



California Interagency Council on Homelessness

ERF-3-R, Application

Part 1 (A): ADMINISTRATIVE INFORMATION

Application Window

- Window #1, 11/3/2023 - 1/31/2024
 Window #2, 2/1/2024 - 4/30/2024
 Window #3, 5/1/2024 - 6/30/2024

*Applications received after 5:00 p.m. on the last day of the application window will be reviewed and evaluated during the following application window. **Note, applications submitted after 5:00 p.m. on 6/30/2024 will not be reviewed.***

Eligible Applicant

Select the eligible applicant's jurisdiction type.

- CoC City County

What is the name of the city or county?

City of Palm Springs

Part 1 (B) Contracting Information

Complete all elements of the below section. This information is required for contracting should this application be chosen for award.

Contractor Information

Contractor Name (the legal entity entering into contract with the State)

City of Palm Springs

What is the Federal Employer Identification Number (FEIN # or tax id number) for the contractor?

95-6000757

Tax ID Form

Governmental entities will need to submit a GovTIN Tax Form, and Non-governmental entities will need to submit a STD 204 Tax Form. Links to each are below:

GovTIN: [Taxpayer ID Form \(ca.gov\)](#)

STD 204: [STD 204 - Payee Data Record \(ca.gov\)](#)

Who is the best contact person for this contract?

Primary Contact

| | |
|----------------------------------|-------------------------------------|
| <input type="text" value="Jay"/> | <input type="text" value="Virata"/> |
| First | Last |

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Job title

| |
|--|
| <input type="text" value="Director, Housing & Community Development"/> |
| job title |

Email

| |
|---|
| <input type="text" value="Jay.Virata@palmspringsca.gov"/> |
|---|

Phone

| |
|---|
| <input type="text" value="(760) 323-8228"/> |
|---|

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Secondary Contact

| | |
|------------------------------------|-----------------------------------|
| <input type="text" value="Roman"/> | <input type="text" value="Ruiz"/> |
| First | Last |

Job title

| |
|--|
| <input type="text" value="Homeless Services Coordinator"/> |
| job title |

Email

| |
|---|
| <input type="text" value="Roman.Ruiz@palmspringsca.gov"/> |
|---|

Phone

| |
|---|
| <input type="text" value="(760) 323-8175"/> |
|---|

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Contact Person for Reporting

| | |
|------------------------------------|-----------------------------------|
| <input type="text" value="Roman"/> | <input type="text" value="Ruiz"/> |
| First | Last |

Job title

Homeless Services Coordinator

job title

Email

Roman.Ruiz@palmspringsca.gov

Phone

(760) 323-8175

This contact will ONLY receive grant reporting correspondence (inclusive of guidance, report releases/reminders, report follow-ups).

Authorized Representative

Scott

First

Stiles

Last

Job title

City Manager

job title

Email

Scott.Stiles@palmspringsca.gov

Phone

(760) 322-8362

The Authorized Representative has authority to contract on behalf of the eligible applicant

If this application is funded, what address should the check be mailed to?

Address

3200 E Tahquitz Canyon Wy

Address Line 1

Address Line 2

Palm Springs

City

California

State

92262

Zip Code

Attention to (if applicable):

Jay Virata

 This Application uses character limits 

Reaching these limits is not required, however competitive responses will address all parts of each

question asked.

Part 2: PROPOSAL OVERVIEW

Guidance:

In completing this application, applicants must identify the specific encampment that will be prioritized for resolution.

If an applicant proposes to prioritize a large, noncontiguous, or multiple site(s), the encampments may only be addressed through a single application if: (a) the justification for prioritizing the encampments is the same, **and** (b) the demographics and service needs of the residents of the encampments is sufficiently the same that, (c) the same set of services, and service providers, including outreach, interim and permanent housing programs, will be used to resolve the identified people's experience of homelessness in encampments.

Applicant must prepare a separate application for each encampment that does not meet the requirements of (a) – (c).

Proposal Summary

Summarize the proposed Encampment Resolution Fund (ERF) project, including an overview of all key components and/or phases of the project that will be funded in whole or in part with ERF-3-R resources. (1500-character limit)

The City of Palm Springs seeks to support 50 people from Palm Canyon Wash to move indoors through a coordinated approach in line with best practices. Encampment dwellers here are faced with excessive heat, flood risk, and limited access to resources, demonstrating many vulnerabilities. Through a dedicated Multi-Disciplinary Team funded via ERF-3-4, outreach will be consistent and coordinated with other leveraged part-time teams to build rapport, identify needs, and move people into interim housing. Once indoors, intensive case management and housing navigation services will be intensified through dedicated staff funded by ERF. The City and its service providers will be supported with dedicated street and permanent housing coordination to ensure those being served and those providing services are working effectively and collaboratively in the shared goal of bringing people from street to home. Interim shelter options supported through ERF include non-congregate modular units and motels, with augmented congregate beds available if needed. The City of Palm Springs will work closely with the County/CoC to ensure higher acuity people are connected to the Coordinated Entry System and County resources are leveraged (estimated 36 individuals). For lower acuity individuals, time limited subsidies will be available (estimated 10 individuals). Resources for rental deposits, holding fees, furnishings, and utilities funded through ERF will be instrumental to the program's success.

People Served

Number of people currently residing in prioritized encampment site

55

#

Potential inflow of people into the prioritized encampment site during the grant term.

5

Of people currently residing in prioritized encampment site, how many will be served by this proposal?

50

#

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?

50

#

Of people projected to be served across the entire grant period, number of people projected to transition into interim housing.

50

#

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing

50

#

*This should include both people who transition directly into permanent housing **and** people who may first transition into interim housing.*

Is the prioritized encampment site part of a larger encampment area?

Yes No

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site,

including demographics, household compositions, disabilities, and projected service and housing needs. Include how this information was gathered. (1500-character limit)

A recent assessment was performed at the prioritized primary encampment called Palm Canyon Wash to obtain comprehensive data on the prioritized encampment population's needs. Historical data and triangulation with other sources validated findings to ensure accuracy. The estimated population in the encampment is ~55 individuals. Nearly half were over the age of 50. More than half identified as White, with half of these dwellers identifying as Hispanic/Latino. Two-thirds of the encampment identified as men and a third as women. Many live with family members/partners. Many report disabilities, including physical, developmental, mental health, or substance use-related issues, necessitating tailored interventions. Several also own pets, indicating a need for pet-friendly housing and veterinary care. A significant number of individuals have had multiple experiences of homelessness and two thirds reported experiencing homelessness for over a year in this episode. The causes of homelessness vary and include family/domestic violence, substance use, eviction, incarceration, and medical problems. Residents have diverse service and housing needs, including interim and permanent housing. Financial assistance and supportive services will be necessary to transition into stable housing. PSH will be needed for those with higher vulnerabilities. Pet services, mental health and substance use services, medical services, and adult protective services were other identified needs.

If this proposal seeks to serve a particular target population, specify and describe.

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000-character limit)

The primary encampment spans almost a mile south of Tahquitz Creek Golf Resort and north of Seven Lakes Country Club, intersected by Gene Autry Trail. The wash's desert climate faces excessive heat, reaching over 100 degrees in summer, making it inhospitable. The flat, sandy landscape offers sparse vegetation, mainly scrub brushes, providing minimal shade. Flooding also poses additional risks. Its isolation hinders access to vital resources such as water, food, medical care, etc. When the encampment and makeshift shelters are cleared, dwellers will often move to auxiliary encampment areas (please see map for these locations). These additional areas tend to be in more commercial areas, along transportation hubs, as well as in hillside areas; these areas also have safety and accessibility challenges for those dwelling here. The outreach strategy will adjust in response to the status of the encampment and needs of its inhabitants.

