



California Interagency Council on Homelessness

ERF-3-R, Application

Part 1 (A): ADMINISTRATIVE INFORMATION

Application Window

- Window #1, 11/3/2023 - 1/31/2024
 Window #2, 2/1/2024 - 4/30/2024
 Window #3, 5/1/2024 - 6/30/2024

*Applications received after 5:00 p.m. on the last day of the application window will be reviewed and evaluated during the following application window. **Note, applications submitted after 5:00 p.m. on 6/30/2024 will not be reviewed.***

Eligible Applicant

Select the eligible applicant's jurisdiction type.

- CoC City County

What is the name of the city or county?

City of Antioch

Part 1 (B) Contracting Information

Complete all elements of the below section. This information is required for contracting should this application be chosen for award.

Contractor Information

Contractor Name (the legal entity entering into contract with the State)

City of Antioch

What is the Federal Employer Identification Number (FEIN # or tax id number) for the contractor?

94-6000293

Tax ID Form

Governmental entities will need to submit a GovTIN Tax Form, and Non-governmental entities will need to submit a STD 204 Tax Form. Links to each are below:

GovTIN: [Taxpayer ID Form \(ca.gov\)](#)

STD 204: [STD 204 - Payee Data Record \(ca.gov\)](#)

Who is the best contact person for this contract?

Primary Contact

Tasha	Johnson
First	Last

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Job title

Public Safety and Community Resources Director
job title

Email

tjohnson@antiochca.gov

Phone

(925) 779-7079

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Secondary Contact

Jazmin	Ridley
First	Last

Job title

Unhoused Resident Coordinator
job title

Email

jridley@antiochca.gov

Phone

(925) 779-6893

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Contact Person for Reporting

Jazmin	Ridley
First	Last

Job title

Unhoused Resident Coordinator

job title

Email

jridley@antiochca.gov

Phone

(925) 779-6893

This contact will ONLY receive grant reporting correspondence (inclusive of guidance, report releases/reminders, report follow-ups).

Authorized Representative

Kwame

First

Reed

Last

Job title

Acting City Manager

job title

Email

kreed@antiochca.gov

Phone

(925) 779-7011

The Authorized Representative has authority to contract on behalf of the eligible applicant

If this application is funded, what address should the check be mailed to?

Address

200 H Street

Address Line 1

Address Line 2

Antioch

City

California

State

94509

Zip Code

Attention to (if applicable):

Dawn Merchant

 This Application uses character limits 

Reaching these limits is not required, however competitive responses will address all parts of each

question asked.

Part 2: PROPOSAL OVERVIEW

Guidance:

In completing this application, applicants must identify the specific encampment that will be prioritized for resolution.

If an applicant proposes to prioritize a large, noncontiguous, or multiple site(s), the encampments may only be addressed through a single application if: (a) the justification for prioritizing the encampments is the same, **and** (b) the demographics and service needs of the residents of the encampments is sufficiently the same that, (c) the same set of services, and service providers, including outreach, interim and permanent housing programs, will be used to resolve the identified people's experience of homelessness in encampments.

Applicant must prepare a separate application for each encampment that does not meet the requirements of (a) – (c).

Proposal Summary

Summarize the proposed Encampment Resolution Fund (ERF) project, including an overview of all key components and/or phases of the project that will be funded in whole or in part with ERF-3-R resources. (1500-character limit)

The proposed project will address an encampment on a piece of wooded land near the intersection of Sunset Drive and DevPar Court in the City of Antioch. This is one of two large encampments in the City limits and is a high priority for resolution due to the vulnerability of the residents and presence of hazards at the site. There are estimated 30 people currently staying at this long-standing encampment. The City is requesting ERF funding for: (1) creation of a dedicated City of Antioch outreach team that will be under the umbrella of the Contra Costa County Coordinated Outreach Referral, Engagement (CORE) program; (2) creation of a new non-congregate interim housing program at the Economy Inn, which the City proposes to lease with an option to purchase; and (3) and flex funds and medium-term rental assistance to support interim housing participants to transition to permanent housing. The project will leverage permanent housing through the County's CE system. This project builds upon the City of Antioch's growing portfolio of programs and projects serving unhoused residents, including the existing Opportunity Village interim housing. The project will also draw upon the City's strong and deepening relationship with the Contra Costa County homelessness response system.

People Served

Number of people currently residing in prioritized encampment site

30

#

Potential inflow of people into the prioritized encampment site during the grant term.

5

Of people currently residing in prioritized encampment site, how many will be served by this proposal?

30

#

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?

35

#

Of people projected to be served across the entire grant period, number of people projected to transition into interim housing.

32

#

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing

22

#

This should include both people who transition directly into permanent housing and people who may first transition into interim housing.

Is the prioritized encampment site part of a larger encampment area?

Yes No

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site, including demographics, household compositions, disabilities, and projected service and housing needs. Include how this information was gathered. (1500-character limit)

The prioritized encampment is located near the intersection of Sunset Drive and DevPar Court in the City of Antioch. Currently, there are an estimated 30 individuals living at the site. City of Antioch staff interviewed 20 encampment residents in early March 2024 using a brief survey tool. The survey found that 50% of encampment residents are male and 50% are female. One person identified as non-binary. All residents are adults; there are no children present. About 50% of the encampment residents identify as Black, 25% White, 5% Native American and 20% other races. About 15% are Hispanic/Latino and 85% non-Hispanic/Latino. All indicated their primary language is English. None of the individuals have employment. Almost all indicated they had at least one disabling condition – 85% said they have a mental illness, 40% have co-occurring mental illness and substance use disorder, and 15% have a physical disability or a chronic health condition. All have experienced long-term homelessness, with the average length of time homeless reported as 3.4 years. All of the individuals interviewed indicated they were interested in interim housing. The primary need they identified was support with securing documents and getting into housing.

If this proposal seeks to serve a particular target population, specify and describe.

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000-character limit)

The prioritized encampment is located on an approximately 3-acre site near the intersection of Sunset Drive and DevPar Court in an industrial area of the City of Antioch. The site is long and narrow and runs along a creek that leads to the San Joaquin River. The terrain is very sloping and grassy and filled with trees. It is adjacent to an unused railroad track on one side and close to Highway 4 on the other side. There are businesses on both sides of the encampment, including an auto body shop and dog day care facility. Businesses are separated from the encampment by a fence. There are an estimated 30 people living at the site, all of them in tents. The very steep terrain makes it impractical for people to create hand-built structures or to park cars or other vehicles at this site.

