

SUBMISSION PORTAL OVERVIEW

Is the Application a "Test" Submission?

No, this is my official Submission.

Part 1: ADMINISTRATIVE INFORMATION

Application Window

This application is being submitted in the following application window:
Window #3, 5/1/2023 - 6/30/2023

Eligible Applicant

Select the eligible applicant's jurisdiction type.
City

What is the name of the city or county?
City of Redding

Implementing Organization

Implementing Organization
City of Redding

Specific Unit or Office Within the Implementing Organization
Department of Housing and Community Development

Implementing Organization's Address
777 Cypress Ave

City Redding	Zip Code 96001	County Shasta
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Implementing Organization's Tax ID
Number
94-6000401

Project Director

Name
Steve Bade

Title
Assistant City Manager

Phone (530) 245-7129	Email sbade@cityofredding.org
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Grant Administrator

Name
Laura McDuffey

Title
Housing Specialist II

Phone	Email
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(530) 225-4236

lmcduffey@cityofredding.org

Contact Person for Application

Name

Erica Thomas

Title

Senior Housing Specialist

Phone

(530) 225-4411

Email

ethomas@cityofredding.org

Authorized Representative

Name

Barry Tippin

Title

City Manager

⚠️ This Application uses character limits ⚠️

Reaching these limits is not required. Competitive responses may fall well short of these limits.

Part 2: PROPOSAL OVERVIEW

People Served

Number of people currently residing in prioritized encampment site

150

Of people currently residing in prioritized encampment site, how many will be served by this proposal?

100

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?

200

Of people projected to be served across the entire grant period, number of people projected to transition into interim shelters

90

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing

50

Is the prioritized encampment site part of a larger encampment area?

Yes

Approximately how many people are residing in the entire larger encampment area, including the prioritized site?

150

Briefly describe the prioritized site in relation to the larger encampment area. (1000 character limit)

For this proposal we will be serving people in two encampments that are 1.2 miles apart. Linden Canyon sits behind a large hospital in a wooded area. The property is approximately 71 acres and encompasses property owned by the hospital, City, County, and private owners. Progress Drive camp is approximately 27 acres near the local bus station and social service office. Parcels there are owned by the City, and a

local logging company. Both are on the west side of town separated by a divided highway. Local outreach teams have determined that many of the City's unsheltered homeless move between these two areas, as they are close to amenities and transportation. Because they are in close proximity, and many people travel between the two, we decided to combine them together for this application.

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site. The description must include demographics and may include household compositions, disabilities, and projected service and housing needs. (1500 character limit)

Outreach staff estimate 50 tents in Linden Canyon, estimating 90 people. The estimated number for Progress Way is 60 people. Staff indicate that these numbers change daily. Men comprise about 53 percent, with women the other 47 percent. Almost all are single adults in all age ranges - from early 20s to 70s. Most are chronically homeless, and many have physical disabilities. 100 percent need housing. Many do not access the one local homeless shelter due to trespass issues, or they do not qualify for services due to having animals, high acuity medical issues. or severe mental health or behavioral issues. They are in immediate need of low barrier interim shelter and intensive case management services to assist them to progress to permanent housing.

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000 character limit)

Linden Canyon is directly adjacent to Mercy Hospital in west Redding and encompasses approximately 71 acres. It is heavily wooded, with an estimated 75-100 people. The Progress Drive encampment is very near the local shelter and social service area in western Redding. It is a smaller camp of approximately 26 acres adjacent to a large agricultural canal. This area is heavily wooded also. Outreach teams estimate 50-75 people there, almost all on foot, and all in tents or makeshift shelters. Staff do not report vehicles at these sites. The sites are on either side of a small highway. The overall area between the two includes a local shelter and the main social service office.

3. Why is this particular encampment site being prioritized? (1000 character limit)

This area is being prioritized for several reasons. These two encampments are the most populated encampments in the city limits. In addition, both encampments identified are in heavily wooded areas. City of Redding Fire Department has identified these two encampments to be an extreme risk for fire danger and have safety concerns for the homeless people staying there as well as the adjacent neighborhoods. The people who are unsheltered in these areas are especially vulnerable as they are chronically homeless and have significant barriers to resources and housing including physical and mental health concerns, lack of transportation, substance abuse issues, and lack of support. They need individualized intensive case management to address each person's barriers in a compassionate, non-judgmental manner.

Attachment: Map

Maps-all-area.pdf

4. Is the prioritized site on a state right-of-way?

No

Proposal's Outcomes

5. What are the outcomes this proposal seeks to accomplish by the grant close (6/30/2026)? If funded, what are the primary activities you are planning to implement to achieve the proposal's outcomes? (1000 character limit)

Goals: 1) Reach 200 campers through outreach efforts by funding 1.6 FTE Crisis Intervention Response Team (CIRT) Members and collaborating with existing local outreach teams; 2) Of those, 75% will be connected to the local Coordinated Entry (CE) System 3) Connect 90 individuals to interim housing and 50 into permanent housing by funding three case managers/housing navigators dedicated to this project. Funding will provide interim housing through motels, shelter beds, and micro-shelters. Permanent housing will be achieved through local housing resources via the CE system, connections to current rapid rehousing projects, direct referrals to a Housing Choice Voucher, and landlord relationships in the community. A day resource center will be the hub for these services alongside the intensive case management. 4) Reduce barriers to services by acquiring and rehabbing a building for a Day Resource/Navigation Center.

6. How will the applicant measure progress towards the proposal's outcomes? (1000 character limit)

Housing will require Outreach and Case Management staff funded through this project to provide monthly reports reflecting the number of persons served, connections to interim and permanent housing and time spent on this project. All persons receiving assistance will be enrolled into the HMIS system. This will allow us to run reports on demographics, homelessness history, referrals and housing status. Quarterly collaborative meetings with all involved will ensure cohesive services and allow us to address gaps or concerns with activities. A Housing Specialist will be assigned to communicate regularly with all partners and assure the project complies with grant regulations.

7. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000 character limit)

As the applicant is the City of Redding, we do not anticipate any local ordinances that may hinder these outcomes. We have identified two possible buildings for a Day Resource Center. Initial review with the planning department does not indicate any issues. Any new project may bring neighborhood concern. To navigate these challenges, we will work with our participating agencies to conduct community forums, surveys and ensure good communication with the surrounding communities. In the camps directly, we do not anticipate any issues with outreach efforts. Currently, outreach teams are in both camps with no hinderances.

