



California Interagency Council on Homelessness

ERF-3-R, Application

Part 1 (A): ADMINISTRATIVE INFORMATION

Application Window

- Window #1, 11/3/2023 - 1/31/2024
 Window #2, 2/1/2024 - 4/30/2024
 Window #3, 5/1/2024 - 6/30/2024

*Applications received after 5:00 p.m. on the last day of the application window will be reviewed and evaluated during the following application window. **Note, applications submitted after 5:00 p.m. on 6/30/2024 will not be reviewed.***

Eligible Applicant

Select the eligible applicant's jurisdiction type.

- CoC City County

What is the name of the city or county?

City of Oceanside

Part 1 (B) Contracting Information

Complete all elements of the below section. This information is required for contracting should this application be chosen for award.

Contractor Information

Contractor Name (the legal entity entering into contract with the State)

City of Oceanside

What is the Federal Employer Identification Number (FEIN # or tax id number) for the contractor?

95-1688570

Tax ID Form

Governmental entities will need to submit a GovTIN Tax Form, and Non-governmental entities will need to submit a STD 204 Tax Form. Links to each are below:

GovTIN: [Taxpayer ID Form \(ca.gov\)](#)

STD 204: [STD 204 - Payee Data Record \(ca.gov\)](#)

Who is the best contact person for this contract?

Primary Contact

Program Manager	Salvador	Roman
Title	First	Last

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Email

sroman@oceansideca.org	(760) 435-3394
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This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Secondary Contact

Director	Leilani	Hines
Title	First	Last

Email

LHines@oceansideca.org	(760) 435-3377
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This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Contact Person for Reporting

Program Manager	Salvador	Roman
Title	First	Last

Email

sroman@oceansideca.org	(760) 435-3394
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This contact will ONLY receive grant reporting correspondence (inclusive of guidance, report releases/reminders, report follow-ups).

Authorized Representative

City Manager	Jonathan	Borrego
Title	First	Last

Email

JBorrego@oceansideca.org	(760) 435-3918
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Phone

The Authorized Representative has authority to contract on behalf of the eligible applicant

If this application is funded, what address should the check be mailed to?

Address

300 N. Coast Highway

Address Line 1

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Address Line 2

Oceanside	California	92054
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City

State

Zip Code

Attention to (if applicable):

Housing and Neighborhood Services Dept
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⚠️ This Application uses character limits ⚠️

Reaching these limits is not required, however competitive responses will address all parts of each question asked.

Part 2: PROPOSAL OVERVIEW

Guidance:

In completing this application, applicants must identify the specific encampment that will be prioritized for

resolution.

If an applicant proposes to prioritize a large, noncontiguous, or multiple site(s), the encampments may only be addressed through a single application if: (a) the justification for prioritizing the encampments is the same, **and** (b) the demographics and service needs of the residents of the encampments is sufficiently the same that, (c) the same set of services, and service providers, including outreach, interim and permanent housing programs, will be used to resolve the identified people's experience of homelessness in encampments.

Applicant must prepare a separate application for each encampment that does not meet the requirements of (a) – (c).

Proposal Summary

Summarize the proposed Encampment Resolution Fund (ERF) project, including an overview of all key components and/or phases of the project that will be funded in whole or in part with ERF-3-R resources. (1500-character limit)

The Encampment Resolution Fund (ERF) project proposed by the City of Oceanside, in collaboration with the City of Carlsbad, is a comprehensive initiative targeting homelessness around the SR 78 Caltrans Right of Way and Buena Vista Creek areas. The project uses low-barrier, person-centric methods that follow Housing First principles. Caltrans has previously supported Oceanside's Encampment Resolution, which aimed to improve infrastructure safety and well-being of unsheltered individuals.

Enhancing the project, the City and its partners will leverage and expand interim housing solutions, including the Oceanside Navigation Center, the Oceanside Bridge Housing program, the La Posada Shelter, and a scattered-site motel voucher program. A Safe Parking Program also offers a secure environment for people living in vehicles.

The project uses a multidisciplinary team approach to provide wrap-around services for intensive case management, peer support, street medicine, harm reduction, mental health support, and housing navigation, tailored to each individual's needs. The local HMIS will provide real-time data tracking with case conferencing centered around a By-Name List.

The project prioritizes permanent housing opportunities utilizing family reunification, landlord incentives, shared housing, prioritized and dedicated Housing Choice Vouchers, PSH developments, CES, and expanded RRH to help people exit homelessness to permanent housing destinations as quickly as possible.

People Served

Number of people currently residing in prioritized encampment site

200

#

Potential inflow of people into the prioritized encampment site during the grant term.

150

Of people currently residing in prioritized encampment site, how many will be served by

Given the potential for inflow of people into the prioritized encampment site, how many people

this proposal?

200

#

are projected to be served across the entire grant period?

350

#

Of people projected to be served across the entire grant period, number of people projected to transition into interim housing.

262

#

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing

196

#

*This should include both people who transition directly into permanent housing **and** people who may first transition into interim housing.*

Is the prioritized encampment site part of a larger encampment area?

Yes No

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site, including demographics, household compositions, disabilities, and projected service and housing needs. Include how this information was gathered. (1500-character limit)

The people residing in the prioritized encampment site are both unsheltered and living in vehicles. The majority of the unsheltered have high service needs including physical and developmental disabilities, mental health issues, substance abuse disorders, and co-occurring conditions. Many also have chronic health conditions. The unsheltered are mostly single person households, and the majority are men. The people living in vehicles include a mix of single and multi-people households. They also have some of the same characteristics of the unsheltered households but tend to have less severe service needs. They are living in a variety of vehicles from small sedans to RVs. Based on data from the City of Carlsbad's By-Name List and the annual Point-In-Time Count, about 75% self-report characteristics meet the federal definition of being chronically homeless, but their status needs to be certified. A third report substance use, and 25% are justice-involved, either on parole or probation. The people residing in the area are disconnected from services with limited or no access to housing solutions, healthcare, transportation/mobility services and food resources because the majority of the encampment area is far from mainstream resources. The diversity of the demographics requires a variety of housing options and resources to meet the population's needs. The majority will need significant assistance to obtain housing and then consistent support to stabilize and maintain housing.

If this proposal seeks to serve a particular target population, specify and describe.

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000-character limit)

The priority encampment is located along the California State Route 78 corridor and Buena Vista Creek area between the border of the City of Oceanside and the City of Carlsbad. This area encompasses property along the border of both cities and several State rights-of-way maintained by Caltrans. The terrain here is diverse, including freeway embankments, sidewalks, parking lots, and dense trees and bushes with active water flow. The creek area is highly susceptible to flooding, fires, and contaminated water. This corridor has several encampment groupings, and people often move between locations along the corridor, including between more commercial and secluded areas. Both unsheltered individuals and people living in vehicles can be found here. The unsheltered encampment structures primarily consist of make-shift tents and tarps, with some people sleeping without cover using blankets or sleeping bags. The vehicles include small sedans, trucks, vans, and RVs.

3. Why is this encampment site being prioritized? Applicant should identify any distinguishing needs and/or vulnerabilities of the people living in this encampment and/or any health, safety, or other concerns that led the applicant to prioritize this site over other encampments. (1000-character limit)

The Priority encampment stretches following State Route 078 and ends at the cost of connecting with State Route 05. The area includes the Buena Vista Creek Ecological Reserve and Quarry Creek Preserve, which have several sensitive native species impacted by the encampment. It is a high-risk Floodway zone with several hazards that pose a significant risk to public health and safety. Drainage facilities, channels, and creeks are unsafe for habitation, primarily during flooding and fire events. The risks include drowning, exposure to viruses and bacteria from contaminated floodwaters, cold weather-related illnesses, high winds, burns, and structural damage from fires. Due to the high concentration of people living in the area, there have been ongoing complaints from the community, both in Oceanside and Carlsbad. The proposal can help encampment residents move to permanent housing, increase safety, and reduce community concerns.

ERF authorizing legislation requires funding be used for “prioritized” encampments. Applicants must, therefore, provide a justification for the prioritization of the encampment proposed to be served. Except in very small communities where it may be possible to justify prioritizing all of a small number of encampments for resolution using this fund source, ERF is not intended to be used to fund a community-wide encampment resolution program.

Attachment: Map

The provided map should clearly indicate the area of the prioritized encampment. The map may also indicate the location of other key service, shelter, and housing resources described in this proposal.

4. Is the prioritized site on a state right-of-way?

No Yes - partially Yes - entirely

Attachment: Caltrans Letter of Support

Projects entirely or partially on a state right-of-way must include a Letter of Support from Caltrans.

- This letter must include confirmation from Caltrans that they are aware of and in support of the ERF project, including the projected timeline, and that they will only take action on that encampment site in collaboration with and at least 2 weeks-notice to the ERF grantee, unless critical circumstances exist when an encampment poses an imminent threat to life, health, safety, or infrastructure and must be immediately addressed.
- This letter should be signed by the local Caltrans Deputy District Director of Maintenance (DDDM)

or their designee.

- This letter may also include Caltrans role in the proposal and what Caltrans resources are being leveraged.

Proposal's Outcomes

5. What outcomes does this proposal seek to accomplish by 6/30/2027? Outcomes should be specific, measurable, attainable, relevant, and time-bound (SMART). (1000-character limit)

The proposed Goal is to move 262 residents into interim housing and 196 into permanent homes by June 30, 2027. The Cities will establish Interim milestones to track progress using (HMIS) and By-Name-List to create monthly, quarterly, and annual reports. This report will track the progress of individuals served, sheltered, and permanently housed. The report will also display the number and types of contacts/touchpoints by our partnering service providers and improve services through data-driven decisions.

The proposal sets clear, measurable targets: ensuring permanent housing for most encampment residents, a key milestone in providing stable living conditions. For those with chronic health conditions, a significant goal is securing continuous medical care for at least 60%, thereby improving health outcomes and quality of life. Addressing substance abuse is also critical, and the plan aims for a 50% reduction in substance abuse issues among residents through harm reduction Programs.