3. Why is this encampment site being prioritized? Applicant should identify any distinguishing needs and/or vulnerabilities of the people living in this encampment and/or any health, safety, or other concerns that led the applicant to prioritize this site over other encampments. (1000-character limit)

The encampment is being prioritized because it is one of two large encampments in the City (the other, Slatten Ranch, was targeted by Contra Costa County for ERF-3 funds but the application did not receive funding). The residents of the prioritized encampment are particularly vulnerable – they have been living outdoors for a prolonged period of time and almost of all of them have behavioral health conditions. The encampment is also in an unsafe location. Close proximity to Highway 4 and location in an industrial area makes this site unsafe for people to be living. There are very few hygiene or other facilities or any services located anywhere nearby. The site is also very near a creek that often floods in heavy rain. There are environmental impacts from people living so close to the creek bed in an encampment with no hygiene facilities. Both human and animal pollutants and bio hazard waste is contaminating the waterway.

ERF authorizing legislation requires funding be used for “prioritized” encampments. Applicants must, therefore, provide a justification for the prioritization of the encampment proposed to be served. Except in very small communities where it may be possible to justify prioritizing all of a small number of encampments for resolution using this fund source, ERF is not intended to be used to fund a community-wide encampment resolution program.

Attachment: Map

The provided map should clearly indicate the area of the prioritized encampment. The map may also indicate the location of other key service, shelter, and housing resources described in this proposal.

4. Is the prioritized site on a state right-of-way?

No Yes - partially Yes - entirely

Proposal’s Outcomes

5. What outcomes does this proposal seek to accomplish by 6/30/2027? Outcomes should be specific, measurable, attainable, relevant, and time-bound (SMART). (1000-character limit)

1. Of the 35 encampment residents served over the course of the ERF grant period (estimated as January 2025 to June 2027), 32 (91%) will secure interim housing at the Economy Inn.
2. Of the 35 encampment residents served over the course of the ERF grant period (estimated as January 2025 to June 2027), 22 (70%) will secure permanent housing.
3. Of the 35 encampment residents served over the course of the ERF grant period (estimated as January 2025 to June 2027), 100% will receive outreach, engagement, assessment and service connections through Antioch's Coordinated Outreach Referral, Engagement (CORE) outreach team.
4. Of the 35 encampment residents served over the course of the ERF grant period (estimated as January 2025 to June 2027), 100% will receive assessments and supported to enter the County's Coordinated Entry System by CORE.

6. What are the primary activities the applicant will implement to achieve each of the proposal's outcomes? (1000-character limit)

1. Interim Housing: The City of Antioch is planning to lease the Economy Inn to create 32 units of non-congregate interim housing. The City is in discussion with the owner to lease the motel with an option to purchase. The requested ERF funding will support the costs of the lease, property management and program services costs. The City will conduct a competitive procurement process to identify a non-profit partner to operate the units and provide services to the residents.
2. Permanent Housing/Rapid Rehousing: Encampment residents will work with the service provider at the Economy Inn to secure permanent housing. The requested ERF funding includes medium-term rental assistance and flex funds that the provider will use to support residents to secure housing.
3. Outreach/Service Connections: The City will contract with the County's Health, Housing and Homelessness (H3) division to create a dedicated CORE outreach team that will prioritize outreach to the prioritized encampment.

7. How will the applicant measure progress towards the proposal's outcomes? (1000-character limit)

Housing and service outcomes will be tracked using HMIS data. Participants will be entered into the Contra Costa County H3 HMIS system by the identified non-profit partner operating the proposed new interim housing at the Economy Inn and by the CORE outreach workers. The City of Antioch will work with Contra Costa County H3 to obtain an HMIS user license that will allow City staff to run reports and export data for purposes of grant tracking and ERF program reporting.

8. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000-character limit)

There are no local ordinances that would hinder the achievement of the proposal outcomes. The primary challenge facing the City of Antioch, like all communities in California, is creating enough affordable and supportive housing capacity to house everyone who is experiencing homelessness in the community. This proposal is addressing this challenge by budgeting for medium-term rental assistance to support participants to exit interim housing into permanent housing, as well as by deepening our collaboration with H3 to ensure that all participants are in the queue for housing through the CoC's Coordinated Entry System.

9. Does this proposal fund a standalone project, or is the proposed project one component of a

larger initiative?

Standalone Larger initiative

Centering People

10. Describe how the perspectives of people with lived experience of homelessness meaningfully contributed to the content of this proposal? How will people with lived experience be part of the implementation of this ERF project? If individuals living in the encampment site were included in the development of this proposal, describe how their input was obtained and how that input shaped the proposal. (1000-character limit)

The City of Antioch actively participates in the Contra Costa County CoC. The CoC's policies include a commitment to involving people with lived experience in the design and implementation of the homelessness response system. City staff and the County's CORE outreach team covering east county have regularly visited the prioritized encampment to talk with the residents to learn what their needs are. In early March 2024, city staff conducted a survey and talked to 20 of the estimated 30 residents in the encampment. All of them indicated that they would welcome help with securing interim and permanent housing. Some also indicated they needed help with employment, getting identification and documents, health care, and behavioral health services. The City will continue to engage with encampment residents as well as other individuals experiencing homelessness in our community, to understand their needs and develop interventions that reflect their input and build upon their expertise.

11. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000-character limit)

The City is committed to Housing First Principles as defined by the State of California and by HUD. In 2021, the City Council adopted a set of guidelines for City-funded services and programs that affirmed the goal of prioritizing investments in efforts that provide a pathway to permanent housing and an approach to addressing encampments that focuses on linking unhoused people to services, shelter and housing. This project exemplifies Housing First approaches in that all the residents of the encampment are presumed to be "housing ready" and the proposed interim housing at the Economy Inn will not impose barriers to entry or to ongoing participation. The proposed interim housing will follow the same model the City is using at Opportunity Village, a non-congregate interim housing program operated by Bay Area Community Services (BACS), under contract with the City. The proposed CORE outreach team will also operate in alignment with Housing First requirements.

