

SUBMISSION PORTAL OVERVIEW

Is the Application a "Test" Submission?

No, this is my official Submission.

Part 1: ADMINISTRATIVE INFORMATION

Application Window

This application is being submitted in the following application window:
Window #3, 5/1/2023 - 6/30/2023

Eligible Applicant

Select the eligible applicant's jurisdiction type.
City

What is the name of the city or county?
City of Los Angeles

Implementing Organization

Implementing Organization
Office of the City Administrative Officer

Specific Unit or Office Within the Implementing Organization
Citywide Homelessness Team

Implementing Organization's Address
200 N. Main Street, Suite 1500

City Los Angeles	Zip Code 90012	County Los Angeles
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Implementing Organization's Tax ID
Number
95-6000735

Project Director

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Grant Administrator

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Title

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⚠️ This Application uses character limits ⚠️

Reaching these limits is not required. Competitive responses may fall well short of these limits.

Part 2: PROPOSAL OVERVIEW

People Served

Number of people currently residing in prioritized encampment site

50

Of people currently residing in prioritized encampment site, how many will be served by this proposal?

40

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?

40

Of people projected to be served across the entire grant period, number of people projected to transition into interim shelters

40

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing

40

Is the prioritized encampment site part of a larger encampment area?

Yes

Approximately how many people are residing in the entire larger encampment area, including the prioritized site?

100

Briefly describe the prioritized site in relation to the larger encampment area. (1000 character limit)

The prioritized area is along Jefferson Blvd where approximately 50 of the 100 people in the larger encampment area reside. The area along Jefferson Blvd cuts through the Ballona Ecological Reserve and is comprised of predominantly people experiencing vehicular homelessness; specifically recreational

vehicle (RV) homelessness.

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site. The description must include demographics and may include household compositions, disabilities, and projected service and housing needs. (1500 character limit)

During a 90 day outreach period ending on 2/17/23, 50 people were observed in the area by LAHSA outreach staff. Of the 50 people present at the encampment 50% were Caucasian, 4.5% African American, 4.5% Hispanic, 2% multi-racial and no data was collected on the remaining resident. The age range was from 29 to 71 years old. 2 people were reported to have a physical disability, 9 with a psychiatric disability, 5 with developmental delays, and 8 with either a substance or alcohol addiction. Overwhelmingly the identified need was permanent housing, followed by assistance with vehicle repair and maintenance. This proposal seeks to serve those in the encampment and does not focus on a targeted population.

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000 character limit)

The encampment sits within the Ballona Wetlands Ecological Reserve, which is a protected area owned by the Fish and Wildlife Department. The reserve falls under the Dual Permit Jurisdiction of the California Coastal Zone, is classified as an environmentally sensitive area, and has a City land use designation of Open Space. The site is located in the City's 11th Council District. It is bounded by Ballona Creek to the north and Lincoln Blvd. to the east. Lincoln Blvd. is recognized as State Highway 1 and falls under the State Department of Transportation's jurisdiction. The encampment's residents mainly live in RVs, with some also residing in tents. Most of the RVs and tents are situated along a 1-mile stretch of Culver and Jefferson Blvds., which bisects the Reserve diagonally. The targeted area also encompasses two more geographic areas where the population frequently relocates: the underpass at Culver Blvd. and the 90 freeway, and Coral Tree Pl from McConnell Ave. to Beethoven St.

3. Why is this particular encampment site being prioritized? (1000 character limit)

We have prioritized this encampment for three primary reasons. First, it is one of the largest homeless encampments, vehicular or otherwise, in the City and is a top priority for Mayor Bass and Councilwoman Park for the City's Inside Safe Initiative. Second, it is situated in the Ballona Wetlands, which are a critical ecological resource for Southern California, serving as a water filtration system and groundwater recharge, a flood buffer, a habitat for local wildlife, and a valuable educational resource for community activity. The encampment has already had a significant negative impact on the health of this vital and fragile ecosystem. Third, people experiencing RV homelessness are one of the fastest growing segments of the City's homeless population and pose unique challenges directly related to RVs. Addressing these challenges requires additional resources and a large-scale, organized effort to provide these individuals with critical services and interim and permanent housing.

