

SUBMISSION PORTAL OVERVIEW

Is the Application a "Test" Submission?

Yes, this is a "Test" Application submission, and I acknowledge that it will not be evaluated.

Part 1: ADMINISTRATIVE INFORMATION

Application Window

This application is being submitted in the following application window:
Window #3, 5/1/2023 - 6/30/2023

Eligible Applicant

Select the eligible applicant's jurisdiction type.
City

What is the name of the city or county?
City of Oroville

Implementing Organization

Implementing Organization
Oroville Rescue Mission

Specific Unit or Office Within the Implementing Organization
Mission Esperanza

Implementing Organization's Address
4250 Lincoln Blvd.

| | | |
|-------------------------|--------------------------|------------------------|
| City Oroville | Zip Code 95966 | County Butte |
|-------------------------|--------------------------|------------------------|

Implementing Organization's Tax ID
Number
94-2207457

Project Director

Name
Amy Bergstrand

Title
Director of Housing

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⚠️ This Application uses character limits ⚠️

Reaching these limits is not required. Competitive responses may fall well short of these limits.

Part 2: PROPOSAL OVERVIEW

People Served

Number of people currently residing in prioritized encampment site

87

Of people currently residing in prioritized encampment site, how many will be served by this proposal?

81

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?

100

Of people projected to be served across the entire grant period, number of people projected to transition into interim shelters

81

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing

65

Is the prioritized encampment site part of a larger encampment area?

Yes

Approximately how many people are residing in the entire larger encampment area, including the prioritized site?

124

Briefly describe the prioritized site in relation to the larger encampment area. (1000 character limit)

The prioritized encampment site is on private property along Lower Wyandotte/Foothill Blvd. This site continues to grow with occupants, but also with increased debris, human waste and violence. This encampment was surveyed in early May 2023 by the outreach team and there are approximately 92 persons regularly residing at the prioritized site. The overall encampment area includes the prioritized site,

as well as a series of smaller encampments that are increasing in numbers along the Olive Highway. The Olive Highway encampments are north of the prioritized encampment in a commercial district with higher vehicle traffic area. Known unsheltered persons traverse back and forth between the smaller and larger encampments.

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site. The description must include demographics and may include household compositions, disabilities, and projected service and housing needs. (1500 character limit)

Our response will focus on resolution of homelessness through housing and services first. The target population will likely have been impacted by trauma, have longer histories of homelessness, are living with a substance use disorder and/or mental illness, and has episodes of institutional engagement with the foster care system, incarceration or hospitalization. These characteristics can be a challenge for engagement and rapport building to examine solutions to living indoors. Persons residing in the encampment area include individuals who have not accessed the traditional shelter system due to their nomadic lifestyle and barriers to accessing services, including lack of identification or documents to obtain identification.

While some couples have been identified in the area, unsheltered homelessness in the encampment area is overwhelmingly unattached males (88%) and single females (12%) between the ages of 25-70. The majority of this population, 65 individuals, falls in the age bracket of 35-65. Of this group, all speak English, some only broken English, as a second language. There are 21 dogs residing with their humans in the encampment area. Many individuals in the encampment area demonstrate compromised cognitive functioning and considerable substance use.

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000 character limit)

The priority site on Foothill Blvd/Lower Wyandotte is 30 acres of open land at the base of the foothills in a high-fire risk area. No vehicles are present. Lean-tos and tents are grouped together in pods. This location is centrally located and is surrounded by residences and commercial businesses-which is where the unsheltered use the restrooms and gather their water.

The Olive Highway site spreads across several blocks of commercial real estate which includes businesses and vacant lots that are fenced off. Persons residing in this area are in very small groups of less than 10 people and are somewhat spread out from the next group. Individuals in this group have no access to sanitary facilities or utilities but do have some access to water. As the location of this encampment area is in a highly trafficked commercial district, there are notable environmental and safety hazards for both passersby and encampment residents. There does not appear to be any vehicle camping in this area.

3. Why is this particular encampment site being prioritized? (1000 character limit)

The encampment area is classified as a major health and safety nuisance and has been chosen for resolution because of the environmental degradation associated with the site and the growing crime around the site. The site has been prioritized due to the difficulty in remediating the site, high numbers of concentrated homeless, and the frequency in which the homeless population migrates to this site, even after having been asked to leave. This site has been deemed the most unsafe, largest and most persistent encampment in the city as it poses the greatest threat to the safety and wellness of people experiencing unsheltered homelessness. The biohazardous waste and amounts of trash left at the site ranked the highest in prioritizing the site, active and increased crime rates in the neighborhood ranked second and the redundancy of unsheltered persons returning to the site time and time again were all considered in prioritizing this particular site.

Attachment: Map

Map of Encampment Area.pdf

4. Is the prioritized site on a state right-of-way?

No

Proposal's Outcomes

5. What are the outcomes this proposal seeks to accomplish by the grant close (6/30/2026)? If funded, what are the primary activities you are planning to implement to achieve the proposal's outcomes? (1000 character limit)

Activities: (1) Establish a cross-agency, multi-sector team that ensures a Whole Community response lead by persons with lived experience (2) Conduct intensive and coordinated outreach focused on health, safety and the housing first approach (3) Address basic needs and provide storage (4) Provide access to low barrier shelter and adequate housing options (5) Develop pathways to permanent housing and supportive services (6) Prioritize equitable resource to target the most vulnerable and highest barriered persons (7) Develop a plan to remediate the encampment area.

Outcomes:

- Increase non-congregate interim shelter beds by 35 by 1/29/24
- 40 individuals will have accessed program services by 3/29/24 and 22 permanently housed by 5/31/24
- 50 high need individuals will have accessed program services by 06/30/24
- 10 more high barriered, chronically homeless will be permanently housed by 7/30/24
- 81+ individuals will have had access to outreach, mobile medical and supports by 12/30/23

6. How will the applicant measure progress towards the proposal's outcomes? (1000 character limit)

The project will measure progress to evaluate the success of the Esperanza program using the following key performance indicators (qualitative measures):

- number of encampment individuals who are engaged in shelter services (HMIS)
- number of persons/households served (HMIS)
- number of persons/households engaged in outreach efforts (HMIS)
- reduction in number of persons who experience homelessness (HMIS)
- reduction in the amount of time a person spends homeless (HMIS)
- number of exits to permanent housing (HMIS)
- change in income entry to exit (HMIS)
- increased number of non-congregate shelter beds (65) (HIC)
- reduction in the number of individuals experiencing housing insecurity and unmet health needs (HMIS)
- improved long-term health outcomes for program participants (client survey)

7. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000 character limit)

There are no local factors that may hinder the proposal's outcomes.

