HHAP Round 5 Application

Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

Please select the Continuum of Care region
Marin County CoC

Application Participation Guidance:

Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
  - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either**:*

- Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or
- Participate in the regional application of **each** overlapping County and the Large Cities therein.

Contracting Guidance:

Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*

- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*

- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

Marin County CoC Region

Marin County CoC

CA-507 Participation
Is participating in this single collaborative application
with the regional partner(s) listed.

CA-507 Contracting
Identify another participating eligible applicant in
their region to enter into contract with the state to
receive and administer their HHAP-5 allocation

CA-507 Designated Administrative Entity
Marin County

Contact Title
Senior Homelessness Program Coordinator

Name
Carrie Sager

Email
carrie.sager@marincounty.gov

Phone
(415) 473-7590

Marin County

Marin County Participation
Is participating in this single collaborative application
with the regional partner(s) listed.

Marin County Contracting
Will enter into contract with the state to receive and
administer their HHAP-5 allocation and allocation(s)
from other eligible applicants in the region

Contact Title
Senior Homelessness Program Coordinator

Name
Carrie Sager

Email
carrie.sager@marincounty.gov

Phone
(415) 473-7590

Number of Contracts
1

Part 2. Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:

   o Outreach and site coordination;

   o Siting and use of available land;

   o Development of interim and permanent housing options; and

   o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.

2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
Marin County	The County will collaborate with local jurisdictions to identify possible sites for interim and permanent housing options. The County will seek and apply for funding that supports outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness. The County will manage the funding it receives and execute related contracts. The County will continue to fund and administer programs that serve individuals experiencing homelessness or at risk of experiencing homelessness within the region. The County will coordinate, connect, and deliver services to individuals experiencing homelessness or at risk of homelessness within the region. This includes direct services as well as staffing case conferencing coordination meetings between multiple providers to coordinate outreach and brainstorm appropriate supports for each individual of focus.
Marin CoC	The CoC will provide expert guidance to the County with regards to outreach and site coordination, siting and use of available public land, development of interim and permanent housing options, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness. The CoC, through Coordinated Entry, will hold case conferencing coordination meetings (staffed by the County) between multiple providers to coordinate outreach and brainstorm appropriate supports for each individual of focus.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination
Since the Marin CoC is staffed by Marin County employees, the region is intrinsically structured to support coordination. In addition, the CoC and County do the following to ensure comprehensive outreach and site coordination:

Coordinated Entry, a CoC program staffed by the County, facilitates 5 recurring site-specific encampment case conferencing meetings of city, County, and CBO staff to coordinate service provision, identify and mitigate encampment impacts on the surrounding community, and support individuals to access permanent housing.

The County hosts biweekly meetings of law enforcement from all Marin jurisdictions and outreach staff to identify issues arising from unsheltered homelessness and intervene early to prevent unnecessary displacement of people experiencing homelessness.

The County has launched multiple outreach teams staffed with individuals with bilingual and bicultural competency, many of whom are under the direct supervision of voting members of the Homelessness Policy Steering Committee (HSPC), the CoC Board;

Voting members of the HSPC include two Marin County supervisors, two rotating elected representatives from local cities; staff from multiple CBOs, and individuals with lived experience of homelessness.

Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
Marin County	Marin County will collaborate with local jurisdictions, including the CoC, to coordinate and/or facilitate land use and development.
Marin CoC	Marin County CoC will provide expertise on site development, and, when appropriate, assist the County with land use and development.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Regional Coordination Narrative - Land Use & Development

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
Marin County	Marin County will collaborate with local jurisdictions to coordinate and/or facilitate development of interim and permanent housing options. This will include, but is not limited to, seeking funding and administering related contracts.
Marin CoC	Marin County CoC will work with the County to determine whether homelessness funding allocated by the CoC should go to creation of interim and/or permanent housing and will provide expertise on interim and permanent housing. The CoC will convene working groups to strategize on expanding access to interim and permanent housing for vulnerable groups, including older adults.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options

Since the Marin CoC is staffed with Marin County employees, the region is intrinsically structured to support coordination. In addition, the CoC and County coordinate in the following ways regarding the development of interim and permanent housing options:

CoC and County collaboration has resulted in an increase of more than 390 permanent supportive housing beds (a more than 116% increase) since 2017. CoC voting member Marin Housing Authority entered into an MOU with Marin County in 2017 to pair County-supported housing case management with Housing Choice Vouchers, referred through CoC Coordinated Entry program, for chronically homeless households to create a new source of permanent supportive housing. CoC and County staff have collaborated on multiple grants that support the establishment of Permanent Housing, including multiple successful rounds of HHAP and Homekey. The CoC and County work together to identify priorities for these HHAP funds based on current needs; this collaboration has resulted in designating HHAP funds to support 8 permanent housing or interim shelter projects, including two Homekey projects, and two-family housing-based case management projects. Marin County (CoC lead agency) has led four successful Project Homekey applications in close partnership with CoC member agencies, resulting in 151 new permanent supportive housing beds.