Attachment: Map

City of LA Ballona Encamp MAP.pdf

4. Is the prioritized site on a state right-of-way?

No

Proposal's Outcomes

5. What are the outcomes this proposal seeks to accomplish by the grant close (6/30/2026)? If funded, what are the primary activities you are planning to implement to achieve the proposal's

outcomes? (1000 character limit)

The proposal seeks to move people experiencing RV homelessness into interim housing and eventually permanent housing. The primary activities we're planning to implement to achieve the proposal's outcomes are: motel vouchers to move people indoors as soon as possible; time limited subsidies to support interim and permanent housing placements; personal belongings storage; financial incentives for voluntary relinquishment of RVs; leasing short-term storage lots for RVs; expanding the City's safe parking program specifically for RVs, as well as opening 24/7 sites; sanitation and maintenance services for operable RVs; dismantling of RVs when no longer needed; and outreach, case management, and housing navigation services.

6. How will the applicant measure progress towards the proposal's outcomes? (1000 character limit)

Once engagement begins, case managers will enter client data into the Homelessness Management Information System (HMIS), and program managers will match individuals with interim or permanent housing. Success of this project will be measured by the following client outcomes:

1. Number of connections to health and supportive services
2. Number of increases in benefit enrollment
3. Number and percent engaged in case management and housing navigation
4. Number and percent with a housing stabilization plan
5. Number and percent exited to interim housing
6. Number and percent exited to permanent housing
7. Number and percent remaining homeless after operation
8. Number and percent whose housing status is unknown after operation
9. Number and percent of those who fall back into homelessness from interim or permanent housing after operation
10. Number of RVs relinquished and dismantled

7. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000 character limit)

The proposal's outcomes may face challenges due to various local ordinances and other factors. Among these challenges are local ordinances, such as the City's "no sit, lie, or sleep" ordinance, also known as "41.18;" the ordinance prohibiting oversized vehicle overnight parking in designated areas; the City's 72-hour rule; and the ordinance prohibiting storing personal property in the public right of way, known as "56.11." State laws that impose parking restrictions in certain areas and State environmental regulations may present further obstacles. Additionally, some of the people experiencing RV homelessness are residing on City property adjacent to CA State Route 1, and per city ordinance are encamped illegally. Regardless of where individuals are encamped, this project will provide critical assistance and support for individuals to transition into safe, stable housing without the threat of citation or arrest.

8. Is this proposal a standalone project or part of a larger initiative?

Larger initiative

8. a) How would this larger initiative be categorized?

Part of a larger project for this specific encampment site

Please describe. (1000 character limit)

This proposal is part of the City's declaration of a local homelessness emergency and Mayor Bass's Inside Safe initiative, which is a proactive, citywide housing-led strategy to provide permanent housing for individuals living in encampments. The LA County Board of Supervisors passed a motion in support of the City's state of emergency on homelessness and has dedicated County resources towards a collaborative emergency response. This proposal also incorporates a citywide rehousing strategy for people experiencing RV homelessness, which aims to create and improve interim and permanent housing options

for individuals living in RVs. The strategy's components and principles aim to create a healthy, safe, and culturally vibrant City that meets the needs of all residents.

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

9. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000 character limit)

Service delivery and housing placements will be achieved through a combination of outreach, case management, and non-congregate shelter options, including safe parking, and permanent housing solutions, tailored to address the needs of each client.

During outreach, a needs assessment will be conducted to determine each client's specific requirements to address their immediate health and safety concerns. Non-congregate shelters will be prioritized, and grant funds will be used to establish partnerships with h/motels to provide interim housing with onsite services.

For those seeking additional services, the program will leverage partnerships with St. Joseph Center, Venice Family Clinic, and street medicine teams, among others. Clients requiring additional health services will be referred to County services, including those provided by the Departments of Mental Health, Health Services, and Public Health. Case managers will use a combination of vouchers, grant funds, and other resources to place individuals into permanent housing.

Outreach will begin with LAHSA, St. Joseph Center, and County multi-disciplinary teams. These teams offer a variety of outreach services, both generalist and specialized, that are coordinated through regular case conferencing and collaboration in the field. With a combination of clinical expertise and lived experience among team members, outreach teams are uniquely positioned to engage, assess, connect to services, and provide direct care to individuals living in their RVs. Outreach teams have been actively engaging with individuals at the Ballona Wetlands for several years, providing services Monday through Friday, with some teams also working on weekends. Participants will be matched with case managers and housing navigators who will enroll them in HMIS, and program staff will determine available shelter, housing, and treatment resources within the Coordinated Entry System (CES), including new housing resources secured with grant funds.

10. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000 character limit)

This proposal involves collaborating with system partners to prioritize and refer individuals experiencing homelessness to permanent housing resources that fit their needs and preferences through LA's Coordinated Entry System (CES). CES aims to equitably connect vulnerable individuals to housing and support services by implementing a person-centered process, increasing access, reducing barriers, and integrating services across providers and CES. If funded, the City plans to align its CES approach with the Inside Safe Initiative, which focuses on more intentionally connecting individuals served by outreach and interim housing to permanent housing resources in their community. This ensures pathways from the Ballona Wetlands' encampments to permanent housing across the Westside and the City.

