



California Interagency Council on Homelessness

HHAP Round 5 Application

Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

Please select the Continuum of Care region

Visalia/Kings, Tulare Counties CoC

Application Participation Guidance:

Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
 - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

Contracting Guidance:

Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

Visalia/Kings, Tulare Counties CoC Region

Visalia/Kings, Tulare Counties CoC

CA-513 Participation

Is participating in this application as an eligible applicant.

CA-513 Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Executive Director of Operations

Name

Laura Fisher

Email

Phone

lfisher@kthomelessalliance.org

(559) 723-7335

Kings County

Kings County Participation

Is participating in this application.

Kings County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Program Specialist

Name

Brandon Moreno

Email

brandon.moreno@co.kings.ca.us

Phone

(559) 852-2232

Tulare County

Tulare County Participation

Is participating in this application.

Tulare County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Homeless Initiatives Program Coordinator

Name

Noah Whitaker

Email

NWhitake@tularecounty.ca.gov

Phone

(559) 731-1348

Number of Contracts

3

Part 2. Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible**

Applicant in the region regarding:

- Outreach and site coordination;
- Siting and use of available land;
- Development of interim and permanent housing options; and
- Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.

2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

*Each Eligible Applicant must identify and describe their role in the region for **each** table.*

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

Outreach & Site Coordination

| Participating Jurisdictions | Roles & Responsibilities |
|------------------------------------|---|
| Visalia/Kings, Tulare Counties CoC | <p>Visalia/Kings, Tulare Counties CoC maintains five (5) Housing Navigators who conduct street outreach to people experiencing homelessness in Kings and Tulare Counties, including two (2) Housing Navigators who work specifically with the City of Tulare's Encampment Resolution Project, one (1) who works specifically with Kaweah Health on the development and implementation of a Street Medicine program, one (1) who works specifically in Kings County, and one (1) who works specifically in Tulare County. Housing Navigators work with clients to get them document-ready for the available housing programs.</p> <p>Visalia/Kings, Tulare Counties CoC hosts various monthly case conferencing meetings with outreach staff from around the region to coordinate outreach efforts and ensure no benefits are duplicated.</p> <p>Visalia/Kings, Tulare Counties CoC works with outreach staff to develop an outreach schedule to ensure full regional coverage, safety, and collaboration across different agencies and jurisdictions.</p> <p>Visalia/Kings, Tulare Counties CoC hosts weekly or bi-weekly drop-in centers called Local Initiatives Navigation Centers around the Kings and Tulare Counties. These events provide a space where people experiencing homelessness can access multiple service providers in a centralized location. Current events occur in Visalia and Porterville in Tulare County and Hanford and Corcoran in Kings County.</p> |

When appropriate, Visalia/Kings, Tulare Counties CoC leadership attends jurisdictional leadership meetings including City Council Meetings and Board of Supervisors Meetings to advocate for the usage of available land for the construction of new affordable housing developments, low barrier emergency shelters, and homeless navigation centers.

Kings County Human Services Agency

The Kings County Human Services Agency is responsible for programs and projects within the unincorporated political boundaries of Kings County. Kings County Human Services Agency works with the incorporated cities on activities that cross city/county jurisdictions. Kings County Human Services Agency is part of the Kings County Homelessness Collaborative. Kings County Human Services Agency works closely with various community providers to improve access to services, identify needs, and braid funds where programmatic goals align. The Kings County Homelessness Collaborative (KCHC) is currently evaluating all outreach activities and processes to expand outreach efforts. The Kings County Homelessness Collaborative aims to include more service partners using the geographic information system (GIS). The GIS will enable targeted assistance to deliver services and provide a standardized method for connecting the homeless population to programs that best address their needs. This will maximize the use of CalAIM.

Tulare County Human Services Agency

Tulare County works with incorporated and unincorporated areas within our jurisdiction and collaborates closely with Visalia/Kings, Tulare Counties CoC on all activities. Our Community Coordination Team ("CCT") engages in direct encampment outreach and collaborates with shelter sites such as navigation centers, homeless shelters, temporary housing, and interim housing sites. The CCT participates in case management roundtables, jurisdictional efforts with Encampment Resolution Funding, street medicine providers, and other street outreach teams. Our CCT is also a CalAIM ECM provider. The CCT coordinates street outreach with other service providers such as Kings View PATH, Street Med., Salt + Light Works, Visalia/Kings, Tulare Counties CoC through Homeless Management Information System, the Coordinated Entry System, and Visalia/Kings, Tulare Counties CoC Case Management Roundtable Meetings.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination

Visalia/Kings, Tulare Counties CoC, Tulare County Health and Human Services Agency, and Kings County Human Services Agency work closely on collaborating outreach efforts and site coordination in Kings and Tulare Counties.

Visalia/Kings, Tulare Counties CoC's Housing Navigators work closely with Kings County Human Services Agency and Tulare County Health and Human Services Agency staff to coordinate outreach efforts and

ensure full regional coverage. Visalia/Kings, Tulare Counties CoC will continue to host monthly Membership Meetings, Case Management Roundtable Meetings, and Case Conferencing Meetings. Kings County Human Services Agency and Tulare County Health and Human Services Agency are actively involved in all of these meetings by regularly providing training, offering comments, and participating in case conferencing. Additionally, Kings County Human Services Agency and Tulare County Health and Human Services Agency send representatives from their respective outreach teams to Local Initiatives Navigation Center events to provide outreach services to people experiencing homelessness.

Visalia/Kings, Tulare Counties CoC also has an Executive Director act as a voting member at both the Kings County Homeless Collaborative and the Tulare County Homeless Taskforce, where system-wide change is discussed and implemented.

Tulare County has adopted a strategic plan titled Pathway Home, which serves as a guiding document for our efforts. We also coordinate a monthly Homeless Task Force meeting which includes representation from multiple jurisdictions, sectors, and individuals with lived experience. Tulare County participates in Visalia/Kings, Tulare Counties CoC meetings and initiatives such as Membership Meetings, LINC events, Point in Time, and participates in the Homeless Management Information System ("HMIS").

The Kings County Human Services Agency (HSA) has a strong partnership with the Visalia/Kings, Tulare Counties CoC. This partnership has led to collaboration on a gap analysis for Kings County's homeless population. Visalia/Kings, Tulare Counties CoC also conducts the yearly Point in Time (PIT) count, which includes Tulare County's homeless population. The PIT count has allowed for a bridge between the two counties to address the needs of the homeless residents. The formation of the homeless action plan has allowed for a close working relationship with all three parties to work towards the common goals of our region.

Land Use & Development

| Participating Jurisdictions | Roles & Responsibilities |
|--|--|
| Tulare County Resource Management Agency | <p>The Tulare County Resource Management Agency's ("RMA's") branches include Public Works (engineering), and Economic Development and Planning. Public Works responsibilities include engineering design, infrastructure construction, and water/sewer facilities management. Economic Development and Planning oversees land use and zoning permits, environmental planning/permitting, building permits and inspections, and code enforcement, and manages dairies, mining, timber, and water resources, including a \$ 60 million in grant portfolio for the County's resources. RMA includes four Commissions for Planning, Water, Agriculture, and Flood Control.</p> |
| | <p>On January 31, 2024, Gov. Newsom announced that Tulare County had received our Prohousing designation with 43 points out of 30 points, as one of 6 California Counties, for Tulare's ability to get projects entitled and built efficiently, with limited fees, and with numerous incentives. The County recently made several zoning regulatory changes to make permanent and interim supportive housing easier and with more incentive bonuses than the state requires.</p> |
| | <p>RMA participates with the Tulare Countywide Homeless Task Force ("HTF") and partners in our Roomkey and Homekey</p> |

projects. They oversee CDBG and PLHA funds. Homeless Housing Assistance and Prevention funds are overseen by the Tulare County Health & Human Services Agency. RMA prioritizes Homekey Housing Projects for building permits, California Environmental Quality Act (CEQA), National Environmental Policy Act (NEPA), and land use planning findings and permits. Our agencies have successfully collaborated on several projects and initiatives.

Visalia/Kings, Tulare Counties CoC

Visalia/Kings, Tulare Counties CoC is the owner of Sunrise Apartments (previously Stardust Motel), a Homekey project in Kings County, which has received supplemental funding via Homeless Housing Assistance and Prevention Rounds 1 and 3. Upon completion of the construction, ownership will transfer to Kings Community Action Organization, a community partner.

Visalia/Kings, Tulare Counties CoC works closely with the developers RH Community Builders, Self-Help Enterprises, and UpHoldings to build new affordable housing developments in Kings and Tulare Counties.

Kings County Human Services Agency

Land use and development fall outside HSA's scope of work. However, Kings County Human Services Agency has helped fund developmental projects such as Sunrise Apartments (Stardust) and Triangle Courtyard via Homeless Housing Assistance and Prevention Rounds 1-3. Kings County Human Services Agency works closely with Kings/Tulare Homeless Alliance, Cornerstone, and Upholdings for these projects.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Regional Coordination Narrative - Land Use & Development

These discussions occur via the monthly Visalia/Kings, Tulare Counties CoC Membership Meetings, Kings County hosts monthly Homeless Collaborative meetings, and Tulare County hosts monthly Homeless Task Force meetings. All three entities collaborate and coordinate through these monthly meetings as well as via topic-specific ad hoc meetings. Representatives attend City Council meetings and county Board of Supervisor meetings to advocate for land use and housing development. Most development takes place via independent organizations that partner with our organizations. Kings Community Action Organization is engaged in Sunrise Apartments (previously Stardust Motel); the agency will take over ownership from Visalia/Kings, Tulare Counties CoC upon the completion of construction. Tulare County representatives have worked with city jurisdictions and the Tulare County Resource Management Agency ("RMA") to participate in the development of their Housing Elements. The Tulare County RMA obtained a Prohousing designation as announced by Gov. Newsom on Jan. 31, 2024./

Visalia/Kings, Tulare Counties CoC, who manages the local Coordinated Entry System, will continue to partner with developers to bring affordable housing to the bi-county region. The following developments have opened in the last year: Sequoia Village (Tulare County), Finca Serena (Tulare County), Palm Terrace II (Tulare County), Santa Fe Commons II (Tulare County), Sierra Village II (Tulare County), The Lofts (Tulare County), Sequoia Commons II (Tulare County). The following developments will open in

2024: Madson Gardens (Tulare County), Triangle Courtyard (Kings County), Northstar (Kings County), Sunrise Apartments (Kings County), Neighborhood Village (Tulare County). Combined this will bring a total of almost 250 affordable housing units that are set aside for Coordinated Entry referral. Visalia/Kings, Tulare Counties CoC will work closely with Kings County Human Services Agency and Tulare County Health and Human Services Agency to identify eligible clients to move into available units as the developments open.

The Bridge Program in Kings County will be managed by the Kings Community Action Organization. The program will offer 27 units at the Holiday Lodge to eligible individuals. Participants must be diagnosed with a mental health condition/disorder, with priority being given to individuals who are coming from Care Court. The Bridge program is scheduled to begin on June 25, 2024.

Development of Interim and Permanent Housing Options

| Participating Jurisdictions | Roles & Responsibilities |
|------------------------------------|--|
| Visalia/Kings, Tulare Counties CoC | <p>Visalia/Kings, Tulare Counties CoC works to increase the amount of Permanent Housing options through United States Department of Housing and Urban Development (HUD) by partnering with service providers to apply for expansions of their current Permanent Housing projects or new projects. Visalia/Kings, Tulare Counties CoC aims to apply for all available renewal and bonus funds every year through HUD's Continuum of Care competition. Additionally, Visalia/Kings, Tulare Counties CoC engages the Housing Authority of Kings County and the Housing Authority of Tulare County to request additional housing vouchers from HUD and/or recapture unused vouchers from other communities.</p> <p>Visalia/Kings, Tulare Counties CoC submits the annual Emergency Solutions Grant Balance of State application that funds a Rapid Rehousing project in Kings and Tulare Counties.</p> <p>Visalia/Kings, Tulare Counties CoC partners with City of Tulare on their Encampment Resolution Project (funded through Encampment Resolution Funding Rounds 1 and 2) which provides Rapid Rehousing to people experiencing homelessness in the designated encampment area. Visalia/Kings, Tulare Counties CoC wrote a letter of support for the Encampment Resolution Project and was a subrecipient of the funding which was used to hire two (2) Housing Navigators and one (1) Transportation Liaison.</p> <p>Visalia/Kings, Tulare Counties CoC also wrote a letters of support for two Encampment Resolution Project Round 3 applications: Kings Community Action Organization's Encampment Resolution Project in the City of Hanford, which includes funds for rental assistance for individuals living in the designated encampment area, and the City of Visalia's Encampment Resolution Project.</p> <p>Additionally, Visalia/Kings, Tulare Counties CoC is supporting multiple agencies and jurisdictions in the development and</p> |

construction of emergency shelter/navigation centers in Kings and Tulare Counties. The following interim housing projects will be completed during the term of Homeless Housing Assistance and Prevention Round 5: Hanford Navigation Center (200 shelter beds), Porterville Emergency Shelter (up to 90 shelter beds), Tulare Navigation Center (500 shelter beds), and Visalia Navigation Center (150 shelter beds).

Visalia/Kings, Tulare Counties CoC partners with housing developers to support the conversion and/or construction of facilities to permanent housing units. The following will be completed from 2023-2025: Sequoia Village (Tulare County), Finca Serena (Tulare County), Palm Terrace II (Tulare County), Santa Fe Commons II (Tulare County), Sierra Village II (Tulare County), The Lofts (Tulare County), Sequoia Commons II (Tulare County), Madson Gardens (Tulare County), Triangle Courtyard (Kings County), Northstar (Kings County), Sunrise Apartments (Kings County), Neighborhood Village (Tulare County). Combined this will bring a total of almost 250 new affordable permanent housing units that are set aside for individuals experiencing homelessness.

Kings County Human Services Agency

Kings County Human Services Agency has helped fund developmental interim and permanent housing projects such as Project Room Key, Sunrise Apartments (Stardust), and Triangle Courtyard. Kings County Human Services Agency works closely with Kings/Tulare Homeless Alliance, Cornerstone, and Upholdings for these projects. The Room2Home was established to temporarily house individuals until the completion of the permanent housing project: Homekey Triangle Courtyard.

Tulare County Health & Human Services Agency

HHSA works closely with jurisdictions within our county, community-based organizations, and developers to determine projects and any available support. We dedicated ARPA, Homekey, and Homeless Housing Assistance and Prevention funds to support the development of housing sites such as Sequoia Village (HK1 site), Madson Gardens (HK2 site), a tiny home village titled Neighborhood Village developed by a local non-profit, shelter support, the development of Navigation Centers, and affordable housing such as Finca Serena in Porterville. We will continue to work with partners to identify viable projects and potential support the County of Tulare can provide.

Tulare County Resource Management Agency

If within the unincorporated County, RMA allows transitional, permanent, and emergency supportive housing in all residential zones and in zones containing the "mixed-use" overlay designation. In other zoning districts, RMA would be required to make findings that allow supportive housing such as in the commercial and industrial zones. In agricultural zones, this may require changing the zoning or the utilization of a use permit approved by the Planning Commission. RMA would process the building permits and make them a priority to complete them as

timely as possible and within the guidelines of the grant funding. RMA also assists in the inspection of demolition and building inspection of facilities.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options

Visalia/Kings, Tulare Counties CoC meets bi-monthly with our Housing and Urban Development (HUD) representative to discuss the options available to increase the amount of Permanent Supportive Housing funding to Kings and Tulare Counties. As part of the annual HUD Continuum of Care competition Visalia/Kings, Tulare Counties CoC works with agencies to apply for bonus funds to increase the number of available Permanent Supportive Housing beds. In the 2023 HUD Continuum of Care competition a Kings County project increase the number of Permanent Supportive Housing beds by 10. During the HUD grant application, we work closely with Kings County Human Services Agency and Tulare County Health and Human Services Agency on identifying new projects that may be interested in applying for new and/or bonus funding.

Visalia/Kings, Tulare Counties CoC is also working with the Housing Authority of Kings County and the Housing Authority of Tulare County to increase the number of Emergency Housing Vouchers ("EHV" - these vouchers are currently being used but the allocation is exhausted), Housing Choice Vouchers ("HCV"), Mainstream Vouchers ("MVP"), Move-up Vouchers (allocated before the "Move-On" vouchers were released) available. Visalia/Kings, Tulare Counties CoC actively coordinates and collaborates with the Housing Authority of each county to maximize access to existing vouchers and advocate for additional allocations. Discussions regarding the voucher increases occur at both the Kings County Homeless Collaborative and the Tulare County Homeless Taskforce, which Kings County Human Services Agency and Tulare County Health and Human Services Agency lead and/or actively participate in.

As the bi-county CoC, Visalia/Kings, Tulare Counties CoC also submits the Emergency Solutions Grant Balance of State application that funds one of our local Rapid Rehousing programs through the Salvation Army. Kings County Human Services Agency and Tulare County Health and Human Services Agency provide social safety net services to meet the potential needs of our clients who could benefit from Rapid Rehousing.

Additionally, Visalia/Kings, Tulare Counties CoC is working on increasing the number of interim housing options by partnering with the City of Tulare on their Encampment Resolution Project (funded through Encampment Resolution Funds Rounds 1 and 2). The project provides rapid rehousing to residents of the designated encampment area. Tulare County Health and Human Services Agency has been a partner on this project by assisting with the funding applications, maintaining the presence of Tulare County Health and Human Services Agency's Community Coordination Team at encampment sites, and coordinating with other service providers to deliver individualized support. Tulare County Health and Human Services Agency has strategically infused funds into shelters, navigation centers, affordable housing, rapid rehousing, and permanent housing. This includes coordinating with Tulare County Health and Human Services Agency's social safety net programs across our branches including Human Services, Behavioral Health, and Public Health.

Visalia/Kings, Tulare Counties CoC is supporting Kings Community Action Organization's Encampment Resolution Funding Round 3 application by writing a letter of support. If awarded funding, Visalia/Kings, Tulare Counties CoC will partner with Kings Community Action Organization by provide housing navigation services at the identified encampment. Kings County Human Services Agency also anticipates partnering with this project by providing on-site services to encampment residents.

Visalia/Kings, Tulare Counties CoC, Kings County Human Services Agency, and Tulare County Health and Human Services Agency work collaboratively to support the development of new affordable housing facilities in Kings and Tulare Counties by providing funding, participating in lease-up meetings, and providing on-site services once individuals have moved into the units.

These discussions occur via the monthly Visalia/Kings, Tulare Counties CoC Membership Meetings, Kings County hosts monthly Homeless Collaborative meetings, and Tulare County hosts monthly Homeless Task Force meetings. All three entities collaborate and coordinate with their local groups through these monthly meetings. Each county's Housing Authority holds a voting member position on the respective homeless collaborative/taskforce. Kings County Human Services Agency will work closely with Visalia/Kings, Tulare Counties CoC to identify eligible clients to move into available units as the developments become available.

Coordination of & Connection to Service Delivery

| Participating Jurisdictions | Roles & Responsibilities |
|--|--|
| Visalia/Kings, Tulare Counties CoC | <p>Visalia/Kings, Tulare Counties CoC hosts the following coordination meetings: Kings County Service Provider Forum, monthly bi-county Case Management Roundtable Meeting, and monthly Membership Meetings. During both the Kings County Service Provider Forum and the Bi-County Case Management Roundtable Meeting front-line staff meet to discuss challenges and services available to people experiencing homelessness. The monthly Membership Meetings rotate quarterly between Training Meetings which offer a wide variety of training topics to partner agencies (topics include CalAIM 101, LGBTQ 101, Cultural Humility, etc.), Community Stakeholder meetings that are open to all members of the community and tend to give updates on the homeless response system and highlight a new agency/project, and Executive Meetings that are geared towards partner agency and jurisdictional leadership where system-wide topics are discussed. Additionally Visalia/Kings, Tulare Counties CoC hosts regularly scheduled Local Initiative Navigation Center events across the bi-county region. These drop-in centers allow for individuals experiencing homelessness to access multiple service providers at one time in a centralized location.</p> |
| Kings County Human Services Agency | <p>Host monthly Kings County Homelessness Collaborative meetings with all jurisdictions within Kings County, community organizations, including those with lived experience.</p> |
| Tulare County Health & Human Services Agency | <p>Host monthly Countywide Homeless Task Force (HTF) meetings including all jurisdictions within Tulare County, community organizations, and other representatives including those with lived experience. Participate in LINC events, and other Visalia/Kings, Tulare Counties CoC hosted meetings and forums. Act as a Voting Member in the Visalia/Kings, Tulare Counties CoC membership.</p> |

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery

Visalia/Kings, Tulare Counties CoC partners with both Kings County Human Services Agency and Tulare County Health and Human Services Agency for Local Initiative Navigation Center events. Both counties sends service provider staff to the events to offer a wide variety of services to people experiencing homelessness including Supplemental Security Income/Social Security Disability Insurance services, CalFresh, and notary services. Kings County Human Services Agency and Tulare County Health and Human Services Agency also advertise Local Initiative Navigation Center events to spread the word about the services being offered.

Visalia/Kings, Tulare Counties CoC hosts monthly Case Management Roundtable Meetings where case managers, service providers, and outreach staff come together to review referrals, discuss best practices, and receive training. Kings County Human Services Agency and Tulare County Health and Human Services Agency send representatives from their respective service provider teams to these meetings.

Visalia/Kings, Tulare Counties CoC hosts monthly service coordination meetings in Kings County, in partnership with Kings County Human Services Agency. These meetings are an opportunity for Kings County service providers to network, have case conferences, and learn about what services are available for their clients.

Kings County Human Services Agency and Visalia/Kings, Tulare Counties CoC are members of the monthly Homelessness Collaborative Meetings to advise and assist Kings County's efforts to address homelessness issues affecting the community and come together to identify services and recommend strategies, goals, and funding resources to address homelessness.

The Tulare County Human Services Agency hosts monthly meetings of the Countywide Homeless Task Force ("HTF"). We also participate in Visalia/Kings, Tulare Counties CoC meetings and Local Initiatives Navigation Center events. Through these forums, we established our strategic plan titled, "Pathway Home: Responding to Homelessness in Tulare County" which was adopted by our partners and jurisdictions. This document has been our guide for collaboration and cohesive action including developing housing, shelter, and street outreach opportunities. Tulare County Human Services Agency has a branch called Integrated Services which is coordinating our agency's CalAIM efforts and has implemented a team called the Community Coordination Team ("CCT"). This team conducts direct street outreach, supports the efforts of our jurisdictions that have received Encampment Resolution Funding, attends Local Initiative Navigation Center events, and works to integrate access to services from across the vast array of programs and services Tulare County Human Services Agency offers.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the

LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a
4,295

Key Actions PM 1

| Key Action | Funding Source(s) the region intends | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|------------|--------------------------------------|--------------|-------------|--------------------------|----------------------------|----------------------------|
|------------|--------------------------------------|--------------|-------------|--------------------------|----------------------------|----------------------------|

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| <p>Increase coordination of outreach staff to ensure full regional coverage and eliminate duplication of efforts.</p> | <p>HUD Coordinated Entry System</p> | <p>Federal</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Kings County Human Services Agency, Tulare County Health and Human Services, Salt + Light Works, Kings View, Champions Recovery, Exodus Recovery, Libertana, RH Community Builders, Home Health, Tule River Indian Housing Authority, Veteran Affairs, Westcare, CSET, Kaweah Health Street Medicine</p> | <p>6/30/2028</p> | <p>Establish outreach calendar for bi-county outreach efforts. Visalia/Kings, Tulare Counties CoC will also begin outreach planning meetings with Tule River Indian Housing Authority Street Outreach team. Our region anticipate seeing an increase in the number of people accessing homeless response services as a result of these collaboration efforts. Data will be tracked in the Homeless Management Information System.</p> |
| <p>We will utilize metrics and data from the Homeless Management Information System and the bi-county Point in Time count in all data-driven decision-making processes. Further, we will analyze data</p> | <p>CalViva - Housing and Homelessness Incentive Program, HealthNet - Housing and Homelessness Incentive Program, Anthem Blue Cross - Incentive Payment</p> | <p>State and Federal</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Kings United Way, Kings County Human Services Agency, Tulare County Health and Human Services, subrecipients of the</p> | <p>6/30/2028</p> | <p>All Homeless Housing Assistance and Prevention Round 5 sub-recipients of the Visalia/Kings, Tulare Counties CoC's allocation will be required to participate in at least 66% (or eight (8) out of 12 months,</p> |

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| <p>using the Racial Equity Dashboard from Kings United Way to determine and highlight overrepresented and underserved populations. This will be completed through racial equity office hours that occur once a month throughout the calendar year. Additionally, Visalia/Kings, Tulare Counties CoC will host the following mandatory trainings (tentatively titled): Racial Equity 101, Language Matters, Cultural Humility, and LGBT 101.</p> | <p>Program, HUD CoC Planning, Homeless Housing Assistance and Prevention Round 4, HUD Coordinated Entry System</p> | <p>Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance and Prevention Round 5, Visalia/Kings, Tulare Counties CoC's Lived Experience Committee, Youth Action Board</p> | <p>annually) of the monthly racial equity office hours in the calendar year. Additionally, subrecipients will participate in the mandatory trainings, with strong recommendations for Kings County Human Services Agency and Tulare County Health and Human Services Agency and their subrecipients to participate. All trainings will be recorded and available to all subrecipients, partner agencies, and local jurisdictions.</p> |
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| <p>Homeless Management Information System integration by Tulare County Health and Human Services Agency across multiple programs serving the unhoused</p> | <p>Homeless Housing Assistance and Prevention Rounds 3/4/5</p> | <p>State</p> | <p>Tulare County Health and Human Services Agency</p> | <p>Visalia/Kings, Tulare Counties CoC, Kings United Way</p> | <p>6/30/2028</p> | <p>Increase enrollments into Homeless Management Information System by increasing the number of people entering data.</p> |
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| <p>Street Outreach - Tulare County HHSA</p> | <p>Homeless Housing Assistance and</p> | <p>State</p> | <p>Tulare County Health and</p> | <p>Tulare County Health and</p> | <p>6/30/2028</p> | <p>Project recorded in Homeless</p> |
|---|--|--------------|---------------------------------|---------------------------------|------------------|-------------------------------------|

Prevention
Rounds 2/3/4/5

Human
Services

Human
Services,
Visalia/King
s, Tulare
Counties
CoC, city
jurisdictions

Management
Information
System.
Increase
number of
Homeless
Management
Information
System
enrollees,
contacts with
already enrolled
individuals,
linkage to
additional
services.
services.
Members of the
Tulare County
Health &
Human
Services
Agency,
Integrated
Services,
Community
Coordination
Team will
conduct street
outreach to
provide services
to people
experiencing
unsheltered
homelessness.
CCT members
will conduct
screening and
HMIS entry as
well as CES
referral. The
population
served includes
those living in
encampments,
individuals
engaged in
either the
Tulare or Visalia
ERF projects,
provide harm
reduction
services,

linkage with SUD services, linkage to housing via the CES, linkage with Public Health and other medical outreach teams, and hygiene services. The team will coordinate with additional services providers both through ERF as well as case management roundtables host by the Kings/Tulare Homeless Alliance and the Tulare County Task Force on Homelessness.