6. What are the primary activities the applicant will implement to achieve each of the proposal's outcomes? (1000-character limit)

The proposal for the prioritized encampment area aims to address the diverse needs, challenges, and goals of the people residing there through various interventions. These interventions include expanding and improving emergency and interim housing, utilizing multidisciplinary teams for impactful outreach and case management, adopting a wrap-around model based on the By-Name-List, and using the dedicated homelessness Housing Choice Voucher Program. All interventions are personalized and centered around the individuals' needs and include trauma-informed outreach and engagement, transportation, health supports, access to public benefits, access to flex funding, bridge housing with case management, and permanent housing. The interventions will be delivered in a low-barrier, housing-first approach that includes housing stability supports, landlord engagement, deposit assistance, and rent subsidies. They will be provided where the residents of the encampment are, ensuring maximum impact.

7. How will the applicant measure progress towards the proposal's outcomes? (1000-character limit)

The project will use multi-disciplinary teams to engage, access benefits, reduce barriers, and ultimately support people in obtaining a permanent place to live. Progress will be tracked for each individual or household, monitoring engagement, benefits accessed, documentation procured, and housing obtained. The HMIS Annual Performance Report enables standardized progress measures. To ensure and measure progress, the cities will establish short (3 months), mid-term (9 months), and long-term (12, 24, 36 months) goals with deliverables and deadlines, and track progress on these deliverables and deadlines every month through the By-Name List. Feedback from individuals, service providers, and partners will be actively integrated into strategy refinement, ensuring alignment with person-centered and housing-first approaches.

8. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000- character limit)

Several challenges may hinder the achievement of the proposal's outcomes. These challenges include limited housing options, high market prices, and community pressure for quick encampment removal. To overcome these challenges, the proposal will leverage and fund resources to increase interim shelter including motel vouchers, bridge housing, a new safe parking program, increased dedicated shelter beds, and reduced barriers to partnering shelters. To address high market prices, we will prioritize using affordable housing, HCVs, and shared housing when possible. The project aims to utilize resources funded by ERF to incentivize landlords and encourage them to accept participants with housing choice vouchers and rapid rehousing assistance at FMR. The project will use the Housing Navigation Program funding to cover lease-up expenses, including application fees, security deposits, utility deposit assistance/arrears, pet deposits, and other housing barriers.

9. Does this proposal fund a standalone project, or is the proposed project one component of a larger initiative?

Standalone Larger initiative

If it is part of a larger initiative, describe the role and significance of this project in achieving the objectives of the larger initiative. (1000-character limit)

The proposed project is aligned with the local CoC's Regional Community Action Plan aimed at preventing and ending homelessness in San Diego. It focuses on addressing critical system and resource gaps while promoting evidence-based approaches. This project significantly contributes to the regional vision of ending homelessness by providing a housing-focused, equity-driven, and person-centered system of care. By implementing specific strategies such as expanding permanent housing options and providing wrap around supportive services, this project directly supports the regional goals of reducing unsheltered homelessness by 50% and meeting the diverse needs of the homeless population in San Diego. As a result, the Regional Task Force on Homelessness (local CoC) has provided a letter of support for the proposal.

Centering People

10. Describe how the perspectives of people with lived experience of homelessness meaningfully contributed to the content of this proposal? How will people with lived experience be part of the implementation of this ERF project? If individuals living in the encampment site were included in the development of this proposal, describe how their input was obtained and how that input

shaped the proposal. (1000-character limit)

The proposal was significantly influenced by the input of individuals who have experienced homelessness firsthand and live in the prioritized area. Outreach workers conducted direct surveys in the encampment to obtain valuable insights into the services that would be most beneficial to residents. Through the surveys we learned that transportation is a major challenge and people have issues meeting their basic needs. We also heard that more storage for possessions is needed more income opportunities and housing options including shared housing. These gaps are all being addressed in the proposal. Peer support will be utilized as a main component of the encampment strategy and hiring of people with lived experience will be prioritized. The program will embed various opportunities for individuals in the encampment to provide on-going feedback including through peer support and regular resource events which will foster ongoing engagement and gather additional feedback.

11. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000-character limit)

The cities of Oceanside and Carlsbad work to find immediate housing access without preconditions, embodying the principle that housing is a fundamental right. The program uses a strengths-based approach which does not screen out participants on the basis of rental history, credit, or criminal histories, sobriety, income, completion of treatment, participation in services, etc. Support services are unconditional, fostering long-term stability and independence. This person-centered approach respects individual choices and needs. We remove traditional barriers to housing entry, such as sobriety or income requirements. Continuity of care is emphasized, if someone leaves or disengages from services, when they return, they are welcomed back without punitive measures. Complementing this, the City of Oceanside's resolution on May 22, 2022, ensures adherence to Housing First principles even when delegating tasks to third parties, affirming our community-wide commitment to these methods.

12. Describe how each of the following service delivery practices are incorporated into the outreach, interim shelter (if applicable), and permanent housing aspects of the proposed ERF project: (a) individual participant choice and (b) trauma informed care. (1000-character limit)

Both cities have implemented Housing First principles, which prioritize participant choice at every step. This is detailed in the cities' resolution concerning homelessness services (Doc # 22-D0795a-1). The cities are committed to maintaining a Trauma-Informed System, which is crucial for enhancing service delivery. This approach involves understanding the impact of trauma, ensuring safety, and being aware of cultural and individual differences. It prioritizes individual empowerment, choice, and independence, and incorporates client input in policy and procedure development. The system minimizes re-traumatization, promotes safety, self-care, and resilience. Participants work with outreach, shelter, and housing staff to create individualized support plans based on their choices and preferences. Both trauma-informed peer and clinical support will be provided. Motivational interviewing will be used, and law enforcement officers are not part of the encampment engagement strategy.

13. Describe how harm reduction principles will be incorporated into the outreach, interim housing (if applicable), and permanent housing aspects of this ERF project. (1000-character limit)

The program's harm reduction model aims to collaborate with participants to identify methods to minimize the harm of a particular behavior if the individual is unwilling or unable to abstain. All individualized support plans include personal harm reduction strategies and are regularly updated as needed. Street medicine (SM) will be provided within the encampment to improve health outcomes as well as substance abuse education, counseling, and referral, focusing on harm reduction practices and strategies. Outreach teams have reported a high incidence of fentanyl use in the encampment, which causes delayed healing of open wounds and is a prevalent issue. SM will provide respectful wound care multiple days a week to assist people in healing. All contractors are required to complete annual training in harm reduction and employ harm reduction strategies in all interactions. This harm reduction model will be used in all services, including outreach, shelter, and housing services.

14. Describe the services that will be provided to improve people's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000-character limit)

The priority location of the encampments is an isolated embankment and creeks that can pose significant safety threats. These include exposure to extreme temperatures and weather, wildlife, and other natural dangers associated with living outside and flood overflow zones. The proposed programs aim to address environmental risks by providing essentials for weather protection to enhance health, dignity, and safety at the encampment. Our street medicine team will tackle health issues, including wound care, particularly for fentanyl users. Mental health and substance abuse support will be available. Personalized harm reduction strategies will be incorporated into support plans, focusing on individual safety. Continuous engagement with residents ensures their voices guide our trauma-informed approach, empowering them within the encampment.

15. Identify what controls are or will be in place to ensure that all ERF-3-R funded parties will not penalize homelessness. The term "penalize homelessness" means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons' engagement in necessary human activities, including sleeping, resting, and eating. (1000-character limit)

Under ERF-3-R, Oceanside, and Carlsbad have adopted comprehensive strategies to ensure homelessness is not penalized. Oceanside amended its ordinance, focusing on supportive police engagement, respectful property management with a clear storage/removal process, and ensuring emergency shelter offers. This approach emphasizes humane treatment and resource connection. Carlsbad's Homelessness Action Plan complements this by prioritizing housing solutions, coordinating with law enforcement to address criminal behavior without criminalizing homelessness. The program will connect the unhoused with Homeless Court to address tickets or other legal barriers people may have. Additionally, by prioritizing housing and reducing people's time unsheltered, we will reduce the chances they have negative law enforcement involvement and the barriers and trauma that this involvement may create. Together, the cities demonstrate a commitment to compassionate support aligning with ERF-3-R objectives.

16. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curbside waste removal and access to clean and available bathrooms. (1000-character limit)

Individuals who are currently homeless within the encampment area are living without access to necessities such as toilet facilities, handwashing stations, showers, and clean drinking water. The cities will work with existing contractors to provide encampment cleanup services to ensure the overall health and sanitation of the encampment areas. The cleaning process will be implemented with ample notice to minimize any inconvenience to the individuals living in the encampment. We will not discard any personal items belonging to the residents. Our outreach staff will distribute hygiene kits containing fundamental necessities. We will continually obtain feedback from the encampment residents throughout the grant period to identify opportunities to improve the overall sanitation of the area.

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

17. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000-character limit)

The project will adhere to our local CoC's Street Outreach Standards. Multidisciplinary outreach teams will be utilized to address the basic needs of persons living in the encampments. This includes immediate medical attention, hygiene needs, and access to food and water. The outreach worker will engage with clients through continuous motivational interviewing to build trust over time and overcome reluctance to engage in case management or other support. The outreach worker will also use a diversion-focused strategy that involves creative problem-solving techniques to find less expensive interventions than shelter, rapid re-housing, or permanent supportive housing. This approach helps clients understand the cause of their housing crisis, explore possible solutions, and pursue those solutions. Safe alternative options include a negotiated return to their previous housing, short-term accommodation, shared housing, or family reunification.

The project will also support individuals with benefit enrollments and document procurement. Mental health support and substance abuse education, counseling, and referrals will be available within the encampment. At least monthly, case conference meetings will be held utilizing a By-Name List to coordinate multidisciplinary efforts and ensure that creative solutions are pursued, and needs are met. A peer support framework will be used to engage with encampment residents to receive feedback on their wants and needs while advancing their wellbeing.

