



California Interagency Council on Homelessness

ERF-3-R, Application

Part 1 (A): ADMINISTRATIVE INFORMATION

Application Window

- Window #1, 11/3/2023 - 1/31/2024
 Window #2, 2/1/2024 - 4/30/2024
 Window #3, 5/1/2024 - 6/30/2024

*Applications received after 5:00 p.m. on the last day of the application window will be reviewed and evaluated during the following application window. **Note, applications submitted after 5:00 p.m. on 6/30/2024 will not be reviewed.***

Eligible Applicant

Select the eligible applicant's jurisdiction type.

- CoC City County

What is the name of the city or county?

San Francisco

Part 1 (B) Contracting Information

Complete all elements of the below section. This information is required for contracting should this application be chosen for award.

Contractor Information

Contractor Name (the legal entity entering into contract with the State)

San Francisco Department of Homelessness and Supportive Housing

What is the Federal Employer Identification Number (FEIN # or tax id number) for the contractor?

94-6000417

Tax ID Form

Governmental entities will need to submit a GovTIN Tax Form, and Non-governmental entities will need to submit a STD 204 Tax Form. Links to each are below:

GovTIN: [Taxpayer ID Form \(ca.gov\)](#)

STD 204: [STD 204 - Payee Data Record \(ca.gov\)](#)

Who is the best contact person for this contract?

Primary Contact

<input type="text" value="Emily"/>	<input type="text" value="Derenthal"/>
First	Last

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Job title

<input type="text" value="Grants and Compliance Manager"/>
job title

Email

<input type="text" value="emily.derenthal@sfgov.org"/>
--

Phone

<input type="text" value="(628) 652-7941"/>

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Secondary Contact

<input type="text" value="Christine"/>	<input type="text" value="Rolan"/>
First	Last

Job title

<input type="text" value="Budget Director"/>
job title

Email

<input type="text" value="christine.rolan@sfgov.org"/>
--

Phone

<input type="text" value="(415) 279-4647"/>

This contact will receive ALL grant related correspondence (inclusive of application, award, contract, office hours, information requests, reporting, etc.)

Contact Person for Reporting

<input type="text" value="Tiana"/>	<input type="text" value="Wertheim"/>
First	Last

Job title

Outreach Manager

job title

Email

tiana.wertheim@sfgov.org

Phone

(628) 652-7974

This contact will ONLY receive grant reporting correspondence (inclusive of guidance, report releases/reminders, report follow-ups).

Authorized Representative

Gigi

First

Whitley

Last

Job title

Chief of Finance and Administration

job title

Email

gigi.whitley@sfgov.org

Phone

(628) 652-7739

The Authorized Representative has authority to contract on behalf of the eligible applicant

If this application is funded, what address should the check be mailed to?

Address

440 Turk Street

Address Line 1

Address Line 2

San Francisco

City

California

State

94102

Zip Code

Attention to (if applicable):

⚠️ This Application uses character limits ⚠️

Reaching these limits is not required, however competitive responses will address all parts of each

question asked.

Part 2: PROPOSAL OVERVIEW

Guidance:

In completing this application, applicants must identify the specific encampment that will be prioritized for resolution.

If an applicant proposes to prioritize a large, noncontiguous, or multiple site(s), the encampments may only be addressed through a single application if: (a) the justification for prioritizing the encampments is the same, **and** (b) the demographics and service needs of the residents of the encampments is sufficiently the same that, (c) the same set of services, and service providers, including outreach, interim and permanent housing programs, will be used to resolve the identified people's experience of homelessness in encampments.

Applicant must prepare a separate application for each encampment that does not meet the requirements of (a) – (c).

Proposal Summary

Summarize the proposed Encampment Resolution Fund (ERF) project, including an overview of all key components and/or phases of the project that will be funded in whole or in part with ERF-3-R resources. (1500-character limit)

This proposal is led by the San Francisco (SF) Department of Homelessness and Supportive Housing (HSH). The Bayview faces a myriad of compounding problems, including hosting a quarter of SF's street homelessness and a third of its vehicular homelessness. This proposal will fund the construction and operation of Jerrold Commons (60 tiny cabins and 20 vehicle spaces) to supplement the existing Vehicle Triage Center (35 vehicles), Bayview Navigation Center and Bayshore Navigation Center. Jerrold Commons will serve up to 95 individuals at a time who will have access to behavioral and medical health services provided by the Department of Public Health, 2 meals a day, and hygiene services. There will be community space, and on-site storage for guest belongings.

Those in RVs will have access to vehicle assistance funds and once the Jerrold Safe Parking is full, may have access to permits or vouchers to secure spots at private RV parks or buy-backs. SF is developing a vehicular homelessness strategic plan which will be in place before this grant is launched. Persons experiencing vehicular homelessness, local stakeholders, and the City will meet regularly to develop the plan and provide input.

ERF will also fund four Homeless Outreach Team (HOT) outreach case managers who will work exclusively with Bayview clients to get them document ready to move from interim housing to permanent housing. Unsheltered clients who are unwilling to move inside will be served by HOT case managers

People Served

Number of people currently residing in prioritized encampment site

492

#

Potential inflow of people into the prioritized encampment site during the grant term.

50

Of people currently residing in prioritized encampment site, how many will be served by this proposal?

492

#

Given the potential for inflow of people into the prioritized encampment site, how many people are projected to be served across the entire grant period?

542

#

Of people projected to be served across the entire grant period, number of people projected to transition into interim housing.

300

#

Of people projected to be served across the entire grant period, number of people projected to transition into permanent housing

100

#

*This should include both people who transition directly into permanent housing **and** people who may first transition into interim housing.*

Is the prioritized encampment site part of a larger encampment area?

Yes No

Encampment Information

1. Briefly describe the characteristics of the people residing within the prioritized encampment site, including demographics, household compositions, disabilities, and projected service and housing needs. Include how this information was gathered. (1500-character limit)

The 2022 PIT estimates 25% of people who are unsheltered in SF were in the Bayview, a historically black and under resourced area. SF estimates there are 492 people in the Bayview encampment. Using referral data as a proxy for service needs the most requested services in 2023 were shelter (45% of referrals), and public benefits (39% of referrals). 40% of folks were Black, 30% were age 24 or under (2% unaccompanied youth), and 12% were over 55. 75% were single adults and 22% were families. HSH has partial data for veteran status (~9% veterans), disabling condition (~26%), and primary language (~10% non-English). In Feb 2024, 33% of SF's 616 inhabited vehicles and 11% of the tents/structures were in Bayview.

In 2020 SF's Healthy Neighborhood Task Force and the Bayview Hunters Point Community Stakeholder Group did a needs assessment. This block-by-block assessment was done by City staff, CBO employees and volunteers. Surveys and focus groups were supplemented by stakeholder interviews.

Findings:

- Encampments obstructed sidewalks and entrances for businesses/residences
- RVs generally old and in disrepair
- Food and clean water insecurity for unsheltered/vehicle-sheltered residents
- Inadequate provision and access to hygiene facilities
- Worry about access to supportive housing resources, especially for families with young children and disabled persons
- Lack of health services, consistent waste services, and veterinarian services for unsheltered /vehicle-sheltered pet owners

If this proposal seeks to serve a particular target population, specify and describe.

2. Briefly describe physical characteristics of the prioritized encampment site in which the people you are proposing to serve are residing. The description must include the specific location, physical size of the area, the types of structures people are residing in at the site, whether vehicles are present, and any other relevant or notable physical characteristics of the site. (1000-character limit)

The Bayview encampment touches 6 neighborhoods and spans 4 miles. CalTrans property includes parks and Highway 101 and 280 underpasses where there have been multiple encampment-related fires. Currently, the most heavily encamped areas are the Produce Market and Apparel City areas where large groups of RVs and structures are near factories and auto repair shops. The Bret Harte area is also heavily camped with groups of up to 10 vehicles, many of which are dilapidated, inoperable, and surrounded by discarded items and trash. This area borders residential areas and causes issues with housed neighbors. Smaller clusters of individuals in groups of 4-6 tents and vehicles are spread throughout the remainder of the area.

