

SUBMISSION PORTAL OVERVIEW

Is the Application a "Test" Submission?

Yes, this is a "Test" Application submission, and I acknowledge that it will not be evaluated.

Part 1: ADMINISTRATIVE INFORMATION

Application Window

This application is being submitted in the following application window:
Window #3, 5/1/2023 - 6/30/2023

Eligible Applicant

Select the eligible applicant's jurisdiction type.
County

What is the name of the city or county?
County of Riverside

Implementing Organization

Implementing Organization
County of Riverside

Specific Unit or Office Within the Implementing Organization
Riverside County

Implementing Organization's Address
3403 Tenth Street

City Riverside	Zip Code 92501	County California
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Implementing Organization's Tax ID
Number
County of Riverside

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⚠️ This Application uses character limits ⚠️

Reaching these limits is not required. Competitive responses may fall well short of these limits.

Part 2: PROPOSAL OVERVIEW

People Served

Number of people currently residing in prioritized encampment site

140

Of people currently residing in prioritized encampment site, how many will be served by this proposal?

123

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?

123

Of people projected to be served across the entire grant period, number of people projected to transition into interim shelters

123

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing

112

Is the prioritized encampment site part of a larger encampment area?

No

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site. The description must include demographics and may include household compositions, disabilities, and projected service and housing needs. (1500 character limit)

The encampment dwellers tend to be adult males and females from multiple ethnicities, many impacted by behavioral health issues, physical or chronic health conditions, justice-system involvement, and challenges in daily functioning. Unaccompanied youth and adults accompanied by children are typically found in smaller numbers. Outreach data for the surrounding areas report a tendency to be 46% females, 54%

males, while estimates for males are more dominate the SJR. They tend to be white (67%), Black (24%), or Native American (5%). An estimated 37% struggle with substance use (13%) and/or mental health issues (24%) who would benefit from and would want bridge or specialty housing and behavioral health services, with another 22% needing physical health care. Some may be reluctant to engage stable housing due to involvement in the justice system; prior experience in high demand settings or other services; or due to other social, emotional or personal needs. Low-barrier bridge and permanent housing, care courts, and ongoing in-reach to their location, and culturally competent case management services will build relationships with these persons to move from SJR. Persons who may gain companionship or income through their pets need to retain those benefits when leaving the SJR. Independent but clustered housing with social emotional support and permanent affordable housing with customized support from animal services are planned to reduce the barriers to exiting the SJR

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000 character limit)

The San Jacinto River Bottom (SJR) project focuses on over five miles stretching between the Cities of San Jacinto and Hemet of the 42-mile river and touches Soboba native land. The SJR is mostly dry but being bounded by terrain marked by mountain foothills, it can become a flooded watershed. People seek shelter in secluded areas in tents, boxes, hand-built semi-permanent structures constructed of wood, bamboo, and salvaged materials, and vehicles. This hazardous physical condition also has no current access to clean water, showers, and hygiene or sanitation services. Areas of heavy and sometimes poisonous vegetation and changes in elevation restrict the natural access points to the river bottom, complicating safe exit during times when flooding or fire are imminent. These factors compound the health, safety and wellness concerns for SJR dwellers. This encampment area has been a focus to the surrounding cities and the County due to these health and safety concerns

3. Why is this particular encampment site being prioritized? (1000 character limit)

Large number of persons with severe barriers- many have behavioral health needs or justice involvement. High per capita count county-wide- 20% of residents unsheltered. This area attracts those from more populated areas which impacts these cities during enforcement efforts. Hazards (flooding, uneven terrain, poisonous plants, unsanitary conditions, and lack of hygiene facilities) place residents at risk. The average California Healthy Places Index (HPI) score for Hemet is 12.5% and San Jacinto 19.5%, with county average at 39.3%. The areas remoteness and great distance from more urbanized cities (restricts the types of jobs, transportation and healthcare opportunities available . Poverty remains a concern with the average per capita income of \$15,800. For these reasons, the county has included this area and is committed to invest in ongoing infrastructure and public services to address extreme poverty for those who are experiencing unsheltered homelessness.

Attachment: Map

MAP of Proposed Encampment Area.pdf

4. Is the prioritized site on a state right-of-way?

No

Proposal's Outcomes

5. What are the outcomes this proposal seeks to accomplish by the grant close (6/30/2026)? If funded, what are the primary activities you are planning to implement to achieve the proposal's outcomes? (1000 character limit)

This person-centered, data-informed project promotes safety and wellness of people in SJR, resolves critical community concerns adjacent to and in the SJR, transitions people to shelter, bridge housing, and

to permanent housing dedicated to the project. Cross-jurisdictional work offers multi-disciplined outreach teams with nursing, behavioral health, mental health, and peer experts; creates 115 bridge housing beds; leverages existing hotel options, offers 50 specialized recovery housing beds, provides 112 permanent stably housing units, dedicates rental assistance and flexible service funds, to move 80% of SJR dwellers to permanent -housing. Health care, clinical care, case management, pet assistance, senior protective services, hygiene and sanitation address other immediate needs. Care Court will redirect about 33% of adults with untreated psychiatric disorders to housing or outpatient treatment while solving justice -system issues, conservatorship proceedings or related issue.

6. How will the applicant measure progress towards the proposal's outcomes? (1000 character limit)

Baseline data for the encampment, generated through PITC and outreach data used as for monthly comparison of the overall SJR census. Individual records stored in HMIS, an encampment registry (by name list), and Coordinated Entry System data will measure progress and report on goals by contacts, service provision, housing destination and project status on a monthly basis. Assessment of the flow of persons in and out of SJR, will stimulate changes to project services as necessary to ensure success. Physical mapping of the encampment, where people are staying, and areas that are closed once dwellings are abandoned and debris is removed visually underscore areas of need and progress. The County is developing a tool that uses predictive modeling founded on client data in jail, behavioral health, and health care data systems. This tool will be used for prioritization and to measure a person's overall improvement, to help reduce the frequency of encounters to these systems of care.

7. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000 character limit)

There are no local ordinances that would restrict or hinder our work with people in the SJR. The city of Riverside (which is not in this area of performance), has an anti-camping ordinance that makes engagement a bit more difficult for residents in those areas due to mistrust in government. No similar ordinances exist in the SJR area. Collaboration among partners is key to the SJR project success. Consistency in the person-centric approaches used for engagement may be challenged if the typical routines are employed. For example, Public Safety response to community concerns could result in citation or detainment of SJR residents and diminish the trust being built. Services will mitigate animal control issues. Ongoing discussions, training, and commitment to the project guidelines for intervention will mitigate unexpected challenges. There is no ongoing resource for flexible funds that can be used to overcome the obstacles when responding to the unique needs by faced by individuals.

8. Is this proposal a standalone project or part of a larger initiative?

Larger initiative

8. a) How would this larger initiative be categorized?

Part of a larger initiative

Please describe. (1000 character limit)

As part of the County's goal of reducing unsheltered homelessness by 30%, HWS has increased investments for street outreach teams in each of the 5 supervisorial districts. We are building response protocols to address encampments such as the SJR to respond to larger encampment sites within the county creating long term sustaining results.

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

9. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000 character limit)

Project uses non-punitive, person-centered, housing first, strategies to lower barriers and engage SJR dwellers. Outreach and services occur daily for immediate response for those ready to move on. Current outreach and a new multi-disciplinary team (City Net, Housing Authority, BHS, APS, Parks) will coordinate outreach and services engagement to permanent housing. At SJR, people receive daily support from outreach (45 minutes/person offered daily), behavioral health (50) & nursing or health services for those with health issues (50). The staff/client ratio is 15:1. APS crisis response and interim housing for 35 persons (17:1 ratio). Animal services available for pet-owners (weekly). Park Rangers, outreach, case management, offer education and intervention for safety concerns (physical hazards like fire, violence prevention, climate exposure, poisonous plants). Housing Identification Teams will maintain a list of housing resources and coordinate immediate placements into housing. Engagement teams (City Net) support client and navigate referrals for tangible needs (ID, food, transportation) up to 90 days of low barrier housing for up to 100 persons. Crisis Response and dispatch (DPSS/City Net) employing trauma-informed care, offer immediate intervention to crisis. Safety escorts, ranger services, personal storage, and hygiene supplies are offered daily. Building rapport and empowering choice, approx. 80% will use at least 1 service while in SJR. Provider capacity is proven, multiple County departments, City Net, or partners have served in other encampments. HWS, the project lead, are experts in collaborative projects, including encampments, as well as housing identification and placement. Adult and Behavioral Health intervene in mental health, substance use, and protective services daily across the CoC. City Net facilitated over 5,000 street exits; worked in 6 counties; and knows many SJR dwellers by name.

10. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000 character limit)

The CoC centralized CE policies promote client choice, consider available resources, and prioritization rests on assessment of needs. The CE system will recognize new units developed by ERF and prioritize the most vulnerable persons in the SJR area for these resources. This approach helps clear the encampment and reduce influx. CE assessment factors, include physical location and living situation in the conditions that form the level of need and type of interventions that best fit the person's needs. CES and HMIS can compare data to identify persons on the BNL who responded from the SJR area.

11. Please describe the interim shelter and permanent housing opportunities proposed to support this proposal and provide evidence of the applicant's demonstrated ability and commitment to deliver permanent housing for people residing in the prioritized encampment. (2000 character limit)

The project benefits from 98 beds of transitional/interim ('bridge' housing) and specialty beds, 25 recovery residence beds, and 112 dedicated permanent housing units. The permanent housing units include a mix-use of existing and new resources from ERF: (41) of which are flexible housing subsidies funded through ERF and provide up to 12 months of subsidies; (35) additional flexible housing subsidies which are set-aside for APS and will provide housing subsidies for seniors (up to 12 months) while they go through the process of receiving a senior priority and graduate (within 6-12 months) to Section 8; (12) Additional Housing Choice Vouchers that are set-aside for individuals who are low-barrier and have a long-term disability (no ERF Funds); (24) are permanent supportive housing units made available through the acquisition of (4) Three-Bedroom Homes in an unincorporated area that will provide housing coupled with intensive supportive services for SMI and most vulnerable individuals. The housing opportunities, developed with SJR users in mind, offer an array of housing for either graduated/phased or direct

permanent housing placement. Locations were selected, tailored to fit the special needs and desires of SJR residents. The Riverside County CoC unit, Behavioral Health Services, Animal Services, law enforcement, and their multi-jurisdictional collaboration and community outreach and service partners have proven their success in their encampment resolution approaches. Diversionary assistance will be provided for individuals with links to nontraditional permanent housing options such as reunification with family who may not be located within the city or state limits. Housing options through Care Court will be available for individuals once the program has launched in our area. The Santa Ana Riverbed encampment project, started in 2022, has already aided over 100 persons in transitioning from encampment to housing, achieving half of the two-year goal in just 10 months

12. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500 character limit)

PITC data suggests the characteristic of unsheltered persons as impacted by: chronic homelessness, substance use, mental health, or family disruption (25-33% each), justice-system involvement (19%); pets (11-14%) or living in vehicles. Coordinated entry data and outreach communication reveal preferences for a system of quick response offering independent housing in familiar areas; pet care; retain vehicle; no curfew; visitors allowed; access to resources (transit, tangible need, reunification), and social connection and emotional support. The SJR project design addresses these needs and preferences by offering dedicated housing in areas known to SJR dwellers; including pets services; adding dedicated housing and capacity for vehicle parking, mental health, recovery, and Care Court aids; rapid movement from SJR to bridge or specialty housing; dedicating permanent that allows the freedoms afforded in a typical lease; and providing ongoing contact to offer support and services requested by the tenant. services Trauma-informed, culturally competent caseworkers will build the trust and comfort often needed to engage in services and encourage transition to new, stable lifestyle. Project staff will retain contact with those who move out of the SJR, if the person allows, to help them remain stably housed. Staff will canvas the SJR weekly for persons who are, or were housed, to offer help to prevent a return to homelessness or to quickly intervene and readdress their housing needs.