8. Is this proposal a standalone project or part of a larger initiative?

Standalone

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

9. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000 character limit)

Redding Police Department's Crisis Intervention Response Team (CIRT) will be primarily responsible for outreach and engagement and will coordinate services with non-profit case managers to provide services to the campers. The CIRT team was implemented in 2021 to assist with crisis intervention and includes four plain clothes officers and a mental health clinician in an unmarked police car. The team quickly expanded to include outreach into homeless camps to connect individuals to mental health treatment and into interim housing. CIRT has established relationships with many of our homeless campers. When an individual is contacted by CIRT, they will be provided an option to meet with the Case Managers (CM). Collaboration will include our local non-profit Health Center specializing in medical street outreach to this population. Their experience providing healthcare for the homeless with CalAIM and Whole Person Care is invaluable. Using motivational interviewing, trauma-informed practices, self-determination, and Housing First principals, CMs will connect campers to their desired location understanding not all options fit each individual. This could be connecting with family through diversion, interim housing with local motels or micro-shelters, options for in-patient programs, medical respite, or the local shelter. HMIS data will be collected. Permanent housing discussions will be addressed from the beginning to begin to make connections to the appropriate setting. The ratio for case management will be 1:15, and persons will be seen at minimum weekly for the first three months and bi-weekly thereafter. As people are housed and require fewer visits, staff will be able to take new people on to serve, allowing them to serve up to 200 over the three years. 90 would receive interim housing but many more will be served through an emergency shelter or diversion. The goal is to move them to permanent housing as soon as possible.

10. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000 character limit)

Coordinated Entry (CE) is a valuable tool in Shasta County. A Local Outreach Team (LOT) meeting is conducted weekly to review the CE by-name list and connect persons to available resources. Persons are enrolled in CE through Access Points around the county. In the context of this proposal, we anticipate two different paths for persons related to CE: The person is already enrolled in CE, and needs to be connected to services, or a person is identified in the camp and determined to need CE enrollment. The case managers will be required to attend weekly LOT meetings to review the list and compare it with the persons identified by CIRT in the field. If they are connected to a person from the camps, they will conduct necessary paperwork to enroll the person in CE. We do anticipate that some persons will be identified as having an urgent and immediate need and will be placed in interim housing without going through the CE process.

11. Please describe the interim shelter and permanent housing opportunities proposed to support this proposal and provide evidence of the applicant's demonstrated ability and commitment to deliver permanent housing for people residing in the prioritized encampment. (2000 character limit)

In the Redding area, there are several entities assisting with interim housing. St. James Lutheran Church operates Good Water Crossing which is an interim housing community with four tiny homes; Good News Rescue Mission is in process of building seventeen interim cabins adjacent to their property; United Way operates eight pallet shelters for interim housing; and a local non-profit No Boundaries has contracts with 66 rooms in two hotels. This funding will allow for three new case managers and funding for the interim hotel rooms. Non-profit agency Pathways to Housing provides case management to the United Way project and will be involved in operations of a Day Resource/Navigation Center. This center will have a

day resource aspect as well as micro-shelters on the property and emergency shelter beds in the facility. Consumers will be able to connect to various services including medical, mental health, rapid rehousing programs, and permanent housing options. To address permanent housing, we have several paths. People served by this program will be provided options such as a direct referral to a Housing Choice Voucher by the case managers. Those that pass eligibility for that program will receive a voucher to help them with long term payment of rent. Case managers will work to connect persons to rapid rehousing programs, transitional housing programs, local low-income housing sites, Veterans housing, and work directly with private landlords in the area. In addition, persons will remain on the Coordinated Entry list which will continue to attempt to connect them to permanent housing through other agencies and housing opportunities.

12. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500 character limit)

This proposal includes feedback from 106 people recently homeless and currently in interim housing. We also received input from local homeless advocates, the CIRT team, and our local medical outreach team. Interim shelter has been identified as an immediate need to assist with housing stability, along with assistance with bus passes, social security cards and identifications, and connections to dental and medical care. This proposal focusing on intensive case management will allow staff to assist with these barriers as each person self-identifies their specific need. Each person will receive a full assessment of needs and be connected to the County’s Coordinated Entry system providing a larger umbrella of service providers. We understand not every person contacted will be interested or able to acquire permanent housing. A Day Resource/Navigation Center will be available to assist not only with housing options, but with these other identified needs, which will include assistance for those who are not interested in permanent housing at this time. Voluntary services will include - but not necessarily limited to - social services, medical, dental or mental health services, substance abuse assistance or transportation.

Table 1: Projected Living Situations Immediately Following the Encampment

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify The Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-2-R?	Is this living situation funded by ERF-2-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
Interim Shelter/Motel	No	70	Prioritized for ERF 2-R	ERF	78
Transitional Housing	No	10	Neither	Leveraged	11
Emergency Shelter	No	10	Neither	Leveraged	11

Table 2: Projected Housing and Service Pathways to Permanent Housing

Describe Projected Housing and Service Pathway to Permanent Housing	Quantify the Capacity of the	Is this Housing and Service
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	Housing and Service Pathway	Pathway Funded by ERF-2-R and / or Leveraged Funds?
Interim Housing with Intensive Case Management	70 beds	ERF
Transitional Housing with Case Management (microshelters, No Boundaries program)	30 beds	ERV/Lev/Both
Rapid Rehousing/Private Landlords - Intensive Case Management	100 people	ERV/Both

Table 3: Strategies to Mitigate Displacement

Strategy	Is this Strategy Funded by ERF-2-R and / or Leveraged Funds?
Connect to existing shelters	Both
Referrals to Transitional Housing Programs	Both
Connecting to Day Resource/Navigation Center	Both
Intensive Case Management/Housing Navigation	ERF

Table 4: Strategies to Mitigate Returns to Unsheltered Homelessness

Strategy	Is this Strategy Funded by ERF-2-R and / or Leveraged Funds?
Intensive Case Management/Housing Navigation	ERF
Day Resource Center Connections-Relationships	Both
Permanent Supportive Housing	Leveraged

13. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000 character limit)

This proposal includes two different encampments that have been identified to have the most activity. The two encampments' proximity to each other was important as the area between the two encompasses social services and the local homeless shelter. The two possible locations identified for the Day Resource Center are also located in the middle of the two camps. As this is one large area, we do anticipate people will move between camps. CM's linking campers to CE would assist us to connect with the person no matter which camp they are in. Our local medical homeless outreach team, Shasta Community Health Center's HOPE team, serves this same population by sending medical professionals and case managers into the camps. HOPE is in the early stages of establishing a homeless multidisciplinary team to coordinate efforts and leverage funding. The expectation is that our community will be able to divert people from camps and intervene more quickly.

14. Describe how this proposal will support individuals with continued access to and / or the storage of their personal property. (1000 character limit)

At this time, when a CIRT officer has several large storage containers they are able to offer if the camper does not wish to, or is unable to, keep their belongings with them. We are in discussions with our local homeless shelter to adjust their policies and allow people not staying there to access those storage facilities. In addition, the Day Resource/Navigation Center will have various size storage lockers for use for those needing short term or longer-term usage. Rentals will be free and available during open hours.