The staffing ratio for the multidisciplinary team will be, at most, 1 to 25. Outreach will actively attempt to engage with individuals at least once every three days. If participants disengage or disappear, they will be moved to inactive status after 90 days. If they are re-engaged, they will receive support to continue implementing their service support plan without any punitive consequences.

18. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000-character limit)

The Coordinated Entry System (CES) is integral to the City of Oceanside's plan to help people experiencing homelessness in San Diego County. However, resources can be restrained since the CES covers the entire region, which poses a challenge to the efficacy of the program delivery. The City has successfully addressed this through Oceanside Housing Authority for referrals through CES for Homelessness dedicated Housing Choice Vouchers. This agreement, through a Memorandum of Understanding (MOU), prioritizes local service providers within the CES. With the help of ERF grant funding, the City of Oceanside aims to expand this coordination with partners to prioritize referrals, streamline services through the CES, and effectively serve those in the priority encampment area. Through this project we will maintain people experiencing homelessness on the Coordinated Entry community queue to provide an opportunity for permanent housing but will not rely on that outcome as the sole housing plan.

19. Describe each of the specific (a) interim housing and (b) permanent housing opportunities that will be used to achieve the proposed outcomes of this ERF project. Demonstrate that any ERF-3-R funded interim housing capacity is either non-congregate or clinically enhanced congregate shelter. (2000-character limit)

The project will offer both interim and permanent housing options. Carlsbad provides funding to support the La Posada shelter which currently has 50 beds for homeless men with clinician services. The city is working to expand the shelter to include non-congregate space for women and families. The shelter will set-aside 5 beds per week for encampment residents. The Oceanside Navigation Center offers 50 beds and supportive services onsite. The shelter utilizes a low-barrier, person-centered, and trauma-informed care model. Oceanside plans to set aside five weekly beds for encampment residents. The Oceanside Bridge Housing program offers temporary housing to homeless individuals and has three apartments with 12 beds. It prioritizes Oceanside Housing Voucher holders and provides case management services. The City will allocate three beds for encampment residents. The project will also implement a new Safe Parking Program providing space for 25 vehicles.

Additionally, the cities operate short-term motel shelter programs. Grant funds will increase the number of motel vouchers available providing more non-congregate interim options for encampment residents. All these interim housing options will be available to encampment residents who choose to access shelter. 262 individuals will be served with interim shelter.

Permanent housing will be prioritized by funding a robust rapid re-housing program, enrolling clients in CES, providing PSH, and maintaining homeless dedicated HCVs (and a general homeless preference). Shared housing facilitation will also be provided. All these strategies will be used as housing options. The cities also employ housing navigators and will contract for housing coordinators who maintain landlord connections throughout the region. Oceanside has a landlord incentive program which will be leveraged to increase the incentives for landlords who accept program participants. 196 individuals will transition to permanent housing through this proposal.

20. Demonstrate the applicant's commitment and ability to deliver permanent housing solutions to the people residing in the prioritized encampment, including by providing examples of prior successful efforts to permanently house similarly situated individuals. (2000-character limit)

The cities have shown a solid dedication to implementing a proposal aimed at providing permanent housing solutions to people living in the prioritized encampment. The City of Carlsbad has successfully helped over 250 people transition into permanent housing within the last two years through its Homelessness Action Plan strategies, with a 73% reduction in veteran homelessness. Based on this success, the City received an ERF-2-R grant to tackle another encampment area. The ongoing project is helping individuals in similar situations to end their homelessness.

The City of Oceanside has implemented several housing programs to cater to diverse groups within the homeless population. These programs include Homeless Dedicated Housing Choice Vouchers with specific preferences for different demographics within the homeless population, such as seniors, individuals with mental illness, veterans, and those with disabilities. Additionally, programs such as the Family Unification Program and Emergency Housing Voucher Program are in place to address broader needs.

The programs have been successful in providing permanent housing solutions to encampment residents. Last year, Oceanside permanently housed 194 formerly homeless individuals through these programs, showcasing our capability to provide comprehensive solutions to the homeless population. This track record aligns with ERF project goals and demonstrates our commitment to helping those in need.

21. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500-character limit)

This proposal has been designed to meet the specific requirements and preferences of the residents residing in the selected encampment. The City of Oceanside has followed an all-inclusive approach that prioritizes the community's needs to achieve this goal. Through its outreach teams, the City has conducted extensive interviews with homeless individuals to gather valuable insights that have directly informed the strategies, initiatives, and actions outlined in this proposal.

California Department of Transportation (Caltrans) has expressed support for Oceanside's Encampment Resolution. The partnership shares a vision for a safer, more inclusive community. It demonstrates Caltrans' broader mission to serve all people while respecting the environment and fostering new opportunities for those in need in the encampment area. They supported identifying the pressing needs of encampment residents, including access to non-congregate shelter options, essential medical care, secure storage facilities, easily accessible mail services, housing subsidies, and support with housing procurement. The proposal addresses these service gaps by taking a comprehensive outreach approach to combat homelessness within the encampment. The proposed project will adapt to the residents' needs and use trauma-informed best practices to reduce barriers. The project will strategically allocate grant funding and leverage existing programs to address the evolving needs of individuals in the encampment area.

Where applicable, identify the people, data, evidence, and / or other sources of information that was relied upon for this proposal.

Table 1: Projected Living Situations Immediately Following the Encampment

For people served who exit the encampment, what are the projected Living Situations Immediately Following the Encampment, including but not limited to, permanent housing, interim sheltering, and unsheltered?

Please provide responses in the table below. Add a row for each projected living situation. (250-character limit for each cell)

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-3-R?	Is this living situation funded by ERF-3-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
Oceanside Navigation Center	No Yes/No	50 Beds	5 beds Set-Aside Pri/Set-Aside/Neither	Leveraged ERF/Lev/Both	15 %
Oceanside Transitional Housing	No Yes/No	12 Beds	4 bed Set-Aside Pri/Set-Aside/Neither	Both ERF/Lev/Both	5 %
WRC Transitional Housing	No Yes/No	22 Beds	Prioritized Pri/Set-Aside/Neither	Leveraged ERF/Lev/Both	5 %
Oceanside Safe Parking Program	No Yes/No	25 Spaces	Set-Aside Pri/Set-Aside/Neither	ERF-3-R Funded ERF/Lev/Both	5 %
Interim Shelter- La Posada	No Yes/No	50 Beds	5 beds Set-Aside Pri/Set-Aside/Neither	Both ERF/Lev/Both	15 %
Interim Shelter- Motel Voucher Program	No Yes/No	100 Individuals	Set-Aside Pri/Set-Aside/Neither	ERF-3-R Funded ERF/Lev/Both	40 %
Family Reunification Program	Yes Yes/No	15 Individuals	Set-Aside Pri/Set-Aside/Neither	Both ERF/Lev/Both	5 %
HCV Homeless Vouchers	Yes Yes/No	192 Vouchers	Both Pri/Set-Aside/Neither	Leveraged ERF/Lev/Both	10 %

Rapid Rehousing	Yes Yes/No	60 Vouchers	Set-Aside Pri/Set-Aside/Neither	Booth ERF/Lev/Both	10 %
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Table 2: Permanent Housing Opportunities

A permanent housing opportunity is a combination of project and/or service provided to an individual with the goal of helping the individual obtain permanent housing. Of course, applicants cannot and do not need to provide every possible scenario; Cal ICH is looking to understand the primary, expected permanent housing opportunities for people projected to be served by this proposal.

Please provide responses in the table below. Add a row for each projected opportunity. (250-character limit for each cell)

Describe the Permanent Housing Opportunity	Prioritized or Set-Aside for ERF-3-R?	Quantify the Capacity of the Housing and Service Opportunity	Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds?
Homeless Preference(Opening Doors): 30 PHA provides a preference to homeless families referred through the San Diego Regional CoC Entry System (CES) or other PHA-approved entities serving homeless families.	Set-Aside for ERF-3-R Pri/Set-Aside/Neither	30	Both ERF/Lev/Both
Senior Homeless Preference: 50 Housing Choice Vouchers PHA provides a preference to homeless seniors age 62 and older referred through CES	Set-Aside for ERF-3-R Pri/Set-Aside/Neither	50	Both ERF/Lev/Both
Project One for All (POFA) Preference: 46 Housing Choice Vouchers POFA is a County-wide extensive effort to provide intensive wraparound services to homeless individuals with serious mental illness.	Prioritized Pri/Set-Aside/Neither	46	Leveraged Funds ERF/Lev/Both
Family Unification Program (FUP): 86 Housing Choice Vouchers The PHA provides vouchers to those referred by Public Child Welfare Agencies (PCWAs).	Prioritized Pri/Set-Aside/Neither	86	Leveraged Funds ERF/Lev/Both
Veterans Affairs Supportive Housing Program (VASH): 100 Housing Choice Vouchers The PHA provides vouchers to those referred by the Veterans Administration (VA). The VA is responsible for case managing the families while the PHA determines eligibility	Prioritized Pri/Set-Aside/Neither	100	Leveraged Funds ERF/Lev/Both

Mainstream Vouchers: 103 provides a preference for homeless and meets the criteria of having a permanent disability. The program uses the normal HCV waitlist and the CES to connect the household to ongoing supportive services.

Both
Pri/Set-
Aside/Neither

103

Leveraged
Funds
ERF/Lev/Both

Emergency Housing Voucher Program (EHV): 43 PHA provides a preference to those; at risk of experiencing homelessness, fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking

Both
Pri/Set-
Aside/Neither

43

Leveraged
Funds
ERF/Lev/Both

Greenbrier Village (Project Based Vouchers): 59 studio apartments will be set aside for persons experiencing homelessness during occupancy. In addition, the nine one-bedroom units will be set aside for at-risk homelessness

Both
Pri/Set-
Aside/Neither

59

Leveraged
Funds
ERF/Lev/Both

22. Describe strategies the applicant will use to ensure that people are not displaced from the prioritized encampment into another unsheltered location. Include strategies that are in addition to/complement the interim shelter and permanent housing opportunities that are part of this proposal. (1000-character limit)

The encampment resolution strategy within the City of Oceanside is entirely centered around utilizing a multidisciplinary team model to facilitate connections for individuals with various housing pathways. Enforcement is not a component of this strategy and close coordination with the local police will be maintained. This approach prioritizes consistent outreach and engagement efforts, expediently linking participants to diverse low-barrier interim and permanent housing options.