Table 1: Projected Living Situations Immediately Following the Encampment

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify The Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-2-R?	Is this living situation funded by ERF-2-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
Non Congregate Shelter	No	73	Prioritized	ERF	60
Transitional Housing	No	25	Set Aside	ERF	20
Recovery Beds	No	25	Set Aside	ERF	20

Table 2: Projected Housing and Service Pathways to Permanent Housing

Describe Projected Housing and Service Pathway to Permanent Housing	Quantify the Capacity of the Housing and Service Pathway	Is this Housing and Service Pathway Funded by ERF-2-R and / or Leveraged Funds?
Housing subsidies pathway to stable permanent housing for seniors lead to prioritized housing choice vouchers	35	Leveraged Funds
Housing Subsidies/Diversion (will be included in this pathway based on individuals needs such as justice impacted who have some restrictions)	41	ERF
Acquisition of (4) Three-Bedroom Homes used for Permanent Supportive Housing for CES-referred and higher-barrier individuals.	24	ERF
Housing subsidies pathway to stable housing for CES-referred and lower-barrier individuals prioritized for housing choice vouchers.	12	Leveraged funds

Table 3: Strategies to Mitigate Displacement

Strategy	Is this Strategy Funded by ERF-2-R and / or Leveraged Funds?
Emergency and Bridge housing dedicated to the project offers safe, immediate living sites for those leaving encampment. Provisions for animals will be made available.	Both
Collaboration/ coordination with adjacent areas (cities, Soboba tribal land)	Leveraged
Encampment registry, use of data base (HMIS) to help identify ERF persons	Leveraged
Person-centric outreach to ensure face recognition and explore locations where person has previously stayed outside the camp	ERF
Project staff develop awareness of 'partnership' and social groups within the camp; note who is 'missing' during regular outreach and scan areas where they previously or members of their support group have moved to	ERF
Safety Escorts and transportation	Leveraged
Provide information on low-barrier housing options and 'introduce' ERF residents to locations via site visits and Safety Escorts	Both
Sponsor coordinated outreach events/ Provide services/ supports for animals at the ERF site (encouraging them to be stable at ERF until planned move out	Both

to site that can accommodate pets)

Care Court intervention, when appropriate, will provide immediate specialty housing/ services	Leveraged
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Ongoing Case Management for relocated persons	Both
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Specialized BHS housing intervention	Both
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Personal Storage- Storage units	Leveraged
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Removal of abandoned dwelling; gradual restriction of access to segments of camp once as residents move	Leveraged
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Table 4: Strategies to Mitigate Returns to Unsheltered Homelessness

Strategy	Is this Strategy Funded by ERF-2-R and / or Leveraged Funds?
New permanent housing units, tailored to fit needs	Both
Ongoing Case management and services for persons placed in housing using “in-reach’ method. Go to their new location to continue providing housing case management support and intervene when needed to ensure retention of housing	ERF
Social support plans (like clustered units) to help maintain support networks among former ERF residents after leaving SJR	ERF
Clinical Counseling and health services	ERF
Flexible supports to address unique needs of HH during transition to permanent housing and for 6 months follow up	ERF
Incentives - Support for client service fees; landlord assistance; housing retention services	ERF
Pet Support (clinics, training)	Both
Personal Storage	ERF

13. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000 character limit)

Current SJR flow is measured at about 140 persons. Outreach in areas known to contribute to the SJR inflow are partners in the project. The CES system and a SJR registry will help identify persons who flow through the area so that needs can be addressed outside the encampment. Information and services can be provided to the impacted areas to diminish the need to re-enter the SJR in order to receive housing or services. Rangers and outreach workers track camp census and map areas impacted. Removal of abandoned dwellings and restricted access to vacated areas will discourage new camp dwellers. Providing opportunities for continued personal connections with others (workers and friends) once outside the camp help meet social need and reduce desire to return to the SJR.

14. Describe how this proposal will support individuals with continued access to and / or the storage of their personal property. (1000 character limit)

Property and vehicle storage is accommodated through partner agencies that will collaborate with commercial storage facilities near encampment site. Arrangements for transportation (public transit, or offered through existing resources) and moving assistance are included in the flexible services being tailored to meet individual needs. Although not “property storage” but also secure temporary sites for pet boarding are planned.

15. Describe how this proposal will support individuals with service animals and/or pets. (1000 character limit)

Care of companion animals is a factor addressed in project design and implementation. SJR is home to dozens of animals as companions or bred as an income source. Riverside County Department of Animal Services (RCDAS) will offer health assessment, vaccines, veterinary care, microchip, reproductive services, shelter, food, temporary pet boarding, licenses) to SJR pet owners to support over 150 service needs. HWS and RCDAS will sponsor 15 outreach events to offer services and accessories (leashes, collars). To reduce barriers to camp exit, in addition to offering both bridge and secured housing that can accommodate typical animal companions (dogs/cats/birds) after leaving the camp, the SJR project suggests sources for pet fees included in rental deposits.

Budget and Resource Plan

16. State the total amount of ERF-2-R funds requested.

\$12,065,912.49

17. State the estimated dollar value of secured, non-ERF-2-R resources that will help meet this proposal’s outcomes.

\$2,444,000.00

18. Identify and describe these non-ERF-2-R resources. (1000 character limit)

The Housing Authority of the County of Riverside will commit a set-aside of Section 8 vouchers to assist 32 seniors and 12 lower-barrier individuals assisted through the project. The Housing Authority has an established Memorandum of Understanding (MOU) with the Department of Public Social Services - Adult Services Division and a preference for referrals through the Coordinated Entry System (CES) for lower-barrier individuals which establishes continued case management and wraparound supports for seniors who are referred to Section 8. This ensures seniors and lower-barrier individuals who are in crisis and experiencing homelessness receives immediate and regular access to affordable housing from the Housing Authority and ongoing supportive Services from social workers staffed through the Adult Services Division and participating Community Based Organizations (CBOs).

19. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve and the types of services and housing to be provided in the proposal. Include an explanation of how the requested ERF-2-R amount was determined. (1000 character limit)

Lack of permanent housing options is often cited as a barrier to resolving homelessness. The project develops and dedicates 112 permanent housing options, and offers 123 emergency or bridge

housing opportunities at any time to ensure seamless exit from SJR. Promoting health, safety and wellness of vulnerable persons through customized services addresses the needs of diverse groups (persons with behavioral health and chronic health issues, persons impacted by violence, challenges of aging, pet owners, and justice system-involved – probation, parole, conservatorship). Conservatively, adding 112 newly dedicated permanent housing opportunities can be valued at \$9,100 per unit, totaling over \$7 million for that component alone. The value of lives potentially saved is priceless.