The Bayview encampment is considered one large encampment because of the transitory nature of people moving to different parts of the encampment, and the resident demographics. The same outreach strategy and services will be available throughout the Bayview encampment.

3. Why is this encampment site being prioritized? Applicant should identify any distinguishing needs and/or vulnerabilities of the people living in this encampment and/or any health, safety, or other concerns that led the applicant to prioritize this site over other encampments. (1000-character limit)

The Bayview is prioritized because it is one of the largest encampments in San Francisco, has a disproportionate representation of people of color and extensive RV encampment.

Of SF's 11 districts, the Bayview has the second highest number of people experiencing unsheltered homelessness. Black, African American, or African individuals are only 6% of SF's general population, but they make up 35% of SF's homeless population and 40% of the Bayview's homeless population. Dedicating resources in the Bayview is one way to counteract racial disparities in poverty.

The Bayview encampment is unique in that there are more RVs and other vehicles than there are tents and structures. This impacts ADA compliance as sidewalks are often inaccessible. These vehicles can also cause environmental and health challenges as does the presence of garbage and drug paraphernalia at the site.

ERF authorizing legislation requires funding be used for "prioritized" encampments. Applicants must, therefore, provide a justification for the prioritization of the encampment proposed to be served. Except in very small communities where it may be possible to justify prioritizing all of a small number of encampments for resolution using this fund source, ERF is not intended to be used to fund a community-wide encampment resolution program.

Attachment: Map

The provided map should clearly indicate the area of the prioritized encampment. The map may also indicate the location of other key service, shelter, and housing resources described in this proposal.

4. Is the prioritized site on a state right-of-way?

No Yes - partially Yes - entirely

Attachment: Caltrans Letter of Support

Projects entirely or partially on a state right-of-way must include a Letter of Support from Caltrans.

- This letter must include confirmation from Caltrans that they are aware of and in support of the ERF project, including the projected timeline, and that they will only take action on that encampment site in collaboration with and at least 2 weeks-notice to the ERF grantee, unless critical circumstances exist when an encampment poses an imminent threat to life, health, safety, or infrastructure and must be immediately addressed.
- This letter should be signed by the local Caltrans Deputy District Director of Maintenance (DDDM) or their designee.
- This letter may also include Caltrans role in the proposal and what Caltrans resources are being leveraged.

Proposal's Outcomes

5. What outcomes does this proposal seek to accomplish by 6/30/2027? Outcomes should be specific, measurable, attainable, relevant, and time-bound (SMART). (1000-character limit)

1. Outreach & engage 100% of encampment residents.
2. CE assessments offered to 100% of encampment residents.
3. 60% of encampment residents will be placed in Jerrold or other temporary shelter site.
4. 100% of guests will receive housing-focused case management, service referrals, and housing navigation support.
5. 75% of guests who complete quarterly satisfaction surveys will rate the quality of services as good or excellent.
6. 80% of Housing Referral Status guests at Jerrold will meet the document readiness standards within six months of initial intake.
7. A minimum of 100 clients served will successfully move into permanent housing including RRH, Scattered Site or Site-based PSH, Street to Home.

6. What are the primary activities the applicant will implement to achieve each of the proposal's outcomes? (1000-character limit)

The SF Homeless Outreach Team (SF HOT) works in small, skilled teams with expertise in the complex issues that impede stability for people who are unsheltered, and provides strengths-based, trauma-informed care. Outreach workers will also be able to provide resources to individuals living in RVs or other vehicles to pay for associated costs to help them transition to more stable housing.

Jerrold Commons will provide interim housing in a hybrid non-congregate setting including cabins and RV spaces. The low-barrier program will be service and amenity rich with a dedicated 1:25 case manager to guest staffing ratio and focus on supporting guests in addressing their immediate needs and rapidly transitioning to permanent housing as well as support with income, benefits, health services, and problem solving as needed.

Outreach workers and shelter staff will be able to assess and refer eligible residents to permanent housing through the coordinated entry system.

7. How will the applicant measure progress towards the proposal's outcomes? (1000-character limit)

HSH's providers – including the SF HOT outreach teams and shelter operators – are required to input client data in our Homeless Management Information System (HMIS) per HUD CoC requirements. The new Jerrold Commons program will be configured in our HMIS system, and all clients will be enrolled in the program with exit destinations tracked to evaluate exit outcomes. HSH will annually review the percentage of clients assessed for housing, the percentage of clients with individualized housing plans and/or regular case management meetings, as well as the percentage referred to other services.

The Healthy Streets Operation Center (HSOC) also conducts a tent and vehicle count quarterly. We will use this data in addition to the HMIS data on client outcomes to track progress on addressing the physical impacts of the encampment in the Bayview.

8. Are there any local ordinances, resources, or other factors that may hinder achieving the proposal's outcomes? If so, how will the applicant navigate these challenges? (1000- character limit)

No.

9. Does this proposal fund a standalone project, or is the proposed project one component of a larger initiative?

Standalone Larger initiative

Centering People

10. Describe how the perspectives of people with lived experience of homelessness meaningfully contributed to the content of this proposal? How will people with lived experience be part of the implementation of this ERF project? If individuals living in the encampment site were included in the development of this proposal, describe how their input was obtained and how that input shaped the proposal. (1000-character limit)

This proposal is informed by the community via stakeholder meetings hosted by the Bayview Healthy Neighborhood Task Force in collaboration with the Bay View Hunters Point Community working group. A series of stakeholder meetings were held with community members, organizations, city agencies to identify and escalate priorities. Stakeholders defined a community assessment process which consisted of multidisciplinary teams walking each block of area, broken down by five zones within the Bayview. SF HOT engaged directly with 58 unsheltered individuals and collected information on their needs and assessed their vulnerability. Area merchants provided input as well.

Community meetings will be ongoing once the program launches to get feedback, suggested improvements and to share updates. HSH continues to host monthly meetings with neighbors regarding the Vehicle Triage Center, another city-run RV safe parking site in the Bayview. We will use that model of ongoing community engagement.

11. Briefly describe how the proposal exemplifies Housing First approaches as defined in Welfare and Institutions Code section 8255. (1000-character limit)

Jerrold Commons and other interim shelters in SF adhere to Housing First and are low barrier, offer 24/7 access and have minimal rules allowing for partners, pets and possessions. The program offers human centered and trauma-informed services that empower guests as they stabilize.

This proposal prioritizes rapid placements from the encampment and interim housing into PH without preconditions of sobriety or employment, knowing stable housing is a foundation for addressing other challenges. Street to Home, a small and innovative project launched by HSH, moves people directly from the street to PSH, without any documentation or ID required. The same day they are recruited for the program, they are placed in housing. In another Housing First model, the San Francisco Homeless Outreach Team (SFHOT) is referring directly from the street to rapid rehousing providers. The intent is for this to minimize the time between program outreach and enrollment/placement.

12. Describe how each of the following service delivery practices are incorporated into the outreach, interim shelter (if applicable), and permanent housing aspects of the proposed ERF project: (a) individual participant choice and (b) trauma informed care. (1000-character limit)

Outreach teams use a trauma-informed approach that includes gentle and repeated engagement to familiarize themselves with entrenched individuals who may suffer from trauma, substance use, medical, and mental health concerns. Staff assess for housing preference and ensure that they have appropriate resource offerings. They also help guests organize belongings and transport them to their new accommodations.

Jerrold Commons will incorporate the components of interim housing that guests consistently request: privacy, autonomy, laundry, meals and the opportunity to live in community. The program is designed with space and staffing to help guests expedite their transition to permanent housing. Case management and housing navigation will incorporate trauma informed care and participant choice philosophies.

Residents of encampments and interim shelter will be assessed by staff and housing preferences will be taken into consideration when making permanent housing offers.