Participants will receive comprehensive wrap-around supportive services designed to address their health and safety concerns. These services include providing a street medicine team, support for substance abuse and harm reduction, assistance with mental health challenges, sanitation facilities, and resources for storage and pets. The delivery of these services will take place directly at the encampment location and will be tailored to individual needs, guided by a person-centered approach.

23. Describe specific strategies and/or services the applicant will use to prevent returns to unsheltered homelessness among people from the prioritized encampment who are sheltered and housed through this ERF project. Include whether these strategies will be funded with ERF-3-R funds and, if not, what other resources will be leveraged. (1000-character limit)

As people move into interim shelter or housing options, they will continue to receive supportive services to prevent returns to unsheltered locations. The La Posada Shelter, Oceanside Navigation Center, and Oceanside Bridge Housing Program have onsite services available which will be leveraged. Participants placed into motels will receive daily support from ERF-3-R funded multidisciplinary teams. The housing stability support in permanent housing will depend on the housing utilized. Placements through CES will have program supports. Participants using rapid re-housing, shared housing, or leveraged vouchers will receive support from Community Resource Center's ERF-3-R funded case managers. Strength-based housing stability plans will be designed to help reduce barriers to maintaining housing using an intensive case management or critical time intervention model. Leveraged prevention will be available as needed and connections to community supports and healthcare will be prioritized.

24. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000-character limit)

We understand that the encampment area is not static, and people will move from the area and come to the area after the project has started. To address the dynamic nature of encampments, our proposal includes coordinated strategies with partner agencies for real-time response. We'll use coordinated outreach, a By-Name List, and case conferencing for monitoring and adapting to changing encampment populations. The By-Name List will be generated from the HMIS in coordination with the CoC. All partner agencies (outreach, shelter, housing) will contribute to the list and participate in case conferencing using a multidisciplinary approach to client support. The By-Name List process of addressing homelessness within the encampment area provides an effective framework for the dynamic nature of the prioritized encampment and allows the partners to better understand and meet the needs of a diverse and changing population.

25. Describe how participants in this ERF project will be supported with continued access to, and storage of, their personal property while in the encampment, in interim housing (if applicable), and in permanent housing. (1000-character limit)

In our ERF project, ensuring the safety and accessibility of personal property is a priority. The feedback we have received from those with lived expertise identifies the lack of storage access for personal property as an issue within the encampment. As a result, we've partnered with a local storage company, experienced in assisting the unhoused, located near the encampment. This collaboration will allow us to provide funded leases for individual storage units. These units will be available to participants for storing their belongings securely as they transition from the encampment to interim or permanent housing. This approach respects the importance of personal property and facilitates a smoother transition for individuals into stable living conditions.

26. Describe how participants in this ERF project who have service animals and/or pets will be supported while in the encampment, in interim shelter (if applicable), and in permanent housing. (1000-character limit)

The project recognizes the significance of service animals and pets to our participants. Both Cities have a contract with the San Diego Humane Society to provide safe pet boarding during temporary separations. The Humane Society also conducts wellness checks and offers pet food in encampments. The Navigation Center and La Posada de Guadalupe shelter has lowered restrictions to allow pets, ensuring owners can stay with their animals. We will also ensure that people are supported with ensuring their service animals or pets can transition with them into their permanent housing destinations. This person-centered approach reflects our commitment to the well-being of program participants and their animal companions throughout the transition from encampment to shelter and permanent housing.

Budget and Resource Plan

27. State the total amount of ERF-3-R funds requested.

\$11,398,466.52

\$

28. State the estimated dollar value of secured, non-ERF-3-R resources that will help meet this proposal's outcomes.

\$12,927,249.30

\$

29. Identify and describe each leveraged non-ERF-3-R resource and how that specific resource will be used to help meet the proposal's outcomes, including the permanent housing outcomes. (1000-character limit)

We plan to leverage various programs and grants to support our proposal's objectives of enhancing housing stability and addressing homelessness. This includes supervision for outreach, the La Posada Shelter, and RRH; HCV staff; clinician services at La Posada; and benefit services. This is expected to be over \$3.3 million in leveraged personnel. We will also leverage funding for the Oceanside Navigation Center, Oceanside Bridge Housing, motel vouchers, pet boarding, shelter expansion, prevention assistance, reunification assistance, rapid re-housing, permanent rental assistance, and landlord incentives. This is about \$8.9 million in leveraged funds. In total we expect to directly leverage over \$12 million in funding. Indirect leverage will include food assistance through CalFresh and housing subsidies and services through the Coordinated Entry System (CES). Throughout the project the cities will continue to identify systems and funding that can be leveraged to support participants.

Applicants are directed to provide a detailed description of other fund sources, and system capacity, that will be leveraged to achieve the outcomes proposed for the ERF-3-R funded project (especially as it relates to meeting this proposal's permanent housing outcomes) and, if applicable, to sustain the new programming beyond the end of

the grant term.

This includes prior ERF awards, HUD unsheltered NOFO, and other federal, state, and local funding sources.

Applications will be evaluated with the understanding that communities vary significantly with respect to the current availability of other fund sources that can be used as leverage for their proposed projects and to sustain the projects beyond the grant term.

In the absence of currently available resources, Applicants are encouraged to provide a specific plan for obtaining the funding necessary to sustain their project beyond the grant term if the project is intended to continue.

30. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve, the types of services and housing to be provided, and any benefits to the community's efforts to address homelessness that will extend beyond the grant term, including ongoing expansion of interim and permanent housing capacity. Include an explanation of how the requested ERF-3-R amount was determined. (1000- character limit)

The proposal utilizes evidence-based interventions and best practices to ensure that the funding is used effectively to serve the number of people projected. The average ERF costs per participant is projected to be about \$32,567. However, studies of the annual cost of someone remaining homeless have ranged from \$35,000 (nationally) to \$120,000 (highest locally) per year. This does not include the personal trauma and community impacts related to homelessness which are more difficult to quantify but significant. The project uses funding to connect with individuals, re-house them and then provide the support they need to maintain housing. The amount of funding requested was determined based on the identified funding gaps needed to address the unsheltered homelessness in the encampment area. We have made investments in addressing homelessness and the funding requested is designed to fill gaps to meet the high service needs of the people in the encampment area and not supplant other funding

Attachment: Standardized Budget

Applicants must use the [ERF-3-R Budget Template](#) available on [box.com](#)

Key Entities and Staff

31. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-3-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness

project or grant, describe how those experiences informed this proposal. (1500-character limit)

This project will be implemented as a partnership between the City of Oceanside and the City of Carlsbad through a Memorandum of Understanding (MOU). The City of Oceanside will be the grant administrator and fiscal agent through its Housing and Neighborhood Services Department. The City of Oceanside has extensive experience in managing complex funding for homelessness. One prime example of this is the Section 8 Housing Choice Voucher (HCV) program, which has been operational in Oceanside since 1982. The program offers rental assistance to low-income households, including those who are homeless.

The City of Oceanside is committed to addressing the area's homelessness issue. In program services and housing resources, the City of Oceanside has dedicated \$3,135,000 to support projects specifically targeting individuals experiencing permanent homelessness. Additionally, the City of Oceanside will provide in-kind service contributions of \$1,100,000 annually to support the development, implementation, and ongoing services of the Housing Choice Voucher Program. The city will dedicate 1.5 FTEs to overseeing grant administration and operations.

The City of Carlsbad Housing & Homeless Services Department (HHS) Homeless Services Division implements the city's Homelessness Action Plan and oversees a homelessness budget of over \$6 million per year. The city will dedicate .5 FTE to oversee grant implementation, coordination, and contract administration.

Table 3: Key Staff

Identify all staff positions (e.g. administrative, programmatic, development etc.) which are integral to this ERF project and to achieving the proposal's outcomes. For each position include the title, whether the position is filled or vacant, the approximate fulltime equivalent (FTE) of the position dedicated to the ERF project, whether the position is funded through ERF-3-R and/or Leveraged (i.e.non-ER-3-R) funds, and a brief description of the duties. Please provide responses in Table 3 below.

Title	Currently Filled Position?	FTE of Staffing for This Proposal	Funded by ERF-3-R and / or Leveraged Funds?	Brief Description of Duties
Program Manager	Yes <small>Yes/No</small>	.5 <small># FTE</small>	Both <small>ERF/Lev/Both</small>	The Homeless Services Manager is responsible for developing and executing strategic plans, managing coordination, and collaborating with stakeholders to address homelessness.