3. Why is this encampment site being prioritized? Applicant should identify any distinguishing needs and/or vulnerabilities of the people living in this encampment and/or any health, safety, or other concerns that led the applicant to prioritize this site over other encampments. (1000-character limit)

The encampment is prioritized for urgent intervention due to severe conditions, pronounced vulnerabilities, and health/safety concerns. Located in a desert climate, it faces extreme heat, minimal shade, and flood risks, while lacking running water, electricity, and hygiene infrastructure. These harsh conditions contribute to significant health risks, including heat-related illnesses, infections, and mental health challenges. The encampment's isolation severely limits access to vital resources such as food, water, hygiene, and medical care, and the absence of transportation further restricts the mobility of its residents, exacerbating vulnerabilities. As this encampment also is prone to be cleared, addressing it both at its core as well as its auxiliary locations will be critical to the success of this program. These factors underscore the critical need for immediate action.

ERF authorizing legislation requires funding be used for "prioritized" encampments. Applicants must, therefore, provide a justification for the prioritization of the encampment proposed to be served. Except in very small communities where it may be possible to justify prioritizing all of a small number of encampments for resolution using this fund source, ERF is not intended to be used to fund a community-wide encampment resolution program.

Attachment: Map

The provided map should clearly indicate the area of the prioritized encampment. The map may also indicate the location of other key service, shelter, and housing resources described in this proposal.

4. Is the prioritized site on a state right-of-way?

No Yes - partially Yes - entirely

Proposal's Outcomes

5. What outcomes does this proposal seek to accomplish by 6/30/2027? Outcomes should be specific, measurable, attainable, relevant, and time-bound (SMART). (1000-character limit)

Individuals Served

- Minimum of 50 unduplicated individuals served by 6/30/2027.

SO

- 55 unduplicated individuals engaged by multidisciplinary street outreach teams within 3 months of award
- 50 individuals linked to supportive services, public benefits, etc. within 3 months of award

IH

- 50 individuals referred to interim housing within 3 months of award
- 50 interim housing placements within 4 months of award
- 50 of interim housing units funded or secured within 4 months of award
- 50 individuals enrolled in housing navigation services within 4 months of award

PH

- 40 individuals linked to permanent housing within 12 months of ERF award
- 50 permanent housing placements within 36 months of award
 - o 10 individuals housed with TLS
 - o 36 individuals housed with PSH
 - o 4 individuals housed through family reunification
 - o 0 individuals housed through other methods
- 48 permanent housing units funded or secured within 24 months of award

6. What are the primary activities the applicant will implement to achieve each of the proposal's outcomes? (1000-character limit)

A multidisciplinary outreach team will be established to provide intensive outreach. They will ensure all are assessed and added to the Coordinated Entry System's community queue. They will conduct outreach 5 days a week, supporting linkages to interim housing, permanent housing, supportive services, and public benefits. They will support move-ins to 40 modular interim housing units for the most vulnerable, 10 units at a local motel, and up to 10 Early Entry Facility units. 2 Housing Specialists and 2 Case Managers will be hired to support the transition from interim to permanent housing including getting document-ready, connecting with CES housing resources, and supporting engagement in the private rental market. A variety of permanent housing resources will be accessed. These include PSH units at Vista Sunrise II (opening 5/24) and new PSH units at Aloe Palm Canyon (9/25). Older adults eligible for APS may be eligible for HCVs. Others will be supported with time-limited subsidies.

7. How will the applicant measure progress towards the proposal's outcomes? (1000-character limit)

- Weekly coordination meeting will occur to track progress, identify challenges and solutions, and develop housing plans.
- Creation of BNL at the project's outset to serve as a census and project management tool, providing a baseline for tracking changes in the encampment population over time.
- Entering all service provision in HMIS, allowing for detailed tracking of contacts, services provided, exits to interim housing, exits to permanent housing and housing destinations, and monthly project status, enabling progress monitoring toward goals.
- Regular assessment of the flow of individuals in and out of the encampment and any movement of the encampment to other locations to inform adjustments to project services as necessary, ensuring responsiveness to evolving needs.
- Conducting physical mapping of the encampment to identify areas of habitation and abandonment. Visual cues such as abandoned dwellings and cleared areas will inform resource allocation and intervention strategies.

8. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000-character limit)

While the City has a local anti-camping ordinance, it is committed to working to ensure that the provision of services described in this application can be provided without interruption. The timely availability of interim housing units at the Navigation Center is crucial; any opening Motels will be available as a temporary housing alternative for individuals who prefer not to stay at the Navigation Center or for those who are ineligible. Another hurdle is the limited housing inventory with limited PSH available. Staffing is another significant challenge due to specialized skill needs and workforce shortages. To overcome these, we plan to leverage existing partnerships, secure additional resources for staffing, and engage with city/state officials to ensure close coordination. Interdepartmental and cross-system coordination is crucial for a housing-focused approach.

9. Does this proposal fund a standalone project, or is the proposed project one component of a larger initiative?

Standalone Larger initiative

Centering People

10. Describe how the perspectives of people with lived experience of homelessness meaningfully contributed to the content of this proposal? How will people with lived experience be part of the implementation of this ERF project? If individuals living in the encampment site were included in the development of this proposal, describe how their input was obtained and how that input shaped the proposal. (1000-character limit)

Involving individuals with lived experience of homelessness in crafting this proposal was pivotal, ensuring it addresses the needs of those in the prioritized encampment. Their insights were woven into the proposal through a combination of surveys and interviews. A member of the City's project team has lived experience and ensured that proposed solutions are trauma-informed, housing-focused, and improve the health, dignity, and safety of those living in the encampment. The City engaged directly with individuals in the encampment, conducting detailed surveys to glean insights into their histories, needs, and goals. This engagement helped shape the proposal, highlighting the need for customized support services, low-barrier interim housing options, and pathways to safe, inclusive permanent housing. This process ensured that the proposal is not only informed by direct experiences but is also tailored to address the specific challenges and aspirations of the encampment's residents.

11. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000-character limit)

This proposal embraces a Housing First model outlined in the Welfare and Institutions Code section 8255. It prioritizes immediate housing without preconditions such as sobriety or service participation. The project will offer inclusive tenant screening, non-discriminatory practices, and direct referrals from crisis response systems. Support services are voluntary and client-driven, with no requirement for participation. The project will prioritize the most vulnerable and provide trained staff for effective engagement. Its harm-reduction approach acknowledges substance use and promotes safer practices. The proposed housing includes features for disability accommodation, health promotion, and community integration. This ensures a supportive and inclusive environment for individuals experiencing homelessness, aligning with the Housing First principles of quick access to housing without barriers and with voluntary supportive services.