11. Please describe the interim shelter and permanent housing opportunities proposed to support this proposal and provide evidence of the applicant's demonstrated ability and commitment to deliver permanent housing for people residing in the prioritized encampment. (2000 character limit)

Non-congregate shelters will be prioritized, and grant funds will be utilized for temporary partnerships with motels or hotels to be used as interim housing with onsite services. To secure permanent housing the City will use grant funding for motel vouchers and time limited subsidies for 40 individuals. Additionally, the City will leverage its existing non-congregate shelter and interim housing solutions.

Interim housing:

Enhancing the existing 454 interim housing beds in Council District 11, including 393 funded by the City and County of LA, as well as across the Westside and entire City.

Creating new temporary interim housing capacity for Council District 11 that includes innovative and flexible service models for maximum client choice.

Permanent housing:

Project-based permanent supportive housing (PSH) located in Council District 11 and/or the Westside which includes turnover of existing units, as well as any new units scheduled to come online during the grant term. There are currently 224 City-financed PSH units located in Council District 11 and 534 PSH units in the pipeline that will be located in Council District 11.

120 new local rental subsidies that will be created to rapidly house encampment residents through this proposal

Other permanent housing through traditional matching that happens via CES and other referral pathways, estimated to provide PSH opportunities leveraged for the Ballona Wetlands

12. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500 character limit)

To design this proposal, multiple sources of data were used, including the 2022 homeless count indicating 6,500 individuals living in 4,000 RVs across the City, a survey conducted by LAHSA outreach teams during the week of February 13, 2023, and information from St. Joseph Center outreach teams that have worked with the encampment's residents for years. The proposal's housing and supportive services will leverage information from the Ballona Wetlands encampment's residents in several ways. This includes expanding low-barrier, non-congregate interim housing options, providing solutions and services specific to RVs (such as assistance with parking enforcement, personal belongings and RV storage, incentives for vehicle relinquishment and safe RV disposal, and emptying septage), implementing a capacity-building team to train housing providers on addressing behavioral health, harm reduction, and trauma-informed care, and offering housing navigation to remove barriers for the high-need population.

Table 1: Projected Living Situations Immediately Following the Encampment

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify The Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-2-R?	Is this living situation funded by ERF-2-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
Motel Rooms	No	40	Set-aside	ERF	100
A Bridge Home	No	40	Prioritized		10
Permanent Housing: our intent is to offer all unsheltered people interim housing, but some people	Yes	30	Prioritized		5

will move directly into permanent housing options that are detailed on Table 2

Table 2: Projected Housing and Service Pathways to Permanent Housing

Describe Projected Housing and Service Pathway to Permanent Housing	Quantify the Capacity of the Housing and Service Pathway	Is this Housing and Service Pathway Funded by ERF-2-R and / or Leveraged Funds?
Project-Based Permanent Supportive Housing Pipeline: New project-based PSH expected to open in Council District 11 and across the Westside during the project period.	10	Leveraged
Time Limited Subsidies: Time-limited permanent housing subsidies and supportive services provided by LAHSA.	30	ERF
Other Permanent Supportive Housing Opportunities matched through CES: a portion of other existing and new resources in the PSH system such as turnover in existing projects, the project based PSH pipeline outside of Council District 11, CoC, other FHS	20	Leveraged
Problem Solving and/or Family/Friend Reunification	10	Leveraged

Table 3: Strategies to Mitigate Displacement

Strategy	Is this Strategy Funded by ERF-2-R and / or Leveraged Funds?
Use of h/motel vouchers to move people indoors immediately and not displace them to another encampment or location	ERF
Multiple agencies provide different specialized outreach services meeting the multiple needs of the people experiencing RV homelessness in the Ballona Wetlands. These services are highly coordinated.	Leveraged
Housing Navigation will provide intensive services that wrap around each participant making loss to follow-up less possible	Both
Enriched clinical services and training on how to address the needs of the most vulnerable are offered in the City’s interim housing facilities to ensure throughput into permanent housing and not back to the encampment	Both

A variety of interim and permanent housing options will be leveraged to rapidly house individuals reducing loss to follow-up Both

The City's navigation centers that can be found outside of Council District 11 will allow for 24/7 access to clinical services, interim housing and triage beds Both