Program Manager	Yes Yes/No	.5 # FTE	both ERF/Lev/Both	City of Carlsbad-Ensure participants are assessed and referred to the appropriate intervention. Track data, coordinate multidisciplinary teams, and lead case conferencing.
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Program Coordinator	No Yes/No	1 # FTE	ERF-3-R ERF/Lev/Both	City of Oceanside- By-Name List and Multidisciplinary Teams Manager Ensure participants are assessed and referred to the appropriate intervention. Track data, coordinate multidisciplinary teams, and lead case conferencing.
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Outreach Manager	Yes Yes/No	1 # FTE	Both ERF/Lev/Both	Interfaith Community Services- Provide direct supervision to the Outreach Social Workers, Peer Support Specialists, and Substance Abuse Coordinator.
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Outreach Social Worker	No Yes/No	4 # FTE	Both ERF/Lev/Both	Interfaith Community Services- As part of a multidisciplinary team create individual support plans and provide intensive case management to participants to help them access housing.
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Peer Support Specialist	No Yes/No	4 # FTE	ERF ERF/Lev/Both	Interfaith Community Services- As part of a multidisciplinary team provide peer support to participants to help them navigate the complex systems and meet basic needs. Gather ongoing feedback from encampment residents on needs.
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Substance Abuse/Harm Reduction Coordinator	No Yes/No	2 # FTE	ERF ERF/Lev/Both	Community Resource Center-As part of a multidisciplinary team provide substance abuse education, counseling, and referral utilizing a harm reduction model to reduce barriers to housing and connect participants to short and long term substance abuse t
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Trauma-Informed Mental Health Clinician	No Yes/No	2 # FTE	ERF ERF/Lev/Both	Community Resource Center - As part of a multidisciplinary team provide trauma-informed case consultation and direct mental health support as needed to ensure participant's long term mental health needs are addressed to reduce barriers to housing
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Benefits Enrollment	Yes Yes/No	2 # FTE	Leveraged ERF/Lev/Both	County of San Diego-Benefits Enrollment
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Housing Coordinator	No Yes/No	3 # FTE	ERF ERF/Lev/Both	Community Resource Center - As part of a multidisciplinary team provide trauma-informed case consultation and direct mental health support as needed to ensure participant's long term mental health needs are addressed to reduce barriers to housing
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Shelter Manager	Yes Yes/No	2 # FTE	Leveraged ERF/Lev/Both	San Diego Rescue Mission-Oversee low barrier and housing focused shelter operations. Catholic Charities- Oversee low barrier and housing focused shelter operations.
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Shelter Clinician	Yes Yes/No	.15 # FTE	Both ERF/Lev/Both	Catholic Charities- and San Diego Rescue Mission- Work with guests Shelter to provide housing focused low barrier shelter on strength based housing plans to increase housing exit rates.
RRH Supervisor	Yes Yes/No	3 # FTE	Leveraged ERF/Lev/Both	Community Resource Center -Supervise the Housing Coordinators and RRH Case Managers.
Medical Provider	No Yes/No	1 # FTE	ERF ERF/Lev/Both	Whole Person Care Clinic- Outreach medical services provided a minimum of three days per week in the encampment.
Outreach Coordinator	Yes Yes/No	1 # FTE	Both ERF/Lev/Both	San Diego Rescue Mission- coordinates after-hours requests with Outreach Workers for services to Shelter
Outreach Worker	No Yes/No	1.5 # FTE	ERF ERF/Lev/Both	San Diego Rescue Mission- Dedicated to a geographic area for after hours services and transportation to Shelter.
Housing Technician	Yes Yes/No	1 # FTE	Leveraged ERF/Lev/Both	Delivery of Permanent Housing: involves assisting in processing applications for Section 8 housing assistance, conducting intake interviews, verifying information, setting up and maintaining files, and preparing application packets.

Housing Specialist I	Yes Yes/No	6 # FTE	Leveraged ERF/Lev/Both	Delivery of Permanent Housing: will manage a caseload, process applications for the Housing Choice Voucher Program, assist clients in finding suitable housing, and conduct inspections.
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Management Analyst	Yes Yes/No	.5 # FTE	Both ERF/Lev/Both	The position will provide technical support to house and homelessness-related programs. The role will focus on enhancing housing stability programs, including data entry, community engagement, and case management.
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Caltrans Encampment Superintendent	Yes Yes/No	1 # FTE	Leveraged ERF/Lev/Both	Caltrans Encampment Superintendent overseeing the area that includes the State Route 05, 78.
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Maintenance Manager	Yes Yes/No	1 # FTE	Leveraged ERF/Lev/Both	The Caltrans Manager is responsible for responding to encampments, ensuring clear communication and coordination with non-Caltrans or CHP parties, and emphasizing clarity to prevent confusion regarding the cities or jurisdictions served.
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32. First, describe key partners that will be responsible for implementing this ERF project and achieving the proposal's outcomes (e.g. service providers, public agencies, development entities etc.). Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

The key partners' collective efforts will achieve the outcomes of this proposal. The City of Oceanside will coordinate all grant activities, performance monitoring, reporting, fiscal oversight, and establishing an MOU to outline roles and responsibilities through the grant term. The partners below are highly competent in managing complex projects and grant applications serving persons experiencing homelessness through local, state, and federal funding sources. Their expertise in this area has informed the strategies and oversight of this grant application and processes.

- The City of Carlsbad will coordinate street medicine, mental health, substance abuse, and housing administration.
- San Diego County will provide mainstream benefit outreach and enrollment.
- Interfaith Community Services will administer motel vouchers and storage assistance.
- Community Resource Center specializes in substance abuse, mental health services, and housing solutions.
- Catholic Charities Diocese of San Diego and San Diego Rescue Mission will operate low-barrier homeless shelters.
- Whole Person Care Clinic will deliver street-based medical services.
- San Diego Humane Society offers animal boarding assistance.
- CoC will manage housing referrals through Coordinated Entry.
- Caltrans will provide encampment support and resource coordination.

Each partner's track record in managing complex homelessness initiatives informs our approach, ensuring a comprehensive, experienced-led project.

33. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000-character limit)

The cities of Oceanside and Carlsbad have a long history of working closely with the Regional Task Force on Homelessness (RTFH). Both cities are active members of the CoC's Full Membership program, and Oceanside's Housing Director serves on the CoC's Board. The CoC's Local Government Liaison was consulted and helped to inform the development of this proposal. Additionally, we have received a letter of support from the CoC expressing their continued commitment and desire for the partners to be awarded funding. This collaborative relationship demonstrates the cities' strong commitment to addressing homelessness in the region.

The proposal is aligned with the Regional Community Action Plan to Prevent and End Homelessness in San Diego, with a specific focus on the "People Goal" of reducing the percentage of individuals experiencing unsheltered homelessness throughout the region by 50%. This collaborative effort is consistent with RTFH's mission to reduce and end homelessness in San Diego.

Applicants may upload evidence of cross-jurisdictional collaboration such as MOUs, letters of support, or interagency agreements etc. in the field immediately below.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

34. Identify any entities that have a right to and/or control of the property upon which the encampment site resides. Describe how applicant has engaged with these entities and confirm

that each of these entities has committed to allowing the implementation of this proposal. (1000-character limit)

The prioritized encampment area is on public property controlled by the cities of Oceanside, Carlsbad, and Caltrans. All entities have agreed to support and participate in this project. The City of Oceanside will oversee this grant and is committed to implementing this proposal. We understand that cross-system collaboration will be crucial and have partnered with non-profits who have experience assisting people experiencing homelessness with a range of service needs. Many staff members are already in place for project implementation, and the partners will be holding joint recruiting, hiring, and training events to ensure that knowledgeable staff members are added to the team. The collaboration of the key partners, guided by the coordination of the Cities of Oceanside and Carlsbad, will provide the capacity necessary to carry out this proposal.

Accelerated Timeline

35. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000-character limit)

The cities are currently using existing resources to engage and support people residing in the prioritized encampment as available. However, additional resources are needed as services are at capacity and additional barriers are being identified that are preventing people from moving towards housing and stabilization. The partners want to act urgently and efficiently in addressing these needs.

Encampment residents were surveyed by outreach workers and the proposal herein specifically addresses many of the reported barriers including access to mail services, storage, rental assistance, and other support in reducing barriers to housing. This provides the foundation for the partners to act quickly once the grant is awarded so that we can improve housing outcomes in the encampment while continuing to prioritize the dignity, safety and wellness of people experiencing homelessness within the encampment site.

36. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000-character limit)

Both Cities are in close collaboration with key partners and can rapidly mobilize. The strategic framework is currently in place as well as existing contractual relationships which will be leveraged to implement services quickly. This groundwork ensures seamless cooperation between government entities and expedites the deployment of resources. After award notification the City of Oceanside will quickly take the item to the City Council to approve the award and contract with the state, while also working to implement the MOU and other contracts. The partners will start the recruitment process for new staff members immediately upon award notification. This will allow us to quickly start to implement the proposal once the contract is executed with the state. The experience of the cities coordinating homelessness contracts and initiatives, and their commitment as the proposal leads, will ensure that the proposed milestones and objectives will be met.

Table 4: Project Timeline

Cal ICH should be able to use the project timeline to understand the general parameters of the project and

how it will be implemented.

This Standardized Project Timeline Template will not perfectly capture every nuance - that's Ok. However, applicants are strongly encouraged to provide incremental milestones for achieving the interim shelter and permanent housing goals set out in the proposal. For projects that include interim shelter and/or permanent housing development, the timeline should include major development milestones.

Where there is ambiguity, conflict, or silence, use your judgment.

Date	Milestone	Category	Additional Detail for Milestone
4/30/2024	Award Announcement	Project Management	
5/7/2024	Recruitment	Project Management	
5/16/2024	Council Council Meeting	Project Management	City Council Approval for Receipt of Funds and Execution of Contracts
7/1/2024	Contracts Executed	Project Management	Project Launce
7/8/2024	By-Name-List Generated	Project Management	First service provider case collaboration and By-Name List meeting with monthly meetings to follow through to the end of contracts
7/15/2024	Hiring Completed	Project Management	All personnel are hired and in place
7/31/2024	Milestone 1	People	Outreach begins
8/5/2024	Milestone 2: Multi-disciplinary teams in place	Place	Basic needs deployed with food, water, medical and benefits teams providing for imminent needs

9/1/2024	Milestone 3: First person moved into housing	People	3 month outcome benchmark: sheltering options in place and available, 30 shelter placements completed
12/31/2024	Milestone 4	People	6 month outcome benchmark: 50 people sheltered, 25 for accessed permanent housing
2/15/2025	Milestone 5	People	Review of encampment areas and assessment of basic needs access
3/30/2025	Milestone 6	Project Management	Evaluation of Services and Review of contracts, expenditures and allocations for FY 2024-25
6/30/2024	Milestone 7	Project Management	Statutory Deadline for 50% of ERF funds to be spent and 100% Obligated
7/1/2025	Milestone 8	People	12 month outcomes achieved - 100 people sheltered, 50 housing placements
9/30/2025	Milestone 9	Project Management	Review of resource allocation and service gaps for strategic planning
12/31/2025	Milestone 10	People	18 month outcome benchmark: 150 people sheltered, 80 housing placements

6/29/2026	Milestone 11	People	24 month outcome benchmark: 200 people sheltered, 120 housing placements
9/30/2026	Milestone 12	Project Management	Review of remaining resources and needs for final project completion
6/15/2027	Milestone 13: Last person moved into housing	People	Milestone 13: Last person moved into housing
6/30/2027	100% of ERF Funds Expended	Project Management	Statutory Deadline for 100% of ERF funds to be spent

Table 5: Projected Milestones

Answer the following questions in relationship to January 31, 2024. Cal ICH assumes disbursement will occur approximately 3-6 months after January 31, 2024.