12. Describe how each of the following service delivery practices are incorporated into the outreach, interim shelter (if applicable), and permanent housing aspects of the proposed ERF project: (a) individual participant choice and (b) trauma informed care. (1000-character limit)

The City of Antioch is committed to identifying and working with individual staff people and non-profit service provider partners that are experienced in the implementation of evidence-based practices, including individual participant choice and trauma-informed care. The City's current contract with BACS for Opportunity Village includes expectations that participants have a choice in what services they receive, and utilize trauma-informed care standards - engaging individuals to acknowledge the role that trauma has played in their lives. When procuring a provider for the Economy Inn, the City will establish a similar set of expectations. For outreach funded through this project, the City will be working with the County's H3 program to develop a dedicated CORE team for our city geography. The CORE service model already integrates client choice and TIC as core principles.

13. Describe how harm reduction principles will be incorporated into the outreach, interim housing (if applicable), and permanent housing aspects of this ERF project. (1000-character limit)

The City of Antioch is committed to working in a harm reduction approach to deliver services and housing to encampment residents. The proposed interim housing project at the Economy Inn will employ harm reduction in resident screening and in ongoing operational policies and procedures. Participants in the interim housing will not be required to maintain sobriety but will be held to a set of behavioral standards that are grounded in considerations for the safety of the participant and other residents. The City is also embracing harm reduction principles in its current interactions with the encampment residents. The City's Unhoused Resident Coordinator and the existing east county CORE team maintain regular contact and engagement with encampment residents and continually offering support and resources to meet their needs.

14. Describe the services that will be provided to improve people's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000-character limit)

While the residents continue to live in the encampment, they will receive regular outreach and service connections from the new CORE outreach team, as well as from the City's Unhoused Resident Services Coordinator and department of public works staff. Once the ERF grant is executed, the City will be in a position to focus more dedicated time and expertise in helping encampment residents with their daily needs (hygiene, etc.), connections to the health system, behavioral health, employment, and other needed services. The City is also providing trash collection and clean up services at this site and will continue to do so. City also operates a shower and laundry program available to all unhoused people in the community. The Unhoused Resident Coordinator also distributes hygiene supplies and other necessities.

15. Identify what controls are or will be in place to ensure that all ERF-3-R funded parties will not penalize homelessness. The term "penalize homelessness" means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons' engagement in necessary human activities, including sleeping, resting, and eating. (1000-character limit)

The City of Antioch and Contra Costa County do not have any laws or ordinances in place that penalize people experiencing homelessness for any behaviors related to necessary human activity. The City and County respond as needed to emergencies in homeless encampments such as fires, flooding, medical emergencies (overdoses) or other emergent issues as they would for any neighborhood or person experiencing a crisis. Planned clean-up of encampment areas are only initiated when the City has determined there are health and safety factors that require mitigation of an encampment site.

16. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curbside waste removal and access to clean and available bathrooms. (1000-character limit)

The City of Antioch currently provides trash removal services multiple times a week at the prioritized encampment. There is also a cleanup team that can be deployed for larger trash removal needs. When a major clean-up is necessary due to health and safety issues, the City takes care to do so in a way that is respectful of the residents. Residents are given at least 3 weeks notice, and the CORE team and Unhoused Resident Coordinator make multiple visits to provide support to help residents organize their belongings. Residents are not displaced during these clean ups. The City also holds a monthly encampment meeting attended by representatives from the Police Department, Public Works, Unhoused Resident Coordinator and City Manager's Office. The City's strategy for the prioritized encampment is to support residents to transition as quickly as possible to the new non-congregate interim housing at the Economy Inn.

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

17. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000-character limit)

Outreach is already taking place to the prioritized encampment. Contra Costa County H3 operates several countywide CORE outreach teams, including one team that is dedicated to the eastern area of the region, which includes Antioch. The City of Antioch is also dedicating time of the Unhoused Residents Coordinator to conducting outreach. Together, the City and County are focused on meeting basic needs of the encampment residents. The proposed ERF grant will significantly expand outreach and engagement services to these residents, by adding a new CORE team that is specifically dedicated to Antioch (not shared with the rest of the east county area). This new team will consist of 2.0 FTE Outreach Specialists and a 0.25 Program Coordinator who will visit the encampment at least 3 times per week. While this team will cover the entire City, it is anticipated that about 50% of their time will be spent in the prioritized encampment (and therefore the City is requesting ERF funding for 50% of the cost). The CORE program works to engage and stabilize homeless individuals living outside through consistent outreach to facilitate and/or deliver health and basic need services and secure permanent housing. CORE teams serve as an entry point into Contra Costa's coordinated entry system for unsheltered persons and work to locate, engage, stabilize and house chronically homeless individuals and families. The outreach teams identify individuals living on the streets, assess their housing and service needs, and facilitate connection to shelter and services. Given the high prevalence of behavioral health conditions among the encampment residents, the CORE team will give particular attention to making connections to the health and behavioral health systems.

18. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000-character limit)

Coordinated Entry is one of the tools the CORE team will utilize to connect encampment residents to housing. Participants in the ERF project will be entered into the Contra Costa County Coordinated Entry System. The City of Antioch has a strong partnership with Contra Costa County's H3 Department, which operates the CES. Participants in the ERF project will be assisted to complete the assessments to be placed into the CES queue. The CE system generally tends to have large backlogs of people waiting for a housing match and many are not prioritized due to their assessed level of vulnerability. The City and County estimate that only a small number of encampment residents will secure housing through CE.

19. Describe each of the specific (a) interim housing and (b) permanent housing opportunities that will be used to achieve the proposed outcomes of this ERF project. Demonstrate that any ERF-3-R funded interim housing capacity is either non-congregate or clinically enhanced congregate shelter. (2000-character limit)

- Interim Housing: The City of Antioch is planning to lease the Economy Inn, a 33 unit motel located on East 18th Street, to create 32 units of non-congregate interim housing (one unit will be reserved for program space). The City is in discussion with the hotel owner to lease the motel with an option to purchase. The requested ERF funding will support the costs of the lease for 30 months (January 2025 to June 2027) as well as property management and program services costs. The City will conduct a competitive procurement process to identify a non-profit partner to operate the units and provide services to the residents. This program will be modeled upon the City's Opportunity Village interim housing which is currently operating at the former Executive Inn Motel site. The City is contracting with Bay Area Community Services (BACS) to operate the Opportunity Village and has gained experience that will be invaluable in selecting and working with a provider for the Economy Inn.
- Permanent Housing/Rapid Rehousing: Encampment residents will work with the service provider at the Economy Inn to secure permanent housing. The requested ERF funding includes medium-term rental assistance (RRH) for up to 10 residents, as well as flexible housing funds that can serve another 8. An estimated 4 individuals will secure PSH through the County's CE system; The CORE team will work with encampment residents to complete the assessments and other steps needed to be placed into the CE system.

