



California Interagency Council on Homelessness

ERF-3-R, Application

Part 1 (A): ADMINISTRATIVE INFORMATION

Application Window

- Window #1, 11/3/2023 - 1/31/2024
 Window #2, 2/1/2024 - 4/30/2024
 Window #3, 5/1/2024 - 6/30/2024

*Applications received after 5:00 p.m. on the last day of the application window will be reviewed and evaluated during the following application window. **Note, applications submitted after 5:00 p.m. on 6/30/2024 will not be reviewed.***

Eligible Applicant

Select the eligible applicant's jurisdiction type.

- CoC City County

What is the name of the city or county?

San Bernardino County

Part 1 (B) Contracting Information

Complete all elements of the below section. This information is required for contracting should this application be chosen for award.

Contractor Information

Contractor Name (the legal entity entering into contract with the State)

San Bernardino County

What is the Federal Employer Identification Number (FEIN # or tax id number) for the contractor?

95-6002748

Tax ID Form

Taxpayer ID Form.pdf

Governmental entities will need to submit a GovTIN Tax Form, and Non-governmental entities will need to submit a STD 204 Tax Form. Links to each are below:

GovTIN: [Taxpayer ID Form \(ca.gov\)](#)

STD 204: [STD 204 - Payee Data Record \(ca.gov\)](#)

Who is the best contact person for this contract?

Primary Contact

Marcus	Dillard
First	Last

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Job title

Chief of Homeless Services
job title

Email

Marcus.Dillard@hss.sbcounty.gov

Phone

(909) 501-0610

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Secondary Contact

Tamra	DeMartini
First	Last

Job title

Administrative Supervisor
job title

Email

Tamra.DeMartini@cdh.sbcounty.gov

Phone

(909) 382-3982

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Contact Person for Reporting

Tamra	DeMartini
First	Last

Job title

Administrative Supervisor

job title

Email

Tamra.DeMartini@cdh.sbcounty.gov

Phone

(909) 382-3982

This contact will ONLY receive grant reporting correspondence (inclusive of guidance, report releases/reminders, report follow-ups).

Authorized Representative

Marcus

First

Dillard

Last

Job title

Chief of Homeless Services

job title

Email

Marcus.Dillard@hss.sbcounty.gov

Phone

(909) 501-0610

The Authorized Representative has authority to contract on behalf of the eligible applicant

If this application is funded, what address should the check be mailed to?

Address

560 E. Hospitality Lane, Suite 200

Address Line 1

Address Line 2

San Bernardino

City

California

State

92408-0044

Zip Code

Attention to (if applicable):

Office of Homeless Services - Marcus Dillard

 **This Application uses character limits** 

Reaching these limits is not required, however competitive responses will address all parts of each

question asked.

Part 2: PROPOSAL OVERVIEW

Guidance:

In completing this application, applicants must identify the specific encampment that will be prioritized for resolution.

If an applicant proposes to prioritize a large, noncontiguous, or multiple site(s), the encampments may only be addressed through a single application if: (a) the justification for prioritizing the encampments is the same, **and** (b) the demographics and service needs of the residents of the encampments is sufficiently the same that, (c) the same set of services, and service providers, including outreach, interim and permanent housing programs, will be used to resolve the identified people's experience of homelessness in encampments.

Applicant must prepare a separate application for each encampment that does not meet the requirements of (a) – (c).

Proposal Summary

Summarize the proposed Encampment Resolution Fund (ERF) project, including an overview of all key components and/or phases of the project that will be funded in whole or in part with ERF-3-R resources. (1500-character limit)

This ERF project offers customized coordinated, comprehensive care for 150 persons based on individual needs and preferences. Person-centered trauma-informed, housing first, and harm reduction approaches engage campers in case management and services to move to stable housing provided through the project and community resources. By offering essential sanitation, hygiene, safe storage, pet care coupled with proactive, progressive engagement in health and behavioral health services, relocation and housing stabilization, and post-housing supports, staff support campers in developing joint solutions to ending homelessness. Interim and permanent housing designs informed by those with lived experience bring tiny-homes, scattered site, or clustered units to former campers. A low-barrier model honors the three 'p' (pets, possessions, and partner) support requested. Longer-term social support from peers and professionals help ensure housing success.

A cooperative, non-punitive team of outreach, support services, public assistance, disability services, law enforcement and legal services, health safety staff, sanitation and animal care will provide quality, customized support from initial engagement through housing success. Trained community liaisons will work with local business, landlords, and property owners to gain their understanding and support. Joint planning with Cal-Trans fosters safety-minded responses. Creating urgently needed housing and partnerships ensures success.

People Served

Number of people currently residing in prioritized encampment site

100

#

Potential inflow of people into the prioritized encampment site during the grant term.

50

Of people currently residing in prioritized encampment site, how many will be served by this proposal?

100

#

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?

150

#

Of people projected to be served across the entire grant period, number of people projected to transition into interim housing.

70

#

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing

105

#

*This should include both people who transition directly into permanent housing **and** people who may first transition into interim housing.*

Is the prioritized encampment site part of a larger encampment area?

Yes No

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site, including demographics, household compositions, disabilities, and projected service and housing needs. Include how this information was gathered. (1500-character limit)

Outreach in 2024 identified 92 unsheltered individuals residing or staying within this 7-mile corridor within San Bernardino County. Outreach surveys reflect individuals residing within this corridor are:

- 47% are aged 25-44; 20% are aged 45-54; and 31% are aged 55+, with 2% under the age of 25.
- 83 % male, 17% female, no other genders identified.
- 5% Asian; 25% Black; 2% Indigenous; 34% white; 32% Hispanic
- persons with disabilities (67%), with of those having 33% substance abuse issues; 27% mental health challenges; and 20% with physical impairments.
- 9% have some income (2% from jobs, others are SSI public benefits)
- 3% veteran
- Time spent in homelessness is 1 to14 years.

Other assessments show

- 16% recently released from jail.
- 20% own pets or service animals.

Access to living essentials: hygiene, restroom, fresh water, trash, security services, transportation; immediate access to shelter or housing; health and behavioral health services; social support and communication; assistance in securing benefits or other income; safe storage for belongings; and animal services are needed.

If this proposal seeks to serve a particular target population, specify and describe.

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000-character limit)

This urban encampment, the Highland Avenue Corridor (Corridor), extends 7 miles from Victoria Avenue in the City of Highland to Waterman Avenue in the City of San Bernardino. Highland Avenue, running parallel to the 210 Freeway, provides ready access to the local Yaamavá Resort and Casino on tribal land about one-half mile from the Corridor. Unofficial access to food, restrooms, and water attracts unsheltered persons to stay in encampments along this heavily trafficked Corridor. The corridor includes land along the state right of way, exits and overpasses including Cal-Trans property.

Encampments are found in vacant lots, aside commercial properties, and concentrated in green spaces, unincorporated areas, and adjacent streets. The Sheriff's Homeless Outreach Proactive Enforcement (HOPE) Team reports an estimated 70 tents or make-shift shelters, and ## recreational vehicles, and cars as structures where the homeless reside along the corridor.

3. Why is this encampment site being prioritized? Applicant should identify any distinguishing needs and/or vulnerabilities of the people living in this encampment and/or any health, safety, or other concerns that led the applicant to prioritize this site over other encampments. (1000-

character limit)

Law enforcement identification of the corridor as one of the most persistent encampments is confirmed by ESRI data. Makeshift shelters, tents, vehicles running sporadically along the entire corridor. These highly visible encampments along the 210 freeway pose risks to traffic and personal safety when campers attempt to cross the 210.

The HOPE team described this encampment area as being entrenched for several years. Although there is movement between the campers clustered along this corridor as homeless individuals shift from one place to another place. Moves may occur when property owners and residents require property to be vacated for cleanup, safety concerns, or access to retail.