The CoC and County have and will continue to explore promising practices in interim housing solutions. This has included site visits to locations outside of Marin County that have implemented new interim shelter programs (e.g., San Mateo County, Sonoma County), applying for grants that support additional interim shelter (e.g., requested funds for motel vouchers in ERF applications), and collaboration with Cities in opportunities for shelter.

Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
Marin County	Marin County will collaborate with local jurisdictions and community partners to ensure coordination and connection to service delivery for housing projects. Marin County is implementing a Coordinated Care Initiative, which is a collaboration between the County's four HHS divisions (Behavioral Health, Public Health, Social Services, & Homelessness) to set priorities for impactful services for people experiencing homelessness. This initiative includes identifying every person experiencing homelessness within the county, identifying the services and benefits they currently have access to, identifying what further services and benefits they could benefit from, and connecting each individual to the identified benefits and services. When appropriate, County staff will provide direct client services.
Marin CoC	Marin County CoC will provide expertise and strategic partnership on coordination of and connection to service delivery, and as necessary establish working groups on specific topics.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery
Since the Marin CoC is staffed with Marin County employees, the region is intrinsically structured to support coordination between the County and CoC. In addition, the CoC and County coordinate in the following ways regarding coordination of and connection to service delivery:

CoC members and County staff meet regularly to discuss unmet needs of people experiencing homelessness, both in private meetings and public meetings when appropriate (I.e., when discussing overarching strategies and not individual clients). Much of this work takes place through the CoC's Coordinated entry system, staffed by County employees funded jointly through County and CoC funds. This work includes jointly identifying gaps in services, and jointly determining strategies to address these gaps. This collaboration has included the development of subcommittees dedicated to developing solutions for especially vulnerable groups, including older adults with limited capacity to increase their income. In 2023, CoC members and County staff began an intensive coordination process to create a system of care for transition-age youth, receiving several Tipping Point grants to create new TAY outreach-case management to connect TAY to permanent housing solutions.,

CoC members and County staff participate in multiple Coordinated Entry case conferencing meetings every week to coordinate services for clients experiencing homelessness or at risk of homelessness. These meetings include the use of a by-name list to ensure every person is connected to the services and benefits they are eligible for, and that progress is being made on their housing pathway.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- ***Key Actions*** *may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.*

- ***Lead Entity*** *should include the name of the regional Eligible Applicant responsible for managing the key action.*

- ***Collaborating Entity/ies*** *may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.*

- ***Timeframe*** *should include a target date for completion of the key action.*

- ***Success Measurement Methods*** *may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.*

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a
1,843

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase Street Outreach Capacity	HHAP, ERF, County General funds, American Rescue Plan (ARP) funds, HHIP, Tipping Point grant	State, Local Government, Federal, Non-governmental Foundation funding.	County	Cities, CoC, CBOs	6/30/2028	* Measure increased number of people enrolled in a street outreach program across agencies over the baseline data. * Measure increased number of positive exits

Key Action	Funding Source(s)	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
						from street outreach.
Improve Coordinated Entry System	HUD Continuum of Care funds, County General funds, Tipping Point grant	Federal, Local Government, Non-governmental Foundation funding	County	CoC, CBOs, LEAB	6/30/2028	* Increased number of housing placements. * Decreased median number of days clients are enrolled in Coordinated Entry. * Decreased median duration of experiencing homelessness before an assessment.
Increase advertisement of Coordinated Entry and services	CoC Coordinated Entry grant, County General funds, Tipping Point grant	Federal, Local Government, Non-governmental Foundation funding	County	CoC, CBOs, LEAB	6/30/2028	* Decreased median duration of experiencing homelessness before an assessment. * Increased number of enrollments in Coordinated Entry.