Table 4: Strategies to Mitigate Returns to Unsheltered Homelessness

Strategy	Is this Strategy Funded by ERF-2-R and / or Leveraged Funds?
The interim housing implemented/leveraged is low barrier and includes enriched supportive services on site to address each client's unique needs. In addition, the majority of new interim housing will be non-congregate.	Both
A capacity building team will be providing intensive training for housing providers to implement services that thoughtfully address behavioral health, harm reduction, and trauma informed care.	Both
Permanent Supportive Housing pairs housing subsidies and intensive case management services to provide wraparound support including behavioral health and in-home caregivers. These supportive services promote housing retention and improved health outc	Both
Other permanent housing, such as time limited subsidies, will also be provided to participants to prevent return to unsheltered homelessness.	Leveraged

13. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000 character limit)

This proposal accounts for the dynamic nature of RV homelessness and potential inflow of people in several key ways. While people experiencing RV homelessness in other parts of the City tend to be more dynamic, RVs in the targeted encampment tend to remain in the area. Therefore, service providers don't face the same challenges in maintaining connections with residents here as they do in other areas of the City. To prevent abandonment and new people from moving into the area, the proposal includes measures such as RV storage, safe disposal, and temporary traffic control measures (e.g., k-rails, no parking signs/restrictions). Grant funding will be used to secure storage locations for those who need to keep their RVs until permanent housing is secured. Once the RV is no longer needed, it will be safely dismantled. Addressing vehicle abandonment and enacting temporary traffic control measures are crucial to ensure that the encampment site is not filled with new residents.

14. Describe how this proposal will support individuals with continued access to and / or the storage of their personal property. (1000 character limit)

The City maintains two 24/7 facilities that provide storage bin access for people experiencing homelessness to use as free personal storage. Since 2020, nearly 2,550 storage bins are available for unhoused people not only in Skid Row but across the City. The Bin offers expanded storage options for personal belongings, clothing, and other valuables and ensures that participants are unencumbered by the burden of carrying and protecting personal possessions while living on the street or in congregate settings. The Bin provides a secure location to keep official documents such as social security cards, driver's licenses, or marriage certificates which are essential to accessing public benefits or other resources. Grant funds will be used to open a Bin location in Council District 11 for the targeted population. In addition, because of the new non-congregate interim housing that will be implemented, individuals can keep their

personal belongings with them in their unit if they so choose.

15. Describe how this proposal will support individuals with service animals and/or pets. (1000 character limit)

Recognizing that pets and/or service animals play an important role in enriching and stabilizing the lives of people experiencing homelessness, this proposal will support individuals with animals, and this will not be a barrier for housing. The City and our partner agencies implement and manage low barrier facilities with service provision that aligns with Housing First principles. Service animals and/or pets are welcome at every City-contracted facility to ensure that any person seeking shelter does not experience additional barriers to coming inside. Additionally, if needed, several of the outreach teams on the Westside/Council District 11 include a licensed clinician who can sign off on forms required for the certification of service animals. Furthermore, the City's Department of Animal Services and its non-profit partners, such as the Michelson Found Animals Foundation and Annenberg PetSpace, will be key partners in the program.

Budget and Resource Plan

16. State the total amount of ERF-2-R funds requested.

\$2,428,329.75

17. State the estimated dollar value of secured, non-ERF-2-R resources that will help meet this proposal's outcomes.

\$345,030,683.00

18. Identify and describe these non-ERF-2-R resources. (1000 character limit)

City General Purpose Fund (GCP) \$5,190,416

Homeless Housing, Assistance and Prevention Round 1 (HHAP-1)
\$2,560,267

Homeless Housing, Assistance and Prevention Round 3 (HHAP-3)
\$143,640,000

Homeless Housing, Assistance and Prevention Round 4 (HHAP-4)
\$143,640,000

Homelessness Emergency Account 1 \$50,000,000

Total

\$345,030,683

These funds will be used to support interim housing construction and operations, prevention and diversion, rapid rehousing, outreach, hygiene facilities, and other supportive services. The Homelessness Emergency Account established by the City Council to support Mayor Bass' Inside Safe Initiative, which is a citywide strategy launched to proactively move PEH in encampments, tents, RVs or without shelter into interim and permanent housing with expanded and enhanced outreach, engagement and critical services.

19. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve and the types of services and housing to be provided in the proposal. Include an explanation of how the requested ERF-2-R amount was determined. (1000 character limit)

The project budget is effective due to the substantial leveraging and use of long-standing practices to ensure contractor efficiency.

Essential project components, including outreach and permanent

housing, are fully leveraged. The City's existing infrastructure and network of contracted providers, including partnerships with the county, minimize startup and program oversight costs. Interim housing costs are reduced through economies of scale and strategic leveraging. The City is committed to cost control measures.

