



# California Interagency Council on Homelessness

## ERF-3-R, Application

### Part 1 (A): ADMINISTRATIVE INFORMATION

#### Application Window

- Window #1, 11/3/2023 - 1/31/2024  
 Window #2, 2/1/2024 - 4/30/2024  
 Window #3, 5/1/2024 - 6/30/2024

*Applications received after 5:00 p.m. on the last day of the application window will be reviewed and evaluated during the following application window. **Note, applications submitted after 5:00 p.m. on 6/30/2024 will not be reviewed.***

#### Eligible Applicant

Select the eligible applicant's jurisdiction type.

- CoC  City  County

What is the name of the city or county?

Los Angeles

### Part 1 (B) Contracting Information

Complete all elements of the below section. This information is required for contracting should this application be chosen for award.

#### Contractor Information

Contractor Name (the legal entity entering into contract with the State)

City of Los Angeles

What is the Federal Employer Identification Number (FEIN # or tax id number) for the contractor?

95-6000735

Tax ID Form

Governmental entities will need to submit a GovTIN Tax Form, and Non-governmental entities will need to submit a STD 204 Tax Form. Links to each are below:

GovTIN: [Taxpayer ID Form \(ca.gov\)](#)

STD 204: [STD 204 - Payee Data Record \(ca.gov\)](#)

## Who is the best contact person for this contract?

### Primary Contact

<input type="text" value="Eric"/>	<input type="text" value="Ares"/>
First	Last

*This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)*

### Job title

<input type="text" value="Director of Housing and Homelessness"/>
job title

### Email

<input type="text" value="eric.ares@lacity.org"/>
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### Phone

<input type="text" value="(213) 655-0302"/>
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*This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)*

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### Secondary Contact

<input type="text" value="Sophia"/>	<input type="text" value="Li"/>
First	Last

### Job title

<input type="text" value="Unhoused Constituent Services Coordinator"/>
job title

### Email

<input type="text" value="sophia.li@lacity.org"/>
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### Phone

<input type="text" value="(213) 733-4156"/>
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*This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)*

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### Contact Person for Reporting

<input type="text" value="Erica"/>	<input type="text" value="Cardenas"/>
First	Last

### Job title

Management Analyst

job title

**Email**

erica.cardenas@lacity.org

**Phone**

(213) 676-0714

*This contact will ONLY receive grant reporting correspondence (inclusive of guidance, report releases/reminders, report follow-ups).*

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**Authorized Representative**

Edwin

First

Gipson II

Last

**Job title**

Assistant City Administrative Officer

job title

**Email**

edwin.gipson@lacity.org

**Phone**

(213) 643-9397

*The Authorized Representative has authority to contract on behalf of the eligible applicant*

**If this application is funded, what address should the check be mailed to?**

**Address**

200 N. Main Street, Suite 1500

Address Line 1

Address Line 2

Los Angeles

City

California

State

90012-4190

Zip Code

**Attention to (if applicable):**

 **This Application uses character limits** 

**Reaching these limits is not required, however competitive responses will address all parts of each**

# question asked.

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## Part 2: PROPOSAL OVERVIEW

### Guidance:

In completing this application, applicants must identify the specific encampment that will be prioritized for resolution.

If an applicant proposes to prioritize a large, noncontiguous, or multiple site(s), the encampments may only be addressed through a single application if: (a) the justification for prioritizing the encampments is the same, **and** (b) the demographics and service needs of the residents of the encampments is sufficiently the same that, (c) the same set of services, and service providers, including outreach, interim and permanent housing programs, will be used to resolve the identified people's experience of homelessness in encampments.

*Applicant must prepare a separate application for each encampment that does not meet the requirements of (a) – (c).*

### Proposal Summary

**Summarize the proposed Encampment Resolution Fund (ERF) project, including an overview of all key components and/or phases of the project that will be funded in whole or in part with ERF-3-R resources. (1500-character limit)**

The proposed project will serve 70 individuals experiencing homelessness living within Council District 1 (CD1) along, nearby and/or underneath State Route 110 / the historic Arroyo Seco Parkway from Stadium Way near Dodger Stadium to Ave 52 in Los Angeles.

### People Served

**Number of people currently residing in prioritized encampment site**

50  
#

**Potential inflow of people into the prioritized encampment site during the grant term.**

20

**Of people currently residing in prioritized encampment site, how many will be served by this proposal?**

50

**Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?**

#

70

#

**Of people projected to be served across the entire grant period, number of people projected to transition into interim housing.**

70

#

**Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing**

70

#

*This should include both people who transition directly into permanent housing **and** people who may first transition into interim housing.*

**Is the prioritized encampment site part of a larger encampment area?**

Yes  No

## Encampment Information

**1. Briefly describe the characteristics of the people residing within the prioritized encampment site, including demographics, household compositions, disabilities, and projected service and housing needs. Include how this information was gathered. (1500-character limit)**

The prioritized encampment is primarily made up of chronically homeless single unaccompanied adults. There are some couples but the vast majority of the individuals currently residing in the project area are single adults. Additionally, several PEH are monolingual Spanish-speakers and about one fifth of the current population is undocumented. Some of the PEH struggle with opioid and other substance use. All current PEH residing within the prioritized encampment are ambulatory. All of the individuals in the proposed project area are receptive to going indoors and interested in permanent housing. Most PEH are open to interim housing, although generally individuals do not want to travel far away and many are not willing to go to congregate shelters. The proposed service providers for this project, our LAHSA and PATH homeless outreach teams, collected this information during outreach to the project area over the past year.

*If this proposal seeks to serve a particular target population, specify and describe.*

**2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000-character limit)**

This four-mile stretch of SR110 from Stadium Way to Ave 52 presents a uniquely difficult geography—the Arroyo Seco Parkway is not only one of the oldest freeways in the country and contains tunnels and catacombs, but it also cuts through and/or runs along four parks, the LA River, and the Arroyo Seco watershed, which has an adjacent bike path. In terms of jurisdiction, the proposed project involves CalTrans, Army Corps of Engineers, LA CD1, LA City Recreation and Park, and LA County Flood Control. Between there being so many jurisdictional entities and the odd geographic aspects of the freeway itself, it has historically been difficult to hone in on encampments, which include tents and makeshift wooden structures. There are several house-like makeshift structures located along the freeway and Arroyo Seco watershed, as well as more roughly built makeshift encampments in various nooks and crannies along the 110. Vehicle dwellings are rare but there are a few PEH with vehicles.