Multiple outreach team attempts to provide services reveal high levels of coordination, ready access to shelter and an array of housing options are needed to address this 'community' of campers.

The attached map details encampments identified by the HOPE team and is updated on a weekly basis.

ERF authorizing legislation requires funding be used for "prioritized" encampments. Applicants must, therefore, provide a justification for the prioritization of the encampment proposed to be served. Except in very small communities where it may be possible to justify prioritizing all of a small number of encampments for resolution using this fund source, ERF is not intended to be used to fund a community-wide encampment resolution program.

Attachment: Map

HighlandCorridor_PITC2023points_20240405.pdf

The provided map should clearly indicate the area of the prioritized encampment. The map may also indicate the location of other key service, shelter, and housing resources described in this proposal.

4. Is the prioritized site on a state right-of-way?

No Yes - partially Yes - entirely

Attachment: Caltrans Letter of Support

ERF LOS_San Bernardino County_D8 Letterhead sb.pdf

Projects entirely or partially on a state right-of-way must include a Letter of Support from Caltrans.

- This letter must include confirmation from Caltrans that they are aware of and in support of the ERF project, including the projected timeline, and that they will only take action on that encampment site in collaboration with and at least 2 weeks-notice to the ERF grantee, unless critical circumstances exist when an encampment poses an imminent threat to life, health, safety, or infrastructure and must be immediately addressed.
- This letter should be signed by the local Caltrans Deputy District Director of Maintenance (DDDM) or their designee.
- This letter may also include Caltrans role in the proposal and what Caltrans resources are being leveraged.

Proposal's Outcomes

5. What outcomes does this proposal seek to accomplish by 6/30/2027? Outcomes should be specific, measurable, attainable, relevant, and time-bound (SMART). (1000-character limit)

By June 30, 2027, the intervention will engage a minimum of 100 participants out of the total residing in the encampment corridor in case management services including an additional 50 who may relocate to the corridor, through ERF guided services conducted through dedicated outreach services.

By January 31, 2027, the encampment outreach engagement staff will have referred 100 percent of all individuals and families residing in the encampment area to medical care, mental health care, substance use support, or ancillary health services.

Within 2 months of engagement, all engaged participants will meet with an outreach worker to develop a completed housing management plan to assist in their efforts for housing permanency through active solution development, planning, and document readiness.

Within 6 months of engagement, a minimum of 75% of encampment residents will be referred to mainstream services, such as TANF, SSI/SSDI, employment services, mental and physical health care by staff.

6. What are the primary activities the applicant will implement to achieve each of the proposal's outcomes? (1000-character limit)

Staff will provide outreach engagement to prioritized areas of the 7-mile encampment corridor through establishing rapport with residents by engaging the same residents at minimum of 5 separate interactions gaining their trust, and ultimately helping them understand and gain access to available housing and supportive services. To establish trusting relationships outreach staff will offer encampment residents supplies, water, non-perishable snacks, and hygiene kits. In addition, outreach staff will provide the encampments residents with transportation to medical appointments, behavioral health appointments, and connections to mainstream services.

Collaborate with county departments, the Continuum of Care, and the coordinated entry system (CES) to coordinate the appropriate services to the client through warm handoffs to appropriate homeless service providers. If appropriate outreach workers will administer assessments for access to the CES for available housing options.

7. How will the applicant measure progress towards the proposal's outcomes? (1000-character limit)

A tracking plan will note the established project goals, objectives, activities, and timelines. Project progress will compare data collected by partners and providers during implementation with established baselines. Data will be entered by partners or service providers into the HMIS or victim service provider data base for the different types of client contacts and services; outreach and case management activities, shelter, interim housing, and permanent housing services; and referrals for mental health assistance, healthcare, legal services, and entitlement programs. HMIS records will track the movement of people into and exiting the ERF Corridor. Both outcome and formative evaluation will be conducted during the implementation of the project, including process evaluation from provider and participant feedback and numeric outcome evaluation. Summative reports will be provided to the State noting progress of milestones and deliverables as identified in the proposal timeline.

8. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000-character limit)

The County and community partners are already working with people experiencing homelessness and living in encampments. Collaborations with housing and shelter providers including the local continuum of care (CoC) agencies, emergency solutions grant providers, the local public housing authority, and other homeless providers are resources to overcome barriers.

This project will engage city partners and staff, human and social services departments, local behavioral and public health departments, law and justice groups, public works, transportation providers, animal care and control, local officials, and other social service providers. The project does not anticipate any local ordinances to hinder the proposed interventions. In addition to new housing, the County will seek to use existing sites, such as a local Homekey funded project for expansion of new modular units to be used in connection with this proposal.

9. Does this proposal fund a standalone project, or is the proposed project one component of a larger initiative?

Standalone Larger initiative

Centering People

10. Describe how the perspectives of people with lived experience of homelessness meaningfully contributed to the content of this proposal? How will people with lived experience be part of the implementation of this ERF project? If individuals living in the encampment site were included in the development of this proposal, describe how their input was obtained and how that input shaped the proposal. (1000-character limit)

The Hope Team face-to-face conversations with 45 current Corridor campers helped shape this project. Their voices echo others with lived experience. The Office of Homeless Services (OHS) engagement with persons experiencing unsheltered or sheltered homelessness helped create the 2022 CoC Strategic Action Plan. Input about policies, services, needs, and strategies gathered by OHS, outreach, advocates and peer advisors in planning meetings form the foundation of this project. Efforts to prevent and reduce homelessness invite formerly homeless people to discuss priorities, interventions, and project designs to overcome barriers. policy updates and policy making. Persons with lived experience sit on most OHS committees and influence housing solutions and recommend best practices on engaging people with lived experience. ERF will engage peer support, tiny-home advisors, and encourage service providers to hire former campers in operations.

11. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000-character limit)

Our CoC and County have adopted a Housing First approach. Housing all campers as a priority rather than seeking those who are “housing ready,” moves households immediately from the encampment areas into interim housing or into their own permanent housing and customized services. Barriers that often hinder campers from obtaining housing (lack of documents, little or no income; active or history of substance use; criminal history, health, or mental health issues; prior trauma experiences; racial, ethnic inequity or cultural differences) do not bar campers from housing assistance. Barriers like pets, personal choice, and life partners are addressed. Failure to participate in supportive services; to make progress on a service plan; loss of income or failure to improve income; continued victimization are not grounds for terminating assistance. After shelter or housing is located, continued in-reach provides the tangible and social support needed to build the individual’s capacity.

12. Describe how each of the following service delivery practices are incorporated into the outreach, interim shelter (if applicable), and permanent housing aspects of the proposed ERF project: (a) individual participant choice and (b) trauma informed care. (1000-character limit)

Personal choice and trauma informed care approaches recognize the importance of empowerment and both the immediate and the long-term negative impacts of trauma on daily behavior, health, mental health, building relationships, and daily functioning. A sense of safety, consistency in social connections and learning new coping skills are key in building capacity for self-regulation and daily functioning at each step in the process. Individual choice is the center of decision-making and action as the homeless become stably housed. Training will ensure staff understand how trauma overwhelms a person’s ability to cope with steps necessary to obtain and maintain permanent housing and engage in supportive services. Awareness and cultural competence while avoiding situations that can lead to re-traumatization is key, especially for historically victimized groups.

