

The City of Santa Maria is committed to enhancing the services and opportunities available to further the region's efforts to address immediate crisis needs and paths towards safe and stable housing for people living in encampments.

Sincerely,

CHUEN NG
Director of Community Development
City of Santa Maria

DEPARTMENT OF TRANSPORTATION*Making Conservation
a California Way of Life.*

CALTRANS DISTRICT 5
50 HIGUERA STREET
SAN LUIS OBISPO, CA 93401-5415
PHONE (805) 549-3101
FAX (805) 549-3329
TTY 711
www.dot.ca.gov

November 29th, 2021

HOMELESS COORDINATING AND FINANCING COUNCIL (HCFC)

Encampment Resolution Funding (ERF) Program

915 Capitol Mall
Sacramento, CA 95814
(916) 651-2820
www.hcfc.ca.gov

Re: Encampment Resolution Funding Program Letter of Support

To Whom it May Concern:

The Department of Transportation (Caltrans) enthusiastically supports the Encampment Resolution Funding (ERF) application submitted by the County of Santa Barbara.

Our priority is the safety of all people experiencing homelessness who shelter along California's transportation network. In considering relocating people experiencing homelessness from our right of way, a coordinated effort across state and local agencies is imperative to prevent people from returning to the same location, moving to adjacent city or county property, or being dispersed into the community, without resolving the core issues associated with homelessness. Caltrans is committed to collaborating with local partners to help connect people living along the State Right of Way with critical services and shelter/housing solutions, coordinate cleaning of trash and debris from encampment sites, respond to emergencies at encampments to inspect for potential damage to Caltrans infrastructure, and restore and maintain the property, where possible.

Caltrans began actively engaging in efforts to address homelessness in January 2020. Since then, we have worked with local governments (City and County levels), Continuums of Care, and partnered with community environmental groups to ensure sensitive habitats are rehabilitated after people experiencing homelessness have been relocated and the encampment site has been cleaned. Caltrans has regularly participated in community action plan, strategic planning, and ERF collaborative application planning meetings and actively collaborates with various organizations to address the challenges of homelessness on a regional level.

This program and its funding are important to Santa Barbara County's continued efforts that ensure the wellness and safety of people experiencing homelessness in encampments, including both their immediate physical and mental wellness and safety needs arising from unsheltered homelessness, as well as their longer-term need of a path to safe and stable housing. Meeting the needs of people experiencing homelessness through strategies exemplifying Housing First values and non-punitive, trauma-informed, and culturally appropriate approaches is an important priority for Caltrans, as our specific Homeless Task Force Managers connect people experiencing homelessness with relocation solutions in Santa Barbara County.

Caltrans is committed to participating in the proposed Encampment Resolution Funding program by enhancing the services and opportunities that accelerate the County's efforts to engage paths towards safe and stable housing for people living in encampments; services including, but not limited to, street outreach and engagement, housing and/or systems navigation, interim housing, and permanent housing.

Sincerely,



Carolyn Norris
Homeless Taskforce Manager
Caltrans- District 5
(805)801-1513

STATE CAPITOL
P.O. BOX 942849
SACRAMENTO, CA 94249-0037
(916) 319-2037
FAX (916) 319-2137
DISTRICT OFFICE
101 WEST ANAPAMU STREET, SUITE A
SANTA BARBARA, CA 93101
(805) 564-1649
FAX (805) 564-1651



COMMITTEES
BUDGET
BUDGET SUBCOMMITTEE NO. 3
EDUCATION
RULES
ELECTIONS
PRIVACY AND CONSUMER PROTECTION
WATER, PARKS AND WILDLIFE
SELECT COMMITTEES
CHAIR: IMPACT INVESTING FOR IMPROVED
SOCIAL AND ENVIRONMENTAL OUTCOMES

November 30, 2021

Homeless Coordinating and Financing Council (HCFC)
Encampment Resolution Funding (ERF) Program
915 Capitol Mall
Sacramento, CA 95814

Re: Encampment Resolution Funding Program Letter of Support

Dear Chair Castro Ramirez,


As the State Assemblymember representing the 37th Assembly District, which includes areas of Santa Barbara County, I strongly support the Encampment Resolution Funding (ERF) application submitted by the County of Santa Barbara.

