HHAP Round 5 Application

Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

Please select the Continuum of Care region
Richmond/Contra Costa County CoC

Application Participation Guidance:

Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.

- *Large Cities **must** apply as part of the regional application with the County and CoC.*

- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*

    o *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*

- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*

- *A CoC that serves multiple counties **must either**:*

o   *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*

o   *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

Contracting Guidance:

Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*

- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*

- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

Richmond/Contra Costa County CoC Region

Richmond/Contra Costa County CoC

CA-505 Participation
Is participating in this single collaborative application
with the regional partner(s) listed.

CA-505 Contracting
Identify another participating eligible applicant in
their region to enter into contract with the state to
receive and administer their HHAP-5 allocation

CA-505 Designated Administrative Entity
Contra Costa County

Contact Title
CoC Administrator

Name
Shelby Ferguson

Email
shelby.ferguson@cchealth.org

Phone
(925) 608-6700

Contra Costa County

Contra Costa County Participation
Is participating in this single collaborative application
with the regional partner(s) listed.

Contra Costa County Contracting
Will enter into contract with the state to receive and
administer their HHAP-5 allocation and allocation(s)
from other eligible applicants in the region

Contact Title
Homeless Services Chief

Name
Jamie Schecter

Email
Jamie.Schecter@cchealth.org

Phone
(925) 391-4486

Number of Contracts
1

Part 2. Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:

   o Outreach and site coordination;

   o Siting and use of available land;

   o Development of interim and permanent housing options; and

   o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.

2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
Contra Costa County	Contra Costa Health- Health, Housing, and Homeless Services Division (H3) provides street outreach to unsheltered populations and encampments throughout the region via the Coordinated Outreach Referral Engagement (CORE) outreach teams. This includes contracting with Cities throughout the County and other public entities such as the Bay Area Rapid Transit and Public Works to provide outreach services targeted to specific areas or populations within the region. Additionally, Contra Costa Health operates Healthcare for the Homeless, providing medical outreach and services to those experiencing homelessness and coordinating closely with street outreach teams. The County also supports operations of Coordinated Assessment Resource and Engagement (CARE) Centers, drop-in centers providing basic needs, case management, and connections to Coordinated Entry (CE).
CA-505 Richmond/Contra Costa County Continuum of Care (CoC)	The CoC collaborates with service providers throughout the region to strengthen the County's homelessness response and create low barrier access to people experiencing homelessness. The CoC collaborates with nearly 20 CORE street outreach teams that serve as mobile entry points for the coordinated entry system and funds CARE centers, the community's brick-and-mortar access points, and 2-1-1, a phone-based access point. The CoC advertises access points with a simple outreach message of Call, CARE, or CORE to connect people who are experiencing a housing crisis or are unsheltered to interim housing and other services. The CoC coordinates services to support full geographic coverage in the region.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination
Contra Costa Health-H3 coordinates with City and County public entities to expand outreach throughout the region. CORE outreach teams work closely with law enforcement, cities, behavioral health providers, first responders, Cal Trans, and other key stakeholders who provide warm hand-offs to CORE teams trained to connect unhoused people with housing and services. The Contra Costa CoC oversees the coordination of outreach services, including these CORE outreach teams, to ensure all persons experiencing unsheltered homelessness are identified and engaged in Coordinated Entry. The County and CoC work to ensure full geographic outreach coverage in the region. H3 and the CoC are also currently working to expand outreach team capacity and coordinate housing and services specifically for unhoused individuals exiting hospitals through partnering with Contra Costa Health Plan to expand the

implementation of Cal AIM services. The CoC also provides CoC and CE 101 presentations to new providers and other stakeholders interested in integrating into the CoC with further refined HMIS onboarding processes.

Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
Contra Costa County	Contra Costa County is responsible for siting projects in unincorporated areas of the county through the Department of Conservation and Development. Contra Costa County also coordinates with Cities around local land use and development opportunities including where the County has vested financial or contractual interests. Additionally, the Department of Conservation and Development (DCD) leads the development of the County's General Plan, including the Housing Element update.
CA-505 Richmond/Contra Costa County Continuum of Care (CoC)	The CoC is responsible for supporting new applications for permanent housing projects, including Department of Housing and Urban Development (HUD)-funded permanent housing projects allocated through the CoC. The CoC holds two seats for housing providers: one dedicated for an affordable housing developer representative and one dedicated for a public housing authority representative, ensuring CoC strategies are informed by expertise of those working in land use, development, and housing operations.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Regional Coordination Narrative - Land Use & Development
Contra Costa County and regional jurisdictions work together with the CoC to coordinate land use and development and identify new opportunities to develop housing for people experiencing homelessness. The County's Department of Conservation and Development (DCD) participates in the CoC's Council on Homelessness to ensure resource alignment with CoC priorities. The CoC participates in the development of the Housing Element of the County's General Plan to affirm the need for affordable housing for people experiencing homelessness. Funders from regional cities and the County work together with the CoC to develop and update written standards for operating CoC and Emergency Solutions Grant-funded projects, which include requirements for new housing projects.

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
Contra Costa County	Multiple County departments, including Contra Costa Health, Department of Conservation and Development (DCD), Employment and Human Services Department (EHSD), along with the Housing Authority of Contra Costa County (HACCC), are responsible for coordinating partnerships with local jurisdictions and non-profit providers, identifying locations, and overseeing the

	development of interim and permanent housing opportunities. The County funds interim and permanent housing options and oversees the application and allocation process to fund local non-profit organizations providing interim and permanent housing options.
CA-505 Richmond/Contra Costa County Continuum of Care (CoC)	The CoC coordinates with participating agencies to identify opportunities to expand housing capacity. This includes distributing federal dollars, such as HUD CoC bonus funding, to create new permanent housing projects. The CoC works to leverage partnerships to fully maximize federal resources, such as partnering with HACCC to secure Housing Stability Vouchers or receiving match funding from Contra Costa Health to apply for HUD's Supplemental Notice of Funding Opportunity to Address Unsheltered and Rural Funding (SNOFO). The CoC prioritizes permanent housing projects for federal funding. Through aggressive pursuit of new funding, the CoC has seen our community's annual CoC funding grow from $15.9 million in 2019 to $19.3 million awarded in 2024, plus an additional $5.4 million through the SNOFO.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options
County partners, the CoC, property developers, and service providers collaborate to identify funding opportunities and service models to increase the supply of permanent and interim housing for people experiencing homelessness. Examples include:
1. Creating a Housing Fund estimated to be $12 million annually from the County's Measure X (MX) sales tax initiative. The Housing Fund earmarks 75% of funds to increase affordable housing opportunities and 25% to provide homeless crisis response services. In 2023, MX funds supported the development of over 300 new affordable housing units.
2. Utilizing Homekey funding, the County partnered with a developer to acquire and rehabilitate an existing office building, which the County will operate as 54 units of permanent supportive housing.
3. Partnering with the HACCC to increase access to vouchers, including Housing Stability Vouchers and Foster Youth to Independence (FYI) Vouchers. For FYI vouchers specifically, HACCC and Contra Costa Health partner with the Employment and Human Services Department and other service providers to fund supportive services.
4. Partnering with behavioral health providers to expand access for individuals experiencing homelessness with severe mental health diagnoses to MHSA-funded shelter beds.
5. Developing shared housing models, including implementing master leasing, to expand unit access for participants in housing programs.
6. Utilizing Homekey and HHAP funding, Contra Costa Public Works, Healthcare for the Homeless, Health, Housing, and Homeless Services, and a non-profit service provider sustain 172 units of non-congregate interim housing at Delta Landing, a previous Project Roomkey motel that is now the largest interim housing site funded by the County.

Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
Contra Costa County	The County coordinates information-sharing agreements, applies for supplemental funding to support homelessness response,

	and provides staff to support homelessness response efforts. The County also participates in the Homeless Management Information System (HMIS) and the regional Coordinated Entry System (CES) and facilitates HMIS data sharing agreements with County departments like Contra Costa Health. The County manages the CORE program and supports operations of CARE Centers, two major access points to the CES.
CA-505 Richmond/Contra Costa County Continuum of Care (CoC)	The CoC utilizes funding to support infrastructure for the Coordinated Entry System and regional homelessness response efforts and oversees the implementation of the Homelessness Management Information System (HMIS). The CoC hosts provider and Council on Homelessness (CoH) meetings to develop strong partnerships and cohesive systems across the region to better connect people to services. The CoC's Coordinated Entry team facilitates service coordination through ongoing case conferencing and housing placement meetings. These meetings include partners from non-profits, County departments, Veterans Administration, and healthcare agencies. The CoC integrates people with lived experience into CoH meetings and, through the Equity Committee specifically, utilizes lived expertise to develop methods for improving connections to and delivery of services.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery
Contra Costa County supports cross-departmental collaboration to identify additional funding opportunities, including housing resources and services that can be targeted to people experiencing homelessness. The CoC integrates identified housing resources into the CES. Because the County is the Collaborative Applicant for the CoC, this helps ensure resources are leveraged and that there are strong connections throughout the region. Multiple County department representatives also serve on the CoC Council on Homelessness with City partners and service providers to ensure coordination and access to interim and permanent housing resources.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the

LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- ***Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.*

- ***Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.*

- ***Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.*

- ***Timeframe** should include a target date for completion of the key action.*

- ***Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.*

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a
6,782

Key Actions PM 1

Key Action	Funding Source(s) the region intends	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completio	Success Measurement Method

	to use to achieve the action				n	
Increase the capacity of coordinated entry access points, including CARE Centers, CORE street outreach teams, and 2-1-1. Utilizing HHAP Street Outreach and System Support funding, sustain the number of street outreach teams to ensure full geographic coverage of the County with operating hours from 7:00 am to 12:00 am. Sustain current funding to 2-1-1 and CARE Centers to provide phone based and brick-and-mortar housing assistance.	CoC, HHAP	Federal, State	Contra Costa Health - H3	Continuum of Care, CARE Centers, CORE Street Outreach, 211, Cities, partnerin service providers	7/1/2026	Increase number of individuals connected through CE access points, measured by HMIS data
Utilize client satisfaction surveys from people accessing services to modify program practices and policies for the purpose of increasing access	CoC	Federal	Contra Costa Health - H3	CoC, contracted service providers, CORE outreach teams, people with lived experience of homelessness	10/31/2024	Establish baseline measures and increase client satisfaction by incorporating feedback into program practices and policies, measured through client surveys
Outreach emergency shelters and	CoC, HHAP	Federal, State	Contra Costa CoC	Contra Costa Health - H3,	7/1/2026	Increase number of individuals

service providers not yet connected to Coordinated Entry to educate them on system access and engage their participants. Utilizing HHAP system support funding to leverage materials created by people with lived experience of homelessness to conduct outreach, increasing participation in Coordinated Entry will increase the number of individuals accessing services.	CORE Street Outreach, emergency shelters, service providers	connected through CE access points, measured by HMIS data

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
Hispanic/Latino	1,343
American Indian/Alaska Native	561

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Utilize equity committee of the CoC	CoC	Federal	Contra Costa Health - H3	CoC, Council on Homelessn	12/31/2024	Reduce racial disparities among those

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
governing board to develop outreach materials for underserved populations				ess Equity Committee, local libraries, faith-based groups, people with lived experience of homelessness		accessing services, measured by HMIS data
Utilize client satisfaction surveys from people accessing services by demographics to modify program practices and policies for the purpose of increasing access	CoC	Federal	Contra Costa Health - H3	CoC, contracted service providers, CORE outreach teams, people with lived experience of homelessness	10/31/2024	Establish baseline measures and increase client satisfaction by demographics through incorporating feedback into program practices and policies, measured through client surveys

SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b
2,329

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Expand the supply of interim housing units. HHAP-5 funding will support sustaining existing interim housing options	HHIP, BHBH, MHSA, CalAim	State, Local	Contra Costa Health- H3	Cities, housing developers, local business owners, behavioral health partners,	6/30/2028	Increase number of interim housing units; Increase number of people accessing interim housing, measured by

(172 units in East County) that will achieve reductions in unsheltered homelessness by aligning participant needs with the right level of supports (ex. HHIP funding targeting interim housing for participants with high medical needs)				Contra Costa Health Plan, Contra Costa Health - Behavioral Health		HIC data
Refine Point-In-Time Count data collection practices. HHAP-5 HMIS funding will sustain current staffing levels of CCH-H3's Research, Evaluation, and Data (RED) team to produce more precise PIT counts. Data from the PIT Count enables the CoC, County, and Cities to make data informed decisions in funding ongoing services.	HHIP, HHAP	State, Local	Contra Costa Health- H3	CoC, community volunteers, service providers, County GIS team, non-profit partners	3/31/2024	Increase PIT survey sample in 2024 Point-In-Time Count to ensure greater data validity
Strengthen and expand HMIS infrastructure and data sharing. HHAP-5 HMIS funding will sustain current staffing levels of CCH-	CoC, Special NOFO, HHAP	Federal, State	Contra Costa Health - H3	CoC, County partners, Contra Costa Health Plan, MCPs, probation	6/30/2028	Increase access to HMIS and external data sharing with partners, measured through programs and users in HMIS

H3's Research, Evaluation, and Data (RED) team to pursue ongoing data integration and data sharing agreements. This will sustain ongoing efforts to reduce unsheltered that have thus far resulted in creation of street outreach teams dedicated to participants exiting hospital settings.	offices, Office of Education