20. Demonstrate the applicant's commitment and ability to deliver permanent housing solutions to the people residing in the prioritized encampment, including by providing examples of prior successful efforts to permanently house similarly situated individuals. (2000-character limit)

Over the past several years, the City of Antioch has been building up its capacity to respond to homelessness, including by creating the Unhoused Resident Coordinator position and moving that role to the new Department of Public Safety and Community Resources, opening the Opportunity Village interim housing project, and adopting a set of investment guidelines for City homelessness funding. The City has also deepened collaboration with the County's H3 division. Collaborations with the County have included working to lease a block of rooms at the Delta Landing non-congregate housing site in neighboring Pittsburg for Antioch residents, coordinating outreach efforts with CORE, and working on a new PSH development to be located on a parcel of City land that has been transferred to the County. The City's approach to delivering permanent housing solutions is to create interim housing opportunities that provide unhoused people with a safe place to stay while connecting to permanent housing programs and opportunities in the County system.

The City of Antioch is also dedicated to expanding affordable and supportive housing opportunities. Two affordable housing projects will be considered by the City's CDBG Subcommittee in June for recommendations of funding by the City Council. Both are early examples of SB4 (Affordable Housing on Faith Lands Act) and propose supportive services for homeless residents. The City is expected to invest approximately \$3 million in creating new affordable housing for homeless and very low income residents. The two proposed projects include: (1) Grace Commons by Novin Development - a proposed 80-unit development with 43 units restricted to households at 30% AMI and that has recently received conditional approval of 25 VASH vouchers for homeless veterans; and (2) Hope Village by Hope Solutions - a 22-unit cottage community on church land includes units at 30% AMI, intensive case management and other supportive services.

21. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500-character limit)

The City of Antioch and the East County CORE outreach team have conducted ongoing outreach with encampment residents to gain their trust by authentically listening and meeting people where they are. During these visits, staff have asked residents what they need and want in the next step in their lives. Virtually all the residents indicated they would like to move to interim housing and from there to permanent housing. The proposed ERF project will meet this need by offering 32 units of new non-congregate interim housing at the Economy Inn. Residents will also be assisted to identify housing solutions to help them exit from interim housing as rapidly as possible.

Throughout the project, participants will be afforded many opportunities to voice their concerns and make recommendations for improvement. The City's selected operator/service provider for the interim housing will be expected to offer frequent opportunities for feedback to further engender engagement with program participants. Participants will be able to offer input through case management sessions, satisfaction surveys, and exit interviews.

Where applicable, identify the people, data, evidence, and / or other sources of information that was relied upon for this proposal.

Table 1: Projected Living Situations Immediately Following the Encampment

For people served who exit the encampment, what are the projected Living Situations Immediately Following the Encampment, including but not limited to, permanent housing, interim sheltering, and

unsheltered?

Please provide responses in the table below. Add a row for each projected living situation. (250-character limit for each cell)

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-3-R?	Is this living situation funded by ERF-3-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
Economy Inn Interim Housing	N Yes/No	32	Set Aside Pri/Set-Aside/Neither	ERF ERF/Lev/Both	91 %
Other Unsheltered Locations	N Yes/No	3	NA Pri/Set-Aside/Neither	NA ERF/Lev/Both	9 %

Table 2: Permanent Housing Opportunities

A permanent housing opportunity is a combination of project and/or service provided to an individual with the goal of helping the individual obtain permanent housing. Of course, applicants cannot and do not need to provide every possible scenario; Cal ICH is looking to understand the primary, expected permanent housing opportunities for people projected to be served by this proposal.

Please provide responses in the table below. Add a row for each projected opportunity. (250-character limit for each cell)

Describe the Permanent Housing Opportunity	Prioritized or Set-Aside for ERF-3-R?	Quantify the Capacity of the Housing and Service Opportunity	Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds?
Medium-term rental assistance	Set Aside Pri/Set-Aside/Neither	10 households	ERF-3 ERF/Lev/Both
Housing problem solving and flex funds	Set Aside Pri/Set-	8	ERF-3 ERF/Lev/Both

Aside/Neither

PSH and RRH placements through CE	NA	4	Leveraged
	Pri/Set- Aside/Neither		ERF/Lev/Both
	Pri/Set- Aside/Neither		ERF/Lev/Both

22. Describe strategies the applicant will use to ensure that people are not displaced from the prioritized encampment into another unsheltered location. Include strategies that are in addition to/complement the interim shelter and permanent housing opportunities that are part of this proposal. (1000-character limit)

Ensuring people in the prioritized encampment do not move to another unsheltered location in the city of Antioch will be challenging. However, the City does not intend to force anyone to move and will instead rely on outreach and engagement to build rapport with residents and support them to move directly to interim and permanent housing. The City's goal is that almost all the residents will remain in the current location and receive support from the CORE team until they move to interim housing at the Economy Inn.

23. Describe specific strategies and/or services the applicant will use to prevent returns to unsheltered homelessness among people from the prioritized encampment who are sheltered and housed through this ERF project. Include whether these strategies will be funded with ERF-3-R funds and, if not, what other resources will be leveraged. (1000-character limit)

The City intends to select a provider partner to operate the new interim housing project at the Economy Inn that is experienced in delivering person-centered and trauma-informed services to help participants sustain their housing and avoid exits back to homelessness. Participants will be encouraged to develop individualized Housing Stability Plans and will receive support to access to health, behavioral health, employment or other services they need for ongoing stability. Once participants have moved to permanent housing, either the CORE team or the interim housing provider will ensure they are connected to the support they need to sustain housing. Those who are Medi-Cal eligible will be able to receive ECM services to support housing stability.

24. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000-character limit)

The City is not anticipating that there will be any significant further inflow into this site once the ERF project launches. However, we have planned for a modest inflow of 5 additional residents during initial 12 months of the grant. These additional 5 households will be accommodated at the Economy Inn. If more than 5 new residents take up occupancy at the site, the City will endeavor to extend outreach services to help connect them to needed services and identify alternative places they can go, for example, to Opportunity Village.