Our office has been actively engaged in efforts to address homelessness in collaboration with local partner agencies. Working together, we have funded a short-term non-congregate shelter in response to COVID-19 and collaborated with community environmental groups to ensure sensitive habitats are rehabilitated after a camp has been cleared. We have regularly participated in community action plans, strategic planning, and ERF collaborative application planning meetings to address homelessness on a regional level. The County of Santa Barbara has taken a great initiative in coordinating and executing local efforts, demonstrating great leadership in establishing programs, services and resources.

This program and funding is critical to Santa Barbara County's continued efforts to ensure the wellness and safety of people experiencing homelessness in encampments, including their immediate physical, mental wellness, and safety needs arising from unsheltered homelessness. It would provide an avenue to address their longer-term needs through a sustainable path to safe and stable housing. Meeting the needs of people who are experiencing homelessness through strategies exemplifying Housing First values and non-punitive, trauma-informed, and culturally appropriate approaches is an important priority for our office and our constituents experiencing homelessness in my district and beyond.

I am pleased to support the Encampment Resolution Funding (ERF) application submitted by the County of Santa Barbara. If you need further information, please feel free to contact my District Representative, Daniela Aguirre, in my Santa Barbara District Office at (805)564-1649.

Sincerely,


STEVE BENNETT
Assemblymember, 37th District

CAPITOL OFFICE
STATE CAPITOL, RM. 3092
SACRAMENTO, CA 95814
TEL (916) 651-4019

SANTA BARBARA DISTRICT OFFICE
222 E. CARRILLO ST., STE. 309
SANTA BARBARA, CA 93101
TEL (805) 965-0862
FAX (805) 965-0701

OXNARD DISTRICT OFFICE
300 E. ESPLANADE DR., STE. 430
OXNARD, CA 93036
TEL (805) 988-1940
FAX (805) 988-1945

WWW.SENATE.CA.GOV/LIMON
SENATOR.LIMON@SENATE.CA.GOV

California State Senate

SENATOR
MONIQUE LIMÓN

NINETEENTH SENATE DISTRICT



COMMITTEES
BANKING & FINANCIAL INSTITUTIONS
CHAIR
HEALTH
NATURAL RESOURCES & WATER
SPECIAL COMMITTEE ON
PANDEMIC EMERGENCY RESPONSE
JOINT LEGISLATIVE COMMITTEE ON
EMERGENCY MANAGEMENT
SELECT COMMITTEE
ON THE NONPROFIT SECTOR
CHAIR

November 30, 2021

Lourdes M. Castro Ramirez, Secretary
Business, Consumer Services and Housing Agency
Homeless Coordinating and Financing Council
915 Capitol Mall
Sacramento, CA 95814

Re: Encampment Resolution Funding Program Letter of Support

Dear Secretary Castro Ramirez,

I write in support of the grant application submitted by the County of Santa Barbara for Encampment Resolution Funding (ERF).

This program and funding is important to Santa Barbara County's continued efforts to ensure the wellness and safety of people experiencing homelessness in encampments, including their immediate physical and mental wellness and safety needs arising from unsheltered homelessness and their longer-term needs addressed through a path to safe and stable housing.

Meeting the needs of people who are experiencing homelessness through strategies exemplifying Housing First values and non-punitive, trauma-informed, and culturally appropriate approaches is an important priority for Santa Barbara County.

If given the opportunity to implement the proposed Encampment Resolution Funding program, other cities and organizations in the 19th Senate District are committed to participating in conversations and meetings that Santa Barbara County will hold as they implement this funding. They will enhance the County's services and opportunities available to further efforts in addressing immediate crisis needs and develop paths towards safe and stable housing for people living in encampments including, but not limited to, street outreach and engagement, housing and/or systems navigation, interim housing, and permanent housing.