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
Black/African American	713

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Partner with agencies that serve overrepresented communities to get a more accurate assessment of population-specific needs. Utilizing HHAP system support funding to leverage materials	HHAP, private foundation	State, Private	Contra Costa Health - H3	Nonprofit service providers, Council on Homelessness Equity committee, Probation Department, County Office of Education	6/30/2025	Reduce racial disparities among those accessing CoC services, measured by HMIS data

Key Action	Funding Source(s)	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
created by people with lived experience of homelessness to conduct outreach and solicit feedback, CCH-H3 will improve services across program models to adequately address needs of people experiencing unsheltered homelessness.						
Connect overrepresented populations to interim housing options	HHIP, BHBH, MHSA	State	Contra Costa Health - H3	Nonprofit service providers, CORE outreach teams, Contra Costa Health - Behavioral Health, Contra Costa Health Plan	6/30/2028	Reduce racial disparities among those accessing interim housing, measured by HMIS data

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
3,340

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Expand housing problem solving and rapid exit throughout the	CoC, HHAP, Cal AIM, Measure X	Federal, State, Local	Contra Costa Health- H3	CORE outreach teams, contracted	7/31/2025	Increase number of households diverted from

system. HHAP-5 Prevention/Diversion funding will interrupt cycles of homelessness by sustaining investments to quickly divert households entering homelessness.				homeless prevention providers, shelters		the homeless response system measured by HMIS data; Increase number of households served through rapid exit, measured by HMIS data
Increase prevention resources and coordinated prevention services. HHAP-5 Prevention/Diversion funding will interrupt cycles of homelessness by sustaining investments to ensure households retain housing and avoid entering	HHAP, Cal AIM, Measure X, private foundation	State, Local, Private	Contra Costa Health- H3	Contracted homeless prevention providers	6/30/2024	Increase number of households served through prevention resources, measured by HMIS data
Continue to increase legal services for people facing eviction	Measure X	Local	Contra Costa County Department of Conservation and Development	Contracted nonprofit service providers	7/31/2024	Increase number of households served though legal services measured by service provider data of persons/households served or assisted at legal clinics, a dedicated tenant legal services phone line, and through direct legal representation

	measured by service provider data

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
Hispanic/Latino	713

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Partner with agencies serving overrepresented populations to connect participants to prevention, rapid exit, and legal services	HHAP, Cal AIM, Measure X, and private investments	State, Local	HHAP, Cal AIM, Measure X, and private investments	Contracted nonprofit providers, Contra Costa County Department of Conservation and Development	6/30/2024	Increase number of overrepresented participants accessing prevention, rapid exit, and legal services, measured by HMIS data & service provider data.

SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3
1,724

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Issue and lease up awarded Housing Stability	HUD	Federal	Contra Costa Health - H3	Housing Authority of Contra Costa	11/30/2024	Number of vouchers issued and leased up, measured by

Vouchers				County, CoC, Cal AIM providers, Nonprofit service providers		HMIS data
Expand Cal AIM services to reduce and prevent homelessness	Cal AIM	State	Contra Costa Health Plan	Contra Costa Health- H3, Nonprofit service providers, managed care plan partners	12/31/2024	Increase number of people served through Cal AIM housing navigation and tenancy-sustaining services, measured by HMIS data & Contra Costa Health Plan data
Expand the supply of available Permanent Supportive Housing units	CoC, HUD	Federal	Contra Costa Health - H3	CoC, contracted housing providers, housing developers, HACCC	12/31/2024	Number of new PSH units, measured by HIC data
Expand Rapid Rehousing capacity. HHAP-2 and HHAP-4 funding have sustained RRH programs after one-time pandemic era funding expired. These programs are low-barrier and accept participants directly from unsheltered or sheltered settings.	HHAP	State	Contra Costa Health - H3	CoC, contracted housing providers, SSVF partners	6/30/2025	Number of households served in RRH, measured by HMIS data

SPM 7.3: Racial and ethnic disparities in the number of people

exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
Hispanic/Latino and American Indian/Alaska Native	104

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase investments to households with at least one adult and one child to expand permanent housing resources for families, who are disproportionately BIPOC led households.	HUD, Cal Works, California Department of Social Services, Bring Families Home	Federal, State	Contra Costa Health - H3	Employment and Human Services Dept., contracted service providers	6/30/2025	Number of households with at least one adult and one child exited to permanent housing, measured by HMIS data
Utilize equity committee to develop outreach materials for underserved populations and partner with population-specific partners. Complementing HHAP system support funding to conduct outreach, increasing participation in the CoC will lower barriers to entry for participants with language or	CoC	Federal	Contra Costa Health - H3	CoC, Council on Homelessness equity committee, non-profit partners, people with lived experience of homelessness	12/31/2024	Reduce racial disparities among participants exiting to permanent housing, measured by HMIS data

cultural barriers.

SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4
127

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Redesign CES tool to better prioritize vulnerable long-term homeless populations for housing resources. Utilizing HHAP-3 System Support funding, the CoC will begin this redesign project in July 2024 with a goal of creating a tool that better prioritizes housing resources, reduces length of time between assessment and housing placement, and reduces identified disparities.	HHAP	State	Contra Costa Health- H3	CoC, Council on Homelessness, contracted service providers, CES access points, people with lived experience of homelessness	9/30/2025	Reduce disparities among homeless participants prioritized for resources, including long-term homeless participants, measured by HMIS data
Utilizing the CES, target voucher resources to long-term	HUD	Federal	Contra Costa Health - H3	Shelter providers, HACCC, CoC, nonprofit service	11/30/2024	Reduce average length of shelter stays and unsheltered homelessness through

Key Action	Funding Source(s)	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
shelter stayers				providers		increasing shelter flow & capacity, measured by HMIS data
Streamline services and increase client coordination through case conferencing	CoC	Federal	Contra Costa Health - H3	CoC, service providers	6/30/2024	Reduce average number of days people experience homelessness while accessing services, measured by HMIS data
HHAP-5 funded activities under Operating Subsidies – Interim Housing	HHAP	State	Contra Costa Health - H3	CoC, service providers	6/30/2026	Reduce average length of shelter stays and unsheltered homelessness through increasing shelter flow & capacity, measured by HMIS data

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
Hispanic/Latino	125
Multiple Races	122