8. Is this proposal a standalone project or part of a larger initiative?

Larger initiative

8. a) How would this larger initiative be categorized?

Part of a larger project for this specific encampment site

Please describe. (1000 character limit)

The City of Oroville was funded under ERF-2-L in the fall of 2022. From the time of application to

implementation, the costs of construction, pallet shelters and other necessary project costs have risen drastically while the encampment area continues to grow. This project is a component of the larger project and includes an additional encampment site to encompass the full encampment area. Costs included in this proposal, cover those items that the jurisdiction was forced to cut back on once ERF-2-L funding was awarded, or have since realized are needed to build a comprehensive program after surveying encampment resident's needs.

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

9. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000 character limit)

The Housing Outreach and Services Team (HOST) consists of outreach workers, intake specialists, the mobile medical unit, and CHWs; this team will conduct intensive outreach by meeting people where they are on the streets or in the encampment and connecting them with a breadth of public benefits broader than homelessness. Culturally responsive outreach will occur out in the field three times per week throughout the term of the program utilizing a person-centered practice and a trauma informed model. Efforts will continue on site the remaining days of the week. HOST staff utilize a persistent approach and recognize that building a consistent and trusting relationship is a process that takes time.

After achieving client engagement, HOST will conduct a needs assessment and most often facilitate referrals to low barrier resources and services. For referrals outside of the Esperanza project, HOST will make a warm hand off and introduce the participant to a new provider from the referral network. HOST will work closely with the case management team to track the needs and linkages provided to each unsheltered person whether they reside at the Mission or continue at the encampment. HOST will engage in benefits enrollment through direct assistance out in the field or through a referral to mainstream resources. The goal is not to displace anyone from one encampment to another unsheltered location. The outreach workers will carry a caseload of 18-20 while the case managers will carry a caseload of 15 and the housing navigator a caseload of 10-12.

Case managers will meet bi-weekly with their program participants while housing navigators will meet weekly with their participants. HOST meets three days per week with the unsheltered and two days per week with those in agency programs. Individuals can remain in outreach services until they transition to case management/services coordination where they will receive services for up to 9 months or until they are permanently housed.

10. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000 character limit)

The Coordinated Entry process in the Butte Countywide CoC covers the entire geographic region, not each jurisdiction within the CoC which could be a hinderance in prioritizing available units. The implementing organization is working with the CoC to establish an order of priority for dedicated rapid rehousing units for the encampment residents who desire permanent housing. The project is dedicated to residents of Oroville residing in identified encampments and any vacancies in emergency shelter beds at Mission Esperanza will be filled by the project's outreach workers, not accepted through coordinated entry. If a program participant is assessed and prioritized for permanent housing and has the capacity to move directly to an available unit, the case manager will enter the participant into the CEP and work with the CoC to prioritize the individual based on their assessment and unit availability within the City of Oroville.

11. Please describe the interim shelter and permanent housing opportunities proposed to support this proposal and provide evidence of the applicant's demonstrated ability and commitment to deliver permanent housing for people residing in the prioritized encampment. (2000 character limit)

The Oroville Rescue Mission has two congregate shelter units, the Primary Mission and Mission Esperanza, which can serve approximately 110 persons per night. This project proposes to support a total of 35 non congregate Pallet Shelter units (30 with 2 bed capacity and 5 with single bed/ADA capacity), to serve a total of 65 additional persons. The Mission has entered into several master leases for units that will serve as permanent housing opportunities for program participants. The Mission is also working with the provider of affordable housing currently being developed and a portion of these units have been prioritized

for the target population through the CoC's CEP. In addition to the request for ERF funds, the Mission has secured HHIP, HHAP and private funding for permanent housing subsidies and the Mission has identified several other permanent housing resources and has prioritized those funding applications to funds permanent housing placements, including housing stability, deposits and ongoing case management for persons residing in the prioritized encampment.

The Housing Navigator has established partnerships with the Veteran's Resource Center, the Butte County Housing Authority, Youth for Change and the United Way for permanent housing units for the target population; these units are accessible through the CEP and each have their own program funding for specific subpopulations.

12. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500 character limit)

In May 2023, the consultants, which included an individual with lived experience, discussed housing options and basic needs with the encampment residents. Through these conversations, residents stated that they couldn't get an identification card because they needed to have an address to get copies of legal documents that would aid in getting the identification card. Many encampment residents also informed us that they could not stay indoors in a congregate setting due to having PTSD and asked that we include options for staying in a tent or in a unit by themselves. Other residents said that one of the most significant barriers to being sheltered is having a dog, and most programs don't allow dogs and if they do, the dog has to have current vaccinations which are unaffordable. Other needs identified by the target population include access to electricity to charge their cell phone; access to internet to complete online assistance applications and SSDI paperwork; access to toilets/showers; access to transportation for legal or medical appointments. Residents expressed the need to have their belongings safe and locked up, and providers should not focus on relocating individuals from one encampment to another just to vacate the current location. Access to health care is a high need amongst those surveyed. Each of the common needs or preferences have been incorporated into the service model for Mission Esperanza.