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
Hispanic/Latin(x)	455
American Indian or Alaska Native	120
Black or African American	403

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method

	action					
Increase outreach to underserved populations	ERF, County General Funds, HHIP, HHAP, Tipping Point grant, Incentive funds	State, Local Government, Non-governmental Foundation funding	County	CoC, Cities	6/30/2028	* Compare CE enrollment data at the end of the timeframe to baseline data--a decrease in racial or ethnic disparities will indicate success. * Compare exit data at the end of the timeframe to baseline data--a decrease in racial or ethnic disparities will indicate success.
Improve data collection and analysis to better track and address disparities	County General funds, HHIP, HUD Continuum of Care funds, HHAP	Federal, Local Government, State	County	CoC, CBOs	6/30/2028	Identification of both causes and mitigations of disparities will indicate success in data collection and analysis.
Use data to inform changes	County General Funds, HUD Continuum of Care funds, HHIP, HHAP	Federal, Local Government, State	County	CoC, CBOs	6/30/2028	* Decrease in racial or ethnic disparities in housing placements. * Decrease in racial or ethnic disparities in enrollment in services.

SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b
830

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase Street Outreach capacity	Encampment Resolution Funds (ERF), HHAP, County General funds, HHIP, American Rescue Plan (ARP), Tipping Point grant, Incentive Funds	State, Local Government, Federal, Non-governmental Foundation funding	County	CoC, Cities, CBOs	6/30/2028	* Measure increased number of people enrolled in a street outreach program across agencies over the baseline data. * Measure increased number of positive exits from street outreach.
Increase Emergency Shelter/Interim Housing capacity	ERF, BHBH, Emergency Solutions Grant (ESG), County General Funds, Incentive Funds	State, Federal, Local Government	CoC	County, CBOs, Cities	6/30/2028	Increased enrollments in emergency shelter/interim housing.
Increase and diversify housing stock	HHAP, HHIP, County General Funds, Homekey, HHC, Hud Housing Choice Voucher program, VHHP, No Place Like Home, Building Homes and Jobs Act (PHLA), Marin County Affordable Housing Trust, HOME, MHSA, HUD-VASH	State, Local Government, Federal	County	CoC, CBOs	6/30/2028	* Increased housing placements. * Decrease in median number of days clients are enrolled in Coordinated Entry.
Enhance coordination	HUD Continuum of Care funds,	Federal, State, Local	CoC	County, CBOs	6/30/2028	* Increased number of

| | County General Funds, Tipping Point grant, ERAP | Government, Non-governmental Foundation funding | | | | housing placements.
* Decreased median number of days clients are enrolled in Coordinated Entry.

* Decreased median number of days clients experience homelessness before assessed. |

Row header (first cell): and flow through Coordinated Entry

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
Black or African American	175
Hispanic/Latin(x)	165
American Indian or Alaska Native	39

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increased outreach to underserved populations	ERF, HHAP, ARP, HHIP, County General Funds, Tipping Point grant, Incentive funding	Federal, State, Local Government, Non-governmental Foundation funding	County	CoC, Cities, CBOs	6/30/2028	* Measure increased number of street outreach enrollment across agencies over the baseline data-- an increase in positive exits from street outreach and a decrease in racial or ethnic disparities will indicate

Key Action	Funding Source(s)	Funding	Lead	Collaborating	Target Date for	Success Measurement
						success.
Improved data collection and analysis to better understand disparities	Hud Continuum of Care funds, County General funds, HHAP, HHIP	Federal, State, Local Government	County	CoC, Cities, CBOs	6/30/2028	* Identification of both causes and mitigations of disparities will indicate success in data collection and analysis. * Increased amount of data on residents from underserved populations will indicate successful improvement of data collection and analysis.
Use of data to inform change	Hud Continuum of Care funds, County General Funds, HHIP, HHAP	Federal, State, Local Government	County	CoC, Cities, CBOs	6/30/2028	* Decrease in racial or ethnic disparities in housing placements. * Increased enrollment of residents from racial or ethnic groups with disparities. * Decrease in racial or ethnic disparities in enrollment in emergency shelter.

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
856

Key Actions PM 1

Key Action	Funding Source(s) the	Funding	Lead	Collaborating	Target Date for	Success Measurement