The CCT engages with our community through multiple avenues and referral mechanisms which enhances our ability to connect with individuals who are experiencing homelessness.

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| <p>Integrate Visalia/Kings, Tulare Counties CoC's outreach van into regular outreach activities. Create a calendar to ensure the van</p> | <p>Homeless Housing Assistance and Prevention Round 4, Anthem Blue Cross - Incentive Payment Program</p> | <p>State</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Kings County Human Services Agency, Tulare County Health and Human Services,</p> | <p>6/30/2028</p> | <p>We will track the impact of the outreach van in the Homeless Management Information System, where we will be able to see the</p> |
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is being utilized in all major cities and outlying communities in the bi-county region.

Salt + Light Works, Kings View, Champions Recovery, Exodus Recovery, Libertana, RH Community Builders, Home Health, Tule River Indian Housing Authority, Veteran Affairs, Westcare, CSET, Kaweah Health Street Medicine, Anthem Blue Cross

number of individuals experiencing homelessness who have been impacted by its usage. We anticipate seeing an increase in the number of people accessing services because of the services made available by the outreach van.

Street outreach: provide access to hygiene/sanitation services via a Mobile Shower Unit/Laundry, and link individuals with Homeless Management Information System, and CalAIM Enhanced Care Management services.

CalViva - Housing and Homelessness Incentive Program, HealthNet - Housing and Homelessness Incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Round 4

State

Tulare County Health and Human Services

City of Tulare, City of Porterville, Kings View, City of Visalia, unidentified partner (service will go to RFP)

12/31/2025

Total number of individuals receiving hygiene services, number of individuals linked to CalAIM Enhanced Care Management services, and number of individuals linked to Homeless Management Information System. These numbers will be tracked as a project in Homeless Management Information

System. This project is intended to be a service to attract unhoused individuals to engage in the supportive hygiene activity while also be engaged in review of their program eligibility and referral to services such as street outreach support, housing navigation

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| <p>Request Tribal Consultation through Cal ICH to establish and sustain improved communication with the Tachi-Yokut Tribe at the Santa Rosa Rancheria and the Tule River Tribe at the Tule River Indian Reservation. Collectively, we will review existing policies and upcoming project designs that consider the housing needs of each community and its qualifying members. Through the technical assistance</p> | <p>CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Round 4, HUD Coordinated Entry System</p> | <p>Federal and State</p> | <p>Visalia/Kings, Tulare Counties CoC Kings County Human Services Agency Tulare County Health and Human Services</p> | <p>Visalia/Kings, Tulare Counties CoC Lived Experience Committee, Tachi Yokut Indian Tribe, Tule River Indian Tribe, City of Porterville, City of Lemoore</p> | <p>1/1/2025</p> | <p>Build on the collaboration with the local American Indian Tribes and Tribally Designated Housing Entities and Tulare River Indian Housing Authority through bi-monthly email updates from the Visalia/Kings, Tulare Counties CoC and partners. Invite tribal representation on the Visalia/Kings, Tulare Counties CoC Board of Directors, membership, and the Kings County</p> |
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support provided by the California Racial Equity Action Lab (Ca REAL) Lived Experience and Special Populations Lab, available until the end of July 2024, we will be prepared to establish and maintain engagement through respectful partnerships with people from overrepresented and underserved communities.

Homeless Collaborative. Increase the participation of Tule River Indian Tribe representatives on the Tulare County Homeless Taskforce. An annual assessment of American Indian involvement on decision-making committees will be done by the Visalia/Kings, Tulare Counties CoC's Racial Equity Coordinator.

Connect people in need of medical services to available resources including street medicine programs and post hospitalization/ recuperative care sites.

CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, CalAIM

State

Visalia/Kings, Tulare Counties CoC

Kaweah Health, Kings View, Good Samaritan Healing Center, Anthem Blue Cross, CalViva, HealthNet

6/30/2028

Increase the number of people who are accessing services by offering medical specific services along with housing assistance. Services will be tracked in the Homeless Management Information System.

Establish a People with Lived Experience Committee and integrate their experiences into system improvements.

Homeless Housing Assistance and Prevention Round 4, CalViva - Housing and Homelessness incentive Program,

Federal, State

Visalia/Kings, Tulare Counties CoC

Anthem Blue Cross, CalViva, HealthNet, Kings County Human Services Agency, Tulare

6/28/2024

Have People with Lived Experience Committee meet monthly with participants required to attend at least nine (9) meetings per

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| | HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Anthem Blue Cross, HUD Planning | | | County Health and Human Services Agency | | year. Meetings will begin in July of 2024. Bi-annual assessment of feedback integration will be done by Visalia/Kings, Tulare Counties CoC's Racial Equity Coordinator. |
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| Increase outreach efforts including street outreach | Homeless Housing Assistance and Prevention Round 5 | State | Kings County Human Services Agency | Visalia/Kings, Tulare Counties CoC and Tulare County HHSA | 6/30/2028 | Ensure 5% of funds are being utilized for outreach. Individuals will be entered into and tracked by HMIS. |
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| Work with partner agencies and local jurisdictions to increase the number of emergency shelter beds in Kings and Tulare Counties | Homeless Housing Assistance and Prevention Round 5, Encampment Resolution Funding, Community Development Block Grant, City of Tulare, American Rescue Plan Act, Private funders | Federal, State, Local | Visalia/Kings, Tulare Counties CoC Kings County Human Services Agency Tulare County Health and Human Services | City of Tulare, CSET, City of Visalia, Kings Community Action Organization, City of Porterville, Kings County Behavioral Health, Kings County Human Services Agency, Tulare County Health and Human Services Agency | 6/30/2028 | Open navigation centers/low barrier emergency shelters in the cities of Hanford (200 new shelter beds), Porterville (up to 90 new shelter beds), Tulare (400 new shelter beds), and Visalia (150 new shelter beds) (Visalia Navigation Center to use HHAP 5). Resources and housing navigators will be available to clients in a centralized location. Each navigation center will also act as a low |
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barrier emergency shelter with case managers on-site connecting clients to services. The region anticipates these additional locations will increase the number of people accessing services who are experiencing homelessness. All referrals and services for the new Navigation Centers (including the Visalia Navigation Center, which will utilize HHAP 5 funds) will come from the Coordinated Entry System and be tracked via HMIS. All referrals will be for people experiencing unsheltered homelessness. We anticipate seeing more people accessing services as a result of the new navigation centers.

Collaborate and communicate with community organizations

Housing Support Program, General

State, Local, Federal

Kings County Human Services

Visalia/Kings Tulare Counties CoC, Kings

6/30/2028

Increase the number of people aware of our services by

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| including non-profits about our services | Assistance, CalWorks, Bringing Families Home, Home Safe, Housing and Disability Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program | Agency | Community Action Organization (KCAO), Champions, Kings View, Behavioral Health, Care Court, West Hills College Lemoore | conducting an annual study session to the Board of Supervisors |
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| Ensure clients are provided appropriate referrals to resources and services | Housing Support Program, General Assistance, CalWorks, Bringing Families Home, Home Safe, Housing and Disability Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program | State, Local, Federal | Kings County Human Services Agency | Visalia/Kings Tulare Counties CoC, Kings Community Action Organization (KCAO), Champions, Kings View, Behavioral Health, Care Court, West Hills College Lemoore | 6/30/2028 | Increase awareness of our services and resources |
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| Ensure accessibility to services in our Agency including our out-stations | Housing Support Program, General Assistance, CalWorks, Bringing Families Home, Home Safe, Housing and Disability | State, Local, Federal | Kings County Human Services Agency | Visalia/Kings Tulare Counties CoC, Kings Community Action Organization (KCAO), Champions, Kings View, Behavioral | 6/30/2028 | Increase the number of people accessing services |
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Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program

Health, Care Court, West Hills College Lemoore

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| Continue self-sufficiency assessment to determine housing barriers within our Employment & Training | CalWorks, Family Stabilization, Housing Support Program | State, Federal | Kings County Human Services Agency | Visalia/Kings Tulare Counties CoC, Kings Community Action Organization (KCAO), Champions, Kings View, Behavioral Health, Home Providers, Job Training Office, West Hills College Lemoore | 6/30/2028 | Over 90% of active cases have completed a self-sufficiency assessment |
| Continue self-sufficiency assessment to determine housing barriers within our Adult Services Programs | Home Safe, Housing and Disability Advocacy Program, In-Home Supportive Services, Adult Protective Services | State, Federal | Kings County Human Services Agency | Visalia/Kings Tulare Counties CoC | 6/30/2028 | Continue to ask all APS clients about their housing needs in 100% of referrals |
| Engage with CSET administrative staff on integrating racial equity principles into the smaller-scale system | Homeless Housing Assistance and Prevention Round 4, CalViva - Housing and Homelessness Incentive | State | Visalia/Kings, Tulare Counties CoC | CSET, Tulare County Health and Human Services Agency, City of Porterville, | 6/30/2028 | In addition to the Homeless Housing Assistance and Prevention Round 5 subrecipient racial equity training |

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| <p>services offered at the shelter, specifically culturally responsive social engagement at the Visalia Navigation Center (slated to be opened Summer of 2024). The same efforts will apply to the following shelters, slated to open throughout the term of Homeless Housing Assistance and Prevention Round 5: Kings Community Action Organization's Navigation Center; City of Tulare's Navigation Center; and Porterville Armory Emergency Shelter. The subsequent navigation centers/emergency shelters haven't begun program planning yet; these services will be offered once they have reached that stage of project development.</p> | <p>Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program</p> | <p>City of Hanford, City of Tulare, Kings County Human Services Agency, Kings Community Action Organization</p> | <p>requirements and participation in racial equity office hours, Visalia/Kings, Tulare Counties CoC will offer racial equity principles through publications like posters or brochures in the open workspaces accessible to staff at the Visalia Navigation Center. These displays will emphasize cultural awareness that fosters cultural humility during on-site communication with up to 100 shelter residents as well as any walk-in queries.</p> |
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| Provide interim housing for | Homeless Housing | State | Kings County | Visalia/Kings Tulare | 6/30/2028 | Individuals who benefit will be |
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| clients transitioning from one permanent housing situation to another | Assistance and Prevention Round 5 | Human Services Agency | Counties CoC | entered and tracked by our coordinated entry system (HMIS) as receiving interim housing |
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SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

| Racial/Ethnic Group | Measure |
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| American Indian or Alaska Native American Indian or Alaska Native AND Hispanic/Latino (133) American Indian or Alaska Native AND Non-Hispanic/Non-Latino (87) (Difference -1) Please note: The numbers listed in parentheses are selected from CA SPM Data Report: Calendar Years 2020-2022 CA-513 Visalia/Kings, Tulare Counties CoC Measure 7: Breakout data for specific population groups Performance by Ethnicity and Race | 221 |
| Hispanic/Latina/e/o | 2,400 |
| Black or African American Black or African American AND Hispanic/Latino (70) Black or African American AND Non-Hispanic/Non-Latino (447) | 517 |
| Unaccompanied Youth (18 – 24) | 223 |
| Parenting Youth (18-24) | 90 |

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|---|---|--------------|------------------------------------|---|----------------------------|---|
| Hire two housing navigators who will collaborate with each of the local American Indian tribes to provide housing | HUD Coordinated Entry System, CalViva - Housing and Homelessness incentive Program, | Federal | Visalia/Kings, Tulare Counties CoC | Tule River Indian Housing Authority, Santa Rosa Rancheria | 6/30/2028 | Housing services will be offered using culturally sensitive approaches learned during the racial equity |

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| <p>navigation services. These services are for both tribally and non-tribally affiliated members who do not reside on sovereign land at the Santa Rosa Rancheria or Tule River Indian reservation. Each Housing Navigator will be designated to conduct outreach services through appropriate engagement as learned from the mandatory training on Cultural Humility and Language Matters appropriate language usage.</p> | <p>HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program</p> | <p>technical assistance support through the California Racial Equity Action Lab (Ca REAL) Special Populations Lab. This will further Visalia/Kings, Tulare Counties CoC's collaborative efforts to maintain respectful engagement with Tribal members of the Tule River Tribe and Tachi-Yokut Tribe. Accurate information will be exchanged transparently and humbly, while maintaining historical and linguistic accuracy.</p> |
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| <p>Provide multi-language informational documents detailing Visalia/Kings, Tulare Counties CoC services and utilize conversational translation tools to improve person-centered health and trauma-informed care and outreach for people experiencing</p> | <p>CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program</p> | <p>State</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Kings County Human Services Agency, Tulare County, Subrecipients of Homeless Housing Assistance and Prevention Round 5, Visalia/Kings, Tulare Counties CoC Lived</p> | <p>7/1/2025</p> | <p>Reinforce acquired knowledge throughout the California Racial Equity Action Lab (Ca REAL) Special Populations Lab to enhance services in the homeless response system. We will work to create informational documents in Spanish, Ilocano,</p> |
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homelessness and seeking housing assistance.

Experience Committee

Mandarin, Lao, Portuguese, Hmong, and Punjabi (based on the Limited English Proficiency (LEP) Plan, Tulare County Superior Court of California, and Education Data Partnership for Kings County) using free online translation programs. Documents will be distributed at Local Initiatives Navigation Centers, emergency shelters, and by street outreach teams. Additionally, the same information will be posted on Visalia/Kings, Tulare Counties CoC's website, and social media channels; these sites will be linked to a QR code.

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| Analyze the Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) and/or the processes in the Visalia/Kings, | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue | State | Visalia/Kings, Tulare Counties CoC | Visalia/Kings, Tulare Counties CoC, Lived Experience Committee, Homeless Management Information System | 6/30/2028 | The VI-SPDAT was designed by OrgCode in 2013. In January 2024, OrgCode publicly released a statement about discontinuing supportive |
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Tulare Counties CoC Coordinated Entry System (Every Door Open) that have contributed to implicit biases that can inevitably create barriers to American Indian, Black, and Hispanic/Latina/e/o communities' access to services.

Cross - Incentive Payment Program HUD Coordinated Entry System

Steering Committee, Kings United Way

services due to critical issues related to inequitable performance measures (<https://www.orgcode.com/blog/a-message-from-orgcode-on-the-vi-spd-at-moving-forward>). We will research how other CoCs in the state and nationwide are addressing the VI-SPDAT supportive services discontinuation. In comparing the varying assessments, the Coordinated Entry System staff and the Kings Tulare REAL Core Team will begin drafting assessment scoring alternatives for a more equitable intake tool. Additionally, the outcomes of the race/ethnicity/gender data term changes to Homeless Management Information System Data Standards since October 2023 will contribute to the revised ranking matrix.

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| <p>Through outreach and social media channels, begin seeking participants for “Stories from the Street,” a conversational engagement with Tule River and Tachi-Yokut Tribal members, Black, and Latina/e/o community members with current lived experience in homelessness to explicitly describe incidents of inequitable care while navigating the homeless response system. These narratives from individuals experiencing homelessness can supplement the data to better apply racial, ethnic, and gender equity best practices to the Coordinated Entry System.</p> | <p>CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, HUD Coordinated Entry System</p> | <p>State</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Visalia/Kings, Tulare Counties CoC Lived Experience Committee, Kings County Human Services Agency, Tulare County Health and Human Services Agency, subrecipients of the Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance and Prevention Round 5</p> | <p>6/30/2028</p> | <p>The input gained and insight learned will be processed by the Kings Tulare REAL Core Team and then exchanged with the outreach teams in their engagement with people experiencing homelessness. Person-centered engagement with individuals who are experiencing homelessness demonstrates Visalia/Kings, Tulare Counties CoC's intentionality to reduce systematic barriers while addressing implicit biases.</p> |
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| <p>Regularly seek out updated best practices and consultation with experts in equity (locally and virtually).</p> | <p>CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program,</p> | <p>Federal, State</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Cal ICH, HUD SNAPS office, Kings United Way</p> | <p>6/30/2028</p> | <p>There will be a continued educational opportunity as homeless support services policies and procedures adapt to</p> |
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Anthem Blue
Cross -
Incentive
Payment
Program,
Homeless
Housing
Assistance and
Prevention
Round 4

changes within
the homeless
response
system and
racial and social
equity trends.
Focus will be
placed on racial
and social
equity trends,
and updated
training
documents.
(i.e., Homeless
Management
Information
System Data
Standards).
Additionally, the
Racial Equity
Dashboard from
Kings United
Way will
highlight trends
in services and
outcomes,
which in turn
can be applied
to address
equitable
supportive
services.

Collaborate with
Visalia/Kings,
Tulare Counties
CoC to utilize
units from
Sunrise
Apartments
(Stardust) to
Unaccompanied
or parenting
youth

Homeless
Housing
Assistance and
Prevention
Rounds 1/2/3

State

Kings
County
Human
Services
Agency

Visalia/Kings, Tulare
Counties
CoC 6/30/2028

Meet the
required youth
set aside
obligations
while improving
racial and
ethnic
disparities
amongst youth
experiencing
homelessness.
The CoC has
been selected
to participate in
focus group
support with the
Homeless
Housing
Assistance and
Prevention

Round Youth Set Aside Committee, known as the Youth and Allies Against Homelessness (YAAH).

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| <p>Host monthly mandatory racial equity data analysis sessions of the Racial Equity Dashboard from Kings United Way to determine overrepresented and underserved populations. We will utilize metrics and data from Homeless Management Information System and the bi-county Point in Time count in all data-driven decision-making processes. This will be completed through racial equity office hours that occur once a month throughout the calendar year.</p> | <p>Homeless Housing Assistance and Prevention Round 4, CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, HUD CES</p> | <p>Federal, State</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Visalia/Kings, Tulare Counties CoC, Lived Experience Committee, Homeless Management Information System Steering Committee, Kings United Way</p> | <p>6/30/2028</p> | <p>All HHAP 5 subrecipients of the Visalia/Kings, Tulare Counties CoC will be required to participate in at least 66% (or eight (8) out of 12 months, annually) of the monthly racial equity office hours in the calendar year. Additionally, subrecipients will participate in the mandatory training, with strong recommendations from Kings County Human Services Agency and Tulare County Health and Human Services, which will be recorded and available to all subrecipients.</p> |
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| <p>Establish Visalia/Kings, Tulare Counties CoC's People with Lived Experience Committee and integrate their</p> | <p>Homeless Housing Assistance and Prevention Round 4, CalViva - Housing and Homelessness</p> | <p>Federal, State, Local</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Family Services of Tulare County, Champions Recovery, CSET, Kings</p> | <p>6/30/2028</p> | <p>The People with Lived Experience Committee will inform and participate in decision-making processes that</p> |
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| experiences into system improvements. | incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Anthem Blue Cross, HUD Planning | Community Action Organization, Central California Family Crisis Center, Elevate | address racial, ethnic, and gender disparities within the bi-county region. Members of the People with Lived Experience Committee will meet monthly with the Visalia/Kings, Tulare Counties CoC Racial Equity Coordinator to assess equity with respect to race, ethnicity, geographic location, gender identity, and sexual orientation, with the goal of increasing community buy-in with providing equitable services. All committee participants will be expected to attend at least nine meetings per year. |
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| Consult with the cultural departments of the Tule-River Tribe and the Tachi-Yokut Tribe to request educational opportunities to learn about Yokuts history. Based on access and availability from | HUD, CalViva - Housing and Homelessness Incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment | Federal, State, Local | Visalia/Kings, Tulare Counties CoC | Tachi-Yokut Tribe Cultural Department, Tule River Tribe cultural department | 6/30/2028 | Through these cultural and historical awareness educational opportunities, there will be continued efforts will be made to maintain respectful collaboration with Tule River |
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| each Tribal representative, this can be an internal experience with the racial equity core team (turned around into a training session for Homeless Housing Assistance and Prevention Round 5 subrecipients) or a training session during a Case Management and/or Membership meeting. | Program | | | | | Tribe and Tachi-Yokuts Tribe members as we demonstrate transparency and humility through historical and linguistic accuracy. |
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| Request tribal consultation from Tule River Tribe and Tachi-Yokut Tribe representatives for advice on how to apply the appropriate cultural language to KTCOC's homelessness response system. | CalViva - Housing and Homelessness Incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Rounds 4/5 | Federal, State, Local | Visalia/Kings, Tulare Counties CoC | Tule River Indian Housing Authority, Business, Consumer Services and Housing Agency | 6/30/2028 | Achieving equity requires valuing all individuals and groups by recognizing historical injustices and systemic racism. All Tribal engagement will be approached with cultural humility to demonstrate our full intention of partnership. We will foster a transparent and humble partnership to support the Tule River Tribe and Tachi-Yokut community centers. |
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| Partner with | CalViva - | Federal, | Visalia/King | CSET, | | Through |
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| <p>CSET to establish the framework for the Youth Action Board and recruit members.</p> | <p>Housing and Homelessness incentive Program, HealthNet - Housing and, Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, HHAP 3 and 5</p> | <p>State, Local</p> | <p>s, Tulare Counties CoC</p> | <p>Kings County Human Services Agency, Tulare County Health and Human Services Agency</p> | <p>partnership with CSET, establish a Youth Action Board that will meet monthly to discuss system level change for youth ages 18-24 experiencing homelessness in Kings and Tulare County. Youth Action Board members will participate in various committees including Visalia/Kings, Tulare Counties CoC Rating and Ranking Committee (voting member), Visalia/Kings, Tulare Counties CoC Membership (voting member), Tulare County Homeless Taskforce Meetings (voting member), and Kings County Homeless Collaborative.</p> <p>The Youth Action Board will utilize HMIS to track services provided to board members.</p> |
|--|---|---------------------|-------------------------------|---|--|

| | | | | | | |
|--|---|------------------------------|------------------------------------|--|------------------|---|
| <p>Provide language appropriate resources,</p> | <p>Housing Support Program, General</p> | <p>State, Local, Federal</p> | <p>Kings County Human Services</p> | <p>Visalia/Kings, Tulare Counties CoC, Kings</p> | <p>6/30/2028</p> | <p>Ensure Kings pass all audits that relate or include things</p> |
|--|---|------------------------------|------------------------------------|--|------------------|---|

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|---|---|--------|---|------------------------------|
| translation services, to ensure the language barriers don't hinder access to services | Assistance, CalWorks, Bringing Families Home, Home Safe, Housing and Disability Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program | Agency | Community Action Organization, Salvation Army | related to language services |
|---|---|--------|---|------------------------------|

| | | | | | | |
|---|---|----------------|------------------------------------|---|-----------|---|
| Provide Education/Awareness Trainings such as Cultural Competence and LGBTQ+ & Equality training in the workplace for all staff working with the homeless populations | CalWORKs, Child Welfare Services, CalFresh, Medi-Cal, In-Home Supportive Services | Federal, State | Kings County Human Services Agency | Visalia/Kings, Tulare Counties CoC, County of Kings | 6/30/2028 | Ensure staff pass a knowledge test/quiz after each training |
|---|---|----------------|------------------------------------|---|-----------|---|

| | | | | | | |
|--|---|-------|------------------------------------|---|-----------|--|
| Acquire professional consultation on the importance of practicing cultural humility and how it differs from cultural competency. Knowing the difference will allow us to demonstrate institutional accountability and then teach it to our partner agencies. | CalViva - Housing and Homelessness Incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program | Local | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County Health and Human Services Agency, subrecipients of the Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance | 3/31/2025 | Understanding the difference between cultural competency and cultural humility can showcase how the CoC is making progress toward addressing inequalities in the homeless response system. While County services provide accessible resources for cultural |
|--|---|-------|------------------------------------|---|-----------|--|

and
Prevention
Round 5

competency, such as language translators, there is still a limited offering of cultural humility due to a lack of understanding of the unique boundaries and vulnerabilities of different cultures.

SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b
823

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|---|---|--------------------------------|------------------------------------|--|----------------------------|---|
| Work with partner agencies and local jurisdictions to increase the number of emergency shelter beds in Kings and Tulare Counties. | Homeless Housing Assistance and Prevention Round 5, Encampment Resolution Funding, Community Development Block Grant, City of Tulare, American Rescue Plan Act, Private funders | Federal, State, Local, Private | Visalia/Kings, Tulare Counties CoC | City of Tulare, CSET, City of Visalia, Kings Community Action Organization, City of Porterville, Kings County Behavioral Health, Kings County Human Services Agency, Tulare County | 6/30/2028 | Open navigation centers/low barrier emergency shelters in the cities of Hanford (200 new shelter beds), Porterville (up to 90 new shelter beds), Tulare (400 new shelter beds), and Visalia (150 new shelter beds) (Visalia Navigation Center to use HHAP 5). Resources and housing |

Health and
Human
Services
Agency

navigators will be available to clients in a centralized location. Each navigation center will also act as a low barrier emergency shelter with case managers on-site connecting clients to services. The region anticipates these additional locations will increase the number of people accessing services who are experiencing homelessness. All referrals and services for the new Navigation Centers (including the Visalia Navigation Center, which will utilize HHAP 5 funds) will come from the Coordinated Entry System and be tracked via HMIS. All referrals will be for people experiencing unsheltered homelessness. We anticipate seeing more people accessing services as a

| | | | | | | result of the new navigation centers. |
|---|--|-------------------|--|--|-----------|---|
| Increase the number of permanent housing subsidies/vouchers in Kings and Tulare Counties from HUD and integrate new and/or expansion rapid rehousing programs into the homeless response system. Additionally, increase the number of rapid rehousing subsidies specifically designated by the Tule River Indian Housing Authority. | HUD, Homeless Housing Assistance and Prevention Round 4/5, Encampment Resolution Funding | Federal and State | Visalia/Kings, Tulare Counties CoC Tulare County Health and Human Services Agency Kings County Human Services Agency | Housing Authority of Tulare County, Housing Authority of Kings County, Tule River Indian Housing Authority, Department of Housing and Urban Development, Champions, Salt + Light Works | 6/30/2028 | Visalia/Kings, Tulare Counties CoC works to increase the amount of permanent housing options through United States Department of Housing and Urban Development (HUD) by partnering with service providers to apply for expansions of their current Permanent Supportive Housing projects or new projects. Visalia/Kings, Tulare Counties CoC aims to apply for all available renewal and bonus funds every year through HUD's Continuum of Care competition to increase the number of available housing subsidies in our region. Additionally, Visalia/Kings, Tulare Counties CoC will continue to request an |

increase to the number of vouchers from either county's Housing Authority. Visalia/Kings, Tulare Counties CoC will also support partner agencies' applications for rapid rehousing funds via Encampment Resolution Projects and other new funding streams. Tulare County Health and Human Services Agency is working with the Tule River Housing Authority to allocate Homeless Housing Assistance and Prevention Round 4 funds for rapid rehousing. We will track referrals for new subsidies/vouchers via HMIS and anticipate seeing a decrease in the number of people experiencing unsheltered homelessness as a result of these new rental assistance options.

| | | | | | | |
|---|---|------------------------------|---|--|-------------------|--|
| <p>Increase the number of affordable housing units in the bi-county region.</p> | <p>No Place Like Home, California Tax Credit Allocation, Community Development Block Grant, Homeless Housing Assistance and Prevention Round , Permanent Local Housing Allocation, Project Homekey, Housing and Homelessness incentive Program Rounds 1/2/3/4/5, CA Tax Credit Allocation, CA Debt Limit Allocation, HOME Investment Partnerships Program, Key Bank, Low-Income Housing Tax Credit, Whole Person Care</p> | <p>Federal, State, Local</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>RH Community Builders, Self-Help Enterprises, UpHoldings , Salt + Light Works</p> | <p>12/31/2024</p> | <p>Successfully complete construction and lease up of the following new developments in the bi-county region: Madson Gardens (Tulare County), Sequoia Village (Tulare County), Triangle Courtyard (Kings County), Finca Serena (Tulare County), Northstar (Kings County), Palm Terrace II (Tulare County), Santa Fe Commons II (Tulare County), Sierra Village II (Tulare County), The Lofts (Tulare County), Sequoia Commons II (Tulare County), Sunrise (Kings County), Neighborhood Village</p> <p>Visalia/Kings, Tulare Counties CoC will work with partners to achieve the goal of 0% vacancy after 30 days.</p> <p>All referrals for people experiencing homelessness will go through the Coordinated Entry System</p> |
|---|---|------------------------------|---|--|-------------------|--|

and be tracked via HMIS. We anticipate seeing a decrease in the number of people experiencing unsheltered homelessness as a result of the increase in affordable housing units in the bi-county region.