13. Describe how harm reduction principles will be incorporated into the outreach, interim housing (if applicable), and permanent housing aspects of this ERF project. (1000-character limit)

The Department of Public Health's behavioral health workers collaborate with the Encampment Resolution Team (ERT) and provide harm reduction services and health access at encampments, including:

- Providing Narcan to prevent overdoses
- Distributing clean syringes
- Linking individuals to mental health services or ongoing treatment/detox programs

ERT outreach workers are trained in overdose prevention, motivational interviewing, harm reduction strategies which they use while engaging clients on the streets. They are familiar with Narcan use, safe syringe sites, and treatment options.

All HSH-contracted service providers, including those operating all of our shelters, cabins and permanent supportive housing, are required to provide staff with harm reduction training and have an Overdose Prevention Plan in place.

14. Describe the services that will be provided to improve people's health, dignity, and safety while they continue to reside within the prioritized encampment site. (1000-character limit)

As described in response #13, the Department of Public Health (DPH)'s behavioral health workers collaborate with the Encampment Resolution Team (ERT).

The ERT will be able to refer clients with substance use disorders, and behavioral and/or mental health needs to the DPH Office of Coordinated Care, which utilizes multidisciplinary teams to refer, link, and transition people into ongoing behavioral and physical health services. These teams include street-based behavioral health, psychiatric, and medical services that are offered to people at encampments and other street-based locations. Once people are linked to a shelter or housing, there are ongoing supports that ERT will refer directly to DPH for services.

15. Identify what controls are or will be in place to ensure that all ERF-3-R funded parties will not penalize homelessness. The term "penalize homelessness" means to impose, by a governmental unit, criminal or civil penalties on persons who are homeless in a manner that is related to those persons' engagement in necessary human activities, including sleeping, resting, and eating. (1000-character limit)

San Francisco has essentially eliminated enforcement around status crimes (illegal lodging, sit-live violations, etc.) for being homeless and has invested significantly in alternative to police response for 911 calls having to do with homelessness. There are many collaborative teams trained in addressing the trauma endemic to San Francisco's unsheltered homeless population. The teams include behavioral health clinicians, peoples with lived experience, street medicine teams comprised of doctors, nurses and EMTs from the Department of Public Health, outreach workers with knowledge of services available, and community paramedics from the Fire Department.

16. Describe how this proposal considers sanitation services for people residing in the prioritized encampment. This may include but is not limited to non-intrusive, curbside waste removal and access to clean and available bathrooms. (1000-character limit)

The Bayview has 7 monitored public toilets, some of which are like trailers and some in parks. They are managed by the Pit Stop Program and include handwashing stations and doggy bags. The Department of Public Works (DPW) regularly picks up trash at each encampment during their rounds. Additionally, when the 3-1-1 call center receives calls reporting trash near encampments, DPW will respond as part of its "litter patrol." Additional bathrooms are available in drop-in centers and health clinics.

Part 3: IMPLEMENTATION

Core Service Delivery and Housing Strategies

17. Describe the proposed outreach and engagement strategy, case management, and / or service coordination for people while they are continuing to reside within the encampment site. Quantify units of service to be delivered including the ratio of staff to people served, frequency of engagement, and length of service periods. (2000-character limit)

Four street outreach workers will work full-time in the rotating parts of the encamped area, deepening relationships with residents and better assessing individual needs with the goal of improved placement outcomes and long-term encampment resolution. Outreach teams will partner with local service providers and work in designated areas for three weeks to be followed by encampment resolutions. Services linkages will include substance use treatment programs, mental health referrals, a Coordinated Entry Housing Assessment, and placement into interim housing at Jerrold Commons and other shelters. The conversations about permanent supportive housing will start early and outreach teams will link guests to SF HOT case managers to help gather vital documents and provide housing navigation. Depending on the clients' strengths and vulnerabilities, they may secure Rapid Rehousing Vouchers, vouchers to park in private RV lots, first or last month rent, or other avenues to secure permanent housing. The ratio of outreach workers to encamped residents will be 1:46. The ratio of SF HOT case managers to encamped residents will be 1:20.

A multidisciplinary team from the Department of Public Health, including behavioral health outreach workers and peers with lived experience will visit the Bayview encampment daily to assess which residents have the most acute and disabling symptoms and develop treatment and referral plans for them in effort to stabilize them in preparation for permanent housing.

18. Describe the role of Coordinated Entry in the context of this proposal and how Coordinated Entry policies or processes will support and / or hinder the implementation of this proposal. (1000-character limit)

Coordinated Entry (CE) is the front door to the Homelessness Response System and is designed to assess, prioritize and match people experiencing homelessness to housing opportunities. It organizes the system with a common population-specific assessment, a centralized data system, a "by name" database of clients and a prioritization method. CE Access Points are the community gateways into SF's system. The SF HOT Encampment Resolution Team (ERT) functions as a mobile CE access point that will conduct assessments of all residents in the Bayview encampment who consent and enroll them in CE/HMIS. Willingness to engage with CE entry and CE prioritization status will not affect placement into Jerrold Commons, but individuals who are assessed to be housing eligible are placed in a community queue for permanent housing. CE has devised a rubric for assessing risk factors and determining permanent housing priority status. This same process will be used for residents of Jerrold Commons.

19. Describe each of the specific (a) interim housing and (b) permanent housing opportunities that will be used to achieve the proposed outcomes of this ERF project. Demonstrate that any ERF-3-R funded interim housing capacity is either non-congregate or clinically enhanced congregate shelter. (2000-character limit)

Jerrold Commons will open in early 2025 and is expected to be the most desirable shelter for encampment residents due to its proximity to the encampment and ability to offer non-congregate RV spaces to residents with operable RVs, or cabins to residents with inoperable RVs. Jerrold will accommodate 95 guests across 60 cabins and 20 RV parking spaces, a ratio established to maximize site density. Guests will have access to amenities including daily meals, showers, bathrooms, laundry, storage, and a dedicated case management staff to client ratio of 1:25. Encampment residents will also be referred to other shelters options both prior to Jerrold Commons' opening, and ongoing.

To achieve the housing goals, this proposal includes direct connection to SF's CE System and leverages a full range of housing opportunities tailored to the diverse needs of this community. SF has the highest per capita rate of PSH in the US with an inventory of 13,310 units including 9,087 site-based PSH, 2,148 scattered site PSH, 1,719 RRH slots, and 356 housing ladder slots. SF is also expanding its housing inventory each year to include new RRH through a new street to housing initiative.

Jerrold's case managers will support guests with a pathway to housing by providing connection to CE assessment, collecting vital documents, coordinating with assigned Housing Navigators on housing applications, appointments and move-ins, applying for public benefits, and addressing behavioral/health needs. Currently, the housing placement timeline into a scattered site unit is 75 to 90 days. This timeline decreases when a household has a semi-permanent nightly residence similar to what will be provided at Jerrold.

In addition to subsidized housing opportunities, case managers will also connect guests to Problem Solving/diversion funds, which provide creative solutions to a person's housing crisis outside of the City's homeless response system, such as relocation assistance to reunite with friends or family

20. Demonstrate the applicant's commitment and ability to deliver permanent housing solutions to the people residing in the prioritized encampment, including by providing examples of prior successful efforts to permanently house similarly situated individuals. (2000-character limit)

San Francisco has a long history of working with individuals and families experiencing unsheltered homelessness and connecting them with interim and permanent housing resources. One recent example is Natalia Pinto, a refugee from El Salvador who spent years living on the streets of the Mission District (including spending time in the Mission Encampment) before obtaining permanent housing through the Street to Home program with the assistance of San Francisco’s Homeless Outreach Team (SF HOT) (<https://www.sfchronicle.com/sf/article/sf-homeless-crisis-rapid-housing-streets-tents-18401843.php>). SF HOT is an essential element of the team that will focus on addressing the Bayview encampment and referring people to Jerrold Commons and other housing opportunities. Street to Home was piloted in June of 2023, and housed 19 people through the end of the calendar year. Of those 19 people, 18 remain stably housed. The Street to Home program is a small, growing program that focuses on moving people directly from encampments into permanent housing. This program will be one of several permanent housing options available to Bayview residents.