12. Describe how each of the following service delivery practices are incorporated into the outreach, interim shelter (if applicable), and permanent housing aspects of the proposed ERF project: (a) individual participant choice and (b) trauma informed care. (1000-character limit)

Individual choice will be critical to the success of this program; by engaging with each person to understand their unique needs and preferences, this will allow outreach workers and case managers to support encampment dwellers' journey toward stability. This approach respects their autonomy and encourages participation in the decision-making process. In interim shelter settings, there will be a welcoming, safe environment that addresses the traumatic experiences many have faced. Choice is maintained through flexible options for accommodation and services. For permanent housing, the proposed approach is deeply rooted in trauma-informed care principles, ensuring that housing options are safe, secure, and aligned with each participant's needs. All programs will provide personalized support, emphasizing stability and recovery. Recognizing the profound impact trauma can have, trauma-informed care will be employed in all phases, ensuring that interactions are supportive and empowering.

13. Describe how harm reduction principles will be incorporated into the outreach, interim housing (if applicable), and permanent housing aspects of this ERF project. (1000-character limit)

This project will embrace Harm Reduction practices in all aspects of the process, maintaining low barrier points of entry. These strategies include having naloxone placed for quick and easy access, ensuring staff are trained to use it and other CPR related interventions, providing safe disposal sites, and giving access to clean needles. Other Harm Reduction strategies will also be implemented, such as reducing the stigma associated with substance use. Participants will have access to voluntary substance use and other support services but will not be required to participate to gain access to housing. There will be no expectations or requirements for sobriety to ensure that all participants can access necessary housing opportunities and services. Through all stages—outreach, interim, and permanent housing—our project commits to the core principles of Harm Reduction: dignity, respect, and the belief in every individual's capacity for positive change.

14. Describe the services that will be provided to improve people's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000-character limit)

Funds will be allocated to provide a comprehensive suite of services aimed at enhancing health, dignity, and safety for individuals residing within prioritized encampments. Key services include the following:
Sanitation Facilities: The project team will provide sanitation services to improve hygiene and prevent disease spread, crucial for maintaining dignity and public health.

Outreach and Support Services: The project team will provide access to outreach workers, behavioral health specialists, healthcare workers, and case managers who can assist with documentation, benefits enrollment, substance use counseling, mental health support, among other services to promote long-term well-being.

Housing Navigation: The project team will assist individuals in identifying pathways to stable housing, including interim housing and permanent supportive housing options.

15. Identify what controls are or will be in place to ensure that all ERF-3-R funded parties will not penalize homelessness. The term "penalize homelessness" means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons' engagement in necessary human activities, including sleeping, resting, and eating. (1000-character limit)

Controls to prevent penalizing homelessness with ERF-3-R funds include close oversight and clear guidance on this program in order to prevent penalization and prevent displacement. Interdepartmental coordination between housing and community development, law enforcement, and sanitation is crucial for a unified, housing-focused approach, and the project team will be notified of any enforcements that are scheduled to take place. Coordination calls will happen weekly to ensure best practices are embraced by all parties in order to foster a supportive and inclusive environment for those experiencing homelessness.

16. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curbside waste removal and access to clean and available bathrooms. (1000-character limit)

Recognizing the critical nature of hygiene, the city looks to incorporate regular, reliable, and voluntary waste collection schedule, designed to minimize disruption. If possible, containers for waste and recyclables will be strategically placed within easy reach of those in the encampment, ensuring convenience and promoting a healthier environment. On move-in days, voluntary removal of items not needed in housing will be harmonized with dwellers and outreach workers. This will allow individuals to quickly move to interim or permanent housing as those resources become available.

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

17. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000-character limit)

The proposed outreach and engagement strategy at the prioritized encampment emphasizes a comprehensive, responsive approach rooted in non-punitive, person-centered principles and a housing-first philosophy. Upon securing the contract, a multidisciplinary team (MDT) of diverse professionals will be swiftly assembled, including a local street outreach provider (SO), behavioral health (BH) specialists, and adult protective services (APS) representatives. It will also leverage other existing outreach that is occurring here. BH, APS, and PS services will be tailored to specific subpopulations. The MDT will prioritize establishing trust and rapport, meeting individuals at their current stage and reducing barriers for a swift transition to permanent housing. The MDT's engagement with those in the encampment will be proactive and consistent. Street outreach will be conducted five days a week by a leading local non-profit, providing regular opportunities for residents to connect with support services for 24 months (with the team shifting to support interim and permanent housing case managers once the encampment remains clear). BH and APS staff will join their teammates three days a week, focusing on providing mental health support and addressing needs for older adults. This important work will be coordinated by a team of outreach coordination/encampment resolution experts.

The project aims to engage 50 unduplicated individuals within the encampment within three months of the award.

Ratio of Staff to People Served:

- MDT: 4 FTE supporting 50 dwellers

Non-personnel costs will cover a range of essential services/resources, including transportation to access services and housing options, provision of materials, supplies, and technology to support outreach and case management, as well as personal storage solutions. Additionally, funding will be allocated for animal care and sanitation measures.

18. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000-character limit)

This program's housing strategy aligns with the CoC's CES procedures around access, assessment, prioritization, and referral. The program will ensure that all encampment dwellers are assessed via the community assessment tool and prioritized for permanent housing in accordance with prioritization policies. Special care will be made for those experiencing chronic homelessness and those with significant vulnerabilities.

https://rivcohhpws.org/sites/g/files/aldnop131/files/cocdocumnets/CES%20Policies%20and%20Procedures%20Amended%205_20_2021.pdf

In adherence to CES and Housing First principles, all individuals will be provided housing-based voluntary services and will be supported on the path to permanent housing.

19. Describe each of the specific (a) interim housing and (b) permanent housing opportunities that will be used to achieve the proposed outcomes of this ERF project. Demonstrate that any ERF-3-R funded interim housing capacity is either non-congregate or clinically enhanced congregate shelter. (2000-character limit)

The City will arrange for 40 modular interim units to be secured at the Navigation Center, along with 10 units at a local motel and up to 10 Early Entry Facility congregate interim units at the Navigation Center (understanding that one dweller may require multiple placements at different sites). MDTs will collaborate with individuals from the encampment, giving priority to those most vulnerable for the modular interim units. If an individual declines those units, we will use CES procedures to find alternative options, such as motel vouchers or Early Entry Facility congregate interim units. This program will fund 2 Case Managers and 2 Housing Specialists to facilitate transitions from interim to permanent housing, augmenting services at the Navigation Center and providing services to those staying in motels. Case Managers will support individuals with accessing CES housing resources, obtaining necessary documents, and providing connections to other resources like healthcare, benefits, employment, etc. Housing Specialists will focus on identifying and securing units in the private rental market. Other non-personnel costs for interim housing are meals for motel stays, incidental costs for motel stays (clothing, toiletries), transportation, etc. A range of permanent housing resources will be utilized, including Time Limited Subsidies (TLS) and PSH. We expect that a number of dwellers will be eligible for turnover PSH units at Vista Sunrise II (opening May 2024) and new PSH units at Aloe Palm Canyon (opening September 2025). Individuals eligible for APS may also qualify for specific HCVs. For all others, we will use the CoC's CES process to transition them to permanent housing. Other non-personnel costs for permanent housing include furniture, utility set up and arrears, applications fees, flex funds for unforeseen incidents, rental arrears, family reunification, employment services, mainstream benefits, and TLS.