Attachment: Standardized Budget

Master Budget - ERF-2-R Budget Template_Jurisdiction BT TT.xlsx

Key Entities and Staff

20. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-2-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500 character limit)

County HWS, CoC unit: holds overall project implementation, permanent housing development and subsidies; Adult Service Department: Crisis response, adult protective, specialty housing; Riverside University Behavioral Health: assessment, health, mental health, recovery beds and services, targeted outreach, case management, tangible services; CES and registry services; City Net: Outreach, dispatch; transportation, incentive program; bridge and permanent housing; housing navigation; progressive engagement, transportation; case management; Rangers and public safety: safety escorts, environment training, field mapping; sanitation; Animal Services: pet health, and veterinary services, licensing and microchips, food and accessories, temporary boarding; and Housing Authority staff to provide outreach and housing case management while in permanent housing.

Table 5: Key Staff

Title	Currently Filled Position?	FTE of Staffing for This Proposal	Funded by ERF-2-R and / or Leveraged Funds?	Brief Description of Duties
Administrator	Yes	1	ERF	grant and compliance oversight
Regional Program Director	Yes	.10	Both	Project compliance with management, operations and public safety standards
Program Supervisor	Yes	.20	Both	Direct program activities, staff management/ supervision and project coordination
Case Manager I	No	3.0	ERF	Street outreach, case mgt, housing navigation
Case Manager II	No	3.0	ERF	Street outreach, case mgt, housing navigation
Dispatch	Yes	.40	Both	Response to recorded and live

				inquiries
Dispatch	Yes	.20	Both	Response to recorded and live inquiries
Data Analyst	Yes	.60	Both	HMIS data entry, reporting, data compliance
Executive Leadership	Yes	.20	Both	Quality control, problem solving
Social Services Practitioner	No	2.0	ERF	Field Based Services
Behavioral Health Specialist II	No	1.0	ERF	Behavioral Health Case Manager
Behavioral Health Specialist III	No	1.0	ERF	Substance Use Counselor/Case Manager
Registered Nurse IV	No	.5	ERF	Medical Services
Administrative Services Assistant	Yes	1.0	ERF	Unit Support
Park Ranger	No	1.0	ERF	Escorting MDT Team, providing education, and safety
Outreach Officer (Animal Services)	No	.5	ERF	Outreach Officer to accompany MDT for pet assistance.
Housing Specialist	No	4.0	ERF	Street Outreach, Housing Navigation
Housing Case Manager	No	2.0	ERF	Housing Case Manager for individuals that have moved into permanent housing

21. First, describe key partners that will collectively pursue the proposal's outcomes. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500 character limit)

Project was crafted by County HWS, Behavioral Health, Housing Authority, law enforcement, Animal Services, the cities of Hemet and San Jacinto, City Net, and other partners committed to implementation. HWS manages complex federal and state grants, is the grantee all CoC projects, unites with many non-profits, and leads a Homeless Solutions Collaborative for addressing another encampment. HWS holds primary responsibility for the project. BHS commits to prioritize services and specialty housing for persons impacted by mental health/substance use. Like HWS, BHS has extensive experience with delivery of

homeless services and manages, complex public funds. The HA offers permanent housing through prioritization and set-aside units and rental assistance through the Housing Choice Voucher program and flexible subsidies program. Law enforcement is part of regular outreach and responds to community concerns, while Animal Services responds to the needs of pet owners. The county will assist with fire safety and health education. The cities of Hemet and San Jacinto both contract with City Net, a local CBO with success in serving encampments sites and successful outreach in urban and remote areas are core components for outreach, in addition to providing housing assistance. Housing Search assistance and placement rests on decades of experience offered and ASD, BHS, HWS and CityNet. Staff (Parks, Flood, Rangers) offer education and safety services

22. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000 character limit)

A call for action brought 6 county units, 3 multi-jurisdictional partners, 2 non-profit providers, and a Soboba Indian businessman to invest in the project proposal. Community input informed by data, direct experience, and knowledge of SJR residents framed the project design and service approaches. Experts in housing, outreach, behavioral health, health and safety, animal services, and justice system intervention formed the project vision and using HMIS and service data, estimated the level of services needed. Potential partners documented their commitments to the project. BHS offered insight for addressing health, mental health or substance issues. DAS described the needs and conditions animals in SJR, including their use as an income source. Housing experts from the County and cities identified properties/units to be dedicated to the ERF. Leaders in Care Court, a Soboba tribal businessman, and experts in services to unsheltered homeless ensured a fully-responsive project design.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

23. Identify any entities that have a right to and/or control of the property upon which the encampment site resides and discuss whether each of these entities committed allowing the implementation of this proposal. If they have not committed, please explain how you have or plan to engage with this entity to implement your proposal. (1000 character limit)

Representatives from each incorporated city and county unincorporated areas have been part of the planning process and implementation for this proposal. It is important to note that the majority of the region is identified as county/unincorporated area, and only smaller portions are within the jurisdictions of two cities which include San Jacinto and Hemet. All three entities have agreed to prioritize this region and work jointly together to allow implementation of the proposal. SJR also touches Soboba tribal land. Representatives from Soboba has also been part of the planning and has provided input on the implementation of this project. Outreach data in a nearby community encountered 13 (10%) unsheltered NAM. A Soboba business representative met to describe tribal needs and to express his support.

Centering People

24. How were persons with lived experience meaningfully incorporated into the planning and proposed implementation of this proposal? Please identify whether any perspectives were incorporated from persons that are currently unsheltered and / or formerly or currently residing within the prioritized encampment. (1000 character limit)

Housing Specialist who will be on the Multidisciplinary Team is from the region and formerly homeless. His input has been instrumental in ensuring the county considers all types of housing, resources available within the non-profit sector such as Victory Outreach and Liberty Ranch, faith-based transitional and supportive housing programs in the region. Residents are well aware of these resources and may be more apt to support these when presented with a variety of options. This member stressed frequency of engagements as a rapport building tool. Residents in this area feel isolated and other parts of the county receive more attention and resources so engagement will need to be regular and ongoing for a successful connection. The Youth Homeless Coordinator is involved in planning and implementation of this proposal. Youth identified during this project will be added to the Youth CES BNL and prioritized for housing under

youth housing assistance projects for specialized services.

25. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000 character limit)

Housing First is an evidence-based model where housing comes first, rather than as a reward, that connects unsheltered people to permanent housing as quickly as possible. Services are offered, not required, and housing is not contingent on participation in services or achieving specific goals. Person-centered motivational engagement, positive youth development, and cultural competence are core. When preparing for exit from SJR, transition would include psycho-social, emotional, and tangible services; personal support and finding housing in a location acceptable to the person; then offering move-in assistance and ongoing support once the person is housed. When requested, family reunification or relocation efforts can link to other stable, safe, decent housing options.

26. Briefly describe how this proposal will center an individual's choice and provide trauma informed services and supports. (1000 character limit)

Empowerment of SJR residents is key to fostering project success. Culturally competent engagement will employ Housing First, client choice, trauma-informed care, consistent outreach to build a network of supportive, consistent relationships ready to respond when SJR resident is ready to move to a new location. Privacy and security are ensured through a permission-based data system, meaning the person retains the right to confidentiality and to determine if their personal data will be shared. Providing low-barrier essential services and housing resources is a first step in softening the challenges of leaving familiar spaces for new places. Education for Outreach, Coordinated Entry staff, Case management, and housing providers will include core training on cultural sensitivity, Equal Access Rule and anti-discrimination, responding to trauma, violence intervention, promoting equity, and tips for implementing housing first with integrity, navigating the housing and services networks.

27. Describe how this proposal will operationalize harm reduction and provide services that improve a person's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000 character limit)

The SJR project person-centric approach respects the dignity and rights of individuals. Recognizing that choosing to change where you call 'home' and a familiar lifestyle that you've learned to manage can be wrought with fear. Empowerment, trauma-informed care approaches and continuous building of trusting relationships are key. Multiple engagements will allow for teams to build rapport and receive feedback from many long-term residents. The Teams will use a "Whole Community Approach Model" to deliver mobile medical/healthcare, mental health, substance use, and animal services to residents across the site. SJR offers social, medical and clinical support to people living in the river bottom. Health and hygiene, sanitation, behavioral health services will be offered without behavioral pre-conditions. a Substance Abuse counselor will be part of the team to assist individuals with recovery through the harm reduction model.

28. For encamped locations that are objectively dangerous, describe how the proposal will seek to prevent harm for people experiencing unsheltered homelessness in these locations. (1000 character limit)

The SJR area presents both natural and man-made fire and safety hazards. The environment includes areas subject to flooding; underbrush and vegetation creating natural fire 'kindling'; combustible or hazardous materials introduced by the residents (gas cans, old automobile parts, old clothing, furniture); and rotting food, human and animal waste, trash and used medical supplies (syringes, bandages). Project prevention and intervention feature fire and safety education; trash removal; mitigation of negative impacts from man-made materials by offering alternate methods for meeting the needs these materials fulfill; and assisting residents in quickly finding safe, secure, and well-equipped housing options. Warning and safety markers, or cordoning off of dangerous areas and site maps will help alert residents of hazards and deter them to safer areas. Education about other natural hazards, such as poisonous plants, and safety escorts will be offered through Rangers and outreach workers.

29. Identify what controls are or will be in place to ensure that all ERF-2-R funded parties will not penalize homelessness. The term “penalize homelessness” means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons’ engagement in necessary human activities, including sleeping, resting, and eating. (1000 character limit)

Partners in the project recognize that unsheltered persons residing in the SJR engage in activities to meet common human needs: eating, sleeping, resting, a sense of safety and companionship, toileting, and a sense of control or personal choice. The project uses a harm-reduction approach to these issues. Partners commit to supporting SJR residents in meeting these needs by developing protocols that give them options/resources to fill their needs rather than simply requiring them to eliminate their current survival strategies. Project Staff will partner with SJR residents to explore options and choose safer, healthier alternatives over time. Honoring privacy and personally protected information is key. The project will extend the collaboration with RivCo DA and Public Defender to offer justice involved resolutions. Project staff will continue to partner with Code Enforcement to be notified of any enforcements that are scheduled to take place.

30. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curbside waste removal and access to clean and available bathrooms. (1000 character limit)

Health and sanitation trash and waste removal, access to clean water, and hygiene facilities are keys to quickly improving the health conditions in the SJR. Project will work with city and county staff for sanitation services. Temporary hygiene stations, toilets, water access, and mobile showers will help reduce negative health impacts. These services will be leveraged through our Cal Aim Initiative Program. Dumpsters or other trash receptacles, strategically located to encourage their use, will be introduced. Pet relief areas and provisions for pets with special needs (pregnant, nursing) will be developed in collaboration between Animal Services and SJR residents. Working with cities and Soboba, abandoned structures and debris will be removed. Occupied dwellings will remain intact until occupants have safer replacements or transition to bridge or permanent housing.

Accelerated Timeline

31. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000 character limit)

Current support to SJR is predominantly provided through outreach, emergency response, and safety personnel. Efforts to build rapport, learn the names and special needs of individuals are initial phases of creating trust and gathering information to design relevant intervention. SJR is selected for ERF request to ensure that the housing and services needed but not currently available help assist residents to vacate the camp and move to stable, safe permanent housing. This proposal will provide interim and permanent housing options for the residents who currently reside there but have no pathway to any housing. Resources are limited in this area of the region.

32. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000 character limit)

The current services to the SJR will continue and will be augmented with information about the project, fire and safety education, specialty outreach, and hygiene and animal services that will be offered. To expedite implementation, the essential services of the engagement, identification, registry, triage, eligibility determination, with SJR residents will begin using existing outreach staff until additional staffing is acquired. Early intervention will include Peer Engagement staff to help build rapport. The SJR project design was informed through collaboration. Partner commitments with multiple county departments, cities, and private agencies have been developed and can quickly be contracted and implemented.