25. Describe how participants in this ERF project will be supported with continued access to, and storage of, their personal property while in the encampment, in interim housing (if applicable), and in permanent housing. (1000-character limit)

The encampment at Sunset Drive and DevPar Court is at the bottom of a fairly steep slope. It is awkward terrain and difficult for encampment residents to carry large amounts of possessions into their living area. As a result, the people currently in the encampment do not have many belongings. The City will work with the interim housing provider selected to operate the Economy Inn to develop a policy on belongings and storage that ensures residents can bring the majority of their possessions with them.

26. Describe how participants in this ERF project who have service animals and/or pets will be supported while in the encampment, in interim shelter (if applicable), and in permanent housing. (1000-character limit)

The survey conducted in late March found that only about five of the encampment residents have dogs, so the need to accommodate pets will not be a barrier for most of the people to be served. The City will work with the selected interim housing provider operating the Economy Inn to develop a pet policy that allows residents to stay with their pets, to the extent safe and feasible. Opportunity Village, the City's existing interim housing program, currently allows residents to have service animals and pets up to 30 pounds. Participants with large dogs who do not wish to be separated from them may be assisted to move directly to housing that allows pets. The selected service provider for the Economy Inn will also be expected to help connect residents with veterinary care, pet supplies, etc.

Budget and Resource Plan

27. State the total amount of ERF-3-R funds requested.

\$6,812,686.00

\$

28. State the estimated dollar value of secured, non-ERF-3-R resources that will help meet this proposal's outcomes.

\$2,523,983.00

\$

29. Identify and describe each leveraged non-ERF-3-R resource and how that specific resource will be used to help meet the proposal's outcomes, including the permanent housing outcomes. (1000-character limit)

Value of dedicated time (salary and benefits) of key City of Antioch staff who will have direct involvement in project operations: Public Safety and Community Resources Director @ 0.10 FTE; Unhoused Resident Services Coordinator @ 0.20 FTE; Code Enforcement Manager @ 0.10 FTE. This contribution is valued at \$326,664 over the estimated three year term of the grant.

The City of Antioch will identify resources for 50% of the cost of the dedicated Antioch CORE team, estimated at \$351,832 over 30 months. The value of Contra Costa County's countywide CORE infrastructure is also included as leverage in the amount of \$1,692,055 over 30 months.

Value of leveraged PSH and/or RRH accessed by project participants by placement through the County's Coordinated Entry system. This value is estimated at \$153,432 based on the assumption that 4 households will access housing valued at \$2,131 per month (one-bedroom FMR) for an average of 18 months during the grant term.

*Applicants are directed to provide a detailed description of other fund sources, and system capacity, that will be leveraged to achieve the outcomes proposed for the ERF-3-R funded project (**especially as it relates to meeting this proposal's permanent housing outcomes**) and, if applicable, to sustain the new programming beyond the end of the grant term.*

This includes prior ERF awards, HUD unsheltered NOFO, and other federal, state, and local funding sources.

Applications will be evaluated with the understanding that communities vary significantly with respect to the current availability of other fund sources that can be used as leverage for their proposed projects and to sustain the projects beyond the grant term.

In the absence of currently available resources, Applicants are encouraged to provide a specific plan for obtaining the funding necessary to sustain their project beyond the grant term if the project is intended to continue.

30. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve, the types of services and housing to be provided, and any benefits to the community's efforts to address homelessness that will extend beyond the grant term, including ongoing expansion of interim and permanent housing capacity. Include an explanation of how the requested ERF-3-R amount was determined. (1000- character limit)

This proposal is highly cost effective in that it will enable the City to significantly expand both outreach and interim housing capacity. As a result of this investment, the State of California will be supporting the resolution of one of the largest encampments in the City of Antioch and assist most of the residents to secure interim and/or permanent housing. The requested funds will also add 32 non-congregate interim housing units to a region of Contra Costa County that has a very limited inventory of shelter beds.

The costs for the ERF request were determined by costing out each line item. Estimated costs of the CORE program were provided by Contra Costa County's H3 division. The costs for the Economy Inn interim housing were based on the City's experience in operating Opportunity Village.

Attachment: Standardized Budget

Applicants must use the [ERF-3-R Budget Template](#) available on [box.com](#)

Key Entities and Staff

31. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-3-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

This grant will be implemented and administered by the new Public Safety and Community Resources Department (PSCR), which incorporates Housing and Homelessness along with violence prevention, youth services and community engagement functions. This Department provides planning and coordination of homelessness response services across the City's departments. The Unhoused Resident Services Coordinator has day-to-day responsibility for these activities. PSCR is also responsible for coordinating the City's homelessness response with external partners including the CoC, the County Health, Housing and Homelessness (H3) Department, and community-based organizations. For this proposal, the City (implementing organization) will be responsible for grant administration, reporting, fiscal oversight, performance management and contract management with partner agencies.

The City has experience managing large and complex homelessness projects. Most recently, in 2022, the City launched the Opportunity Village non-congregate interim housing program operating in the former Executive Inn. The City has entered into a contract with Bay Area Community Services (BACS) to manage the program and deliver supportive services and housing navigation to the participants. The City has also developed and adopted a set of investment guidelines for its homelessness response work, and provides funding for emergency interventions such as laundry and motel vouchers.

Table 3: Key Staff

Identify all staff positions (e.g. administrative, programmatic, development etc.) which are integral to this ERF project and to achieving the proposal's outcomes. For each position include the title, whether the

position is filled or vacant, the approximate fulltime equivalent (FTE) of the position dedicated to the ERF project, whether the position is funded through ERF-3-R and/or Leveraged (i.e.non-ER-3-R) funds, and a brief description of the duties. Please provide responses in Table 3 below.