Detailed contractors' budgets determine the costs of interim housing, motels, and housing navigation. Permanent housing costs are based on current provider rates, rental subsidy maximums that mirror local housing authorities, and move-in costs based on experience. A ramp-up timeline is applied based on the expected time to move in, and ramp-down timelines are applied for services that are expected to end. Staffing costs are determined based on established salary ranges.

Attachment: Standardized Budget

ERF-Standardized Budget_City of Los Angeles_6.30.23.xlsx

Key Entities and Staff

20. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-2-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500 character limit)

The Council office is the project principal. The CAO's Citywide Homelessness Team will be the lead grant administrator and has extensive experience administering state and federal homeless grants, like HEAP, HHAP-1, HHAP-2, HHAP-3, and ERF-1-R, as well as CRF, ESG, ESG-CV, and more. The CAO's Citywide Homelessness Team is committed to doing "whatever it takes" to address the unique and urgent needs of unhoused people as they transition from the street to interim to permanent housing. The CAO's office includes a citywide homeless outreach unit responsible for administering the City's outreach programs and priorities, which will help coordinate outreach for the project.

The project will be managed by the Homelessness Deputies of the Council office's with support from a Administrative Analyst in the CAO's office. The CAO's office will ensure that: 1) the City executes contracts for motels and nonprofit organizations using existing and new interim housing sites; 2) proper oversight is given to all housing referrals, placements, step-downs; 3) housing providers on the Westside complete intensive training to build capacity for harm reduction practices and trauma-informed care; and 4) encampment residents receive priority for permanent housing with the appropriate level of enriched services to ensure individuals stay permanently housed.

Table 5: Key Staff

Title	Currently Filled Position?	FTE of Staffing for This Proposal	Funded by ERF-2-R and / or Leveraged Funds?	Brief Description of Duties
Sr. Homelessness Deputy	yes	1.0	leveraged	Will provide oversight/program management to ensure encampment residents are prioritized for permanent housing, assist with housing agreements and deposits/move in assistance, regular case conferencing on

				progress toward lease ups, and ensuring succe
Homelessness Deputy	yes	1.0	leveraged	Assist the staff analysts in all aspects of program management to support all Skid Row IH providers.
Administrative Analyst	yes	.5	leveraged	Assist the staff analysts in all aspects of program management to support service provider

21. First, describe key partners that will collectively pursue the proposal's outcomes. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500 character limit)

The City is the lead partner in this proposal, with specific involvement from the Mayor's office, Council office, and CAO's office. The Mayor's office leads Inside Safe, the citywide initiative to reduce the number and size of encampments by providing immediate access to interim housing. The City will cover the majority of the leasing and shelter costs for the motels and interim housing sites, leveraging existing sites and resources. Additionally, the City will leverage its permanent housing investments to bring Ballona Wetlands encampment residents into permanent housing opportunities. LAHSA, as the CoC lead in LA County and a joint powers authority of the City and County, will provide interim housing and outreach in the targeted encampment and administer time limited subsidies to serve people in this project. The Chief Executive Office-Homeless Initiative (CEO-HI) is the County's central coordinating body for its efforts to expand and enhance services for unhoused residents. St. Joseph Center, the SPA 3 outreach lead, will work with LAHSA on outreach and coordinating CES assessments and housing placements. These four entities, along with other City and County partners, regularly collaborate and coordinate together. Through this partnership, we bring a comprehensive understanding of what is working, identify the gaps, and address them effectively by conducting comprehensive outreach, providing interim housing, and securing permanent housing for the unhoused.

22. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000 character limit)

The City, County, and LAHSA collaboratively developed this proposal with careful consideration of strategy and implementation plans, resulting in significant leveraging commitments. The City is the primary source of motels and permanent housing resources, and is leveraging its Inside Safe model to cover the lease and other interim housing costs, which will be complemented by the enriched services provided by the County. LAHSA and SJC's outreach teams are essential components of the coordinated outreach approach that will be central to this project. Additionally, LAHSA's contracted interim housing beds will be utilized for individuals with less acute conditions. The City, County, LAHSA, and SJC will participate in daily "Air Traffic Control" meetings to discuss the best options for interim housing placements based on our respective resources, including individuals who need to be stepped up or down to more or less enriched service interim housing sites.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

23. Identify any entities that have a right to and/or control of the property upon which the encampment site resides and discuss whether each of these entities committed allowing the implementation of this proposal. If they have not committed, please explain how you have or plan to engage with this entity to implement your proposal. (1000 character limit)

The City has jurisdiction over some of the roadways associated with the Ballona Wetlands encampment. However, the Ballona Wetlands Ecological Reserve is owned by the California Department of Fish and Wildlife and is bounded by Lincoln Blvd to the east, which falls under the jurisdiction of Caltrans.