	region intends to use to achieve the action	Type	Entity	Entity/ies	Completion	Method
Increase Street Outreach capacity	ERF, HHAP, County General funds, HHIP, ARP, Tipping Point grant, Incentive Funding	Federal, State, Local Government, Non-governmental Foundation funding	County	CoC, Cities, CBOs	6/30/2028	* Measure increased number of people enrolled in a street outreach program across agencies over the baseline data. * Measure increase of positive exits from street outreach.
Increase emergency shelter/interim housing capacity	ERF, BHBH, Emergency Solutions Grant, County General funds, Incentive Funding	Federal, State, Local Government	CoC	CBOs, County, Cities	6/30/2028	Increased enrollments in emergency shelter/interim housing.
Increase and diversify permanent housing stock	HHAP, Homekey, HHC, County General funds, HHIP, Hud Housing Choice Voucher Program (HCV), VHHP, No Place Like Home, Building Homes and Jobs Act (PHLA), Marin County Affordable Housing Trust, HOME, MHSA, HUD-VASH	State, Local Government, Federal	County	CoC, CBOs, Cities,	6/30/2028	* Increased housing placements. * Decrease in median number of days people are enrolled in Coordinated Entry.
Enhance coordination and flow through Coordinated	HUD Continuum of Care funds, County General funds, ERF, ERAP, Tipping	Federal, State, Local Government, Non-governmental	CoC	CBOs, County, Cities	6/30/2028	* Increased number of housing placements. * Decreased median number

| Entry | Point grant | Foundation funding | | | | of days clients are enrolled in Coordinated Entry. |

* Decreased median number of days clients experience homelessness before assessed.

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
Hispanic/Latin(x)	257
American Indian/Alaska Native	84
Black or African American	175

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increased outreach to underserved populations	ERF, HHAP, ARP, HHIP, County General funds, Tipping Point grant	Federal, State, Local Government, Non-governmental Foundation funding	County	CoC, Cities, CBOs	6/30/2028	* Measure number of street outreach enrollment across agencies over the baseline data - increase in positive exits from street outreach or decrease in racial or ethnic disparities will indicate success.
Improved data collection and	HUD Continuum of Care funds,	Federal, Local Gov,	County	CoC, Cities,	6/30/2028	* Identification of causes of

analysis to better understand disparities	County General funds, HHIP, HHAP	State		CBOs		disparities will indicate success in data collection and analysis. * Increased amount of data on residents from underserved populations will indicate successful improvement of data collection and analysis.
Use data to inform changes in procedures	HUD Continuum of Care funds, County general funds, HHIP, HHAP	Federal, Local Gov, State	County	CoC, Cities, CBOs	6/30/2028	* Decrease in racial or ethnic disparities in housing placements. * Increased enrollment of residents from racial or ethnic groups with disparities. * Decrease in racial or ethnic disparities in enrollment homelessness services.

SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3
478

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method

Increase permanent housing (PH) resources	Homekey, HHAP, Housing for Healthy California, CESH, County General Funds, VHHP, No Place Like Home, Building Homes and Jobs Act (PHLA), Marin County Affordable Housing Trust, HOME, MHSA, HUD-VASH	Federal, State, Local Government	County	CoC, CBOs	6/30/2028	* Increased housing placements. * Decrease in median number of days clients are enrolled in Coordinated Entry. * Increased number of housing units, through programs such as affordable housing projects and landlord partnerships.
Increase supports for housing navigation and housing-focused case management in all projects	County General funds, HHAP, HHIP, ERF, BFH, ARP, Roomkey, Richardson Bay Regional Agency (RBRA), HUD CoC funds, BHBH	Federal, State, Local Government, Non-Governmental Foundation Funding	CoC	County, CBOs	6/30/2028	* Increased housing placements. * Decrease in median number of days clients are enrolled in Coordinated Entry. * Increased number of case managers. * Increased number of housing-based case management units.

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
Black/African American	117
American Indian or Alaska Native	16

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Collaborate with County Equity Team and community partners that serve populations disproportionately affected by homelessness on improving these outcomes	ERF, HHAP, ARP, HHIP, County General funds, Hud Continuum of Care funds, BFH, Tipping Point grant, Incentive Funding	Federal, State, Local Government, Non-Governmental Foundation funding	County	CoC, CBOs, Cities	6/30/2028	* Measure number of people enrolled in a street outreach program across agencies over the baseline data--an increase in positive exits from street outreach and decrease in racial or ethnic disparities will indicate success.
Improve data collection and analysis	Hud Continuum of Care funds, County General funds, HHAP, HHIP	Federal, State, Local Government	County	CoC, CBOs	6/30/2028	* Identification of causes of disparities will indicate success in data collection and analysis. * Increased amount of data on residents from underserved populations will indicate success.
Use data to inform changes	County General Funds, HUD Continuum of Care funds, HHIP, HHAP	Federal, State, Local Gov	County	CoC, CBOs	6/30/2028	* Decrease in racial or ethnic disparities in housing placements. * Increased enrollment of

| | | | | | | residents from racial or ethnic groups with disparities |
| | | | | | | * Decrease in racial or ethnic disparities in enrollment in emergency shelter. |

SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4
137

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Prioritize persons with long length of time experiencing homelessness for housing resources	Hud Continuum of Care Funds, County General funds	Federal, Local Government	County	CoC	6/30/2028	Decrease in median number of days people are enrolled in Coordinated Entry
Provide follow-up services	ERF, HHAP, County General funds, HHIP, ARP, HHC, Roomkey, BFH, HomeSafe, CESH	Federal, State, Local Government	CoC	County, CBOs, Cities	6/30/2028	* Decrease in median number of days people are enrolled in coordinated entry. * Decrease in percent of people who return to homelessness after 6 months of a permanent housing placement.