Title	Currently Filled Position?	FTE of Staffing for This Proposal	Funded by ERF-3-R and / or Leveraged Funds?	Brief Description of Duties
City of Antioch (CoA) - Public Safety and Community Resources Director	Y Yes/No	0.1 # FTE	Leveraged ERF/Lev/Both	Supervision of Unhoused Resident Coord; oversight of ERF project
CoA - Unhoused Resident Coordinator	Y Yes/No	0.2 # FTE	Leveraged ERF/Lev/Both	Day to day project coordination
CoA - Code Enforcement Manager	Y Yes/No	0.1 # FTE	Leveraged ERF/Lev/Both	Oversees City's code enforcement activities at the site
CORE Outreach Specialists	N Yes/No	2.0 # FTE	ERF-3 ERF/Lev/Both	Outreach and engagement with encampment residents
Economy Inn Interim Housing Program Manager	N Yes/No	1.0 # FTE	ERF-3 ERF/Lev/Both	Day to day management of the IH program (this position would work for the service provider procured by the City to operate the program)
	Yes/No	# FTE	ERF/Lev/Both	

32. First, describe key partners that will be responsible for implementing this ERF project and achieving the proposal's outcomes (e.g. service providers, public agencies, development entities etc.). Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

The key partners for this project are:

- Contra Costa County Health, Housing and Homeless Services (H3): H3 brings together a coalition of partners and resources focused on preventing and ending homelessness within the County and is also the lead entity for the Continuum of Care (CoC). H3 is responsible for: providing staffing support to the Continuum of Care (CoC); supporting implementation of a countywide strategic framework for addressing homelessness; and building and supporting a system of resources for preventing and ending homelessness. For this proposed project, H3 will oversee the new CORE team dedicated to the City of Antioch. The CORE team will work with encampment residents to ensure they complete all assessments and other steps needed to be enrolled in the Coordinated Entry System (CES) and considered for placement into permanent supportive housing or rapid rehousing.
- Interim Housing Provider (TBD): The City will conduct a competitive procurement process to identify a non-profit provider to operate the proposed new 32 unit non-congregate interim housing project at the Economy Inn, as well as managing flex funds and rental assistance funds to support participants to exit the interim housing program to permanent housing.

33. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000-character limit)

Contra Costa County's Health, Housing and Homeless Services (H3) leads the county's regional efforts to address homelessness and provides staffing to the Continuum of Care (CoC) Leadership Council. The City of Antioch is a member of the CoC and has been collaborating closely with the County and CoC on a regional approach to reducing homelessness. The City's homelessness investment guidelines policy is aligned with the County's strategic plans – emphasizing interventions that help set people who are experiencing homelessness on a path to housing. The City and County have conferred together on the development of this proposal as well as the County's application for ERF funds for another encampment in Antioch (Slatten Ranch). The County has been a key partner to the City in providing outreach, shelter referral, and connections to permanent housing, mental health and substance abuse treatment, and mobile health care services. The County's support for this ERF application is demonstrated in

Applicants may upload evidence of cross-jurisdictional collaboration such as MOUs, letters of support, or interagency agreements etc. in the field immediately below.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

34. Identify any entities that have a right to and/or control of the property upon which the encampment site resides. Describe how applicant has engaged with these entities and confirm that each of these entities has committed to allowing the implementation of this proposal. (1000-character limit)

The encampment is located on City land. The City has discussed the encampment with some of the surrounding business owners and they are supportive of the City's plans to resolve the encampment.

Accelerated Timeline

35. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000-character limit)

As previously noted, there is ongoing outreach and engagement, as well as crisis response, taking place at the prioritized encampment by staff from the City of Antioch and the County's CORE team for eastern Contra Costa County. The City is also providing a regular trash removal and coordinates occasional clean-up efforts through a clean-up team.

36. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000-character limit)

If this proposal is funded, all of the above-mentioned activities will continue. The City of Antioch and the County will move swiftly to begin staffing up the new CORE outreach team, which will allow for stepped-up engagement as well as housing and service connections. The City will also move quickly to procure a provider/operator for the proposed new interim housing at the Economy Inn; this contract will include a Case Manager and Housing Navigator that can work with residents while they are still living in the encampment.

Table 4: Project Timeline

Cal ICH should be able to use the project timeline to understand the general parameters of the project and how it will be implemented.

This Standardized Project Timeline Template will not perfectly capture every nuance - that's Ok. However, applicants are strongly encouraged to provide incremental milestones for achieving the interim shelter and permanent housing goals set out in the proposal. For projects that include interim shelter and/or permanent housing development, the timeline should include major development milestones.

Where there is ambiguity, conflict, or silence, use your judgment.

Date	Milestone	Category	Additional Detail for Milestone
6/30/2024	ERF Award Announcement	Project Management	
7/15/2024	Begin procurement of interim housing provider; begin hiring for new CORE team	Project Management	
7/31/2024	ERF Contract Executed	Project Management	
10/31/2024	Award non-congregate housing contract	Place	
10/31/2024	Finalize lease for Economy Inn	Place	

12/31/2024	Economy Inn IH is ready for occupancy	People	
1/1/2025	All program components launched - CORE outreach team, interim housing, short-term rental assistance.	People	
4/30/2025	75% of encampment residents moved to IH	People	
9/30/2025	90% of encampment residents moved to IH	People	
6/30/2027	70% of program participants secure housing	People	

Table 5: Projected Milestones

Answer the following questions in relationship to April 30, 2024. Cal ICH assumes disbursement will occur approximately 3-6 months after April 30, 2024.

Please provide responses in the table below including the month and year. (15-character limit for each cell)

Outreach to the people residing in the prioritized encampment site began / will begin in mm/yyyy.

This proposal will reach full operating capacity in mm/yyyy.

The first planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.

The last planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.

January 2025

September 2025

January 2025

September 2025

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Tasha

First

Johnson

Last

This does not have to be an authorized representative or signatory.