The SF HOT Encampment Resolution Team (ERT) functions as a mobile CE access point that will conduct assessments of all residents in the Bayview encampment to understand their housing needs and connect them to shelter or permanent housing as appropriate. San Francisco’s Housing First policies eliminate barriers to access CE and housing projects; including eliminating the need for most in-person assessment meetings, requirements for original documents, and criminal background and eviction checks. Residents are made aware of housing options and choice is always required for housing placement.

21. Describe how this proposal is tailored to meet the needs and preferences of people residing within the prioritized encampment. (1500-character limit)

There have been multiple surveys done of encampment residents in San Francisco. A 2022 survey of residents at 33 Gough, a Safe Sleep site established to address encampments in another part of SF, there was nearly universal interest in individual cabins as an alternative living situation. Staff from SF HOT, the Healthy Streets Operations Center and DPH report that the most common request among unsheltered residents is for single private room shelters instead of congregate living.

In a March 2022 survey of encampment residents in the Mission, 65% reported that they “don’t have access to the most basic necessities in close proximity of where they sleep: fresh water, garbage service, a bathroom, showers, laundry or the ability to charge their phones.”

This proposal includes SF HOT outreach workers that are designated to work specifically with Bayview encampment residents to understand their needs and preferences in terms of shelter, permanent housing, and other services. Jerrold Commons has been designed to meet preferences of people residing in encampments. The inclusion of RV spaces is a direct response to the needs of Bayview encampment residents, and the Vehicle Assistance Fund will give people living in their vehicles a broader range of services including assistance with repairs, and help with costs including registration, insurance, and other DMV fees to make vehicles legally operable.

Where applicable, identify the people, data, evidence, and / or other sources of information that was relied upon for this proposal.

Table 1: Projected Living Situations Immediately Following the

Encampment

For people served who exit the encampment, what are the projected Living Situations Immediately Following the Encampment, including but not limited to, permanent housing, interim sheltering, and unsheltered?

Please provide responses in the table below. Add a row for each projected living situation. (250-character limit for each cell)

Briefly Describe Each Projected Living Situation Immediately Following the Encampment	Is This Permanent Housing?	Quantify the Capacity (e.g., number of beds/units, frequency of bed/unit availability)	Prioritized or Set-Aside for ERF-3-R?	Is this living situation funded by ERF-3-R and / or Leveraged Funds?	% of Served Persons Projected to Fall Within This Living Situation
Jerrold Commons	No <small>Yes/No</small>	60 beds	Yes <small>Pri/Set-Aside/Neither</small>	Both <small>ERF/Lev/Both</small>	60 <small>%</small>
Permanent housing	Yes <small>Yes/No</small>	Approximately 3,910	Yes <small>Pri/Set-Aside/Neither</small>	Both <small>ERF/Lev/Both</small>	10 <small>%</small>
Other shelters / non-congregate rooms	No <small>Yes/No</small>	3,000 across SF	No <small>Pri/Set-Aside/Neither</small>	Leveraged <small>ERF/Lev/Both</small>	10 <small>%</small>
Remaining on site	No <small>Yes/No</small>	Unlimited	No <small>Pri/Set-Aside/Neither</small>	N/A <small>ERF/Lev/Both</small>	20 <small>%</small>

Table 2: Permanent Housing Opportunities

A permanent housing opportunity is a combination of project and/or service provided to an individual with the goal of helping the individual obtain permanent housing. Of course, applicants cannot and do not need to provide every possible scenario; Cal ICH is looking to understand the primary, expected permanent housing opportunities for people projected to be served by this proposal.

Please provide responses in the table below. Add a row for each projected opportunity. (250-character limit for each cell)

Describe the Permanent Housing Opportunity	Prioritized or Set-Aside for ERF-3-R?	Quantify the Capacity of the Housing and Service Opportunity	Is this Housing Opportunity Funded by ERF-3-R and / or Leveraged Funds?
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Vehicle Assistance Fund. Provide support for guests to pay for vehicle costs including repairs to make vehicles operable as well as fees related to registration, insurance, DMV, parking tickets, impound, and smog tests.

Yes
Pri/Set-
Aside/Neither

Approximately
70

ERF
ERF/Lev/Both

Scattered site PSH: Clients are housed in the community in privately owned units dispersed throughout Bay Area. Includes housing location svcs to ID a unit, case management, housing coordination, subsidy administration and landlord liaison svcs.

Yes
Pri/Set-
Aside/Neither

25

Leveraged
ERF/Lev/Both

Street to Home. Low-barrier approach to moving people directly from street into housing. 0-2 weeks of outreach to eligible unsheltered clients, invite to view a unit, sign a lease, and move into a long-term home.

Yes
Pri/Set-
Aside/Neither

72 / year

Leveraged
ERF/Lev/Both

Rapid Rehousing. Clients move to PH quickly. Assistance includes rental support, security deposit, & utility payments for 12-36 months. Supportive services include case mgmt, financial coaching, workforce development and housing retention services.

Yes
Pri/Set-
Aside/Neither

40-80

Leveraged
ERF/Lev/Both

Problem Solving/Diversion. Flexible Financial Assistance to help residents with short term financial support, including security deposit, first/last month's rent, move-in costs, back rent owed etc.

Yes
Pri/Set-
Aside/Neither

1,010

Leveraged
ERF/Lev/Both

Journey Home/Homeward Bound. Transportation provided by SF City to people experiencing homelessness in SF who want to reunite with support networks (friends/family) and stable homes outside the city (often out of state).

Yes
Pri/Set-
Aside/Neither

1,000/year

Leveraged
ERF/Lev/Both

RV Park Vouchers. Vouchers to pay for deposit and rent for owners of operable RVs to park in private RV parks in and around San Francisco.

Yes
Pri/Set-
Aside/Neither

50

Leveraged
ERF/Lev/Both

CAAP Eligible Housing (clients eligible for welfare for single indigent adults, known as County Adult Assistance Program in SF) are eligible for PSH that is subsidized by welfare grants.

N/A
Pri/Set-
Aside/Neither

Eligible to any
client on CAAP

Leveraged
ERF/Lev/Both

Site-based PSH. Clients live in units in a building that SF or CBO partner owns/leases. Support svcs are on-site. Some programs include nursing, education and job training, youth/child programs, and food security support.

No
Pri/Set-
Aside/Neither

2,509

Leveraged
ERF/Lev/Both

Shallow Subsidies: modest rental assistance to help clients afford housing w/out deep financial assistance. Covers part of monthly rent. Supportive services include case management, financial coaching, workforce development and housing retention svcs

No
Pri/Set-
Aside/Neither

40-80

Leveraged
ERF/Lev/Both

22. Describe strategies the applicant will use to ensure that people are not displaced from the prioritized encampment into another unsheltered location. Include strategies that are in addition to/complement the interim shelter and permanent housing opportunities that are part of this proposal. (1000-character limit)

HSH, outreach partners, and the shelter and housing program operators will employ the following strategies to mitigate displacement using leveraged funds:

- Pre-resolution outreach: An outreach team visits encampments the week before the resolution. The team goes to each RV, tent, or structure to assess the residents' interest in temporary shelter. They offer linkages to behavioral and medical health care, and assistance in applying for benefits
- During resolutions, ERT follows up and assesses client needs, offers temporary shelter and helps clients reduce belongings to prepare for the transition to shelter. HSOC strives to offer housing options that are a good fit in terms of both language, preferences and location.
- HSH provides immediate transportation to shelter.
- Post-resolution follow-up: all residents will be offered case management services at Jerrold Commons and at other shelter sites.

23. Describe specific strategies and/or services the applicant will use to prevent returns to unsheltered homelessness among people from the prioritized encampment who are sheltered and housed through this ERF project. Include whether these strategies will be funded with ERF-3-R funds and, if not, what other resources will be leveraged. (1000-character limit)

HSH and outreach partners funded by leveraged resources will use the following strategies:

- Motivational interviewing to support client readiness for shelter/permanent housing
- Harm reduction counseling techniques
- Individualized service plans and ongoing support and follow-up with clients once placed
- Early and ongoing connection to case management

Shelter and housing program operators (including Jerrold Commons) will also provide the following voluntary services:

- Intake assessments
- Program orientation
- Case management assessment within 72-hours after intake
- Storage spaces for guest belongings
- Individualized housing-focused care plans
- Housing readiness and problem solving support
- Referral and linkage to mainstream community resources
- Exit planning

24. Describe how this proposal considers and plans for the dynamic nature of encampments including potential inflow of people into the geographically served areas. (1000-character limit)

SF monitors the population dynamics within the Bayview encampment through assessments and community engagement, which helps in understanding the inflow trends and the evolving needs of the residents.