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure CES tool redesign prioritizes overrepresented populations	HHAP	State	Contra Costa Health- H3	CoC, Council on Homelessness, County department	9/30/2025	Reduce racial disparities among those prioritized for resources,

including, long-term homeless populations for housing resources. Utilizing HHAP-3 System Support funding, the CoC will begin this redesign project in July 2024 with a goal of creating a tool that better prioritizes housing resources, reduces length of time between assessment and housing placement, and reduces identified disparities				s, non-profit partners, people with lived experience of homelessness		measured by HMIS data
Utilizing the CES, target voucher resources to overrepresented long term shelter stayers	HUD	Federal	Contra Costa Health - H3	CoC, contracted service providers, nonprofit partners, shelters, HACC	11/30/2024	Reduce racial disparities in length of shelter stays, measured by HMIS data
HHAP-5 funded activities under Operating Subsidies – Interim Housing	HHAP	State	Contra Costa Health - H3	CoC, service providers	6/30/2024	Reduce racial disparities in length of shelter stays, measured by HMIS data

SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5
16.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Leverage Cal AIM services for housing tenancy sustaining supports	Cal AIM	State	Contra Costa Health – H3	Contra Costa Health Plan, Cal AIM Service Providers	6/30/2025	Increase number of participants receiving Cal AIM housing tenancy supports, measured by HMIS data & Contra Costa Health Plan data
Target prevention resources to people at risk of homelessness in permanent housing programs. HHAP-5 Prevention/Diversion funding will interrupt cycles of homelessness by sustaining investments to ensure households retain housing and avoid entering homelessness	HHAP, CalWorks, Bringing Families Home	State	Contra Costa Health-H3	Contracted homeless prevention providers, contracted housing providers, Employment and Human Services Department	6/30/2025	Reduce returns to homelessness within 6 months of exit, measured by HMIS data

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
American Indian/Alaska Native	22.00%
Hispanic/Latino	16.00%

Multiple Races						17.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Target connections to Cal AIM and prevention resources to overrepresented populations exiting the homelessness response system	Cal AIM	State	Contra Costa Health - H3	Contracted homeless prevention providers, contracted housing providers, Contra Costa Health Plan	6/30/2025	Reduce racial disparities among those returning to homelessness within 6 months of exiting the system to permanent housing, measured by HMIS data
Continue outreach for Contra Costa Homeless Court to support clients in clearing infractions received while experiencing homelessness to increase housing stability.	County General Funds	Local	Contra Costa Health - H3	CoC, Superior Court of California, nonprofit service providers	6/30/2024	Reduce racial disparities among those returning to homelessness within 6 months of exiting the system to permanent housing, measured by HMIS data

SPM 6: Number of people with successful placements from street outreach projects.

SPM 6
1,314

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method

						action	
Increase street outreach services and capacity by expanding the number of CORE teams, outreach, operating hours, and specialized outreach services. This will sustain ongoing efforts to reduce unsheltered that have thus far resulted in creation of street outreach teams dedicated to transition aged youth, participants exiting hospital settings, and participants with disabling conditions.	HHAP, Cal AIM, PATH CITED, HHIP, Cities	State, Local	Contra Costa Health - H3	CoC, CORE Teams, Contra Costa Health Plan, Cities	6/30/2024	Increase number of people placed into interim and permanent housing from street outreach projects, measured by HMIS data	
Strengthen collaborations with identified street outreach partners including hospitals, probation offices, detention services, and cities. Utilizing HHAP-1, HHAP-3, and HHAP-5 funding these collaborations allow for seamless connection to resources	HHAP, Cal AIM, PATH CITED, HHIP, Cities	State, Local	Contra Costa Health - H3	CoC, CORE Teams, probation offices, hospitals, Contra Costa Health Plan, Managed Care Plan partners	6/30/2024	Number of contacts made with population specific CORE teams, measured by HMIS data	

available to serve specific populations, like legal system involved participants.

Key Action	Funding Source(s)	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Continue to pursue bridge housing opportunities to increase flow in emergency shelter and increase placements from street outreach	Cal AIM, Cities	State, Local	Contra Costa Health - H3	CoC, nonprofit developers, service providers, Cities	12/31/2024	Number of new bridge housing opportunities created and maintained, measured by HIC data
Apply for and implement Encampment Resolution Funds (ERF)	ERF	State	Contra Costa Health - H3	CoC, county, Cities, CORE Teams, nonprofit outreach partners	6/30/2027	Number of encampment residents connected to interim and permanent housing, measured by HMIS data
HHAP-5 funded activities under Operating Subsidies – Interim Housing	HHAP	State	Contra Costa Health - H3	CoC, service providers, CORE teams	6/30/2026	Increase number of people placed into interim and permanent housing from street outreach projects, measured by HMIS data

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
Black/African American	452

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method

	achieve the action					
Lower barriers to hiring people with lived experience on street outreach teams to increase engagement with people experiencing unsheltered homelessness	HHIP, PATH CITED, CalAIM,	State	Contra Costa Health – H3	CoC, contracted outreach providers, nonprofit partners, people with lived experience of homelessness	12/31/2025	Reduce racial disparities in successful placements from street outreach, measured by HMIS data; Increase number of staff with lived experience on outreach teams
Partner with Encampment Resolution Fund grantees to reach identified encampments and connect residents to services and resources. Leveraging HHAP funded rapid rehousing and interim housing enables CCH-H3 to more quickly exit encampment residents to sheltered settings.	HHAP, Cal AIM, HHIP, Cities, ERF	State, Local	Contra Costa Health – H3	City of Richmond, Cal Trans, CoC	6/30/2024	Number of encampment residents connected to interim and permanent housing, measured by HMIS data

Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

    o Service delivery;

- o Housing placements;

- o Housing retention; and

- o Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- *Key Actions may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.*
- *Lead Entity should include the name of the regional Eligible Applicant responsible for managing the key action.*
- *Collaborating Entity/ies may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.*

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
Address racial and gender disparities by providing regular ongoing training to direct service providers to improve equitable service delivery. Training includes Trauma Informed Care, Harm Reduction, Race Equity, and Equal Access, including training specific to gender and sexual orientation.	Contra Costa County CoC	Service providers, people with lived experience of homelessness
Utilize HMIS data dashboards to track key equity metrics across CoC program models,	Contra Costa Health -H3	HMIS service providers, Contra Costa County

| | | CoC |

identify gaps, and develop recommendations for improvement.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Address racial and gender disparities by redesigning Coordinated Entry Assessment tools to ensure equitable prioritization of overrepresented populations for housing placements.	Contra Costa County CoC	People with lived experience of homelessness, Contra Costa Health - Behavioral Health Services, Contra Costa Health – H3, Contra Costa Employment and Human Services Department, Contra Costa Probation, service providers, cities
LGBTQ+ youth and female heads of households are overrepresented in foster involved and family populations in Contra Costa County. The CoC implements population-specific housing opportunities such as Foster Youth to Independence Vouchers, Housing Stability Vouchers, and Bringing Families Home resources to serve these populations.	Contra Costa County CoC	Contra Costa Health-H3, Contra Costa Employment and Human Services Department, Housing Authority of Contra Costa County, service providers
Address the overrepresentation of BIPOC individuals impacted by the criminal justice system by increasing collaboration with the Department of Probation and the Office of the Public Defender to coordinate services and housing placements for those exiting jails and prisons.	Contra Costa Health – H3	Contra Costa Probation, Contra Costa Public Defender, service providers, Contra Costa Health – Detention Health
Capacity and innovation grants funded by Measure X are targeted to small and BIPOC lead organizations often serving overrepresented populations. Funds support agencies' infrastructure and capacity to provide pathways to housing for participants.	Contra Costa Health -H3	nonprofit service providers