Table 1: Projected Living Situations Immediately Following the Encampment

| Briefly Describe Each Projected Living Situation Immediately Following the Encampment | Is This Permanent Housing? | Quantify The Capacity (e.g., number of beds/units, frequency of bed/unit availability) | Prioritized or Set-Aside for ERF-2-R? | Is this living situation funded by ERF-2-R and / or Leveraged Funds? | % of Served Persons Projected to Fall Within This Living Situation |
|---|----------------------------|--|---------------------------------------|--|--|
| Non-congregate shelter | No | 35 units/65 beds | Set-Aside | ERF-2-R | 75 |
| Permanent housing | Yes | 30 beds | Set-Aside | ERF-2-R/Leveraged | 5 |
| Congregate shelter | No | 40 beds | Prioritized | Leveraged | 20 |

Table 2: Projected Housing and Service Pathways to Permanent Housing

| Describe Projected Housing and Service Pathway to | Quantify the | Is this Housing |
|---|--------------|-----------------|
|---|--------------|-----------------|

| Permanent Housing | Capacity of the Housing and Service Pathway | and Service Pathway Funded by ERF-2-R and / or Leveraged Funds? |
|--|--|--|
| Offer interim housing opportunities without barriers; provide case management, supportive services and a clear path to permanent housing | 65 | ERF-2-R/Leveraged |
| Apply Housing First strategies to permanent/RRH opportunities; remove obstacles and requirements so that people can be quickly housed; provide supportive services and ongoing case management | 30 | ERF-2-R/Leveraged |

Table 3: Strategies to Mitigate Displacement

| Strategy | Is this Strategy Funded by ERF-2-R and / or Leveraged Funds? |
|---|---|
| Focus on providing access to basic needs rather than encampment sweeps | ERF-2-R and Leveraged |
| Provide varied levels of engagement, i.e.-safe parking, tents, non-congregate shelter options and supportive services | ERF-2-R and Leveraged |
| Provide support and resources during engagement efforts and only clear the encampment after significant effort has been made to move persons to permanent housing | Leveraged |
| Set a policy to allow dogs at Mission Esperanza | ERF-2-R |
| Ensure all services and engagement efforts are client-center, trauma informed and voluntary | Leveraged |
| Provide low-barrier access to interim shelter and housing first to permanent housing | ERF-2-R and Leveraged |
| Provide intensive, coordinated and persistent outreach and engagement efforts | ERF-2-R |

Table 4: Strategies to Mitigate Returns to Unsheltered Homelessness

| Strategy | Is this Strategy Funded by ERF-2-R and / or Leveraged Funds? |
|--|---|
| Provide case management for up to 18 months after placement in permanent housing | Both |
| Ensure a sustainable source of household income prior to any subsidy ending | Lev |

| | |
|---|------|
| Guarantee a variety of paths to housing from unsheltered homelessness | Both |
| Leverage supportive and mainstream services to ensure needs are met | Lev |
| Recruit retain and support a variety of landlords/property managers/options | Lev |
| Streamline access to permanent housing by establishing a network of providers/options | Both |
| Integrate project efforts with the county's strategic efforts to end homelessness | Lev |
| Provide or link participants to SOAR advocates or HDAP to secure SSDI benefits | Lev |

13. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000 character limit)

This proposal takes into consideration the city's two most populous encampment sites to create the encampment area. This proposal addresses the number of combined residents across both sites plus the addition of 5 persons who may be new to either of the sites. In the event that Mission Esperanza reaches its capacity for interim, non-congregate shelter and there were still unsheltered persons that requested shelter, the outreach team would connect the participant to a congregate shelter bed, if no rapid rehousing unit was available. The HOST team regularly surveys the encampment participants and is aware of any change in the encampment enrollment. Since participation in services is voluntary, as long as an unsheltered person is residing in the encampment area, regardless of when they arrived, then they will be able to access housing and services, if they choose. The Mission Team is building the capacity to serve, based on this philosophy.

14. Describe how this proposal will support individuals with continued access to and / or the storage of their personal property. (1000 character limit)

Encampment residents and participants at Mission Esperanza will be provided with a large, locking, rolling bin to safely secure their belongings while they are enrolled in the program or are living at the encampment. The bins will be stored in an unadorned reception area that participants will have access to during normal business hours (7 am to 10 pm). Participants can store their personal belongings and item that is not banned from the site (weapons, paraphernalia, illegal drugs, etc.)

We are still trying to maneuver the potential for persons not engaged in the program or connected via outreach and engagement to have access to a locked storage bin; space is the contributing factor at this time.

15. Describe how this proposal will support individuals with service animals and/or pets. (1000 character limit)

The Mission has a policy of acceptance of pets for program participants. Certified service animals can remain with their human regardless of the bed or unit; however, non-service pets must remain in the kennel and pet run area only. Pets must be kept on a leash when they are out of the shelter or kennel areas. On-site veterinarian services may be provided at a reduced cost to the program starting in 2024.

Budget and Resource Plan

16. State the total amount of ERF-2-R funds requested.

\$1,730,450.00

17. State the estimated dollar value of secured, non-ERF-2-R resources that will help meet this proposal's outcomes.

\$4,014,676.00

18. Identify and describe these non-ERF-2-R resources. (1000 character limit)

\$200,000 HHIP/HHAP-flexible housing lease up assistance

\$2,733,372 ERF-2-L

\$314,160 Leveraged city funding

\$714,845 Private funding/donations to the Mission

\$260,188 CoC/partner leveraged funding

\$500,000 Butte County ARPA funds

\$200,000 Partnership Health for Enhanced Case Management and Community Supports Services (reimbursement, at a minimum) (planned)

19. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve and the types of services and housing to be provided in the proposal. Include an explanation of how the requested ERF-2-R amount was determined. (1000 character limit)

ERF-2-L funding was awarded to the city; however, between the time of application and award, prices on everything, including Pallet Shelters, construction materials, engineering, etc, skyrocketed making the award insufficient to cover all of the capital improvement costs to establish a navigation center and a non-congregate shelter bed facility. Since the ERF-2-L award, the county has offered the city ARPA funds to close the gap on construction cost needs. The Oroville Rescue Mission is a small non-profit and had successful programs, but no capital to outlay for an expansion project of this magnitude-this is common in small, rural communities. The ERF-2-R budget supports only those costs that were not covered in the ERF-2-L award or other awards granted for the project. This project will serve roughly 100 people with interim shelter and services and of that number, 65 will move on to permanent housing. Roughly \$16,800 per person served.

Attachment: Standardized Budget

ERF Standardized Budget_City-Oroville_063023 FINAL.xlsx

Key Entities and Staff

20. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-2-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500 character limit)

The Oroville Rescue Mission (ORM) will serve as the implementing entity, and the Esperanza Team, with assistance from the administrative team and a contract consultant will lead the ERF Implementation and administration. The ORM will be instrumental in facilitating the capital improvement efforts, hiring additional staff, building the partner network for supportive services, coordination of outreach and engagement efforts and the provision of services.

The mission of the ORM is loving people forward to meet the physical and emotional needs through the provision of food, shelter, clothing and counseling, and to provide structured programs for the poor, needy and those who may be bound and bruised by addictive lifestyles. The Mission goal is to provide a hand up to those in need in hopes of creating lifestyle changes that lead to self-sufficiency. Values include human dignity; resiliency; nonjudgmental, respectful, and responsive; transparency and inclusivity and diversity.