13. Describe how harm reduction principles will be incorporated into the outreach, interim housing (if applicable), and permanent housing aspects of this ERF project. (1000-character limit)

Service partners and housing providers will commit to a harm reduction approach for all persons served through the ERF. Service designs and plans will incorporate non-judgmental, non-coercive provision of services and resources to reduce the negative consequences of homelessness, drug use, and mental health challenges. The high percentage of substance use issues in encampment calls for approaches incorporating supports designed to reduce the harms of drug use without minimizing or ignoring the real and tragic harm of drug use that could lead to loss of housing. With a goal of achieving and maintaining housing stability, care givers will support the drug user through the process of recovery without demanding abstinence. Meaningful consultation with people with lived experience will guide services. They are the experts in knowing the challenges of their own condition. Multiple dysfunctions will be overcome through progressive engagement, in the priority selected by the person impacted.

14. Describe the services that will be provided to improve people’s health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000-character limit)

The outreach field-based support provides for essential needs (hygiene, sanitation, safety, and security) case management services, crisis support, health and behavioral health assessments, connections to mainstream services, pet care, and social supports will improve the quality of life for those in the camp. Frequent visits to encampment will inform the housing and service needs and desires of camp dwellers. OHS will leverage resources, referrals, and advocacy to build a coordinated service team to offer immediate assistance. A high-impact service team offer a 1:6 staff ratio to build vital relationships with Corridor campers and offer information on basic rights. Assistance in procuring documents, health, and behavioral health services, respond to trauma-related impacts, assess housing preferences, or explore income and future employment are offered. Reconnection to family will be offered if desired. Information about vehicle safety and rules will be offered to vehicle dwellers.

15. Identify what controls are or will be in place to ensure that all ERF-3-R funded parties will not penalize homelessness. The term “penalize homelessness” means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons’ engagement in necessary human activities, including sleeping, resting, and eating. (1000-character limit)

By working with the Sheriff’s HOPE team and local municipalities, staff will understand how the laws and policies in place that may overtly or covertly criminalize homelessness such as actions criminalizing public sleeping, camping, sheltering, storing belongings, sitting, lying, vehicle dwelling, and panhandling. By working with law enforcement, all providers will have a clear understanding that any move or removal of an encampment must follow clear procedures designed to protect residents. As part of a commitment to prioritize the well-being of residents first, encampments as part of this intervention will not be removed unless residents are advised of their rights and are consulted and provided sufficient access to supportive services and adequate housing or in the event of an emergency, another adequate place to stay. A cooperative agreement with Cal-Trans assures advance planning for any required abatement for safety reasons.

16. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curb-side waste removal and access to clean and available bathrooms. (1000-character limit)

The project understands that all people generate solid waste during their daily activities of food preparation and consumption, shelter building and maintenance, storing their possessions, eliminating unwanted materials, and gathering recyclable materials of value. Providers will be trained on eliminating solid waste, as trash generally becomes sources for vectors and other related pathogens, sources of odor, fuel for fires, and is generally unattractive for the public. Homeless encampments often lack sanitary facilities where residents can dispose of their waste and that of pets. The project will provide resources for the proper collection and disposal of waste from the encampment. This will include collection containers for solid waste, scheduled collection and disposal, identification of removal of hazardous and special wastes, provision of available bathrooms, washrooms, and access to potable water, with the inclusion of health and safety briefings for staff and residents.

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

17. Describe the proposed outreach and engagement strategy, case management, and / or service

coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000-character limit)

Outreach services will be provided to the cities of Highland and San Bernardino portions of the corridor to respond to the needs of individuals residing along the avenue. Collaboration with existing outreach teams to engage the unsheltered individuals and include field-based support to provide case management services, crisis support, and health and needs assessments. Immediate shelter-options and interim housing residents can stay while a pathway to permanent housing is created. Moves to permanent housing, or to longer-term care when warranted, and connections to mainstream services, employment assistance and training in overcoming trauma are anticipated within 3 to 6 months.

Evidence shows consistent relationships and community connections are key factors in developing trust and resolving trauma. Case management (ratio of 1:15) and associated supportive services are offered from first touch and continues through 6 months of stable housing.

The Office of Homeless Services (OHS) contracts with several providers and leveraged resources to provide services to individuals and families residing in the ERF Corridor. An engagement team will allocate 1 FTE staff for each of 6 clients. Units of service will document daily activities and track the time staff perform them in 15-minute increment time studies), and the numbers of referrals assessed weekly. Daily outreach to the Corridor expects to connect with each camper at least weekly. As the project achieves success, campers will move from the Corridor into housing and the units of outreach services will be fewer, but case management supports will increase.

The project will provide insights to encampment engagement to better understand community outreach resources in addressing the challenges and needs of the people in long-standing encampments. It is the intent of engagement to identify areas of duplication, build efficiencies, and improve coordination, while providing services on a street engagement level.

18. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000-character limit)

The CES continuously links ongoing and new outreach efforts throughout the CoC jurisdiction so that people sleeping on the streets, particularly the chronically homeless living in encampments with severe service needs and the hardest-to-reach, are prioritized in the same way as other homeless persons. The Vulnerability Index-Service Prioritization and Decision Assistance Tool (VI-SPDAT) is used as an assessment tool to determine the chronicity and medical vulnerability of homeless persons. CES staff and street outreach teams offer VI-SPDAT assessment in locations out the public view. The results help reveal the type of support and housing interventions that fit best fit the person's needs. Diversion, interim or permanent supportive housing or rapid re-housing. A new HMIS CES module can enhance and expedite housing matches for unsheltered persons in any given area. The ERF project reduces the logistical barriers faced by people in navigating the CES assessment and placement process.

19. Describe each of the specific (a) interim housing and (b) permanent housing opportunities that will be used to achieve the proposed outcomes of this ERF project. Demonstrate that any ERF-3-R funded interim housing capacity is either non-congregate or clinically enhanced congregate shelter. (2000-character limit)

This ERF project seeks to create both interim housing and permanent housing utilizing the “tiny home” concept. Consumers favor an interim housing design using a cabin community model found in other municipalities in the state. Cabin communities are the initial strategy to get homeless individuals living in encampments out of traditionally unsafe situations and into individualized but socially clustered housing. Another feature of the plan is the development of tiny homes that can provide permanent housing to individuals and families. An OHS will work to develop 25 tiny home units for longer-term housing, including operating support enhanced through local, state, and federal funding received by the region. Investments to supplement the ongoing costs of this project include rental assistance subsidies and property management. The tiny homes model consists of prefabricated homes with a living space, sleeping space, small kitchen, and restroom/showers in each unit. Funding will be requested from the State to develop the site and acquire the units for placement at an existing property being utilized for this service.

OHS will provide funding to a qualified organization to offer immediate, temporary housing opportunities, that can be built on a parking lot or space where multiple cabin communities can be offered. These structures will include: 8ft by 8ft units that contain a fold-out bed, shelves, air conditioning, and a door that locks, separate structures for restrooms and showers, a separate structure for social services workers to meet with the residents and provide services, as well as shared community spaces, on-site kennel, a laundry room, 24/7 security that only allows residents and authorized visitors to enter, case management services on site, nutrition based on a dietary needs assessment, and a fence to provide privacy and safety for the residents.

Temporary homes are free and can stay until they find permanent housing, estimated to be 3-6 months.

20. Demonstrate the applicant's commitment and ability to deliver permanent housing solutions to the people residing in the prioritized encampment, including by providing examples of prior successful efforts to permanently house similarly situated individuals. (2000-character limit)

One of the priorities of the County and CoC is to further the development of permanent housing units within the region and to seek short-, medium-, and long-term housing solutions for individuals and families experiencing homelessness in the region. Local cities and the County have engaged local areas in the development of housing and housing-related supportive services programs to persons experiencing homelessness. Some of the projects supported or implemented include, Project Homekey interim and permanent housing development by the County and cities, the usage of 455 emergency housing vouchers in conjunction with the countywide public housing authority (PHA), housing opportunities and acquisitions of property through HHAP investments, the County along with the local Homeless Veterans Community Planning Committee, the VA Medical Center, and the PHA has housed in the past 8 years almost 2,000 homeless Veterans and their families utilizing 691 HUD-VASH vouchers, and developing permanent housing options for over 100 people living with HIV/AIDS through Housing Opportunities for Persons with AIDS (HOPWA).