20. Demonstrate the applicant's commitment and ability to deliver permanent housing solutions to the people residing in the prioritized encampment, including by providing examples of prior successful efforts to permanently house similarly situated individuals. (2000-character limit)

The City is committed to utilizing various resources to deliver permanent housing solutions for ERF individuals. Meeting the unique needs of those in the encampment, our strategy will utilize an array of housing resources, including TLS and PSH. Due to the high acuity and vulnerability of those residing in the encampment, turnover PSH units at Vista Sunrise II (opening May 2024) and new PSH units at Aloe Palm Canyon (opening September 2025) will be a key resource. Building on successful models, individuals eligible for APS may also qualify for designated HCVs, facilitating their access to stable housing. For others, we will utilize the CoC's CES process, tailoring solutions such as TLS to match individual circumstances. Our comprehensive approach extends beyond mere housing provision, encompassing essential support services to ensure successful transitions. Additional expenses for permanent housing will cover crucial aspects such as furniture, utilities, application fees, contingency funds, rental arrears, family support, employment services, and benefits. Partnering closely with the County of Riverside and the CoC, key partners in our efforts, we draw from their proven track record in securing permanent housing for individuals in other encampments. By leveraging their learnings and best practices gleaned from successful initiatives funded by ERF, we aim to replicate and adapt effective strategies to the unique context of the encampment resolution process. Through this collaborative and resourceful approach, we are poised to deliver tangible, lasting solutions.

21. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500-character limit)

This plan was built from the direct feedback of those residing in the encampment, outreach workers, and from others with recent lived experience. We created an assessment for those in the encampment, including questions that specifically focused on the individuals identifying their own needs, the level of support they'd benefit from, and the types of shelter/housing they'd prefer. 66% identified substance/alcohol use, argument with family or friends who asked them to leave, or family/domestic violence as their primary cause of homelessness, indicating a need for tailored supportive services for these specific populations. When asked what type of shelter they'd be most interested in, many also described a preference for options that were in non-congregate settings, identifying those to be safer and more private. When asked about the type of housing they'd prefer, many said they'd be fine with most types (apartment, duplex, house, etc.), and at least half of them stated that they'd benefit from supportive services of some kind (e.g. food support, case management) so long as the services were voluntary. The project plan is in direct response to the individuals residing in the encampment, focusing specifically on the needs and preferences they identified for themselves and prioritizing individual participant choice. Dweller feedback will be solicited at every step of the program, with coordination entities using this feedback to improve service provision with all entities.

Where applicable, identify the people, data, evidence, and / or other sources of information that was relied upon for this proposal.

Table 1: Projected Living Situations Immediately Following the Encampment

For people served who exit the encampment, what are the projected Living Situations Immediately Following the Encampment, including but not limited to, permanent housing, interim sheltering, and unsheltered?

Please provide responses in the table below. Add a row for each projected living situation. (250-character limit for each cell)

| Briefly Describe Each Projected Living Situation Immediately Following the Encampment | Is This Permanent Housing? | Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability) | Prioritized or Set-Aside for ERF-3-R? | Is this living situation funded by ERF-3-R and / or Leveraged Funds? | % of Served Persons Projected to Fall Within This Living Situation |
|---|----------------------------|--|---------------------------------------|--|--|
| Navigation Center Modular (Non-Congregate) Interim Housing Units | No Yes/No | 40 units | Set-Aside Pri/Set-Aside/Neither | ERF ERF/Lev/Both | 66 % |
| Motel Beds | No Yes/No | 10 beds | Set-Aside Pri/Set-Aside/Neither | ERF ERF/Lev/Both | 17 % |
| Navigation Center Early Entry Facility (Congregate) | No Yes/No | 10 beds | Set-Aside Pri/Set-Aside/Neither | ERF ERF/Lev/Both | 9 % |
| Family Reunification | Yes Yes/No | 4 individuals | Set-Aside Pri/Set-Aside/Neither | ERF ERF/Lev/Both | 8 % |

Table 2: Permanent Housing Opportunities

A permanent housing opportunity is a combination of project and/or service provided to an individual with the goal of helping the individual obtain permanent housing. Of course, applicants cannot and do not need to provide every possible scenario; Cal ICH is looking to understand the primary, expected permanent housing opportunities for people projected to be served by this proposal.

Please provide responses in the table below. Add a row for each projected opportunity. (250-character limit for each cell)

| Describe the Permanent Housing Opportunity | Prioritized or Set-Aside for ERF-3-R? | Quantify the Capacity of the Housing and Service Opportunity | Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds? |
|---|---------------------------------------|--|---|
| Housing Vouchers through Adult Services as applicable and appropriate | Prioritized Pri/Set-Aside/Neither | TBD in line with eligibility | Leveraged ERF/Lev/Both |

| | | | |
|--------------------------------------|--------------------------------------|------------------------------|-------------------------------|
| PSH subsidy through Vista Sunrise II | Prioritized Pri/Set-Aside/Neither | TBD in line with eligibility | ERF/Leveraged ERF/Lev/Both |
| PSH subsidy through Aloe Palm Canyon | Prioritized Pri/Set-Aside/Neither | TBD in line with eligibility | ERF/Leveraged ERF/Lev/Both |
| Time Limited Subsidies | Set-Aside Pri/Set-Aside/Neither | 10 individuals | ERF ERF/Lev/Both |

22. Describe strategies the applicant will use to ensure that people are not displaced from the prioritized encampment into another unsheltered location. Include strategies that are in addition to/complement the interim shelter and permanent housing opportunities that are part of this proposal. (1000-character limit)

Interdepartmental and cross-sector coordination will be key; ensuring situational awareness and collaboration between housing & community development, law enforcement, service providers, and sanitation services will be critical. Strategies will focus on person-centered outreach, providing resources for basic needs, and facilitating access to permanent housing solutions. The emphasis will be on support rather than punitive measures, ensuring that individuals are not pushed into other unsheltered locations. Through education on the goals of this project and an understanding of the benefits to the entire community when unhoused neighbors can be served without being displaced, the risk of being displaced will be minimized.

23. Describe specific strategies and/or services the applicant will use to prevent returns to unsheltered homelessness among people from the prioritized encampment who are sheltered and housed through this ERF project. Include whether these strategies will be funded with ERF-3-R funds and, if not, what other resources will be leveraged. (1000-character limit)

Care Coordination: Facilitated by the coordination entity, case conferencing sessions will be hosted for outreach workers, interim housing providers and permanent housing staff to ensure the needs of each individual are being met.

Ongoing Support Services: Households will continue to receive comprehensive support services after obtaining housing. These services will address various challenges including employment, mental health, and substance use treatment.

Individualized Support Plans: Case managers will develop Individualized Support Plans tailored to the specific needs of each household to maintain their housing stability.

Employment and Income Supports: Employment or income supports will be provided to improve clients' ability to maintain housing stability and achieve financial independence.

Funding for these strategies will be sourced from a combination of ERF funds and other leveraged CoC funded resources.

24. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000-character limit)

This proposal incorporates a flexible framework to address the dynamic nature of encampments. In the case of people moving to other locations within Palm Springs, outreach can provide them with services where they are at. This program will also leverage the services provided at the Access Center, which will serve as another “front door” for those who may move away from the encampment. As inflow can impact this work, this program has incorporated a modest inflow estimate; in the case of a larger inflow, outreach will still serve those who may appear at the prioritized encampment and can also redirect these individuals to the Access Center for connection to services. Historical trends have informed our approach, allowing us to anticipate and adapt. Our strategy includes scalable interim and permanent housing solutions to accommodate varying population sizes. Furthermore, our partnerships with local agencies are instrumental in facilitating timely responses to changing demographics.