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|---|--|-----------------------|---|---|-----------------|---|
| <p>Request Tribal Consultation through Cal ICH to establish and sustain improved communication with the Tachi-Yokut Tribe at the Santa Rosa Rancheria and the Tule River Tribe at the Tule River Indian Reservation. Collectively, we will review existing policies and upcoming project designs that consider the housing needs of each community and its qualifying members. Through the technical assistance support provided by the California Racial Equity Action Lab (Ca REAL) Lived</p> | <p>CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Round 4, HUD Coordinated Entry System</p> | <p>Federal, State</p> | <p>Visalia/Kings, Tulare Counties CoC Kings County Human Services Agency Tulare County Health and Human Services Agency</p> | <p>Visalia/Kings, Tulare Counties CoC Lived Experience Committee, Tachi Yokut Indian Tribe, Tule River Indian Tribe, City of Porterville, City of Lemoore</p> | <p>1/1/2025</p> | <p>Build on the collaboration with the local American Indian Tribes and Tribally Designated Housing Entities and Tulare River Indian Housing Authority through bi-monthly email updates from the Visalia/Kings, Tulare Counties CoC and partners. Invite tribal representation on the Visalia/Kings, Tulare Counties CoC Board of Directors, membership, and the Kings County Homeless Collaborative. Increase the participation of Tule River Indian Tribe</p> |
|---|--|-----------------------|---|---|-----------------|---|

Experience and Special Populations Lab, available until the end of July 2024, we will be prepared to establish and maintain engagement through respectful partnerships with people from overrepresented and underserved communities.

representatives on the Tulare County Homeless Taskforce. An annual assessment of American Indian involvement on decision-making committees will be done by the Visalia/Kings, Tulare Counties CoC's Racial Equity Coordinator.

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|---|--|-----------------------|------------------------------------|--|-----------|---|
| Connect individuals to the appropriate services and resources | Housing Support Program, General Assistance, CalWorks, Bringing Families Home, Home Safe, Housing and Disability Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program | State, Local, Federal | Kings County Human Services Agency | Visalia/Kings Tulare Counties CoC, Kings Community Action Organization, Champions, Kings View, Behavioral Health, Care Court, West Hills College Lemoore | 6/30/2028 | Decrease the number of people experiencing unsheltered homelessness |
|---|--|-----------------------|------------------------------------|--|-----------|---|

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|--|---|-------|------------------------------------|---|-----------|---|
| Regularly share operating hours and locations of bi-countywide warming and cooling centers through the Visalia/Kings, Tulare Counties CoC distribution | CalViva - Housing and Homelessness Incentive Program HealthNet - Housing and Homelessness Incentive Program | State | Visalia/Kings, Tulare Counties CoC | Visalia/Kings, Tulare Counties CoC, City of Visalia, TC Hope, City of Tulare City of Porterville, | 6/30/2028 | By sharing warming/cooling center locations and hours and encouraging people experiencing homelessness to participate, we hope to see |
|--|---|-------|------------------------------------|---|-----------|---|

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|-------------------------------------|---|---|---|
| listerv and social media platforms. | Anthem Blue Cross - Incentive Payment Program | City of Hanford, Tulare County Libraries, Kings County Libraries, City of Porterville Fire Department | less individuals experiencing unsheltered homelessness on a given night. Visalia/Kings, Tulare Counties CoC will monitor social media interactions on posts related to cooling and warming centers and determine if there is a similarity in attendance at each operating facility. |
|-------------------------------------|---|---|---|

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

| Racial/Ethnic Group | Measure |
|--|---------|
| American Indian or Alaska Native | 53 |
| American Indian or Alaska Native AND Hispanic/Latino | |
| American Indian or Alaska Native AND Non-Hispanic/Non-Latino | |
| Hispanic/Latina/e/o | 395 |
| Black or African American | 59 |
| Black or African American AND Hispanic/Latino | |
| Black or African American AND Non-Hispanic/Non-Latino | |
| Unaccompanied Youth (18-24) | 24 |
| Parenting Youth (18-24) | 0 |

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|----------------|---|--------------|--------------|--------------------------|----------------------------|----------------------------|
| Regularly seek | CalViva - | State | Visalia/King | Cal ICH, | 6/30/2028 | There will be a |

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|--|---|-------------------------------|--|--|
| <p>out updated best practices and consultation with experts in equity (locally and virtually).</p> | <p>Housing and Homelessness Incentive Program HealthNet - Housing and Homelessness Incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Round 4</p> | <p>s, Tulare Counties CoC</p> | <p>HUD SNAPS office , Kings United Way</p> | <p>continued educational opportunity as homeless support services policies and procedures adapt to changes within the homeless response system and racial and social equity trends. Focus will be placed on racial and social equity trends, and updated training documents. (i.e., Homeless Management Information System Data Standards). Additionally, the Racial Equity Dashboard from Kings United Way will highlight trends in services and outcomes, which in turn can be applied to address equitable supportive services.</p> |
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|---|---|-----------------------|---|--|------------------|---|
| <p>Request Tribal Consultation through Cal ICH with the Tachi-Yokut Tribe at the Santa Rosa Rancheria and the Tule River Tribe at the Tule River Indian</p> | <p>HUD, CalViva - Housing and Homelessness Incentive Program, HealthNet - Housing and Homelessness Incentive Program, Anthem Blue</p> | <p>Federal, State</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Tachi-Yokut Tribe Cultural Department , Tule River Tribe Cultural Department , Kings County Human</p> | <p>6/30/2025</p> | <p>Continued efforts will be made to maintain respectful collaboration with Tule River Tribe and Tachi-Yokuts Tribe members as we</p> |
|---|---|-----------------------|---|--|------------------|---|

Reservation to receive culturally-specific terminology and learn about Yokuts history.

Cross - Incentive Payment Program

Services Agency, Tulare County Health and Human Services Agency

demonstrate transparency and humility through historical and linguistic accuracy. Information gained during these learning sessions will be appropriately integrated into Visalia/Kings, Tulare Counties CoC documents, future trainings, and dialogs.

Acquire professional consultation on the importance of practicing cultural humility and how it differs from cultural competency. Knowing the difference will allow us to demonstrate institutional accountability and then teach it to our partner agencies.

CalViva - Housing and Homelessness Incentive Program, HealthNet - Housing and Homelessness Incentive Program, Anthem Blue Cross - Incentive Payment Program

Local

Visalia/Kings, Tulare Counties CoC

Kings County Human Services Agency, Tulare County Health and Human Services Agency, Subrecipients of Homeless Housing Assistance and Prevention Round 5

6/30/2028

Understanding the difference between cultural competency and cultural humility can showcase how Visalia/Kings, Tulare Counties CoC is making progress toward addressing inequalities in the homeless response system. While county services provide accessible resources for cultural competency, such as language translators, there is still a limited offering of cultural humility due to a lack of understanding of the unique

| | | | | | | |
|---|--|-----------------------|------------------------------------|--|-----------|---|
| | | | | | | boundaries and vulnerabilities of different cultures. |
| Provide language appropriate resources, translation services, to ensure the language barriers don't hinder access to services | Housing Support Program, General Assistance, CalWorks, Bringing Families Home, Home Safe, Housing and Disability Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program | State, Local, Federal | Kings County Human Services Agency | Kings Community Action Organization, Visalia/Kings, Tulare Counties CoC, Salvation Army | 6/30/2028 | Ensure Kings County Human Services Agency pass all audits that relate or include things related to language services |
| Provide Education/Awareness Trainings such as Cultural Competence and LGBTQ+ & Equality training in the workplace for all staff working with the homeless populations | CalWORKs, Child Welfare Services, Cal-Fresh, Medi-Cal, In-Home Supportive Services | State, Federal | Kings County Human Services Agency | County of Kings, Visalia/Kings, Tulare Counties CoC | 6/30/2028 | Ensure staff pass a knowledge test/quiz after each training |
| Partner with CSET to establish the framework for the Youth Action Board and recruit members. | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and, Homelessness incentive Program, Anthem Blue Cross - | Federal, State, Local | Visalia/Kings, Tulare Counties CoC | CSET, Kings County Human Services Agency, Tulare County Health and Human Services Agency | 6/30/2028 | Through partnership with CSET, establish a Youth Action Board that will meet monthly to discuss system-level change for youth ages 18-24 experiencing homelessness in Kings and |

Incentive
Payment
Program, HHAP
3 and 5

Tulare County.
Youth Action
Board members
will participate
in various
committees
including
Visalia/Kings,
Tulare Counties
CoC Rating and
Ranking
Committee
(voting
member),
Visalia/Kings,
Tulare Counties
CoC
Membership
(voting
member),
Tulare County
Homeless
Taskforce
Meetings
(voting
member), and
Kings County
Homeless
Collaborative.

The Youth
Action Board
will utilize HMIS
to track services
provided to
board
members.

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
2,640

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|-------------------|--|---------------------|--------------------|---------------------------------|-----------------------------------|-----------------------------------|
|-------------------|--|---------------------|--------------------|---------------------------------|-----------------------------------|-----------------------------------|

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| Partner with agencies who provide homeless prevention services and integrate prevention services into the homeless response system. | HUD Planning | Federal | Visalia/Kings, Tulare Counties CoC | CSET, Kings Community Action Organization, Salvation Army, Central California Legal Services | 6/30/2028 | Request agencies who provide preventative services to participate at Local Initiatives Navigation Centers events. Offer trainings on homeless prevention and housing retention at Visalia/Kings, Tulare Counties CoC Membership Meetings, Kings County Homelessness Collaborative, and the Tulare County Homeless Taskforce. Visalia/Kings, Tulare Counties CoC anticipates seeing a decrease in the number of people experiencing first time homelessness by providing these preventative services. |
| Identify services for people who are precariously housed. | Housing Support Program General Assistance CalWorks Bringing Families Home Home Safe | State | Tulare County Health and Human Services Agency | Visalia/Kings, Tulare Counties CoC | 6/30/2028 | Connect to individuals who meet eligibility criteria through outreach and engagement. By applying for services we anticipate seeing less people experiencing |

homelessness for the first time.

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|---|---|----------------|--|--|----------|--|
| Request Tribal Consultation through Cal ICH to establish and sustain improved communication with the Tachi-Yokut Tribe at the Santa Rosa Rancheria and the Tule River Tribe at the Tule River Indian Reservation. Collectively, we will review existing policies and upcoming project designs that consider the housing needs of each community and its qualifying members. Through the technical assistance support provided by the California Racial Equity Action Lab (Ca REAL) Lived Experience and Special Populations Lab, available until the end of July 2024, we will be prepared to establish and maintain engagement through respectful partnerships with people | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Round 4, HUD Coordinated Entry System | Federal, State | Visalia/Kings, Tulare Counties CoC Tulare County Health and Human Services Agency Kings County Human Services Agency | Visalia/Kings, Tulare Counties CoC Lived Experience Committee, Tachi Yokut Indian Tribe, Tule River Indian Tribe, City of Porterville, City of Lemoore | 1/1/2025 | Build on the collaboration with the local American Indian Tribes and Tribally Designated Housing Entities and Tulare River Indian Housing Authority through bi-monthly email updates from the Visalia/Kings, Tulare Counties CoC and partners. Invite tribal representation on the Visalia/Kings, Tulare Counties CoC Board of Directors, membership, and the Kings County Homeless Collaborative. Increase the participation of Tule River Indian Tribe representatives on the Tulare County Homeless Taskforce. An annual assessment of American Indian involvement on decision-making committees will be done by the Visalia/Kings, Tulare Counties |
|---|---|----------------|--|--|----------|--|

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|---|--|--|--|--|--|----------------------------------|
| from overrepresented and underserved communities. | | | | | | CoC's Racial Equity Coordinator. |
|---|--|--|--|--|--|----------------------------------|

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|--|--|-----------------------|------------------------------------|--|-----------|--|
| Identify services for people experiencing unstable housing | Housing Support Program, General Assistance, CalWorks, Bringing Families Home, Home Safe, Housing and Disability Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program | State, Local, Federal | Kings County Human Services Agency | Visalia/Kings, Tulare Counties CoC, CalAim providers | 6/30/2028 | See a percentage decrease in the number of people who are experiencing homelessness for the first time |
|--|--|-----------------------|------------------------------------|--|-----------|--|

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|--|--|----------------|------------------------------------|-----------------------------------|-----------|---|
| Connect to Rapid Rehousing to quickly move families/individuals from homelessness to permanent or temporary housing and assist with case management and support of services to assist in stabilizing housing | Housing Support Program, CalWorks, Bringing Families Home, Home Safe, Housing and Disability Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program | State, Federal | Kings County Human Services Agency | Visalia/Kings Tulare Counties CoC | 6/30/2028 | See a percentage decrease in the number of people who are experiencing homelessness for the first time. |
|--|--|----------------|------------------------------------|-----------------------------------|-----------|---|

| | | | | | | |
|---------------------------------|---------------------------------|----------------|--------------------|---------------------|-----------|----------------------------------|
| Refer individuals to Employment | Family Stabilization, CalWORKs, | State, Federal | Kings County Human | Job Training Office | 6/30/2028 | See a percentage decrease in the |
|---------------------------------|---------------------------------|----------------|--------------------|---------------------|-----------|----------------------------------|

| | | | | | | |
|---|--------------------------------|--|-----------------|--|--|--|
| Assistance programs to help individuals secure stable income and move out of homelessness | Expanded Subsidized Employment | | Services Agency | | | number of people who are experiencing homelessness for the first time. |
|---|--------------------------------|--|-----------------|--|--|--|

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|---|---|----------------|------------------------------------|---|-----------|---|
| Collaborate and Coordinate Services with other agencies and non-profit organizations to streamline services | Family Stabilization, CalWORKs, Bringing Families Home, Housing Support Programs, Housing and Disability Advocacy Program | State, Federal | Kings County Human Services Agency | Kings Community Action Organization, Champions, Behavioral Health, Care Court | 6/30/2028 | See a percentage decrease in the number of people who are experiencing homelessness for the first time. |
|---|---|----------------|------------------------------------|---|-----------|---|

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|--------------------------------------|----------------------------|----------------|--|--|-----------|--|
| Street Outreach - Tulare County HHSA | HHAP-5, ARPA, CalAIM, TIEH | State, Federal | Tulare County Health Community Coordination Team (CCT) | KTHA, KingsView, Turning Point, City of Visalia, City of Porterville, City of Tulare, numerous other system partners | 6/30/2028 | Members of the Tulare County Health & Human Services Agency, Integrated Services, Community Coordination Team will conduct street outreach to provide services to people experiencing unsheltered homelessness. CCT members will conduct screening and HMIS entry as well as CES referral. The population served includes those living in encampments, shelters, navigation centers, and individuals |
|--------------------------------------|----------------------------|----------------|--|--|-----------|--|

engaged in either the Tulare or Visalia ERF projects. The CCT will provide harm reduction services, linkage with SUD services, linkage to housing via the CES, linkage with Public Health and other medical outreach teams, and hygiene services. The team will coordinate with additional service providers both through ERF as well as case management roundtables hosted by the Kings/Tulare Homeless Alliance and the Tulare County Task Force on Homelessness.

Outreach conducted at a variety of sites and through multiple pathways allows for an increase in touchpoints with individuals who are accessing services for the first time.

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the

first time

| Racial/Ethnic Group | Measure |
|---|---------|
| American Indian or Alaska Native American Indian or Alaska Native AND Hispanic/Latino (91) American Indian or Alaska Native AND Non-Hispanic/Non-Latino (58) (Difference -1) Please note: The numbers listed in parentheses are selected from CA SPM Data Report: Calendar Years 2020-2022 CA-513 Visalia/Kings, Tulare Counties CoC Measure 7: Breakout data for specific population groups Performance by Ethnicity and Race | 150 |
| Hispanic/Latina/e/o | 1,542 |
| Black or African American Black or African American AND Hispanic/Latino (42) Black or African American AND Non-Hispanic/Non-Latino (263) Please note: The numbers listed in parentheses are selected from CA SPM Data Report: Calendar Years 2020-2022 CA-513 Visalia/Kings, Tulare Counties CoC Measure 7: Breakout data for specific population groups Performance by Ethnicity and Race | 305 |
| Unaccompanied Youth (18 -24) | 132 |
| Parenting Youth (18 - 24) | 54 |

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|--|---|--------------|------------------------------------|--|----------------------------|---|
| Regularly seek out updated best practices and consultation with experts in equity (locally and virtually). | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - | State | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County Health and Human Services, Cal ICH | 6/30/2028 | There will be a continued educational opportunity as homeless support services policies and procedures adapt to changes within the homeless |

Incentive Payment Program

response system and racial and social equity trends. Continuously adapt and implement system changes within the homeless response system, with an emphasis on racial and social equity trends, and update training documents. (i.e., Homeless Management Information System Data Standards). Additionally, the Racial Equity Dashboard from Kings United Way will highlight trends in services and outcomes, which in turn can be applied to address equitable supportive services.

Develop a People with Lived Experience Committee and Youth Action Board to continuously build strong relationships with our partners and stakeholders to create an environment

CalViva - Housing and Homelessness Incentive Program
HealthNet - Housing and Homelessness Incentive Program
Anthem Blue Cross - Incentive Payment Program, HHAP

State

Visalia/Kings, Tulare Counties CoC

Kings County Human Services Agency, Tulare County HHSA, CSET, Subrecipients of Homeless Housing Assistance and

6/30/2024

A top priority of the People with Lived Experience Committee and the Youth Action Board will be to design a brochure or PowerPoint that explains where success occurs between all available service

that fosters collaboration and mutual support.

3 and 5

Prevention Round 5

providers. This will be a template to guide all agencies towards strengthening collaborations within the system of care.

The Youth Action Board will utilize HMIS to track services provided to board members.

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| <p>Provide multi-language packets and utilize conversational translation tools to improve person-centered health and trauma-informed care for people experiencing homelessness seeking housing assistance.</p> | <p>Homeless Housing Assistance and Prevention Round 4, CalViva - Housing and Homelessness incentive Program HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program</p> | <p>State</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Kings County Human Services Agency, Tulare County Health and Human Services Agency, Subrecipients of the Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance and Prevention Round 5, Salt + Light Works, Kings View, Champions Recovery, Exodus Recovery, Libertana, RH Community</p> | <p>6/30/2025</p> | <p>Reinforce acquired knowledge throughout the California Racial Equity Action Lab (Ca REAL) Special Populations Lab to enhance services in the homeless response system. Visalia/Kings, Tulare Counties CoC will work to create informational documents in Spanish, Ilocano, Mandarin, Lao, Portuguese, Hmong, and Punjabi (based on the Limited English Proficiency (LEP) Plan, Tulare County Superior Court of California, and Education</p> |
|--|---|--------------|---|---|------------------|---|

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|--|--|--|--|--|--|--|
| | | | | Builders, Home Health, Tule River Indian Housing Authority, Veteran Affairs, Westcare, CSET, Kaweah Health Street Medicine | | Data Partnership for Kings County) using free online translation programs. Documents will be distributed at Local Initiatives Navigation Centers, emergency shelters, and by street outreach teams. Additionally, the same information will be posted on Visalia/Kings, Tulare Counties CoC's website, and social media channels; these sites will be linked to a QR code. |
|--|--|--|--|--|--|--|

| | | | | | | |
|--|---|-------|------------------------------------|--|-----------|--|
| Acquire professional consultation on the importance of practicing cultural humility and how it differs from cultural competency. Knowing the difference will allow us to demonstrate institutional accountability and then teach it to our partner agencies. | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program | State | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County Health and Human Services Agency, Subrecipients of the Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance and Prevention | 7/28/2028 | Understanding the difference between cultural competency and cultural humility can showcase how the CoC is making progress toward addressing inequalities in the homeless response system. While County services provide accessible resources for cultural competency, such as |
|--|---|-------|------------------------------------|--|-----------|--|

Round 5

language translators, there is still a limited offering of cultural humility due to a lack of understanding of the unique boundaries and vulnerabilities of different cultures.

| | | | | | | |
|---|--|-----------------------|------------------------------------|---|-----------|--|
| Provide language appropriate resources, translation services, to ensure the language barriers don't hinder access to services | Housing Support Program, General Assistance, CalWorks, Bringing Families Home, Home Safe, Housing and Disability Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program | State, Local, Federal | Kings County Human Services Agency | Kings Community Action Organization, Visalia/Kings, Tulare Counties CoC, Salvation Army | 6/30/2028 | Ensure Kings County Human Services Agency pass all audits that relate or include things related to language services |
|---|--|-----------------------|------------------------------------|---|-----------|--|

| | | | | | | |
|---|--|----------------|------------------------------------|---|-----------|---|
| Provide Education/Awareness Trainings such as Cultural Competence and LGBTQ+ & Equality training in the workplace for all staff working with the homeless populations | CalWORKs, Child Welfare Services, Cal-Fresh, Medi-Cal, In-Home Supportive Services | Federal, State | Kings County Human Services Agency | County of Kings, Visalia/Kings, Tulare Counties CoC | 6/30/2028 | Ensure staff pass a knowledge test/quiz after each training |
|---|--|----------------|------------------------------------|---|-----------|---|

SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3
1,139

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|--|--|-----------------------|------------------------------------|--|----------------------------|--|
| Increase the number of affordable housing units in the bi-county region. | No Place Like Home, California Tax Credit Visalia/Kings, Tulare Counties CoC's, Community Development Block Grant, Homeless Housing Assistance and Prevention Round , Permanent Local Housing Allocation, Project Homekey, Housing and Homelessness incentive Program Rounds 1/2/3/4/5, CA Tax Credit Allocation, CA Debt Limit Allocation, HOME Investment Partnerships Program, Key Bank, Low-Income Housing Tax Credit, Whole Person Care | Federal, State, Local | Visalia/Kings, Tulare Counties CoC | RH Community Builders UpHoldings Self-Help Enterprises, Salt + Light Works | 12/31/2024 | Successfully complete construction and lease up of the following new developments in the bi-county region: Madson Gardens (Tulare County), Sequoia Village (Tulare County), Triangle Courtyard (Kings County), Finca Serena (Tulare County), Northstar (Kings County), Palm Terrace II (Tulare County), Santa Fe Commons II (Tulare County), Sierra Village II (Tulare County), The Lofts (Tulare County), Sequoia Commons II (Tulare County), Sunrise (Kings County), Neighborhood Village Visalia/Kings, Tulare Counties CoC will work with partners to |

achieve the goal of 0% vacancy after 30 days.

All referrals for people experiencing homelessness will go through the Coordinated Entry System and be tracked via HMIS. We anticipate seeing a decrease in the number of people experiencing unsheltered homelessness as a result of the increase in affordable housing units in the bi-county region.

Increase the number of permanent housing subsidies/vouchers in Kings and Tulare Counties from HUD and integrate new and/or expansion rapid rehousing programs into the homeless response system. Additionally, increase the number of rapid rehousing subsidies specifically designated by the Tule River

HUD, Homeless Housing Assistance and Prevention Round 4/5, Encampment Resolution Funding

Federal and State

Visalia/Kings, Tulare Counties CoC
Tulare County Health and Human Services Agency
Kings County Human Services Agency

Housing Authority of Tulare County, Housing Authority of Kings County, Tule River Indian Housing Authority, Department of Housing and Urban Development, Champions, Salt + Light Works

6/30/2028

Visalia/Kings, Tulare Counties CoC works to increase the amount of permanent housing options through United States Department of Housing and Urban Development (HUD) by partnering with service providers to apply for expansions of their current Permanent Supportive Housing projects or new

Indian Housing
Authority.

projects.
Visalia/Kings,
Tulare Counties
CoC aims to
apply for all
available
renewal and
bonus funds
every year
through HUD's
Continuum of
Care
competition to
increase the
number of
available
housing
subsidies in our
region.
Additionally,
Visalia/Kings,
Tulare Counties
CoC will
continue to
request an
increase to the
number of
vouchers from
either county's
Housing
Authority.
Visalia/Kings,
Tulare Counties
CoC will also
support partner
agencies'
applications for
rapid rehousing
funds via
Encampment
Resolution
Projects and
other new
funding
streams. Tulare
County Health
and Human
Services
Agency is
working with the
Tule River
Housing
Authority to

allocate Homeless Housing Assistance and Prevention Round 4 funds for rapid rehousing.

| | | | | | | |
|--|--|--------------|---|---|------------------|--|
| <p>Increase funding for landlord engagement and utilize Landlord Relations Specialist position to increase the number of private landlords and property management companies willing to lease to people experiencing homelessness.</p> | <p>CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Round 5</p> | <p>State</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Private landlords, property management companies, Kings County Human Services Agency, Tulare County Health and Human Services, Salt + Light Works, Kings View, Champions Recovery, Exodus Recovery, Libertana, RH Community Builders, Home Health, Tule River Indian Housing Authority, Veteran Affairs, Westcare, CSET, Kaweah Health Street Medicine, Kings Community Action</p> | <p>6/30/2028</p> | <p>Utilize flex funds and the Landlord Mitigation Fund to incentivize landlords to lease units to people experiencing homelessness, resulting in an increase in the number of clients who are moving into units. Increasing the available affordable housing stock with increase the number of people exiting homelessness into permanent housing. All referrals will be tracked via HMIS.</p> |
|--|--|--------------|---|---|------------------|--|

Organization, Family Services of Tulare County, Kings United Way, Central California Family Crisis Center, Elevate, Self-Help Enterprises, Housing Authority of Kings County, Housing Authority of Tulare County

Provide operational subsidies to Homekey sites

Homeless Housing Assistance and Prevention Rounds 4/5 Homekey

State

Tulare County Health and Human Services Agency

Kings County Human Services Agency

Mooney Sequoia LLC

Madson Gardens LLC

Sunrise Apartments (Stardust)

6/30/2028

Having projects operating at the end of June 30, 2028. Current operating subsidies offset the cost of vacant rooms during leasing activities. Program support is being negotiated to transition to shallow and deep rental subsidies for those who currently lack HUD vouchers or other subsidies. This will house individuals while they seek other forms of long-term subsidies.

| | | | | | | |
|---|--|-------|------------------------------------|---|-----------|--|
| Fully integrate CalAIM into the Kings and Tulare County homeless response system. | CalAIM, CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Rounds 1/2 | State | Visalia/Kings, Tulare Counties CoC | California Department of Health Care Services, HealthNet, CalViva, Anthem Blue Cross, Kaiser Permanente, HC2 Strategies | 6/30/2025 | By fully integrating CalAIM services into the homeless response system, Visalia/Kings, Tulare Counties CoC anticipates an increase in the number of people who are connected to services that will assist them in getting housed without utilizing a housing subsidy. This will free up subsidies for those individuals who need a higher level of care. |
|---|--|-------|------------------------------------|---|-----------|--|

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|---|---|----------------|--|--|----------|---|
| Request Tribal Consultation through Cal ICH to establish and sustain improved communication with the Tachi-Yokut Tribe at the Santa Rosa Rancheria and the Tule River Tribe at the Tule River Indian Reservation. Collectively, we will review existing policies and upcoming project designs that consider the housing needs of each community and | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Round 4, HUD Coordinated Entry System | Federal, State | Visalia/Kings, Tulare Counties CoC Kings County Human Services Agency Tulare County Health and Human Services Agency | Visalia/Kings, Tulare Counties CoC Lived Experience Committee, Tachi Yokut Indian Tribe, Tule River Indian Tribe, City of Porterville, City of Lemoore | 1/1/2025 | Build on the collaboration with the local American Indian Tribes and Tribally Designated Housing Entities and Tulare River Indian Housing Authority through bi-monthly email updates from the Visalia/Kings, Tulare Counties CoC and partners. Invite tribal representation on the Visalia/Kings, Tulare Counties |
|---|---|----------------|--|--|----------|---|

its qualifying members. Through the technical assistance support provided by the California Racial Equity Action Lab (Ca REAL) Lived Experience and Special Populations Lab, available until the end of July 2024, we will be prepared to establish and maintain engagement through respectful partnerships with people from overrepresented and underserved communities.