The County Board of Supervisors recently dedicated \$72 million in discretionary funding, American Rescue Plan Act funds, HHAP, and HOME-ARP to develop longer-term interim housing and permanent housing solutions in conjunction with local cities that can leverage their own internal funding with this investment, and local nonprofits have received funding to expand interim shelter to include permanent housing options. \$12 million in HOME-ARP has been dedicated to the development of affordable housing and housing specifically for the homeless. Key strategies include the development and conversion of a broad range of housing types, including but not limited to hotels, motels, hostels, single-family homes and multifamily apartments, adult residential facilities, and manufactured housing, and to convert commercial properties and other existing buildings to Permanent Housing.

21. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500-character limit)

Outreach teams note that campers need: social supports; health, behavior, and mental health services; personal storage space; a safe, secure space; drinking water, personal hygiene supports, access to restrooms, waste disposal, security to limit the destruction of property, safe places to park personal vehicles, pet supports and skilled leadership to lead, guide and regulate encampment services. Demographic surveys of Corridor campers show needs for substance use services, health/mental health treatment, social support, disability assistance, transportation, and income support. Successful exit requires ready access to shelter, interim and/or permanent housing.

Campers need to be empowered to resolve their challenges. Staff engage campers to develop joint solutions for their longer-term housing needs. Outreach connects early and often with campers to help identify their needs. Effective homelessness response is informed by elevating the lived expertise of people experiencing unsheltered homelessness directly in their camp 'home'. Opportunities to discuss and promote client-generated decisions related to their living situation empower the person to choose. Progressive case management grows in concert with the camper's needs and desires and accepts recidivism as part of the path.

The tiny home village design offers individual privacy in a supportive community environment where pets and partners are welcomed, personal belongings are secure, and support services are offered.

Where applicable, identify the people, data, evidence, and / or other sources of information that was relied upon for this proposal.

Table 1: Projected Living Situations Immediately Following the

Encampment

For people served who exit the encampment, what are the projected Living Situations Immediately Following the Encampment, including but not limited to, permanent housing, interim sheltering, and unsheltered?

Please provide responses in the table below. Add a row for each projected living situation. (250-character limit for each cell)

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-3-R?	Is this living situation funded by ERF-3-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
Long-term cabins at 102 sq. ft. with air conditioning, 2 folding beds, personal shelves, power outlets, heater and under bed storage.	No <small>Yes/No</small>	50 beds	Prioritized <small>Pri/Set-Aside/Neither</small>	ERF <small>ERF/Lev/Both</small>	20 <small>%</small>
Fifteen tiny home structures to be used as ongoing permanent housing. Residents will be welcome to stay, but encouraged to promote to off campus housing.	Yes <small>Yes/No</small>	25 units	Prioritized <small>Pri/Set-Aside/Neither</small>	ERF <small>ERF/Lev/Both</small>	10 <small>%</small>

Motel/Hotel overflow beds - some leveraged using HHAP funding.	No Yes/No	30 units	Set-Aside Pri/Set-Aside/Neither	Both ERF/Lev/Both	20 %
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Emergency Shelter	No Yes/No	15 beds	Neither Pri/Set-Aside/Neither	Leveraged ERF/Lev/Both	10 %
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CoC Permanent Housing through Rapid Rehousing and Permanent Supportive Housing for the Chronically Homeless.	Yes Yes/No	25 units	Set-Aside Pri/Set-Aside/Neither	Leveraged ERF/Lev/Both	17 %
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Family Reunification	Yes Yes/No	10 individuals	Neither Pri/Set-Aside/Neither	Leveraged ERF/Lev/Both	7 %
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Table 2: Permanent Housing Opportunities

A permanent housing opportunity is a combination of project and/or service provided to an individual with the goal of helping the individual obtain permanent housing. Of course, applicants cannot and do not need to provide every possible scenario; Cal ICH is looking to understand the primary, expected permanent housing opportunities for people projected to be served by this proposal.

Please provide responses in the table below. Add a row for each projected opportunity. (250-character limit for each cell)

Describe the Permanent Housing Opportunity	Prioritized or Set-Aside for ERF-3-R?	Quantify the Capacity of the Housing and Service Opportunity	Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds?
Rapid Rehousing (RRH) utilizing CoC RRH providers, with connections to employment, and stabilizing resources to encourage residents to maintain and eventually assume lease.	Set-Aside Pri/Set-Aside/Neither	15	Leveraged ERF/Lev/Both

Permanent Supportive Housing utilizing CoC PSH providers, with ongoing case management services and support for the identified chronically homeless individuals.	Set-Aside Pri/Set-Aside/Neither	10	Leveraged ERF/Lev/Both
Permanent Housing through the purchase of 25 tiny homes.	Prioritized Pri/Set-Aside/Neither	25	ERF ERF/Lev/Both
Reunification with Family Members	Neither Pri/Set-Aside/Neither	10	Leveraged ERF/Lev/Both

22. Describe strategies the applicant will use to ensure that people are not displaced from the prioritized encampment into another unsheltered location. Include strategies that are in addition to/complement the interim shelter and permanent housing opportunities that are part of this proposal. (1000-character limit)

Transition between the sites along the Corridor occurs. Outreach teams, who know each camper by name, cover the surrounding area and HMIS data can track movement to other areas. Tracking sites using GIS software assists outreach in maintaining individual contact and to assist campers on their path to secure housing. Discovering what attracts the campers to another area is important and offering those benefits through housing services. The goal is to work with all campers, existing and new, to move them into existing shelters, non-congregated shelters (motels/hotels), and longer-term housing. Camp life is difficult and dangerous. Campers may feel their well-being is dependent on the support they have established with others in their camp community. As friends exit, the urge to move increases. An important solution is to establish other social support to reinforce the sense of safety. When relationships are destroyed, it is harder for campers to feel safe in moving to shelter.

23. Describe specific strategies and/or services the applicant will use to prevent returns to unsheltered homelessness among people from the prioritized encampment who are sheltered and housed through this ERF project. Include whether these strategies will be funded with ERF-3-R funds and, if not, what other resources will be leveraged. (1000-character limit)

Continued contact and tangible support for 6 months after housing reduces isolation and allows helpers to see and intervene when stability is threatened. Connecting residents to community resources and social support creates stability. The tiny-homes village model fosters these connections and establishes a new, more stable community. ERF provides housing and professional support and identifies and coordinates the resources needed to retain housing. ERF advocates with landlords and neighbors to resolve issues that disrupt tenant safety and security. The project leverages partner resources to offer food, hygiene, health and behavioral health services, public benefits or work income, and transportation. Leveraged funding will be utilized through HHAP services provided by both the County and the CoC to complement ERF housing providers and through ARPA funded programs that enhance outreach services to the community.

24. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000-character limit)

The project anticipates regular inflow and outflow to areas of the corridor where encampments are present. The project will update tracking of the encampments using ESRI GIS software specifically designed to assist in identifying encampments and maintaining individual contact information to better assist residents on their path for intervention and housing. The goal is to work with all residents, existing and new, to move them into existing shelters, non-congregated shelters (motels/hotels), and stable long-term housing.

Providers understand residing in encampments is often difficult for residents. Residents often feel their well-being is dependent on the support structure they have established within their encampment community; they often feel a sense of belonging within their community. The important solution is to establish trust, forcibly displacing people from encampments destroys trust with service providers and makes it harder to move into shelters or permanent housing.