Please provide responses in the table below including the month and year. (15-character limit for each cell)

Outreach to the people residing in the prioritized encampment site began / will begin mm/yyyy.	This proposal will reach full operating capacity in mm/yyyy.	The first planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.	The last planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.
07/1/2024	7/1/2024	9/30/2024	6/30/2027

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Salvador	Roman
First	Last

This does not have to be an authorized representative or signatory.

Title

Program Manager

Email

sroman@oceansideca.org

	ELIGIBLE USE CATEGORY	-5 WORD DESCRIPTION	NAME OF ENTITY OR PART OF PROPOSAL	ERF-3-R PROPOSED BUDGET			Leveraged Fiscal Support	-2 SENTENCE DESCRIPTION
				Only ERF-3-R Funds	Non ERF-3-R Funds That WILL be Used to Support this Proposal			
Guidance and Intended Use	Use dropouts. See NOFA, III. A.	Enables Cal ICH to immediately understand the line item.	Enables Cal ICH to associate the line item with specific entities or parts of a proposal.	Only ERF-3-R Funds	Non ERF-3-R Funds That WILL be Used to Support this Proposal		Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item.	
PERSONNEL COSTS				SALARY	FTE	MONTHS		
	Systems Support	Program Manager	City of Oceanside	\$ 10,134.00	0.50	36	\$ 182,412.00	The position will provide technical support to house and homelessness-related programs. The role will focus on enhancing housing stability programs, including data entry, community engagement, and case management. Collaborate with program managers, cultivate relationships with service providers and Landlords.
	Delivery of Permanent Housing	Housing Technician	City of Oceanside	\$ 4,660.00	2.00	36	\$ 335,520.00	This job involves assisting in processing applications for Section 8 housing assistance, conducting intake interviews, verifying information, setting up and maintaining files, and preparing application packets.
	Delivery of Permanent Housing	Housing Specialist I	City of Oceanside	\$ 7,048.00	7.00	36	\$ 1,776,096.00	The Housing Specialist will manage a caseload, process applications for the Housing Choice Voucher Program, assist clients in finding suitable housing, and conduct inspections. They will also mediate tenant/landlord disputes, prepare statistical reports, conduct surveys, and maintain knowledge of programs and regulations. Assist with the implementation and ongoing operations of the initiative. Coordinate with the City of Oceanside and contractors. Ensure participants are assessed and referred to the appropriate intervention. Track data, coordinate multidisciplinary teams, and lead case conferencing.
	Systems Support	Program Manager	City of Carlsbad	\$ 8,749.87	0.50	36	\$ 157,497.60	
	Services Coordination	By-Name List and Multidisciplinary Teams Manager	City of Oceanside	\$ 9,470.00	1.00	36	\$ 340,920.00	
	Street Outreach	Outreach Manager	Interfaith Community Services	\$ 8,333.33	0.50	36	\$ 150,000.00	Provide direct supervision to the Outreach Social Workers, Peer Support Specialists, and Substance Abuse Coordinator.
	Street Outreach	Interfaith Community Services/ San Diego Rescue Mission	Interfaith Community Services/ San Diego Rescue Mission	\$ 6,666.67	4.00	36	\$ 960,000.00	As part of a multidisciplinary team create individual support plans and provide intensive case management to participants to help them access housing.
	Services Coordination	Peer Support Specialist	Interfaith Community Services	\$ 4,583.33	4.00	36	\$ 660,000.00	As part of a multidisciplinary team provide peer support to participants to help them navigate the complex systems and meet basic needs. Gather ongoing feedback from encampment residents on needs.
	Services Coordination	Substance Abuse/Harm Reduction Coordinator	Community Resource Center	\$ 6,250.00	2.00	36	\$ 450,000.00	As part of a multidisciplinary team provide substance abuse education, counseling, and referral utilizing a harm reduction model to reduce barriers to housing and connect participants to short and long term substance abuse treatment as needed.
	Services Coordination	Trauma-Informed Mental Health Clinician	Community Resource Center	\$ 8,333.33	2.00	36	\$ 600,000.00	As part of a multidisciplinary team provide trauma-informed case consultation and direct mental health support as needed to ensure participant's long term mental health needs are addressed to reduce barriers to housing and maintain long-term housing stability.
	Services Coordination	Benefits Enrollment	County of San Diego	\$ 4,583.33	2.00	36	\$ 330,000.00	As part of a multidisciplinary team connect participants to main stream entitlement benefits such as social security, disability, general relief, CalFresh, Medi-Cal, etc.
	Services Coordination	Housing Coordinator	Community Resource Center	\$ 5,833.33	2.00	36	\$ 420,000.00	As part of a multidisciplinary team provide housing search assistance, landlord engagement, and secure a variety of permanent housing units to move people from the encampment and shelter into housing.
	Services Coordination	Shelter Manager	Catholic Charities	\$ 6,666.67	1.00	36	\$ 240,000.00	Oversee low barrier and housing focused shelter operations.
	Services Coordination	Housing Navigator	Catholic Charities	\$ 5,833.33	1.00	36	\$ 210,000.00	Work with guests at the La Posada de Guadalupe housing focused low barrier shelter on strength based housing plans to increase housing exit rates.
	Services Coordination	Shelter Clinician	Catholic Charities	\$ 6,250.00	0.50	36	\$ 112,500.00	Provide clinical services within La Posada de Guadalupe to support clients with harm reduction and the implementation of strength based housing plans.
	Rapid Rehousing	RRH Supervisor	Community Resource Center	\$ 6,666.67	0.50	36	\$ 120,000.00	Supervise the Housing Coordinators and RRH Case Managers.
	Rapid Rehousing	RRH Case Manager	Community Resource Center	\$ 5,000.00	3.00	36	\$ 540,000.00	Provides supportive services and case management to households in housing to stabilize and ensure long term housing retention.
	Services Coordination	Medical Provider	Whole Person Care Clinic	\$ 16,666.67	0.75	36	\$ 450,000.00	Outreach medical services provided a minimum of three days per week in the encampment.
	Systems Support	Fringe Benefits- 30%	Oceanside/Carlsbad	\$ 101,972.88	34.25		\$ 1,389,276.00	Healthcare and other benefits for system support personnel.
	Services Coordination	Fringe Benefits- 30%	Partner Agencies	\$ 1,630,026.00			\$ 285,750.00	Healthcare and other benefits for service coordination personnel.
Subtotal - Personnel Costs							\$ 6,462,878.44	\$ 3,249,866.00
NON-PERSONNEL COSTS				UNIT	RATE	TIME		
	Street Outreach	Flexible Needs	Interfaith Community Services			36 Months	\$ 288,000.00	Funding for bus passes, gas cards, mail boxes, document procurement, food, car repair, pet daycare and other basic necessities for individuals experiencing unsheltered homelessness.
	Street Outreach	Transportation	Interfaith Community Services/Whole Person Care Clinic	3 vehicles	\$50,000/\$100,000	36 Months	\$ 200,000.00	Outreach vehicles to transport participants and their belongings to interim shelter, medical and benefits appointments, unit viewings, and other appropriate locations as needed. Street Medicine van to provide medical care space directly in the encampment area.
	Interim Sheltering	Meals and Supplies	Catholic Charities			36 Months	\$ 150,000.00	Meals and supplies at the La Posada de Guadalupe shelter for people exiting the encampment into the shelter.
	Interim Sheltering	Oceanside Bridge Housing	City of Oceanside	24 Individuals	\$42/Per Night	36 Months	\$ 193,600.00	Bridge Housing beds and case management services to provide participants diverse interim housing options as a pathway to permanent housing.
	Interim Sheltering	Motel Vouchers	Partnering Motels	100 persons	\$130 per night	6,000 nights	\$ 990,000.00	Motel vouchers for people exiting the encampment not able to enter existing interim shelters such as women, families and those with other needs including the option of co-surety shelter.
	Interim Sheltering	Item Storage	Self Storage	150 persons	\$100 month	36 Months	\$ 90,000.00	Storage rental for participants so they can safely store their belongings until they can enter permanent housing.
	Interim Sheltering	Pet Boarding	San Diego Humane Society			36 Months	\$ 75,000.00	Boarding or pets so that participants can enter interim shelter, treatment or other temporary locations if they are not able to bring their pets.
	Improvements to Existing Emergency Shelters	Infrastructure Support	Catholic Charities			36 Months	\$ 4,000,000.00	The City of Carlsbad is providing a capital grant to Catholic Charities to assist with the renovation and expansion of the La Posada de Guadalupe shelter to support more people from the targeted encampment area in the low barrier and person-centered model.
	Services Coordination	Shelter Manager	San Diego Rescue Mission	50 Beds		36 Months	\$ 600,000.00	The City of Oceanside is providing Leveraging Resources the Oceanside Navigation Center shelter to support and set aside people from the targeted encampment area in the low barrier and person-centered model.
	Prevention and Diversion	Reunification Assistance	Interfaith Community Services	60 persons	\$1,000/person	36 Months	\$ 50,000.00	Travel funds and stabilization needs for people able to reunify with friends or family for permanent housing.
	Prevention and Diversion	Rental Assistance	City of Carlsbad			36 Months	\$ 150,000.00	Community Development Block Grant funding will be available for people who previously resided in the encampment area and are now in permanent housing but are experiencing a housing crisis.
	Rapid Rehousing	Housing Assistance	Community Resource Center	60 households	\$20,000/household	36 Months	\$ 1,150,000.00	Funding to move individuals with high barriers from the encampment and shelter to permanent housing including rental assistance, landlord engagement and funding to reduce barriers to housing (application fees, rental debt payment, court fees, document procurement, etc.)
	Delivery of Permanent Housing	Homeless Dedicated Housing Vouchers	City of Oceanside	48 Vouchers	\$ 3,500 Per Household	36 Months	\$ 168,000.00	Oceanside Housing Authority provides a \$3,500 one-time funding for lease-up expenses, including application fees, holding fees, security deposit assistance, utility deposit assistance/arrares, pet deposit, and other cost-removing barriers to housing.
	Delivery of Permanent Housing	Homeless Dedicated Housing Vouchers	City of Carlsbad	2 vouchers	\$2,400 per month	36 Months	\$ 172,800.00	Homeless Dedicated Housing Choice Vouchers to connect participants with the most severe service needs to a permanent housing subsidy to end their homelessness.
	Delivery of Permanent Housing	Landlord Incentives	City of Oceanside	48 households	\$ 2,500 Per Household	36 Months	\$ 120,000.00	The funding is for traditional owner recruitment and outreach, improving customer service, providing incentives to landlords, and establishing a rent mitigation fund. Funding is available for service providers to develop strategies for eviction mitigation and intervention in case of lease violations to prevent homelessness among ICHV households.
	Services Coordination	Operating Costs	Partnering Agencies			36 Months	\$ 500,000.00	Operating costs for partnering agencies such as cell phones, mileage, ink, renter, paper, pens, meeting space, etc.
	Administrative Costs	Administrative Costs at 5%	Partnering Agencies			36 Months	\$ 494,003.92	The Housing Authority's in-kind service contributions are calculated to be \$1,100,000 annually, consistent with the FTE needed for the development, implementation, and ongoing services of the Housing Choice Voucher Program not supported by CoC funds.
Subtotal - Non-Personnel Costs							\$ 4,293,603.92	\$ 8,961,800.00
ADMINISTRATIVE COSTS								
Subtotal - Administrative Costs							\$ 542,784.12	\$ 615,583.30
TOTAL BUDGET							\$ 11,398,466.52	\$ 12,927,249.30