25. Describe how participants in this ERF project will be supported with continued access to, and storage of, their personal property while in the encampment, in interim housing (if applicable), and in permanent housing. (1000-character limit)

During the transition from the encampment to interim housing, individuals will be supported to voluntarily consolidate their personal items to facilitate their move-in to their interim housing destination. However, if this presents a barrier, storage can be provided to ensure safekeeping of additional bulky possessions. Individuals residing at the 40 modular interim housing units at the Navigation Center and the 10 units at a local motel will be able to store some of their personal belongings within their units. Individuals residing in the Early Entry Facility congregate interim housing units at the Navigation Center will have access to personal storage, augmenting services. Upon transitioning to permanent housing, assistance will be offered for relocation and storage arrangements as needed. Continuous support will be provided to ensure smooth access to and storage of personal property throughout their journey towards stable housing.

26. Describe how participants in this ERF project who have service animals and/or pets will be supported while in the encampment, in interim shelter (if applicable), and in permanent housing. (1000-character limit)

Pet Services will be a focus from the onset of the project, as we understand the importance of supporting the needs of individuals who have companion, emotional support animals and service animals. We will also work to facilitate the coordination of veterinary services for assistance animals/pets. Individuals residing at the 40 modular interim housing units at the Navigation Center will be able to have pets stay with them in their units. The Navigation Center will have dedicated resources – kennels and a dog run – to support pets onsite. For individuals needing to stay at the motel, the City will seek to identify a local motel that will accommodate pets during stays. For permanent housing, assistance will be given to find pet-friendly accommodation. Clinical support will be leveraged to assist with the necessary documentation for Emotional Support Animals, ensuring fair access to all housing options.

Budget and Resource Plan

27. State the total amount of ERF-3-R funds requested.

\$5,106,730.65

\$

28. State the estimated dollar value of secured, non-ERF-3-R resources that will help meet this proposal’s outcomes.

\$22,906,020.32

\$

29. Identify and describe each leveraged non-ERF-3-R resource and how that specific resource will be used to help meet the proposal's outcomes, including the permanent housing outcomes. (1000-character limit)

Existing outreach workers: Provides essential support and coordination for housing access.

Access Center: Provides a vital space for meetings, completing referrals, and accessing various support services. It acts as a gateway to the Navigation Center, facilitating seamless transitions and access to a comprehensive range of resources.

Navigation Center: Offers services including hygiene, health and wellness support, education, employment assistance, housing navigation, meal provisions, and intensive case management.

Healthcare providers: Supports health care to actively engage in the process of securing and transitioning into permanent housing.

Sanitation Services: Maintains hygiene of encampments.

PH: Turnover of PSH units and APS HCVs, when applicable.

County: Provision of Coordinated Entry System services, Coordination support, other County Health Services.

City: Provision of coordination support, other city-controlled services may be leveraged as needed.

*Applicants are directed to provide a detailed description of other fund sources, and system capacity, that will be leveraged to achieve the outcomes proposed for the ERF-3-R funded project (**especially as it relates to meeting this proposal's permanent housing outcomes**) and, if applicable, to sustain the new programming beyond the end of the grant term.*

This includes prior ERF awards, HUD unsheltered NOFO, and other federal, state, and local funding sources.

Applications will be evaluated with the understanding that communities vary significantly with respect to the current availability of other fund sources that can be used as leverage for their proposed projects and to sustain the projects beyond the grant term.

In the absence of currently available resources, Applicants are encouraged to provide a specific plan for obtaining the funding necessary to sustain their project beyond the grant term if the project is intended to continue.

30. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve, the types of services and housing to be provided, and any benefits to the community's efforts to address homelessness that will extend beyond the grant term, including ongoing

expansion of interim and permanent housing capacity. Include an explanation of how the requested ERF-3-R amount was determined. (1000- character limit)

This proposal was informed by a thorough analysis of successful programs, ensuring that the proposed allocation optimally serves the targeted population in a cost-effective manner. The acquisition of interim housing units prioritizes housing options that are most desired. Housing specialists and case managers further bolster the transition from interim to permanent housing, enriching the services at the Navigation Center. Utilization of diverse permanent housing resources, including TLS, HCVs, and PSH, ensures flexibility and responsiveness. By addressing the shortage of interim and permanent housing options, we mitigate a significant barrier to resolving homelessness. By prioritizing the most vulnerable, the proposal alleviates the strain on street outreach providers, enabling them to extend their services to a broader clientele. Furthermore, the project's approach serves as a blueprint for the city, facilitating a housing-first strategy to address encampments in the future.

Attachment: Standardized Budget

Applicants must use the [ERF-3-R Budget Template](#) available on [box.com](#)

Key Entities and Staff

31. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-3-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

Implementing organization: City of Palm Springs, Housing & Community Development Department: Will provide coordination support, contract implementation, resource allocation, and connections to City and County resources.

County/CoC: CES/HMIS, Brings significant experience designing and managing two ERF projects in other jurisdictions in the County.

County BH: assessment, health, mental health, recovery beds and services, targeted outreach, and case management. Has significant experience working on other ERF projects.

County APS: crisis response, adult protective, specialty housing. Has significant experience working on other ERF projects.

Navigation Center and Access Center: interim non-congregate modular units, interim congregate units, employment services, mainstream benefits.

Consultant: Will provide day-to-day service coordination, funds management, outreach coordination; brings extensive experience in encampment resolution/encampment resolution from their work in Los Angeles County, enriching the proposal with valuable insights and strategies, which directly informed the proposal's multilayered approach. Also has significant experience with technical advisory, contract management, and ERF reporting.

Table 3: Key Staff

Identify all staff positions (e.g. administrative, programmatic, development etc.) which are integral to this ERF project and to achieving the proposal's outcomes. For each position include the title, whether the position is filled or vacant, the approximate fulltime equivalent (FTE) of the position dedicated to the ERF project, whether the position is funded through ERF-3-R and/or Leveraged (i.e.non-ER-3-R) funds, and a brief description of the duties. Please provide responses in Table 3 below.

| Title | Currently Filled Position? | FTE of Staffing for This Proposal | Funded by ERF-3-R and / or Leveraged Funds? | Brief Description of Duties |
|---------------------------------------|----------------------------|-----------------------------------|---|---|
| Behavioral Health Specialist II | No Yes/No | 2 # FTE | ERF ERF/Lev/Both | BH Specialists for MDT (outreach) |
| Social Services Practitioner | No Yes/No | .5 # FTE | ERF ERF/Lev/Both | APS field based services |
| Admin Services Analyst II | No Yes/No | .5 # FTE | ERF ERF/Lev/Both | APS admin support |
| Outreach workers/Post Housing Support | No Yes/No | 2 # FTE | ERF ERF/Lev/Both | CBO outreach workers devoted to encampment and support needs (to IH and PH) |
| Housing Specialists | No Yes/No | 2 # FTE | ERF ERF/Lev/Both | Housing specialists to assist with identifying landlords and units |
| Case Managers | No Yes/No | 2 # FTE | ERF ERF/Lev/Both | CBO case managers to support encampment dwellers at the hotels and with TLS placement |
| Programmatic Coordination (City) | Yes Yes/No | 1 # FTE | Lev ERF/Lev/Both | Coordination at City staff level |

32. First, describe key partners that will be responsible for implementing this ERF project and achieving the proposal's outcomes (e.g. service providers, public agencies, development entities etc.). Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

Please find below all key partners. All entities below have experience managing complex homelessness projects.