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Develop multilingual outreach materials for eviction prevention services and target and	Contra Costa County CoC	Service providers, people with lived

train agencies serving underserved populations on connecting to available resources.		experience of homelessness, Contra Costa Health – H3,
Address racial and gender disparities in housing retention by ensuring implementation of Fair Housing, VAWA, and Housing First through ongoing monitoring of housing providers.	Contra Costa County CoC	Contra Costa Health – H3, Housing Authority of Contra Costa County
Pilot a shallow subsidy program targeted to those exiting rapid rehousing that may need more time to stabilize, reducing returns to homelessness for overrepresented populations.	Contra Costa Health-H3	Contra Costa CoC, service providers, Bay Area Community Services, Contra Costa Health Plan

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
Using Measure X, fund capacity-building opportunities for small and BIPOC-led organizations to increase capacity through training, technical assistance, and technology to enhance program implementation.	Contra Costa Health – H3	Department of Conservation and Development
Embed equity measures into all service contracts, including CoC NOFO competition.	Contra Costa Health – H3	Service providers, Contra Costa County CoC
Incorporating provider feedback, developed the Measure X procurement process to decrease barriers for small and BIPOC lead organizations to apply by offering technical assistance during the application process, allowing for interviews to supplement applications, and creating a tiered funding structure allowing for smaller capacity funding grants with fewer requirements to apply.	Contra Costa Health – H3	Department of Conservation and Development, service providers
Engage people with lived experience in the development and review of applications for funding throughout the Continuum of Care.	Contra Costa County CoC	Contra Costa Health – H3, people with lived experience of homelessness, service providers

Is place-based encampment resolution occuring within the region?
Yes

The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Narrative for place-based encampment resolution
Contra Costa Health - H3 and the CoC have a long history of collaborating with local jurisdictions, including city councils, law enforcement, Cal Trans, etc. Contra Costa Health – H3 serves as a key partner in the City of Richmond's Encampment Resolution Funding (ERF) program, and the CoC has provided letters of support to the City of Richmond, Contra Costa Health, and the City of Concord for ERF applications. Coordinated Entry System (CES) policies support encampment resolution through alignment on Housing First, Harm Reduction, and Trauma Informed Care. Serving as a mobile access point, Coordinated Outreach Referral and Engagement (CORE) teams triage, assess, and enroll all encampment residents into the CES, CCC's single point of entry into PSH. The CES supports encampment resolutions as residents enter a larger system of resources and safety net services that may result in faster housing access.

Optional Upload: Evidence of Collaboration and/or Prioritization
County of Contra Costa 2024 Letter of Commitment.pdf

COH_LOS_ERF_1-19-24.pdf

Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:

   o Jails

   o Prisons

   o Hospitals:

   o Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Continue implementing Contra Costa's Holistic Intervention Partnership (HIP), a collective impact effort to improve outcomes for justice-involved individuals experiencing homelessness by providing housing and stability resources	Contra Costa Health – H3	Public Defender's Office contracted nonprofit service provider
Increase available support through partnership with the Probation Department and their Flexible Housing Fund. In March 2024, the County will pilot of housing stabilization services for pre-trial clients	Contra Costa Health – H3	Probation, contracted nonprofit service provider
Increase outreach to re-entry and probation partners to facilitate data sharing and coordinate services for those exiting jails	Contra Costa CoC	Contra Costa Health – H3, Probation, Re-entry services

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
N/A- there are no prisons in Contra Costa County		

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Increase outreach to healthcare partners to coordinate services and leverage available resources and funding for those exiting hospitals	Contra Costa CoC	Contra Costa Health - all divisions
Integrate healthcare partners into housing placement meetings and service coordination through HMIS and Electronic Health Record data sharing.	Contra Costa CoC	Contra Costa Health – all divisions
Leverage Cal AIM funds for housing navigation targeted to people exiting hospitals	Contra Costa Health – H3	Contra Costa Health Plan, hospitals, CORE outreach teams

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Behavioral Health Facilities	Expand partnership with Contra Costa Behavioral Health to connect individuals exiting emergency psychiatric services directly with shelter	Contra Costa Health – H3	Contra Costa Behavioral Health
Behavioral Health Facilities	Leverage funding from the Mental Health Services Act to deliver supportive housing and service coordination	Contra Costa Health	Contra Costa CoC, Contra Costa Public Health, Contra Costa County- H3, Healthcare for the Homeless
Foster Care	Target outreach services to providers serving youth and young adults at risk of experiencing homelessness upon exiting the foster care system	Contra Costa CoC	Contra Costa Health – H3
Foster Care	Continue implementation of Foster Youth to Independence (FYI) vouchers	Employment and Human Services department - Children Family Services	Children Family Services, Housing Authority of Contra Costa County, Hope Solutions, Contra Costa Health – H3

Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:

    o   The Homekey Program,

    o   The No Place Like Home Program

    o   The Multifamily Housing Program

    o   The Housing for a Healthy California Program

    o   The Homeless Housing, Assistance, and Prevention Program

    o   Building Homes and Jobs Act

    o   The California Emergency Solutions Grants Program

    o   The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008

    o   HOME Investment Partnerships Act

    o   Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

All *of the above programs* ***must*** *be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.*

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. ***Local Fund Administrator****: The entity responsible for administering the given funding source.*

2. ***Description of How Funds are/will be Utilized to End Homelessness in the Region:*** *Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.*

3. ***Funding Amount:*** *Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)*

4. ***Timeframe of Use:*** *The date range the local fund administrator anticipates expending the identified program funds.*

Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	Contra Costa Health - H3	Contra Costa County has received two awards through the Homekey Program. With Round 1 funding, CCH-H3 purchased a motel located in Pittsburg that converted to 172 units of permanent interim housing. In 2023, CCH-H3 applied for Round 3 funding to acquire a converted office building in San Pablo that will finish rehabilitation in early 2024 and create 54 units of permanent supportive housing for high utilizers of multiple systems. CCH-H3 was awarded $16 million in round 3.	$16,000,000.00	$16,000,000.00	November 203 - November 2024
The No Place Like Home Program	State	Contra Costa Health – Behavioral Health	Since 2018, three projects in Contra Costa County have received No Place Like Home funding. In 2021, Veteran's Square in Pittsburg opened 30 units of affordable housing, with 10 units set aside for homeless	$8,231,737.00	$8,231,737.00	2024-2027

			residents with serious mental illness. Contra Costa Health's H3 and Behavioral Health divisions partner with Satellite Affordable Housing Associates to refer households for openings. In subsequent rounds, Resources for Community Development (RCD) has received awards for two affordable housing projects located in Concord and Walnut Creek. Scheduled to open in 2024, Rick Judd Commons was awarded $6 million and will create 62 units of affordable housing with 13 units set aside for households experiencing homelessness, with disabling conditions. Most recently, RCD was awarded $2.2 million for a project in development that will create 95 affordable homes for families by 2027.			
The Multifamily Housing Program	State	N/A	No Contra Costa projects have been awarded MHP funding since 2019 and no funds are currently available during the HHAP-5 grant period. Projects awarded in 2019 include Veteran's Square in Pittsburg (opened in 2021) and Hacienda in Richmond (opened early 2023). Five projects located in Contra Costa were included in the Multifamily Finance Super NOFA Round 2 and await notice of award of MHP funds.	$0.00	$0.00	N/A
The Housing for a	State	N/A	No Contra Costa projects	$0.00	$0.00	N/A

Healthy California Program			have been awarded Housing for a Healthy California funds and no funds are currently available during the HHAP-5 grant period.			
The Homeless Housing, Assistance, and Prevention Program	State	Contra Costa Health - H3	Contra Costa County has utilized HHAP funds from rounds 1 – 5 to support a full spectrum of housing services. Notable activities include street outreach targeting transition aged youth and full County geographic coverage, operation of 172 units of interim housing, rapid rehousing, prevention and diversion, delivery of permanent housing, and system support. In FY22-23, H3 obligated all funds related to permanent housing for HHAP rounds 1-4 and began implementation of programs as of July 1, 2023. Across all rounds of HHAP, about 36% of funds have been used for permanent housing solutions.	$23,717,303.12	$6,483,434.00	July 2023 - June 2028
Building Homes and Jobs Act	State	Mixed Income Program funds administered by project applicants, Contra Costa Health - H3 administers CESH	Building Homes and Jobs Act (SB2) funds a variety of programs, including Mixed Income Program (MIP), SB2 Planning, and California Emergency Solutions and Housing. Six projects in Contra Costa County have received MIP awards for 1,099 units of affordable housing. Contra Costa Health - H3 utilized remaining CESH funding during the HHAP-5 grant period to support expanded seasonal	$35,979,914.00	$35,922,403.00	Project have variable timelines with the latest estimated stabilization and conversion to perm loan occurring by July 2025.

		funding	emergency shelter services.			
The California Emergency Solutions Grants Program	State	Contra Costa Department of Conservation and Development	Contra Costa County utilizes Emergency Solutions Grant funding to support six projects providing outreach, supportive services, rental assistance, or emergency shelter, across the County	$369,404.00	$131,060.00	July 2023 - June 2024
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	Federal	N/A	No Contra Costa projects received National Housing Trust Fund resources from the last round of funding in 2018.	$0.00	$0.00	N/A
HOME Investment Partnerships Act	State	Contra Costa Department of Conservation and Development	In fiscal year 2023-2024, Contra Costa County recommended HOME and HOME ARP funding to five affordable housing projects with 415 units in development. The County continues to utilize HOME funds to support development of affordable housing, including those with a homeless preference.	$14,495,866.00	$14,495,866.00	Projects have variable timelines, but funds may be recaptured by December 31, 2025 if financing commitments are not met.
Parolee or probation programs that are intended to prevent homelessness upon release	State	Contra Costa Department of Probation, Contra Costa Public Defender	Probation – Through contracts with Contra Costa Health – H3, Contra Costa Department of Probation utilizes funding including, AB109 and Department of Juvenile Justice, to support interim and permanent housing solutions for people experiencing homelessness with Probation involvement Public Defender – Led by the Office of the Public Defender, the Holistic Intervention Partnership	$8,680,465.00	$4,728,648.00	Probation – 2023-2024 HIP – 2023-2026

is a multi-agency, public/private initiative designed to reduce justice involvement and improve outcomes for low-income people living with complex behavioral health challenges who have been arrested on misdemeanors or non-violent offenders

	Total $ Available to prevent and end homelessness: $107,474,689.12	Total Prioritized for Permanent Housing Solutions: $85,993,148.00

Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:

   o CalWORKs

   o CalFresh

   o Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;

   o In-home supportive services;

   o Adult protective services;

   o Child welfare;

   o Child care; and

   o Medi-Cal benefits through Managed Care Plans

Guidance:

All *of the above benefit programs* ***must*** *be included and fully explained in the table. In addition to these*

benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- ***Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs.** This **may be** a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program**.*

- ***Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.*

- ***Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.*

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	Ongoing training is conducted for all providers on helping clients enroll in CalWORKs. CalWORKS Housing Support Program creates bi-directional system of care.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa CoC, CORE Street Outreach, Contra Costa Health – H3
CalFresh	Ongoing training is conducted for all providers on helping clients enroll in CalFresh.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa CoC, Contra Costa Health – H3
Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	Ongoing training is conducted for all providers on helping clients enroll in SSI and SSP and disability benefits. SSI/SSP creates bi-directional system of care through the Housing Disability Advocacy Program.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa CoC, CORE Street Outreach, Contra Costa Health – H3

In-home supportive services	Ongoing training is conducted for all providers on helping clients enroll in IHSS services.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa CoC
Adult protective services	Ongoing training is conducted on how to collaborate with, and report concerns to APS. APS creates bi-directional system of care through housing stabilization services.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa CoC, CORE Street Outreach, Contra Costa Health – H3
Child welfare	Ongoing training is conducted on how to collaborate with, and report concerns to child welfare. Child welfare creates bi-directional system of care which includes housing vouchers and navigation services.	Contra Costa County Department of Employment and Human Services	Office of Education, Contracted service providers, Contra Costa CoC, Contra Costa Health – H3
Child care	Ongoing training is conducted for all providers on how to access childcare and childcare benefits.	Contra Costa County Department of Employment and Human Services	Contra Costa CoC
Medi-Cal benefits through Managed Care Plans	Ongoing training is conducted for all providers on helping clients enroll in health insurance and how to collaborate with healthcare partners.	Contra Costa County Department of Employment and Human Services	Contracted service providers, Contra Costa Health Plan, Contra Costa CoC

Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)

H3_CoC_HHAP5_MOU_20240319_signed.pdf

Supporting Documentation (Optional)

Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates
2/1/2024
2/8/2024
2/9/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

Stakeholder engagement

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
People with lived experience of homelessness	People with lived experience of homelessness (PLEH) serve on the Contra Costa CoC Council on Homelessness, which hosted the first public meeting on Feb. 1, 2024. In addition, the Continuum of Care advertised the meetings in the CoC newsletter that includes PLEH and is shared with providers to target PLEH to attend.
Youth with lived experience of homelessness	Invitations to participate in public meetings were sent to youth-serving agencies, and targeted outreach was conducted to invite youth to participate. Across the three public engagement meetings representatives from the Contra Costa

	Office of Education, and local community colleges attended.
Persons of populations overrepresented in homelessness	The Equity Committee of the CoC Council on Homelessness has conducted outreach to agencies serving overrepresented populations to invite people to attend public meetings. The meetings were also shared in the CoC newsletter.
Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders	All County departments and City representatives were invited to participate. H3 provided an overview and invitation to participate in public meetings at the Contra Costa Homelessness Response Steering Committee meeting on Feb. 7th, 2024. Across the three public engagement meetings, representatives from Employment and Human Services, the Dept of Veteran Services, Contra Costa Health, the Housing Authority of Contra Costa County, and the Board of Supervisors, Scott's Valley Band of Pomo Indians attended.
Homeless service and housing providers operating within the region	Homeless service and housing providers working in the region were invited to participate in public meetings through the Continuum of Care newsletter. Across the three public engagement meetings, over 30 service provider agencies attended.
Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region	Contra Costa Health Plan is the only Medicaid Managed Care Plan in the region and received an invitation to participate. Across the three public engagement meetings, multiple contracted Managed Care Plan providers attended.
Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness	Street medicine providers are embedded within H3 through the CORE program and were invited to participate in the public meetings. Meetings were attended by Healthcare for the Homeless representatives.

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.
Open

Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.

2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.

3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside

from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**

4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.

5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:

    ▪ sustain existing investments towards long-term housing stability and supportive services and

    ▪ prioritize permanent housing solutions.

6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.

7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted

    o If the Administrative Entity answers "yes" to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance:

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- *100 percent of the HHAP-5 Base allocation(s);*
- *100 percent of the HHAP-5 Planning allocation(s); and*
- *100 percent of the Initial Supplemental Funding allocation(s).*

The youth set-aside must total at least 10% of all monies received.

*Administrative costs **may not exceed 7%** of all monies received.*

***Up to 1%** of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.*

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

Funding Plans from Administrative Entity/ies

in Richmond/Contra Costa County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?
Contra Costa County

Funding Plan - Contra Costa County

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing				
Prevention and Shelter Diversion	$948,000.00		Serve up to 200 households with direct financial assistance to prevent homelessness or quickly exit from homelessness response system through established contracted prevention and diversion service providers.	Prevention and shelter diversion program prioritize permanent housing solutions by addressing housing instability and reducing inflow to the homelessness response system. Prevention and diversion activities are cost effective and have high permanent housing outcomes. These activities will support performance measures 2, 5, 7.5, and 7.2.

7/25/24 Updates - Prevention and diversion programs will |

prioritize households with incomes at or below 30% of area median income and pay more than 50% of their income in housing costs and who meet criteria for being at highest risk of homelessness informed by data. Additionally, these activities support SPM 7.5 by targeting households with previous experiences of homelessness and enrolled in permanent housing programs. These households are at high risk to return to homelessness when encountering housing instability that can be solved through prevention programs and are disproportionately BIPOC.

Delivery of Permanent Housing and Innovative Housing Solutions

Operating Subsidies- Permanent Housing

Operating Subsidies-Interim Sheltering

Interim Sheltering	$4,000,000.00		Sustain services and operations of Delta Landing, the only County operated interim housing site in East Contra Costa County. In calendar year 2022, Delta Landing served 500 individuals with wraparound services and achieved high levels of permanent housing outcomes.	Sustaining investment to Delta Landing supports the priority to of funding existing investments towards long-term sustainability of housing and supportive services. These activities will support performance measures 7.4, 4, and 6

7/25/24 Updates - This activity does not provide motel or hotel vouchers. This funding will sustain Delta Landing, a 172 unit former motel site that was acquired through the Homekey Program. Previous rounds of HHAP have funded this program. By sustaining this critical program, we will reduce length of time people experiencing homelessness simply by having low-barrier,

participant centered interim housing options available in an underserved region of the County. Delta Landing is located in East County and this region has a high population of people who are Hispanic/Latina/e/o/x.

Improvements to Existing Emergency Shelter

| Street Outreach | $900,000.00 | $668,338.18 | Continues investments from earlier HHAP allocations in dedicated street outreach for Transition Aged Youth (TAY). Youth set-aside funding supports at least two years of operation of the TAY street outreach team. Additional Street Outreach funding will provide flexibility to fund a third year or use funds to support other targeted street outreach teams as needed. | Sustaining investments to street outreach supports to the priority to funding existing investments towards long-term sustainability of housing and supportive services and investing in youth homelessness. These activities will support performance measures 1a, 3, 6, and 7.6.

7/25/24 Updates - Street outreach contributes to SPM 3 because in Contra Costa County, the Coordinated Outreach |

			Referral Engagement (CORE) outreach teams serve as a mobile access point. Using housing focused case management, CORE engages people experiencing unsheltered homelessness and provides an array of services that support temporary and permanent housing placements. CORE is active in case conferencing and partners regularly with Coordinated Entry to move people directly into housing.
Services Coordination			
Systems Support	$300,711.26	Funding allocated to system support will increase awareness and accessibility of available housing resources. Through stakeholder feedback, CCH-H3 has repeatedly heard that people experiencing homelessness aren't aware that there are programs to support them in exiting homelessness. Compensation for	HHAP-5 funding will help bridge the gap between CoC Planning funds to support critical infrastructure of the homelessness response system. these activities will support performance measures 7.1a, 7.1b, and 7.3

		Lived Experience Advisors helps CCH-H3 increase equity within the homelessness response system and design systems with the needs of people experiencing homelessness at the forefront.	
HMIS	$66,833.81	Funding will support up to 1 FTE Data Analyst role. CCH-H3 has utilized a variety of one-time funding sources to sustain capacity of the 4 FTE HMIS team.	HMIS funding helps sustain existing investments towards long-term sustainability of housing and supportive services and ensures compliance with HHAP data reporting. these activities will support performance measure 1b.
Administrative Costs	$467,836.71	Administrative dollars will increase capacity of Contra Costa County to contract, monitor, and effectively spend down HHAP-5 funding.	Administrative funding helps sustain existing investments towards long-term sustainability of housing and supportive services