California Department of Transportation

February 28, 2023



To: California Business, Consumer Services and Housing Agency

Subject: City of Oceanside Encampment Resolution Funding Letter of Support

To Whom It May Concern:

The California Department of Transportation (Caltrans) District 11 is supportive of and committed to the City of Oceanside for their proposal of the Encampment Resolution Funding Request (ERF). The City of Oceanside has been providing services such as outreach, general relief, Cal-fresh, emergency shelters, permanent housing, COVID and flu vaccinations along State Route 005 and 076 for the last 20 months. We know they are committed to the region and have shown their willingness in partnering to improve the accessibility of those most in need by providing housing and other resources.

Caltrans supports ERF funding for the City of Oceanside for the following reasons:

- The City of Oceanside has been collaborating with Caltrans to submit a plan and timeline that includes vouchers and permanent housing options to unsheltered individuals on state right with the intention to break the cycle of homelessness.
- The City of Oceanside has been committed to Caltrans and has offered services to unsheltered individuals on state right of way more than 100 times since May 2021.
- The funding is needed on the 005 and 076 highway for multiple encampment sites listed on the application to resolve critical encampment concerns and transition individuals into safe and stable housing.
- Caltrans has been involved in multiple meetings with the City of Oceanside to answer questions, provide information and collaborate to develop a proposal that results in substantial solutions for people sheltering on the state Right of Way.
- Caltrans will only act on encampment sites in the proposal in collaboration with and with at least two weeks-notice to the City of Oceanside and partnering agencies (unless critical circumstances exist when an encampment poses an imminent threat to life, health, safety, or infrastructure and must be immediately addressed).

Caltrans District 11 is eager to be part of the City of Oceanside partnership so we can strengthen and expand the resources to connect homeless with new opportunities in the community.

Sincerely,

A handwritten signature in cursive script that reads 'J. Shawn Rizzutto'.

J. SHAWN RIZZUTTO
Maintenance District Division Chief
Caltrans District 11
<shawn.j.rizzutto@dot.ca.gov>
(760) 594-2032



January 9, 2024

Dear Mr. Shilling,

The Regional Task Force on Homelessness (RTFH) is pleased to provide this letter of support to the cities of Oceanside and Carlsbad in support of your collaborative application for the Encampment Resolution Funding Program, Round 3, (ERF-3-R). RTFH serves as the HUD-designated Continuum of Care for the San Diego region and is a funder of a variety of homeless service interventions throughout the region. The mission of RTFH is to reduce and end homelessness in San Diego, ensuring that if this situation does happen for anyone, it remains a rare, brief and non-recurring instance; not an outcome. RTFH serves as a policy expert, convener, funder, and administers the Homeless Management Information System and Coordinated Entry system for the region. The Oceanside and Carlsbad ERF-3-R proposal directly supports the [Regional Community Action Plan to Prevent and End Homelessness in San Diego](#), particularly the “People Goal” of reducing the percentage of people experiencing unsheltered homelessness throughout the region by 50%.

The cities of Oceanside and Carlsbad have a long history of working collaboratively with the RTFH to address homelessness, including being actively engaged with the RTFH as long-standing participants in the Continuum of Care’s Full Membership, and the Oceanside’s Housing Director is on the Continuum of Care’s Board. We are excited to continue this collaboration by supporting this actionable, person-centered proposal to resolve the experience of unsheltered homelessness for people residing in encampments. The proposal will address the safety and wellness of people within encampments, resolve critical encampment concerns, and provide clear pathways to permanent housing. The proposal uses a coordinated approach which is data-informed, non-punitive, low-barrier, person-centered, and consistent with the principles of housing first.

We look forward to partnering with the cities on this proposal as they continue to work collaboratively to connect people experiencing homelessness to permanent housing options that reduce and end homelessness.

Sincerely,

TAMERA KOHLER, CEO
Regional Task Force on Homelessness





January 30, 2024

Dear Mr. Shilling,

Interfaith Community Services is pleased to provide this letter of support to the cities of Oceanside and Carlsbad in support of your collaborative application for the Encampment Resolution Funding Program, Round 3, (ERF-3-R). Interfaith Community Services is the most comprehensive human services agency in North San Diego County. Our organization provides housing, food, employment support, addiction treatment, and other critical resources for local people in crisis. Through our 75+ programs, Interfaith offers both immediate safety net services and long-term, life-changing wraparound programs that work to break the cycle of poverty and homelessness.

Interfaith Community Services has a long history of working collaboratively with the cities of Oceanside and Carlsbad to address homelessness providing impactful outreach and housing navigation services to people experiencing homelessness, bridge housing, basic needs and employment assistance, and homelessness prevention. We are excited to continue this collaboration through the implementation of this actionable, person-centered proposal to resolve the experience of unsheltered homelessness for people residing in encampments. This proposal will address the safety and wellness of people within encampments, resolve critical encampment concerns, and provide clear pathways to permanent housing. The proposal uses a coordinated approach which is data-informed, non-punitive, low-barrier, person-centered, and consistent with the principles of housing first.

We look forward to partnering on this proposal and continuing to help connect people experiencing homelessness to permanent housing options that reduce and end homelessness.

Sincerely,

Greg Anglea
Chief Executive Officer
Interfaith Community Services



Interfaith was awarded a 4-star rating for the sixth consecutive year.
This recognition places us among the top 12% of charities nationwide!



Date: January 8, 2024

To: Chris Shilling, Senior Program Manager, Homeless Services
City of Carlsbad
(442) 339-2284
Chris.shilling@carlsbadca.gov

From: John Van Cleef, CEO
Community Resource Center
(760) 230-6309
Johnvancleef@crcncc.org

Subject: Letter of Support- Encampment Resolution Grant

Dear Mr. Shilling,

Community Resource Center (CRC) is pleased to provide this letter of support to the cities of Oceanside and Carlsbad in support of your collaborative application for the Encampment Resolution Funding Program, Round 3, (ERF-3-R). Founded in 1979, CRC's mission is to help our neighbors create paths to healthy food, stable homes and safe relationships. Individuals and families come to CRC for help to overcome barriers to personal well-being – trauma, systemic racism, racial inequality, economic instability, unemployment, food and/or housing insecurity, poverty and inaccessibility of mental health services. CRC provides emergency assistance, case management, counseling, shelter, and food assistance to low-income individuals and families who are economically vulnerable, experiencing homelessness or at imminent risk of homelessness, including domestic violence (DV) survivors.

Community Resource Center has a long history of working collaboratively with the City of Carlsbad to address homelessness providing rapid re-housing services, employment and benefits services, and providing homelessness prevention through the city's Community Development Block Grant (CDBG) program. We are excited to continue this collaboration through the implementation of this actionable, person-centered proposal to resolve the experience of unsheltered homelessness for people residing in encampments. This proposal will address the safety and wellness of people within encampments, resolve critical encampment concerns, and provide clear pathways to permanent housing. The proposal uses a coordinated approach which is data-informed, non-punitive, low-barrier, person-centered, and consistent with the principles of housing first.

We look forward to partnering on this proposal and continuing to help connect people experiencing homelessness to permanent housing options that reduce and end homelessness.

Sincerely,

A handwritten signature in blue ink that reads "John Van Cleef".

John Van Cleef
Chief Executive Officer



January 29, 2024

Dear City of Oceanside,

On behalf of San Diego Rescue Mission (SDRM) please accept this letter of support for the City of Oceanside's application to fund outreach efforts for those experiencing homelessness.

If funded, SDRM looks forward to partnering with the City of Oceanside and providing outreach services. Specifically, as a homeless service provider, SDRM will use a relational approach and follow the community standards outlined by the Regional Task Force on Homelessness, our region's Continuum of Care (CoC). SDRM utilizes the Homeless Management Information System (HMIS) and the Coordinated Entry System (CES) to help facilitate the resolution of a person or family's homelessness. In addition, SDRM has a shower trailer and access to beds in our shelter and long-term program. SDRM's professional acumen in homeless services has positioned the organization to be a strategic partner in meeting the needs of the community.