Many individuals in the encampment have established a connection and feel a strong sense of belonging to their neighborhood, which influences their housing preferences and patterns. Drawing from these dynamics, this proposal includes the construction and operation of Jerrold Commons, an interim housing site that is culturally appropriate to the neighborhood and therefore we anticipate that the number of encampment residents who are willing to move to shelter will significantly grow.

Further, recognizing the scarcity of shelters available in the Bayview, the creation of Jerrold Commons not only fills this gap but also seeks to stabilize the population and reduce the cycle of returning to the encampment by offering permanent housing solutions.

25. Describe how participants in this ERF project will be supported with continued access to, and storage of, their personal property while in the encampment, in interim housing (if applicable), and in permanent housing. (1000-character limit)

Before referral, the outreach team will advise clients about the limited belongings they may bring to shelter programs and inform them about free storage options. San Francisco currently funds two storage facilities for people experiencing homelessness: the Bryant Homeless Storage Program and the Providence Homeless Storage Program. At these programs, clients can store personal items in up to two 30-gallon containers. Medical equipment (wheelchairs and walkers) does not count towards this limit.

Guests at Jerrold Commons and other interim housing programs must store all their personal belongings in their own cabin or RV, and bikes in the racks provided, and will have access to a small amount of additional on-site storage space. Every effort will be made to reduce the likelihood that guests do not leave shelters or decline to enter because they do not want to be separated from their belongings.

26. Describe how participants in this ERF project who have service animals and/or pets will be supported while in the encampment, in interim shelter (if applicable), and in permanent housing. (1000-character limit)

Service animals and/or pets present at the time of intake may stay on site at Jerrold Commons and at all shelters and interim or permanent housing options. Guests may not bring additional pets to temporary housing programs, but additional service animals may be added through the reasonable accommodation process.

Budget and Resource Plan

27. State the total amount of ERF-3-R funds requested.

\$7,975,486.41

\$

28. State the estimated dollar value of secured, non-ERF-3-R resources that will help meet this proposal's outcomes.

\$9,596,138.67

\$

29. Identify and describe each leveraged non-ERF-3-R resource and how that specific resource will be used to help meet the proposal's outcomes, including the permanent housing outcomes. (1000-character limit)

SF is using local funds for the capital and operating costs of Jerrold Commons, but there is insufficient funding to fully fund the initial capital costs and some of the ongoing operating costs for the first two years. \$9.3 million Our City Our Home (OCOH) Funds were appropriated in the FY23-25 budget for SF DPW to buy and install cabins and infrastructure and fund some operations. When Jerrold expanded to include 60 cabins and 20 RV spaces, quotes also increased, leading to a funding deficit. OCOH covers 60% of the capital and operating expenses in the first two years; ERF funds are requested to cover the other 40%.

OCOH is a continuing fund and HSH will use it to sustain Jerrold after ERF. While there are anticipated shortfalls in OCOH that may impact future funding challenges, once the capital phase of the program is complete the total annual costs for the program will be lower.

HSH will use local funds to support services provided by DPH, the Human Services Agency, and SF HOT

*Applicants are directed to provide a detailed description of other fund sources, and system capacity, that will be leveraged to achieve the outcomes proposed for the ERF-3-R funded project (**especially as it relates to meeting this proposal's permanent housing outcomes**) and, if applicable, to sustain the new programming beyond the end of the grant term.*

This includes prior ERF awards, HUD unsheltered NOFO, and other federal, state, and local funding sources.

Applications will be evaluated with the understanding that communities vary significantly with respect to the current availability of other fund sources that can be used as leverage for their proposed projects and to sustain the projects beyond the grant term.

In the absence of currently available resources, Applicants are encouraged to provide a specific plan for obtaining the funding necessary to sustain their project beyond the grant term if the project is intended to continue.

30. Describe how the proposal is a prudent and effective use of requested funding relative to the number of people it seeks to serve, the types of services and housing to be provided, and any benefits to the community's efforts to address homelessness that will extend beyond the grant term, including ongoing expansion of interim and permanent housing capacity. Include an explanation of how the requested ERF-3-R amount was determined. (1000- character limit)

HSH determined funding amounts based on funding gaps for programming that is integral to resolving the Bayview encampment. If less funding is available, HSH will fund a subset of the program; if more is available, HSH will use it to cover a longer duration.

The funding gap for capital and operating expenses at Jerrold is described in question 29. The request for additional staff is based on the estimated cost to fund those positions through the SFHOT contract. The Vehicle Assistance Fund request is based on the cost of a pilot program that was funded in FY23-24.

To resolve the encampment, HSH will provide diverse programming tailored to individual needs and preferences. Encampment residents utilize emergency services and interact with police or justice system at higher rates; the programming proposed will be much less expensive than the potential fiscal impacts that leaving encampments could have on these other services. It is also a more humane and more proactive use of funding.

Attachment: Standardized Budget

Applicants must use the [ERF-3-R Budget Template](#) available on [box.com](#)

Key Entities and Staff

31. First, describe the implementing organization and specific unit or office within the implementing organization that would administer ERF-3-R. Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

HSH will release a Request for Proposals (RFP) by June 30, 2024 to identify the community-based organization (CBO) that will operate and provide services at Jerrold Commons. The CBO will have the skills and experience to operate a shelter and RV safe parking program, and work with individuals exiting unsheltered homelessness.

HSH and our nonprofit partner Heluna Health have managed encampment resolution teams throughout SF since 2018, and learned the importance of dedicating outreach workers to a limited geographic region to promote the required relationship building. As such, the outreach teams leveraged for this project will be dedicated exclusively to the Bayview and serve the encampment.

HSH manages the homelessness response system and oversees administration of emergency shelters and other interim housing including cabins and RV safe parking, SF HOT outreach and case management, PSH resources and the CE System. HSH is responsible for an annual budget of \$670 million, comprised of local General Funds, local tax set asides, federal CoC funds, and other federal and state grants.

The SF Department of Emergency Management (DEM) leads the interdepartmental Healthy Streets Operations Center (HSOC), which coordinates and directs encampment resolution activities in SF. This interagency approach guided this proposal.

Table 3: Key Staff

Identify all staff positions (e.g. administrative, programmatic, development etc.) which are integral to this ERF project and to achieving the proposal’s outcomes. For each position include the title, whether the position is filled or vacant, the approximate fulltime equivalent (FTE) of the position dedicated to the ERF project, whether the position is funded through ERF-3-R and/or Leveraged (i.e.non-ER-3-R) funds, and a brief description of the duties. Please provide responses in Table 3 below.

Title	Currently Filled Position?	FTE of Staffing for This Proposal	Funded by ERF-3-R and / or Leveraged Funds?	Brief Description of Duties
SF HOT Outreach Worker	No Yes/No	4.0 # FTE	Both ERF/Lev/Both	Duties are to engage encampment residents, link them to services, place them in Jerrold Commons / other shelters.
Site Manager, Jerrold Commons	No Yes/No	1.0 # FTE	ERF ERF/Lev/Both	Provides day-to-day operational oversight of the Jerrold Commons program and serves as the primary liaison for all external relationships with the City and community members.