Table 6: Projected Milestones

Outreach to the people residing in the prioritized encampment site began / will begin in month ____.	This proposal will reach full operating capacity in month ____.	The first planned exit of a person or household from the prioritized encampment will occur in month ____.	The last planned exit of a person or household from the prioritized encampment will occur in month ____.
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Attachment: Standardized Timeline

ERF-2-R Project Timeline Template_12.22-2.23__Riverside County.02.23 (1) (1).xlsx

Applicants must use the [ERF-2-R Timeline Template](#) available on [box.com](#)

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Tanya Torno

Title

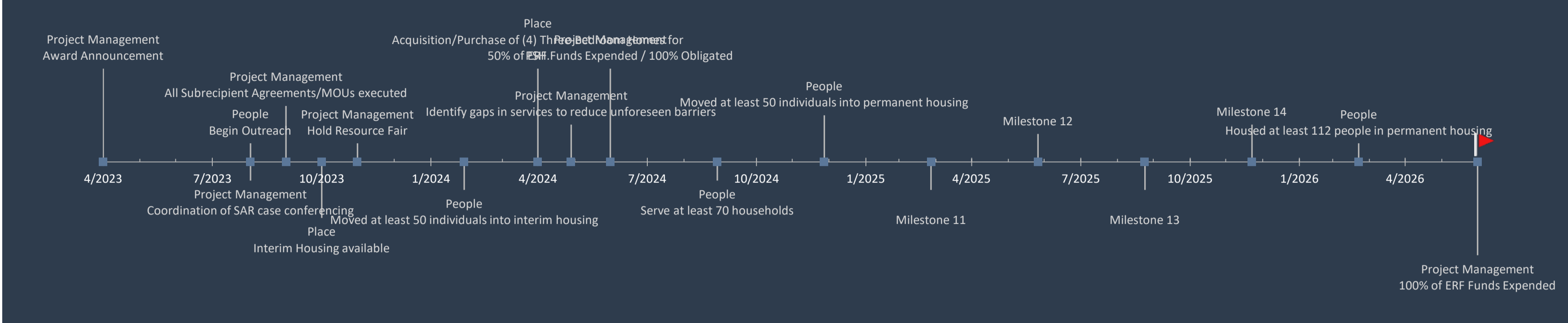
Deputy Director

Email

ttorno@rivco.org

ERF-2-R Project Timeline

JURISDICTION



Project Milestones

Date	Milestone	Category	Vertical Position	Additional Detail for Milestone
4/30/2023	Award Announcement	Project Management	50	Met with Stakeholders to announce and provide direction on implementation. Began drafting MOUs for each agency or departments.
9/1/2023	Begin Outreach	People	10	Project Management will have began working with IT to create maps of the more densely populated areas to ensure that all areas of the river bottom are covered.
9/1/2023	Coordination of SAR case conferencing	Project Management	-10	Project Manager will hold bi-weekly meeting to case conference any individuals who may have significant barriers to moving into interim or permanent housing.
10/1/2023	All Subrecipient Agreements/MOUs executed	Project Management	30	
10/31/2023	Interim Housing available	Place	-30	Interim housing begins for prioritization and placement of 25-50 individuals
11/30/2023	Hold Resource Fair	Project Management	10	Hold resource fair to attract and provide housing and mainstream resources to residents.
2/28/2024	Moved at least 50 individuals into interim housing	People	-15	
4/30/2024	Acquisition/Purchase of (4) Three-Bedroom Homes for PSH.	Place	50	The homes will be located in an unincorporated area, maintained by the county and which is in close proximity to both cities of Jurupa and Hemet.
5/28/2024	Identify gaps in services to reduce unforeseen barriers	Project Management	20	Project Manager will meet with providers to identify any foreseen gaps in services
6/30/2024	50% of ERF Funds Expended / 100% Obligated	Project Management	50	Statutory Deadline for 50% of ERF funds to be spent and 100% Obligated
9/28/2024	Serve at least 70 households	People	-10	
12/27/2024	Moved at least 50 individuals into permanent housing	People	25	50% or 60 individuals placed into permanent housing
3/27/2025	Milestone 11		-15	
6/25/2025	Milestone 12		15	
9/23/2025	Milestone 13		-15	
12/22/2025	Milestone 14		20	
3/22/2026	Housed at least 112 people in permanent housing	People	10	100% or 112 individuals placed into permanent housing.
6/30/2026	100% of ERF Funds Expended	Project Management	-50	Statutory Deadline for 100% of ERF funds to be spent

PROJECT TIMELINE TIPS

- Fill in the light blue cells to customize this template with your project's specific milestones.
- Insert entire rows to the Project Milestones table to add additional milestones.
- Column B should be a date
- Column C should be the milestone name- however your team refers to it.
- Column D provides a dropdown menu with options to help categorize milestones into broad groups. To add an option, go to sheet 1 and add the option in one of the green calls at the bottom of the list.
- Column E Indicates the *Vertical Position* of milestone markers in the Project Milestones table at the top of the sheet. Changing this number allows you to change the vertical position of the milestone relative to the horizontal axis. Use positive numbers to position them above the axis and negative numbers to position them below.
- Column F is a space to provide additional context, detail, or description for a specific milestone.

	ELIGIBLE USE CATEGORY	<5 WORD DESCRIPTION	NAME OF ENTITY OR PART OF PROPOSAL	ERF-2-R PROPOSED BUDGET	LEVERAGED FISCAL SUPPORT	2 SENTENCE DESCRIPTION
Guidance and Intended Use	Use dropdowns. See NOFA, III, A.	Enables Cal ICH to immediately understand the line item.	Enables Cal ICH to associate the line item with specific entities or parts of a proposal.	Only ERF-2-R Funds	Non ERF-2-R Funds That WILL be Used to Support this Proposal	Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item.