25. Describe how participants in this ERF project will be supported with continued access to, and storage of, their personal property while in the encampment, in interim housing (if applicable), and in permanent housing. (1000-character limit)

The safety of possessions and pets are two of the 3 'p's' identified as important. As part of the tiny-home services, each location will offer individual compartments where the residents of these sites and non-residents still residing in encampments can store their personal belongings. The contracted agency providers are responsible for the creation of on-site storage facilities for persons experiencing homelessness in and out of the Corridor camps. Storage will be accessible, close to other services and transportation, and will be open beyond business hours. Each resident will be provided a combination lock so they may effectively secure and easily access their belongings. Assistance with moving and storing items will be provided to enable residents to retain their possessions as they transfer either to housing, shelter, or additional alternatives from encampment living. Secure kennel services will assist pet owners and during transition.

26. Describe how participants in this ERF project who have service animals and/or pets will be supported while in the encampment, in interim shelter (if applicable), and in permanent housing. (1000-character limit)

The housing options provided through this project are designed to be low barrier, with a long-term focus. Temporary respites consist of shorter term stays as the residents are matched with the appropriate permanent housing, based on their choice and sustainability. As part of a low barrier approach, the project will focus on the three "p's", pets, possessions, and partners. Each site will have areas where pets can move around, exercise and play with their owners. Pet food will be provided, bathing areas, and access to animal care through various subcontracted providers. This will include vaccinations and veterinary services for the overall health of resident's pets. Pets will be allowed to reside with their owner in the units, when at all possible, and pet-oriented kennels will be available, if needed, under the care and oversight of service provider staff.

Budget and Resource Plan

27. State the total amount of ERF-3-R funds requested.

\$11,000,000.00

\$

28. State the estimated dollar value of secured, non-ERF-3-R resources that will help meet this proposal's outcomes.

\$2,001,710.63

\$

29. Identify and describe each leveraged non-ERF-3-R resource and how that specific resource will be used to help meet the proposal's outcomes, including the permanent housing outcomes. (1000-character limit)

The OHS will leverage several funding sources for the ERF-3 resources. Part of the funding to be used will be HHAP funding allocated to the CoC and administered by over 20 agencies throughout the county. OHS is the Administrative Entity for both the County and CoC awards, and regularly encourages funded agencies to participate in regional initiatives. OHS is also dedicating its own staff to the success of the project. OHS is funded primarily through Mental Health Services Act funding and supplemented by County discretionary funding, as well as support from its oversight agency, Community Revitalization. OHS will and has worked closely with CoC funded agencies to provide targeted rapid rehousing and permanent supportive housing to individuals who meet HUD criteria for housing support and ongoing rental assistance. The CoC receives over \$16 million annually for permanent housing and case management support. OHS has yearly positive outcomes in its performance reports to HUD.

*Applicants are directed to provide a detailed description of other fund sources, and system capacity, that will be leveraged to achieve the outcomes proposed for the ERF-3-R funded project (**especially as it relates to meeting this proposal's permanent housing outcomes**) and, if applicable, to sustain the new programming beyond the end of the grant term.*

This includes prior ERF awards, HUD unsheltered NOFO, and other federal, state, and local funding sources.

Applications will be evaluated with the understanding that communities vary significantly with respect to the current availability of other fund sources that can be used as leverage for their proposed projects and to sustain the projects beyond the grant term.

In the absence of currently available resources, Applicants are encouraged to provide a specific plan for obtaining the funding necessary to sustain their project beyond the grant term if the project is intended to continue.

30. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve, the types of services and housing to be provided, and any benefits to the community's efforts to address homelessness

that will extend beyond the grant term, including ongoing expansion of interim and permanent housing capacity. Include an explanation of how the requested ERF-3-R amount was determined. (1000- character limit)

The interim cabins and tiny houses are an affordable alternative to brick-and-mortar housing developments. These types of buildings are generally lower cost and can be completed quickly within a fraction of the time after acquisition. The concept is based on a Housing First approach to rapidly house homeless individuals and families. The project will help to clear out tent encampment areas where residents may be at high risk of injury and alleviate some of the economic burdens associated with homelessness. Initial costs will have a long-term impact as the units will be added to the local interim shelter and permanent housing inventory. The project proposes to demonstrate a regional-based plan, driven by OHS working in partnership with governmental bodies, the private sector, local investment programs to establish a regional foundation for ongoing collaborative coordination and assessment. OHS will seek additional financial options to continue with the sustainability of this project.

Attachment: Standardized Budget

ERF-3-R Budget Template_Jurisdiction_06.24.xlsx

Applicants must use the [ERF-3-R Budget Template](#) available on [box.com](#)

Key Entities and Staff

31. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-3-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

The OHS existing portfolio and history of housing provision proves its success in administering housing and service options customized to specific needs. OHS contracts with agencies skilled in a broad array of housing and services to people in places not meant for human habitation, including encampments. Partnerships with other County departments evaluate interim and long-term housing resources sponsored by local, state, and federal programs. Partnership with law enforcement, code enforcement, public works, fire departments, homeless outreach, public services, and service providers inform site-specific strategies for urgent resolution of urban camps.

An OHS request for proposals (RFP) seeks partners qualified to provide engagement, case management and supportive services they will be responsible for. The agency selected via the RFP will evidence prior success in providing the proposed project services and commitments to the client-centered design and harm reduction, housing first, trauma-informed care approaches. Staff must demonstrate cultural competence for work with demographically diverse and vulnerable groups such as people with multiple disabilities or over-represented in the camp population.

OHS analyzed data for the ERF plan: Prior Homeless Housing, Assistance and Prevention strategies, Racial Equity analysis, the State’s Homeless Data Integration Systems, the U.S. Census American Community Survey, and CES and HMIS data to create data- driven approaches.

Table 3: Key Staff

Identify all staff positions (e.g. administrative, programmatic, development etc.) which are integral to this ERF project and to achieving the proposal’s outcomes. For each position include the title, whether the position is filled or vacant, the approximate fulltime equivalent (FTE) of the position dedicated to the ERF project, whether the position is funded through ERF-3-R and/or Leveraged (i.e.non-ER-3-R) funds, and a brief description of the duties. Please provide responses in Table 3 below.

Title	Currently Filled Position?	FTE of Staffing for This Proposal	Funded by ERF-3-R and / or Leveraged Funds?	Brief Description of Duties
Chief of Homeless Services	Yes <small>Yes/No</small>	.10 FTE <small># FTE</small>	Leveraged <small>ERF/Lev/Both</small>	Administrative: will oversee the program to ensure milestones and deliverables are on track for completion.
Administrative Supervisor	Yes <small>Yes/No</small>	.10 FTE <small># FTE</small>	Leveraged <small>ERF/Lev/Both</small>	Administrative: will oversee report submission and coordinate with staff.
Program Specialist II	Yes <small>Yes/No</small>	.15 FTE <small># FTE</small>	Leveraged <small>ERF/Lev/Both</small>	Programmatic: will provide lead direction to other staff.
Program Specialist I	Yes <small>Yes/No</small>	.25 FTE <small># FTE</small>	Leveraged <small>ERF/Lev/Both</small>	Programmatic: will coordinate services with outreach staff.