Assistant Site Manager, Jerrold Commons	No Yes/No	1.0 # FTE	ERF ERF/Lev/Both	Assists the Site Manager in overseeing program operations including program services, client satisfaction, and staff scheduling, training, and supervision. Ensures staffing coverage is in place at all times to maintain health and safety of site.
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Case Manager, Jerrold Commons	No Yes/No	4.0 # FTE	ERF ERF/Lev/Both	Manages a caseload of 25 guests at Jerrold Commons. Supports guests with initial needs assessment, service planning, goal setting, counseling, exit planning, and connection to permanent housing and other resources and services.
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Case Manager Supervisor, Jerrold Commons	No Yes/No	1.0 # FTE	ERF ERF/Lev/Both	Provides supervision, training, mentorship, and support of the Case Management staff.
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Director of Shelter/Housing, Jerrold Commons	No Yes/No	1.0 # FTE	Both ERF/Lev/Both	Oversight of all CBO Shelter and Housing programs. Responsible for system operations, budget and contract management, data oversight, government relations, and administration.
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Intake Coordinator, Jerrold Commons	No Yes/No	1.0 # FTE	ERF ERF/Lev/Both	Conducts new guest intake sessions at Jerrold Commons including welcome, site orientation, overview, and facilities tour, review of intake paperwork, and overview of program rules and community guidelines.
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Supervisor, Jerrold Commons	No Yes/No	4.2 # FTE	ERF ERF/Lev/Both	Performs day-to-day shift supervision responsibilities including oversight of shift activities and staffing, accountability, safety, emergency response, and guest satisfaction. Jerrold Commons operates 24/7.
Site Monitor, Jerrold Commons	No Yes/No	16.80 # FTE	ERF ERF/Lev/Both	Under the supervision of the Shift Supervisor, the Site Monitor is responsible for the operation and security of the Jerrold Commons site and the supervision of program guests during their assigned shift.
Janitor, Jerrold Commons	No Yes/No	2.8 # FTE	ERF ERF/Lev/Both	The Janitor is responsible for maintaining a clean site.
Safety and De- Escalation, Jerrold Commons	No Yes/No	8.4 # FTE	ERF ERF/Lev/Both	Duties include site security, safety, and de-escalation of guest conflicts or heightened emotions. Maintain post at site entry and exit areas. Respond to health emergencies, contact 911, provide first-aid, and administer Narcan as needed.
Fire Watch Monitor, Jerrold Commons	No Yes/No	1.0 # FTE	ERF ERF/Lev/Both	The Fire Watch Monitor is responsible for compliance with SFFD Firewatch protocols including hourly checks of all site facilities, common space, and site perimeter, maintaining up-to-date Firewatch checklist and log, and distribute evacuation plan.

32. First, describe key partners that will be responsible for implementing this ERF project and achieving the proposal's outcomes (e.g. service providers, public agencies, development entities etc.). Then, describe their role and primary responsibilities for this proposal. Finally, if these entities have managed a complex homelessness project or grant, describe how those experiences informed this proposal. (1500-character limit)

Healthy Streets Operation Center (HSOC) is the City's interagency collaborative addressing street conditions. HSOC meets daily to collaborate and review encampment resolution operations and includes: the Department of Emergency Management, Department of Homelessness and Supportive Housing, the SF Homeless Outreach Team (SF HOT); Department of Public Health, Police Department, Fire Department, Municipal Transportation Agency Parking Enforcement, and Parks & Recreation Department.

-Dept of Homeless & Supportive Housing manages more than 11,000 PSH units, the transportation team, the contractor that operates SF HOT Encampment Resolution teams (ERT), and the contract agency that will staff Jerrold Commons.

-The ERT works to engage residents of encampments and voluntarily place them into available temporary shelter which may include Jerrold Commons.

-Transportation Team provides immediate transport to available shelter for clients who are ready to accept placement.

-Department of Emergency Management Directs the operations of HSOC.

-San Francisco Fire Department provides paramedics to act as the incident commanders of each operation.

-Department of Public Works removes trash and abandoned items at encampments.

-The Department of Public Health workers provide mental/physical health access and harm reduction services at encampments and in the temporary shelter system.

-Cabins Operator manages the cabins and assist clients help clients transition to permanent housing.

33. Describe specific examples of how Local Jurisdiction(s) and the CoC have collaborated on the design and implementation of this proposal. (1000-character limit)

San Francisco is the local jurisdiction and the CoC. The Department of Emergency Management (DEM) coordinates the Healthy Streets Operations Center (HSOC) that provides a coordinated city response to unsheltered persons experiencing homelessness, individuals struggling with behavioral health needs, encampments, street cleanliness and related public safety issues to ensure San Francisco's streets are healthy for everyone. HSH participates in HSOC and the Encampment Resolution Team (ERT) is part of HSOC's work. HSOC partners including DEM and the Department of Public Health (DPH) provided input on this proposal, and others have lent support.

Applicants may upload evidence of cross-jurisdictional collaboration such as MOUs, letters of support, or interagency agreements etc. in the field immediately below.

Optional Upload: Evidence of Cross-Jurisdictional Collaboration

34. Identify any entities that have a right to and/or control of the property upon which the encampment site resides. Describe how applicant has engaged with these entities and confirm that each of these entities has committed to allowing the implementation of this proposal. (1000-character limit)

The Bayview includes residential and industrial areas and overlaps with some CalTrans property including highway underpasses where there have been multiple fires this year. Please see the included letter of commitment from CalTrans for this project.

HSH holds monthly community meetings with the Bayview Vehicle Triage Center to keep updated with community concerns. The Bayview VTC is located near the Bayview encampment and is approximately three miles from the Jerrold Commons site. It includes 35 parking spaces for approximately 52 people and was the model for the Jerrold Commons RV parking spaces.

Accelerated Timeline

35. How is your community currently supporting and / or engaging with people residing within the prioritized encampment? (1000-character limit)

As a part of the interagency Healthy Streets Operations Center (HSOC), outreach teams periodically rotate through the Bayview to provide resources to residents and encampment resolution support. HSOC teams are able to provide CE assessments and refer residents to a range of services including mental and medical health care, temporary shelter, housing, urgent care, and problem solving.

36. If this proposal is selected, in advance of receiving funding, what steps will your community take to support the people living in the encampment and swift implementation of this proposal? (1000-character limit)

San Francisco already has a small homeless outreach team devoted to the entire Bayview district and a small citywide encampment resolution team. Those services are and will continue to operate. If this proposal is selected, in advance of receiving funding, HSH and the Department of Public Works will be able to budget and build out the Jerrold Commons project. We will be able to move forward with the selection process for a nonprofit to operate the Jerrold Commons and that provider can begin to hire staff, conduct trainings, and finalize policies and procedures to prepare for launch.

Table 4: Project Timeline

Cal ICH should be able to use the project timeline to understand the general parameters of the project and how it will be implemented.

This Standardized Project Timeline Template will not perfectly capture every nuance - that's Ok. However, applicants are strongly encouraged to provide incremental milestones for achieving the interim shelter and permanent housing goals set out in the proposal. For projects that include interim shelter and/or permanent housing development, the timeline should include major development milestones.

Where there is ambiguity, conflict, or silence, use your judgment.

Date	Milestone	Category	Additional Detail for Milestone
7/1/2024	Award selection	Project Management	SF HSH is informed that it is selected for the grant

7/1/2024	Construction begins on Jerrold Commons	Place	Contractors begin the construction of Jerrold Commons
7/30/2024	Tent, structure, and vehicle count	Project Management	Conduct Tent & Vehicle Count in served
9/1/2024	Disbursement (anticipated)	Project Management	Contract is finalized and HSH receives disbursement (anticipated)
9/1/2024	Outreach begins	People	The nonprofit that manages SF HOT/ERF will deploy outreach workers and ERF-funded staff to the Bayview
9/30/2024	Interim housing provider and operator identified	Project Management	Service provider and operator for Jerrold Commons identified through a competitive process
10/10/2024	Transition to interim housing	People	First encampment residents move to other interim housing prior to Jerrold Commons opening
12/31/2024	Staff recruitment	Project Management	Service provider and operator for Jerrold Commons completes hiring process for all staff positions.
12/31/2024	Transition to permanent housing	People	Place 5 households in Scattered Site Housing