City of Palm Springs: Housing & Community Development Department: Lead the project and draw from experience managing complex homelessness grants. Led in the development of this proposal.

County: Will support implementation of ERF in partnership with City. Provided guidance and support in development of this proposal. Significant experience managing complex grants, including 2 ERF projects.
CoC: Homeless & Housing Solutions (HWS): Manage grants, lead collaborations, and provide expertise in addressing homelessness.

Housing Authority: Offer permanent housing solutions and prioritize vulnerable populations.

BH: Prioritize mental health and substance use services, leveraging experience in homeless service delivery.

APS: Provide support for older adults.

LeSar Development Consultants: Provide services coordination and programmatic support to City and its partners. Support subcontracting and grants management. Supported in the design of this proposal

Interim Housing (Palm Springs Navigation Center): Operated by Martha's Village & Kitchen, the center offers a low-barrier, service-enriched shelter focused on transitioning individuals into permanent housing.

Street Outreach: The City will contract with a leading homeless organization to provide client-centered outreach services.

33. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000-character limit)

The collaboration between the City and County/CoC on this proposal has been robust. Through multiple planning meetings/sessions, the County/CoC has actively contributed to the development and coordination of the ERF project. The County/CoC's involvement has been particularly valuable, sharing insights and best practices from previous successful ERF-funded initiatives, including composition of MDTs, makeup of interim housing, and pathways to permanent housing. Leveraging these learnings, the City is poised to adapt and implement effective strategies tailored to the specific needs of the PCW encampment resolution process.

Applicants may upload evidence of cross-jurisdictional collaboration such as MOUs, letters of support, or interagency agreements etc. in the field immediately below.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

34. Identify any entities that have a right to and/or control of the property upon which the encampment site resides. Describe how applicant has engaged with these entities and confirm that each of these entities has committed to allowing the implementation of this proposal. (1000-character limit)

N/A

Accelerated Timeline

35. How is your community currently supporting and / or engaging with people residing within the

prioritized encampment? (1000-character limit)

The community is actively engaging with residents in the prioritized encampment through various channels:
Outreach teams are proactively connecting with individuals experiencing homelessness, including those in the prioritized encampment. They offer support, resources, and information about available services. The City's Homeless Services Coordinator closely monitors the encampment, keeping track of population fluctuations and trends. This allows for targeted interventions and resource allocation based on real-time data.
The Access Center and Early Entry Facility at the Navigation Center serve as vital hubs for service connection and interim housing. They provide a safe space for individuals to access essential resources, receive support, and transition towards more permanent housing options.

36. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000-character limit)

In preparation for receiving funding, our community will take decisive actions to support those in the Palm Canyon Wash encampment and ensure the swift implementation of our proposal:
Engagement by Outreach Providers: The City will ensure street outreach providers engage individuals, offering essential services like healthcare, mental health support, and connections to housing resources.
Continued Construction at Navigation Center: Construction of 40 modular interim housing units at the Navigation Center will proceed, offering non-congregate interim housing to those transitioning out of homelessness.
Identifying Interim Housing: If awarded funding, the City will secure a local motel for interim housing, expanding capacity to accommodate immediate shelter needs.
Engaging Service Providers: The City will identify and coordinate with service providers interested in supporting our efforts, preparing them to quickly deploy resources once funding is secured.

Table 4: Project Timeline

Cal ICH should be able to use the project timeline to understand the general parameters of the project and how it will be implemented.

This Standardized Project Timeline Template will not perfectly capture every nuance - that's Ok. However, applicants are strongly encouraged to provide incremental milestones for achieving the interim shelter and permanent housing goals set out in the proposal. For projects that include interim shelter and/or permanent housing development, the timeline should include major development milestones.

Where there is ambiguity, conflict, or silence, use your judgment.

| Date | Milestone | Category | Additional Detail for Milestone |
|----------|----------------|--------------------|--|
| 7/1/2024 | Announce award | Project Management | Provide information to community on program and goals. |

| | | | |
|------------|--|--------------------|---|
| 7/1/2024 | Begin coordination meetings with key entities | Project Management | Establish coordination goals, timing, and invitees for both larger group as well as outreach. |
| 8/15/2024 | Intensive outreach begins | People | Coordinated and intensive street outreach begins |
| 9/1/2024 | Large-scale move ins begin to modular and motels | People | While some move ins may occur before, the bulk of move ins will occur within this time frame (allowing for coordination, opening of modular units and motel rooms). |
| 10/1/2024 | Interim Housing move ins completed | People | Interim housing move ins will happen as rapidly as possible, while ensuring dwellers have enough time to plan for move ins and resources are all in place. |
| 10/1/2024 | Outreach transitions to maintenance posture | People | Outreach teams will provide services to former encampments and connect anyone new to the site to appropriate resources. |
| 10/15/2024 | Housing Navigation begins | People | Work to permanently house people will begin. Document collection, needs assessments, and connections to mainstream benefits will commence. |

| | | | |
|-----------|------------------------------------|--------------------|--|
| 12/1/2024 | Permanent Housing placements begin | People | Permanent housing move ins begin, continuing throughout the lifecycle of this program. |
| 3/1/2025 | Evaluate system flow/throughputs | Project Management | Evaluate and adjust processes based on findings |
| 6/30/2027 | Permanent Housing placements end | Project Management | All encampment dwellers maintaining stable housing |

Table 5: Projected Milestones

Answer the following questions in relationship to April 30, 2024. Cal ICH assumes disbursement will occur approximately 3-6 months after April 30, 2024.

Please provide responses in the table below including the month and year. (15-character limit for each cell)

| Outreach to the people residing in the prioritized encampment site began / will begin in mm/yyyy. | This proposal will reach full operating capacity in mm/yyyy. | The first planned exit of a person or household from the prioritized encampment will occur in mm/yyyy. | The last planned exit of a person or household from the prioritized encampment will occur in mm/yyyy. |
|---|--|--|---|
|---|--|--|---|

| | | | |
|------------|------------|------------|---------|
| 08/15/2024 | 08/15/2025 | 09/15/2024 | 06/2026 |
|------------|------------|------------|---------|

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

| | |
|-------|--------|
| Jay | Virata |
| First | Last |

This does not have to be an authorized representative or signatory.