Additionally, Caltrans controls parts of the freeway underpass located underneath the 90 freeway at Culver Blvd. Law enforcement is the responsibility of the California Highway Patrol (CHP). Caltrans and CHP have allowed the City to engage with encampment residents in the Reserve and have been supportive of clean-up efforts along Culver and Lincoln Blvds because the vehicles and tents are located on City owned right of ways. As encampment residents are transitioned to interim or permanent housing and RVs or vehicles are safely disposed of or stored, the City, including the Mayor's office and Council office, will continue to work closely with all state entities involved.

Centering People

24. How were persons with lived experience meaningfully incorporated into the planning and proposed implementation of this proposal? Please identify whether any perspectives were incorporated from persons that are currently unsheltered and / or formerly or currently residing within the prioritized encampment. (1000 character limit)

The planning of this proposal occurred with the support and input from people with lived expertise of homelessness. During outreach at encampments in the Ballona Wetlands, people experiencing RV homelessness were surveyed about the resources and types of shelter they were seeking. Responses to these surveys were incorporated in the design of the proposal. The main tenets of this feedback built into this proposal include a focus on non-congregate interim housing, low barrier access to housing and services, 24/7 access to clinical care, maintenance support and temporary storage options for RVs, and more capacity building/training for housing providers.

25. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000 character limit)

The proposal exemplifies a Housing First approach using a very low barrier model with no service participation requirements or preconditions to accessing services, interim or permanent housing.

All programs funded or leveraged by this proposal will:

Accept individuals regardless of their sobriety or substance use activities

Not reject individuals based on poor credit or financial history, poor or lack of rental history, criminal convictions, or behaviors that indicate a lack of "housing readiness"

Accept referrals directly from outreach, interim housing, access/drop-in centers, or other crisis response systems frequented by vulnerable people experiencing homelessness

Provide supportive services that emphasize engagement, problem solving, and a whatever it takes

Not imply any requirement for service participation or to access housing and/or services

26. Briefly describe how this proposal will center an individual's choice and provide trauma informed services and supports. (1000 character limit)

This proposal was designed to promote individual choice as evidenced by the array of outreach, interim housing and permanent housing that is/will be available. This is very intentional because no one size fits all. The housing and services need to be right sized and ready as soon as an individual chooses to come inside or get services. Housing, services and interventions will be focused on 'meeting people where they are at' to ensure strong rapport building and follow-up as well as recognizing the signs and symptoms of trauma to support health and safety. Outreach teams go through rigorous training on trauma-informed care which teaches them to build rapport while minimizing retraumatizing conversations that push people further away from engaging. Additionally, a capacity building team from the County or LAHSA will be providing training and technical assistance for housing providers on the Westside. This team will develop and implement training that highlights trauma informed care.

27. Describe how this proposal will operationalize harm reduction and provide services that improve a person's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000 character limit)

The City and its Inside Safe Initiative prioritize harm reduction strategies, utilizing a "whatever it takes"

approach. Contractors are provided with funding, training, and harm reduction supplies, such as hygiene kits and NARCAN, to build their expertise. The LA City Fire Department and LA County Department of Mental Health offer harm reduction and sobering services through a therapeutic van program. The program is centered on harm reduction techniques and grant funds will be used to purchase additional supplies including hygiene kits, personal needs items, protective shoes, and harm reduction tools such as NARCAN and Fentanyl test strips.

28. For encamped locations that are objectively dangerous, describe how the proposal will seek to prevent harm for people experiencing unsheltered homelessness in these locations. (1000 character limit)

This proposal seeks to prevent harm for people experiencing RV homelessness in the Ballona Wetlands by providing service enriched outreach, interim housing, and permanent housing. Harm reduction practices and trauma-informed care will be used to reduce the risk of any behavioral health escalations. Outreach staff are well trained in compassionate service delivery and de-escalation strategies. Teams will be very visible in the Wetlands, and they have good relationships with the community, law enforcement, and other critical partners, such as the local neighborhood prosecutor. In addition, the City will seek to implement a Community Ambassador Program that will employ Ballona Wetlands residents to promote community safety in the area. Community Ambassadors will be hired from the community and will de-escalate, problem solve, and advocate on behalf of their fellow residents.