12/31/2024	Jerrold Commons construction completed	Place	Contractors complete the construction of 60 cabins and supporting buildings, and infrastructure for vehicle spaces at Jerrold Commons
12/31/2024	Interim housing provider and operator under contract	Project Management	The contract is executed for the Jerrold Commons service provider and operator.
1/1/2025	Jerrold Commons opens	Place	First day of intake at Jerrold Commons
1/5/2025	Transition to interim housing	People	First encampment referral to Jerrold Commons
1/31/2025	Tent, structure, and vehicle count	Project Management	Conduct Tent & Vehicle Count in served area to track progress
2/1/2025	50% occupancy rate	People	Jerrold Commons reaches 50% occupancy (47 individuals)
3/1/2025	100% occupancy rate	People	Jerrold Commons reaches 100% occupancy (95 individuals)
6/30/2025	Transition to permanent housing	People	20 Jerrold Commons residents move to permanent housing
6/30/2025	50% ERF funds expended; 100% obligated	Project Management	Statutory deadline for 50% of ERF funds to be spent and 100% obligated

7/31/2025	Tent, structure, and vehicle count	Project Management	Conduct Tent & Vehicle Count in served area to track progress
12/31/2025	Transition to permanent housing	People	20 more Jerrold Commons residents move to permanent housing
1/1/2026	New cohort	People	Anticipated date that Jerrold Commons guests will have fully turned over from when the project opens.
1/31/2026	Tent, structure, and vehicle count	Project Management	Conduct Tent & Vehicle Count in served area to track progress
6/30/2026	Transition to permanent housing	People	20 more Jerrold Commons residents move to permanent housing
12/31/2026	Transition to permanent housing	People	20 more Jerrold Commons residents move to permanent housing
5/1/2027	Transition to permanent housing	People	Place 34 households in Street to Home
5/20/2027	Transition to interim / permanent housing	People	Last planned exit from encampment to housing
6/30/2027	100% ERF funds expended	Project Management	Statutory deadline for 100% of ERF funds to be spent

6/30/2027	Transition to permanent housing	People	20 more Jerrold Commons residents move to permanent housing
6/30/2027	Transition to permanent housing	People	Place 80 families in RRH

Table 5: Projected Milestones

Answer the following questions in relationship to April 30, 2024. Cal ICH assumes disbursement will occur approximately 3-6 months after April 30, 2024.

Please provide responses in the table below including the month and year. (15-character limit for each cell)

Outreach to the people residing in the prioritized encampment site began / will begin in mm/yyyy.	This proposal will reach full operating capacity in mm/yyyy.	The first planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.	The last planned exit of a person or household from the prioritized encampment will occur in mm/yyyy.
9/1/2024	3/2025	10/1/2024	5/2027

CERTIFICATION

Before certifying, applicants are strongly encouraged to review the NOFA.

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Christine	Rolan
First	Last

This does not have to be an authorized representative or signatory.

Title

Budget Director

Email

christine.rolan@sfgov.org

	ELIGIBLE USE CATEGORY	~5 WORD DESCRIPTION	NAME OF ENTITY OR PART OF PROPOSAL			ERF-3-R PROPOSED BUDGET	LEVERAGED FISCAL SUPPORT	~2 SENTENCE DESCRIPTION	
Guidance and Intended Use	This budget template may be slightly modified to meet local needs. If awarded funding, this budget, once approved, will serve as your community's official project budget. Any future changes to this budget must be authorized through the change request process.	Use dropdowns. See NOFA, III. A.	Enables Cal ICH to immediately understand the line item.	Enables Cal ICH to associate the line item with specific entities or parts of a proposal.		Only ERF-3-R Funds	Non ERF-3-R Funds That WILL be Used to Support this Proposal	Enables Cal ICH to better understand the line item, context, and / or other pertinent information related to the proposed line item.	
PERSONNEL COSTS				SALARY	FTE	MONTHS			
Subtotal - Personnel Costs						\$	-	\$	-
NON-PERSONNEL COSTS				UNIT	RATE	TIME			
	Interim Sheltering	Jerrold Commons Services/Operations			\$336,723.86	19	2,332,234.07	4,065,519.31	Community based organization grant agreement to operate services and operations at the cabin and RV site.
	Interim Sheltering	Meal Services (2 meals/day @ \$8)			\$46,233.33	19	878,433.33	-	Contracted meal provider contract to manage and disburse meals at Cabin and RV site.
	Street Outreach	Vehicle Assistance Fund			\$5,263.16	19	100,000.00	-	The Vehicle Assistance Fund will help approximately 70 individuals and families experiencing homelessness pay for vehicle costs they cannot afford
	Street Outreach	SF Homelessness Outreach Team			\$31,207.65	19	296,472.67	296,472.67	Four contracted outreach workers to operate street outreach and refer clients to shelter services.
	Interim Sheltering	Jerrold Cabins Capital/Construction Costs			\$1,859,933.20	5	4,065,519.31	5,234,146.69	ERF funds will support installing permanent restrooms & showers, repairs to existing buildings on the site, repairs to the parking lot, updating
Subtotal - Non-Personnel Costs							\$7,672,659.38	\$9,596,138.67	
ADMINISTRATIVE COSTS									
	Administrative Costs	Department Indirect Costs					302,827.02		
Subtotal - Administrative Costs							\$302,827.02	\$-	
TOTAL BUDGET							\$ 7,975,486.40	\$ 9,596,138.67	

California Department of Transportation

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January 26, 2024

Attn: Jeannie McKendry, Grants Development Section Chief
California Interagency Council on Homelessness
801 Capitol Mall, Suite 601
Sacramento, CA 95814
calich@bcsh.ca.gov

RE: Letter of Commitment for the County of San Francisco application for funding for the Encampment Resolution Funding Program

Dear Chief Jeannie McKendry:

As the Caltrans Deputy District Director of Maintenance (DDDM) serving the cities of the nine bay area counties, I support the Encampment Resolution Grant Proposal submitted by San Francisco's Department of Homelessness & Supportive Housing (HSH) on January 31st, 2024. I understand that the transitional housing funded by this grant will be located within the Bayview District and will include the construction of 60 tiny cabins and space for 20 Vehicles / RVs. The construction will be named "Jerrold Commons."

There is Caltrans property near the Bayview encampments along Highway 101, from Bayshore Blvd and Bernal Heights Blvd, and from Cesar Chavez to Alemany Street. There have been several fires in encampments at the interface of Highway 101 and Highway 280. According to a City report, in just the first two weeks of 2024, there have already been two reported encampment fires on both sides of the freeway. The encampment also extends along Highway 280, from Selby Street all the way to Evans Street. It picks up at Cesar Chavez under Highway 280 and continues to Iowa at 26th Street. All these areas are adjacent to and/or under Caltrans property.

Ms. Jeanie McKendry
Grants Development Section Chief
January 26, 2024
Page 2

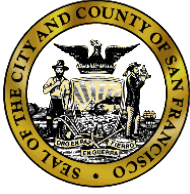
Caltrans supports efforts to transition encampment residents to temporary and permanent supportive housing. I understand that the timeline of the project is July 2024 to June 2027. Caltrans will collaborate with the City and County of San Francisco (CCSF) and HSH when completing needed work in the area by giving two weeks' notice of the scheduled work, unless critical circumstances exist such that an encampment poses an imminent threat to life, health, safety, or infrastructure and must be immediately addressed. Caltrans fully supports this initiative.

Thank you,

Leah Budu

Leah Budu
District Director, Maintenance

Cc: Tina Wertheim, Department of Homelessness and Supportive Housing, County of San Francisco, tiana.wertheim@sfgov.org



London N. Breed
Mayor

Department of Emergency Management

1011 Turk Street, San Francisco, CA 94102

Phone: (415) 558-3800 Fax: (415) 558-3843



Mary Ellen Carroll
Executive Director

January 19, 2024

Letter of Support for HSH Encampment Resolution Grant Application

To Whom It May Concern:

As Director of the San Francisco Department of Emergency Management, I hereby offer my support and partnership on the following encampment resolution strategy proposed by the Department of Homelessness and Supportive Housing (HSH).

- The Construction and Operation of the Jerrold Commons, construction in the Bayview that will consist of 60 Mini Cabins and 20 RV/Vehicle spots.