PERSONNEL COSTS

				SALARY	FTE	MONTHS			
Rapid Rehousing	Regional Program Director	City Net		104,395.20	0.10	12	10,439.52		Project compliance with management, operations and public safety standards
Rapid Rehousing	Program Supervisor	City Net		89,814.40	0.20	12	17,962.88		Direct program activities, staff management/ supervision and project coordination
Rapid Rehousing	Case Manager I	City Net		60,444.80	2.00	12	120,889.60		Street outreach, case mgt, housing navigation
Rapid Rehousing	Case Manager II	City Net		67,932.80	2.00	12	135,865.60		Street outreach, case mgt, housing navigation
Rapid Rehousing	Dispatch Non-Exempt	City Net		69,326.40	0.40	12	27,730.56		Response to recorded and live inquiries
Rapid Rehousing	Dispatch Exempt	City Net		89,024.00	0.20	12	17,804.80		Response to recorded and live inquiries
Rapid Rehousing	Data Analyst	City Net		72,134.40	0.60	12	43,280.64		HBMS data entry, reporting, data compliance
Rapid Rehousing	Executive Leadership	City Net		198,952.00	0.20	12	39,790.40		Quality control, problem solving
Services Coordination	Social Services Practitioner	County of Riverside DPSS		143,067.00	2.00	24	572,268.00		Field Based Services
Street Outreach	Behavioral Specialist II	County of Riverside RUHS-BH		50,257.06	1.00	24	102,524.00		Behavioral Health Case Manager
Street Outreach	Behavioral Specialist III	County of Riverside RUHS-BH		53,896.00	1.00	24	109,948.00		Substance Use Counselor/Case Manager
Street Outreach	Registered Nurse IV	County of Riverside RUHS-BH		104,778.95	0.50	24	104,778.95		Medical Services
Street Outreach	Mental Health Peer Specialist	County of Riverside RUHS-BH		40,319.48	1.00	24	82,252.00		Behavioral Health Case Manager
Street Outreach	Administrative Services Assistant	County of Riverside RUHS-BH		49,880.61	1.00	24	101,756.44		Unit Support
Street Outreach	Fringe Benefits	County of Riverside RUHS-BH		31,894.95	1.00	24	65,065.00		Benefits for Behavioral Health Specialist II
Street Outreach	Fringe Benefits	County of Riverside RUHS-BH		33,412.90	1.00	24	68,163.00		Benefits for Behavioral Health Specialist III
Street Outreach	Fringe Benefits	County of Riverside RUHS-BH		54,638.21	1.00	24	111,462.00		Benefits for Registered Nurse IV
Street Outreach	Fringe Benefits	County of Riverside RUHS-BH		27,749.59	1.00	24	56,609.00		Benefits for Menal Health Peer Specialist
Street Outreach	Fringe Benefits	County of Riverside RUHS-BH		31,797.92	1.00	24	64,745.36		Benefits for Administrative Services Assistant
Services Coordination	Park Ranger	County of Riverside Parks		285,000.00	1.00	24	285,000.00		Escorting MDT Team
Street Outreach	Street Outreach Team	City of San Jacinto		50,960.00	2.00	24	203,840.00		City Net Additional Team of 2 (city limits)
Street Outreach	Outreach Staff	Riv Co Animal Services		594,500	0.50	24	547,250.00		Outreach Officer to accompany MDT for pet assistance.
Street Outreach	Street Outreach Team	Housing Authority		108,000.00	2.00	24	216,000.00		Street Outreach, Housing Navigation
Rapid Rehousing	Housing Case Manager	Housing Authority		108,000.00	2.00	24	216,000.00		Housing Case Manager
Street Outreach	Fringe Benefits	Housing Authority				24	103,214.98		Benefits for Street Outreach and Housing Case Manager
Subtotal - Personnel Costs							\$ 2,924,640.73	\$ -	

NON-PERSONNEL COSTS

			UNIT	RATE	TIME				
Rapid Rehousing	Client/Staff Transport (2 Vans)	City Net	1	24000		24,000.00		Client/staff transport (2 vans): vehicle lease, gas, insurance, maintenance	
Rapid Rehousing	Landlord Incentives, Fees/Move-In Costs	City Net				80,000.00		Landlord incentives, fees and move-in costs for: sober living homes, room and board, rental housing, rooms for rent,	
Rapid Rehousing	Rental Assistance	City Net	5	1250	12	75,000.00		Rapid rehousing (5 households x \$1250 X 12 months)	
Rapid Rehousing	Property Storage Fees	City Net				28,000.00		Property storage fees	
Rapid Rehousing	Motel Bridge Housing	City Net	25	105	365	988,125.00		Motel bridge housing, 25 rooms x \$105 x 365 nights (room rate, taxes, fees)	
Rapid Rehousing	Motel Client Food Cards	City Net	25	75	52	97,500.00		Motel client food cards (@15/week x 25 rooms x 52 weeks)	
Rapid Rehousing	Motel Contingency Fund	City Net				54,406.25		Motel contingency fund at 5%	
Rapid Rehousing	Uniforms/Office Supplies	City Net				5,133.00		Uniforms, copies, forms, office supplies, equipment, etc.	
Rapid Rehousing	IT Support/Client Management Software	City Net				6,195.00		IT support and client management software licenses	
Interim Sheltering	Motel/Hotel (interim housing)	County of Riverside DPSS	35 clients	\$120 per night	100 nights per client	420,000.00		Clients will be placed in motel/hotel for interim shelter	
Rapid Rehousing	Security Deposit	County of Riverside DPSS	35 clients	\$3000 per client		105,000.00		Security Deposit payment average around 2x rent	
Rapid Rehousing	Landlord Incentives	County of Riverside DPSS	35 clients	\$1000 per client		35,000.00		Offering landlord incentives establish partnership and trust with DPSS and Landlord	
Rapid Rehousing	Rental Assistance	County of Riverside DPSS	35 clients	\$3500 per client		122,500.00		Monthly Rental Assistance once client moves in permanent housing	
Rapid Rehousing	Moving Expenses	County of Riverside DPSS	35 clients	\$400 per client		14,000.00		Moving items from storage into permanent residence	
Rapid Rehousing	Storage Expenses	County of Riverside DPSS	35 clients	\$400 per client		14,000.00		Client items may need storage while in interim shelter	
Rapid Rehousing	Utility Expenses	County of Riverside DPSS	35 clients	\$350 per client		12,250.00		3 months utility expenses per client	
Rapid Rehousing	Application Fees	County of Riverside DPSS	35 clients	\$400 per client		14,000.00		Include application fee and holding fee when applying	
Rapid Rehousing	Household Furnishing	County of Riverside DPSS	35 clients	\$1500 per client		52,500.00		Furniture and household furnishings	
Interim Sheltering	Transitional Housing	County of Riverside RUHS-BH	50	37.21	24	679,082.50		Housing Providers	
Interim Sheltering	Recovery Residence	County of Riverside RUHS-BH	50	38.8	24	708,100.00		Recovery Residence Providers	
Operating Subsidies	Operating Subsidies	County of Riverside RUHS-BH			24	384,268.85		RUHS-BH	
Prevention and Diversion	Operations	County of Riverside Parks				100,000.00		Equipment and vehicle	
Interim Sheltering	Motel Bridge Housing	City of San Jacinto	5	105	24	383,250.00		Motel bridge housing, 5 rooms x \$105 x 730 nights (room rate, taxes, fees)	
Interim Sheltering	Motel Client Food Cards	City of San Jacinto	5	100	24	26,000.00		Motel client food cards (@100/week x 25 rooms x 52 weeks)	
Interim Sheltering	Motel Contingency Fund	City of San Jacinto				19,162.50		Motel Contingency fund @ 5%	
Interim Sheltering	Property Storage Fees	City of San Jacinto				28,000.00		Property Storage	
Prevention and Diversion	Supportive Services	City of San Jacinto				22,500.00		Supplies (clothes, snacks, blankets, laundry, gas cards, bus passes etc...)	
Interim Sheltering	Motel Bridge Housing	Housing Authority	8	110	24	633,600.00		Additional sheltering opportunities via hotel	
Interim Sheltering	Meals	Housing Authority			24	60,000.00		Meals for hotel residents	
Interim Sheltering	Transportation for Meals and Case Management	Housing Authority			24	20,000.00		Transportation Costs for meals	
Interim Sheltering	Misc. Supplies (hygiene, clothing, etc.)	Housing Authority			24	24,000.00		Clothing and other essential items	
Rapid Rehousing	Landlord Incentive	Housing Authority				100,000.00		Landlord incentives, fees and move-in costs for rooms for rent, relocations, etc. Also fees for documentation, local tra	
Rapid Rehousing	Deposit (36 Households)	Housing Authority				164,000.00		Security Deposits	
Rapid Rehousing	Rental Assistance (36 Households)	Housing Authority				836,400.00		Rental Assistance for 12-24 month period.	
Delivery of Permanent Housing	Section 8 Vouchers (47 Households)	Housing Authority	47.00	\$1,000	52		244,000	Section 8 Rental Assistance	
Delivery of Permanent Housing	Acquisition of (4) Three-Bedroom Homes	HWS	4.00	\$600,000		2,400,000.00		Acquisition of 4 homes that will be used to offer permanent supportive housing solutions for 12 individuals at a time,	
Subtotal - Non-Personnel Costs							\$ 8,705,973.10	\$ 2,444,000.00	