**3. Why is this encampment site being prioritized? Applicant should identify any distinguishing needs and/or vulnerabilities of the people living in this encampment and/or any health, safety, or other concerns that led the applicant to prioritize this site over other encampments. (1000-character limit)**

Our office has seen, especially during extreme weather events throughout the past year, how dangerous these encampment sites can become, both during heavy rain and severe drought. These encampments are physically challenging to access and often require outreach teams to hike within nearby parks and scale steep slopes. Occasionally, when PEH are located within a storm drain or manhole, outreach teams may not even be aware that there are individuals living there until CalTrans or another entity discovers the PEH during routine maintenance and alerts outreach and our council office that there will be removals. For encampments near the LA River, a few inches of rain can quickly lead to soil erosion that causes hillside encampments to become unstable and flash flooding, with the river channel flowing at upwards of 30MPH. Much of the land surrounding the 110 are also high fire severity zones, and warming and cooking fires from encampments frequently require the LAFD to exterminate.

*ERF authorizing legislation requires funding be used for “prioritized” encampments. Applicants must, therefore, provide a justification for the prioritization of the encampment proposed to be served. Except in very small communities where it may be possible to justify prioritizing all of a small number of encampments for resolution using this fund source, ERF is not intended to be used to fund a community-wide encampment resolution program.*

**Attachment: Map**

*The provided map should clearly indicate the area of the prioritized encampment. The map may also indicate the location of other key service, shelter, and housing resources described in this proposal.*

**4. Is the prioritized site on a state right-of-way?**

No  Yes - partially  Yes - entirely

**Attachment: Caltrans Letter of Support**

Projects entirely or partially on a state right-of-way must include a Letter of Support from Caltrans.

- This letter must include confirmation from Caltrans that they are aware of and in support of the ERF project, including the projected timeline, and that they will only take action on that encampment site in collaboration with and at least 2 weeks-notice to the ERF grantee, unless critical circumstances exist when an encampment poses an imminent threat to life, health, safety, or infrastructure and must be immediately addressed.

- This letter should be signed by the local Caltrans Deputy District Director of Maintenance (DDDM) or their designee.
- This letter may also include Caltrans role in the proposal and what Caltrans resources are being leveraged.

## Proposal's Outcomes

### 5. What outcomes does this proposal seek to accomplish by 6/30/2027? Outcomes should be specific, measurable, attainable, relevant, and time-bound (SMART). (1000-character limit)

- 1) Conduct street-based outreach to up to 70 PEH (50 encampment residents with potential 40% repopulation), build rapport, connect PEH to mental + physical health resources and get them document-ready
- 2) By 10/31/24, CD1 and service partners will create and start implementing a comprehensive engagement and rehousing plan to identify, for each individual residing in the project, what housing and additional resources they need and map that against existing interim and permanent housing resources
- 3) By 2/28/25, outreach teams will bring 50% of PEH indoors through interim housing and get them document-ready
- 4) By 6/30/25, 50 PEH will have come indoors through either interim or permanent housing and all encampments and makeshift dwellings will have been resolved
- 5) By 6/30/26, up to 20 PEH who have repopulated the project area will come indoors and all 50 individuals originally from the project area will have moved into permanent housing
- 6) By 6/30/27, 70 former PEH will have moved into pe

### 6. What are the primary activities the applicant will implement to achieve each of the proposal's outcomes? (1000-character limit)

The primary activities include the core components of the rehousing pathway, including engagement/outreach, assessment, and interim/permanent housing. Specifically we will leverage existing IH as it is available while supplementing temporary motel/hotel bed stays. Yet the plan will ultimately focus on leveraging Time Limited Subsidies as well as opportunities and at existing and opening permanent supportive housing units as they become available. Additionally, to address the high fire risk and public safety concerns of the encamped area, this project will be aligned with encampment resolution coordination with LA Sanitation, CalTrans, and other other departments/agencies to mitigate re-encampment and close of the area from future encampments in the area.

### 7. How will the applicant measure progress towards the proposal's outcomes? (1000-character limit)

Comprehensive Health and Management Platform (CHAMP) were analyzed.

Will will measure progress towards outcomes by tracking Homeless Management Information System Data (HMIS)/Clarity as well as Comprehensive Health and Management Platform (CHAMP) data against the goals and timeline outlined in our plan. Specifically, we will use HMIS/CHAMP data to track:

- Outreach Enrollments
- Housing Navigation Progress
- Document Readiness via case notes
- Interim Housing Enrollments
- IH Lengths of Stay
- IH Exists
- Time Limited Subsidy Enrollments
- Permanent Housing Placements

**8. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000- character limit)**

As described, the target area for the proposal has been a challenge for many, many years. Policies of enforcement and ordinances (LAMCs 41.18, 56.11, 63.44) that restrict where people can camp have led to many unhoused residents choosing to live in this area to avoid constant displacement. This, combined with a steady increase in unsheltered homelessness in this area of CD1 and the historical lack of interim housing in the area has resulted in a very entrenched dynamic as well as confusion of jurisdiction with regards to Caltrans, LA City, Watershed Protection, etc.

Therefore, in addition to housing these individuals, keeping this area free of encampments will certainly be a challenge - as will engaging and sheltering many of the individuals who have normalized living in these locations for quite some time. However, we are confident that with dedicated IH/PH resources and a comprehensive plan to bring everyone inside we will be able to meet the targeted outcomes of this proposal.

**9. Does this proposal fund a standalone project, or is the proposed project one component of a larger initiative?**

Standalone  Larger initiative

## Centering People

**10. Describe how the perspectives of people with lived experience of homelessness meaningfully contributed to the content of this proposal? How will people with lived experience be part of the implementation of this ERF project? If individuals living in the encampment site were included in the development of this proposal, describe how their input was obtained and how that input shaped the proposal. (1000-character limit)**



LAHSA has been building rapport with the PEH in the project area for over two years and PATH also has been working within the project area over the past year, especially when inclement weather led to flooding concerns in the Arroyo. It is over that extended period of time that both outreach teams have been able to develop their understanding of residents' needs and goals. Our proposal to offer a variety of housing interventions, from interim shelter to motel rooms to SROs and apartments, is rooted in the understanding that various people experiencing homelessness want and need different kinds of housing resources to succeed. We have also seen firsthand along the 110 from Ave 43 to Ave 45 that when there are nearby housing resources available, the vast majority of individuals are interested in and will move indoors, as we saw with the recent opening of our Northeast New Beginnings Tiny Home site earlier this year.