15. Describe how this proposal will support individuals with service animals and/or pets. (1000 character limit)

All individuals will be served equally regardless if they have an animal or not. Our CIRT Team works closely with the HOPE team to provide certification for pets as emotional service animals. Clients receive this service quickly which helps with this barrier. Many of the hotels we work with accept animals. We are also in discussions with our local animal rescue facility to assist with short term care for pets who may not be able to move with the individual. The Day Resource/Navigation Center will include a kennel for pets to be looked after while conducting business either at the Center site, or if they need to leave the animal while they access other necessary services.

Budget and Resource Plan

16. State the total amount of ERF-2-R funds requested.

\$8,354,955.00

17. State the estimated dollar value of secured, non-ERF-2-R resources that will help meet this proposal's outcomes.

\$1,968,500.00

18. Identify and describe these non-ERF-2-R resources. (1000 character limit)

The estimated dollar value of secured non-ERF resources is \$1,968,500: \$90,000 for CIRT officer funding from DHCS Opioid Settlement funding; \$100,000 for Case Management and \$90,000 with a local non-profit through charitable donations or other grants; \$220,000 for Housing staff to manage project and oversee data collection; \$50,000 in kind from City of Redding Waste Services; \$140,000 Shelter Site infrastructure GNRM from Successor Housing Agency funds; \$438,500 in HUD Section 8 assistance or Rapid Rehousing funds; \$150,000 Transitional housing funding with No Boundaries through PLHA funding; \$190,000 Shelter Site infrastructure Goodwater Crossing from Successor Housing Agency funds; and \$500,000 unsecured funds for the Day Resource Center. We are certain these funds would be available through other infrastructure or homeless services grants.

19. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve and the types of services and housing to be provided in the proposal. Include an explanation of how the requested ERF-2-R amount was determined. (1000 character limit)

Our budget was determined based on the needs identified by meeting with the CIRT team and other homeless providers in the area. The CIRT team has become accepted as a trusted team by our homeless population which prompted us to assist them to increase their staff by

1.6 FTE. The unsheltered population struggle with many complex barriers, necessitating a need for intensive case management to address these issues. From the first round of ERF funding, we determined the cost and need for hotel stays. We have budgeted for 35 hotel rooms, 2 beds per room, at \$1,400 per month for 36 months. For permanent housing, we have set aside funding to assist with housing stability costs such as deposits, application fees, landlord incentives or home habitable items. \$3,000,000 is identified for the Day Resource-Navigation Center which will not only serve these persons, but unsheltered homeless for years to come. Staffing costs are necessary to create this infrastructure.

Attachment: Standardized Budget
ERF-2-R, Budget Template_City of Redding.xlsx

Key Entities and Staff

20. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-2-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500 character limit)

The City of Redding Department of Housing and Community Development will lead the implementation of this funding. This department is responsible for administering federal, state, and local housing grant funds to improve the quality of life for our community. They work with our local homeless programs to provide support and coordinate services through the NorCal Continuum of Care. Staff on this team have extensive experience with homeless projects including managing homeless grants such as Community Development Block Grant, Housing Disability Advocacy Program, Housing Support Program, Emergency Solution Grants, Project Roomkey and Homekey, Whole Person Care, and various outreach projects. This team has extensive experience with the Homeless Management Information System (HMIS) for data management and analysis, as well as the Coordinated Entry system alongside HMIS. In addition, this team has experience working with landlords through rapid rehousing programs and Housing Choice Voucher programs. The Department has worked closely with the Crisis Intervention Response Team, the HOPE Team, Pathways to Housing, No Boundaries, and Hill Country Clinic for the past several years to serve homeless individuals. In addition, as part of the CoC and a combined 25 years' experience with this population in our city, collaborative relationships have been firmly established. This combined experience and partnerships have informed this proposal.

Table 5: Key Staff

Title	Currently Filled Position?	FTE of Staffing for This Proposal	Funded by ERF-2-R and / or Leveraged Funds?	Brief Description of Duties
Street Outreach	Yes	.80	ERF/Leveraged	Street Outreach to unsheltered - connect to resources
Street Outreach	Yes	.80	ERF	Street Outreach to unsheltered - connect to resources
Case Manager	No	3	ERF	Intensive case management connect to Permanent housing

Project Manager	Yes	1.0	ERF/Leveraged	City Housing Staff - Activity Delivery - project
Director	No	1.0	ERF	Oversight Day Resource Center

21. First, describe key partners that will collectively pursue the proposal's outcomes. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500 character limit)

Key partners for this project are the City of Redding Housing, City of Redding Police Department, Pathways to Housing, United Way, Shasta Community Health Center, Hill Country, Good News Rescue Mission, and No Boundaries. City of Redding Housing will manage the project, coordinating with outside agencies. The CIRT team will be responsible for direct outreach to the camps, providing a warm handoff to the ERF-funded case managers. Case managers will be responsible for connections to other shelter including emergency shelter, motels, micro-shelters, connecting with family through diversion, medical respite, or other desired options. Case managers will conduct a full person assessment, connecting them to resources through the Day Resource/Navigation Center, and working to help the person find permanent housing. They will utilize the Coordinated Entry system, and options such as City housing vouchers, and connecting directly to private landlords.

22. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000 character limit)

City of Redding staff sit on the local CoC Advisory Council and the Point in Time and HMIS subcommittees. The Shasta CoC Advisory Council is aware of this endeavor and has provided a letter of support. We collaborate with other community agencies on a regular basis as you can see evidenced by our letters of support. We collaborate with the CIRT team and HOPE and Hill Country medical teams to discuss the specifics of the camps, where they see the gaps, and what they felt would work moving forward. Staff previously working with Shasta County Housing and Project Roomkey provided input from the previous efforts during the pandemic utilizing motels. Lessons learned included the importance of utilizing intensive case management to provide one-on-one services to campers while keeping staff-client ratios low and manageable.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration
ERF Letters of Support.pdf

23. Identify any entities that have a right to and/or control of the property upon which the encampment site resides and discuss whether each of these entities committed allowing the implementation of this proposal. If they have not committed, please explain how you have or plan to engage with this entity to implement your proposal. (1000 character limit)

Linden Canyon has 161 parcels with many owners, and the City owns roughly half of those. City of Redding regularly contacts property owners in uninhabited areas to obtain consent in writing allowing access to the property for any reason and keeps record. 75 percent of the owners have agreed either in writing or verbally to City staff approval to access their property. The others have not declined, but simply have not responded. We are aware of these owners. Attempts to contact them are ongoing. The Fire Department and Code Enforcement have explained that if there are various documented attempts to reach them with no response, access for safety reasons is legally allowed, and campers in the extreme heat constitutes a clear safety issue. In the Prospect Drive camp, the property is owned by the City and a local logging company, which has agreed to allow the City staff to conduct business there.