I respectfully request your full and fair consideration for the County of Santa Barbara's application. Please do not hesitate to contact me or Benjamin Peterson on my staff should you have any questions or concerns.

Sincerely,

A handwritten signature in black ink that reads "Monique Limón".

MONIQUE LIMÓN
Senator, 19th District

Encampment location or other factors may require engagement with departments/agencies beyond the cross-jurisdictional encampment response team and designated vendors. The list below attempts to describe relevant roles. Each encampment may have unique challenges that cannot be foreseen. While not an exhaustive list, those noted below may be engaged for encampment response as follows:

Encampment Response Team (positions funded by County and other sources):

- Encampment Response Coordinator (.5 FTE): The Encampment Response Coordinator will track reports of encampments, deploy the response team, coordinate interventions, and plan logistics when closure is recommended. Encampment Response Coordinator deploys field team, monitors mapping app, and coordinates follow-up actions.
- Public Health Environmental Health Services (.5 FTE) to determine immediate health response needs
- Fire (1 FTE) to assess fire and life safety hazard, provide education about fire risk, and enforce fire codes (may be categorized as preparedness and suppression)
- Law enforcement (1 FTE) to confirm site is safe to approach, remain to ensure peace-keeping, address significant criminal activity
- Outreach staff (6 FTE) from homeless services agencies contracted with the County to determine case management/housing navigation needs
- Caltrans (.5 FTE): If an encampment is on/borders Caltrans right-of-way, Homeless Task Force Managers will work with local partners on a comprehensive approach to case management that can result in accelerated relocation from right

of way into housing, employment, and better lives in order to diminish the likelihood of return to Caltrans right of way.

- Union Pacific Railroad (.5 FTE): If an encampment is on/borders railroad right-of-way, the Senior Director Public Affairs will engage the appropriate local Senior Track Manager to assess railway safety and availability of resources to resolve an encampment and develop a sealed corridor.
- Cities (varies): Local cities are committed to participating in order to enhance the services and opportunities available to further regional efforts to address the immediate crisis needs and paths towards safe and stable housing for people living in encampments including, but not limited to, street outreach and engagement, housing/system navigation, interim housing, and permanent housing.

City Net Qualifications

As one of the largest and most effective providers of street outreach and engagement services in southern California, City Net is uniquely positioned to partner with the County of Santa Barbara to achieve housing solutions for homeless neighbors living in unsheltered encampments. City Net currently manages homeless services projects funded through federal, state, county, city and corporate contracts.

City Net has a unique skillset in providing outreach to unsheltered encampments. We have successfully partnered with city and county agencies on some of the largest and most visible homeless encampments in the history of southern California, including the Santa Ana River Trail, the Civic Center/Plaza of the Flags in Santa Ana, La Palma Park/Maxwell Park in Anaheim, State Street in Santa Barbara, flood control channels in Riverside County, and the Beach Boulevard corridor through La Habra, Buena Park, Anaheim, Stanton, Garden Grove, and Westminster. City Net worked jointly on these projects with County agencies within the local Continuums of Care and will leverage these strong relationships in service provision to homeless neighbors in Santa Barbara County.

City Net's capacity and experience have translated into more than 13,900 unduplicated individuals engaged in the streets and in homeless encampments of all types—in parks, on the streets, in abandoned buildings, on riverbeds and flood control channels, at the beach, under freeway overpasses, on railroad tracks, and in rural encampments far from services and the public eye.

Of these 13,900 individuals, City Net has connected more than 8,500 unduplicated individuals from the streets and into shelters and housing. Because we generally lack direct access to beds we control, most exits require a collaborative approach with CoC agencies, along with creativity to achieve results through relocations, bridge housing, transitional housing, etc., with agencies who are not traditionally funded through the CoC.

Among other outcomes, City Net has achieved street exits by utilizing all shelter and housing opportunities available through the Continuums of Care (CoC) within the counties of Los Angeles, Riverside, Santa Barbara San Diego, and Orange.