**11. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000-character limit)**

This proposal exemplifies Housing First approaches in that the housing resources and services we plan to offer are voluntary and complying with or participating in services will not be required to access housing. For PEH who are actively using substances, access to both interim and permanent housing will not be contingent on sobriety or participation in services. Our goal is to minimize and eliminate barriers to housing as much as possible so that we can connect individuals experiencing homelessness to permanent housing as quickly as possible and without judgment. No participants will be turned away or exited from services or housing for lack of participation in services and the focus once participants are in permanent housing will be maintaining tenancy, regardless of substance use or other behaviors that do not violate lease agreements.

**12. Describe how each of the following service delivery practices are incorporated into the outreach, interim shelter (if applicable), and permanent housing aspects of the proposed ERF project: (a) individual participant choice and (b) trauma informed care. (1000-character limit)**

Individual participant choice and trauma informed care are two of the foundational components of CD1's current outreach approach. CD1 as an office, LAHSA and PATH all understand that people experiencing homelessness know best what kinds of services and supports they need. We also understand that it takes time and consistency to build trust with PEH, especially when many PEH have experienced various traumas and/or been let down by our homeless response system in the past. LAHSA and PATH are trained to follow the lead of participants and use tools like motivational interviewing to both gain understanding of what participants' goals are and also help participants understand what resources and outcomes are possible.

**13. Describe how harm reduction principles will be incorporated into the outreach, interim housing (if applicable), and permanent housing aspects of this ERF project. (1000-character limit)**

Harm reduction is a key component of CD1's approach and will continue to be incorporated into the outreach, interim and permanent housing offered within this ERF project. CD1 has many concentrated areas and encampments with high opioid and other substance use, and the outreach teams that would be leveraged for this project are trained in harm reduction and regularly carry, offer and distribute Naloxone. In fact, CD1's PATH outreach team has reversed multiple opioid overdoses in the past year with Narcan. Both PATH and LAHSA work closely with CD1's contracted USC Street Medicine Team, which provides street-based primary care and harm reduction services and practices addiction medicine. Interim housing sites in CD1 already have harm reduction policies such as amnesty lockers and a check-in/check-out policy for substances and items not allowed in living areas, and we will make sure that all interim housing and PSH staff continue to get trained in harm reduction best practices.

**14. Describe the services that will be provided to improve people's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000-character limit)**

While we work towards getting PEH connected to interim and permanent housing, outreach teams will continue to build rapport and focus on providing basic necessities such as food, tents, water, and other supplies as needed.

**15. Identify what controls are or will be in place to ensure that all ERF-3-R funded parties will not penalize homelessness. The term "penalize homelessness" means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons' engagement in necessary human activities, including sleeping, resting, and eating. (1000-character limit)**

CD1 has a strong partnership with the service providers that will be leading this project, down to the individual outreach team members, and we feel confident that all of the partners on this ERF-3 project are aligned on providing Housing First, trauma-informed services rooted in the humanity of each participant. Our office already has taken a strong stance on not penalizing homelessness by intentionally not creating any new zones where homelessness could potentially be banned under L.A. Municipal Code 41.18, and we have done our best to advise and encourage law enforcement not to enforce laws that effectively criminalize homelessness, although ultimately that is up to their discretion.

**16. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curbside waste removal and access to clean and available bathrooms. (1000-character limit)**

CD1 will work with LAHSA, PATH, and PEH residing in the project area to assess sanitation needs and coordinate with the appropriate agencies to bring sanitation resources and services to encampments in the project area. To the extent feasible, CD1 has already placed several Porta Potties and sanitation stations throughout our district in coordination with LA City's United Homelessness Response Center.

## **Part 3: IMPLEMENTATION**

### **Core Service Delivery and Housing Strategies**

**17. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000-character limit)**

Outreach teams will engage constituents in these encampments a minimum of 2-3 times a week - building off the current engagement. If individuals aren't already enrolled in HMIS, individuals will be assessed and the information entered into HMIS. These teams will participate in weekly coordination meetings coordinated by Council District 1 - along with LAHSA interim housing, permanent housing, and navigation teams, and other relevant agencies and departments, such as LA County Department of Health, CalTrans LA Sanitation, as necessary. These meetings will continue but shift in nature when individuals are in Interim Housing, when the focus will be on getting clients document-ready, processed for their subsidy or PSH unit, and eventually moved in. We'll also be tracking and continuing to coordinate after permanent move-in to ensure retention. Concurrently, we'll be working to mitigate repopulation in the areas where encampments are cleared after individuals come inside.

**18. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000-character limit)**

The Los Angeles Coordinated Entry System will factor into this project in terms of coordination infrastructure, leveraging existing resources, and assessment based housing pathways. The coordination that will take place will supplement the existing network of weekly outreach coordination calls, regular case conferencing meetings, and HMIS-based client data management that is already a feature of CES. In terms of outreach, navigation, and placement, this project will leverage staff and system resources that are funded by the City and County as part of CES. Lastly, while we are setting and creating interim housing and permanent housing resources for every client, assessments connected to CES, including the VI-SPDAT as well as other County health and mental health tools, will help identify if any clients need a high level of care or other resources that serve specific subpopulations, such as survivors of domestic violence and transitional-aged youth.

**19. Describe each of the specific (a) interim housing and (b) permanent housing opportunities that will be used to achieve the proposed outcomes of this ERF project. Demonstrate that any ERF-3-R funded interim housing capacity is either non-congregate or clinically enhanced congregate shelter. (2000-character limit)**

Non-congregate interim housing is a critical component of this proposal as congregate shelter options, even when they are rarely available, are increasingly turned down by people experiencing unsheltered homelessness. Add to that - much of the existing emergency shelter beds in or accessible to CD1 are old and unfortunately not trauma informed. We will leverage 35 existing and new non-congregate interim housing beds while our request for funding for 35 hotel and motel rooms will serve others and be critical as they are in high demand. Given the existing population, we are unaware of anyone who will need clinically enhanced beds or other higher level of care beds, but we are confident that if any emerge we can refer them through existing resources. In terms of permanent housing, we are requesting 70 slots of time limited subsidies, which provide the flexibility and portability that will ensure the ability of clients to find units of permanent housing while allowing them to stay connected to case management services.

**20. Demonstrate the applicant's commitment and ability to deliver permanent housing solutions to the people residing in the prioritized encampment, including by providing examples of prior successful efforts to permanently house similarly situated individuals. (2000-character limit)**

In November of 2023, in partnership with the Office of Mayor Karen Bass, CD1 and our service partners were able to bring inside 70 formerly unsheltered residents from encampments in the council district. Specifically, the individuals brought inside came from some of the most entrenched, long-term, and complex encampments in the council district. Through the procurement of rooms at a nearby motel, outreach teams were able to offer resources that were previously unavailable and we were able to coordinate an operation that brought people inside while getting consent to remove their permanent encampments. In March of 2024 we were able to conduct a similar operation for 10 individuals living in an area that had to be relocated due to a public works project that had to be completed in the area where they are encamped. This proposal offers a similar model that we are confident can replicate the success of these previous projects.