Title

Public Safety and Community Resources Director

Email

tjohnson@antiochca.gov

	ELIGIBLE USE CATEGORY	~5 WORD DESCRIPTION	NAME OF ENTITY OR PART OF PROPOSAL	ERF-3-R PROPOSED BUDGET	LEVERAGED FISCAL SUPPORT	~2 SENTENCE DESCRIPTION					
Guidance and Intended Use	Use dropdowns. See NOFA, III. A.	Enables Cal ICH to immediately understand the line item.	Enables Cal ICH to associate the line item with specific entities or parts of a proposal.	Only ERF-3-R Funds	Non ERF-3-R Funds That WILL be Used to Support this Proposal	Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item.					
				PERSONNEL COSTS			SALARY	FTE	MONTHS		
				Systems Support	Public Safety and Community Resources Director	City of Antioch	31,450.00	0.10	36	113,220.00	Provides project oversight; includes salary and benefits
				Systems Support	Unhoused Resident Coordinator	City of Antioch	15,735.00	0.20	36	113,292.00	Responsible for day to day program management; includes salary and benefits
	Systems Support	Code Enforcement Manager	City of Antioch	27,820.00	0.10	36	100,152.00	Responsible for trash removal and other services; includes salary and benefits			
Subtotal - Personnel Costs				\$	-	\$	326,664.00				
NON-PERSONNEL COSTS			UNIT	RATE	TIME						
Street Outreach	Contract with CCC/H3 for Antioch CORE Team	CCC/H3					Contract with Contra Costa County to create a dedicated CORE outreach team for Antioch				
Street Outreach	CORE Staffing costs	CCC/H3	1	224,069	2.5	280,086.25	280,086.25 2.0 FTE Outreach Specialists, 0.25 Program Coordinator; 0.13 Program Mgr				
Street Outreach	CORE Operating Costs	CCC/H3	1	31,810	2.5	39,762.50	39,762.50 Vehicle expenses, Phones, IT, Office Supplies, Storage, Client Expenses				
Street Outreach	CORE Indirect Costs	CCC/H3	1	25,587	2.5	31,983.75	31,983.75 Indirects				
Street Outreach	Subtotal Contract for Antioch CORE Team	CCC/H3				351,832.50	351,832.50 Subtotal all CORE costs				
	Leveraged Countywide CORE Staffing	CCC/H3	1	676,822	2.5	1,692,055.00	1,692,055.00 CORE Coordinator, Dispatch, HMIS Team, CORE Director				
Interim Sheltering	Master Lease of Economy Inn (with purchase option)	City of Antioch	1	1,200,000	2.5	3,000,000.00	Master Lease of Economy Inn				
Interim Sheltering	Contact with service provider/operator for Economy Inn						Contract with provider to operate IH program at Economy Inn				
Interim Sheltering	Interim Housing Staffing	IH Service Provider TBD	1	750,000	2.5	1,875,000.00	Program Manager, Housing Locator/Care Coordinator, Residential Counselors				
Interim Sheltering	Interim Housing Operating Costs	IH Service Provider TBD	1	150,000	2.5	375,000.00	Supplies, meals/food, equipment, communications, transportation, insurance				
Interim Sheltering	Flex Funds to support exits to PH	IH Service Provider TBD	1	50,000	2.5	125,000.00	Deposits, move-in supplies, application fees, etc.				
Interim Sheltering	Indirect Costs	IH Service Provider TBD	1	100,000	2.5	250,000.00	Indirects				
Interim Sheltering	Subtotal Contract for IH Provider	IH Service Provider TBD				2,625,000.00	Subtotal				
Delivery of Permanent Housing	Medium Term Rent Subsidies for 10 individuals	Service Provider TBD	10.00	2,131	24	511,440.00	10 participants x 1 bedroom FMR (\$2,131) for 24 months				
Delivery of Permanent Housing	PSH units leveraged through CE system	Various	4.00	2,131	18	153,432.00	Assumes 4 participants will secure PSH over the course of the ERF term				
Subtotal - Non-Personnel Costs				\$	6,488,272.50	\$	2,197,319.50				
ADMINISTRATIVE COSTS											
	Administrative Costs	Up to 5% for City of Antioch				324,413.50					
Subtotal - Administrative Costs				\$	324,413.50	\$	-				
TOTAL BUDGET				\$	6,812,686.00	\$	2,523,983.50				



Health, Housing and Homeless Services | Phone: 925-608-6700 | Fax: 925-608-6741
cchealth.org

4/26/2024

Undersecretary Melinda Grant
Encampment Resolution Funding (ERF) Grant Program
California Interagency Council on Homelessness
State of California Business, Consumer Services and Housing Agency
801 Capitol Mall, Suite 601
Sacramento, CA 95814

Re: Support for Encampment Resolution Funding (Round 3R) for City of Antioch

Dear Undersecretary Grant:

Contra Costa County's Health, Housing and Homeless Program (H3) is highly supportive of the application the City of Antioch is submitting to the State of California Interagency Council on Homelessness (CA-ICH) for the Encampment Resolution Funding Program Round 3R (ERF-3R). We are delighted to collaborate to resolve the encampment near the intersection of Sunset and DevPar roads in the City of Antioch.

This proposed project will fund dedicated outreach and interim housing for the encampment residents, with the goal that the majority will transition to temporary beds at the Economy Inn and from there to permanent housing. The City seeks to partner with H3 to fund a Coordinated Outreach Referral, Engagement (CORE) team that will focus on outreach to this particular encampment, supporting residents to meet immediate needs and make the transition to interim housing. H3's CORE team will also support residents to access permanent housing via the Coordinated Entry System, by conducting the required assessments and assisting encampment residents to complete needed documentation.

H3 has partnered with the City on a number of initiatives within the City, including the Delta Landing and Opportunity Village interim housing programs that operate under a Housing Fast model to quickly exit residents to permanent housing. As the collaborative applicant for the Continuum of Care, H3 works with the Council on Homelessness, where the City of Antioch is represented as a voting member, to coordinate services across the County.

The County has also previously applied for ERF R3 funding to resolve another long-standing encampment in Antioch located at Slatten Ranch, with strong support from the City. We are