Centering People

24. How were persons with lived experience meaningfully incorporated into the planning and proposed implementation of this proposal? Please identify whether any perspectives were

incorporated from persons that are currently unsheltered and / or formerly or currently residing within the prioritized encampment. (1000 character limit)

Our homeless citizens and existing street outreach teams is what formed this proposal. The City requested feedback from people who were currently and previously homeless in the form of verbal and written surveys. We asked about use of current resources and current needs. The feedback we received was insightful, and confirmed our proposal was relevant. Often, we hear community members say people choose to be homeless or like camping. Our experience has taught us that people may choose camping not because they don't want housing, but because they don't have access to the right shelter fit. Of the 106 survey responses, each indicated that their immediate need was housing. They also revealed they needed assistance to access jobs and services such as medical, dental, substance abuse treatment, and navigating Social Security. This helped us decide to focus on intensive case management and the Day Resource Center to make positive connections.

25. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000 character limit)

This proposal focuses equally on initial human connection and housing options. Housing First principals include person-centered options, skilled case managers, and low-barrier options for housing. All services will be voluntary and include referrals to services the camper identifies as important to them. Each individual may have a different path, and housing options will be based on the best fit for the person and their choice of options. All interim housing options will follow Housing First principles. Case managers will connect clients to Permanent Housing options which also follow a low-barrier model. Relationships with landlords will be key to finding appropriate housing options for campers.

26. Briefly describe how this proposal will center an individual's choice and provide trauma informed services and supports. (1000 character limit)

For the past year, the CIRT team has been working in the encampments, building relationships and trust with the homeless. Adding case management to this model will build on those relationships and will be strength-based and client-directed. Each person will have a different story, and no two people will have the same path to housing. All services will be voluntary and provided with compassion and patience. It is understood that a person's self-determination is essential to growth. All staff will be trained in areas such as Adverse Childhood Experiences, Trauma-informed care, Motivational interviewing and Harm Reduction to assure that person needs are recognized and valued.

27. Describe how this proposal will operationalize harm reduction and provide services that improve a person's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000 character limit)

All people in the encampments will be consistently treated with respect. If someone is identified as needing assistance with substance abuse, a mental health clinician will work with them to provide resources and referrals as requested. CIRT team will be trained in the use of Narcan in case of overdose as well as basic mental health first aid. The clinician will attempt to connect the person to their primary health provider or the HOPE Van homeless outreach team for follow up medical care as requested. Although CIRT is part of our local police department, they are in plain clothes and do not arrest people for being under the influence of a substance. Some interim housing options may have rules regarding drug and alcohol use on site, but tenants are not prohibited from using offsite. All staff associated with this project understand that sobriety is a personal choice and a journey which often includes various levels of substance use. Various options will be provided.

28. For encamped locations that are objectively dangerous, describe how the proposal will seek to prevent harm for people experiencing unsheltered homelessness in these locations. (1000 character limit)

The CIRT team are trained to observe physical danger and de-escalate crisis situations. They are observant of those with domestic violence issues and connect them to the local domestic violence shelter One Safe Place as appropriate. If anyone reports a crime or needs medical assistance, immediate

resources are provided. Other issues such as safety from fire, extreme weather, and exposure to the elements are addressed throughout the year.

29. Identify what controls are or will be in place to ensure that all ERF-2-R funded parties will not penalize homelessness. The term “penalize homelessness” means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons’ engagement in necessary human activities, including sleeping, resting, and eating. (1000 character limit)

The CIRT team will provide all services in a non-judgmental and non-threatening manner. In their current work, they do not check for warrants or other criminal activity when doing outreach to camps. Funding from this project will go to this small unit at the Police Department and will not penalize those who are homeless. We do not have control over the code enforcement area of the Police Department in this area. However, we are hopeful that the efforts and outcomes from this project will provide insight and education to law enforcement, local politicians, and our overall community about the needs of our unsheltered citizens in this area, eventually changing the culture surrounding homelessness.

30. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curbside waste removal and access to clean and available bathrooms. (1000 character limit)

The City of Redding will place handwashing stations, portable restrooms, and waste dumpsters at both camp locations when funded. These will be serviced regularly as part of the City of Redding's normal activities.

Accelerated Timeline

31. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000 character limit)

Shasta Community Health Center’s HOPE Van is a mobile outreach program to the homeless. Aside from having various location for medical care, they have a full medical team that visits the camps several times each week. The HOPE Team is actively working with the CE team and is a large part of local collaboration. Pathways to Housing is a non-profit providing case management to those coming out of the camps into a Medical Respite Program as well as a new Pallet Shelter program. Pathways is eager to oversee a Day Resource Center to better assist with this population. The CIRT Team works in various camps including these two to provide general street outreach, build relationships and connect campers to resources. This project will be a seamless process integrating what is already happening.

32. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000 character limit)

City of Redding Housing received the first round of Encampment Resolution Funding and are actively working with our CIRT team and interim housing sites. CIRT is visiting these camps as needed, with a focus on previously identified camp Lost Lane. The City has been in discussions with several motel owners to discuss options around leasing rooms. We are also working with the Good News Rescue Mission to provide micro-shelters to a newly acquired site. We will move quickly into those options. If funded, the City would move to purchase a building for the Day Resource/Navigation Center and immediately begin planning with our collaborative partners for staffing including immediately adding Case Managers when funded. As part of the Shasta CoC Advisory Board, discussions around encampments, landlord engagement and collaboration are ongoing.

Table 6: Projected Milestones

Outreach to the people residing in	This proposal will reach full operating	The first planned exit of a person or	The last planned exit of a person or household from
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the prioritized
encampment site
began / will
begin in month
_____.

capacity in month
_____.

household from the
prioritized
encampment will occur
in month_____.

the prioritized encampment
will occur in month _____.

September 2023

September 2024

September 2023

March 2026

Attachment: Standardized Timeline

ERF-2-R Project Timeline_City of Redding.xlsx

Applicants must use the [ERF-2-R Timeline Template](#) available on [box.com](#)