29. Identify what controls are or will be in place to ensure that all ERF-2-R funded parties will not penalize homelessness. The term “penalize homelessness” means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons’ engagement in necessary human activities, including sleeping, resting, and eating. (1000 character limit)

It is never the intent of the City, in this project or anywhere else, to penalize homelessness. Instead, it is to increase and create more compelling interim housing and permanent housing for people experiencing RV homelessness in the Ballona Wetlands. Under the leadership of Mayor Bass, the City’s Inside Safe Initiative is implementing a citywide, proactive housing-led strategy to bring people inside from tents and encampments, and to prevent encampments from returning.

Inside Safe supports the following goals and citywide outcomes:

Decrease the number and size of encampments across the city

Decrease the time of moving someone from an encampment into housing

Increase interim and permanent housing placements

Increase access to mental health care and substance use treatment for people experiencing homelessness

These goals/outcomes are central to this project.

30. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curbside waste removal and access to clean and available bathrooms. (1000 character limit)

The proposal will provide critical sanitation services for people residing in the prioritized encampment in several ways. First, the City will continue to offer non-intrusive cleanings and waste removal through its Comprehensive Cleaning and Rapid Engagement (CARE) program. Since 2019, the City’s Bureau of Sanitation’s (LASAN) CARE program has provided encampment clean-ups along with trash, litter/debris, and health or safety hazard removal on the City’s public rights-of-way. CARE signs indicating scheduled cleaning times are posted to ensure people experiencing homelessness are prepared for the cleanings. LAHSA outreach teams accompany the sanitation teams to provide outreach services to individuals impacted by the cleaning. Second, the CARE program also provides restrooms and showers, as well as hygiene products, clean towels, and a clean change of clothes. Additionally, LASAN will assist with RV septic tank maintenance and repair and place trash receptacles and service them weekly.

Accelerated Timeline

31. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000 character limit)

Since October 2021, St. Joseph Center and LAHSA outreach workers, along with CD11 staff, have engaged with the unhoused community at this location, providing case management and successfully transitioning numerous families and individuals into both temporary and permanent housing placements as opportunities become available. The challenges faced by the unhoused living in their vehicles are unique, and resources to help them are scarce. Additional grant funding would enable a more comprehensive intervention at this location, bringing all those in need into stable interim or permanent housing. Such an intervention would also create the opportunity for a planned rehabilitation project in the freshwater marsh, aimed at restoring native plants, mitigating ecological damage, and enhancing natural resources.

32. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000 character limit)

If selected, the Mayor's office, Council office, CAO, LAHSA, and SJC, as well as our County and service provider partners will continue to engage with the residents of the encampment to identify the most suitable housing solutions for each individual. Once the grant funds are received, we will have comprehensive housing plans in place for each resident, allowing for swift placement into their preferred housing option. Additionally, the project will support the expansion of safe parking, additional property and RV storage, and motel vouchers for every household at the encampment.

Table 6: Projected Milestones

Outreach to the people residing in the prioritized encampment site began / will begin in month ____.	This proposal will reach full operating capacity in month ____.	The first planned exit of a person or household from the prioritized encampment will occur in month ____.	The last planned exit of a person or household from the prioritized encampment will occur in month ____.

Attachment: Standardized Timeline

ERF-2-R Project Timeline_12.22-2.23_City of Los Angeles_02.2023 (2).xlsx

Applicants must use the [ERF-2-R Timeline Template](#) available on [box.com](#)