The ORM serves residents of the City of Oroville and has an outreach team that coordinates efforts with code enforcement and other service providers to conduct outreach and engagement efforts within the city's most notable encampment sites.

The ORM has not managed a complex grant; however, the city has hired a consultant with over twenty-seven years' experience in capital development project management, housing program development, program evaluation, program and grant administration, to lead the project.

Table 5: Key Staff

| Title | Currently Filled Position? | FTE of Staffing for This Proposal | Funded by ERF-2-R and / or Leveraged Funds? | Brief Description of Duties |
|-------------------------|-----------------------------------|--|--|--|
| Outreach Coordinator | No | 1.0 | Leveraged | Supervises outreach workers; conducts outreach |
| Outreach Worker | No | 1.5 | Both | Street outreach and engagement, conducts intakes and assessments |
| Housing Navigator | Yes | 1.0 | Both | Coordinates housing search, activities, applications |
| Life Skills Coordinator | No | 1.0 | Leveraged | Educates participants on housing/cooking.money mgmt |
| Operations Coordinator | No | 1.0 | Leveraged | Provides transportation, janitorial and mail services |
| Case Manager | Yes | 3.0 | Both | Coordinates housing and services plans with participants |
| Shelter Monitor | Yes | 2.0 | Both | Provides guidance and safety overnight |
| Intake Specialist | Yes | 1.0 | Leveraged | Provides on site facilitation of intake process and bed assignment |
| Operations Director | Yes | 1.0 | Both | Manages the shelter's operational needs/conducts outreach |
| Shelter Administrator | Yes | .50 | Both | Manages shelter services, clients and staff |
| Executive Director | Yes | .5 | Both | Oversees shelter services, programs and administration |
| Contract Consultant | Yes | 1.0 | Both | Project manager, procurement, contracts, program development, best practices |

21. First, describe key partners that will collectively pursue the proposal's outcomes. Then,

describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500 character limit)

The City of Oroville is the applicant and a key partner that is vested in the project's outcomes. The city serves as the Grant Administrator, fiduciary and planning experts on the project. The city also provides staff who currently provide the majority of outreach in the city. City staff have vast knowledge in grant funded affordable housing development projects, which supports the community's most vulnerable populations. The city team has been instrumental in informing the development aspects of the project, including size and scope of the rehabilitation aspects, zoning and building code requirements. Butte County Behavioral Health Services (BHS) will hold responsibility for providing on-site behavioral health services for participants. Based on BHS input, we have designed space specifically for therapy, we have improved the program guidelines, intake process and engagement efforts. The County of Butte is a funding partner vested in minimizing the homeless crisis across the jurisdiction.

The Butte Countywide CoC holds primary responsibility for managing the HMIS and CEP for the county. The CoC, and its partners, have managed dozens of complex homeless grants and projects. One CoC partner, the City of Chico, has implemented a Pallet Shelter environment and their experiences and best practices have been instrumental in influencing our planning efforts thus far

22. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000 character limit)

City of Oroville-provided guidance on the capital improvements, size and scope, provided the site plan, drainage study, zoning and building code needs and budgetary requirements for the pre-development and development aspects of the project.

The Butte Countywide CoC has been facilitating community-wide planning and the strategic use of available resources so that the project can provide all of the necessary services that address the needs for the target population at Mission Esperanza. The CoC was instrumental in awarding housing lease up assistance for those Esperanza participants that move to permanent housing, helping to identify the number of participants that the project could support in moving to an independent living situation. The CoC has encouraged the inclusion of persons with lived experience to provide input to the program and facility design. The CoC's HMIS lead has coordinated on data collection and staff training.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

LOS-CoC_ERF-2-R_122722.pdf

LOS_Butte County BHS_ERF-2-R_010623.pdf

LOS_Ampla Health_ERF-2-R_011823.pdf

23. Identify any entities that have a right to and/or control of the property upon which the encampment site resides and discuss whether each of these entities committed allowing the implementation of this proposal. If they have not committed, please explain how you have or plan to engage with this entity to implement your proposal. (1000 character limit)

The ORM owns the land that the project will be implemented on. The City of Oroville is leasing the land for use as an emergency housing shelter project. Both entities have committed to implementing the project at the Esperanza site and have entered into a subrecipient agreement that defines the responsibilities of both parties throughout the planning and implementation of the project.

Centering People

24. How were persons with lived experience meaningfully incorporated into the planning and proposed implementation of this proposal? Please identify whether any perspectives were incorporated from persons that are currently unsheltered and / or formerly or currently residing within the prioritized encampment. (1000 character limit)

Most ORM staff have lived experience and have resided in encampments, have experienced domestic

violence, neglect and trauma and each have been provided input to the project and how it will be implemented. The Mission maintains a Racial Equity Team that includes volunteers enrolled in current Mission programs who hold decision-making spaces and serve as advisors to programming and service needs; these individuals are engaged and dedicated to improving the system and services for all involved. The contributions of persons with lived expertise are regularly prioritized and highly valued. Stipends for their time and contributions are available; some accept the stipend, others do not. From the input gathered, the following perspectives have been incorporated into the planning of the project:

- Dogs must be allowed at the shelter
- Storage for belongings must be available and kept safe at all times
- Tents should be an option at Esperanza
- Laundry facilities must be available and working

25. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000 character limit)

The Mission Esperanza project is client-centered and promotes consumer choice in making housing and services selections that are best for the consumer. The project supports the belief that people need access to basic necessities like food, shelter, toilets and showers before working on any other barrier in their life. Mission Esperanza is low barrier and does not mandate participation in services either before obtaining housing or in order to retain housing, nor does the program require persons to have an income, maintain sobriety, or to address all of the other issues one may have. The program offers rental assistance that varies in duration depending on need, and through the housing navigator, participants are assisted with housing identification, rental and move in assistance, supportive services and comprehensive case management are offered to support housing stability, all of which operationalizes Housing First principal.