Title

Director, Housing & Community Development

Email

Jay.Virata@palmspringsca.gov

| Guidance and Intended Use | ELIGIBLE USE CATEGORY | -5 WORD DESCRIPTION | NAME OF ENTITY OR PART OF PROPOSAL | PERSONNEL COSTS | | | ERF 3-R PROPOSED (Only ERF-3-R Funds) | LEVERAGED FISCAL SUPPORT (Only ERF-3-R Funds That WILL be Used to Support this Proposal) | -2 SENTENCE DESCRIPTION |
|--|---|---|--|-----------------|-----------|--------|---------------------------------------|--|---|
| | | | | SALARY (ANNUAL) | FTE | MONTHS | | | |
| <i>This budget template may be slightly modified to meet local needs. If awarded funding, this budget, once approved, will serve as your community's official project budget. Any future changes to this budget must be authorized through the change request process.</i> | <i>Use dropdowns. See NOFA, III. A.</i> | <i>Enables Cal ICH to immediately understand the line item.</i> | <i>Enables Cal ICH to associate the line item with specific entities or parts of a proposal.</i> | | | | | | <i>Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item.</i> |
| PERSONNEL COSTS | | | | | | | | | |
| | Street Outreach | Behavioral Health Specialist II | Behavioral Health Entity | 125,000.00 | 2.00 | 24 | 500,000.00 | | Behavioral Health Specialist for Multidisciplinary Outreach Team, includes fringe |
| | Street Outreach | Social Services Practitioner | County of Riverside | 154,237.00 | 0.50 | 24 | 154,237.00 | | APS Field Based Services for Multidisciplinary Outreach Team, includes fringe |
| | Street Outreach | Admin Services Analyst II | County of Riverside | 120,266.00 | 0.50 | 24 | 120,266.00 | | APS ERF admin support, includes fringe |
| | Street Outreach | Outreach Workers/Post Housing Supports | Community-based organization | 70,800.00 | 2.00 | 24 | 283,200.00 | | CBO Outreach Workers that will be devoted to the encampment and support needs as they move into IH and PH. Includes fringe |
| | Street Outreach | Outreach Supervisor | Community-based organization | 90,000.00 | 0.25 | 24 | 45,000.00 | | Supervision for CBO Outreach Workers |
| | Delivery of Permanent Housing | Housing Specialist (Unit Acquisition, Landlord Engagement) | Community-based organization | 90,000.00 | 1.00 | 36 | 270,000.00 | | CBO Housing Specialists to assist with identifying landlords and units. Includes fringe. |
| | Delivery of Permanent Housing | Housing Specialist II (Unit Acquisition, Landlord Engagement) | County of Riverside | 90,000.00 | 1.00 | 36 | 270,000.00 | | Hope to Home Housing Specialist |
| | Delivery of Permanent Housing | Case Managers | Community-based organization | 70,800.00 | 2.00 | 36 | 424,800.00 | | CBO Case Managers to support encampment dwellers at the hotels and with TLS placement. Includes fringe. |
| | Delivery of Permanent Housing | Case Management Supervisor | Community-based organization | 90,000.00 | 0.25 | 36 | 67,500.00 | | Supervision for CBO Housing Specialists, Case Managers |
| | Services Coordination | Housing Program Specialist II | County of Riverside | 156,000.00 | 0.50 | 36 | 234,000.00 | | Coordination of Permanent Housing Placements |
| | Services Coordination | ERF Programmatic Coordination | City of Palm Springs | 140,000.00 | 0.25 | 36 | - | 105,000.00 | Coordination at City staff level |
| Subtotal - Personnel Costs | | | | | | | \$ 2,369,003.00 | \$ 105,000.00 | |
| NON-PERSONNEL COSTS | | | | | | | | | |
| | Street Outreach | Vehicle costs (lease, fuel, insurance) | Community-based organization | 1 | 8,000.00 | 24 | 16,000.00 | | Lease, maintain 1 vehicle for Outreach (\$8K = annual cost) |
| | Street Outreach | Materials, Supplies, Cell Phones, Technology | Community-based organization | 1 | 5,000.00 | 24 | 10,000.00 | | Cell phone, tablet, vehicle, uniform costs (\$5K = annual cost) |
| | Street Outreach | Client Supplies | Community-based organization | 1 | 10,000.00 | 24 | 20,000.00 | | Supplies to help individuals while outreaching, including food |
| | Street Outreach | Leveraged part time outreach teams | Community-based organization | - | - | - | | \$1,079,940.82 | Teams serving the encampment part-time: CVRM (\$283,924.84), MVK (\$420,765.88), JFSSD (\$409,759.45) |
| | Street Outreach | Personal Storage for Dwellers | Local Storage Facility | 10 | 100.00 | 18 | 18,000.00 | | Store belongings prior to IH move in (\$100/month for 18 months for 10 individuals) |
| | Street Outreach | Animal Care (Vet and Boarding) | Various | 10 | 250.00 | 24 | 5,000.00 | | Vet care, boarding for individuals animals (\$250/month for 10 dwellers for two years) |
| | Street Outreach | Rideshare, taxi, bus passes | Various | 25 | 25.00 | 12 | 7,500.00 | | Transportation to and from appointments (average of \$50/month for 12 months for 25 dwellers) |
| | Services Coordination | Access Center | Martha's Village and Kitchen | 1.00 | 8,333.33 | 12 | 100,000.00 | \$472,477.50 | Funding for year 3 to address funding gap. Leverage amount is for years 1 and 2 services provided |
| | Services Coordination | Sanitation for hygiene, spot cleaning of encampment? | Sanitation Entity | 1.00 | 8,333.33 | 24 | 200,000.00 | | Provide spot cleaning for prioritized encampment, voluntary disposal of items |
| | Interim Sheltering | Vehicle costs (lease, fuel, insurance) | Community-based organization | 2.00 | 8,000.00 | 24 | 16,000.00 | | Lease, maintain 2 vehicles for CM, housing specialists (\$8K=annual cost) for 24 months |
| | Interim Sheltering | Early Entry Facility (Navigation Center- congregate) | Martha's Village and Kitchen | 10.00 | 110/day | 12 | 13,200.00 | \$8,903,981.00 | Interim Housing for 5 individuals at early entry facility (average of 12 months stay); leveraging site acquisition and construction costs |
| | Interim Sheltering | Modular Units (Navigation Center- non-congregate) | Martha's Village and Kitchen | 40.00 | 125/day | 12 | 52,800.00 | \$12,344,621.00 | Interim Housing for 40 individuals at modular IH facility (average of 12 months stay); leveraging site acquisition and construction costs |
| | Interim Sheltering | Motel beds | Motel operator | 10.00 | 140/day | 12 | 16,800.00 | | Interim Housing for 10 individuals at local motel (average 12 month stay) |
| | Interim Sheltering | Meals for motel stays | Various | 10.00 | 40.00 | 12 | 144,000.00 | | Food costs for 3 meals a day for 10 motelled individual (12 months stay) |
| | Interim Sheltering | Incidental costs for motel stays (clothing, toiletries, pest remediation) | Various | 10.00 | 500.00 | 12 | 10,000.00 | | Incidental costs for motel clients (average \$500 per individual (12 month stay) |
| | Interim Sheltering | Rideshare, taxi, bus passes | Various | 50.00 | 50.00 | 12 | 30,000.00 | | Transportation to and from appointments (average of \$50/month for 12 months for 50 individuals) |
| | Operating Subsidies | Permanent Supportive Housing subsidy | Aloe Palm Canyon | - | - | - | 500,000.00 | | Project Based PSH Cost for 10 units |
| | Delivery of Permanent Housing | Permanent Housing Security Deposit, Holding Fees | Unit Owners | 50.00 | 3,000.00 | 24 | 150,000.00 | | Deposits, holding fees for all individuals |
| | Delivery of Permanent Housing | Furniture and furnishings | Various | 50.00 | 1,500.00 | 24 | 75,000.00 | | Furnishings and other household items for move-ins for all individuals |
| | Delivery of Permanent Housing | Utility set up and arrears | Various | 25.00 | 250.00 | 24 | 6,250.00 | | Utility deposits, arrears support for half of individuals |
| | Delivery of Permanent Housing | Application Fees | Various | 15.00 | 400.00 | 24 | 6,000.00 | | Application fees for a subset of individuals with scattered site or TLS PH subsidies |
| | Delivery of Permanent Housing | Flex Fund for unforeseen incidentals (Ea unit cleanup, mail) | Various | 10.00 | 2,000.00 | 24 | 20,000.00 | | Contingency fees for motel |
| | Delivery of Permanent Housing | Rental arrears | Various | 25.00 | 5,000.00 | 24 | 125,000.00 | | Support for rental arrears for subset of individuals |
| | Delivery of Permanent Housing | Rideshare, taxi, bus passes | Various | 50.00 | 50.00 | 24 | 60,000.00 | | Transportation to and from appointments (average of \$50/month for 24 months for 50 individuals) |
| | Prevention and Diversion | Family reunification | Various | 4.00 | 500.00 | 24 | 2,000.00 | | Bus/Airfare/Gas, Travel supplies for Family Reunifications |
| | Rapid Rehousing | Time limited subsidies | Unit Owners | 10.00 | 1,600.00 | 36 | 576,000.00 | | Monthly Rental Subsidies for 10 individuals for 36 months |
| | Services Coordination | ERF Programmatic Coordination | LeSar Development Consultants | - | 12,285.00 | 24 | 294,840.00 | | Support for all programmatic coordination including outreach coordination, city/county coordination, IH move in support, permanent housing move in tracking and problem solving |
| | Systems Support | HIMS: licenses, reporting | County of Riverside | 14 | 40.00 | 36 | 20,160.00 | | HIMS Licenses for 14 ERF funded staff |
| Subtotal - Non-Personnel Costs | | | | | | | \$ 2,494,550.00 | \$ 22,801,020.32 | |
| ADMINISTRATIVE COSTS | | | | | | | | | |
| | Administrative Costs | County of Riverside Administration | County of Riverside | | | | 57,221.30 | | Administrative costs for County staffing, HIMS support |
| | Administrative Costs | City of Palm Springs Administration | City of Palm Springs | | | | 185,956.35 | | Administrative cost for balance of programmatic work |
| Subtotal - Administrative Costs | | | | | | | \$ 243,177.65 | \$ - | |
| TOTAL BUDGET | | | | | | | \$5,106,730.65 | \$ 22,906,020.32 | |