Administrative Costs HWS Administrative Costs 5%

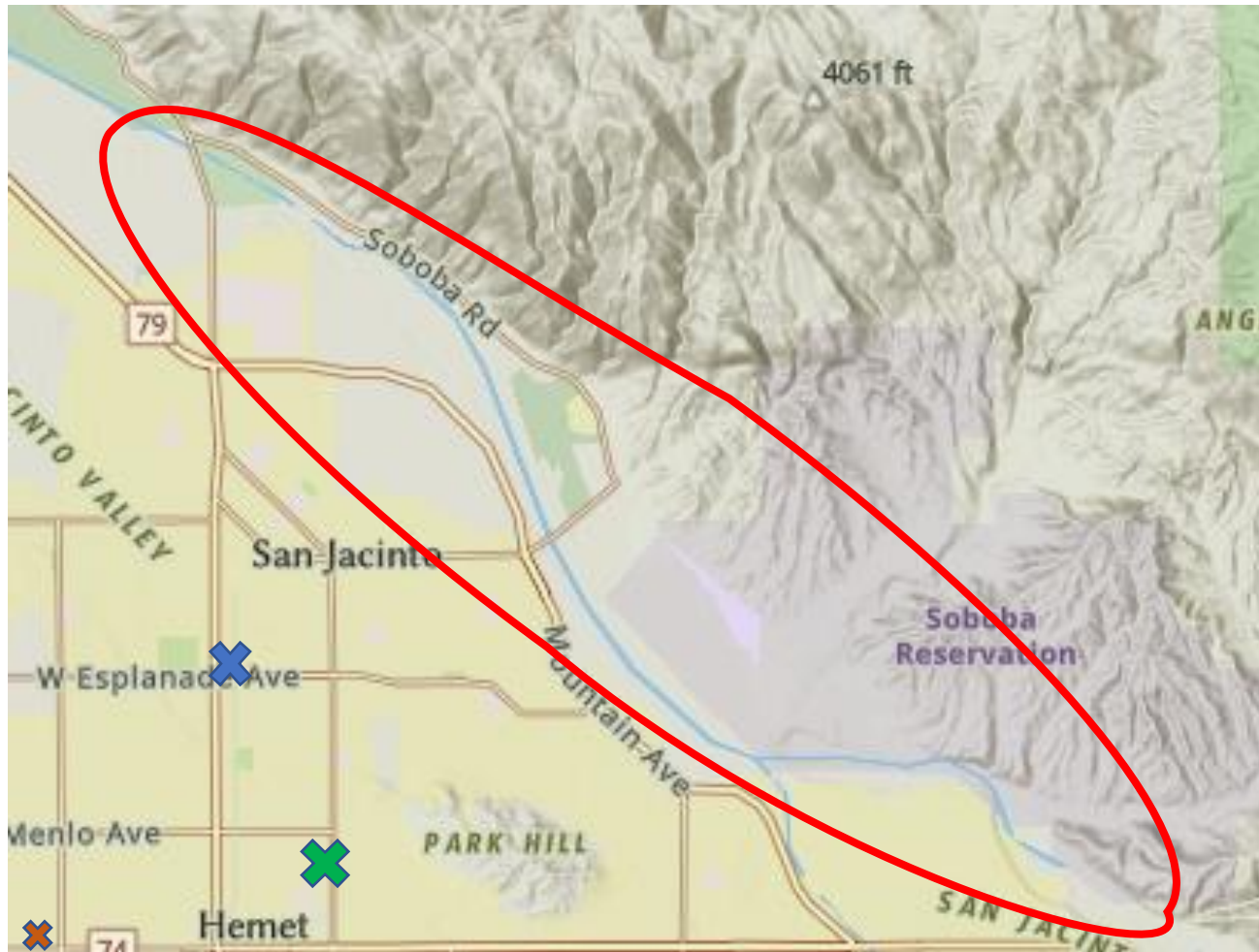
Subtotal - Non-Personnel Costs

ADMINISTRATIVE COSTS

Subtotal - Administrative Costs

TOTAL BUDGET

\$ 12,065,912.49 \$ 2,444,000.00



- ✕ Coach Light Motel Interim Housing
- ✕ San Jacinto Inn Interim Housing
- ✕ Travelodge- Hemet Interim Housing