26. Briefly describe how this proposal will center an individual's choice and provide trauma informed services and supports. (1000 character limit)

The Project implements Housing First practices so participants can exercise consumer choice and self-determination regarding the location and type of housing they receive, so the project provides an array of shelter/housing options to meet their needs. A range of treatment and supportive services are available that are individualized, culturally appropriate and completely voluntary; these supports are aimed at addressing housing stability, physical and mental health needs and life skills. The Mission also provides a voluntary 12-step recovery program if a participant is ready to focus on their well-being. The Mission is a trauma-informed organization and takes foundational steps to ensure that all staff have been trained in trauma informed care; staff recognized the symptoms of trauma and responds by integrating trauma informed policies; and creates safe physical, emotional and social environments which lay the groundwork for recovery.

27. Describe how this proposal will operationalize harm reduction and provide services that improve a person's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000 character limit)

Outreach teams have lived experience & meet unsheltered persons where they are and offer consumer centered services that focus on health and well-being as positive interventions. The teams focus on harm reduction to reduce the negative impacts of drug use and to promote improved health outcomes and to encourage persons who use drugs to support one another and express their input on program development. The Mission utilizes a spectrum of strategies that includes supporting abstinence to promote the dignity and well-being of individuals; using people first verbiage and provides all services in a nonjudgmental and non-coercive manner; and requests that participants use their voice to advocate for programs and services that will meet their needs. Because the encampment is in an area that is not accessible with a vehicle, we have not yet been able to provide access to water or portable toilets, but staff provide resources & referrals and discusses low barrier options that are available.

28. For encamped locations that are objectively dangerous, describe how the proposal will seek to

prevent harm for people experiencing unsheltered homelessness in these locations. (1000 character limit)

The key to working with unsheltered persons in any encampment is to meet the persons where they are and to provide them with resources, choices and options, and that is the priority and focus of the outreach and engagement teams who are the first line of crisis response. Since each individual has unique experiences, history and need, the teams coordinate efforts with local partners to ensure that we provide a cross-departmental response; we solicit the input of those that we are serving so they can help derive solutions; we provide a comprehensive and coordinated outreach effort; we meet basic needs and provide locking storage; we provide access to shelter and housing with supportive services and develop case plans to aid in sustainability. The focus is to build relationships with engagement efforts and to avoid encampment sweeps that may break a connection between an unsheltered individual and the service provider-which could limit an individual's access to available resources.

29. Identify what controls are or will be in place to ensure that all ERF-2-R funded parties will not penalize homelessness. The term “penalize homelessness” means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons’ engagement in necessary human activities, including sleeping, resting, and eating. (1000 character limit)

There is a mutual agreement between the City and the Mission that the encampment area will not be swept, and individuals will not be evicted, cited, arrested or penalized while the project staff is engaged in outreach and service provision with the target population who resides in the encampments. We have agreed not to support aggressive law enforcement tactics that may criminalize homelessness and close encampments. Our mutual understanding is to offer shelter, resources and housing options without potentially pushing individuals into moving to another encampment or to cause undue harm or trauma.

30. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curb-side waste removal and access to clean and available bathrooms. (1000 character limit)

The Project will include a dumpster, portable toilets and a handwashing station for encampment residents as part of the critical infrastructure for the unhoused encampment members, but also for impact reduction of the site. The City has established placement of waste receptacles, portable toilets and handwashing stations on the perimeter of the encampment area, given permission from the private property owner.

Accelerated Timeline

31. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000 character limit)

Outreach and engagement teams from the Mission, the CoC's housing navigator and Code Enforcement Staff from the city currently coordinate efforts to meet the basic needs (portable toilets, access to water) of the encampment residents and offer immediate access to safe inside spaces and linkages to requested services. This coordinated effort provides residents with resources, choices and options for housing/shelter and supportive services, while building a trusting relationship and engaging in harm reduction measures. Both of the Oroville food banks are also engaging the residents with available food resources. Public community health workers are also engaging in service provision in the encampment area providing information on sexually transmitted diseases, COVID, flu vaccinations, and other mainstream resources.

32. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000 character limit)

The Mission is currently executing collaboration agreements with the mobile medical unit, housing providers, and other supportive service organizations to serve the residents of the encampment area. The Mission has just established 3 master lease sites for placement of individuals that are not eligible for rental assistance due to registered sex offender or felon status, evictions or other barriers. We have

commitments from the mainstream resource providers at the county to provide onsite behavioral health assessments and therapy, from Ampla Health for mobile medical services, and from the local affordable housing developer to coordinate available units for permanent housing. Outreach and engagement activities and the provision of basic needs items is occurring in the encampment area and information about the forthcoming new non-congregate beds is being shared.

Table 6: Projected Milestones

| Outreach to the people residing in the prioritized encampment site began / will begin in month ____. | This proposal will reach full operating capacity in month ____. | The first planned exit of a person or household from the prioritized encampment will occur in month ____. | The last planned exit of a person or household from the prioritized encampment will occur in month ____. |
|--|---|---|--|
| April 2023 | April 2024 | February 2024 | June 2024 |

Attachment: Standardized Timeline

ERF-2-R Project Timeline_CityofOroville_063023.xlsx

Applicants must use the [ERF-2-R Timeline Template](#) available on [box.com](#)