CoC Board of Directors, membership, and the Kings County Homeless Collaborative. Increase the participation of Tule River Indian Tribe representatives on the Tulare County Homeless Taskforce. An annual assessment of American Indian involvement on decision-making committees will be done by the Visalia/Kings, Tulare Counties CoC's Racial Equity Coordinator.

| | | | | | | |
|--|---|----------------|------------------------------------|------------------------------------|-----------|---|
| Utilize programs to assist with security deposits, rent, case management, support services and other costs associated with securing or maintaining housing stability | Housing Support Program, Bringing Families Home, THP/HNMP, Room2Home, Housing Disability and Advocacy Program, Homeless Housing Assistance and Prevention, CalWORKs, Family Stabilization, Transitional Housing Programs, Housing | State, Federal | Kings County Human Services Agency | Visalia/Kings, Tulare Counties CoC | 6/30/2028 | Utilizing our Coordinated Entry System to review housing status at 180 days, with a goal that 60% remained housed |
|--|---|----------------|------------------------------------|------------------------------------|-----------|---|

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|---|---|----------------|--|--|-----------|--|
| | Navigation and Maintenance Program | | | | | |
| Continue to develop and encourage landlord partnerships | Housing Support Program, Brining Families Home, Room2Home, Housing Disability and Advocacy Program, Homeless Housing Assistance and Prevention Round , CalWORKs, Family Stabilization Transitional Housing Programs, Housing Navigation and Maintenance Program | State, Federal | Kings County Human Services Agency | Visalia/Kings, Tulare Counties CoC and current home providers | 6/30/2028 | Increase the number of affordable housing units |
| Street Outreach - Tulare County HHSA | HHAP-5, ARPA, CalAIM, TIEH | State, Federal | Tulare County Health Community Coordination Team (CCT) | KTHA, KingsView, Turning Point, City of Visalia, City of Porterville, City of Tulare, numerous other system partners | 6/30/2028 | Members of the Tulare County Health & Human Services Agency, Integrated Services, Community Coordination Team will conduct street outreach to provide services to people experiencing unsheltered homelessness. CCT members will conduct screening and HMIS entry as well as CES |

referral. The population served includes those living in encampments, shelters, navigation centers, and individuals engaged in either the Tulare or Visalia ERF projects. The CCT will provide harm reduction services, linkage with SUD services, linkage to housing via the CES, linkage with Public Health and other medical outreach teams, and hygiene services. The team will coordinate with additional service providers both through ERF as well as case management roundtables hosted by the Kings/Tulare Homeless Alliance and the Tulare County Task Force on Homelessness.

Direct street outreach links individuals to benefits, assists with document readiness, and registration in HMIS and CES

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|--|--------|-------|--------------------|---|-----------|---|
| | | | | | | which creates pathways from street homelessness into housing. |
| Expand access to THP+ program to reduce the number of people experiencing homelessness | HHAP-5 | State | Tulare County HHSA | Tulare County HHSA, KTHA, HHSA Foster Care, Phoenix transitional Housing, Courage to Change | 6/30/2028 | Placement of transition-aged youth into housing. The funding support for this activity expands program access to an additional 5-7 homeless youth who are former foster care participants. Without this funding, these youth would be discharged from Child Welfare Services to street homelessness. This program provides for housing subsidy and wrap-around services. This activity links to SPM 3: Number of people exiting homelessness into permanent housing. |

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

| Racial/Ethnic Group | Measure |
|---|----------------|
| American Indian or Alaska Native | 47 |
| American Indian or Alaska Native AND Hispanic/Latino (23) | |
| American Indian or Alaska Native AND Non-Hispanic/Non-Latino (24) | |
| Please note: The numbers listed in parentheses are selected | |

from CA SPM Data Report: Calendar Years 2020-2022

CA-513 Visalia/Kings, Tulare Counties CoC
 Measure 7: Breakout data for specific population groups
 Performance by Ethnicity and Race

Hispanic/Latina/e/o 679

Black or African American 147

Black or African American AND Hispanic/Latino (22)
 Black or African American AND Non-Hispanic/Non-Latino (125)
 Please note: The numbers listed in parentheses are selected from CA SPM Data Report: Calendar Years 2020-2022

CA-513 Visalia/Kings, Tulare Counties CoC
 Measure 7: Breakout data for specific population groups
 Performance by Ethnicity and Race

Unaccompanied Youth (18 – 24) 32

Parenting Youth (18 – 24) 38

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|---|---|--------------|------------------------------------|---|----------------------------|--|
| Develop a People with Lived Experience Committee and Youth Action Board to continuously build strong relationships with our partners and stakeholders to create an environment that fosters collaboration and mutual support. | CalViva - Housing and Homelessness Incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, HHAP 3 and 5 | State | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County HHSA, CSET, Subrecipients of Homeless Housing Assistance and Prevention Round 5 | 6/30/2024 | A top priority of the People with Lived Experience Committee and the Youth Action Board will be to design a brochure or PowerPoint that explains where success occurs between all available service providers. This will be a template to guide all agencies towards strengthening |

collaborations within the system of care.

The Youth Action Board will utilize HMIS to track services provided to board members.

| | | | | | | |
|--|---|-------|------------------------------------|--|-----------|---|
| Regularly seek out updated best practices and consultation with experts in equity (locally and virtually). | Homeless Housing Assistance and Prevention Round 4, CalViva - Housing and Homelessness Incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program | State | Visalia/Kings, Tulare Counties CoC | Cal ICH, HUD SNAPS office , Kings United Way | 6/30/2028 | There will be a continued educational opportunity as homeless support services policies and procedures adapt to changes within the homeless response system and racial and social equity trends. Focus will be placed on racial and social equity trends, and updated training documents. (i.e., Homeless Management Information System Data Standards). Additionally, the Racial Equity Dashboard from Kings United Way will highlight trends in services and outcomes, which in turn can be applied to address equitable supportive |
|--|---|-------|------------------------------------|--|-----------|---|

services.

| | | | | | | |
|---|---|-------|------------------------------------|---|-----------|--|
| Through outreach and social media channels, begin seeking participants for "Stories from the Street," a conversational engagement with Tule River and Tachi-Yokut Tribal members, Black, and Latina/e/o community members with current lived experience in homelessness to explicitly describe incidents of inequitable care while navigating the homeless response system. These narratives from individuals experiencing homelessness can supplement the data to better apply racial, ethnic, and gender equity best practices to the Coordinated Entry System. | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, HUD Coordinated Entry System | State | Visalia/Kings, Tulare Counties CoC | KTHA Lived Experience Committee, Kings County Human Services Agency, Tulare County Health and Human Services Agency, subrecipients of the Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance and Prevention Round 5 | 6/30/2028 | The input gained and insight learned will be processed by the racial equity Kings Tulare REAL Core Team and then exchanged with the outreach teams in their engagement with people experiencing homelessness. Person-centered engagement with individuals who are experiencing homelessness demonstrates Visalia/Kings, Tulare Counties CoC's intentionality to reduce systematic barriers while addressing implicit biases. |
|---|---|-------|------------------------------------|---|-----------|--|

| | | | | | | |
|---|--|----------------|------------------------------------|---|-----------|---|
| Provide Education/Awareness Trainings such as Cultural Competence and LGBT & Equality training in the workplace | CalWORKs, Child Welfare Services, CalFresh, Medical, In-Home Supportive Services | Federal, State | Kings County Human Services Agency | County of Kings, Visalia/Kings, Tulare Counties CoC | 6/30/2028 | Ensure staff pass a knowledge test/quiz after each training |
|---|--|----------------|------------------------------------|---|-----------|---|

for all staff working with the homeless populations

| | | | | | | |
|---|---|------------------------------|---|---|------------------|---|
| <p>Partner with CSET to establish the framework for the Youth Action Board and recruit members.</p> | <p>CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and, Homelessness Incentive Program, Anthem Blue Cross - Incentive Payment Program, HHAP 3 and 5</p> | <p>Federal, State, Local</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>CSET, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p> | <p>6/30/2028</p> | <p>Through partnership with CSET, establish a Youth Action Board that will meet monthly to discuss system-level change for youth ages 18-24 experiencing homelessness in Kings and Tulare County. Youth Action Board members will participate in various committees including Visalia/Kings, Tulare Counties CoC Rating and Ranking Committee (voting member), Visalia/Kings, Tulare Counties CoC Membership (voting member), Tulare County Homeless Taskforce Meetings (voting member), and Kings County Homeless Collaborative.</p> <p>The Youth Action Board will utilize HMIS to track services provided to board</p> |
|---|---|------------------------------|---|---|------------------|---|

SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4

127

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|--|---|--------------|------------------------------------|--|----------------------------|--|
| Increase coordination of outreach staff to ensure full regional coverage and eliminate duplication of efforts. | HUD Coordinated Entry System | Federal | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County Health and Human Services, Salt + Light Works, Kings View, Champions Recovery, Exodus Recovery, Libertana, RH Community Builders, Home Health, Tule River Indian Housing Authority, Veteran Affairs, Westcare, CSET, Kaweah Health Street Medicine | 6/30/2028 | Establish outreach calendar for bi-county outreach efforts. Visalia/Kings, Tulare Counties CoC will also begin outreach planning meetings with Tule River Indian Housing Authority Street Outreach team. Our region anticipate seeing an increase in the number of people accessing homeless response services as a result of these collaboration efforts. |

| | | | | | | |
|--|------------------------------|---------|------------------------------------|---|------------|---|
| Lead monthly case conferencing meetings with service providers including outreach staff, housing providers, case managers, and CalAIM providers to ensure clients are connected to as many resources as are available. | HUD Coordinated Entry System | Federal | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County Health and Human Services, Salt + Light Works, Kings View, Champions Recovery, Exodus Recovery, Libertana, RH Community Builders, Home Health, Tule River Indian Housing Authority, Veteran Affairs, Westcare, CSET, Kaweah Health Street Medicine, | 12/31/2024 | Increase participation in case conferencing to include new CalAIM service providers. Integrate ad hoc case conferencing as the needs arise, on a case by case basis. Visalia/Kings, Tulare Counties CoC anticipate that case conferencing and wrap-around services will decrease the length of time that people are experiencing homelessness while accessing services. |
|--|------------------------------|---------|------------------------------------|---|------------|---|

| | | | | | | |
|---|---|-------|------------------------------------|---|-----------|--|
| Fully integrate CalAIM into the Kings and Tulare County homeless response system. | CalAIM, CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing | State | Visalia/Kings, Tulare Counties CoC | California Department of Health Care Services, HealthNet, CalViva, Anthem Blue Cross, Kaiser Permanente, HC2 Strategies | 6/30/2025 | By fully integrating CalAIM service providers into our homeless response system, we will increase the number of services available to people experiencing homelessness and decrease the case load for existing |
|---|---|-------|------------------------------------|---|-----------|--|

Assistance and
Prevention
Rounds 1/2

service providers. This will result in a decrease in the length of time someone experiences homelessness while accessing services.

Partner with jurisdictions to apply for and implement Encampment Resolution Funds projects to get wrap-around services to individuals who otherwise may not access them and provide rapid rehousing rental subsidies to move those individuals into units.

Encampment
Resolution Fund

State

Visalia/Kings, Tulare Counties CoC

Tulare County HHSA, Salt + Light Works, Kings View, City of Tulare, City of Visalia, City of Hanford, Kings Community Action Organization

6/30/2028

Visalia/Kings, Tulare Counties CoC currently partners with the City of Tulare on their Encampment Resolution Funds project by employing two (2) housing navigators that work specifically at the designated encampment and a transportation liaison who can drive individuals residing at the encampment to appointments, lease-up meetings, etc. Visalia/Kings, Tulare Counties CoC wrote letters of support for both the City of Visalia's Encampment Resolution Funding and the City of Hanford's application. Our region hopes that the implementation of these new

projects that offer both wrap-around services and rental assistance will decrease the length of time people are experiencing homelessness while accessing services.

| | | | | | | |
|---|--|----------------|------------------------------------|--|-----------|---|
| Provide supportive services, rapid rehousing, and case management to reduce or eliminate wait times | Housing Support Program, CalWorks, Bringing Families Home, Home Safe, Housing and Disability Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program | State, Federal | Kings County Human Services Agency | Visalia/Kings, Tulare Counties CoC, current home providers | 6/30/2028 | Decrease the number of days that people are experiencing homelessness |
|---|--|----------------|------------------------------------|--|-----------|---|

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

| Racial/Ethnic Group | Measure |
|---|---------|
| American Indian or Alaska Native | 86 |
| American Indian or Alaska Native AND Hispanic/Latino (64) | |
| American Indian or Alaska Native AND Non-Hispanic/Non-Latino (121) | |
| (Difference -99) | |
| Please note: The numbers listed in parentheses are selected from CA SPM Data Report: Calendar Years 2020-2022 | |
| CA-513 Visalia/Kings, Tulare Counties CoC | |
| Measure 7: Breakout data for specific population groups | |
| Performance by Ethnicity and Race | |

| | |
|---|-----|
| Hispanic/Latina/e/o | 121 |
| Asian | 236 |
| Asian AND Hispanic/Latino | |
| Asian AND Non-Hispanic/Non-Latino | |
| Difference | |
| Black or African American | 126 |
| Black or African American AND Hispanic/Latino (144) | |
| Black or African American AND Non-Hispanic/Non-Latino (123) | |
| (Difference -141) | |
| Please note: The numbers listed in parentheses are selected from CA SPM Data Report: Calendar Years 2020-2022 | |
| CA-513 Visalia/Kings, Tulare Counties CoC | |
| Measure 7: Breakout data for specific population groups | |
| Performance by Ethnicity and Race | |
| Unaccompanied Youth (18 – 24) | 129 |
| Parenting Youth (18 – 24) | 128 |

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|---|--|----------------|------------------------------------|--|----------------------------|---|
| Through outreach and social media channels, begin seeking participants for “Stories from the Street,” a conversational engagement with Tule River and Tachi-Yokut Tribal members, Black, and Latina/e/o community members with current lived experience in homelessness | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program HUD Coordinated Entry System | State, Federal | Visalia/Kings, Tulare Counties CoC | KTHA Lived Experience Committee, Kings County Human Services Agency, Tulare County Health and Human Services Agency, subrecipients of the Visalia/Kings, Tulare Counties CoC's allocation of | 6/30/2028 | The input gained and insight learned will be processed by the racial equity Kings Tulare REAL Core Team and then exchanged with the outreach teams in their engagement with people experiencing homelessness. Person-centered engagement with individuals who are |

| | | | | | | |
|---|--|--|--|--|--|--|
| to explicitly describe incidents of inequitable care while navigating the homeless response system. These narratives from individuals experiencing homelessness can supplement the data to better apply racial, ethnic, and gender equity best practices to the Coordinated Entry System. | | | | Homeless Housing Assistance and Prevention Round 5 | | experiencing homelessness demonstrates Visalia/Kings, Tulare Counties CoC's intentionality to reduce systematic barriers while addressing implicit biases. |
|---|--|--|--|--|--|--|

| | | | | | | |
|--|---|-------|------------------------------------|--|-----------|---|
| Recognize where people experiencing homelessness are enduring trauma and inequities. Person-centered engagement with individuals who have previously experienced homelessness becomes a demonstration of intentionality in efforts to reduce systematic barriers while addressing implicit biases. | CalViva - Housing and Homelessness Incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program | State | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County HHSA, Subrecipients of Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance and Prevention Round 5 | 6/30/2028 | Through the training courses Racial Equity 101 and Language Matters, we will address our biases and recognize how these biases can interrupt decision-making processes. |
|--|---|-------|------------------------------------|--|-----------|---|

| | | | | | | |
|--|--|-----------------------|------------------------------------|---|-----------|--|
| Provide language appropriate resources, translation services, to | Housing Support Program, General Assistance, CalWorks, | State, Federal, Local | Kings County Human Services Agency | Kings Community Action Organization, Visalia/King | 6/30/2028 | Ensure Kings County Human Services Agency pass all audits that relate or include |
|--|--|-----------------------|------------------------------------|---|-----------|--|

| | | | | | | |
|--|---|----------------|------------------------------------|--|-----------|---|
| ensure the language barriers don't hinder access to services. | Bringing Families Home, Home Safe, Housing and Disability Advocacy Program, Family Stabilization, Transitional Housing Programs, Housing Navigation and Maintenance Program | | | s, Tulare Counties CoC, Salvation Army | | things related to language services. |
| Identify the cause for the increase in Asian representation in this measure by conducting informational conversations as a volunteer with the Asian Cultural Society (https://www.allholisticmed.org/aboutacs.html) | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program | State | Visalia/Kings, Tulare Counties CoC | Asian Cultural Society | 3/31/2025 | The Visalia/Kings, Tulare Counties CoC Racial Equity Coordinator will conduct informational conversations as a volunteer with the Asian Cultural Society (https://www.allholisticmed.org/aboutacs.html). Information gained will be shared out via trainings and integrated into outreach materials with the hopes of better serving people experiencing homelessness of Asian decent. |
| Provide Education/Awareness Trainings such as Cultural Competence and LGBTQ+ & Equality training | CalWORKs, Child Welfare Services, CalFresh, Medi-Cal, In-Home Supportive Services | Federal, State | Kings County Human Services Agency | County of Kings, Visalia/King, Tulare Counties CoC | 6/30/2028 | Ensure staff pass a knowledge test/quiz after each training |

in the workplace
for all staff
working with the
homeless
populations

| | | | | | | |
|--|--|-----------------------|------------------------------------|--|-----------|---|
| Partner with CSET to establish the framework for the Youth Action Board and recruit members. | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and, Homelessness Incentive Program, Anthem Blue Cross - Incentive Payment Program, HHAP 3 and 5 | Federal, State, Local | Visalia/King , Tulare Counties CoC | CSET, Kings County Human Services Agency, Tulare County Health and Human Services Agency | 6/30/2028 | <p>Through partnership with CSET, establish a Youth Action Board that will meet monthly to discuss system-level change for youth ages 18-24 experiencing homelessness in Kings and Tulare County. Youth Action Board members will participate in various committees including Visalia/Kings, Tulare Counties CoC Rating and Ranking Committee (voting member), Visalia/Kings, Tulare Counties CoC Membership (voting member), Tulare County Homeless Taskforce Meetings (voting member), and Kings County Homeless Collaborative.</p> <p>The Youth Action Board will utilize HMIS to track services provided to</p> |
|--|--|-----------------------|------------------------------------|--|-----------|---|

board members.

SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5
9.00%

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|--|---|--------------|------------------------------------|--|----------------------------|--|
| Lead monthly case conferencing meetings with service providers including outreach staff, housing providers, case managers, and CalAIM providers to ensure clients are connected to as many resources as are available. | HUD Coordinated Entry System | Federal | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County Health and Human Services, Salt + Light Works, Kings View, Champions Recovery, Exodus Recovery, Libertana, RH Community Builders, Home Health, Tule River Indian Housing Authority, Veteran Affairs, Westcare, CSET, Kaweah Health | 6/30/2028 | We will utilize Homeless Management Information System to track recidivism; we anticipate the integration of all new service providers into case conferencing meetings will decrease the number of people returning to homelessness. |

Street
 Medicine,
 Kings
 Community
 Action
 Organizatio
 n, Family
 Services of
 Tulare
 County,
 Kings
 United
 Way,
 Central
 California
 Family
 Crisis
 Center,
 Elevate,
 Self-Help
 Enterprises,
 Housing
 Authority of
 Kings
 County,
 Housing
 Authority of
 Tulare
 County

Partner with agencies who provide homeless prevention services and integrate prevention services into the homeless response system.

HUD Planning

Federal

Visalia/Kings, Tulare Counties CoC

CSET, Kings Community Action Organization, Salvation Army Hanford, Central California Legal Services

6/30/2028

Request agencies who provide preventative services to participate at Local Initiatives Navigation Centers events. Offer trainings on homeless prevention and housing retention at Visalia/Kings, Tulare Counties CoC Membership Meetings, Kings County Homelessness Collaborative, and the Tulare

County Homeless Taskforce and encourage case managers to participate to learn how they can successfully keep clients housed.

| | | | | | | |
|--|---|---------|--|---|-----------|---|
| Homekey Supportive Services Plan | Homekey | State | Kings County Human Services Agency Tulare County Health and Human Services Agency | RH Community Builders, UpHoldings, Cornerstone, Sunrise Apartments (Stardust) LLC | 6/30/2028 | We will utilize Homeless Management Information System to track recidivism; we hope to see an 1% decrease in the number of people who return to homelessness within 6 months. |
| No Place Like Home Supportive Services | No Place Like Home | State | Tulare County Health and Human Services Agency | RH Community Builders and Self-Help Enterprises, UpHoldings | 6/30/2028 | We will utilize Homeless Management Information System to track recidivism; we hope to see an 1% decrease in the number of people who return to homelessness within 6 months. |
| HUD CoC Permanent Supportive Housing supportive service providers will continue to provide wrap around services to individuals prior to move-in and after they | HUD Continuum of Care, HUD Coordinated Entry System | Federal | Visalia/Kings, Tulare Counties CoC | Kings Community Action Organization, Champions Recovery, CSET, Family Services of Tulare County, RH Community | 6/30/2028 | We will utilize Homeless Management Information System to determine if lack of case management is resulting in people returning to homelessness. Permanent |

are housed to prevent returns to homelessness.

Builders, Shrank's Clubhouse, Central California Family Crisis Center

supportive housing projects with a high recidivism rate will receive targeted technical assistance from the CoC.

Request Tribal Consultation through Cal ICH to establish and sustain improved communication with the Tachi-Yokut Tribe at the Santa Rosa Rancheria and the Tule River Tribe at the Tule River Indian Reservation. Collectively, we will review existing policies and upcoming project designs that consider the housing needs of each community and its qualifying members. Through the technical assistance support provided by the California Racial Equity Action Lab (Ca REAL) Lived Experience and Special Populations Lab, available until the end of July 2024, we will be prepared

CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Round 4, HUD Coordinated Entry System

Federal, State

Visalia/Kings, Tulare Counties CoC
Kings County Human Services Agency
Tulare County Health and Human Services Agency

Visalia/Kings, Tulare Counties CoC Lived Experience Committee, Tachi Yokut Indian Tribe, Tule River Indian Tribe, City of Porterville, City of Lemoore

1/1/2025

Build on the collaboration with the local American Indian Tribes and Tribally Designated Housing Entities and Tulare River Indian Housing Authority through bi-monthly email updates from the Visalia/Kings, Tulare Counties CoC and partners. Invite tribal representation on the Visalia/Kings, Tulare Counties CoC Board of Directors, membership, and the Kings County Homeless Collaborative. Increase the participation of Tule River Indian Tribe representatives on the Tulare County Homeless Taskforce. An annual assessment of

to establish and maintain engagement through respectful partnerships with people from overrepresented and underserved communities.

American Indian involvement on decision-making committees will be done by the Visalia/Kings, Tulare Counties CoC's Racial Equity Coordinator.

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

| Racial/Ethnic Group | Measure |
|---|---------|
| American Indian or Alaska Native (American Indian or Alaska Native AND Hispanic/Latino, 4%. American Indian or Alaska Native AND Non-Hispanic/Latino. Difference, 1%) | 3.00% |
| Black or African American (Black or African American AND Hispanic/Latino. Black or African American AND Non-Hispanic/Non-Latino, 7%. Difference, -2%) | 5.00% |
| Hispanic/Latina/e/o | 9.00% |
| Unaccompanied Youth (18 – 24) | 13.00% |
| Parenting Youth (18 – 24) | 9.00% |

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|--|---|--------------|------------------------------------|---|----------------------------|--|
| Regularly seek out updated best practices and consultation with experts in equity (locally and virtually). | Homeless Housing Assistance and Prevention Round 4 CalViva - Housing and Homelessness incentive | State | Visalia/Kings, Tulare Counties CoC | Cal ICH, HUD SNAPS office, Kings United Way | 6/30/2028 | There will be a continued educational opportunity as homeless support services policies and procedures |

Program,
HealthNet -
Housing and
Homelessness
incentive
Program,
Anthem Blue
Cross -
Incentive
Payment
Program

adapt to changes within the homeless response system and racial and social equity trends. Focus will be placed on racial and social equity trends, and updated training documents. (i.e., Homeless Management Information System Data Standards). Additionally, the Racial Equity Dashboard from Kings United Way will highlight trends in services and outcomes, which in turn can be applied to address equitable supportive services.

Provide multi-language informational documents detailing Visalia/Kings, Tulare Counties CoC services and utilize conversational translation tools to improve person-centered health and trauma-informed care and outreach for people experiencing

CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program

State

Visalia/Kings, Tulare Counties CoC

Kings County Human Services Agency, Tulare County Health and Human Services Agency, Subrecipients of HHAP 5, Visalia/Kings, Tulare Counties CoC Lived Experience

7/1/2024

Reinforce acquired knowledge throughout the California Racial Equity Action Lab (Ca REAL) Special Populations Lab to enhance services in the homeless response system. We will work to create informational documents in Spanish, Ilocano,

homelessness and seeking housing assistance.