The work we would provide will mirror the work we currently do with the Little Italy Association. We provide daily outreach services utilizing the above mentioned approach. Our goal is to help people transition to housing and better connect to services. We provide monthly reporting and track outcomes. Over the course of a year, we were able to help 64 people leave the streets and get into housing or programming that will help end their homelessness. We helped 44 people get vital documents and helped 36 people connect to healthcare and medical services. We also provided basic services such as food and clothing to 1,353 homeless neighbors. SDRM understands each number is a person in need of our care and attention. The SDRM model builds relationships which build trust enabling people to take steps forward towards ending their homelessness.

Please let me know if you have any questions or need any additional information. I can be reached at 619.819.1830 or parmstrong@sdrescue.org.

All the best,

A handwritten signature in blue ink, appearing to read "Paul Armstrong", with a long horizontal flourish extending to the right.

Paul Armstrong
Vice President of Programs

CAPITOL OFFICE
1021 O STREET, SUITE 7340
SACRAMENTO, CA 95814
(916) 651-4038

DISTRICT OFFICES
169 SAXONY ROAD, SUITE 209
ENCINITAS, CA 92024
TEL (949) 642-0809

24031 EL TORO ROAD, SUITE 201A
LAGUNA HILLS, CA 90278
TEL (949) 598-5850

SENATOR.BLAKESPEAR@SENATE.CA.GOV
WWW.SENATE.CA.GOV/BLAKESPEAR

California State Senate

SENATOR
CATHERINE BLAKESPEAR
THIRTY-EIGHTH SENATE DISTRICT



STANDING COMMITTEES
GOVERNANCE & FINANCE
HOUSING
TRANSPORTATION
SUBCOMMITTEE
LOSSAN RAIL CORRIDOR RESILIENCY
CHAIR
JOINT COMMITTEES
LEGISLATIVE AUDIT
VICE CHAIR
FAIRS ALLOCATION & CLASSIFICATION
VICE CHAIR
CLIMATE CHANGE POLICIES

January 29, 2024

City of Carlsbad
1200 Carlsbad Village Drive
Carlsbad, CA 92008

City of Oceanside
300 North Coast Hwy.
Oceanside, CA 92054

RE: Support for the Encampment Resolution Funding Program, Round 3

I write in strong support of the collaborative application submitted by the cities of Oceanside and Carlsbad for the Encampment Resolution Funding Program, Round 3, (ERF-3-R). The Oceanside and Carlsbad ERF-3-R proposal directly supports the Regional Community Action Plan to Prevent and End Homelessness in San Diego, particularly the goal of reducing the percentage of people experiencing unsheltered homelessness throughout the region by 50%.

The cities of Oceanside and Carlsbad have a long history of working collaboratively to address homelessness, including being actively engaged with the Regional Task Force on Homelessness as long-standing participants in the Continuum of Care's Full Membership. The cities are seeking to continue this collaboration by pursuing this actionable, person-centered proposal to resolve the experience of unsheltered homelessness for people residing in encampments.

The proposal will address the safety and wellness of people within encampments, resolve critical encampment concerns, and provide clear pathways to permanent housing. The proposal uses a coordinated approach which is data-informed, non-punitive, low-barrier, person-centered, and consistent with the principles of housing first.

I am pleased to support the cities on this proposal as they continue to work collaboratively to connect people experiencing homelessness to permanent housing options that reduce and end homelessness.

Sincerely,

A handwritten signature in black ink, appearing to read "Catherine Blakespear".

SENATOR CATHERINE BLAKESPEAR
SENATE DISTRICT 38

STATE CAPITOL
P.O. BOX 942849
SACRAMENTO, CA 94249-0077
(916) 319-2077
FAX (916) 319-2177

DISTRICT OFFICE
505 LOMAS SANTA FE DRIVE, SUITE 110
SOLANA BEACH, CA 92075
(858) 481-7704
FAX (858) 481-7709



COMMITTEES
CHAIR, COMMUNICATIONS AND CONVEYANCE
EMERGENCY MANAGEMENT
HIGHER EDUCATION
MILITARY AND VETERANS AFFAIRS
PUBLIC EMPLOYMENT AND RETIREMENT
JOINT COMMITTEE ON THE ARTS

January 31, 2023

The Honorable Melinda Grant
Undersecretary, State of California
500 Capitol Mall, Suite 1850,
Sacramento, CA 95814

**Re: Cities of Carlsbad and Oceanside's Application for Encampment Resolution Funding Program
Round 3 Request**

Dear Undersecretary Grant:

I write to request full consideration of the collaborative application submitted by the Cities of Oceanside and Carlsbad for the Encampment Resolution Funding Program, Round 3 (ERF-3-R) to the California Business, Consumer Services and Housing Agency. The Oceanside and Carlsbad ERF-3-R proposal is a crucial initiative aligned with the Regional Community Action Plan to Prevent and End Homelessness in San Diego. Specifically, it aims to achieve the goal of reducing the percentage of people experiencing unsheltered homelessness throughout the region by 50%.

Both Oceanside and Carlsbad have a commendable track record of addressing homelessness through collaborative efforts, actively participating in the Regional Task Force on Homelessness as long-standing members of the Continuum of Care's Full Membership. The cities are seeking to continue this collaboration by pursuing this person-centered proposal to help our unhoused neighbors. The proposal will address the safety and wellness of people within encampments, resolve critical encampment concerns, and provide clear pathways to permanent housing. The proposal uses a coordinated approach which is data-informed, non-punitive, low-barrier, person-centered, and consistent with the principles of housing first.

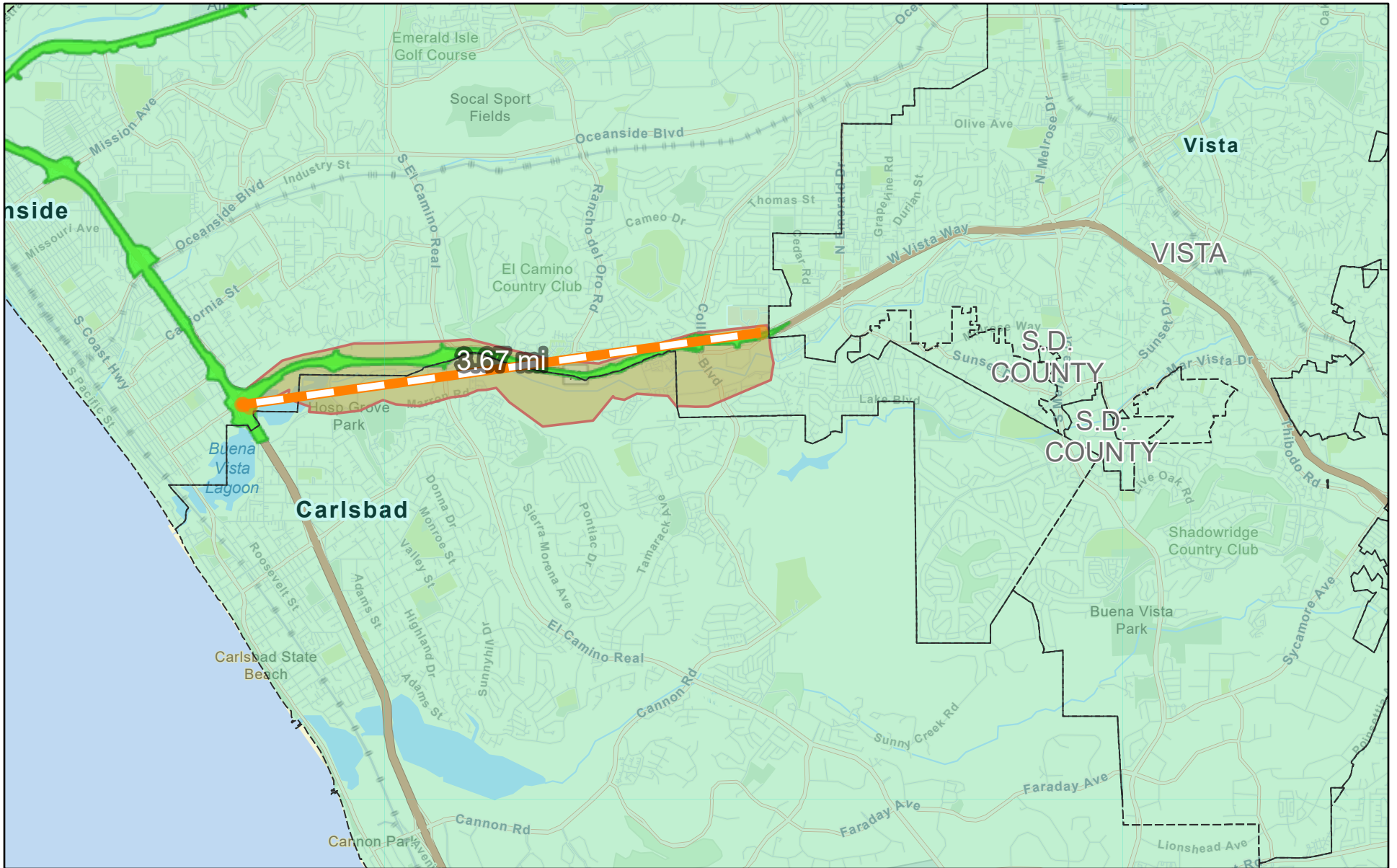
I thank you for your thorough and fair review of this application which I believe will significantly aid our district's efforts in reducing homelessness.

Sincerely,

A handwritten signature in black ink that reads "Tasha Boerner". The signature is written in a cursive, flowing style.

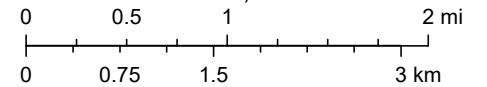
TASHA BOERNER
CA State Assembly
77th Assembly District

ERF-3 NOFA Map Cal Trans State Right of way



1/17/2024

1:72,224



SanGIS, California State Parks, Esri, TomTom, Garmin, SafeGraph, GeoTechnologies, Inc, METI/NASA, USGS, Bureau of Land Management,