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Laura McDuffey

Title

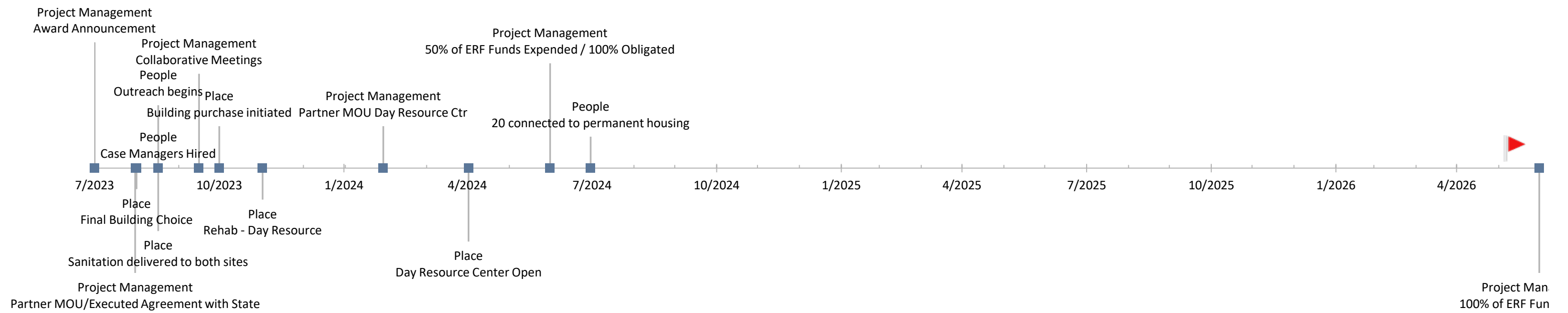
Housing Specialist II

Email

lmcduffey@cityofredding.org

ERF-2-R Project Timeline

City of Redding



Project Milestones

Date	Milestone	Category	Additional Detail for Milestone
7/30/2023	Award Announcement	Project Management	
8/29/2023	Partner MOU/Executed Agreement with State	Project Management	With non-profit for Case Managers
8/30/2023	Final Building Choice	Place	to purchase for Day Resource Center/Permanent Housing
9/15/2023	Case Managers Hired	People	Hired and working with Street Outreach
9/15/2023	Outreach begins	People	Outreach may begin earlier as the MOU is finished
9/15/2023	Sanitation delivered to both sites	Place	Portable restrooms and hand washing stations
10/15/2023	Collaborative Meetings	Project Management	meetings begin regularly
10/30/2023	Building purchase initiated	Place	for Day Resource-Navigation Center
12/1/2023	Rehab - Day Resource	Place	rehab begins on day center
2/28/2024	Partner MOU Day Resource Ctr	Project Management	with Day Resource Center Administration
5/1/2024	Day Resource Center Open	Place	Open and fully staffed and operational by this date
6/30/2024	50% of ERF Funds Expended / 100% Obligated	Project Management	Statutory Deadline for 50% of ERF funds to be spent and 100% Obligated
7/30/2024	20 connected to permanent housing	People	Goal numbers. Ideal goal is 20/year into permanent housing. 50-60 over three years
6/30/2026	100% of ERF Funds Expended	Project Management	Statutory Deadline for 100% of ERF funds to be spent

PROJECT TIMELINE TIPS

1. Fill in the light blue cells to customize this template with your project's specific milestones.
2. Insert entire rows to the Project Milestones table to add additional milestones.
3. Column B should be a date
3. Column C should be the milestone name- however your team refers to it.
4. Column D provides a dropdown menu with options to help categorize milestones into broad groups. To add an option, go to sheet 1 and add the option in one of the green calls at the bottom of the list.
5. Column E Indicates the *Vertical Position* of milestone markers in the Project Milestones table at the top of the sheet. Changing this number allows you to change the vertical position of the milestone relative to the horizontal axis. Use positive numbers to position them above the axis and negative numbers to position them below.

	ELIGIBLE USE CATEGORY	<5 WORD DESCRIPTION	NAME OF ENTITY OR PART OF PROPOSAL
Guidance and Intended Use	Use dropdowns. See NOFA, III. A.	Enables Cal ICH to immediately understand the line item.	Enables Cal ICH to associate the line item with specific entities or parts of a proposal.

PERSONNEL COSTS	Personnel Costs			SALARY	FTE	MONTHS
	Street Outreach	CIRT personnel .8 FTE x2	Redding Police Dept.	175,000.00	1.60	36
	Systems Support	Case Managers - Unsheltered Adult Intensive case management	Collaborative Partner	90,000.00	2.00	36
	Operating Subsidies	Director	Day Resource Center	150,000.00	1.00	36
	Services Coordination	Case Manager	Day Resource Center	90,000.00	1.00	36
	Services Coordination	Clerical Staff	Day Resource Center	30,000.00	1.00	36
	Services Coordination	Housing Personnel - Activity Delivery	City of Redding Housing	84,000.00	0.30	36
Subtotal - Personnel Costs						

NON-PERSONNEL COSTS	Operational Costs			UNIT	RATE	TIME
	Street Outreach	Narcan, Hygiene, Food, Supplies	Redding Police Department	200	337.50 /person	36 months
	Systems Support	Day Resource-Navigation Center Development, Pet motel-Storage	Day Resource Center	1 site	\$3,000,000.00	
	Delivery of Permanent Housing	Deposits,application fees; housing stability supports; furnishings	ERF Case Managers	50 people	\$ 2,500.00	
	Interim Sheltering	Motel Stays	scattered	35 rooms	\$ 1,400.00	36 months
	Systems Support	Sanitation support	City of Redding	2 sites		30 months
	Improvements to Existing Emergency Shelters	Small remodel current emergency barrier shelter	Good News Rescue Mission City of Redding/Collaborative partners	1 site	\$ 500,000.00	36 months
	Delivery of Permanent Housing	Housing Choice Vouchers/Rapid Rehousing assistance	Non-Profit			
	Interim Sheltering	Transitional Housing Beds - No Boundaries Program	Non-Profit			
	Interim Sheltering	Site infrastructure 2 locations	United Way/Goodwater Cross	2 sites		
Subtotal - Non-Personnel Costs						

ADMINISTRATIVE COSTS	Administrative Costs					
	Administrative Costs	Staffing costs; overhead-5%	City of Redding Housing	1		36
Subtotal - Administrative Costs						

TOTAL BUDGET

ERF-2-R PROPOSED BUDGET	LEVERAGED FISCAL SUPPORT	2 SENTENCE DESCRIPTION
<i>Only ERF-2-R Funds</i>	<i>Non ERF-2-R Funds That WILL be Used to Support this Proposal</i>	<i>Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item.</i>

840,000.00	90,000.00	CIRT Engage unsheltered to connect to shelter, interim housing
540,000.00	100,000.00	Intensive Case management Ratio 1:15
450,000.00		Day Resource/Navigation Center Director
270,000.00		Day Resource Center case mangement
75,600.00	90,000.00	Clerical staff to assist with DRC
	220,000.00	Activity delivery of Encampment programs for Redding Housing Staff
\$ 2,175,600.00	\$ 500,000.00	