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Bindu Kannan

Title

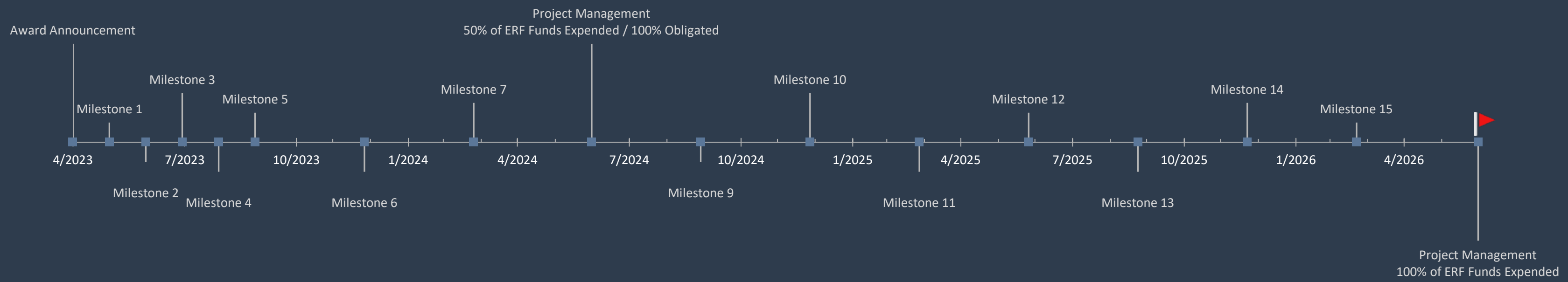
Sr. Administrative Analyst

Email

bindu.kannan@lacity.org

ERF-2-R Project Timeline

JURISDICTION



Project Milestones

Date	Milestone	Category	Vertical Position	Additional Detail for Milestone
4/30/2023	Award Announcement		50	
5/30/2023	Milestone 1		10	
6/29/2023	Milestone 2		-10	
7/29/2023	Milestone 3		25	
8/28/2023	Milestone 4		-15	
9/27/2023	Milestone 5		15	
12/26/2023	Milestone 6		-15	
3/25/2024	Milestone 7		20	
6/30/2024	50% of ERF Funds Expended / 100% Obligated	Project Management	50	Statutory Deadline for 50% of ERF funds to be spent and 100% Obligated
9/28/2024	Milestone 9		-10	
12/27/2024	Milestone 10		25	
3/27/2025	Milestone 11		-15	
6/25/2025	Milestone 12		15	
9/23/2025	Milestone 13		-15	
12/22/2025	Milestone 14		20	
3/22/2026	Milestone 15		10	
6/30/2026	100% of ERF Funds Expended	Project Management	-50	Statutory Deadline for 100% of ERF funds to be spent

PROJECT TIMELINE TIPS

- Fill in the light blue cells to customize this template with your project's specific milestones.
- Insert entire rows to the Project Milestones table to add additional milestones.
- Column B should be a date
- Column C should be the milestone name- however your team refers to it.
- Column D provides a dropdown menu with options to help categorize milestones into broad groups. To add an option, go to sheet 1 and add the option in one of the green calls at the bottom of the list.
- Column E Indicates the *Vertical Position* of milestone markers in the Project Milestones table at the top of the sheet. Changing this number allows you to change the vertical position of the milestone relative to the horizontal axis. Use positive numbers to position them above the axis and negative numbers to position them below.
- Column F is a space to provide additional context, detail, or description for a specific milestone.

ELIGIBLE USE CATEGORY	<S WORD DESCRIPTION	CITY OF LOS ANGELES - Ballona Wetlands Ecological Reserve				ERF-2-R PROPOSED BUDGET	LEVERAGED FISCAL SUPPORT	2 SENTENCE DESCRIPTION
PERSONNEL COSTS			SALARY	FTE	MONTHS			
Street Outreach	CD 11 Sr. Homelessness Deputy	Council Aide I	49,694.40	1.00	36		149,083.20	Based on Step 12 of Council Aide I
Services Coordination	CD 11 Homelessness Deputy	Council Aide II	51,469.20	1.00	36		154,407.60	Based on Step 12 of Council Aide II
	CAO Administrative Analyst	Administrative Analyst I	89,262.00	0.50	36		133,893.00	Based on Step 3 of Administrative Analyst
Subtotal - Personnel Costs						\$	-	\$ 437,383.80

NON-PERSONNEL COSTS CONTRACTUAL SERVICES TO INLCUDE:			UNIT	RATE	TIME			
Services Coordination	RV Storage		1	\$40,000.00	24 Months	80,000.00		Funds for leasing lot for RV Storage.
Services Coordination	RV Disposal/Recycling		40	\$900.00	One Time	36,000.00		Funds to support the cost of disposing/recycling vehicles
Services Coordination	Personal Storage		30	\$100.00	18 months	54,000.00		Funds to support personal storage
Interim Sheltering	Interim Housing - Motel/Hotel Vouchers		40	\$3,600.00	3 Months	432,000.00		Funds for motel/hotel vouchers to move people indoor as soon as possible
Delivery of Permanent Housing	Time Limited Subsidies		35	\$22,099	24 Months	1,546,930.00		Funds for 120 time limited subsidies slots, for 2 years, to support interim and permanent housing placements
Delivery of Permanent Housing	Housing Navigation		35	\$4,679	36 Months	163,765.00		Funds for Housing Navigation slots to provide housing-focused supportive services. Rate is per slot to be utilized over the period of the grant to support 120 participants.
Subtotal - Non-Personnel Costs						\$	2,312,695.00	\$ -

ADMINISTRATIVE COSTS								
Administrative Costs	Charged as 5% of Other Costs					115,634.75		
Subtotal - Administrative Costs						\$	115,634.75	\$ -

TOTAL BUDGET						\$	2,428,329.75	\$ -
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City of Los Angeles - Ballona Wetlands Encampment Area
Each ● = 5 encamped vehicles and each ○ = 5 tents