**21. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500-character limit)**

This proposal is based on previous and ongoing engagement for the 50 current individuals along this corridor. The people experiencing homelessness are single unaccompanied adults or couples, and none of them currently exhibit symptoms that would require a higher level of care or other specialized interim housing. The interim housing proposed, both existing and requested motel rooms, would all allow for the current population. The same is true for the time-limited subsidies, which provide the flexibility and ongoing case management for this specific group of individuals and couples.

*Where applicable, identify the people, data, evidence, and / or other sources of information that was relied upon for this proposal.*

**Table 1: Projected Living Situations Immediately Following the Encampment**

For people served who exit the encampment, what are the projected Living Situations Immediately Following the Encampment, including but not limited to, permanent housing, interim sheltering, and unsheltered?

Please provide responses in the table below. Add a row for each projected living situation. (250-character limit for each cell)

<b>Briefly Describe Each Projected Living Situation Immediately Following the Encampment</b>	<b>Is This Permanent Housing?</b>	<b>Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)</b>	<b>Prioritized or Set-Aside for ERF-3-R?</b>	<b>Is this living situation funded by ERF-3-R and / or Leveraged Funds?</b>	<b>% of Served Persons Projected to Fall Within This Living Situation</b>
CD1 Northeast New Beginnings Tiny Homes	No Yes/No	35	Prioritized Pri/Set-Aside/Neither	Leveraged Funds ERF/Lev/Both	50 %
Motel/hotel rooms	No Yes/No	35	Set-Aside Pri/Set-Aside/Neither	ERF-3-R ERF/Lev/Both	50 %

<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
	Yes/No		Pri/Set-Aside/Neither	ERF/Lev/Both	%
<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>	<input type="text"/>
	Yes/No		Pri/Set-Aside/Neither	ERF/Lev/Both	%

### Table 2: Permanent Housing Opportunities

A permanent housing opportunity is a combination of project and/or service provided to an individual with the goal of helping the individual obtain permanent housing. Of course, applicants cannot and do not need to provide every possible scenario; Cal ICH is looking to understand the primary, expected permanent housing opportunities for people projected to be served by this proposal.

Please provide responses in the table below. Add a row for each projected opportunity. (250-character limit for each cell)

<b>Describe the Permanent Housing Opportunity</b>	<b>Prioritized or Set-Aside for ERF-3-R?</b>	<b>Quantify the Capacity of the Housing and Service Opportunity</b>	<b>Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds?</b>
Oak Apartments - PSH opening July 2024	Prioritized <small>Pri/Set-Aside/Neither</small>	64 units	Leveraged Funds <small>ERF/Lev/Both</small>
Miramar Gold - PSH opening Oct 2024	Prioritized <small>Pri/Set-Aside/Neither</small>	94 units	Leveraged Funds <small>ERF/Lev/Both</small>
PHK Solaire Hotel opening June 2025	Prioritized <small>Pri/Set-Aside/Neither</small>	91 units	Leveraged Funds <small>ERF/Lev/Both</small>
Time-limited subsidy slots (apartments and SROs)	Set-Aside <small>Pri/Set-Aside/Neither</small>	70 units	ERF-3-R <small>ERF/Lev/Both</small>

**22. Describe strategies the applicant will use to ensure that people are not displaced from the prioritized encampment into another unsheltered location. Include strategies that are in addition to/complement the interim shelter and permanent housing opportunities that are part of this proposal. (1000-character limit)**

CD1 will coordinate with all parties that share jurisdiction over the proposed project area to try to minimize and avoid displacement. CD1 will also limit any City-initiated cleanups that may displace any encampments in the prioritized area until outreach is able to engage with PEH and offer available housing resources. If clean up operations with LA Sanitation are necessary at any point to address biohazards, CD1 will ensure that PEH are made aware and provided the additional housing resources described in this proposal. Additionally, CD1 will communicate to all stakeholders (including law enforcement, small businesses and housed residents) that the purpose of clean ups are not displace unhoused residents and that they can return to their previous location if they are not interested in the available resources. Affirming the rights of unhoused people in addition to bringing additional resources online will help build rapport and help PEH feel safe and supported to go indoors.

**23. Describe specific strategies and/or services the applicant will use to prevent returns to unsheltered homelessness among people from the prioritized encampment who are sheltered and housed through this ERF project. Include whether these strategies will be funded with ERF-3-R funds and, if not, what other resources will be leveraged. (1000-character limit)**

Once PEH move indoors, outreach teams will continue working on document readiness and providing supports to prevent returns to unsheltered homelessness. One example is CD1's street medicine team, which provides street-based primary care and continues to deliver medication and provide referrals to participants after they are sheltered. Part of why CD1 is requesting ERF-3-R funding for hotel rooms is because we have seen that participants do well and exits back to homelessness decrease when they have their own rooms. CD1 will also take an active role in reverse matching document-ready participants to new permanent supportive housing units that are opening in our district - two of which are anticipated to open this year. We know that often times sheltered participants who are otherwise doing well simply get frustrated and run out of patience as they wait to transition to permanent housing, and we will leverage our PSH pipeline to cut down that wait time.

**24. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000-character limit)**

A major part of why CD1 selected these encampments is because our outreach teams already have extensive experience navigating the difficult terrain within the proposed project area; they know how to access areas that seem inaccessible to the general public in order to engage PEH and know where PEH tend to go and where they might move around if CalTrans has to do a removal. We also know that word spreads when PEH have a good experience with a particular resource or program, which is why we are budgeting and trying to prepare for up to 40% repopulation. Additionally, CD1 has built relationships with mutual aid groups and grassroots outreach organizations to help identify individuals that may have slipped under the radar to connect them to services and resources and locate PEH when they go MIA—we believe these unofficial partnerships will also help us keep track of and manage the dynamic nature of encampments throughout the project period.

**25. Describe how participants in this ERF project will be supported with continued access to, and storage of, their personal property while in the encampment, in interim housing (if applicable), and in permanent housing. (1000-character limit)**

PATH and LAHSA both understand that access to storage can sometimes mean the difference between whether someone goes indoors or not, and that honoring PEH's decisions to keep, store, or throw away their belongings is a key aspect of trauma-informed care. Outreach teams work with PEH to ensure they can access and store their belongings while they are unsheltered, and CD1 does have some flex funds budgeted in our PATH contract that we will utilize as needed to pay for storage facilities to help PEH feel safe moving indoors to interim and/or permanent housing.