67,500.00		Items that Street Outreach can use to connect with the unsheltered, help with personnel needs, etc.
3,000,000.00	500,000.00	Purchase, Rehab, and Startup operation costs of facility for daily unsheltered population use (pets, storage, showers, resources, warming/cooling center); includes emergency beds - microshelters
150,000.00		Assistance to obtain permanent housing in private market
1,764,000.00	-	Motel stays for 35 rooms (2 per room =70 people) x 1400 per room per month x 36 months. Not all interim housing will be in these motels
300,000.00	50,000.00	portable toilets, hand washing station, dumpster at 2 sites
500,000.00	140,000.00	Roof, kitchen, laundry and privacy screening for congregate shelter
	438,500.00	Estimate 15 vouchers \$650/mo x 36 mo. Low estimate based on eligibility; Rapid Rehousing assistance/collaborative 35 people x avg \$2500/client
	150,000.00	Hotel rooms associated with No Boundaries program; Works closely with CIRT; funding through PLHA & Other grant funding
-	190,000.00	micro-shelters; 12 sites. Infrastructure and service funding
\$ 5,781,500.00	\$ 1,468,500.00	

397,855.00		
\$ 397,855.00	\$ -	

\$ 8,354,955.00	\$ 1,968,500.00	
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Shasta County Advisory Board of the

NorCal Continuum of Care™

TO: California Interagency Council on Homelessness
FROM: NorCal Continuum of Care, Shasta County Advisory Board
RE: Letter of Support for the City of Redding ERF-2-R Application
DATE: June 22, 2023

Dear CalICH:

The NorCal Continuum of Care understands that the above-noted entity is applying for ERF-2-R funding to serve homeless and at-risk persons in this CoC service area. We understand this funding is to support our unsheltered population in the Linden Canyon and Progress Drive encampments. On behalf of the NorCal Continuum of Care, we are indicating our support of this application.

The City of Redding (COR) actively participates in the NorCal CoC Shasta Advisory board, Executive board, HMIS/CEP subcommittee and is an active participant in the annual Point-In-Time Count within this CoC. The COR is also actively involved in improving the coordinated entry process and has helped build the capacity of the coordinated entry system by entering all currently enrolled clients into our HMIS system across multiple programs.

NorCal Continuum of Care is supportive of the COR pursuing this funding and welcomes them as a continuing provider within this CoC.

Thank you,

Maggie Joyce
Shasta County Advisory Board Chair

Erica Thomas
Shasta County Advisory Board Co-Chair



RE: Letter of Support for ERF Project in the City of Redding, California.

Dear California Homeless Coordinating and Financing Council:

I am writing to express our support for the proposed ERF Project by the City of Redding. At the Good News Rescue Mission, we believe individuals experiencing homelessness should be given every opportunity possible to connect with the appropriate care providers instead of the justice system. The Crisis Intervention and Response Team (CIRT) is already seeing success in this area and we believe further investment will allow the CIRT team to move more people off the streets and ultimately into permanent housing.

We have been working with the City, the CIRT team, local law enforcement, and housing providers collaboratively for many years now. The proposed ERF Project is a timely opportunity to demonstrate the success of this model for delivering care and housing services to unsheltered people experiencing homelessness in our community, especially since the City Council recently declared a shelter crisis.

Unauthorized camps throughout the City are unsanitary, pose risks to the occupants and environment, and threaten the physical and mental health of those living there. Additionally, these camps are often a cause of concern for safety due to extreme weather conditions and the fire hazard in our region.

We believe that the proposed projects will enable us to better serve people experiencing homelessness and to build credibility by approaching them with available, immediate housing options. We see the Encampment Resolution Funding Program opportunity as an important step towards achieving housing security for people experiencing homelessness in some of our area's largest encampments.

Thank you for your attention to this matter.

Sincerely,

A handwritten signature in blue ink, appearing to read "Jonathan Anderson".

Jonathan Anderson
Executive Director
The Good News Rescue Mission



RE: Letter of Support for ERF Project in the City of Redding, California.

Dear California Homeless Coordinating and Financing Council:

No Boundaries Transitional Housing supports efforts by the City of Redding (City) to further establish temporary and long-term housing by diverting individuals experiencing homelessness from the justice system to appropriate care providers through the Crisis Intervention and Response Team (CIRT).

No Boundaries Transitional Housing is an established partner of the City in the provision of housing services and supplies professional staff to support the CIRTs mission to encourage the unsheltered to avail themselves of shelter opportunities and ultimately serve as a bridge to permanent shelter.

The opportunity to demonstrate the success of this model for delivering care and housing services to unsheltered people experiencing homelessness in our community is timely as the City Council recently declared a shelter crisis. The proposed ERF Project would address a critical shortcoming in the local response by widening the bottleneck in available interim housing to support people experiencing homeless into sustainable housing solutions.

Unauthorized camps exist throughout the City and many of these camps are unsanitary and thereby have a harmful consequences to the occupants and the environment. The occupants are vulnerable to theft, crime and extreme weather conditions. These conditions threaten the physical and mental health of the occupants. In addition, due to the extreme fire hazard present in our region, encampments are frequently a cause of concern for the safety and wellbeing of those residing within them as well as the surrounding neighbors.

The proposed projects will enable our organizations, the City, and our community to better serve people experiencing homelessness and to build credibility by approaching the chronically homeless and unsheltered individuals living in encampments with available, immediate housing options. The Encampment Resolution Funding Program opportunity is an important step to achieving housing security for people experiencing homelessness in some of our area's largest encampments.

Sincerely,

Christine Cage



P O Box 228
29632 Highway 299E
Round Mountain, CA 96084
530.337.5750, phone
530.337.5754, fax
www.hillcountryclinic.org

Health Care for the Whole Community

December 29, 2021

**Homeless Coordinating and Financing Council (HCFC)
Encampment Resolution Funding (ERF) Program**

915 Capitol Mall
Sacramento, CA 95814

RE: Letter of Support for ERF Project in the City of Redding, California.

Dear California Homeless Coordinating and Financing Council:

Hill Country Community Clinic supports efforts by the City of Redding (City) to further establish its Emergency Housing Site (EHS) Program by expanding the use of climate-appropriate micro-shelters and diverting individuals experiencing homelessness from the justice system to appropriate care providers through the Crisis Intervention and Response Team (CIRT). Hill Country Community Clinic is an established partner of the City in the provision of mental health services and supplies professional staff to support the CIRTs mission to encourage the unsheltered to avail themselves of shelter opportunities and ultimately serve as a bridge to permanent shelter.

The opportunity to demonstrate the success of this model for delivering care and housing services to unsheltered people experiencing homelessness in our community is timely as the City Council recently declared a shelter crisis. The proposed ERF Project would address a critical shortcoming in the local response by widening the bottleneck in available interim housing to support people experiencing homeless into sustainable housing solutions.

Unauthorized camps exist throughout the City and many of these camps are unsanitary and thereby have a harmful consequences to the occupants and the environment. The occupants are vulnerable to theft, crime and extreme weather conditions. These conditions threaten the physical and mental health of the occupants. In addition, due to the extreme fire hazard present in our region, encampments are frequently a cause of concern for the safety and wellbeing of those residing within them as well as the surrounding neighbors.