Team Composition and Experience

Name/Title/Contact	Statement of Experience
Emily Koval Regional Program Supervisor emily@citynet.org 805-722-4900	Program Supervisor for all efforts in Santa Barbara County. Leads team of 8 outreach workers in Santa Barbara. 1,300+ documented street outreach contacts with 60 street exits in Santa Barbara. Leads current City Net State Street outreach efforts and led successful outreach to clean up 101 underpass at Cacique Street. Experience as a wellness coach for 12 years teaching people healthy behavior modification. Currently is in the process of becoming a licensed Clinical Counselor.
Keela Potter Case Manager Keela.potter@citynet.org 805-335-4688	Case Manager with over 4 years of homeless services from shelter, to business education outreach and homeless outreach services. Keela's passion is to uplift people with a lack of support who are struggling and encourage them to turn their weaknesses into strengths. Education: BA, MPH

Name/Title/Contact	Statement of Experience
<p>Jessica Bruce Chief Program Officer jessica@citynet.org 714-719-1075</p>	<p>15 years' experience in homeless services leadership and program design. Oversees staff of 115 professional outreach workers, case managers, housing navigators, housing specialists and shelter staff. Co-chairs Orange County CES Match Meetings and Continuum of Care (CoC) Committee on Street Outreach.</p>
<p>Dr. Brad Fieldhouse President brad@citynet.org 714-904-0167</p>	<p>20 years' experience in executive nonprofit leadership. Began homeless services in 1999. Directs effective homeless services programs in these counties: Los Angeles, Orange, Riverside and Santa Barbara. Supervised City Net's contract on Orange County Flood Control Channel remediation project, the largest single encampment (700+) of homeless neighbors in county history. Education: BS, MDiv, DMin.</p>
<p>Matt Bates Vice President matt@citynet.org 323-485-8881</p>	<p>25 years' experience in homeless services and nonprofit management. Board Member for Orange County Continuum of Care and Orange County Commission to End Homelessness. Directed 25+ homeless censuses, including 2019 and 2022 Orange County PIT. Education: BA, BA, MA.</p>

County Of Santa Barbara

Mona Miyasato Ray Aromatorio
County Executive Officer Risk Manager



County Executive Office Risk Management Division

July 1, 2021

Re: Evidence of General (inclusive of Auto/Professional) Insurance (07/01/21 – 06/30/22) Evidence of Workers' Compensation Insurance (07/01/21 – 06/30/22)
Evidence of MM Insurance (10/01/21 – 07/01/22)
Evidence of Property Insurance (03/31/21 – 03/31/22)

To Whom It May Concern:

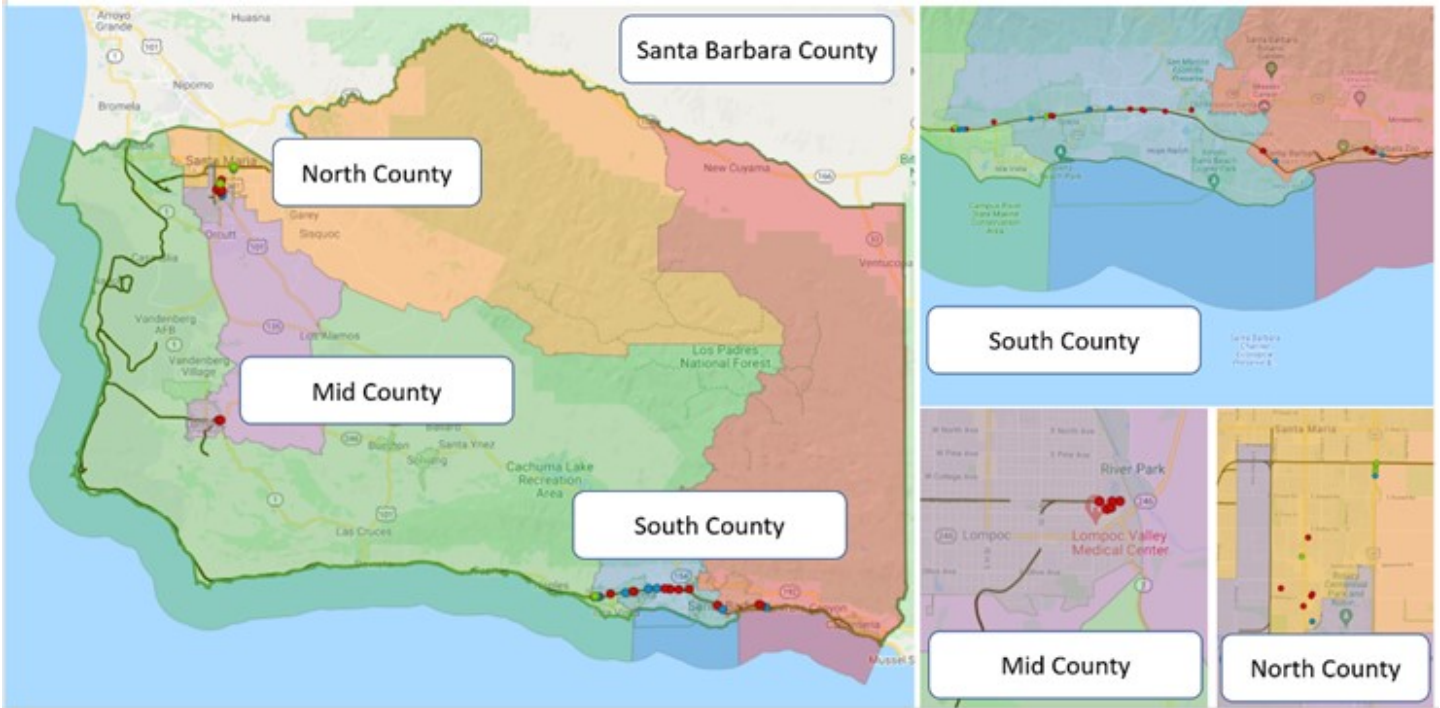
This letter is to certify the County of Santa Barbara is self-insured for any General, Automobile and/or Professional liability losses up to \$750,000 per occurrence. In addition, the County purchases Excess General Liability (inclusive of auto and professional liability coverages).

Other insurance coverages the County purchases, through the CSAC-Excess Insurance Authority, a joint power authority, are Medical Malpractice coverage with limits in excess of \$5,000,000; Workers' Compensation coverage (statutory limits) and Property insurance that provides coverage for its property and the property of others in the care, custody or control of the County.

Please accept this letter as evidence of insurance coverage. Should you have any questions or need additional information, please do not hesitate to call.

Sincerely,

Mapped Sites for Resolution in the High Safety Risk Zones



Sites Identified for Resolution in High Safety Risk Zones

<u>Zone</u>	<u>City/Area</u>	<u>Camps</u>
South County	Goleta, Santa Barbara, Montecito, unincorporated	37
Mid County	Lompoc	5
North County	Santa Maria	11
		53 camps

VI. ATTACHMENTS

ATTACHMENT 1

Application Organization and Required Document Checklist

A complete application package must consist of the items identified below. Complete this checklist to confirm the items are included in your application. Place a check mark or "X" next to each item that you are submitting to the State. For your application to be responsive, **all required documents listed below must be returned with bid**. This checklist must also be returned with your bid package.

Name/Description

- | | |
|----------|---|
| <u>X</u> | Required Attachment Check List (Attachment 1) |
| <u>X</u> | Cover Sheet (Attachment 2) signed by authorized representative |
| <u>X</u> | Work Plan (maximum of 20 pages) |
| <u>X</u> | Work Plan Budget |
| <u>X</u> | Proof of insurance coverage |
| <u>X</u> | Two Letters of Support |
| <u>X</u> | Staff resumes or Duty Statements for key personnel or position identified who will provide RFA related duties during the grant period |