Program Specialist I	Yes Yes/No	.25 FTE # FTE	Leveraged ERF/Lev/Both	Programmatic: will provide outreach service to encampment areas.
Office Assistant II	No Yes/No	.25 FTE # FTE	Leveraged ERF/Lev/Both	Administrative and Programmatic: will provide clerical support to staff.
Sheriff Deputy	Yes Yes/No	.5 FTE # FTE	Leveraged ERF/Lev/Both	Programmatic and Development: The HOPE Team will provide direct daily interactions with encampment residents and will coordinate referrals and access to housing services with programmatic staff.
Sheriff Deputy	Yes Yes/No	.25 FTE # FTE	Leveraged ERF/Lev/Both	Programmatic and Development: The HOPE Team will provide direct daily interactions with encampment residents and will coordinate referrals and access to housing services with programmatic staff.
Probation Staff	Yes Yes/No	.25 FTE # FTE	Leveraged ERF/Lev/Both	Programmatic and Development: The HOPE Team will provide direct daily interactions with encampment residents and will coordinate referrals and access to housing services with programmatic staff.
Outreach Specialist	No Yes/No	1 FTE # FTE	Both ERF/Lev/Both	Programmatic: will provide outreach services and assist with the development of housing plans.
Outreach Specialist	No Yes/No	.75 FTE # FTE	Both ERF/Lev/Both	Programmatic: will provide outreach services and assist with the development of housing plans.

Contract Staffing	No Yes/No	9 FTE # FTE	ERF ERF/Lev/Both	Development and Programmatic: will oversee the interim and permanent housing services to former encampment residents.
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32. First, describe key partners that will be responsible for implementing this ERF project and achieving the proposal's outcomes (e.g. service providers, public agencies, development entities etc.). Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

The main partnership will be comprised of ongoing staff providing homeless outreach to the entire county geographic region. As part of the project partners, The Sheriff's HOPE Team will be assisting the project staff in daily interactions with encampment residents as well as providing a safe environment. The HOPE team has been active in building relationships with encampment residents who have been staying in the Highland corridor area. The HOPE team partners with the San Bernardino County Department of Behavioral Health (DBH) Innovative Remote Onsite Assistance Delivery (InnROADs) program. InnROADs works with community and county agencies to provide services to people who are experiencing homelessness and living in rural and isolated areas.

The Office of Homeless Services (OHS) has staff skilled in providing outreach services to individuals and families experiencing homelessness as the Administrative Entity for State homeless services and as the collaborate applicant for the HUD CoC. OHS manages multiple state and federal grants and has the support of its overall agency that manages housing and homeless services (Community Revitalization) to make this project successful. As the CoC lead agency, OHS has administrative responsibilities for the positive performance outcomes of CoC funded agencies and contract agencies work closely with staff to direct resources to benefit the region. Well over 200 CoC nonprofit agencies actively participate in reducing regional homelessness.

33. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000-character limit)

OHS and its partners collaborated early in the project design. Joint assessment of the encampment resolution needs of the city and the County Corridor projects promoted common best practice approaches. OHS and the CoC work to develop proposals, prioritization strategies and implementation of enhanced CES and HMIS systems to address homelessness throughout the region, particularly for the most vulnerable groups living on the streets or urban encampments. OHS and the CoC collaborate on multiple homeless programs (State HEAP, CESH, HHAP and federal CoC, ESG).

Limited immediate shelter and permanent housing options are consistently noted by all partners as critical barriers to resolving chronic or entrenched homelessness. Trauma-informed care, client-centered choice, tiny-home villages, and relationship-specific investment and social supports are concepts shared and promoted as effective interventions for ERF, youth-focused projects, domestic violence projects, and action plans.

Applicants may upload evidence of cross-jurisdictional collaboration such as MOUs, letters of support, or interagency agreements etc. in the field immediately below.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

2024 0424 SMBMI Letter Encampment Grant FINAL.pdf

34. Identify any entities that have a right to and/or control of the property upon which the encampment site resides. Describe how applicant has engaged with these entities and confirm that each of these entities has committed to allowing the implementation of this proposal. (1000-character limit)

The proposed project includes areas within two cities, the cities of Highland and San Bernardino, County unincorporated areas, Caltrans property and adjacent to tribal land. The ERF Corridor abuts tribal land. Routine communication between these entities is essential for the success of the project. An outreach and communication plan to area residents, commercial providers, business owners, and the local tribal nation will be implemented. OHS has communicated and worked with these entities and has built relationships for prior interventions. Homelessness is a long-standing concern for area residents and businesses. OHS works with local representatives and key stakeholders to communicate the project plan and expectations to gain their support. Joint planning draws on best practices and innovative approaches. Bring advocates and subject matter experts into the discussion of a community engagement strategy to ensure a common vision and consistent coordination for implementing the project.

Accelerated Timeline

35. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000-character limit)

Currently, the cities and County have multiple outreach teams that provide services throughout the county and especially in this region, as the central valley area of the county has the highest percentage of unsheltered and sheltered homeless (42.55%) based on the yearly point-in-time count conducted for the region. Five main outreach teams serve the Highland Avenue Corridor and surrounding area: The Sheriff's HOPE team, who are trained to specifically serve the homeless to stop the revolving door of arrest and incarceration, Social Work Action Group, who provide intensive, field-based homeless engagement services, the InnROADs multi-disciplinary team, the local CES outreach team who connect our homeless residents to HMIS and housing providers and various CoC homeless service providers who are engage daily in street outreach activities.

36. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000-character limit)

Strong partnerships with existing outreach will help alert the encampment and surrounding community of new resources and will work to engage campers in assessment and concrete planning for their transition to housing. Familiar faces known to campers will help identify who needs and wants which of the services to be offered and will help campers prepare to receive services and expedite movement from the encampment. Comparing these service requests and the combined capacity of existing services and new resources helps to align and prioritize interventions.

Discussion and visits to potential tiny-home sites help campers visualize their potential new home. OHS is prepared to generate an RFP to select and award contracts and encourage providers to engage campers as liaisons to others. As part of the requirement for services, animal services will be a required offering. Former encampment areas will be clean and restored to previous habitat.

Table 4: Project Timeline

Cal ICH should be able to use the project timeline to understand the general parameters of the project and how it will be implemented.

This Standardized Project Timeline Template will not perfectly capture every nuance - that's Ok. However, applicants are strongly encouraged to provide incremental milestones for achieving the interim shelter and permanent housing goals set out in the proposal. For projects that include interim shelter and/or permanent housing development, the timeline should include major development milestones.

Where there is ambiguity, conflict, or silence, use your judgment.

Date	Milestone	Category	Additional Detail for Milestone
6/28/2024	Release of request for proposals to qualified agencies for campus management and creation.	Project Management	The request for proposals will have a short timeline with input from the Sheriff's department and Department of Behavioral Health.
8/1/2024	Contract awarded to interim and permanent housing service agency.	Place	Agency begins to develop and purchase appropriate supplies needed to expedite project.
8/2/2024	Will begin to complete housing management plans.	People	An outreach worker will ensure client housing management plan will be completed after the first two months of engagement.
8/30/2024	Will locate or acquire property for interim and permanent housing campus to be developed.	Place	Contracted agency will have identified and purchased at minimum of 2 acres of property for the development of the campus.

9/6/2024	Purchase of single occupancy cabins (25 cabins) with 5 cabins ADA accessible.	Place	Will include a communal dining facility; 5 showers with toilets and one single toilet; there will be 1 shower/restroom per 6 guests. The campus will include 1 dog wash station and onsite case management offices.
11/29/2024	Installation of 25 tiny homes, pet play area, parking spaces for residents, enclosed area for security.	Place	Ongoing PH for residents, who will be motivated to either stay at the tiny home, or when ready seek a larger unit when stabilized and able to afford on their own or utilizing an ongoing housing subsidy.
12/31/2024	A minimum of 75% of engaged encampment residents will be referred to mainstream services.	People	Referral will be given to eligible and entitlement programs such as TANF, SSI/SSDI, employment, healthcare agencies, Veteran benefits, etc.
6/6/2025	The interim shelter and tiny home campus will be up and running at 100 or near 100 percent capacity.	Project Management	All acquisition, buildings and property will be actively providing services at or near capacity.
1/31/2027	100 percent of encampment residents will have received all needed care to support their health	People	Outreach staff will have referred all clients served to appropriate medical service agencies for assistance.