The proposed project will enable our organizations, the City, and our community to better serve people experiencing homelessness and to build credibility by approaching the chronically homeless and unsheltered individuals living in encampments with available, immediate housing options. The Encampment Resolution Funding Program opportunity is an important step to achieving housing security for up to 70 people experiencing homelessness in one of our area's largest encampments.

Sincerely,

A handwritten signature in black ink that reads "Lynn Dorroh". The signature is written in a cursive, flowing style.

Lynn Dorroh, CEO



December 20, 2021

**Homeless Coordinating and Financing Council (HCFC)
Encampment Resolution Funding (ERF) Program**

915 Capitol Mall
Sacramento, CA 95814

RE: Letter of Support for ERF Project in the City of Redding, California.

Dear California Homeless Coordinating and Financing Council:

Pathways to Housing supports the proposed project by the City of Redding to increase the available interim emergency housing and expand services with a housing first approach toward people experiencing homelessness in Redding. Pathways to Housing provides direct services to unsheltered people experiencing homelessness in Redding and helps those individuals reach medical and health services that are necessary to achieve successful outcomes. Pathways to Housing is a potential partner in operating or providing services to an Emergency Housing Shelter (EHS) site.

Pathways to Housing is familiar with the benefits of strategic partnerships and has experience working closely with Mercy Medical Center and Shasta Community Health. Pathways to Housing not only supports the housing first approach and recognizes the constraints imposed on housing solutions by low inventory, but also has plans to expand housing options to include both sober housing and transitional housing.

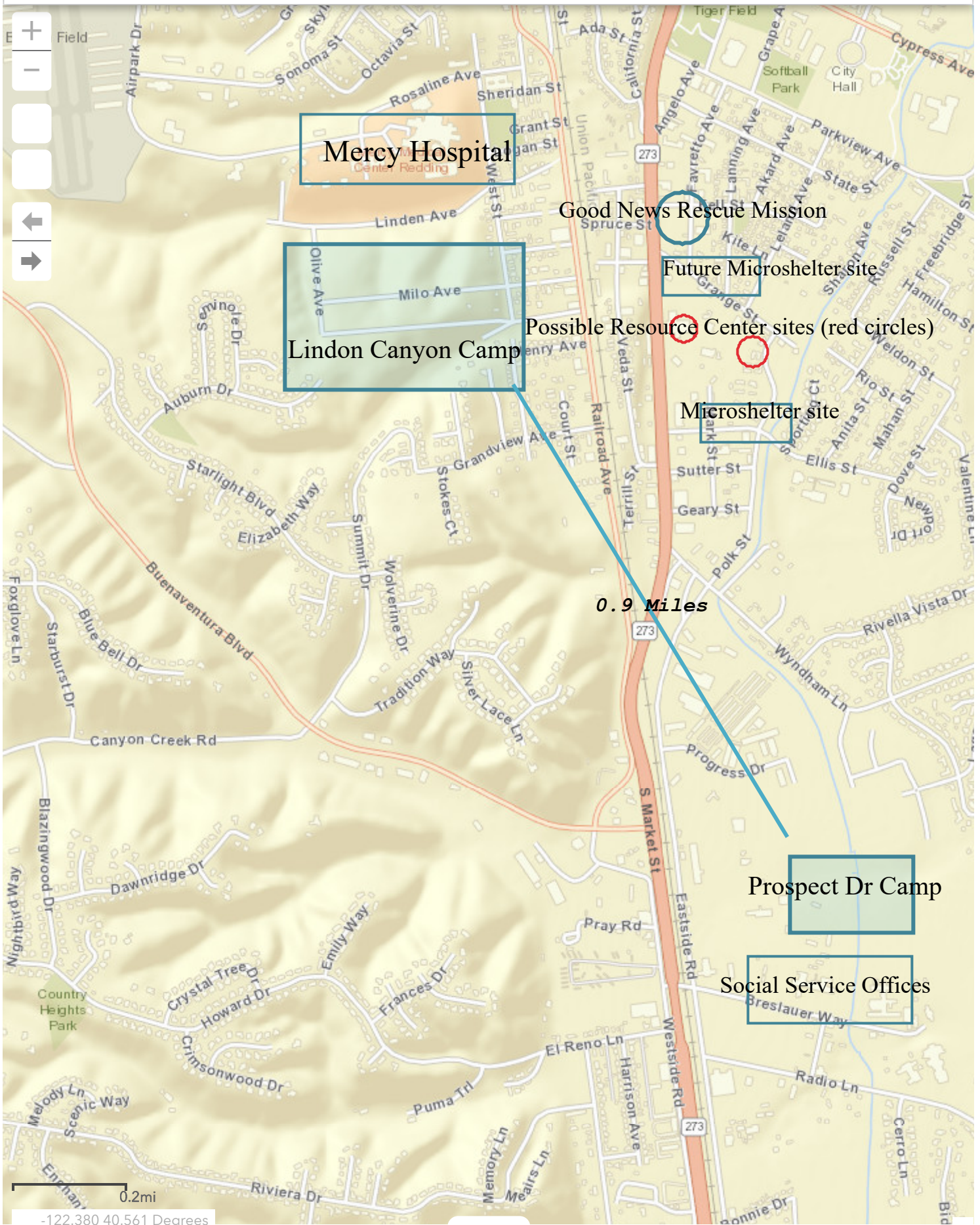
Taking critical steps to help provide housing opportunities for people living in one of the many encampments in Redding shows a commitment to addressing the needs of all members of our community and backs up the City's shelter crisis declaration with action. Service providers such as Pathways to Housing will have the added capacity to work with and house the population of a large encampment, and partnered with the City, will be able to leverage existing programs much more efficiently to reach now-sheltered people experiencing homelessness.