State of California
Financial Information System for California (FI\$Cal)
GOVERNMENT AGENCY TAXPAYER ID FORM

2000 Evergreen Street, Suite 215
Sacramento, CA 95815
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The principal purpose of the information provided is to establish the unique identification of the government entity.

Instructions: You may submit one form for the principal government agency and all subsidiaries sharing the same TIN. Subsidiaries with a different TIN must submit a separate form. Fields marked with an asterisk (*) are required. Hover over fields to view help information. Please print the form to sign prior to submittal. You may email the form to: vendors@fiscal.ca.gov, or fax it to (916) 576-5200, or mail it to the address above.

Principal Government Agency Name*

Remit-To Address (Street or PO Box)*

City* State * Zip Code*+4

Government Type: City County Special District Federal Other (Specify)
Federal Employer Identification Number (FEIN)*

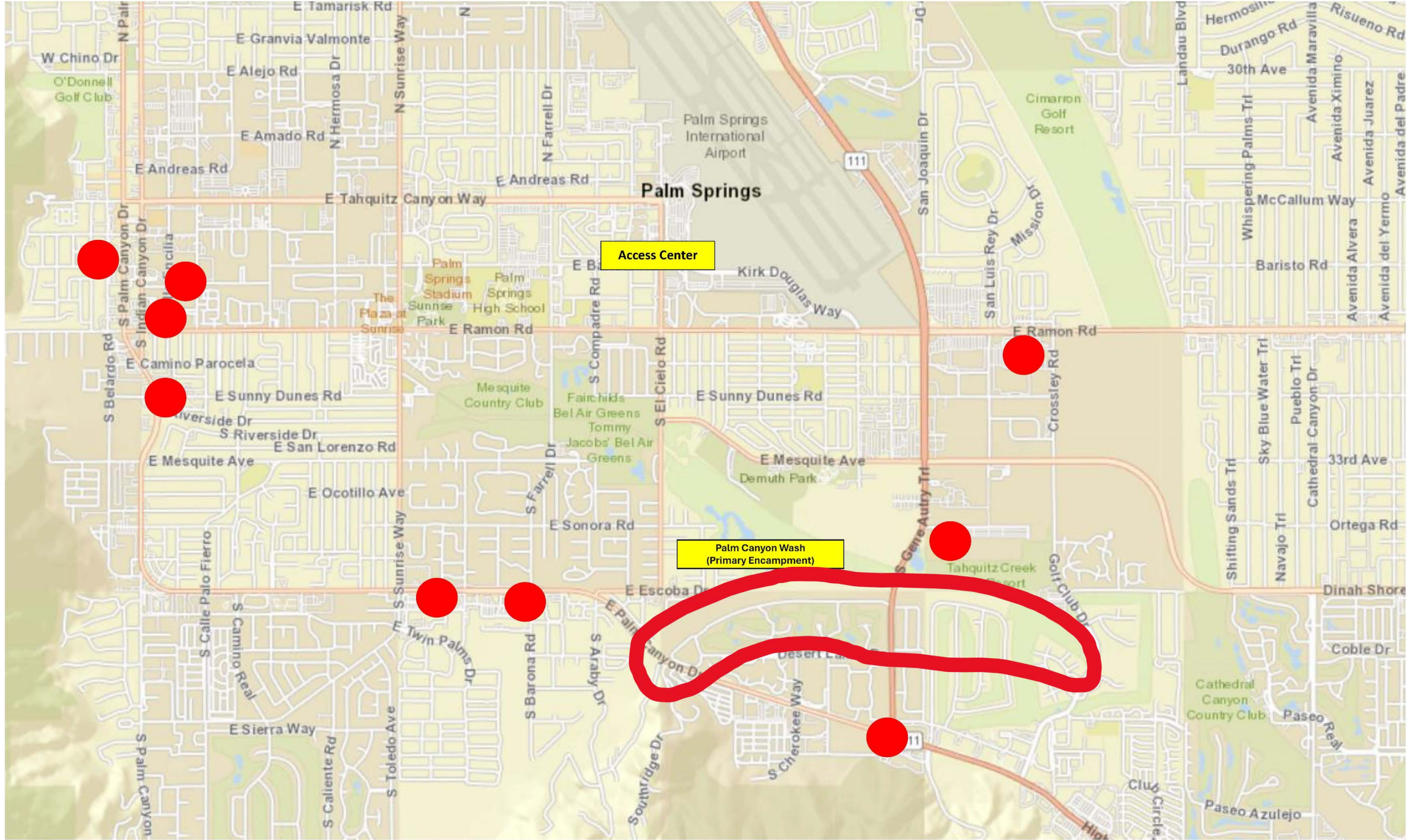
List other subsidiary Departments, Divisions or Units under your principal agency's jurisdiction who share the same FEIN and receives payment from the State of California.

| Dept/Division/Unit Name | Complete Address |
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Contact Person* Title

Phone number* E-mail address

Signature* Date



Access Center

Palm Canyon Wash
(Primary Encampment)