Committee

Mandarin, Lao, Portuguese, Hmong, and Punjabi (based on the Limited English Proficiency (LEP) Plan, Tulare County Superior Court of California, and Education Data Partnership for Kings County) using free online translation programs. Documents will be distributed at Local Initiatives Navigation Centers, emergency shelters, and by street outreach teams. Additionally, the same information will be posted on Visalia/Kings, Tulare Counties CoC's website, and social media channels; these sites will be linked to a QR code.

| | | | | | | |
|--|---|----------------|------------------------------------|---|-----------|--|
| Collaborate with outreach staff and case managers to ensure that appropriate housing counseling is provided to people experiencing | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue | Federal, State | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County Health and Human Services Agency, | 6/30/2028 | Housing First principles and processes are applied for each client, and progress notes are entered into Homeless Management Information System in an |
|--|---|----------------|------------------------------------|---|-----------|--|

| | | | | | | |
|--|---|--|--|--|--|---|
| homelessness prior to and upon move-in which will help establish a foundation for long-term housing stability. Consult with the individuals who returned to homelessness and/or their case manager to identify barriers or inequitable practices that may have contributed to the return to homelessness, including but not limited to substance use disorder support and employment services. | Cross - Incentive Payment Program HUD CES | | | Subrecipients of HHAP 5, Visalia/Kings, Tulare Counties CoC Lived Experience Committee | | informative and story-telling manner (this applies to HUD-funded projects). Both natural and community supportive services are successful in providing clients with long-term permanent housing to reduce the return to homelessness. |
|--|---|--|--|--|--|---|

| | | | | | | |
|---|---|----------------|------------------------------------|---|-----------|---|
| Provide Education/Awareness Trainings such as Cultural Competence and LGBTQ+ & Equality training in the workplace for all staff working with the homeless populations | CalWORKs, Child Welfare Services, CalFresh, Medi-Cal, In-Home Supportive Services | State, Federal | Kings County Human Services Agency | County of Kings, Visalia/Kings, Tulare Counties CoC | 6/30/2028 | Ensure staff pass a knowledge test/quiz after each training |
|---|---|----------------|------------------------------------|---|-----------|---|

| | | | | | | |
|--|---|-----------------------|------------------------------------|--|-----------|--|
| Partner with CSET to establish the framework for the Youth Action Board and recruit members. | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and, Homelessness Incentive | Federal, State, Local | Visalia/Kings, Tulare Counties CoC | CSET, Kings County Human Services Agency, Tulare County Health and | 6/30/2028 | Through partnership with CSET, establish a Youth Action Board that will meet monthly to discuss system-level change for youth ages 18- |
|--|---|-----------------------|------------------------------------|--|-----------|--|

Program,
Anthem Blue
Cross -
Incentive
Payment
Program, HHAP
3 and 5

Human
Services
Agency

24 experiencing homelessness in Kings and Tulare County. Youth Action Board members will participate in various committees including Visalia/Kings, Tulare Counties CoC Rating and Ranking Committee (voting member), Visalia/Kings, Tulare Counties CoC Membership (voting member), Tulare County Homeless Taskforce Meetings (voting member), and Kings County Homeless Collaborative.

The Youth Action Board will utilize HMIS to track services provided to board members.

SPM 6: Number of people with successful placements from street outreach projects.

SPM 6

83

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|------------|--|--------------|-------------|--------------------------|----------------------------|----------------------------|
|------------|--|--------------|-------------|--------------------------|----------------------------|----------------------------|

achieve the action

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| | | | | | | |
|--|-------------------------------------|----------------|---|--|-------------------|---|
| <p>Lead monthly case conferencing meetings with service providers including outreach staff, housing providers, case managers, and Cal AIM providers to ensure clients are connected to as many resources as are available.</p> | <p>HUD Coordinated Entry System</p> | <p>Federal</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Kings County Human Services Agency, Tulare County Health and Human Services, Salt + Light Works, Kings View, Champions Recovery, Exodus Recovery, Libertana, RH Community Builders, Home Health, Tule River Indian Housing Authority, Veteran Affairs, Westcare, CSET, Kaweah Health Street Medicine, Kings Community Action Organization, Family Services of Tulare County, Kings United Way, Central California Family Crisis Center,</p> | <p>12/31/2024</p> | <p>We will utilize Homeless Management Information System to track the number of people placed in permanent housing projects from street outreach; we anticipate the integration of all new service providers into case conferencing meetings will increase the number of successful placements from street outreach.</p> |
|--|-------------------------------------|----------------|---|--|-------------------|---|

Elevate, Self-Help Enterprises, Housing Authority of Kings County, Housing Authority of Tulare County

| | | | | | | |
|--|---|------------------------------|---|--|------------------|---|
| <p>Continue to support street outreach efforts and collaboration with community agencies. Outreach staff serve as a bridge to agency services, establishing contact in the field and facilitating permanent housing referrals.</p> | <p>HUD Coordinated Entry System, Homeless Housing Assistance and Prevention Rounds 3/4, Encampment Resolution, ROAD (local)</p> | <p>Federal, State, Local</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Champions Recovery, CSET, Salt + Light, Kaweah Health, City of Tulare, Kings View, Kings County Human Services, Tulare County Health and Human Services Agency, Cal AIM service providers</p> | <p>6/30/2028</p> | <p>By continuing to partner with agencies providing street outreach services, we anticipate an increase in the number of people with a Coordinated Entry enrollment in Homeless Management Information System. We have a total of 1,023 Coordinated Entry enrollments from 1/1/2023 - 12/31/2023.</p> |
|--|---|------------------------------|---|--|------------------|---|

| | | | | | | |
|---|--|------------------------------|---|--|-------------------|---|
| <p>Increase the number of affordable housing units in the bi-county region.</p> | <p>No Place Like Home, California Tax Credit Allocation, Community Development Block Grant, Homeless Housing Assistance and Prevention Round , Permanent Local Housing Allocation,</p> | <p>Federal, State, Local</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>RH Community Builders UpHoldings Self-Help Enterprises Salt + Light Works</p> | <p>12/31/2024</p> | <p>Successfully complete construction and lease up of the following new developments in the bi-county region: Madson Gardens (Tulare County), Sequoia Village (Tulare County), Triangle Courtyard (Kings County),</p> |
|---|--|------------------------------|---|--|-------------------|---|

Project
Homekey,
Housing and
Homelessness
incentive
Program
Rounds
1/2/3/4/5, CA
Tax Credit
Allocation, CA
Debt Limit
Allocation,
HOME
Investment
Partnerships
Program, Key
Bank, Low-
Income Housing
Tax Credit,
Whole Person
Care

Finca Serena
(Tulare County),
Northstar (Kings
County), Palm
Terrace II
(Tulare County),
Santa Fe
Commons II
(Tulare County),
Sierra Village II
(Tulare County),
The Lofts
(Tulare County),
Sequoia
Commons II
(Tulare County),
Sunrise (Kings
County),
Neighborhood
Village

Visalia/Kings,
Tulare Counties
CoC will work
with partners to
achieve the
goal of 0%
vacancy after
30 days.

All referrals for
people
experiencing
homelessness
will go through
the Coordinated
Entry System
and be tracked
via HMIS. We
anticipate
seeing a
decrease in the
number of
people
experiencing
unsheltered
homelessness
as a result of
the increase in
affordable
housing units in
the bi-county
region.

| | | | | | | |
|--|--|-------|--|-------------------------------------|-----------|--|
| Increase the number of rapid rehousing subsidies by the Tule River Indian Housing Authority. | Homeless Housing Assistance and Prevention Round 3/4/5 | State | Tulare County Health and Human Services Agency | Tule River Indian Housing Authority | 6/30/2028 | Increase the number of subsidies (PSH, rapid, vouchers) by 30. |
|--|--|-------|--|-------------------------------------|-----------|--|

| | | | | | | |
|--|---|----------------|--|--|----------|--|
| Request Tribal Consultation through Cal ICH to establish and sustain improved communication with the Tachi-Yokut Tribe at the Santa Rosa Rancheria and the Tule River Tribe at the Tule River Indian Reservation. Collectively, we will review existing policies and upcoming project designs that consider the housing needs of each community and its qualifying members. Through the technical assistance support provided by the California Racial Equity Action Lab (Ca REAL) Lived Experience and Special Populations Lab, available until the end of July 2024, we will be prepared to establish and maintain | CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program, Anthem Blue Cross - Incentive Payment Program, Homeless Housing Assistance and Prevention Round 4, HUD Coordinated Entry System | Federal, State | Visalia/Kings, Tulare Counties CoC Kings County Human Services Agency Tulare County Health and Human Services Agency | Visalia/Kings, Tulare Counties CoC Lived Experience Committee, Tachi Yokut Indian Tribe, Tule River Indian Tribe, City of Porterville, City of Lemoore | 1/1/2025 | Build on the collaboration with the local American Indian Tribes and Tribally Designated Housing Entities and Tulare River Indian Housing Authority through bi-monthly email updates from the Visalia/Kings, Tulare Counties CoC and partners. Invite tribal representation on the Visalia/Kings, Tulare Counties CoC Board of Directors, membership, and the Kings County Homeless Collaborative. Increase the participation of Tule River Indian Tribe representatives on the Tulare County Homeless Taskforce. An annual assessment of American Indian involvement on |
|--|---|----------------|--|--|----------|--|

engagement through respectful partnerships with people from overrepresented and underserved communities.

decision-making committees will be done by the Visalia/Kings, Tulare Counties CoC's Racial Equity Coordinator.

Street Outreach - Tulare County HHSA

HHAP-5, ARPA, CalAIM, TIEH

Federal, State

Tulare County Health & Human Services Agency, Community Coordination Team (CCT)

KTHA, KingsView, Turning Point, City of Visalia, City of Porterville, City of Tulare, numerous other system partners

6/30/2028

Members of the Tulare County Health & Human Services Agency, Integrated Services, Community Coordination Team will conduct street outreach to provide services to people experiencing unsheltered homelessness. CCT members will conduct screening and HMIS entry as well as CES referral. The population served includes those living in encampments, shelters, navigation centers, and individuals engaged in either the Tulare or Visalia ERF projects. The CCT will provide harm reduction services, linkage with SUD services,

linkage to housing via the CES, linkage with Public Health and other medical outreach teams, and hygiene services. The team will coordinate with additional service providers both through ERF as well as case management roundtables hosted by the Kings/Tulare Homeless Alliance and the Tulare County Task Force on Homelessness.

These street outreach efforts directly link individuals with our HMIS and CES which is our pathway to housing. Furthermore, members of the CCT assist individuals with establishing document readiness, applying for benefits, and seeking subsidies. This connects individuals to a variety of housing options.

| | | | | | | |
|------------------------|--------|-------|---------------|---------------|-----------|-------------------------|
| Sustain investments in | HHAP-5 | State | Tulare County | Tulare County | 6/30/2028 | Provide for operational |
|------------------------|--------|-------|---------------|---------------|-----------|-------------------------|

| | | | |
|---------|--------------------------------|--|---|
| Homekey | Health & Human Services Agency | Health & Human Services Agency, KTHA, Mooney Sequoia LLC, Madson Gardens LLC | stability of Homekey sites while projects are in start-up. Potential support of rental subsidies due to shortage of available vouchers. Current operating subsidies offset the cost of vacant rooms during leasing activities. Program support is being negotiated to transition to shallow and deep rental subsidies for those who currently lack HUD vouchers or other subsidies. This will house individuals while they seek other forms of long-term subsidies. |
|---------|--------------------------------|--|---|

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

| Racial/Ethnic Group | Measure |
|---------------------|---------|
| Hispanic/Latina/e/o | 50 |

Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|----------------------------|---|----------------|-----------------------|--------------------------|----------------------------|----------------------------|
| Regularly seek out updated | CalViva - Housing and | Federal, Local | Visalia/Kings, Tulare | Cal ICH, HUD | 6/30/2028 | There will be a continued |

| | | | | |
|---|--|--------------|---------------------------------|---|
| best practices and consultation with experts in equity (locally and virtually). | Homelessness incentive Program, HealthNet - Housing and Homelessness incentive Program Anthem Blue Cross - Incentive Payment Program HUD CES | Counties CoC | SNAPS office , Kings United Way | educational opportunity as homeless support services policies and procedures adapt to changes within the homeless response system and racial and social equity trends. Focus will be placed on racial and social equity trends, and updated training documents. (i.e., Homeless Management Information System Data Standards). Additionally, the Racial Equity Dashboard from Kings United Way will highlight trends in services and outcomes, which in turn can be applied to address equitable supportive services. |
|---|--|--------------|---------------------------------|---|

| | | | | | | |
|---|---|----------------|------------------------------------|---|----------|---|
| Provide multi-language packets and utilize conversational translation tools to improve person-centered health and trauma-informed care for people | CalViva - Housing and Homelessness incentive Program HealthNet - Housing and Homelessness incentive Program Anthem Blue Cross - | Federal, State | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County Health and Human Services Agency, Subrecipien | 7/1/2024 | Reinforce acquired knowledge throughout the California Racial Equity Action Lab (Ca REAL) Special Populations Lab to enhance services in the homeless |
|---|---|----------------|------------------------------------|---|----------|---|

experiencing homelessness seeking housing assistance. Incentive Payment Program

ts of the Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance and Prevention Round 5, Salt + Light Works, Kings View, Champions Recovery, Exodus Recovery, Libertana, RH Community Builders, Home Health, Tule River Indian Housing Authority, Veteran Affairs, Westcare, CSET, Kaweah Health Street Medicine

response system. We will work to create informational documents in Spanish, Ilocano, Mandarin, Lao, Portuguese, Hmong, and Punjabi (based on the Limited English Proficiency (LEP) Plan, Tulare County Superior Court of California, and Education Data Partnership for Kings County) using free online translation programs. Documents will be distributed at Local Initiatives Navigation Centers, emergency shelters, and by street outreach teams. Additionally, the same information will be posted on Visalia/Kings, Tulare Counties CoC's website, and social media channels; these sites will be linked to a QR code.

| | | | | | | |
|--|--|----------------|------------------------------------|---|-----------|---|
| Host monthly mandatory racial equity data analysis | Homeless Housing Assistance and Prevention | Federal, State | Visalia/Kings, Tulare Counties CoC | Visalia/Kings, Tulare Counties CoC, Lived | 6/30/2028 | All HHAP 5 sub-recipients of the Visalia/Kings, Tulare Counties |
|--|--|----------------|------------------------------------|---|-----------|---|

| | | | |
|---|--|--|--|
| <p>sessions of the Racial Equity Dashboard from Kings United Way to determine overrepresented and underserved populations. We will utilize metrics and data from Homeless Management Information System and the bi-county Point in Time count in all data-driven decision-making processes. This will be completed through racial equity office hours that occur once a month throughout the calendar year.</p> | <p>Round 4 CalViva - Housing and Homelessness incentive Program HealthNet - Housing and Homelessness incentive Program Anthem Blue Cross - Incentive Payment Program HUD CES</p> | <p>Experience Committee, Homeless Management Information System Steering Committee, Kings United Way</p> | <p>CoC will be required to participate in at least 66% (or eight (8) out of 12 months, annually) of the monthly racial equity office hours in the calendar year. Additionally, subrecipients will participate in the mandatory training, with strong recommendations from Kings County Human Services Agency and Tulare County Health and Human Services, which will be recorded and available to all subrecipients.</p> |
|---|--|--|--|

| | | | | | |
|---|--|------------------------------|---|---|--|
| <p>Partner with CSET to establish the framework for the Youth Action Board and recruit members.</p> | <p>CalViva - Housing and Homelessness incentive Program, HealthNet - Housing and Homelessness Incentive Program, Anthem Blue Cross - Incentive Payment Program, HHAP 3 and 5</p> | <p>Federal, State, Local</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>CSET, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p> | <p>Through partnership with CSET, establish a Youth Action Board that will meet monthly to discuss system-level change for youth ages 18-24 experiencing homelessness in Kings and Tulare County. Youth Action Board members will participate in various committees including Visalia/Kings, Tulare Counties</p> |
|---|--|------------------------------|---|---|--|

CoC Rating and Ranking Committee (voting member), Visalia/Kings, Tulare Counties CoC Membership (voting member), Tulare County Homeless Taskforce Meetings (voting member), and Kings County Homeless Collaborative.

The Youth Action Board will utilize HMIS to track services provided to board members.

Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization

as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

| Key Action | Lead Entity | Collaborating Entity/ies |
|--|------------------------------------|--|
| <p>Establish a committee of people with lived experience of homelessness by June 30, 2024. This committee will be a group of individuals with former or current lived experience of homelessness and with an intersectional representation that reflects race/ethnicity, geographic location, age, and sexual orientation/gender identity.</p> <p>The committee will be empowered to invite participation from other underserved populations to contribute a voice at the table. A representative from the committee will be on the Visalia/Kings, Tulare Counties CoC Board of Directors, the Rating and Ranking Committee, and a voting member of the KTCOC Membership. Both the Kings County Homelessness Collaborative and the Tulare County Task Force on Homelessness will hold seats for individuals with lived experience with homelessness. The insight from people with lived experience will bring awareness to where</p> | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency Tulare County Health and Human Services Agency |

improvements should be made.

Engage with and maintain culturally responsive policies, practices, and attitudes that are grounded in cultural humility. The expertise that the racial equity core team has gained will be utilized in these endeavors after completing the Cal ICH Special Populations Lab with Ca Real TA support.

Visalia/Kings, Tulare Counties CoC

Kings County Human Services Agency
Tulare County Health and Human Services Agency
Visalia/Kings, Tulare Counties CoC
People with Lived Experience Committee

Racial, ethnic, and gender equity will require service providers to practice bias reduction through collective care for American Indian, Asian, Black, and Latina/o communities.

Request annual LGBTQIA+-relevant training support from The Source LGBT+ Center for Visalia/Kings, Tulare Counties CoC staff members and partner agency case managers that includes a comprehensive overview of fundamental and essential topics such as sex, gender, identity, and sexual orientation.

Visalia/Kings, Tulare Counties CoC

The Source LGBT+ Center, Visalia/Kings, Tulare Counties CoC Membership, Visalia/Kings, Tulare Counties CoC Case Management Roundtable participants

The Source LGBT+ Center will host a complimentary hour-long training session called LGBT 101 to provide education on sexual orientation and gender identity (SOGI) data, terminology, and the use of gender pronouns. Also covered are important areas such as creating welcoming environments, identifying risk factors, understanding social determinants of health, and addressing family rejection.

The initial LGBT 101 training will be available to Visalia/Kings, Tulare Counties CoC staff and partner agency case managers during a Case Manager Roundtable meeting on an annual basis. By modeling that content and applying the context from equity trends, Visalia/Kings, Tulare Counties CoC will facilitate a similar training for Homeless Housing Assistance and Prevention Round 5 subrecipients.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

| Key Action | Lead Entity | Collaborating Entity/ies |
|---|------------------------------------|---|
| Establish and maintain mandatory trainings (tentatively titled): Racial Equity 101, Language Matters, Cultural Humility, and LGBT 101 that prioritize and promote racial equity and housing | Visalia/Kings, Tulare Counties CoC | Kings County Human Services Agency, Tulare County Health and Human Services |

first principles for those experiencing homelessness in our community. These programs will strive to remove any biases while receiving supportive services. All individuals must have equal opportunities and access to resources, regardless of their race, ethnicity, or other demographic characteristics.

Agency, subrecipients of Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance and Prevention Round 5 funds, any partnering agency who wishes to participate in trainings

Engage with and maintain culturally responsive policies, practices, and attitudes that are grounded in cultural humility. The expertise that the Kings Tulare REAL Core Team has gained will be utilized in these endeavors after completing the Cal ICH Special Populations Lab with Ca Real TA support.

Visalia/Kings, Tulare Counties CoC

Kings County Human Services Agency, Tulare County Health and Human Services Agency, Visalia/Kings, Tulare Counties CoC People with Lived Experience Committee

Racial, ethnic, and gender equity will require service providers to practice bias reduction through collective care for American Indian, Asian, Black, and Latina/o communities.

Utilize data for each program using the Racial Equity Dashboard from Kings United Way to determine and highlight overrepresented and underserved populations. Racial equity office hours will occur once a month throughout the calendar year.

Visalia/Kings, Tulare Counties CoC

Kings County Human Services Agency, Tulare County Health and Human Services Agency, Kings United Way, subrecipients of Visalia/Kings, Tulare Counties CoC allocation of Homeless Housing Assistance and Prevention Round 5 funds, any partnering agency who wishes to participate in trainings

Additionally, Visalia/Kings, Tulare Counties CoC will host the following mandatory trainings (tentatively titled): Racial Equity 101, Language Matters, Cultural Humility, and LGBT 101.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

| Key Action | Lead Entity | Collaborating Entity/ies |
|---|-----------------------------------|--|
| Visalia/King, Tulare Counties CoC, Kings County Human Services Agency, and Tulare County Health and Human Services Agency, will collectively place importance on promoting racial equity, social progress, and unbiased housing initiatives following the Housing First model throughout the bi-county region. Through the education and implementation of socially equitable standards, we will work towards a more inclusive community with | Visalia/King, Tulare Counties CoC | Kings County Human Services Agency, Tulare County Health and Human Services Agency |

opportunities for all individuals to thrive.

Establish a People with Lived Experience Committee by June 30, 2024. This committee will be a group of individuals with former or current lived experience of homelessness and intersectional representation reflecting race/ethnicity, geographic location, age, and sexual orientation/gender identity.

Visalia/Kings, Tulare Counties CoC

Kings County Human Services Agency, Tulare County Health and Human Services Agency, Visalia/Kings, Tulare Counties CoC People with Lived Experience Committee

The committee will be empowered to identify and invite participation from other underserved populations they identify as needing a voice at the table. A representative from the committee will be on the KTHA Board of Directors, the Rating and Ranking Committee, and a voting member of the KTCoC Membership. Both the Kings County Homeless Collaborative and the Tulare Countywide Task Force on Homeless will hold seats for individuals with lived experience in homelessness.

Including the voices and lived expertise of people who have experienced homelessness will bring awareness to where improvements should be made.

Partner with CSET on the development of the Youth Action Board by June 30, 2024. A Youth Action Board representative will be on the Rating and Ranking Committee and a voting member of Visalia/Kings, Tulare Counties CoC Membership.

Visalia/Kings, Tulare Counties CoC

Kings County Human Services Agency, Tulare County Health and Human Services Agency, Visalia/Kings, Tulare Counties CoC People with Lived Experience Committee, CSET

Through partnership with CSET, establish a Youth Action Board that will meet monthly to discuss system-level change for youth ages 18-24 experiencing homelessness in Kings and Tulare County. Youth Action Board members will participate in various committees including Visalia/Kings, Tulare Counties CoC Rating and Ranking Committee (voting member), Visalia/Kings, Tulare Counties CoC Membership (voting member), Tulare County Homeless Taskforce Meetings (voting member), and Kings County Homeless Collaborative.

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

| Key Action | Lead Entity | Collaborating Entity/ies |
|---|---|--|
| <p>Establish racial equity training courses for system-wide client-facing staff to complete within the first 6 months of hire. The goal of these training courses is to improve engagement and access to services for the diverse population of people experiencing homelessness in Kings and Tulare Counties and to ensure racial equity in the homeless response system. This will be tracked through monthly analysis of Homeless Management Information System data and the Racial Equity Dashboard through Kings United Way.</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Kings County Human Services Agency, Tulare County Health and Human Services Agency, Kings United Way, subrecipients of Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance and Prevention Round 5 funds, any partnering agency who wishes to participate in trainings</p> |
| <p>Offer the following training courses to be designed by the Kings Tulare REAL Core Team (tentatively titled): LGBT 101; Housing First 101; Motivational Interviewing; Trauma-Informed Care and Harm Reduction Strategies; Cultural Humility; Yokuts Territory History; Language Matters.</p> <p>Engage with and maintain culturally responsive policies, practices, and attitudes that are grounded in cultural humility for the American Indian, Black, Asian, and Latina/e/o communities.</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Kings County Human Services Agency, Tulare County Health and Human Services Agency, Kings United Way, subrecipients of Visalia/Kings, Tulare Counties CoC's allocation of Homeless Housing Assistance and Prevention Round 5 funds, any partnering agency who wishes to participate in trainings, The Source LGBT+ Center</p> |
| <p>Conduct focus groups on a quarterly basis for people currently accessing the homeless response system. The locations of focus groups will rotate cities and virtual locations to accommodate as many individuals as possible.</p> | <p>Visalia/Kings, Tulare Counties CoC</p> | <p>Kings County Human Services Agency, Tulare County Health and Human Services Agency</p> |

Is place-based encampment resolution occurring within the region?

Yes

The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Narrative for place-based encampment resolution

Visalia/Kings, Tulare Counties CoC works closely with the City of Tulare on their Encampment Resolution Funding (ERF) project. Visalia/Kings, Tulare Counties CoC is under contract with the City to utilize funds to hire one FTE Housing Navigator under Encampment Resolution Funding Round 1 (ERF-R1); the ERF-

R1 contract is attached. Visalia/Kings, Tulare Counties CoC is currently in the process of going under contract with the City to utilize funds to hire two (2) FTE staff (one Housing Navigator and one Transportation Liaison) under Encampment Resolution Funding Round 2 (ERF-R2); the ERF-R2 letter of support is attached.

Through Coordinated Entry and under both the ERF-R1 and ERF-R2 we have prioritized 50 families into Homekeys and No Place Like Home affordable housing apartment complexes in Tulare County. Each program has onsite case management to provide wrap around services and progressive engagement to keep people permanently housed and prevent recidivism.

Additionally, Visalia/Kings, Tulare Counties CoC has written letters of support (both attached) for the City of Visalia and the City of Hanford/Kings Community Action Organization's ERF-R3 applications. If awarded funds, these projects will receive the same prioritization as the City of Tulare's ERF project.

Optional Upload: Evidence of Collaboration and/or Prioritization

Executed - Exhibit A-2_ KTHA.pdf

Kings Tulare Continuum of Care on Homelessness 2023.01.09.pdf

ERF 2 Letter of Support 8.29.2023.pdf

Visalia ERF-3-R Letter of Support.pdf

KCAO_ERF-R3.pdf

Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
 - o Jails
 - o Prisons
 - o Hospitals:
 - o Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

| Key Action | Lead Entity | Collaborating Entity/ies |
|--|--|--|
| Connect eligible applicants to housing navigation, connect applicants to transitional/bridge housing, and connect to local Coordinated Entry System (all in development through Cal AIM efforts with county and Managed Care Plans). Tulare County Health and Human Services Agency is currently working to embed enhanced care management services within our jails. Tulare County Health and Human Services Agency has community coordination team members co-located at a Tulare County Probation Department, a building referred to as Connections, which houses multiple service providers. This co-location provides enhanced opportunities for collaboration. | Tulare County Health and Human Services Agency, Tulare County Sheriff's Office ("TCSO"), Phoenix House (youth), and additional provider(s) to be identified through RFP or similar process, and selection of Managed Care Plans. | Visalia/Kings, Tulare Counties CoC, Kings United Way, TCSO, Cal AIM CS Providers, Managed Care Plans |
| Kings County Human Services Agency worker provides jail re-entry services (in progress via Cal AIM activities with Managed Care Plans) | Kings County Human Services Agency, Kings County Sheriff's Office | Visalia/Kings, Tulare Counties CoC, Kings United Way, Kings County Sheriffs Office, Kings County Behavioral Health |
| Visalia/Kings, Tulare Counties CoC responds to letters received from inmates in jails who are interested in receiving housing services upon release. Visalia/Kings, Tulare | Visalia/Kings, Tulare Counties CoC | Kings View, Tulare County Probation Department, Kings County Probation |

Counties CoC explains HUD's definition of homeless and, if the inmate qualifies for services, the staff will connect with the individual and provide housing navigation services. Additionally, Visalia/Kings, Tulare Counties CoC supports partner agencies who enter the jail system to provide direct services to people prior to release.