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Suzi Kochems

Title

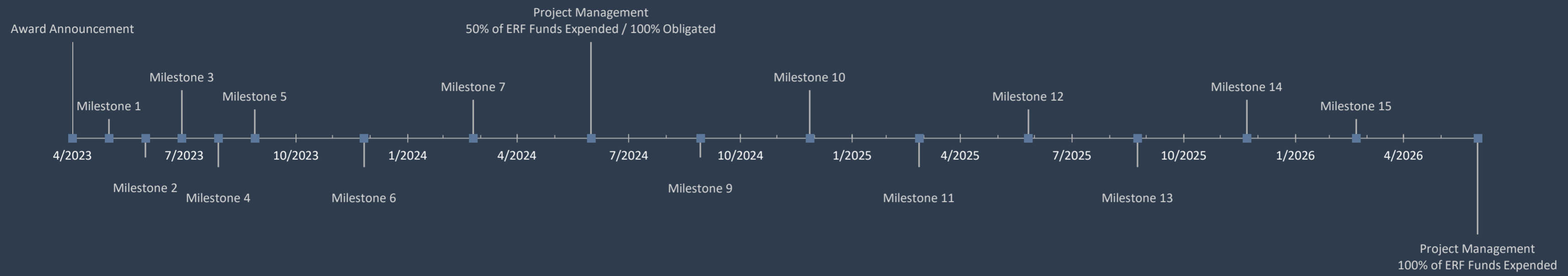
Consultant

Email

suzi@silkconsultinggroup.com

ERF-2-R Project Timeline

JURISDICTION



Project Milestones

| Date | Milestone | Category | Vertical Position | Additional Detail for Milestone |
|------------|--|--------------------|-------------------|--|
| 4/30/2023 | Award Announcement | | 50 | |
| 5/30/2023 | Milestone 1 | | 10 | |
| 6/29/2023 | Milestone 2 | | -10 | |
| 7/29/2023 | Milestone 3 | | 25 | |
| 8/28/2023 | Milestone 4 | | -15 | |
| 9/27/2023 | Milestone 5 | | 15 | |
| 12/26/2023 | Milestone 6 | | -15 | |
| 3/25/2024 | Milestone 7 | | 20 | |
| 6/30/2024 | 50% of ERF Funds Expended / 100% Obligated | Project Management | 50 | Statutory Deadline for 50% of ERF funds to be spent and 100% Obligated |
| 9/28/2024 | Milestone 9 | | -10 | |
| 12/27/2024 | Milestone 10 | | 25 | |
| 3/27/2025 | Milestone 11 | | -15 | |
| 6/25/2025 | Milestone 12 | | 15 | |
| 9/23/2025 | Milestone 13 | | -15 | |
| 12/22/2025 | Milestone 14 | | 20 | |
| 3/22/2026 | Milestone 15 | | 10 | |
| 6/30/2026 | 100% of ERF Funds Expended | Project Management | -50 | Statutory Deadline for 100% of ERF funds to be spent |

PROJECT TIMELINE TIPS

- Fill in the light blue cells to customize this template with your project's specific milestones.
- Insert entire rows to the Project Milestones table to add additional milestones.
- Column B should be a date
- Column C should be the milestone name- however your team refers to it.
- Column D provides a dropdown menu with options to help categorize milestones into broad groups. To add an option, go to sheet 1 and add the option in one of the green calls at the bottom of the list.
- Column E Indicates the *Vertical Position* of milestone markers in the Project Milestones table at the top of the sheet. Changing this number allows you to change the vertical position of the milestone relative to the horizontal axis. Use positive numbers to position them above the axis and negative numbers to position them below.
- Column F is a space to provide additional context, detail, or description for a specific milestone.

| | ELIGIBLE USE CATEGORY | <5 WORD DESCRIPTION | NAME OF ENTITY OR PART OF PROPOSAL | ERF-2-R PROPOSED BUDGET | | LEVERAGED FISCAL SUPPORT | | 2 SENTENCE DESCRIPTION |
|---------------------------|----------------------------------|--|---|-------------------------|--|--------------------------|--|--|
| | | | | Only ERF-2-R Funds | Non ERF-2-R Funds That WILL be Used to Support this Proposal | | | |
| Guidance and Intended Use | Use dropdowns. See NOFA, III. A. | Enables Cal ICH to immediately understand the line item. | Enables Cal ICH to associate the line item with specific entities or parts of a proposal. | | | | | Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item. |
| | | | | | | | | |

| PERSONNEL COSTS | | | | SALARY | FTE | MONTHS | | | |
|-----------------------------------|-----------------------|-------------------------|------------------|--------------|--------------|--------|----------------------|------------------------|--|
| Outreach, Case Mgmt & Navigation | Street Outreach | Outreach Coordinator | Implementing Org | \$ 39,520.00 | 1.00 | 36 | | 118,560.00 | Supervises outreach team; conducts outreach and engagement |
| Subrecipient Costs | Street Outreach | Outreach Worker | Implementing Org | \$ 37,440.00 | 1.50 | 36 | 74,880.00 | 149,760.00 | Street outreach and engagement staff |
| | Services Coordination | Intake Specialist | Implementing Org | \$ 37,000.00 | 1.00 | 36 | | 110,000.00 | Conducts all intakes processes |
| | Services Coordination | Housing Navigator | Implementing Org | \$ 40,560.00 | 1.00 | 36 | 33,800.00 | 87,880.00 | Coordinates housing activities |
| | Services Coordination | Life Skills Coordinator | Implementing Org | \$ 31,200.00 | 1.00 | 36 | | 62,400.00 | Educates clients on ADLs once housed |
| | Services Coordination | Operations Coordinator | Implementing Org | \$ 31,200.00 | 1.00 | 36 | | 67,600.00 | Provides transportation, janitorial and mail services |
| | Services Coordination | Case Manager | Implementing Org | \$ 41,600.00 | 3.00 | 36 | 83,200.00 | 166,400.00 | Coordinates supportive services for clients |
| | Services Coordination | Shelter Monitor | Implementing Org | \$ 31,200.00 | 2.00 | 36 | 62,400.00 | 124,800.00 | Provides guidance and safety overnight |
| | Services Coordination | Operations Director | Implementing Org | \$ 45,000.00 | 1.00 | 36 | 10,200.00 | 124,800.00 | Manages the shelter's operational needs |
| | Services Coordination | Shelter Administrator | Implementing Org | \$ 51,200.00 | 0.50 | 36 | 6,600.00 | 70,200.00 | Manages the shelter's services and clients |
| | Services Coordination | Executive Director | Implementing Org | \$ 65,000.00 | 0.50 | 36 | 4,500.00 | 93,000.00 | Oversees shelter services, programs, operations |
| | Services Coordination | Prep Cook | Implementing Org | \$ 33,280.00 | 0.50 | 30 | 41,600.00 | | Preps and prepares meals for guests |
| | Services Coordination | Fringe Benefits-14.05% | Implementing Org | \$ 92,387.74 | | | 44,564.00 | 83,485.10 | Health Benefits |
| Subtotal - Personnel Costs | | | | | 16.50 | | \$ 361,744.00 | \$ 1,258,885.10 | |