**26. Describe how participants in this ERF project who have service animals and/or pets will be supported while in the encampment, in interim shelter (if applicable), and in permanent housing. (1000-character limit)**

Outreach teams typically carry pet food and pet supplies, and both CD1 and our outreach providers have a great relationship with LA Central North Animal Shelter to procure additional food, supplies and resources that may be needed to support PEH and their animals at any point of their journey. Service animals and pets are allowed at all city-funded interim housing sites, including motel/hotels, so that is typically not a barrier to PEH moving into our interim housing sites. Outreach also will work with encampment residents to obtain documentation of emotional support animals and service animals so that having a service animal or pet is not a barrier to permanent housing.

## **Budget and Resource Plan**

**27. State the total amount of ERF-3-R funds requested.**

\$6,309,880.50

\$

**28. State the estimated dollar value of secured, non-ERF-3-R resources that will help meet this proposal's outcomes.**

\$891,559.38

\$

**29. Identify and describe each leveraged non-ERF-3-R resource and how that specific resource will be used to help meet the proposal's outcomes, including the permanent housing outcomes. (1000-character limit)**

Staffing and personnel are critical to the desired outcomes of this proposal. As such as are leveraging existing outreach teams to lead the efforts and streamline the utilization of the requested non-personnel resources, specifically Time Limited Subsidies and Navigation slots. Additionally, we will be leveraging existing interim housing so that we can bring people inside ASAP while we get them document-ready and align processes necessary for permanent housing.

*Applicants are directed to provide a detailed description of other fund sources, and system capacity, that will be leveraged to achieve the outcomes proposed for the ERF-3-R funded project (**especially as it relates to meeting this proposal's permanent housing outcomes**) and, if applicable, to sustain the new programming beyond the end of*

*the grant term.*

*This includes prior ERF awards, HUD unsheltered NOFO, and other federal, state, and local funding sources.*

*Applications will be evaluated with the understanding that communities vary significantly with respect to the current availability of other fund sources that can be used as leverage for their proposed projects and to sustain the projects beyond the grant term.*

*In the absence of currently available resources, Applicants are encouraged to provide a specific plan for obtaining the funding necessary to sustain their project beyond the grant term if the project is intended to continue.*

**30. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve, the types of services and housing to be provided, and any benefits to the community's efforts to address homelessness that will extend beyond the grant term, including ongoing expansion of interim and permanent housing capacity. Include an explanation of how the requested ERF-3-R amount was determined. (1000- character limit)**

The proposal represents the most basic and cost-effective strategy to permanently address the long-term encampments along the Arroyo Seco. The permanent housing resources and modest interim housing resources requested are key to bringing in these chronically homeless individuals for the long-term. If successful, we are confident that not only will we be bringing in and housing the individuals in this project, but mitigating repopulation, thereby preventing future fires and complex encampments that arise when people encamp in this area.

#### **Attachment: Standardized Budget**

*Applicants must use the [ERF-3-R Budget Template](#) available on [box.com](#)*

## **Key Entities and Staff**

**31. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-3-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)**



CD1's Housing and Homelessness Team in partnership with the City Administrative Officer would administer the ERF-3-R funding. CD1 already has weekly meetings and multiple channels of communication established with our service providers, as well as regular coordination with CalTrans and other City and government agencies/departments (LA Sanitation, Recreation and Park, Supervisorial District 1, Army Corps of Engineers) which will be involved with facilitating voluntary transitions into housing, clean-ups, and ongoing maintenance of the project area. CD1's H&H team will oversee project contracts and coordination efforts between our office and service providers to meet program goals and have the capacity to secure interim housing and reverse match to permanent supportive housing within the council district. CAO has staff dedicated to managing ERF grants, and they oversee the legislative and contracting processes necessary to apply and receive state funding, as well as manage reporting documentation throughout the term of the grant.

### Table 3: Key Staff

Identify all staff positions (e.g. administrative, programmatic, development etc.) which are integral to this ERF project and to achieving the proposal's outcomes. For each position include the title, whether the position is filled or vacant, the approximate fulltime equivalent (FTE) of the position dedicated to the ERF project, whether the position is funded through ERF-3-R and/or Leveraged (i.e.non-ER-3-R) funds, and a brief description of the duties. Please provide responses in Table 3 below.

Title	Currently Filled Position?	FTE of Staffing for This Proposal	Funded by ERF-3-R and / or Leveraged Funds?	Brief Description of Duties
CD1 Housing and Homelessness Fellow	Yes <small>Yes/No</small>	0.25 <small># FTE</small>	Both <small>ERF/Lev/Both</small>	Coordinating with CD1 outreach teams, street medicine team, interim housing providers and housing navigators around encampments and housing placements
LAHSA Manager, Access & Engagement	Yes <small>Yes/No</small>	0.1 <small># FTE</small>	Leveraged <small>ERF/Lev/Both</small>	Direct and oversee CD1 LAHSA Roadmap Outreach Team
LAHSA Supervisor, Access & Engagement	Yes <small>Yes/No</small>	0.2 <small># FTE</small>	Leveraged <small>ERF/Lev/Both</small>	Supervises and supports CD1 LAHSA Roadmap Outreach Team

Homeless Engagement Team Member	Yes Yes/No	2 # FTE	Leveraged ERF/Lev/Both	Conducts direct outreach with unhoused participants, helps get participants document-ready, submits housing referrals and connects participants to healthcare and other resources as needed
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PATH Case Manager	Yes Yes/No	2 # FTE	Leveraged ERF/Lev/Both	Conducts direct outreach with unhoused participants, helps get participants document-ready, submits housing referrals and connects participants to healthcare and other resources as needed
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	Yes/No	# FTE	ERF/Lev/Both	

**32. First, describe key partners that will be responsible for implementing this ERF project and achieving the proposal's outcomes (e.g. service providers, public agencies, development entities etc.). Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)**

LAHSA is a foundational organization for providing homeless services in Los Angeles City and County. PATH is a Coordinated Entry System Lead for both families and adults in Service Planning Area 4, and PATH holds weekly coordination meetings across all service providers in SPA 4 to share and discuss resources and problem solve in real time. Together, LAHSA and PATH will serve as the primary outreach, housing navigation and housing stabilization service providers for this project. Both LAHSA and PATH have experience managing complex homelessness grants, and their expertise informed the Time-Limited Subsidy and Housing Navigation costs baked into our proposal.