The San Francisco Department of Emergency Management will partner with HSH to implement this strategy through the Healthy Streets Operations Center (HSOC), a collaboration between multiple San Francisco City departments to offer a coordinated response to encampments and to provide access to City services for those unhoused individuals living on the streets.

Thank you for your consideration of this application.
Sincerely,

A handwritten signature in blue ink, appearing to read "Maryellen Carroll".

Maryellen Carroll

Executive Director of the Department of Emergency Management

1011 Turk Street

San Francisco, CA 94102



San Francisco Department of Public Health

Grant Colfax, MD
Director of Health

City and County of San Francisco
London N. Breed
Mayor

January 19, 2024

To Whom It May Concern:

The San Francisco Department of Public Health (SFDPH) supports the following encampment resolution strategy proposed by the San Francisco Department of Homelessness and Supportive Housing (HSH): The Construction and Operation of Jerrold Commons.

SFDPH has multiple collaborations with HSH, including collaboration between HSH and SFDPH's Bridge & Engagement Services Team - Neighborhoods (BEST Neighborhoods), which offers trauma-informed behavioral health assessments, engagement, and therapeutic interventions to support people living on the street. These clients have highly complex needs, face significant barriers to access or engagement with needed care, and may experience ongoing crisis. If funded, SFDPH, via BEST Neighborhoods, intends to continue collaborating with HSH to ensure support for clients in the Bayview Encampment.

Thank you for your consideration of this application.

Sincerely,

A handwritten signature in blue ink that reads "Grant Colfax".

Grant Colfax, MD
Director of Health

JEANINE R. NICHOLSON
CHIEF OF DEPARTMENT



LONDON N. BREED
MAYOR

SAN FRANCISCO FIRE DEPARTMENT
CITY AND COUNTY OF SAN FRANCISCO

January 26, 2024

Subject: Letter of Support for HSH Encampment Resolution Grant Application

Dear California Interagency Council on Homeless,

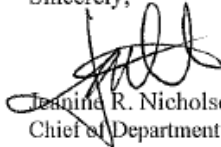
On behalf of the San Francisco Fire Department (SFFD), I am pleased to affirm our intent to collaborate with the San Francisco Department of Homelessness and Supportive Housing (HSH) in their proposed application for the Encampment Resolution Grant. We understand that HSH is proposing to implement a multi-faceted, partnership-based initiative in the Bayview District in the Southeast of San Francisco. Through this program, HSH will construct a new residential program in the area and implement targeted, proactive outreach and case management to unsheltered populations in the designated area to reduce the dangerous encampment activities in this district of San Francisco. HSH will partner with all relevant public and private sectors involved in street conditions in the Bayview District, including community providers, public safety officials, and clinical providers, while significantly expanding outreach and housing navigation services with an emphasis on equity and overcoming racial disparities in service provision.

For over 150 years the SFFD has provided firefighting, hazardous materials response services, technical rescue services, and emergency medical response services on behalf of the City and County of San Francisco. The SFFD sponsors and participates in a broad range of community initiatives designed to increase safety and improve the quality of the work of first responders, including in relation to the homelessness crisis in our city.

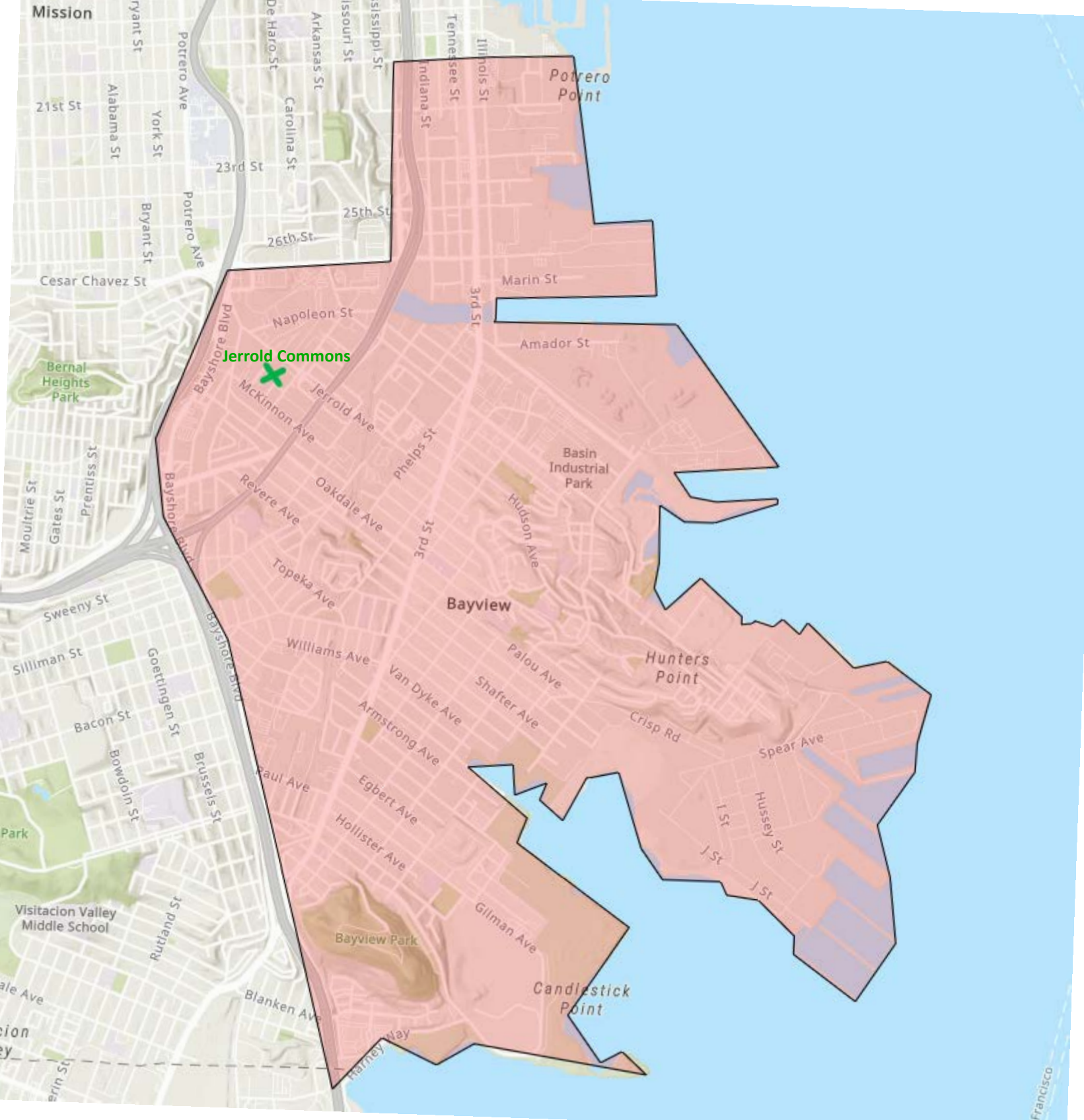
The SFFD has worked collaboratively with the San Francisco Department of Homelessness and Supportive Housing since its inception in 2016, and we continue to work in partnership with HSH regarding the provision of medical and behavioral health crises services that ensure the health and safety of our city's residents and visitors. The SFFD will be pleased to collaborate with HSH in the planning, implementation, and coordination of their proposed wide-ranging encampment resolution initiative in the Bayview District. This includes continuing our partnership with HSH through the Healthy Street Operations Center (HSOC). HSOC is a collaboration between multiple San Francisco City departments, offering a coordinated response to encampments and providing shelter options and services to those living on the streets and through the SFFD

Street Crisis Response Teams which have HSH funded outreach peer navigators together with paramedics and EMTs responding to 911 calls for assistance. The SFFD will also continue our data sharing efforts with HSH in relation to encounters with people experiencing homelessness by our EMS units, fires in encampments responded to by our suppression units, and will participate in collaborative planning to enhance the quality and scope of our city's response to homelessness and people in crisis on our streets.

Sincerely,



Jennifer R. Nicholson
Chief of Department



Jerrold Commons



Bayview

Candlestick Point

Hunter's Point

Potrero Point

Mission

San Francisco