Department

Visalia/Kings, Tulare Counties CoC will support CalAIM's justice involved population of focus and work with the local jails and service providers to prevent people exiting to homelessness.

Visalia/Kings, Tulare Counties CoC

Tulare County Sheriff, Kings County Sheriff, CalAIM justice involved population of focus service providers

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

| Key Action | Lead Entity | Collaborating Entity/ies |
|---|---|--|
| Not applicable due to lack of authority and area of responsibility. Prison inmates are the responsibility of the California Department of Corrections and Rehabilitation as well as Parole services. This is a State effort. Inmates who have been incarcerated for longer than 90 days do not qualify for Coordinated Entry System enrollment nor are they eligible for most housing vouchers. Prison inmates are not a population of focus under Cal AIM. | California Department of Corrections and Rehabilitation | Not applicable - County jurisdictions and Homeless Management Information System/Coordinated Entry System are not linked with prisons. |
| Relating to homeless individuals, the Kings County Human Services Agency will work with any member of the public to find an appropriate program that could support them. Kings County Human Services Agency does not have an MOU with the state prisons in our area, however, we do have outstations in the two cities where prisons are located. Should a released inmate sign a release of information, information can be provided to Parole Officer. | Kings County Human Services Agency | California Department of Corrections and Rehabilitation, Division of Adult Parole Operations |
| Visalia/Kings, Tulare Counties CoC responds to letters received from | Visalia/Kings, Tulare Counties CoC | California Department of Corrections and |

inmates in prisons who are interested in receiving housing services upon release. Visalia/Kings, Tulare Counties CoC explains HUD's definition of homelessness and, if the inmate qualifies for services, the staff will connect with the individual and provide housing navigation services. Visalia/Kings, Tulare Counties CoC works with Parole Officers to facilitate connecting individuals newly released from prisons who are experiencing homelessness to housing resources. If the individual is staying in a h/motel paid for by their parole officer, a place not meant for human habitation, or an emergency shelter, Visalia/Kings, Tulare Counties CoC will connect with them to provide housing navigation services.

Rehabilitation, Division of Adult Parole Operations

Visalia/Kings, Tulare Counties CoC will support CalAIM's justice involved population of focus and work with the local prisons and service providers to prevent people exiting to homelessness.

Visalia/Kings, Tulare Counties CoC

California Department of Corrections Rehabilitation, Avenal State Prison, Corcoran State Prison

N/A - no prisons in jurisdictions

Tulare County Health and Human Services Agency

N/A

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

| Key Action | Lead Entity | Collaborating Entity/ies |
|---|--|---|
| Visalia/Kings, Tulare Counties CoC will identify and collaborate with agencies that are offering CalAIM recuperative care beds for people who were experiencing homelessness prior to hospitalization. We will build partnerships with them to ensure that clients are offered wrap-around services while in the recuperative care beds and once placed into housing. | Visalia/Kings, Tulare Counties CoC | Kings View, Good Samaritan House, Anthem Blue Cross, CalViva, HealthNet, Kings County Human Services Agency, Tulare County Health and Human Services Agency |
| Connect eligible applicants to housing navigation, connect applicants to transitional/bridge housing, and connect to local Homeless Management Information System and Coordinated Entry System (all in | Tulare County Health and Human Services Agency, Kaweah Health Care District (Visalia), Adventist Hospital Tulare (Tulare), Sierra View Hospital (Porterville), and selection of Managed Care Plans, and identified | HHSA, Kaweah Health Care District (Visalia), Adventist Hospital Tulare (Tulare), Sierra View Hospital (Porterville), Visalia/Kings, Tulare |

| | | |
|---|---|--|
| development through Cal AIM efforts with county and Managed Care Plans). | ECM and CS providers through the MCPs. | Counties CoC, KUW |
| Connect eligible applicants to housing navigation, connect applicants to transitional/bridge housing, and connect to local Homeless Management Information System and Coordinated Entry System (all in development through Cal AIM efforts with county and Managed Care Plans). | Kings County Human Services Agency, Adventist Health Hanford (Hanford), Managed Care Plans, and identified ECM and CS providers through the MCPs. | Kings United Way, Visalia/Kings, Tulare Counties CoC, Adventist Health Hanford, Managed Care Plans and identified ECM and CS providers through the MCPs. |

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

| Institutional Setting | Key Action | Lead Entity | Collaborating Entity/ies |
|------------------------------|--|---|--|
| Foster Care | Permanent Supportive Housing, Utilizes Transitional Housing Program and Housing Navigation and Maintenance Program funding as well as any youth set aside from Homeless Housing Assistance and Prevention, connects to local CoC via Homeless Management Information System entry, connects to bridge housing, Permanent Supportive Housing, and similar housing program support | Tulare County Health and Human Services Agency, Kings County Human Services Agency, Human Services Branch, Child Welfare Services | HHSA, Integrated Services Phoenix Transitional CSET, Managed Care Plan contracted ECM and CS service providers, each county's Child Welfare and Foster Care & Adoptions programs |
| Behavioral Health Facilities | Re-entry from facility, behavioral health services, and housing | Tulare County Health and Human Services Agency, Behavioral Health Branch | Kings View, Turning Point, Kings United Way |

Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
 - The Homekey Program,
 - The No Place Like Home Program
 - The Multifamily Housing Program
 - The Housing for a Healthy California Program
 - The Homeless Housing, Assistance, and Prevention Program
 - Building Homes and Jobs Act
 - The California Emergency Solutions Grants Program
 - The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
 - HOME Investment Partnerships Act
 - Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.*

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. **Local Fund Administrator:** *The entity responsible for administering the given funding source.*
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** *Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.*
3. **Funding Amount:** *Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)*
4. **Timeframe of Use:** *The date range the local fund administrator anticipates expending the*

identified program funds.

Funding Landscape

| Funding Program | Funding Type | Local Fund Administrator | Description of How Funds are/will be Utilized to End Homelessness in the Region | Funding Amount | Amount Prioritized for permanent Housing Solutions | Timeframe of Use |
|--------------------------------|--------------|--|--|-----------------|--|--|
| The Homekey Program | State | Tulare County Health & Human Services Agency, Integrated Services | Provides for the delivery of permanent housing. We currently have two Homekey sites and a pending application on a third. Our first site, a Homekey 1 project, Sequoia Village provides 50 units of housing. | \$4,700,000.00 | \$4,700,000.00 | Fully expended in FY2019/2020. |
| The No Place Like Home Program | Federal | Tulare County Health & Human Services Agency, Behavioral Health Branch | Tulare County HHSA, through its Behavioral Health Branch, has partnered on four (4) No Place Like Home (NPLH) projects located across the county. At each of these projects, case management and peer support services are provided through an agreement with RH Community Builders. These services include linkage with the Benefit Programs such as CalWORKS and CalFresh. RH Community Builders participates in project team meetings where residents and their needs are discussed between the developer, property management, supportive services, as well as the local Continuum of Care | \$30,672,346.00 | \$10,150,560.55 | 2020-2040 (NPLH requires supportive services available at sites for 20 years.) |

for the unhoused population. Based on the information gained from the qualification assessment, the team then works to connect the resident with the appropriate programs and services. Additionally, the project teams are well-versed in available resources with contacts, including the Agency's Care Coordination Team (CCT).

Note: funding supports four projects and funds prioritized for Housing Solutions is based upon the # of units allocated to NPLH.

| | | | | | | |
|--|-------|--|---|----------------|----------------|---------------------|
| The Multifamily Housing Program | State | Self-Help Enterprises and Salt + Light Works | Self-Help Enterprises and Salt + Light Works received multifamily housing program funds in the amount of \$9,162,527 for the development of Neighborhood Village Project, an affordable modular home community for people experiencing homelessness These are non-government organizations and is not an eligible applicant. | \$9,162,527.00 | \$9,162,527.00 | 2/18/2022-2/18/2077 |
| The Housing for a Healthy California Program | State | N/A | N/A | \$0.00 | \$0.00 | N/A |
| The Homeless Housing, Assistance, and Prevention Program | State | Visalia/Kings, Tulare Counties CoC | Homeless Housing Assistance and Prevention Rounds 1-4 funds are spread across multiple agencies to build capacity and | \$5,968,953.01 | \$1,936,713.85 | 7/1/2023-6/30/2027 |

| | | | | | | |
|---|---------|------------------------------------|---|-----------------|--------------|-------------------------------|
| | | | <p>infrastructure, and operational expenses for projects in each city in Kings and Tulare Counties. \$1,936,713.85 worth of funds are going towards capital expenses and/or delivery of permanent housing to increase the stock of available units. \$1,254,15.53 worth of funds are going towards system coordination including Homeless Management Information System support, grant administration, and cross agency planning. \$2,569,932.38 worth of funds are going towards ongoing operational expenses for bridge housing and emergency shelter and to support street outreach efforts.</p> | | | |
| Building Homes and Jobs Act | Federal | N/A | N/A | \$0.00 | \$0.00 | N/A |
| The California Emergency Solutions Grants Program | State | Visalia/Kings, Tulare Counties CoC | California Emergency Solutions Grant funds are utilized in our region for Rapid Rehousing through the Salvation Army and to pay operational expenses for an emergency shelter operated by Central California Family Crisis Center. | \$389,706.00 | \$194,853.00 | 6/1/2023-7/1/2024 |
| The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008 | State | Self-Help Enterprises | Application has been submitted but awards haven't been announced yet for two affordable housing developments, Rancho Colegio and Crescent Meadows. | \$10,754,200.00 | \$0.00 | Will be utilized by 11/1/2025 |
| HOME Investment Partnerships Act | State | N/A | N/A | \$0.00 | \$0.00 | N/A |

| | | | | | | |
|--|-------|------------------------------------|---|--------|--------|---------|
| Parolee or probation programs that are intended to prevent homelessness upon release | State | Tulare County Probation Department | Our agency has the Adult Transition Unit (ATU), which is probation-funded, not a state program. The extent of our involvement is the unit will connect in-custody clients with probation-funded pathways. There is no dedicated allocation for this program as it is self-funded. | \$0.00 | \$0.00 | Ongoing |
|--|-------|------------------------------------|---|--------|--------|---------|

Tulare County Health and Human Services Agency has community coordination team members co-located at a Tulare County Probation Department, a building referred to as Connections, which houses multiple service providers. This co-location provides enhanced opportunities for collaboration.

| | | | | | | |
|---------------------|-------|---|--|-----------------|-----------------|---|
| The Homekey Program | State | Tulare County Health & Human Services Agency, Integrated Services | Provides for the delivery of permanent housing. We currently have two Homekey sites and a pending application on a third. Our second site is pending opening and should provide 56 rooms of permanent housing. Our third site is not included as it has not yet been awarded. The project will target youth and the application is pending. The City of Visalia is supporting an additional Homekey site that the County of Tulare is not the lead on. | \$14,524,000.00 | \$14,524,000.00 | Projected to be expended in 2028 with COSR funds. |
|---------------------|-------|---|--|-----------------|-----------------|---|

| | | | | | | |
|---------------------|-------|--------------------|--|----------------|----------------|--------------|
| The Homekey Program | State | Kings County Human | Triangle Courtyard housing development | \$4,838,251.00 | \$4,838,251.00 | 07/01/2023 - |
|---------------------|-------|--------------------|--|----------------|----------------|--------------|

| | | Service s Agency | | | | 06/30/2024 |
|--|---------|------------------------------------|--|----------------|----------------|-------------------------|
| The Homeless Housing, Assistance, and Prevention Program | Federal | Kings County Human Services Agency | Homeless Housing Assistance and Prevention Rounds 1-4 will be utilized to continue efforts to end and prevent homelessness in our community through the formation of affordable housing development and motel conversion | \$1,137,145.93 | \$1,137,145.96 | 07/01/2021 - 06/30/2026 |
| Bringing Families Home (BFH) via CDSS | State | Kings County Human Services Agency | Provide housing-related support to eligible families in Kings County experiencing homelessness in the child welfare system | \$414,524.00 | \$414,524.00 | 07/01/2022 - 06/30/2024 |
| CalWORKs Housing Support Program (HSP) via CDSS | State | Kings County Human Services Agency | Provide housing-related support to families experiencing homelessness in the CalWORKS program | \$870,623.00 | \$870,623.00 | 07/01/2023 - 06/30/2024 |
| Project Roomkey and Rehousing via CDSS | State | Kings County Human Services Agency | Provide non-congregate shelter options for people experiencing homelessness, protect human life, and minimize strain on health care system capacity | \$877,500.00 | \$877,500.00 | 07/01/2023 - 06/30/2024 |
| Family Stabilization Program | State | Kings County Human Services Agency | Provide intensive case management and support services to CalWORKs recipients who are experiencing crisis which include homelessness or imminent risk of homelessness | \$1,034,971.00 | \$1,034,971.00 | 07/01/2023 - 06/30/2024 |
| The Homekey Program | State | Kings County Human Services Agency | Sunrise Apartments (Stardust) for Motel conversion | \$349,971.73 | \$349,971.73 | 07/01/2022 - 06/30/2023 |

| | | Agency | | | | |
|---|-------|--|---|----------------|----------------|-------------------------|
| Home Safe Program | State | Kings County Human Services Agency | Provides housing-related support to elders and dependent adults experiencing or at risk for homelessness with the APS-eligible population | \$250,000.00 | \$250,000.00 | 07/01/2022 - 06/30/2024 |
| Housing and Disability Advocacy Program (HDAP) via CDSS | State | Kings County Human Services Agency | Funding provides housing support and disability benefit application assistance and advocacy to people likely eligible for disability and experiencing homelessness or at risk of homelessness | \$289,220.00 | \$289,220.00 | 07/01/2022 - 06/30/2024 |
| Transitional Housing Program (THP) via HCD | State | Kings County Human Services Agency | Targets minors between the ages of 18-24 to emancipate into a safe environment while learning skills to promote self-sufficiency | \$176,013.00 | \$176,013.00 | 07/01/2023 - 06/30/2025 |
| Housing Navigator Program (HNP) via HCD | State | Kings County Human Services Agency | Provides funding for housing navigators working for county child welfare agencies | \$109,764.00 | \$109,764.00 | 07/01/2023 - 06/30/2025 |
| Home Safe | State | Tulare County Health and Human Services Agency | Home Safe funds received by the County of Tulare have been overseen by the Tulare County Health & Human Services Agency's – Adult Protective Services (APS). APS social workers complete a case assessment for APS services or client needs including Home Safe. A Housing Navigator collects information about the client's housing situation using Homeless Management Information System intake forms before uploading clients into the Homeless | \$1,301,780.00 | \$1,301,780.00 | FY21-23 |

Management Information System. Based on the individual needs the APS SW and Housing Navigator work together to connect individuals to other community resources that they may benefit from.

Home Safe funds have been utilized for the prevention of homelessness and assisting those who are currently facing homelessness.

| | | | | | | |
|--|-------|---|---|----------------|--------------|-------------------------|
| Tulare County Health and Human Services Agency, Child Welfare Services | State | Tulare County Health & Human Services Agency, Human Services Branch, Child Welfare Services | Child Welfare Services ("CWS") utilizes a universal referral process for all client services. For BFH, social workers complete an assessment that collects information about the client's housing situation using Homeless Management Information System intake forms before the referral is submitted to CSET, the contracted provider for service delivery. The service provider meets with the family to further assess their needs and first provides the most pressing needs to stabilize the family's housing situation. We utilize Homeless Management Information System intake forms and a supplemental form at intake to ensure all data elements are being collected. We also use the Homeless Management Information System Annual Reassessment and Exit forms for consistent data collection and | \$1,555,167.00 | \$764,000.00 | Expend by June 30, 2025 |
|--|-------|---|---|----------------|--------------|-------------------------|

management.

Child Welfare Services department is working on a plan for coordinated entry. Due to the highly confidential nature of a family's involvement in the child welfare system, we have not yet participated in the Coordinated Entry System. Coordinated Entry requires the use of Homeless Management Information System, which we have been using since our program launched; however, our local CoC, the King Tulare Homeless Alliance, is currently enhancing its data privacy policies in partnership with our Health and Human Services Agency, which CWS is part of. The updated policy was scheduled to go to the Visalia/Kings, Tulare Counties CoC Board for consideration and approval in December 2023. When this step is completed, we can continue our efforts toward the utilization of Coordinated Entry.

| | | | | | | |
|--|---------|---|--|--------------|--------------|-------------------------|
| The Homeless Housing, Assistance, and Prevention Program | Federal | Tulare County Health & Human Services Agency, Integrated Services | Homeless Housing Assistance and Prevention Round 2 funds received by the County of Tulare have been overseen by Tulare County Health & Human Services Agency's - Integrated Services. Funds for this Round were utilized for the purchase of 99 Palms – Madson Gardens | \$406,102.00 | \$300,000.00 | Expend by June 30, 2026 |
|--|---------|---|--|--------------|--------------|-------------------------|

Homekey Project (\$300k), Sequoia Village (interim housing between Roomkey & Homekey in the amount of \$23,456), Youth Set Aside (\$32,845), and street outreach (\$8k).

| | | | | | | |
|--|---------|---|---|----------------|--------------|-------------------------|
| The Homeless Housing, Assistance, and Prevention Program | Federal | Tulare County Health & Human Services Agency, Integrated Services | <p>Homeless Housing Assistance and Prevention Round 3 funds received by the County of Tulare have been overseen by Tulare County Health & Human Services Agency's - Integrated Services.</p> <p>Our primary obligation of funds was for the operational stability of our first Homekey site. We are contracted to pay for vacant rooms after their turnover activities and before occupancy. Funds freed from obligation are utilized to support other HHAP activities such as street outreach.</p> <p>We also directly allocated funds to aid in the development of Neighborhood Village (\$250k) which is an innovative permanent housing site & toward Finca Serena (\$500k) which is an affordable housing site also supported via our No Place Like Home program, Youth Set Aside (\$115k), and street outreach (\$10k).</p> | \$1,137,086.44 | \$750,000.00 | Expend by June 30, 2026 |
|--|---------|---|---|----------------|--------------|-------------------------|

| | | | | | | |
|--|---------|------------------------|--|----------------|--------------|-------------------------|
| The Homeless Housing, Assistance, and Prevention Program | Federal | Tulare County Health & | Homeless Housing Assistance and Prevention Round 4 funds received by the | \$1,149,877.02 | \$500,000.00 | Expend by June 30, 2027 |
|--|---------|------------------------|--|----------------|--------------|-------------------------|

Human Service Agency, Integrated Services

County of Tulare have been overseen by Tulare County Health & Human Services Agency's - Integrated Services.

Our primary obligation of funding sets aside nearly our full Homeless Housing Assistance and Prevention allocation with the purpose of the operational stability of our Homekey sites. We are contracted to pay for unutilized rooms during their period of vacancy. Then each month our obligation is reduced by actual expenditures. Funds freed from obligation are then reallocated to other qualifying needs under Homeless Housing Assistance and Prevention guidelines such as street outreach.

Other specific obligations include Youth Set Aside (\$115k), HHSA Community Coordination Team street outreach (\$10k), KingsView PATH street outreach (\$20k), and mobile outreach van for Visalia/Kings, Tulare Counties CoC (\$17k).

| | | | | | | |
|---------------------------------|---------|---|---|----------------|----------------|----------------------------------|
| American Rescue Plan Act (ARPA) | Federal | Tulare County Health & Human Services Agency, Integrated Services | The County of Tulare allocated ARPA funds to support vital homeless response system infrastructure. Projects and allocations include: Tulare Homeless Shelter (\$500,000), Lighthouse Rescue Mission (\$250,000), Sequoia Village a Project Roomkey site (\$1,500,000), Visalia | \$5,900,000.00 | \$2,000,000.00 | Must be expended by Dec 31, 2025 |
|---------------------------------|---------|---|---|----------------|----------------|----------------------------------|

Navigation Center (\$1,000,000), Madson Gardens a Homekey 2 site (\$2,000,000), Mobile Shower Unit (\$250,000), No Place Like Home (\$400,000)

| | | | | | | |
|--|---------|--|--|--------------|--------|--------------------|
| Housing and Urban Development - McKinney-Vento Homeless Assistance Act | Federal | Tulare County office of Education Dream Center | The McKinney Vento Homeless Assistance Act approves the federal Education for Homeless Children and Youth (EHCY) Program and is the primary piece of federal legislation related to the education of children and youth experiencing homelessness. The EHCY federal funds ensures students experiencing homelessness receive the same education as their peers. The funding can be used to purchase items they may be lacking such as school supplies, clothing, hygiene items, transportation to and from school. | \$125,000.00 | \$0.00 | 7/1/2021-6/30/2024 |
| Incentive Payment Program | State | Visalia/Kings, Tulare Counties CoC | Incentive Payment Program funds awarded to the Visalia/Kings, Tulare Counties CoC paid staffing costs for the following positions: Racial Equity Coordinator, CalAIM Coordinator, Street Medicine Housing Navigator, and Landlord Relations Specialist. The Racial Equity Coordinator assists with equitable access to housing and supportive services to people experiencing homelessness. The | \$426,552.00 | \$0.00 | 1/1/2023-6/30/2025 |

position also assists administratively with reporting and data management. The CalAIM Coordinator oversees the integration of CalAIM services into our local Coordinated Entry System, thereby ensuring people experiencing homelessness are receiving the most services and best care available. The Street Medicine Housing Navigator partners with local hospital, Kaweah Health, to do targeted street outreach to people experiencing homelessness who have medical needs. The position gets individuals document ready for housing programs while connecting them to medical resources. The Landlord Relations Specialist recruits new landlords and property management companies to lease units to people experiencing homelessness and manages the Visalia/Kings, Tulare Counties CoC's flex funds and Landlord Mitigation Fund.

| | | | | | | |
|--|-------|------------------------------------|---|--------------|--------|--------------------|
| Housing and Homelessness Incentive Program | State | Visalia/Kings, Tulare Counties CoC | Housing and Homelessness Incentive Program funds awarded to the CoC paid staffing costs for the following positions: Racial Equity Coordinator, CalAIM Coordinator, Street Medicine Housing Navigator, and Landlord Relations Specialist. The Racial Equity | \$508,301.00 | \$0.00 | 1/1/2023-6/30/2025 |
|--|-------|------------------------------------|---|--------------|--------|--------------------|

Coordinator assists with equitable access to housing and supportive services to people experiencing homelessness. The position also assists administratively with reporting and data management. The CalAIM Coordinator oversees the integration of CalAIM services into our local Coordinated Entry System, thereby ensuring people experiencing homelessness are receiving the most services and best care available. The Street Medicine Housing Navigator partners with local hospital, Kaweah Health, to do targeted street outreach to people experiencing homelessness who have medical needs. The position gets individuals document ready for housing programs while connecting them to medical resources. The Landlord Relations Specialist recruits new landlords and property management companies to lease units to people experiencing homelessness and manages the CoC's flex funds and Landlord Mitigation Fund.

| | | | | | | |
|-----------------------------------|-------|------------------------------------|--|-------------|--------|--------------------|
| Community Development Block Grant | State | Visalia/Kings, Tulare Counties CoC | Visalia/Kings, Tulare Counties CoC's award from Community Development Block grant (CDBG) pays for the Local Initiatives Navigation Center events in the Cities of Hanford, | \$35,000.00 | \$0.00 | 7/1/2023-6/30/2024 |
|-----------------------------------|-------|------------------------------------|--|-------------|--------|--------------------|

Porterville, and Visalia. Expenses include staff salaries to oversee the events and outreach items for people experiencing homelessness.

| | | | | | | |
|--|---------|------------------------------------|--|----------------|----------------|--------------------|
| Housing and Urban Development Continuum of Care | Federal | Visalia/Kings, Tulare Counties CoC | HUD Continuum of Care funding goes towards general planning activities and oversight, management of the local Coordinated Entry System and Homeless Management Information System, and permanent supportive housing rental subsidies and operational expenses. | \$2,723,579.00 | \$2,044,071.00 | 7/1/2024-6/30/2025 |
| Partnerships for Action, California Health Care Foundation | State | Visalia/Kings, Tulare Counties CoC | This funding pays staffing costs for Visalia/Kings, Tulare Counties CoC's leadership team. | \$120,000.00 | \$0.00 | 1/22/22-6/30/2025 |
| Rural Energy for America Program | Federal | Self-Help Enterprises | These funds help support the development of Neighborhood Village, an affordable modular home community for people experiencing homelessness. | \$2,817,796.00 | \$2,817,796.00 | 5/1/2024-3/31/2024 |
| Rural Energy for America Program | Federal | Self-Help Enterprises | These funds will help support the development of Crescent Meadows, an affordable housing development. | \$1,369,665.00 | \$0.00 | 7/1/2025-6/30/2026 |
| Community Care Expansion | Federal | Self-Help Enterprises | These funds help support the development of Neighborhood Village, an affordable modular home community for people experiencing homelessness. | \$4,051,471.00 | \$0.00 | 4/1/2024-8/31/2024 |

Total \$ Available to prevent and end **Total Prioritized for Permanent**

| | |
|-------------|-------------|
| homelessn | Housing |
| ess: | Solutions: |
| \$110,147,0 | \$61,494,28 |
| 92.13 | 5.09 |

Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
 - CalWORKs
 - CalFresh
 - Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
 - In-home supportive services;
 - Adult protective services;
 - Child welfare;
 - Child care; and
 - Medi-Cal benefits through Managed Care Plans

Guidance:

*All of the above benefit programs **must** be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.*

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs. This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action supports client access and/or enrollment in the eligible benefit program.**
- **Lead Entity should include the name of the regional Eligible Applicant responsible for managing the benefit program.**

- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

Benefit Programs

| Benefit Program | Connection Strategy/ies | Lead Entity | Collaborating Entity/ies |
|--|---|--|---|
| CalWORKs | Our county and county partners serve those experiencing homelessness using the strategy of meeting people where they are. We are partnered with multiple organizations within the community for a collaborative service effort across the county. | Tulare County Health & Human Services Agency – Human Services Branch | Visalia/Kings, Tulare Counties CoC, Kingsview PATH, Community Services and Employment Training (CSET), Kaweah Delta Street Medicine, Salt + Light Works food delivery, HHSA’s Integrated Services – Community Coordination Team |
| CalFresh | Our county and county partners serve those experiencing homelessness using the strategy of meeting people where they are. We are partnered with multiple organizations within the community for a collaborative service effort across the county. | Tulare County Health & Human Services Agency – Human Services Branch | Visalia/Kings, Tulare Counties CoC, Kingsview PATH, Community Services and Employment Training (CSET), Kaweah Delta Street Medicine, Salt + Light Works food delivery, HHSA’s Integrated Services – Community Coordination Team |
| Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy | Our county and county partners serve those experiencing homelessness using the strategy of meeting people where they are. We are partnered with multiple organizations within the community for a collaborative service effort across the county. | Tulare County Health & Human Services Agency – Human Services Branch | Visalia/Kings, Tulare Counties CoC, Kingsview PATH, Community Services and Employment Training (CSET), Kaweah Delta Street Medicine, Salt + Light Works food delivery, HHSA’s Integrated Services – Community Coordination Team |
| In-home supportive services | Kings County Human Services Agency provides information about IHSS program on | Kings County Human Services Agency | Kings/Tulare Area Agency on Aging, Kings County Human Services Agency Adult Protective |

the Agency website. When members of the public come in and ask for guidance regarding services staff provide information on available programs that could benefit the client. Kings HSA participates in Kings/Tulare Area Agency on Aging where local residents can learn about services offered through the department. HSA also participates in the local senior day at the park to provide information on IHSS.