**33. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000-character limit)**

The encampments along the Arroyo Seco Parkway are located in Service Planning Area 4 and span multiple Council Districts (CD1 and CD14) on a stretch that also shares jurisdiction with Council District 1. As stated earlier, LAHSA and PATH did joint outreach to engage encampments along the proposed project area, which helped us understand the current population and what housing interventions will work best. Additionally, CD1 had multiple conversations with LAHSA to understand what was needed budget-wise to cover full costs and to plan ahead for potential challenges that may arise. By partnering with PATH, a Service Planning Area Lead, and LAHSA, the Los Angeles CoC lead agency, both in the design and implementation of this proposal, we feel confident that we are asking for the resources and approaching these encampments in the way needed to truly end homelessness for the individuals currently residing along this stretch of the 110 freeway.

*Applicants may upload evidence of cross-jurisdictional collaboration such as MOUs, letters of support, or interagency agreements etc. in the field immediately below.*

### **Optional Upload: Evidence of Cross-Jurisdictional Collaboration**

**34. Identify any entities that have a right to and/or control of the property upon which the encampment site resides. Describe how applicant has engaged with these entities and confirm that each of these entities has committed to allowing the implementation of this proposal. (1000-character limit)**

Army Corps of Engineers - the CD1 office has joined ride-alongs with the Army Corps along the LA River and has discussed doing similar ride-alongs in the Arroyo Seco for outreach coordination. The Army Corps has been willing in the past to coordinate and even postpone their cleanups to allow time for sufficient outreach and they would be committed to a similar policy to allow implementation of this proposal.

LA Recreation and Parks (RAP) - RAP notifies CD1 of any potential cleanups occurring on their property and typically flags encampments well in advance, when the encampments are first identified, to leave time for outreach and engagement, including referrals to interim housing, before a clean-up is scheduled.

LA Sanitation (LASAN) - CD1 communicates with LASAN several times a week and manages the schedule of priority locations that LASAN uses to service encampments that either have biohazards and/or are blocking ADA access, ingress/egress, etc.

## **Accelerated Timeline**

**35. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000-character limit)**

Outreach teams have engaged people experiencing homelessness in this area for years - and continue to regularly reach out to connect with individuals already on our radar as well as new encampments as they arise. When interim housing is available, which is very rare given the scarcity of shelters in this area, we are able to make offers and some individuals accept. Even then, often times it is temporary such as during the many storms that have hit southern California in the last 1 ½ years. During those periods, there have been emergency weather activated shelters that pop up, but eventually they are demobilized and people return to their encampments. During this engagement we can provide water, snacks, and offers of other services. We are also aware that mutual aid outreach groups also engage these folks with offers of basic needs.

**36. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000-character limit)**

If this proposal is selected, we can and will pretty swiftly coordinate with outreach and engage with the individuals in this area to let them know that we are hopeful that more permanent pathways are in the pipeline. We'll also start up coordination with all of the partners to discuss timeline and the necessary planning so that we can efficiently engage folks, bring them inside, and resolve encampments once that occurs.

## Table 4: Project Timeline

Cal ICH should be able to use the project timeline to understand the general parameters of the project and how it will be implemented.

This Standardized Project Timeline Template will not perfectly capture every nuance - that's Ok. However, applicants are strongly encouraged to provide incremental milestones for achieving the interim shelter and permanent housing goals set out in the proposal. For projects that include interim shelter and/or permanent housing development, the timeline should include major development milestones.

Where there is ambiguity, conflict, or silence, use your judgment.

Date	Milestone	Category	Additional Detail for Milestone
10/1/2024	CD1 and service partners will create and start implementing comprehensive engagement and rehousing plan for each PEH residing within the project area	Project Management	
2/28/2025	50% of PEH residing within the proposed project area will be brought indoors.	People	At least 25 individuals will have either been brought inside for interim housing and/or become document ready. At least 10 individuals will have universal housing applications submitted for PSH sites coming online in CD1

6/30/2025	100% of PEH residing within the project area will be brought indoors	People	50 individuals since project start will have been brought indoors and become document ready for permanent housing.
6/30/2025	100% of the encampments and makeshift dwellings in the project area will have been resolved	Place	Fire and emergency calls to this area will have been reduced to 0 (for encampment/homeless-related calls)
12/30/2025	100% of PEH originally residing in the project area will have transitioned to permanent housing	People	50 individuals since project start will have moved into either project-based PSH or another permanent housing placement using Time-Limited Subsidies (TLS)
6/30/2026	Up to 20 PEH who may have repopulated the prioritized encampment area will be moved into permanent housing	People	Up to 70 individuals will have moved into permanent housing
6/30/2027	All project funds will have been exhausted and the area will continue to remain free of encampments	Place	

### Table 5: Projected Milestones

Answer the following questions in relationship to April 30, 2024. Cal ICH assumes disbursement will occur

approximately 3-6 months after April 30, 2024.

Please provide responses in the table below including the month and year. (15-character limit for each cell)

Outreach to the people residing in the prioritized encampment site began / will begin in mm/yyyy.	This proposal will reach full operating capacity in mm/yyyy.	The first planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.	The last planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.
07/2024	10/2024	08/2024	06/2025

## CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

*I certify that all information included in this Application is true and accurate to the best of my knowledge.*