Sincerely,

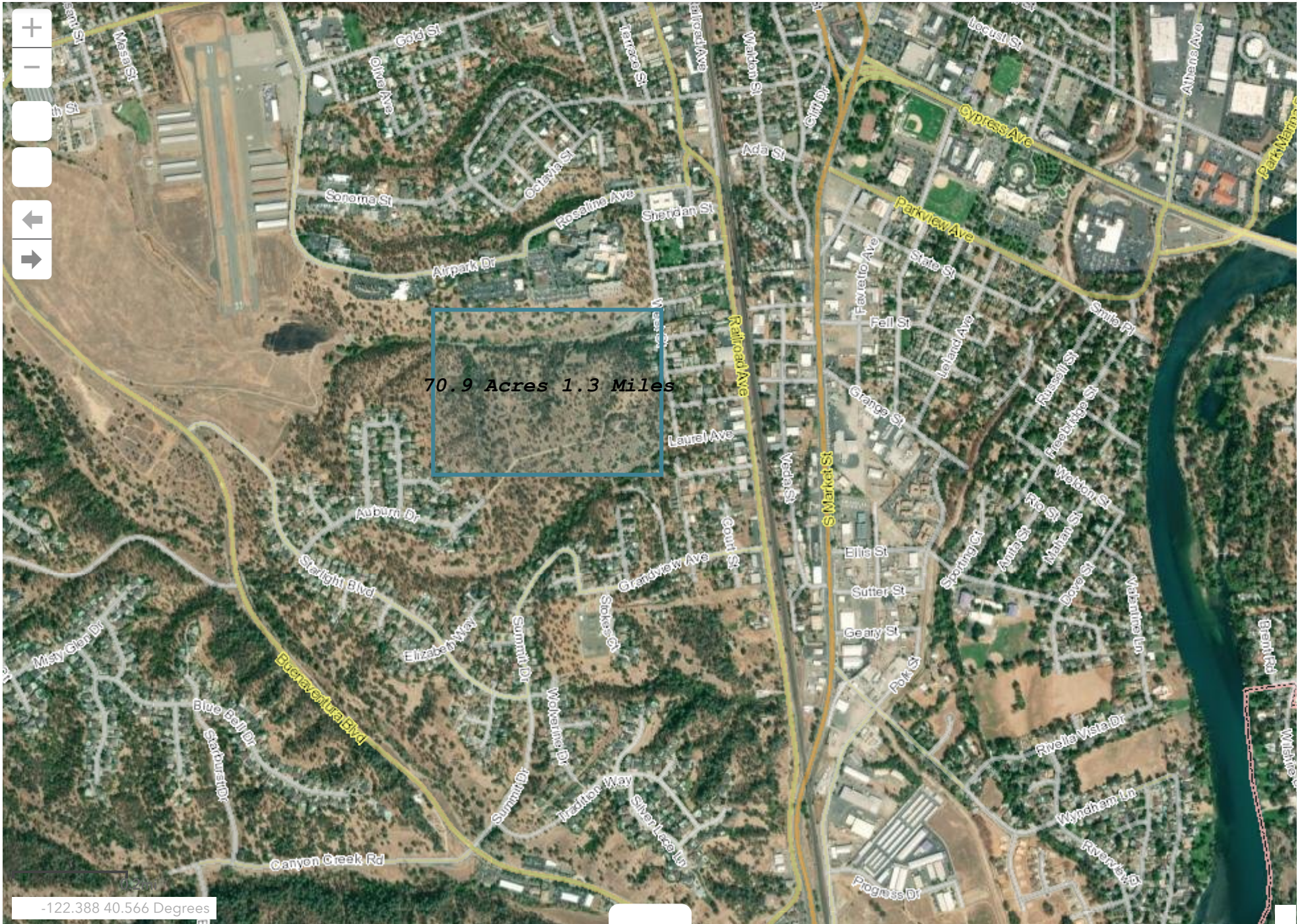
A handwritten signature in black ink that reads "Lesha Schaefer".

Lesha Schaefer, Executive Director
Pathways to Housing
leshaschaefer@reddingpathways.org

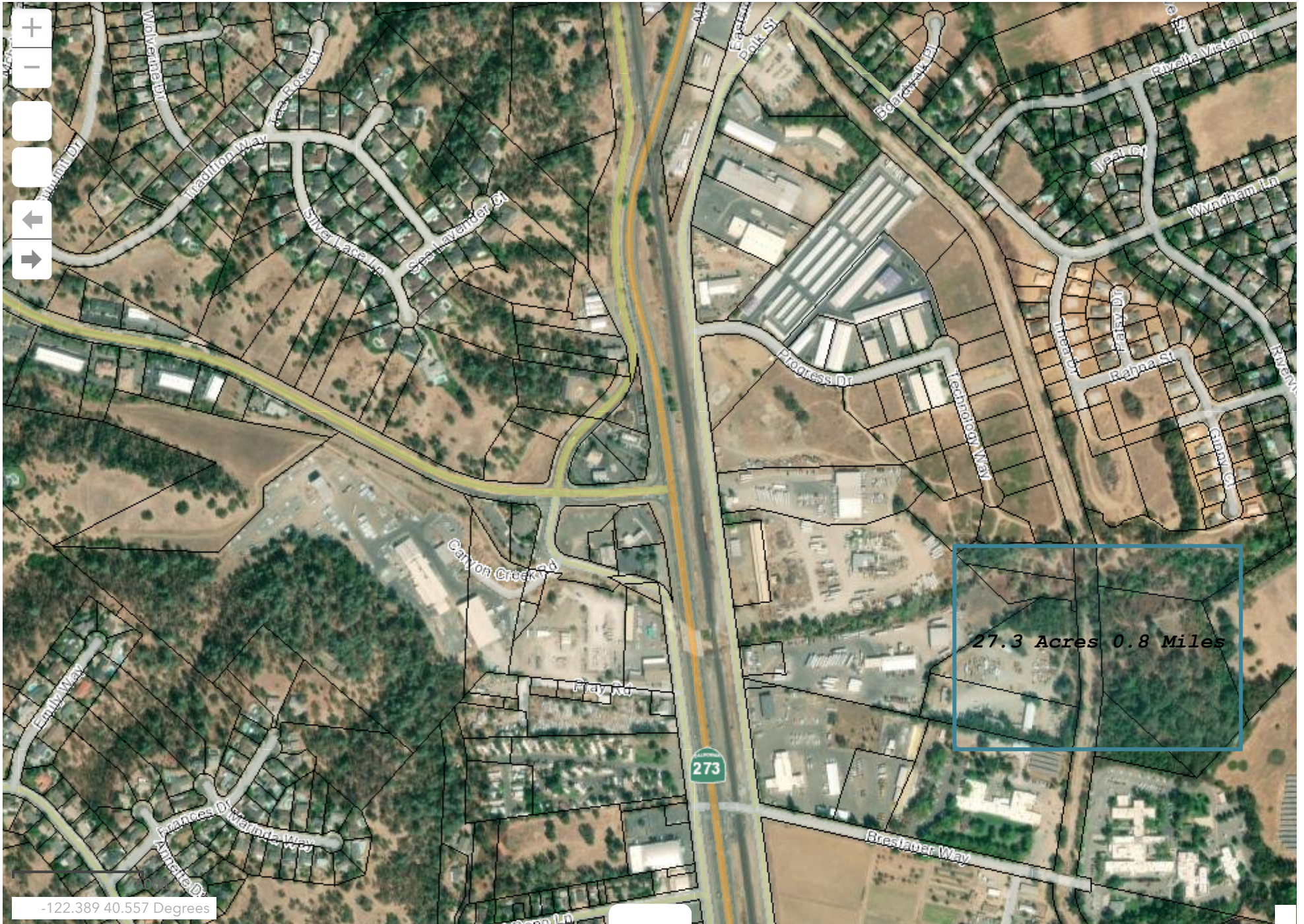
Project total area map



Lindon Canyon area



Prospect Drive area



-122.389 40.557 Degrees