Services, Kings United Way, Kings Community Action Organization,

| | | | |
|----------------------------------|--|---|---|
| <p>Adult protective services</p> | <p>TC-HHSA APS works directly with elder adults (60 years and older) or dependent adults (18-59 who are disabled), when these adults are unable to meet their own needs, or are victims of abuse, neglect, or exploitation. APS SW investigates reports of abuse and assesses the individuals' needs for connections with all community resources available to them. Adult Protective Services internally refers older adults who are at risk or experiencing homelessness to their Home Safe program as well as to the Tulare County Health and Human Services Agency Integrated Services branch.</p> | <p>Tulare County Health & Human Services Agency – Human Services Branch</p> | <p>Community Services and Employment Training (CSET), Kaweah Delta Street Medicine, Salt + Light Works food delivery, HHSA's Integrated Services - Community Coordination Team, Visalia/Kings, Tulare Counties CoC, Tulare County Housing Authority, Visalia/Kings, Tulare Counties CoC</p> |
| <p>Child welfare</p> | <p>Kings County Human Services Agency provides information about the Child Welfare Service program on the Agency website. When</p> | <p>Kings County Human Services Agency</p> | <p>Kings Community Action Organization, Champions, Behavioral Health, Kings County Office of Education (KCOE), all Child</p> |

members of the public come in and ask for guidance regarding services staff provide information on available programs that could benefit the client.

Welfare Services mandated reporters (inclusive of hospitals, law enforcement, safety personnel, and all public entities)

| | | | |
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| Child care | Childcare benefits are approved for a 12-month period without the need for re-certification, allowing a sense of care stability for the child even in periods of housing instability. | Tulare County Health & Human Services Agency – Human Services Branch | Community Services and Employment Training (CSET), HHSA’s Integrated Services – Community Coordination Team |
| Medi-Cal benefits through Managed Care Plans | Kings County Human Services Agency provides information about Medi-cal programs on the Agency website. When members of the public come in and ask for guidance regarding services staff provide information on available programs that could benefit the client. Once an application is submitted a warm hand off is attempted between HSA staff and Health Care Options Coordinators. The Health Care Coordinators will speak to clients and explain managed care options available to them. | Kings County Human Services Agency | CalViva, Anthem, Kaiser, Health Care Options, HCO Coordinator, |
| CalWORKs | Kings County Human Services Agency provides information about CalWORKs program on the Agency website. When members of the public come in and ask for guidance regarding services staff provide information on available programs that could benefit the client. | Kings County Human Services Agency | Champions Recovery, Kings Community Action Organization, 211, Job Training Office |

| | | | |
|--|---|--|---|
| Medi-Cal benefits through Managed Care Plans | Our county and county partners serve those experiencing homelessness using the strategy of meeting people where they are. We are partnered with multiple organizations within the community for a collaborative service effort across the county. | Tulare County Health & Human Services Agency – Human Services Branch | Visalia/Kings, Tulare Counties CoC, Kingsview PATH, Community Services and Employment Training (CSET), Kaweah Delta Street Medicine, Salt + Light Works food delivery, HHSA’s Integrated Services – Community Coordination Team |
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| Medi-Cal benefits through Managed Care Plans | Tulare County Health & Human Services Agency's Integrated Services Branch has a multidisciplinary team titled, "Community Coordination Team." The CCT is an ECM provider for the unhoused. We engage in bottom-up and top-down referrals and connect individuals serviced to additional services such as housing navigation, care coordination, and additional services. | Tulare County Health and Human Services Agency – Integrated Services | Visalia/Kings, Tulare Counties CoC, Kingsview PATH, Community Services and Employment Training (CSET), Kaweah Delta Street Medicine, Salt + Light Works food delivery, Tulare County Health & Human Services Agency (all branches) |
|--|--|--|--|

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| In-home supportive services | Our county and county partners serve those experiencing homelessness using the strategy of meeting people where they are. We are partnered with multiple organizations within the community for a collaborative service effort across the county. | Tulare County Health and Human Services Agency – Human Services Branch | Visalia/Kings, Tulare Counties CoC, Kingsview PATH, Community Services and Employment Training (CSET), Kaweah Delta Street Medicine, Salt + Light Works food delivery, HHSA’s Integrated Services – Community Coordination Team |
|-----------------------------|---|--|---|

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| Child welfare | Child Welfare Services (“CWS”) utilizes a universal referral process for all client services. For BFH, social workers complete an assessment that collects information about the client's housing situation using Homeless | Tulare County Health and Human Services Agency – Human Services Branch | CSET, Visalia/Kings, Tulare Counties CoC |
|---------------|--|--|--|

Management Information System intake forms before the referral is submitted to Community Services Employment Training (CSET), the contracted provider for service delivery. The service provider meets with the family to further assess their needs and first provides the most pressing needs to stabilize the family's housing situation. We utilize Homeless Management Information System intake forms and a supplemental form at intake to ensure all data elements are being collected. We also use the Homeless Management Information System Annual Reassessment and Exit forms for consistent data collection and management.

Child Welfare Services department is working on a plan for coordinated entry. Due to the highly confidential nature of a family's involvement in the child welfare system, we have not yet participated in the Coordinated Entry System. Coordinated Entry requires the use of Homeless Management Information System, which we have been using since our program launched; however, our local CoC, the Visalia/Kings, Tulare Counties CoC, is currently enhancing its data privacy policies in partnership with our Health and Human

Services Agency, which CWS is part of. The updated policy was scheduled to go to the Visalia/Kings, Tulare Counties CoC Board for consideration and approval in December 2023. When this step is completed, we can continue our efforts toward the utilization of Coordinated Entry.

CalFresh

Kings County Human Services Agency provides information about CalFresh program on the Agency website. When members of the public come in and ask for guidance regarding services staff provide information on available programs that could benefit the client. If a client goes over income for CalWORKs they are enrolled into Transitional CalFresh. Street Outreach to known encampments has been completed while distributing CalFresh applications (or blank SAR7 if applicable). MC Navigators assist with dual enrollment for CalFresh Applications. Kings HSA will provide CalFresh Awareness through attending/participating in local Community Events in Kings County. Kings HSA is also working towards providing a CalFresh Liaison at WHC to assist with applications.

Kings County Human Services Agency

Reading and Beyond, Salvation Army, Kings Community Action Organization, Kings United Way, Kings Partnership, Kings/Tulare Area Agency on Aging, Kings Pantry, 211, Family Resource Centers, Golden Eagle Pantry, Kings County Commission on Aging

Adult protective services

Kings County Human Services Agency

Kings County Human Services Agency

Kings/Tulare Area Agency on Aging, Kings

| | | | |
|--|--|--|---|
| | <p>provides information about APS program on the Agency website. When members of the public come in and ask for guidance regarding services staff provide information on available programs that could benefit the client. Kings HSA participates in KTAAA where local residents can learn about services offered through the department. HSA also participates in the local senior day at the park to provide information on APS.</p> | | <p>United Way, Kings Community Action Organization, and all Adult Protective Services mandated reporters (inclusive of hospitals, law enforcement, safety personnel, and all public entities)</p> |
|--|--|--|---|

| | | | |
|------------|---|---|--|
| Child care | <p>Kings County Human Services Agency employees will inform eligible participants of potential childcare services through CaWORKs or Child Welfare System programs.</p> | <p>Kings County Human Services Agency</p> | <p>Kings Community Action Organization</p> |
|------------|---|---|--|

| | | | |
|--|--|---|--|
| Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy | <p>Kings County Human Services Agency offers HDAP services to homeless individuals who are likely eligible for disability benefits. These HDAP services include disability benefits advocacy. The SSI/SSP referrals are sent to the HDAP case manager. Kings County Human Services Agency also sends a community letter to all partnering agencies to inform them of this service.</p> | <p>Kings County Human Services Agency</p> | <p>Kings/Tulare Homeless Alliance (CoC), Kings County Department of Public Health, Kings County Behavioral Health, First 5 Kings County, Kings United Way, Social Security Administration, Kings Partnership for Prevention, Kings Community Action Organization, Kings County Homelessness Collaborative, Reading and Beyond, Hanford Police Department, Kings County Probation Department, Champions</p> |
|--|--|---|--|

| | | | |
|---------------------------|---|--|---|
| Adult protective services | <p>TC-HHSA APS works directly with elder adults (60 years and older) or</p> | <p>Tulare County Health & Human Services Agency – Human Services</p> | <p>Visalia/Kings, Tulare Counties CoC, Community Services and</p> |
|---------------------------|---|--|---|

dependent adults (18-59 Branch who are disabled), when these adults are unable to meet their own needs, or are victims of abuse, neglect, or exploitation. APS SW investigates reports of abuse and assesses the individuals' needs for connections with all community resources available to them.

Employment Training (CSET), Kaweah Delta Street Medicine, Salt + Light Works food delivery, HHSA's Integrated Services – Community Coordination Team, Tulare County Housing Authority

Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)

10.24.23 KTHA Agreement_31445.pdf

KCHSA KTHA HHAP Interagency Agreement - Executed.pdf

Supporting Documentation (Optional)

Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates

1/17/2024

2/1/2024

11/15/2023

3/18/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

Stakeholder engagement

| Stakeholders | Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process |
|--|---|
| People with lived experience of homelessness | <p>Visalia/Kings, Tulare Counties CoC sends Membership Meeting invitations to a listserv made up of 400+ individuals, including people with lived experience.</p> <p>Visalia/Kings, Tulare Counties CoC has a person with lived experience of homelessness representative on our Board of Directors. This individual has experience in homelessness in Kings and Tulare County having spent time in a Kings County Project Roomkey location and they recently received permanent housing in a new housing development in Tulare County. They, along with all Visalia/Kings, Tulare Counties CoC Board Members, are encouraged to participate in all meetings where the Regionally Coordinated Homeless Action Plan was presented including the Visalia/Kings, Tulare Counties CoC Membership Meeting, the Tulare County Homeless Taskforce, and the Kings County Homeless Collaborative. The Tulare County Homeless Taskforce and the Kings County Homeless Collaborative (KCHC) also have a voting membership position reserved for people with lived experience. KCHC's voting member position is currently filled by a person with lived experience who takes an active leadership role in the meetings. Tulare County Homeless Taskforce has a voting position filled by an individual with lived experience who is currently employed with Salt + Light, a developer and service provider.</p> |
| Youth with lived experience of homelessness | Visalia/Kings, Tulare Counties CoC sends Membership Meeting invitations to a listserv made up of over 400 individuals, including youth experiencing homelessness. |

Visalia/Kings, Tulare Counties CoC and CSET (Youth Action Board (YAB) administrator) are currently recruiting members for the YAB. Previous YAB participants were invited to the Visalia/Kings, Tulare Counties CoC Membership Meeting where the Regionally Coordinated Homeless Action Plan was presented.

Additionally, the Tulare County Homeless Task Force has a voting member position reserved for youth; a previous YAB member will be taking that position and was invited to participate in the meeting where the Regionally Coordinated Homeless Action Plan was presented.

Persons of populations overrepresented in homelessness

Visalia/Kings, Tulare Counties CoC sends Membership Meeting invitations to a listserv made up of 400+ individuals, including persons of populations overrepresented in homelessness.

A member of the Tule River Indian Tribe participated in the 1/17/2024 Tulare County Homeless Taskforce meeting and was invited via email to the 2/1/2024 Visalia/Kings, Tulare Counties CoC Membership Meeting. The Regionally Coordinated Homelessness Action Plan was discussed in depth in each of these meetings.

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

Meeting invites to the Visalia/Kings, Tulare Counties CoC Membership Meetings, where the Regionally Coordinated Action Plan was reviewed and open to public stakeholder comment, are sent out via listserv that go to 400+ individuals, including representatives from smaller jurisdictions.

The Tulare County Homeless Task Force has voting membership positions held by our incorporated cities and participation from smaller jurisdictions. We also have voting member positions for Health and Human Services Agency (Behavioral Health, Public Health, Human Services), transit, Tulare County Office of Education, and other sectors.

On 02/20/2024 Kings Human Services Agency made an announcement to Kings County Homelessness Collaborative inviting public comment on 03/18/2024. The Kings County Homelessness Collaborative is comprised of local leaders, department heads, non-profit organizations, and lived experience who are invested stakeholders in solving the local housing issues.

Homeless service and housing providers operating within the region

Developers and service providers participate as voting members in both the Kings County Homeless Collaborative and the Tulare County Homeless Taskforce as well as the Visalia/Kings, Tulare Counties CoC Membership Meetings where the Regionally Coordinated Homeless Action Plan was discussed.. Service providers include: Kings Community Action Organization, Kings County Human Services Agency, Visalia/Kings, Tulare Counties CoC, Kings County Behavioral Health, Champions, Kings County Office of Education, Salt + Light Works, Self-Help Enterprises, CSET, City of Tulare, City of Porterville, City of Hanford, City of Visalia, City of Dinuba, RH Community Builders, Family Services of Tulare County, Central California Family Crisis Center, Shrank's Clubhouse, Kings View, Adventist Health Central Valley Network, Anthem Blue Cross, CCC Emergency Aid, Family Healthcare Network, Habitat for Humanity of Tulare/Kings Counties, HealthNet, Housing Authority of Tulare County, Housing Authority of Kings County, Kaweah Health, Kings United Way, Lighthouse Rescue Mission, River Valley Church, The Salvation Army, The Source LGBT+ Center, Tulare County Superintendent of Schools, Tulare County Workforce Investment Board, Turning Point of Central California, United Way of Tulare County, Tulare County HOPE, Visalia Rescue Mission, Warehouse Visalia, and Westcare. Housing developers include: Self-Help Enterprises, Housing Authority of Tulare County, Housing Authority of Kings County, UpHoldings, and RH Community Builders.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

Managed Care Plans are invited to and attend the Kings County Homeless Collaborative meetings, Tulare County Homeless Taskforce meetings and the Visalia/Kings, Tulare Counties CoC Membership Meetings where the Regionally Coordinated Homeless Action Plan was discussed. Managed care plans also participate in CalAIM integration collaborative meetings including the monthly Housing and Homelessness incentive Program meetings and regional coordination meetings lead by contractor HC2.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

Kaweah Health is invited and participates in the Visalia/Kings, Tulare Counties CoC Membership Meetings and has a voting chair in the Tulare County Homeless Task Force where the Regionally Coordinated Homeless Action Plan was discussed.

I certify under penalty of perjury that all of the information in the above section is true and accurate

to the best of my knowledge.

Open

Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
 - sustain existing investments towards long-term housing stability and supportive services and
 - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
 - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance:

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

The youth set-aside must total at least 10% of all monies received.

Administrative costs may not exceed 7% of all monies received.

Up to 1% of all monies received may be budgeted for costs related to the Homeless Management

Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

Funding Plans from Administrative Entity/ies in Visalia/Kings, Tulare Counties CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Visalia/Kings, Tulare Counties CoC

Funding Plan - Visalia/Kings, Tulare Counties CoC

| Eligible Use Category | HHAP-5 Dollars Budgeted | If applicable, Dollars budgeted for the Youth Set-Aside | Activities These Funds will Support | How are these Activities Aligned with the State's Priorities? |
|-----------------------|-------------------------|---|---|--|
| Rapid Rehousing | \$938,151.46 | | These funds will support three existing programs in Kings and Tulare Counties (Champions' Rapid Rehousing Program, Kings Tulare Homeless Alliance's Flex Housing Program, and Kings Tulare Homeless Alliance's Permanent Housing Program) by providing rental assistance, utility assistance, move-in expenses, case management/housing navigation, and landlord engagement | By providing rental assistance and move-in costs to people experiencing homelessness in Kings and Tulare Counties we will be providing permanent housing solutions. All programs providing rental assistance will be pairing it with wrap-around services and case management to ensure individuals have the support they need to remain |

successfully housed. Landlord engagement will be provided to recruit new landlords and maintain relationships with current landlords, which is also prioritizing permanent housing solutions outside of subsidized housing developments.

Prevention and Shelter Diversion

Delivery of Permanent Housing and Innovative Housing Solutions

\$331,212.07

These funds will support the construction costs for two projects in Tulare County (RH Community Builder's the Majestic and Salt + Light Works' Neighborhood Village). These projects will each provide permanent housing to people experiencing unsheltered homelessness. The Majestic is a h/motel conversion that is expected to be completed in Winter of 2024/25 and Neighborhood Village is a new build modular home neighborhood expected to be move-in ready in Spring of 2024 with ongoing

Both projects funded through Delivery of Permanent Housing and Innovative Housing Solutions are providing permanent housing to people experiencing unsheltered homelessness. Upon completion, The Majestic will provide 42 studio apartments and The Neighborhood Village will provide 50 modular homes, all reserved for the unhoused

| | | | | |
|--|--------------|-------------|---|--|
| | | | construction into 2025. | population in Tulare County. Each project is also providing wrap around services and on-site case management to reduce and/or prevent recidivism. |
| Operating Subsidies-Permanent Housing | \$204,768.00 | \$55,000.00 | These funds will support rental assistance and other costs associated with moving an individual into Salt + Light Works' Neighborhood Village project, including a unit to be reserved for a youth experiencing unsheltered homelessness. | Neighborhood Village will providing permanent housing for people experiencing unsheltered homelessness through a 50 modular home neighborhood in Tulare County. These funds will provide the rental subsidy which will support ongoing operational expenses for the project. |
| Operating Subsidies-Interim Sheltering | | | | |
| Interim Sheltering | \$200,000.00 | | These funds will support the ongoing operational expenses for the Visalia Navigation Center, which is expected to complete construction in Summer of 2024. The goal of the Navigation Center is to provide interim | The Visalia Navigation Center will offer clients direct wrap-around supportive services, including connections to permanent housing programs. CSET, the |

| | | | |
|---|----------------------------------|---|---|
| <p>Improvements to Existing Emergency Shelter</p> | <p>\$160,000.00 \$160,000.00</p> | <p>shelter and wrap around services, including direct connection to permanent housing services, to all residents. Wrap around service providers will have on-site offices, including KTCOC, Tulare County Behavioral Health, and CSET Employment Services, which will deepen partnerships and increase collaboration.</p> | <p>operator of the Navigation Center, has a permanent supportive housing program that residents can get connected with, in addition to all other supportive housing subsidies available in the region.</p> |
| <p>Street Outreach</p> | | | |
| <p>Services Coordination</p> | <p>\$160,000.00 \$160,000.00</p> | <p>These funds will go toward the ongoing development of our Youth Action Board (YAB). The funds will support a full-time staff position to recruit YAB members and offer ongoing YAB support including stipends and support services (bus passes, gas cards, tech support for participation, etc.).</p> | <p>The Youth Action Board will work to connect youth who are experiencing homelessness to housing and other supportive services (including the youth set-aside units at Neighborhood Village, which is also funded via HHAP 5). Additionally the YAB will provide system-wide change by participating in Continuum of Care Membership</p> |

| | | | |
|----------------------|--------------|--|---|
| | | | Meetings, Tulare County Homeless Taskforce, and the Kings County Homeless Collaborative. |
| Systems Support | \$131,745.00 | These funds will assist with the intensive data analysis that goes along with a growing homeless response system including the integration of new HHAP projects into HMIS and the expansion of race/ethnicity data analysis to include monthly meetings with HHAP 5 subrecipients. | Understanding our homeless response system includes having a full understanding of the data, which requires on going maintenance and analysis. By improving our comprehension of the data, we can better serve our unhoused population. |
| HMIS | | | |
| Administrative Costs | \$147,969.19 | These funds will go towards the salaries of the Executive Director of Operations and the Executive Director of Programs. The Executive Director of Operations will submit all HHAP 5 reports and track budgets and the Executive Director of Programs will work with HMIS staff to ensure proper database usage and ensure that programmatic requirements are met. | Staff salaries to properly administer the HHAP 5 grant funds will ensure that funds are appropriately expended, which will result in people getting and staying housed. |

| | |
|--|--|
| Total HHAP-5 Dollars Budgeted: \$2,113,845.72 | Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$215,000.00 |
|--|--|

Youth Set-Aside Minimum

\$211,384.57

HMIS Maximum

\$21,138.46

Administrative Maximum

\$147,969.20

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

Yes

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Demonstration of Dedicated, Sufficient Resources for Permanent Housing

In order to use HHAP-5 resources to fund new interim housing solutions, the region must demonstrate that they have dedicated sufficient resources from other sources to long-term permanent housing solutions, including capital and operating costs. (HSC § 50236(c).)

In reviewing whether a region has dedicated sufficient resources from other sources to long term permanent housing solutions, Cal ICH will evaluate financial resources and policy actions related to reducing and ending homelessness.

Applicants must respond to this section **when** they have responded “Yes” to either of the questions under “New interim Housing Certification”. At a minimum, this section must reflect all Eligible Applicants in the region where the Eligible Applicant is proposing to fund new interim housing.

1. Identify Region and all Eligible Applicants in the Region.
2. Provide required metrics and narrative under “Status of Financial Resources”
3. Complete the five tables under “Status of Policy Actions
4. Provide required metrics and narrative under “Demonstrated Need”

The region must respond to all of the below prompts.

multi-County CoC

Region Identification

Guidance:

Per HSC section 50230(v) "region" means the geographic area served by a county, including all cities and continuum of care within it. For the LA region this means all eligible applicants (Large Cities, CoCs, and the County) within the County of LA.

For multi-county CoCs: because the participating eligible applicants may or may not exclusively align with the "region" definition, the applicant will need to assess and summarize the relevant information from the ["Plan to Utilize Local, State, and Federal Funds to End Homelessness"](#) above. Here relevant information refers to the aggregate dollars available to the [Eligible Applicants](#) listed in the table below, in alignment with the "region" definition.

Region proposing to use HHAP-5 Dollars for Interim Housing
CA-513 Visalia/Kings, Tulare Counties CoC and Tulare County

Eligible Applicants in the Region

List Eligible Applicants in the Region

CA-513 Visalia/Kings, Tulare Counties CoC

Tulare County Health and Human Services Agency

Status of Financial Resources

Total amount of funds the region is using from its available federal, state, and local dollars to prevent and end homelessness as described in the above Action Plan Section: Utilization of Local, State and Federal Funds to End Homelessness.

total dollars towards homelessness
\$110,147,092.13

Percent of the above that is dedicated to permanent housing solutions
55.83%

Percent of the above that is dedicated to interim housing solutions
3.67%

Describe the impact your proposed use(s) of HHAP-5 dollars would have on the above percentages.

H-5 impact

CA-513 is proposing to award \$200,000 for ongoing operational expenses for the new Visalia Navigation Center (scheduled to accents it's first residents in September/October of 2024). This award would increase the percentage of our total percentage of available federal, state, and local dollars dedicated to interim housing would increase from 3.67% to 3.86%. This new facility will provide the only low-barrier shelter in the City of Visalia, our CoC's largest city.

Status of Policy Actions

Provide a status update for each Eligible Applicant in the region on the following policy actions related to

reducing and ending homelessness.

Per HSC section 50230(v) "region" means the geographic area served by a county, including all cities and continuum of care within it. For the LA region this means all eligible applicants (large cities, CoCs, and the county) within the County of LA.

Each of the following tables must be fully filled out for **every** Eligible Applicant in the Region.

Housing Element

| Eligible Applicant | Is this Eligible Applicant's Housing Element Compliant? | Provide a timeline of plans to submit revisions to HCD and request technical assistance to address remaining issues |
|--|---|---|
| Tulare County Health and Human Services Agency | Yes | |
| CA-513 Visalia/Kings, Tulare Counties CoC | Yes | |

Prohousing Designation

| Eligible Applicant | Current Prohousing Designation Status | If applicable, identify Prohousing policies that this Eligible Applicant has adopted or plans to adopt in the future. |
|--|---|--|
| Tulare County Health and Human Services Agency | has been designated Prohousing | |
| CA-513 Visalia/Kings, Tulare Counties CoC | plans to apply for Prohousing Designation | CA-513 is currently working with Tulare County Health and Human Services Agency to learn what policies they've adopted in response to receiving their Prohousing Designation and what amendments we need to do to apply in the future. |

USICH Seven Principles for Addressing Encampments

| Eligible Applicant | Does the Eligible Applicant have a current practice or commitment to follow the Seven Principles? |
|--|---|
| Tulare County Health and Human Services Agency | Has a current practice of following the Seven Principles |
| CA-513 Visalia/Kings, Tulare Counties CoC | Has a current practice of following the Seven Principles |

Housing Law Violations

| Eligible Applicant | Does this Eligible Applicant have any outstanding housing law violations with HCD's housing accountability unit or the Attorney General's Office? | Provide a plan to resolve issues or plans to request technical assistance to address remaining issues. |
|--|---|--|
| Tulare County Health and Human Services Agency | No | |

CA-513 Visalia/Kings, Tulare Counties CoC

No

Surplus Land

| Eligible Applicant | Current Practice or Commitment |
|--|--|
| Tulare County Health and Human Services Agency | Has a current practice of identifying local surplus land for housing |
| CA-513 Visalia/Kings, Tulare Counties CoC | Has a current practice of identifying local surplus land for housing |

Demonstrated Need

Additionally, consistent with previous rounds of HHAP, interim sheltering is limited to clinically enhanced congregate shelters, new or existing non-congregate shelters, and operation costs of existing navigation centers and shelters based on demonstrated need. Demonstrated need for purposes of this paragraph shall be based on the following:

1. The number of available shelter beds in the city, county, or region served by a continuum of care
2. The number of people experiencing unsheltered homelessness in the homeless point-in-time count
3. Percentage of exits from emergency shelters to permanent housing solutions
4. A plan to connect residents to permanent housing.

The number of available shelter beds in the geographic area served by Visalia/Kings, Tulare Counties CoC
230

The number of people experiencing unsheltered homelessness in the homeless point-in-time count
1,341

Percentage of exits from emergency shelters to permanent housing solutions

20.72%

A plan to connect residents to permanent housing.