### Name

Erica	Cardenas
First	Last

*This does not have to be an authorized representative or signatory.*

### Title

Management Analyst

### Email

erica.cardenas@lacity.org

	ELIGIBLE USE CATEGORY	-5 WORD DESCRIPTION	NAME OF ENTITY OR PART OF PROPOSAL				ERF-3-R PROPOSED BUDGET	LEVERAGED FISCAL SUPPORT	-2 SENTENCE DESCRIPTION				
				SALARY	FTE	MONTHS							
Guidance and Intended Use	This budget template may be slightly modified to meet local needs. If awarded funding, this budget, once approved, will serve as your community's official project budget. Any future changes to this budget must be authorized through the change request process.	Use dropdowns. See NOFA, III. A.	Enables Cal ICH to immediately understand the line item.	Enables Cal ICH to associate the line item with specific entities or parts of a proposal.				Only ERF-3-R Funds	Not ERF-3-R Funds That WILL be Used to Support this Proposal	Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item.			
					<b>PERSONNEL COSTS</b>								
					Street Outreach	Manager, Access & Engagement	LAHSA	100,000.00	0.10	3		2,500.00	Leveraged LAHSA Roadmap Outreach Staff will be lead on engagement
					Street Outreach	Supervisor, Access & Engagement	LAHSA	78,000.00	0.20	3		3,900.00	Leveraged LAHSA Roadmap Outreach Staff will be lead on engagement
					Street Outreach	HET Team Member	LAHSA	64,000.00	0.25	3		4,000.00	Leveraged LAHSA Roadmap Outreach Staff will be lead on engagement
					Street Outreach	HET Team Member	LAHSA	640,000.00	0.25	3		40,000.00	Leveraged LAHSA Roadmap Outreach Staff will be lead on engagement
					Street Outreach	Case Manager	PATH	52,000.00	0.25	3	-	3,250.00	Leveraged CD1 PATH Contracted Outreach will support with outreach
					Street Outreach	Case Manager	PATH	55,000.00	0.25	3	-	3,437.50	Leveraged CD1 PATH Contracted Outreach will support with outreach
					Street Outreach	Fringe Benefits for Staff at 25%	PATH	107,000.00	0.25	3		1,671.88	Benefits for the PATH Team
					Services Coordination	CD1 Housing and Homelessness Fellow	Los Angeles City Council Staff	80,000.00	0.25	12	20,000.00	60,000.00	CD1 Staff Lead/Coordinator for this project
<b>Subtotal - Personnel Costs</b>							<b>\$ 20,000.00</b>	<b>\$ 118,759.38</b>					
<b>NON-PERSONNEL COSTS</b>				<b>UNIT</b>	<b>RATE</b>	<b>MONTHS</b>							
	Interim Sheltering	Existing Interim Housing	N/A	35	\$1,840.00	12		\$772,800.00	Existing Interim Housing at Northeast New Beginnings Shelter				
	Interim Sheltering	Motels/Hotels for IH	TBD	35	\$3,833	12	1,609,650.00		Monthly Motel Intrim Housing				
	Interim Sheltering	Meals	TBD	35	\$608	12	255,360.00		Cost for IH Meals at Motel for 1 year				
	Rapid Rehousing	Time Limited Subsidy	LAHSA	70	\$2,026	24	3,403,680.00		Full cost for 2 year of Time Limited Subsidy				
	Services Coordination	Housing Navigation	LAHSA	70	\$429	24	720,720.00		Housing Navigation needed to support Permanent Housing Pathway, including security deposits, travel, storage, and other associated costs				
<b>Subtotal - Non-Personnel Costs</b>							<b>\$ 5,989,410.00</b>	<b>\$ 772,800.00</b>					
<b>ADMINISTRATIVE COSTS</b>													
	Administrative Costs	5% of Personnel + Non-Personnel Admin				5%	300,470.50						
<b>Subtotal - Administrative Costs</b>							<b>\$ 300,470.50</b>	<b>\$ -</b>					
<b>TOTAL BUDGET</b>							<b>\$ 6,309,880.50</b>	<b>\$ 891,559.38</b>					

## California Department of Transportation

CALTRANS DISTRICT 7 MAINTENANCE  
100 S. MAIN ST.  
LOS ANGELES, CA 90012  
[www.dot.ca.gov](http://www.dot.ca.gov)



April 25, 2024

Jeannie McKendry  
Grants Development Section Chief  
California Interagency Council on Homelessness  
801 Capitol Mall, Suite 601 Sacramento,  
CA 95814  
[calich@bcsh.ca.gov](mailto:calich@bcsh.ca.gov)

Subject: Letter of Support for City of Los Angeles Council District 1's Application for Funding through the Encampment Resolution Funding Program (ERF-3R)

Dear Chief McKendry:

On behalf of the California Department of Transportation (Caltrans) I want to express our partnership with the City of Los Angeles Council District 1's application to the Encampment Resolution Program. We are supportive of City of Los Angeles Council District 1's decision to focus their effort on serving an anticipated 70 people nearby and/or underneath State Route 110 from Stadium Way near Dodger Stadium to Ave 26. This four-mile stretch of SR 110 from Stadium Way to Ave 52 presents a uniquely difficult geography. The Arroyo Seco Parkway is not only one of the oldest freeways in the country, containing tunnels and catacombs, but it also cuts through and/or runs along four parks, the LA River, and the Arroyo Seco watershed, which has an adjacent bike path. This proposal seeks to immediately decrease the number of individuals experiencing homelessness in this part of Los Angeles by expecting to move 35-70 people living in the identified encampment area into interim housing, of which all are anticipated to move into permanent housing by the end of the grant period.

State Route 110 forms an important transit artery in northeastern Los Angeles, which has become enticing for encampments. Caltrans has removed ten encampments along Interstate 110 adjacent to the Arroyo Seco over the last Calendar Year. We often see Persons Experiencing Homelessness returning to encampments after the conclusion of removal operations. City of Los Angeles Council District 1's staff has closely worked with Caltrans District 7 to identify the encampment locations being addressed in this proposal.

City of Los Angeles Council District 1's proposal is informed by years of experience serving the unhoused, as well as new innovations in delivering much needed permanent housing like the Inside Safe program. This project will leverage existing outreach partners in LAHSA Roadmap/HET and CD1 PATH team. ERF funds will be used for targeted outreach, crisis intervention, mental health support, engagement, and subsidize critical permanent housing. City of Los Angeles Council District 1 plans to leverage 50-70 new and existing interim housing units, 70 new and existing permanent housing units, as well as 35-70 Limited Time Subsidies for people in the identified encampment area.



Chief Jeannie McKendry April

25, 2024

Page 2

Caltrans is committed to only act on the encampment sites in the proposal in collaboration with City of Los Angeles, and with at least two weeks' notice to the ERF grantee (unless critical circumstances exist when an encampment poses an imminent threat to life, health, safety or infrastructure and must be immediately addressed).

We are eager to partner with City of Los Angeles Council District 1 to serve unhoused community members living along the State Route 110. I fully support City of Los Angeles Council District 1's application for the State of California Encampment Resolution Funding Grant. These State resources will be instrumental in serving Persons Experiencing Homelessness along State Right-of-Way in City of Los Angeles with dignity in moving them into permanent housing. If additional information is needed, please contact Charles Isaac at (323) 303-9225.

Sincerely,

\_\_\_\_\_.