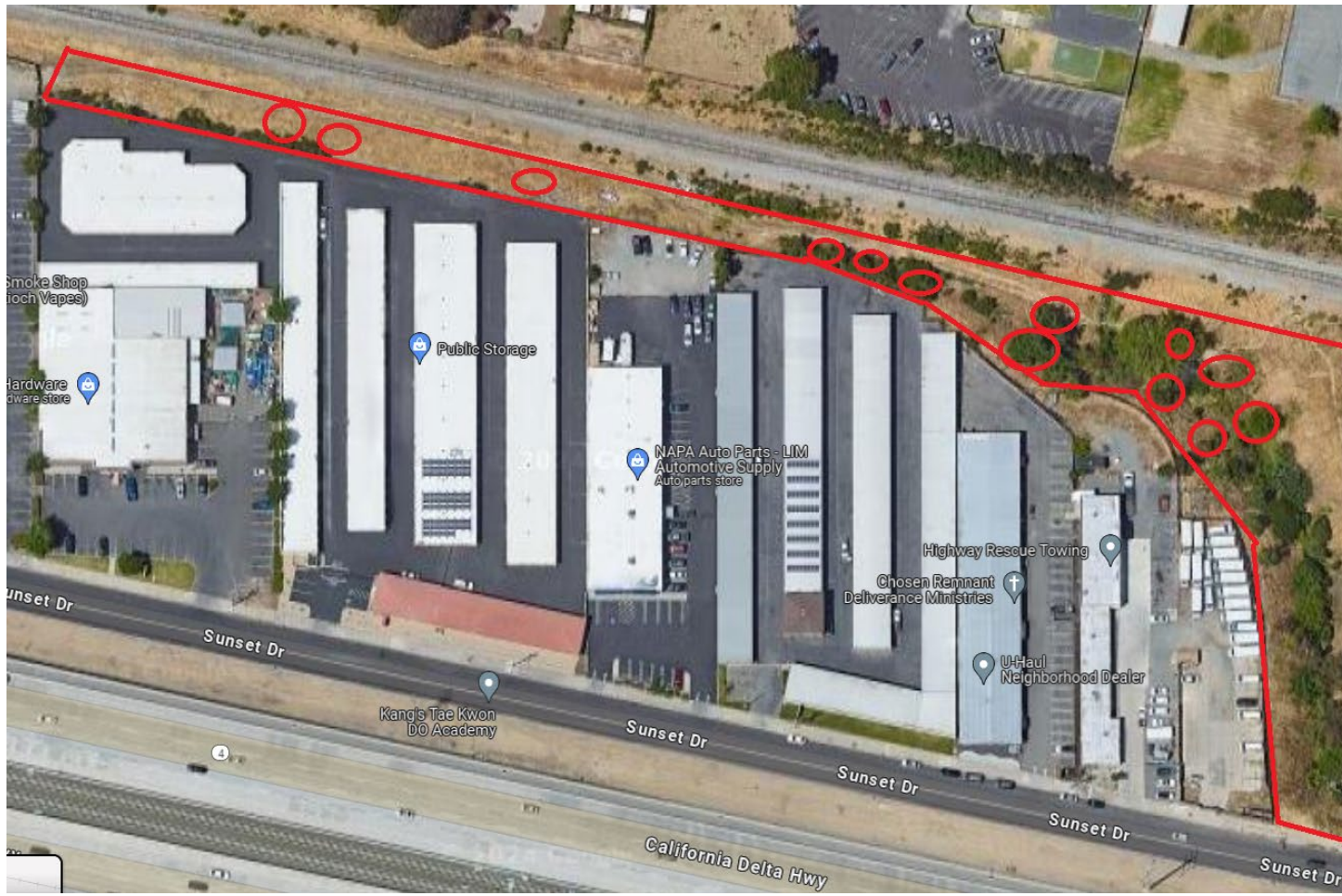
excited about the possibility that the City could secure ERF funds for this additional encampment resolution project for Sunset/DevPar.

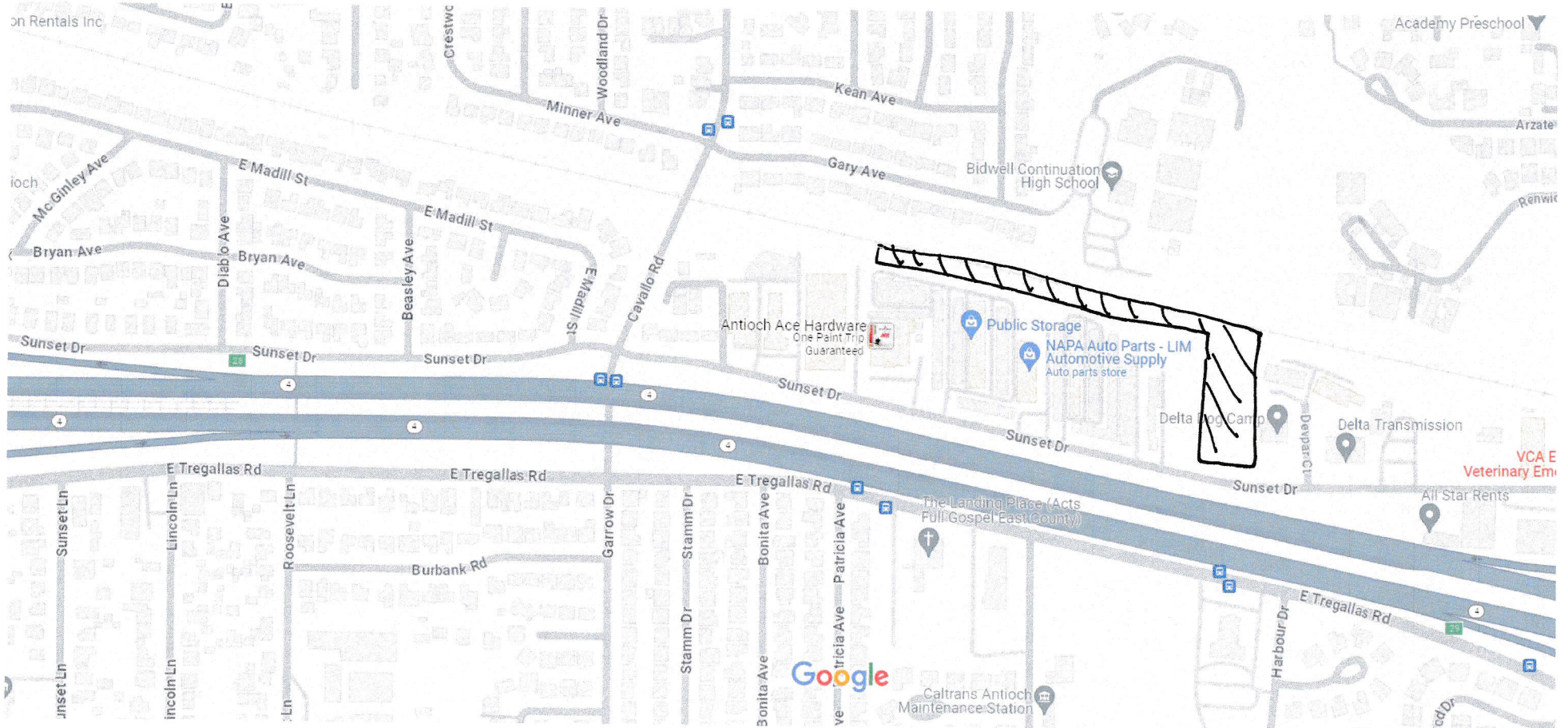
We enthusiastically support this proposal and hope the State will look favorably on this request.

Sincerely,

A handwritten signature in blue ink, appearing to read "Christy Saxton".

Christy Saxton, MS
Director, Health, Housing, and Homeless Services





Map data ©2024 Google 200 ft