The Visalia Navigation Center (VNC) has a robust program to connect residents to permanent housing. VNC will have Housing Navigators on site to work with residents to get them document ready for housing programs. Additionally

Administrative Entity 2

Which Administrative Entity is submitting the below budget?

Tulare County Health & Human Services Agency

Funding Plan - Tulare County Health & Human Services Agency

| Eligible Use Category | HHAP-5 Dollars Budgeted | If applicable, Dollars budgeted for the Youth Set-Aside | Activities These Funds will Support | How are these Activities Aligned with the State's Priorities? |
|--|-------------------------|---|--|---|
| Rapid Rehousing | | | | |
| Prevention and Shelter Diversion | | | | |
| Delivery of Permanent Housing and Innovative Housing Solutions | \$782,276.94 | \$145,274.44 | Funds are earmarked in support of Homekey and additional housing projects in Tulare County. Homekey projects include Sequoia Village, a 50-unit project in Visalia, and Madson Gardens, a 55-unit project in Tulare. The City of Visalia is in the process of converting a motel, which is currently called the Majestic. Additional sites will be examined for possible rental subsidies. Additional housing projects that may be supported include The Neighborhood Village, a 550unit | Both Homekey projects as well as the THP+ expansion funded through Delivery of Permanent Housing and Innovative Housing Solutions are providing permanent housing to people experiencing unsheltered homelessness which is ties to SPM 3: Number of people exiting homelessness into permanent housing and SPM 6: Number of people with |

| | |
|--|---|
| <p>project located in Goshen, Eden House which is 20 units of transitional housing. This activity links with SPM: 3: Number of people exiting homelessness into permanent housing. It also links with SPM 6: Number of people with successful placements from street outreach projects.</p> | <p>successful placements from street outreach projects.</p> |
| <p>These funds will also help support our Foster Care Transitional Housing Program Plus.</p> | <p>The use of Youth Set-Aside funds, specifically links to the Key Action of reducing the number of people experiencing homelessness upon exiting other institutional settings (Foster Care).</p> |
| <p>Funds are utilized to pay for vacant rooms with current effort moving toward creating both shallow (less than 1 year) and deep (greater than 1 year) rental subsidies so that individuals without HUD vouchers can be housed with temporary funding while pursuing other long-term subsidies. This is necessary as our system lacks adequate vouchers so without HHPA rental subsidies access to housing would not be possible for many individuals being served.</p> | <p>These investments assist our region in sustaining our Homekey programs by ensuring the provision of permanent housing while these projects stabilize their operations.</p> |
| <p>Youth Set-Aside dollars are used to expand access to</p> | <p>The THP+ investment assists in prioritizing placement of former foster youth into transitional housing while providing services and supports to enhance their ability to secure permanent</p> |

| | | | |
|--|--|--|----------|
| | | our Transitional Housing Program Plus (THP+), which enables former foster youth to be diverted from homelessness by receiving housing support via rental subsidy and supportive services. The Youth Set Aside activity links with SPM 3: Number of people exiting homelessness into permanent housing. | housing. |
|--|--|--|----------|

Operating Subsidies-Permanent Housing

\$250,000.00

Funds are earmarked in support of Homekey and additional housing projects in Tulare County. Homekey projects include Sequoia Village, a 50-unit project in Visalia, and Madson Gardens, a 55-unit project in Tulare. The City of Visalia is in the process of converting a motel which is currently called the Majestic. Additional sites will be examined for possible rental subsidies.

Additional housing projects that may be supported include the Neighborhood Village, a 55-unit project located in Goshen, Eden House which is 20 units of transitional housing.

Both Homekey projects as well as the THP+ expansion funded through Delivery of Permanent Housing and innovative Housing Solutions are providing permanent housing to people experiencing unsheltered homelessness which is tied to SPM 3: Number of people with successful placements from street outreach projects.

Operating subsidies are currently utilized to pay for vacant rooms during the process of leasing a unit. We are currently in the process of shifting these funds to create shallow and deep rental subsidies.

This activity links with SPM 3: Number of people exiting homelessness into permanent housing. It also links with SPM 6: Number of people with successful placements from street outreach projects.

Operating Subsidies-Interim Sheltering

Interim Sheltering

Improvements to Existing Emergency Shelter

Street Outreach

\$215,000.00

Funds are earmarked to support the Community Coordination Team which conducts street outreach to people experiencing homelessness. This team engages individuals in encampments, shelters, transitional living, bridge housing, during special outreach

Services relating to people experiencing homelessness, evidence-based street outreach, harm reduction, and linkage to HMIS, CES, and CalAIM Enhanced Care Management. Street Outreach activities

events, and interfaces with other service providers. The team links individuals with HMIS, records contacts, CalAIM eligibility, assists with document readiness, benefits acquisition, and linkage with additional supportive services. The team helps individuals enroll in the Coordinated Entry System which is our main pathway to housing. These activities link to the following SPMs:

specifically link individuals with an array of housing solutions and are a specific pathway to our Homekey projects. This investment assists the Homekey projects in reducing vacancy rates which aids those projects with fiscal stability while reducing the time individuals are unhoused.

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 6: Number of people with successful placements from street outreach projects.

Additionally, funds are earmarked to support the Tule River Indian Housing Authority in providing rapid rehousing subsidies and street outreach to tribal members. This activity

supports SPMs 2, 3, and 6 as well as our SPM 7.1 Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Funds will also be set aside for other county street outreach teams and emergency disaster response that also aligned with SMP 2, 3, and 6.

| | | | |
|-----------------------|--------------|--|--|
| Services Coordination | | | |
| Systems Support | \$100,000.00 | To support the incorporation of regional data, assess regional needs and customization through staffing related to HMIS. | This is a system support related to HMIS |
| HMIS | \$13,067.44 | These funds will support end-user licenses for Tulare County Health and Human Services Agency | This is a HHAP mandate |
| Administrative Costs | \$92,400.00 | These funds support administrative oversight of the HHAP funding stream. | Allowable administrative activities |

| | |
|---------------------------------------|---|
| Total HHAP-5 Dollars Budgeted: | Total HHAP-5 Youth Set-Aside Dollars Budgeted: |
| \$1,452,744.38 | \$145,274.44 |

Youth Set-Aside Minimum
\$145,274.44

HMIS Maximum

\$14,527.44

Administrative Maximum

\$101,692.11

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Administrative Entity 3

Which Administrative Entity is submitting the below budget?

Kings County Human Services Agency

Funding Plan - Kings County Human Services Agency

| Eligible Use Category | HHAP-5 Dollars Budgeted | If applicable, Dollars budgeted for the Youth Set-Aside | Activities These Funds will Support | How are these Activities Aligned with the State's Priorities? |
|--|--------------------------------|--|---|---|
| Rapid Rehousing | \$143,825.84 | \$14,382.58 | These funds will continue to support clients and members of the public who have just lost their permanent home and have found another permanent home that they can enter. Deposits, rent subsidies and/or landlord incentives will be afforded. | These activities align with prioritizing permanent housing solutions. |
| Prevention and Shelter Diversion | | | | |
| Delivery of Permanent Housing and Innovative Housing Solutions | | | | |
| Operating Subsidies- Permanent Housing | \$200,000.00 | | These funds will provide support to the operations of two Project Home Key sites in Kings | These activities align with sustaining existing investments |

| | | | |
|--|--------------------------|--|--|
| Operating Subsidies-Interim Sheltering | | County and allow for potential use for other permanent housing options. The two project Homekey sites include Triangle Courtyard and Sunrise Apartments that are scheduled to be completed in 2024. | towards long-term housing stability and supportive services and prioritizing permanent housing solutions. |
| Interim Sheltering | \$145,182.01 \$39,120.64 | These funds will help clients transition from one permanent housing situation to another by utilizing hotel/motel stays as an interim option. We could also use these funds to connect people to mental health/substance abuse treatment facilities. | These activities listed here are connected to improving SPM 1a. These activities align with sustaining existing investments towards long-term housing stability and supportive services. These activities align with the Housing First principles that allow us to ensure someone has a safe place to stay and assist in order to overcome other obstacles. Individuals will be entered and tracked in HMIS as receiving interim housing |
| Improvements to Existing Emergency Shelter | | | |

| | | | |
|--------------------------|------------------------|---|--|
| Street Outreach | \$40,271.23 \$4,027.12 | These funds will be utilized to help the Kings County Homelessness Collaborative to expand outreach services including, but not limited to, the Point in Time Count, street engagement services, hygiene services, referrals for community services, and housing navigation services. | This will help us have a holistic approach to assist in wrap around services while we go through encampment. These activities align with sustaining existing investments towards long-term housing stability and supportive services and prioritizing permanent housing solutions. |
| Services Coordination | | | |
| Systems Support | | | |
| HMIS | \$5,753.03 | This will support the HMIS system to support Visalia/Kings, Tulare Counties CoC. | Having a coordinated entry and data collecting system aligns with sustaining existing investments towards long-term housing stability and supportive services and prioritizing permanent housing solutions. |
| Administrative Costs | \$40,271.23 | This will allow us to ensure that our HHAP 5 funding will be used appropriately. | These activities align with sustaining existing investments towards long-term housing |

stability and
supportive
services and
prioritizing
permanent
housing
solutions.

| | |
|--|---|
| Total HHAP-5 Dollars Budgeted: \$575,303.34 | Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$57,530.34 |
|--|---|

Youth Set-Aside Minimum
\$57,530.33

HMIS Maximum
\$5,753.03

Administrative Maximum
\$40,271.23

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?
No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?
No

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant
Visalia/Kings, Tulare Counties CoC

Certification Visalia/Kings, Tulare Counties CoC

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name
Laura Fisher

Phone
(559) 723-7335

Email
lfisher@kthomelessalliance.org

Participating Eligible Applicant 2

Participating Eligible Applicant
Kings County Human Services Agency

Certification Kings County Human Services Agency

On behalf of the above entered participating eligible applicant, I certify that all information included in this

Application is true and accurate to the best of my knowledge.

Name

Christopher Narez

Phone

(559) 852-2956

Email

christopher.narez@co.kings.ca.us

Participating Eligible Applicant 3

Participating Eligible Applicant

Tulare County Health and Human Services Agency

Certification Tulare County Health and Human Services Agency

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Noah Whitaker

Phone

(559) 624-7471

Email

NWhitake@tularecounty.ca.gov



Human Services Agency
County of Kings - State of California

INTERAGENCY AGREEMENT
Between
Kings/Tulare Homeless Alliance
And
Kings County Human Services Agency

WHEREAS, the Kings/Tulare Homeless Alliance (“Alliance”) is responsible for coordinating community efforts to end and prevent homelessness within Kings and Tulare Counties;

WHEREAS, the Alliance is responsible for ensuring that all United States Department of Housing and Urban Development (“HUD”), the California Interagency Council on Homelessness (“Cal ICH”), and State of California Housing and Community Development (“HCD”) Homeless Housing, Assistance and Prevention (“HHAP”) awardees within Kings and Tulare Counties adhere to Federal, State, and local policy and procedures as established by the Alliance;

WHEREAS, the Kings County Human Services Agency (“Partner Agency”) applied for HCD Homeless Housing, Assistance and Prevention funding to provide housing and homeless services to individuals experiencing homelessness in Kings and Tulare Counties.

NOW, THEREFORE, IT IS AGREED that the Alliance is responsible for Continuum of Care planning for homeless programs in the bi-county region, and Partner Agency, has applied for funds to provide homeless program services within Kings or Tulare Counties; the above parties mutually agree to the following terms and conditions:

I. Background

Kings County Human Services Agency (“HSA”)

The County of Kings is a political subdivision of the State of California, formed in 1893. As a “general law” county, the county government structure is determined by the State Constitution and State General Law. The Board of Supervisors is the governing body for Kings County and many special districts. The Human Services Agency is the County’s social services department, providing assistance and services to indigent individuals and families.

Kings/Tulare Homeless Alliance (“Alliance”)

In 1999, the Kings/Tulare Homeless Alliance was created to provide leadership in creating a stronger bi-county network of service delivery to homeless individuals, homeless families, and those at risk of becoming homeless through facilitating better communication, planning coordination, and cooperation among all entities that provide services to the region's homeless.

This MOU between the Alliance and HSA delineates the roles and responsibilities regarding the utilization and administration of Homeless Housing, Assistance and Prevention ("HHAP") funding and related activities with the California Interagency Council on Homelessness ("Cal ICH") and State of California Housing and Community Development ("HCD").

II. Responsibilities

The Alliance shall:

- A. Oversee the Homeless Management Information System (HMIS)
- B. Oversee the bi-county Coordinated Entry System (CES)
- C. Make HHAP funds accessible to community partners via the release of a Request for Proposals ("RFP"), Request for Applications ("RFA"), or similar competitive awards process.
- D. Retain a Racial Equity Coordinator for a period of at least three years to assist in identifying best-practice approaches to addressing housing and system inequalities.
- E. Hold monthly Membership Meetings with community partners serving the unhoused.
- F. Provide trainings for all client facing staff on CES, Housing First, Equal Access Rule, and the Violence Against Women Act. Additional trainings on scheduled on a quarterly basis on topics such as racial and LGBTQIA equity, tenant rights and eviction prevention, cultural competency, etc.
- G. Coordinate the annual Point-in-Time Count.

HSA shall:

- A. Work closely with the Alliance in the development of applications for Homeless Housing, Assistance and Prevention ("HHAP") funds inclusive of aligning goals, objectives, expenditure plans, racial equity, and related outcome measures.
- B. Target the utilization of HHAP funds to existing housing efforts underway in the community as identified and prioritized in the County's Local Homelessness Action Plan.
- C. Utilize the Homeless Management Information System (HMIS) data tracking system for services provided by HSA's HHAP plan. Timeliness and quality of data entered in the HMIS will be monitored monthly and during the annual monitoring site visit.
- D. Administer a Vulnerability Index Service Priority Decision Assistance Tool (VI-SPDAT) for all homeless individuals and families served by HSA.
- E. Actively participate in Alliance activities to include but not limited to the following: Point-In-Time-Count and General Membership Meetings.
- F. Participate in the Kings County Homeless Collaborative and will regularly engage its membership regarding information and activities related to HHAP.

III. Mutual Responsibilities

- A. Agree they will establish mutually satisfactory methods for the exchange of such information as may be necessary in order that each party may perform its duties and functions under this agreement; and appropriate procedures to ensure all information is safeguarded for improper disclosure in accordance with applicable State and Federal laws and regulations.
- B. Collaborate on addressing racial equity goals as mutually developed during the Homeless Housing, Assistance and Prevention (HHAP) application process.
- C. Engage in technical assistance and training opportunities provided through Cal ICH, HCD, and similar state agencies.
- D. Develop a listing of standard recommended and required training including but not limited to Trauma Informed Care, Motivational Interviewing, Cost of Poverty Experience, and Mental Health First Aid.
 - a. Funding to cover costs associated with training such as registration, licensing, or other fees will be born independently by each agency or if possible, will be offered at no charge or in-kind as part of our mutual agreement.
- E. Collaborate on applications for future rounds of HHAP.
- F. Communicate:
 - a. Changes to an existing project or change in sub-population served that is significantly different than what the funds were originally approved for, including any budget amendments submitted directly to the funder
 - b. Increase/decrease of other funding to a project that could affect projected numbers of participants served, program staffing, performance, etc.
 - c. Delays in the start-up of a new project
 - d. Programs having difficulty in meeting projected numbers served or performance outcomes.
- G. Participate in and comply with the regionally coordinated homelessness action plan.

IV. Coordinated Entry System

A Coordinated Entry System (CES) is defined as a centralized or coordinated process designed to coordinate program participant intake, assessment, and provision of referrals. A CES covers the geographic area, is easily accessed by individuals and families seeking housing or services, is well advertised, and includes a comprehensive and standardized assessment tool.

The overarching goals of a Coordinated Assessment System is to simplify access to services by clients, track systems outcomes to inform and enhance decision making, improve overall system efficiency, and leverage community resource to achieve the most impact.

HSA agrees to participate in the Alliance's CES. This includes the utilization of the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT). A VI-SPDAT shall be administered for each client/household attempting to access housing services. Each client/household's VI-SPDAT shall be entered in the local Homeless Management Information System (HMIS) for scoring and placement on the Housing Priority List.

The bi-county Housing Navigator will manage the Housing Priority List within HMIS and assign households to available beds with the Continuum. Agencies are bound by his MOU to accept clients/households as assigned by the Housing Navigator, providing the client meets program guidelines (e.g. chronic homeless, disability condition, veteran, etc.).

V. Data Sharing

KTHA and HSA are required to utilize the Homeless Management Information System (HMIS) data tracking system for HUD required data elements, services and case management activities. HMIS participation is also a requirement of California Assembly Bill (AB) 977. HMIS is the computerized data collection tool specifically designed to capture client-level information over time on:

1. The characteristics and services needed of men, women, and children experiencing homelessness
2. The services provided to these clients

The system will be used for a variety of reasons, including efficient data sharing between authorized Partner Agencies, which will in turn provide more effective and streamlined services to clients.

VI. Term

This MOU is effective from the date of execution through the completion of the HHAP Program in Kings County, or five years, whichever is longer, unless otherwise agreed to by both parties in writing.

VII. General Provisions

- A. No waiver of any of the provisions of the MOU documents shall be effective unless it is made in writing which refers to provisions so waived and which is executed by the Parties. No course of dealing and no delay or failure of a Party in exercising any right under any MOU document shall affect any other or future exercise of that right or any exercise of any other right. A Party shall not be precluded from exercising a right by its having partially exercised that right or its having previously abandoned or discontinued steps to enforce that right.
- B. Any alterations, variations, modifications, or waivers of provisions of the MOU, unless specifically allowed in the MOU, shall be valid only when they have been reduced to writing, duly signed and approved by the Authorized Representatives of both parties as an amendment to this MOU. No oral understanding or agreement not incorporated herein shall be binding on any of the Parties hereto.

VIII. Conclusion

- A. This MOU, consisting of five (5) pages, is the full and complete document describing services to be rendered by the Alliance and HSA for the Homeless Housing, Assistance and Prevention funding.
- B. The signatures of the Parties affixed to this MOU affirm that they are duly authorized to commit and bind their respective entities to the terms and conditions set forth in this document.

Signatory Authority:


Each party has full power and authority to enter into and perform this MOU and the person signing this MOU on behalf of each has been properly authorized and empowered to enter into this MOU. Each party further acknowledges that it has read this MOU, understands it and agrees to be bound by it.

IN WITNESS WHEREOF, this agreement is executed as of March 19, 2024.


COUNTY OF KINGS

KINGS/TULARE HOMELESS ALLIANCE

By: 
Doug Verboon, Chair

By: 
Laura Fisher, Executive Director

ATTEST


Catherine Venturella, Clerk to the Board

APPROVED AS TO FORM


Diane Freeman, County Counsel



MEMORANDUM OF UNDERSTANDING
Between
Kings/Tulare Homeless Alliance
And
Tulare County Health and Human Services Agency

I. Background

Tulare County Health & Human Services Agency (“HHS”) (“HSA”)

In 1995, the Tulare County Board of Supervisors formed the Tulare County Health & Human Services Agency. Our organization, commonly referred to as HHS, has been an integrated agency, providing a broad range of social and human services. HHS is comprised of four branches: Fiscal Operations, Health, Mental Health, and Human Services. Our programs include traditional categories of County service delivery, such as public health, welfare, environmental health, child protective services, and mental health. Programs for veterans, those on conservatorship, and for the aging population also fall under our umbrella. We are dedicated to protecting and strengthening the well-being of the community. Working with our community partners is important to our mission and allows for the provision of timely and accurate information which informs, educates, and protects the public.

Kings/Tulare Homeless Alliance (“Alliance”)

In 1999, the Kings/Tulare Homeless Alliance was created to provide leadership in creating a stronger bi-county network of service delivery to homeless individuals, homeless families, and those at risk of becoming homeless through facilitating better communication, planning coordination, and cooperation among all entities that provide services to the region’s homeless population.

This MOU between the Alliance and HHS delineates the roles and responsibilities regarding the utilization and administration of Homeless Housing, Assistance and Prevention (“HHAP”) funding and related activities with the California Interagency Council on Homelessness (“Cal ICH”) and State of California Housing and Community Development (“HCD”).

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II. Responsibilities

The Alliance shall:

- A. Oversee the Homeless Management Information System (HMIS)
- B. Oversee the bi-county Coordinated Entry System (CES)
- C. Make HHAP funds accessible to community partners via the release of a Request for Proposals ("RPF"), Request for Applications ("RFA"), or similar competitive awards process.
- D. Retain a Racial Equity Coordinator for a period of at least three years to assist in identifying best-practice approaches to addressing housing and system inequalities.
- E. Hold monthly Membership Meetings with community partners serving the unhoused.
- F. Provide trainings for all client facing staff on CES, Housing First, Equal Access Rule, and the Violence Against Women Act. Additional trainings on scheduled on a quarterly basis on topics such as racial and LGBTQIA equity, tenant rights and eviction prevention, cultural competency, etc.
- G. Coordinate the annual Point-in-Time Count.

HHSA shall:

- A. Work closely with the Alliance in the development of applications for Homeless Housing, Assistance and Prevention ("HHAP") funds inclusive of aligning goals, objectives, expenditure plans, racial equity, and related outcome measures.
- B. Target the utilization of HHAP funds to existing housing efforts underway in the community such as Project Homekey, affordable housing developments serving the unhoused, street outreach, and other needs as identified by HHSA.
- C. Utilize the Homeless Management Information System (HMIS) data tracking system for street outreach and associated activities. Timeliness and quality of data entered in the HMIS will be monitored monthly and during the annual monitoring site visit.
- D. Administer a Vulnerability Index Service Priority Decision Assistance Tool (VI-SPDAT) for all individuals and families contacted through HHSA's Homeless Multidisciplinary Team ("MDT").
- E. Keep the Alliance apprised of the use of the county allocation of HHAP funding including any related contracts and agreements.
- F. Actively participate in Alliance activities to include but not limited to the following: Point-In-Time-Count and General Membership Meetings.
- G. Coordinate the Tulare County Task Force on Homelessness and will regularly engage its membership regarding information and activities related to HHAP.

III. Mutual Responsibilities

- A. Agree they will establish mutually satisfactory methods for the exchange of such information as may be necessary in order that each party may perform its duties and functions under this agreement; and appropriate procedures to ensure all information is safeguarded for improper disclosure in accordance with applicable State and Federal laws and regulations.
- B. Collaborate on addressing racial equity goals as mutually developed during the Homeless Housing, Assistance and Prevention (HHAP) application process.

- C. Will engage in technical assistance and training opportunities provided through Cal ICH, HCD, and similar state agencies.
- D. Will develop a listing of standard recommended and required training including but not limited to Trauma Informed Care, Motivational Interviewing, Cost of Poverty Experience, and Mental Health First Aid.
 - a. Funding to cover costs associated with training such as registration, licensing, or other fees will be born independently by each agency or if possible, will be offered at no charge or in-kind as part of our mutual agreement.
- E. Collaborate on applications for future rounds of HHAP.
- F. Communicate:
 - a. Changes to an existing project or change in sub-population served that is significantly different than what the funds were originally approved for, including any budget amendments submitted directly to the funder
 - b. Increase/decrease of other funding to a project that could affect projected numbers of participants served, program staffing, performance, etc.
 - c. Delays in the start-up of a new project
 - d. Programs having difficulty in meeting projected numbers served or performance outcomes.
- G. Collaborate in state(s) of emergency to ensure people experiencing homelessness get equal access to available resources.

IV. Coordinated Entry System

A Coordinated Entry System (CES) is defined as a centralized or coordinated process designed to coordinate program participant intake, assessment, and provision of referrals. A CES covers the geographic area, is easily accessed by individuals and families seeking housing or services, is well advertised, and includes a comprehensive and standardized assessment tool.

The overarching goals of a Coordinated Assessment System is to simplify access to services by clients, track systems outcomes to inform and enhance decision making, improve overall system efficiency, and leverage community resource to achieve the most impact.

HHSa agrees to participate in the Alliance's CES. This includes the utilization of the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT). A VI-SPDAT shall be administered for each client/household attempting to access housing services. Each client/household's VI-SPDAT shall be entered in the local Homeless Management Information System (HMIS) for scoring and placement on the Housing Priority List.

The bi-county Housing Navigator will manage the Housing Priority List within HMIS and assign households to available beds with the Continuum. Agencies are bound by his MOU to accept clients/households as assigned by the Housing Navigator, providing the client meets program guidelines (e.g. chronic homeless, disability condition, veteran, etc.).

V. Data Sharing

HHS is required to utilize the Homeless Management Information System (HMIS) data tracking system for HUD required data elements, services and case management activities. HMIS participation is also a requirement of AB977. HMIS is the computerized data collection tool specifically designed to capture client-level information over time on:

1. The characteristics and services needed of men, women, and children experiencing homelessness
2. The services provided to these clients

The system will be used for a variety of reasons, including efficient data sharing between authorized Partner Agencies, which will in turn provide more effective and streamlined services to clients.

VI. Term

This MOU is effective upon Board signature and shall continue until terminated by either party with (30) thirty days written notice

VII. General Provisions

- A. No waiver of any of the provisions of the MOU documents shall be effective unless it is made in writing which refers to provisions so waived and which is executed by the Parties. No course of dealing and no delay or failure of a Party in exercising any right under any MOU document shall affect any other or future exercise of that right or any exercise of any other right. A Party shall not be precluded from exercising a right by its having partially exercised that right or its having previously abandoned or discontinued steps to enforce that right.
- B. Any alterations, variations, modifications, or waivers of provisions of the MOU, unless specifically allowed in the MOU, shall be valid only when they have been reduced to writing, duly signed and approved by the Authorized Representatives of both parties as an amendment to this MOU. No oral understanding or agreement not incorporated herein shall be binding on any of the Parties hereto.

VIII. Conclusion

- A. This MOU, consisting of five (5) pages, is the full and complete document describing services to be rendered by the Alliance and HHS for the Homeless Housing, Assistance and Prevention funding.
- B. The signatures of the Parties affixed to this MOU affirm that they are duly authorized to commit and bind their respective entities to the terms and conditions set forth in this document.

Signatory Authority:

Each party has full power and authority to enter into and perform this MOU and the person signing this MOU on behalf of each has been properly authorized and empowered to enter into this MOU. Each party further acknowledges that it has read this MOU, understands it and agrees to be bound by it.

IN WITNESS WHEREOF, this MOU is executed as of October 24, 2023.

By: **KINGS/TULARE HOMELESS ALLIANCE**



By: _____
Laura Fisher

Title: _____
Executive Director of Operations

~~Tulare County Health & Human Services Agency~~

By:  _____
Dennis Townsend

Title: _____
Chair, Board of Supervisors

ATTEST: JASON T. BRITT
County Administrative Officer/Clerk of the Board
of Supervisors of the County of Tulare

By:  _____
Deputy Clerk



Approved as to Form

County Counsel

By: Eric M. Scott

Deputy

Date: 10/5/23

Matter ID: 2023982