Godson Okereke

Deputy District Director, Caltrans District 7 [godson.okereke@dot.ca.gov](mailto:godson.okereke@dot.ca.gov)

(213) 817-2087



**Signature:** [Godson Okereke \(Apr 25, 2024 21:45 PDT\)](#)

**Email:** [godson.okereke@dot.ca.gov](mailto:godson.okereke@dot.ca.gov)






# LA CD-1 Caltrans ERF Support Letter

Final Audit Report

2024-04-26

Created:	2024-04-25
By:	Aaron Silverman (s153213@dot.ca.gov)
Status:	Signed
Transaction ID:	CBJCHBCAABAAOGjHPy26HXbpc-K56FtB0DIZ8GNRIA21

## "LA CD-1 Caltrans ERF Support Letter" History

-  Document created by Aaron Silverman (s153213@dot.ca.gov)  
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- 10:02:13 PM GMT
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Los Angeles/Long Beach  
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Santa Barbara/Central Coast

[www.epath.org](http://www.epath.org)

April 29, 2024

Jeannie McKendry  
Grants Development Section Chief  
California Interagency Council on Homelessness  
801 Capitol Mall, Suite 601  
Sacramento, CA 95814

**RE: Letter of Support for City of Los Angeles Council District 1's Application for Encampment Resolution Funding**

Dear Chief McKendry,

On behalf of PATH, I want to express our support for the City of Los Angeles Council District 1's application to the Encampment Resolution Program, focusing efforts on 70 people nearby and/or underneath State Route 110 from Stadium Way near Dodger Stadium to Ave 26.

PATH is one of the largest nonprofit homeless service providers and affordable housing developers in the State of California, serving 13% of the State's unhoused population in five regions, 150 cities, and over 60 locations. Our team of more than 1,000 professionals work at every step of an individual's journey from an encampment to a stable and supportive home, from street outreach to case management to affordable housing development and staffing. We were founded in Los Angeles 40 years ago and operate many programs in Council District 1, including street outreach and multiple interim and permanent housing programs today.

Our dedicated teams of case managers, outreach specialists, interim housing, and permanent housing staff have always found a willing and eager partner in the Council District 1 team. We have maintained a consistent outreach contract with the District through multiple Councilmembers now, and are pleased to collaborate daily on bringing residents out of dangerous unsheltered environments into safe and supportive shelter. In particular, our team is always inspired by the Council District 1 team's dauntless approach to serving constituents whose economic and health needs often outstrip what a Council District can provide on its own. Their innovative and collaborative spirit is displayed in this application for Encampment Resolution Funding too.

The Arroyo Seco Parkway presents a unique challenge for encampment resolution not currently met by existing funding or programs. Crisscrossing jurisdictional boundaries and physical infrastructure challenges make it difficult to home in on encampments, which include tents and makeshift wooden

structures. PATH has assisted in other ERF-funded programs for similar complex encampments, in Los Angeles and elsewhere in the State, with positive results.

Based on our experience and relationship, we strongly support this application for the Encampment Resolution Program.

Sincerely,

A handwritten signature in blue ink, appearing to read "JHarkDietz".

Jennifer Hark Dietz  
Chief Executive Officer  
PATH

April 26, 2024

Jeannie McKendry, Grants Development Section Chief  
California Interagency Council on Homelessness  
Business, Consumer Services, and Housing Agency  
801 Capitol Mall, Suite 601  
Sacramento, CA 95814

Dear Ms. McKendry:

I am writing on behalf of the Los Angeles Homeless Services Authority (LAHSA) and the Los Angeles Continuum of Care (LA CoC), to express our strong support for the City of Los Angeles, Council District 1's (CD 1) application to the Encampment Resolution Funding Grant Program, Round 3, Lookback Disbursement (ERF), to address the critical needs of individuals experiencing homelessness along a stretch of the historic Arroyo Seco Parkway in Los Angeles. Outreach teams have difficulty accessing this area due to the terrain and it is an especially dangerous location for encampments due to the high risk of both flooding and fires.

LAHSA is a joint-powers authority of the City and County of Los Angeles and serves as the lead agency in the LA CoC. LAHSA is responsible for working alongside City and County partners to engage, house, and provide supportive services to individuals and families experiencing homelessness in Los Angeles County. As such, LAHSA strongly supports encampment resolution efforts that bring additional housing resources to our region's most vulnerable people experiencing homelessness.

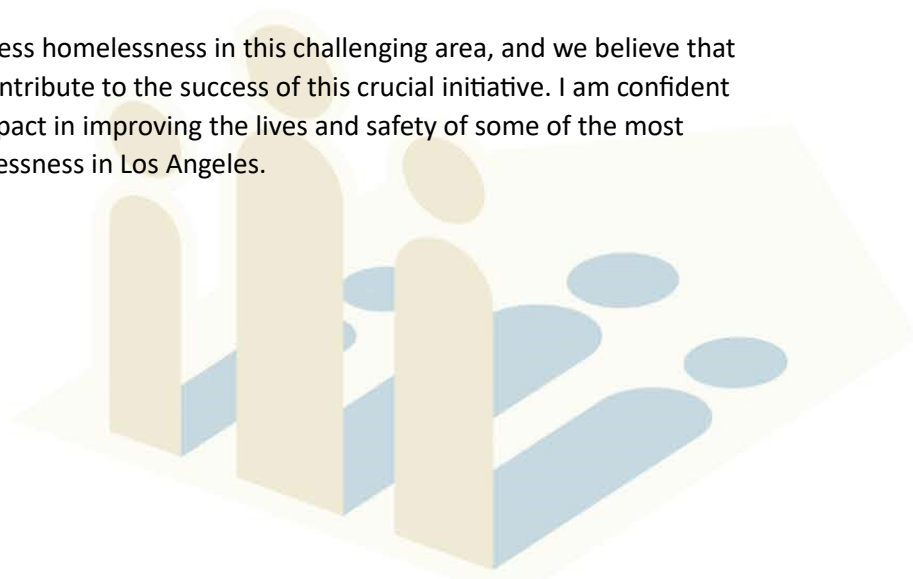
The proposed project in CD 1 would prioritize seventy individuals currently residing along a dangerous four-mile stretch of SR110 from Stadium Way near Dodger Stadium to Ave 52. Outreach teams have difficulty accessing the encampments in this area and must sometimes take treacherous routes to perform their duties. This area has been disproportionately affected by flooding due to its proximity to the LA River and much of the area is a high fire severity zone. CD 1's plan is to leverage existing outreach partners (LAHSA Roadmap/HET and CD 1 PATH team) and prioritize funding for non-personnel costs, such as housing vouchers, storage, and transportation. This plan utilizes existing resources and bolsters outreach efforts to ensure that as many individuals as possible are moved from this life-threatening location.

LAHSA fully supports CD 1's efforts to address homelessness in this challenging area, and we believe that additional ERF funds would significantly contribute to the success of this crucial initiative. I am confident that this project will make a substantial impact in improving the lives and safety of some of the most vulnerable individuals experiencing homelessness in Los Angeles.

Sincerely,



Dr. Va Lecia Adams Kellum  
Chief Executive Officer, LAHSA





# LA City Council District 1 ERF-3 Proposal Map

**YELLOW** Dot = 1 encampment on City of LA property

**RED** Dot = 1 encampment on Caltrans property