| NON-PERSONNEL COSTS | | | | UNIT | RATE | TIME | | | |
|---------------------------------------|--|------------------|-------------------|-----------------|-----------|------|------------------------|------------------------|---|
| Interim Sheltering | Meals | Implementing Org | 95 persons | \$7 day | 900 days | | 155,540.00 | 442,960.00 | 3 meals a day for up to 15 guests/1 year only |
| Interim Sheltering | Temporary shelter units | Implementing Org | 35 units | \$20,534 each | | | 313,604.00 | 280,000.00 | Non-congregate shelter units for guests |
| Improvements to Existing Emergen | Facility renovations/navigation center expansion | Implementing Org | | | | | 329,000.00 | 149,935.74 | Replace perimeter fence; establish path/pads for travel to/from ADA non congregate units |
| Interim Sheltering | Contracted security | A.G. Security | 2 pers/ 8 hrs day | 8 hrs day | 30 mos. | | 140,160.00 | 262,080.00 | Nighttime security staff/1 year only |
| Interim Sheltering | Portable toilet, shower facility | Implementing Org | | \$7,500 month | 30 mos. | | | 225,000.00 | Basic necessities |
| Operating Subsidies | Utilities for non congregate units | Implementing Org | 35 units | \$3,567 month | 30 mos. | | 90,000.00 | 27,000.00 | Water, garbage, electricity |
| Interim Sheltering | Intake and Community Canopy/Pallet | Implementing Org | 1 unit | \$46,000 | | | 46,000.00 | | Enclosed Pallet Community Room for intake, counseling, therapy, case mgmt |
| Improvements to Existing Emergen | Site Safety | Implementing Org | | | | | | 102,000.00 | Exterior lighting around pallet shelters, security system, motion sensors, monitors and cameras |
| Services Coordination | Transportation Costs | Implementing Org | | \$350 month | 36 mos. | | | 12,060.00 | Insurance, fuel, repairs oil change, tires |
| Operating Subsidies | Phone stipend, phone costs | Implementing Org | 10 persons | 1100 mo. | 36 mos. | | | 39,600.00 | Office and cell phone costs |
| Operating Subsidies | I.T. | Implementing Org | | | 36 mos. | | | 4,500.00 | Repairs, maintenance, web hosting |
| Operating Subsidies | Utilities for Navigation Center and Offices | Implementing Org | | | 36 mos. | | | 165,780.00 | Electric, garbage, water, internet, gas |
| Operating Subsidies | Program costs | Implementing Org | | | | | | 14,820.00 | Intake forms, HMIS licensees, guidelines, announcements, copies |
| Operating Subsidies | Shelter supplies | Implementing Org | | | | | | 15,000.00 | First aid, mats, cots, storage bins, dog waste bins, etc |
| Operating Subsidies | Janitorial supplies | Implementing Org | | | | | | 18,288.00 | Cleaning, sanitizing, paper products |
| Systems Support | Training-staff & volunteers | Implementing Org | 14 persons | | | | | 10,500.00 | HMIS, trauma informed care, harm reduction, CPR/First Aid |
| Improvements to Existing Emergen | Facility renovations/intake center | Implementing Org | | | | | | 149,935.74 | Rehab storage facility into office and intake center |
| Improvements to Existing Emergen | Site prep, development | Implementing Org | | | | | | 350,000.00 | Grading, leveling, plumbing, electrical, concrete |
| Improvements to Existing Emergen | Repairs/maintenance | Implementing Org | | | | | | 25,000.00 | Shelter repairs when damaged by guests |
| Improvements to Existing Emergen | Pre development costs | City of Oroville | | | | | | 65,000.00 | Site plan, drainage study, permits, land survey, zoning interpretation, topography, CEQA |
| Services Coordination | Site restoration | City of Oroville | | | | | | 120,000.00 | Site waste disposal, remediation, grading, clearing for site restoration |
| Delivery of Permanent Housing | Permanent Housing Subsidies | Implementing Org | 15 units | \$500 month+dep | 30 months | | 212,000.00 | 108,000.00 | Operating subsidies for affordable housing units for persons not typically eligible for rapid rehousing/high barriers |
| Subtotal - Non-Personnel Costs | | | | | | | \$ 1,286,304.00 | \$ 2,587,459.48 | |

| ADMINISTRATIVE COSTS | | | | | | | | | |
|--|----------------------------|------------------|--|--|--|--|---------------------|----------------------|---|
| Administrative Costs | Staff and Consultant Costs | City of Oroville | | | | | 74,500.00 | 147,343.37 | Project management, grant administration, fiscal administration |
| Administrative Costs | Office supplies | Implementing Org | | | | | 7,902.00 | 20,988.00 | Postage, office supplies, insurance, overhead |
| Subtotal - Administrative Costs | | | | | | | \$ 82,402.00 | \$ 168,331.37 | |

| | | | | | | | | | |
|---------------------|--|--|--|--|--|--|------------------------|------------------------|--|
| TOTAL BUDGET | | | | | | | \$ 1,730,450.00 | \$ 4,014,675.95 | |
|---------------------|--|--|--|--|--|--|------------------------|------------------------|--|



Butte Countywide Homeless Continuum of Care

December 27, 2022

Business Consumer Services & Housing
915 Capital Mall 350-A
Sacramento, CA 95814

Re: City of Oroville-Mission Esperanza Navigation Center

To whom it may concern,

Rural Butte County has experienced a rise in groups of people experiencing unsheltered homelessness together. These homeless encampments lack permanence and continuity and are not intended for long-term continuous occupancy, yet many have resided in these types of encampments for years. It is time for our community to step up and collaborate on a solution that provides progressive levels of engagement that will meet the homeless where they are in order to bring about change, and that is what the Mission Esperanza Project is designed to do.

Butte County, and the City of Oroville, require more than one response at a time to manage the encampment crisis, and to bring about a variety of approaches to serve populations that have different needs. When service provider efforts are well coordinated across service systems, the varying needs of the target population can be met through collaboration.

The City of Oroville is partnering with the Oroville Rescue Mission to submit an Encampment Resolution Funding application to establish the Mission Esperanza project. Mission Esperanza will offer specialized outreach staff that will encourage unsheltered persons to relocate from encampments to the mission site where they are able to stay in a tent, a shelter bed, or an individual shelter for up to one year while intensive case management prepares participants for housing readiness. Participants will have access to food, showers, laundry services, mainstream resources, case management and transportation in addition to progressive sheltering options, all at one location. To make the Mission Esperanza project successful, the city is also bringing in supportive services from multiple service organizations, the mobile medical unit and other housing providers for permanent housing placement. Each and every unsheltered person is in a situation of risk and is in need of assistance. Through the Mission Esperanza project, city, county, and community-based partners are committing to working with every person in need to help them resolve immediate situations of risk and to facilitate access to a continuum of services, including substance use treatment, other behavioral health care, medical care, emergency shelter and housing.