6/30/2027

A minimum of 100 participants, including a minimum 50 additional encampment residents who may relocate to the corridor will have been assisted for housing and case management.

People

Services will be provided by dedicated outreach staff with connection to case management services through the contract agency.

Table 5: Projected Milestones

Answer the following questions in relationship to April 30, 2024. Cal ICH assumes disbursement will occur approximately 3-6 months after April 30, 2024.

Please provide responses in the table below including the month and year. (15-character limit for each cell)

Outreach to the people residing in the prioritized encampment site began / will begin in mm/yyyy.

This proposal will reach full operating capacity in mm/yyyy.

The first planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.

The last planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.

06/2024

09/2024

07/2024

12/2026

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Marcus

First

Dillard

Last

This does not have to be an authorized representative or signatory.

Title

Chief of Homeless Services

Email

Marcus.Dillard@hss.sbcounty.gov

	ELIGIBLE USE CATEGORY	-5 WORD DESCRIPTION	NAME OF ENTITY OR PART OF PROPOSAL	ERF-3-R PROPOSED BUDGET	LEVERAGED FISCAL SUPPORT	-2 SENTENCE DESCRIPTION
Guidance and Intended Use	Use dropdowns. See NOPA, III. A.	Enables Cal ICH to immediately understand the line item.	Enables Cal ICH to associate the line item with specific entities or parts of a proposal.	Only ERF-3-R Funds	Non-ERF-3-R Funds That WILL be Used to Support this Proposal	Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item.

PERSONNEL COSTS

				SALARY	FTE	MONTHS			
Chief of Homeless Services	Services Coordination	Director + benefits	Office of Homeless Services	\$ 230,260.00	0.10	36	\$ -	\$ 69,078.00	Oversees the ERF-3 Program.
Administrative Manager	Services Coordination	Manager + benefits	Office of Homeless Services	\$ 154,777.00	0.10	36	\$ -	\$ 46,433.10	Will provide reporting oversight and supervision.
Program Specialist II	Services Coordination	Program development staff + benefits	Office of Homeless Services	\$ 114,255.00	0.15	36	\$ -	\$ 51,414.75	Provide lead direction to staff.
Program Specialist I	Services Coordination	Program development staff + benefits	Office of Homeless Services	\$ 105,579.00	0.25	36	\$ -	\$ 79,184.25	Outreach service coordination.
Program Specialist I	Street Outreach	Program development staff + benefits	Office of Homeless Services	\$ 105,579.00	0.25	36	\$ -	\$ 79,184.25	Outreach service coordination.
Outreach Specialist (PSI)	Street Outreach	Outreach staff + benefits	Office of Homeless Services	\$ 105,579.00	1.00	36	\$ 237,552.75	\$ -	Outreach and housing plan development.
Outreach Specialist (PSI)	Street Outreach	Outreach staff + benefits	Office of Homeless Services	\$ 105,579.00	0.45	36	\$ 106,898.74	\$ 35,632.91	Outreach and housing plan development.
Office Assistant II	Services Coordination	Clerical support + benefits	Office of Homeless Services	\$ 63,898.00	0.25	36	\$ -	\$ 47,923.50	Clerical support to staff.
Sheriff Deputy	Street Outreach	Law enforcement outreach + benefits	Sheriff's Department	\$ 171,771.60	0.50	36	\$ -	\$ 257,657.40	Daily outreach interactions.
Sheriff Deputy	Street Outreach	Law enforcement outreach + benefits	Sheriff's Department	\$ 171,771.60	0.25	36	\$ -	\$ 128,828.70	Daily outreach interactions.
Probation Officer II	Street Outreach	Law enforcement outreach + benefits	Probation Department	\$ 141,165.02	0.25	36	\$ -	\$ 105,873.77	Daily outreach interactions.
Contract Staffing (9) staff	Delivery of Permanent Housing	Includes: management, staff & Fringe: 32%	Contractor with OHS	\$ 992,000.00	1.00	36	\$ 2,976,000.00	\$ -	Will oversee both the interim and permanent housing campus.
Subtotal - Personnel Costs							\$ 3,320,451.49	\$ 901,210.63	

NON-PERSONNEL COSTS

				UNIT	RATE	TIME			
Interim Sheltering	Fiberglass Shelter Cabins	Contract agency purchase		25.00	\$6,900.00	Ongoing	\$ 162,500.00		Up to 50 beds.
Interim Sheltering	Installation costs	Contract agency arrangements					\$ 93,627.40		Installation, electricity, water, sewer.
Interim Sheltering	Motel/Hotel	Contract agency subcontract	50 persons	\$120 per night	90 nights		\$ 540,000.00		Non-congregate shelter maintained for one year.
Interim Sheltering	Motel/Hotel	HHAP agencies	25	\$120 per night	30 nights		\$ 90,000.00	\$ 90,000.00	HHAP contract providers
Interim Sheltering	Food and Meals	Campus operations	75 persons	50 per day	36 months		\$ 120,000.00		Food and meal preparation.
Interim Sheltering	Exterior storage bins and pet wash station	Contract agency purchase					\$ 12,000.00		Client storage and pet care.
Interim Sheltering	Resource office	Contract agency purchase					\$ 29,000.00		Resources such as clothing and client computer use.
Interim Sheltering	Two case management offices	Contract agency purchase					\$ 32,000.00		Case management services for campus clients.
Interim Sheltering	Community laundry facility	Contract agency purchase					\$ 25,000.00		Onsite laundry facility.
Services Coordination	Office Supplies	Street Outreach Team					\$ 31,200.00		Contractor office supplies.
Services Coordination	Office Supplies	Street Outreach Team					\$ 15,000.00	\$ 15,000.00	OHS contribution.
Services Coordination	Tuition costs, certification training	Client enhancement services					\$ 148,218.11		Client tuition and supply costs.
Delivery of Permanent Housing	Tiny Homes-trauma informed oriented	Contract agency purchase	25.00	\$ 65,000.00	Ongoing		\$ 1,625,000.00		Purchase of tiny homes for permanent housing on campus.
Delivery of Permanent Housing	Purchase of 2 acres	Contract agency purchase	2 acres		600000	One time	\$ 600,000.00		Property location acquisition.
Delivery of Permanent Housing	Site development and installation costs	Contract agency arrangements					\$ 140,000.00		Permanent housing development. Utility hookups.
Services Coordination	Mileage	Contractor client transport	20,000 miles	\$0.55 per mile	36 months		\$ 21,000.00		Travel costs.
Services Coordination	Mileage	Outreach Team	10,000 miles	\$0.55 per mile	37 months		\$ 5,500.00	\$ 5,500.00	Travel costs.
Services Coordination	Equipment (i.e., computers, xerox, etc.)	Contract agency purchase					\$ 30,003.00		Office equipment to manage the project.
Operating Subsidies	For cabins and permanent housing	Campus operations		1,100,000 per yr	36 months		\$ 3,300,000.00		Operating reserves and subsidy reserves.
Services Coordination	Cell phones, wireless, telephones	Contract agency purchase					\$ 25,000.00		Communications.
Prevention and Diversion	Travel, subsidies for housing	Outreach Team	20 persons	\$1,000	36 months		\$ 20,000.00		Family reunification.
Interim Sheltering	Purchase of onsite restrooms	Contract agency purchase					\$ 75,000.00		Restrooms and hygiene use.
Interim Sheltering	Communal dining facility	Contract agency purchase					\$ 100,000.00		Kitchen and eating area (including stoves, ovens, sink, etc.)
Delivery of Permanent Housing	Continuum of Care RRH and PSH	CoC Providers	30 persons	\$1,100 monthly	As needed		\$ 990,000.00	\$ 990,000.00	CoC monthly rent and supportive services.
Subtotal - Non-Personnel Costs							\$ 7,129,548.51	\$ 1,100,500.00	