	Total HHAP-5 Dollars Budgeted: $6,683,381.78	**Total HHAP-5 Youth Set-Aside Dollars Budgeted: $668,338.18**

Youth Set-Aside Minimum
$668,338.18

HMIS Maximum
$66,833.82

Administrative Maximum

$467,836.72

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?
No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?
No

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant
Contra Costa County

Certification Contra Costa County
On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name
Jamie Schecter

Phone
(915) 391-4486

Email
Jamie.Schecter@cchealth.org

Participating Eligible Applicant 2

Participating Eligible Applicant
Contra Costa CoC

Certification Contra Costa CoC
On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name
Jamie Schecter

Phone
(915) 391-4486

Email
Jamie.Schecter@cchealth.org

CONTRA COSTA HEALTH

A MEMORANDUM OF UNDERSTANDING BETWEEN THE RICHMOND/CONTRA COSTA COUNTY CONTINUUM OF CARE AND THE CONTRA COSTA COUNTY HEALTH, HOUSING AND HOMELESS SERVICES DIVISION

PARTIES

This Memorandum of Understanding ("MOU") is by and between the Contra Costa Council on Homelessness ("Council" or "CoH") on behalf of the Richmond/Contra Costa County Continuum of Care ("CoC"), and the Contra Costa County Health, Housing and Homeless Services Division ("H3" or "the County").

BACKGROUND

The State of California Interagency Council on Homelessness (Cal ICH) announced the availability of Homeless Housing, Assistance and Prevention Program round five ("HHAP-5") grant funding on September 29, 2023. HHAP-5 is a $1 billion block grant program designed to support regional coordination and expand or develop local capacity to address immediate homelessness challenges throughout the state. HHAP-5 funding is divided into three categories for distribution: CoC, City, and County. Cal ICH made HHAP allocations available to jurisdictions in Contra Costa County as follows:

Jurisdiction	Allocation
Richmond/Contra Costa County CoC:	$3,410,912.96
Contra Costa County:	$3,272,468.82

For allocations made to counties, the county is the administrative entity. For allocations made directly to a CoC, the administrative entity means a unit of general purpose local government or nonprofit that (1) has previously administered federal Department of Housing and Urban Development ("HUD") CoC funds as the collaborative applicant, and (2) has been designated by the CoC to administer program funds. H3 serves as the collaborative applicant on behalf of the CoC, as designated by the CoH governance charter. Therefore, H3 is the administrative entity for both the CoC and County allocations of HHAP funding.

AGREEMENT

To maximize administrative efficiency of HHAP funding, the CoC agrees to redirect its entire HHAP program allocation to the County. As both jurisdictions cover the same geographic region, all redirected funds will serve the population living in the jurisdiction entitled to the funds (i.e., residents of Contra Costa County).

H3 agrees to submit one HHAP application to Cal ICH for the combined total of the CoC and County HHAP allocations. H3 agrees to comply with the expenditure deadlines as stated in Health and Safety Code § 50220(a-e). This MOU will be submitted as evidence of a binding agreement that redirects the funds from the CoC to the County.

REGIONAL COORDINATION

In September 2023, the California Interagency Council on Homelessness released the Notice of Funding Announcement ("NOFA") outlining requirements for application to HHAP-5. This NOFA requires an MOU committing to the Regionally Coordinated Action Plan (Action Plan) and signed by each participating applicant. The finalized Action Plan outlines efforts to address homelessness, identifies roles and responsibilities, and key actions to improve system performance as well as racial and gender equity. These efforts are as follows and adhere to guidance provided by Cal ICH. The Action Plan has six key sections outlining the roles and responsibilities of the County and the CoC listed below. As an addendum to this application we included the regional action plan with specific roles and responsibilities.

SECTION 2.1 PARTICIPATING JURISDICTIONS' ROLES AND RESPONSIBILITIES

A description of the roles and responsibilities of both the County and CoC for (1) Outreach and site coordination, (2) Siting and use of available land, (3) Development of interim and permanent housing options, and (4) Coordination and connection to the delivery of services for individuals experiencing or at risk of homelessness within the region.

SECTION 2.2 SYSTEM PERFORMANCE MEASURES IMPROVEMENT PLAN

Outlines the key actions, collaborators, timeframe, and success measurement method that the County or CoC will take for each of the System Performance Measures for the region.

SECTION 2.3 EQUITY IMPROVEMENT PLAN

Outlines the key actions, collaborators, timeframe, and success measurement method that the County or CoC will take for each to ensure racial and gender equity in (1) Service delivery, (2) Housing placements, and (3) Housing retention, as well as steps the County and CoC will take to identify changes to procurement and other means to achieve equitable access to housing and services for groups overrepresented among residents experiencing homelessness for the region.

SECTION 2.4 PLAN TO REDUCE THE NUMBER OF PEOPLE EXPERIENCING HOMELESSNESS UPON EXITING AN INSTITUTIONAL SETTING

Outlines the key actions that the County and CoC will take to reduce the number of people experiencing homelessness upon exiting a (1) Jail, (2) Prison, (3) Hospital, and (4) Other institutional settings (such as foster care, behavioral health facilities, etc.).

SECTION 2.5 PLAN TO UTILIZE LOCAL, STATE, AND FEDERAL FUNDS TO END HOMELESSNESS

Explains how the region intends to utilize local, state, and federal funding programs to end homelessness.

SECTION 2.6 PLAN TO CONNECT PEOPLE EXPERIENCING HOMELESSNESS TO ALL ELIGIBLE BENEFIT PROGRAMS

Outline how the County and CoC are connecting or will connect people to all eligible federal, state, and local benefit programs.

TERM AND CONDITIONS

This MOU becomes effective on the date it is signed by representatives of both parties and will end June 30, 2028, the state's deadline to expend HHAP program funds. This MOU is an expression of the commitments of the County and CoC to each other; it is not intended to create any legal obligations enforceable by the County, the CoC, or any third party.
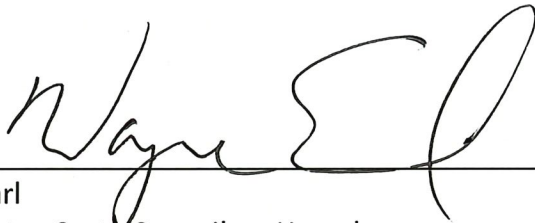
IN WITNESS WHEREOF, the parties hereto have caused this Memorandum of Understanding to be executed.

Signed: _____ Date: 3/18/2024 _____

Christy Saxton
Director, Health, Housing and Homeless Services
Contra Costa Health Services

Signed: _____ Date: 3/19/2024 _____

Wayne Earl
Chair, Contra Costa Council on Homelessness
On behalf of the Richmond/Contra Costa County CoC