The Butte Countywide Continuum of Care will coordinate its efforts in support of the Mission Esperanza project as part of the cross-departmental, cross-agency team that will align available resources to assess the unique needs of persons staying in an encampment and to strive to provide a range of relevant services that address those needs. It is my sincere hope that this level of assessment and support will bring about opportunities for change.

I am pleased to submit this letter of intent on behalf of the Continuum of Care, to partner and collaborate on the Mission Esperanza project with the City of Oroville and the Oroville Rescue Mission.

Sincerely,

Anastacia L. Snyder

City of Butte Countywide Continuum of Care



Department of Behavioral Health

Scott Kennelly, LCSW, Director, Alcohol and Drug Administrator

3217 Cohasset Road
Chico, California 95973

T: 530.891.2850

buttecounty.net/behavioralhealth

January 5, 2023

Business Consumer Services & Housing
915 Capital Mall 350-A
Sacramento, CA 95814

Re: Mission Esperanza Project-City of Oroville

To Whom It May Concern:

Butte County has been experiencing significant increases in the number of homeless on the streets, and since the highly impactful Camp Fire in 2018, the decrease in overall housing stock has led many lower-income persons to seeking shelter in encampments or other precarious housing situations. The majority of those in encampments are traumatized, have high rates of chronic and co-occurring health conditions, mental and substance use disorders and many are undiagnosed. The County needs new and innovative solutions to address the needs of this homeless population to ensure improved health outcomes and alleviate the impacts of homelessness on the environment, as well as on public services.

The City of Oroville is partnering with the Oroville Rescue Mission to submit an Encampment Resolution Funding application to establish the Mission Esperanza project. Mission Esperanza will offer specialized outreach staff that will encourage unsheltered persons to relocate from encampments to the mission site where they are able to stay in a tent, a shelter bed, or an individual shelter for up to one year while intensive case management prepares participants for housing readiness. Participants will have access to food, showers, laundry services, mainstream resources, case management and transportation in addition to progressive sheltering options, all at one location. To make the Mission Esperanza project successful, the city is also bringing in supportive services from multiple service organizations, the mobile medical unit and other housing providers for permanent housing placement.

The Butte County Behavioral Health (BCBH) believes that person-centered prevention and trauma-informed treatment practices are essential when working with people experiencing homelessness to help prioritize and address their complex issues so that housing suitability and sustainability can be achieved. To address the crisis needs of the target population and prove a safe and stable path to permanent housing, the Department of Behavioral Health Services intends to collaborate with the city and the Mission to provide necessary support services at Mission Esperanza to those individuals with serious mental illness and/or addiction issues who are willing to get help. The goals of the Mission Esperanza will positively impact the County if program participants have access to client-centered supportive services that will support their transition from encampment living to transitional living and eventually onto permanent housing; both treatment and housing needs must be concurrently address for treatment to be most effective.

The Behavioral Health Services Department will strengthen the cross-system partnerships and service strategies with the city, the Mission and the CoC partners to assist persons experiencing homelessness transition out of encampments and into pathways that will increase their chances for permanent housing and improved health.

I am pleased to submit this letter of intent to partner and collaborate on the Mission Esperanza project with the City of Oroville and the Oroville Rescue Mission.

Sincerely,

A handwritten signature in blue ink, appearing to read "Scott Kennelly", with a large, stylized flourish extending to the right.

Scott Kennelly, LCSW
Director, Butte County Behavioral Health



January 18, 2023

Business Consumer Services & Housing
915 Capital Mall 350-A
Sacramento, CA 95814

To Whom it May Concern:

Over 500 people experience homelessness in the City of Oroville on any given night, often falling into homelessness due to failures of upstream systems like mental health, health, or foster care to the criminal justice system, housing and the job market. Our local homelessness crisis is not isolated to a specific location or area; every community has seen increases in unhoused community members.

To establish the coordinated engagement of providers, the City of Oroville is partnering with the Oroville Rescue Mission to submit an Encampment Resolution Funding application to establish the Mission Esperanza project. Mission Esperanza will offer specialized outreach staff that will encourage unsheltered persons to relocate from encampments to the mission site where they are able to stay in a tent, a shelter bed, or an individual shelter for up to one year while intensive case management prepares participants for housing readiness. To make the Mission Esperanza project successful, the city is also bringing in supportive services from multiple service organizations, the mobile medical unit and other housing providers for permanent housing placement.

Ampla Health, Inc. through its Mobile Medical Unit, will coordinate its efforts to support the Mission Esperanza project as part of the cross-departmental, cross-agency team that will align available resources to address immediate needs. The services that the Mobile Medical Unit will bring to the program will improve health outcomes -a critical component to maintaining housing stability in the long-term.

I am pleased to submit this letter of intent on behalf of Ampla Health to partner and collaborate on the Mission Esperanza project with the City of Oroville and the Oroville Rescue Mission.

Sincerely,

A handwritten signature in blue ink, appearing to read 'John Fleming', is written over the printed name.

John Fleming, Director of Planning & Development

013-300-115

OLIVE HWY

2410 FOOTHILL BLVD

013-300-065

FOOTHILL BLVD

3160 OLIVE HWY

3166 OLIVE HWY

3160 OLIVE HWY #A 3160 OLIVE HWY #C 3160 OLIVE HWY #D 3166 OLIVE HWY #A

013-300-064 3160 OLIVE HWY #B

3166 OLIVE HWY #B

013-300-066

068-30

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Oroville

013-310-042

2432 FOOTHILL BLVD

013-310-043 2434 FOOTHILL BLVD

2436 FOOTHILL BLVD

2438 FOOTI

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Oroville

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HILDALE

FOOTHILL BLVD

2432 FOOTHILL BLVD

013-310-043

2434 FOOTHILL BLVD

2436 FOOTHILL BLVD

2438 FOC

013-310-044

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U13-S003-U003

3160 OLIVE HWY

3166 OLIVE HWY

3160 OLIVE HWY #A
013-300-064

3160 OLIVE HWY #B

013-300-066

3160 OLIVE HWY #C

3160 OLIVE HWY #D

3166 OLIVE HWY #A

3166 OLIVE HWY #B