ADMINISTRATIVE COSTS

Administrative Costs	ERF Grant Administrative Management	Office of Homeless Services					\$ 550,000.00		
Subtotal - Administrative Costs							\$ 550,000.00	\$ -	

TOTAL BUDGET

\$ 11,000,000.00 \$ 2,001,710.63

California Department of Transportation

DISTRICT 8
DIVISION OF MAINTENANCE
464 W. 4TH STREET, MS-1206 | SAN BERNARDINO, CA 92401
(909) 383-6320 | FAX (909) 383-4960 TTY 711
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April 11, 2024

Tad Egawa,
Acting Secretary
Business, Consumer Services and Housing Agency
915 Capitol Mall
Sacramento, CA 95814

Dear Secretary Egawa:

The California Department of Transportation (Caltrans) District 8 supports the application of the County of San Bernardino to the California Interagency Council on Homelessness (Cal ICH) Encampment Resolution Funding (ERF) Program Round 3.

Since its inception in 2007, the County of San Bernardino Office of Homelessness has actively been involved in increasing the ability of individuals and families experiencing housing crisis to sustain positive housing related outcomes. The proposed encampment resolution efforts will prioritize encampment residents along the Highland Corridor, a heavily trafficked area of San Bernardino County adjacent to Caltrans Right of Way. This ERF application seeks to develop interim shelter and permanent housing to reduce the encampment footprint on this corridor.

The County's proposal is aligned with and furthers Caltrans' goal of advancing equity and livability in all communities by providing critical services to those in need. Furthermore, we commit to only taking action on priority encampments in collaboration with the County and with at least two weeks' notice, unless critical life, health, safety, or infrastructure circumstances exist.

Caltrans supports the County's efforts to strengthen and expand the resources connecting the homeless with new housing and services in the community. Caltrans would like to thank the Cal ICH for its consideration of this Project.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Joe Solis', written over a light blue horizontal line.

JOE SOLIS
Acting Deputy District Director
Maintenance

San Manuel Band of Mission Indians

April 24, 2024

Tad Egawa
Acting Secretary
Business, Consumer Services and Housing Agency
915 Capitol Mall
Sacramento, CA 95814

Dear Secretary Egawa:

The San Manuel Band of Mission Indians, a federally recognized Indian tribe, is pleased to extend our support for the Encampment Resolution Funding (ERF) round 3 program application that the San Bernardino County Office of Homeless Services (OHS) is submitting.

The proposed encampment resolution efforts will prioritize encampment residents along the Highland Avenue Corridor within the City of San Bernardino, a heavily traveled route in this portion of San Bernardino County. The eastern section of the corridor is located near the Tribe's Reservation and is heavily impacted by the density of encampments that have arisen.

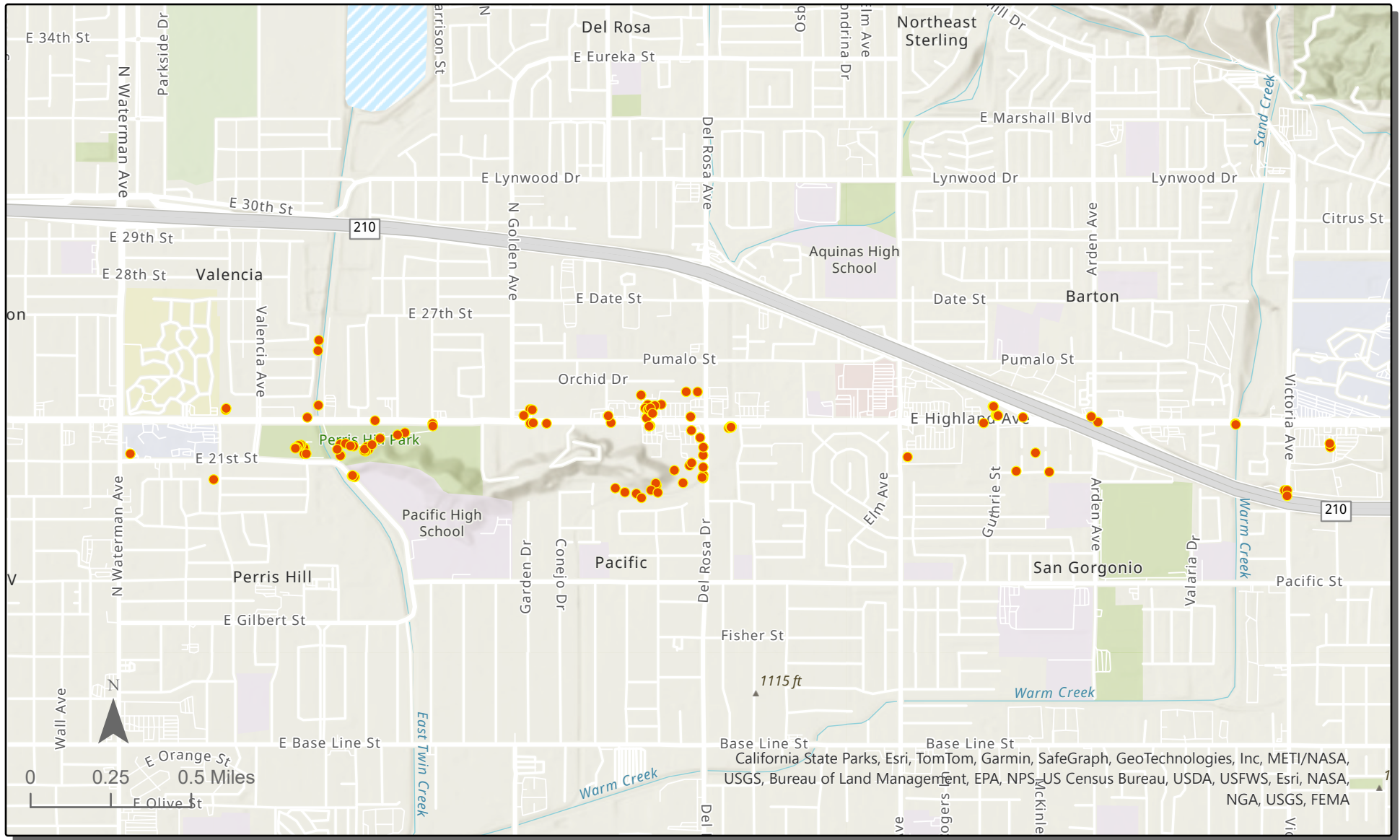
The ERF application is a collaborative effort between the Sheriff's Homeless Outreach and Proactive Enforcement Team, the Department of Behavioral Health, the OHS, the Continuum of Care, and nonprofit organizations. It seeks to develop interim shelter and permanent housing to reduce the encampment footprint on this corridor while providing care for vulnerable members of our community. The County's proposal aligns with other efforts the Tribe has supported to provide wrap-around services and shelter to homeless individuals in a thoughtful manner, with the goal of identifying long-term solutions to this growing epidemic.

For these reasons, the San Manuel Band of Mission Indians supports the County's application. We appreciate your consideration of this critical effort which provides services to our community's vulnerable members.

Respectfully,



Lynn R. Valbuena
Chairwoman
San Manuel Band of Mission Indians



Locations of Unsheltered Homeless Individuals Along E. Highland Ave Between N. Waterman Ave and Victoria Ave

Based on Data Collected During the 2023 Point-in-Time Count