Explore data quality to ensure move-in dates are accurately captured in HMIS	HUD Continuum of Care Funds, County General funds, HHAP, HHIP	Federal, State, Local Government	County	CoC	6/30/2028	* Decrease in median number of days people are enrolled in Coordinated Entry. * Increase in number of people exiting to permanent housing.
Explore barriers to permanent move-in	HUD Continuum of Care funds, County General funds, HHIP, HHAP	Federal, State, Local Government	CoC	CoC	6/30/2028	* Decrease in median number of days people are enrolled in Coordinated Entry. * Increase in number of people exiting to permanent housing.

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
African American or Black	149

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Collaborate with County Equity team and community partners that serve populations disproportionately affected by homelessness on improving	HHAP, ERF, HHIP, County General funds, HUD Continuum of Care funds, Incentive Funding	Federal, State, Local Government	CoC	County, CBOs	6/30/2028	Racial and ethnic minorities will not have a higher average length of time experiencing homelessness than their white counterparts.

these outcomes.						
Improve data collection and analysis and modify strategy based on data.	County General Funds, HUD Continuum of Care funds, HHIP, HHAP	Federal, State, Local Gov	County	CoC	6/30/2028	Racial and ethnic minorities will not have a higher average length of time experiencing homelessness than their white counterparts.

SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5
7.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Adjust placement process	HUD Continuum of Care funds, County General funds	Federal, Local Government	CoC	County, CBOs	6/30/2028	Decrease in percent of people who return to homelessness after 6 months.
Provide follow-up services	HHAP, HHIP, County General funds, ERF, ERP, HHC, Roomkey, BFH, RBRA, HDAP, HomeSafe, CESH	Federal, State, Local Government	CoC	County, CBOs	6/30/2028	Decrease in percent of people who return to homelessness after 6 months.
Diversify placement options	HHAP, Homekey, HHC, HHIP, ERF, County General funds, VHHP, HUD-VASH, HCV, Roomkey,	Federal, State, Local Government	County	CoC, CBOs	6/30/2028	* Decrease in percent of people who return to homelessness after 6 months.

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
	No Place Like Home, Building Homes and Jobs Act (PHLA), Marin County Affordable Housing Trust, HOME, MHSA					* Increase in number of people exiting to permanent housing.
Targeting problem solving and prevention services to households with history of homelessness	HHAP, ERAP, BFH, County General funds, HUD CoC funding	Federal, State, Local Government	County	CoC, CBOs	6/30/2028	* Decrease in percent of people who return to homelessness after 6 months. * Decrease in number of people experiencing homelessness.

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
American Indian or Alaska Native	30.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Collaborate with County Equity team and community partners that serve populations disproportionately affected by homelessness on improving these outcomes	ERF, HHAP, ARP, HHIP, County General Funds, BFH, Tipping Point grant, Incentive Funding	Federal, State, Local Government, Non-governmental Foundation funding	County	CoC, Cities, CBOs	6/30/2028	Decreased racial or ethnic disparities among people who return to homelessness after 6 months of housing placement.

Improve data collection and analysis and modify strategy based on data	County General Funds, HUD Continuum of Care funds, HHIP, HHAP	Federal, State, Local Gov	County	CoC, CBOs	6/30/2028	Decreased racial or ethnic disparities among people who return to homelessness after 6 months of housing placement.

SPM 6: Number of people with successful placements from street outreach projects.

SPM 6
3

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase capacity for supports for housing-focused Street Outreach	ERF, HHAP, ARP, HHIP, County General Funds, Tipping Point grant, Incentive Funding	Federal, State, Local Government, Non-governmental Foundation funding	County	CoC, Cities, CBOs	6/30/2028	Successful exits from Street Outreach programs will increase to at least 60 by grant close.
Enhance Coordinated Entry protocols for Street Outreach to better capture successful placements	Hud Continuum of Care funds, ERF, HHAP, HHIP, ARP, County General funds	Federal, State, Local Government	County	CoC, Cities, CBOs	6/30/2028	Successful exits from Street Outreach programs will increase to at least 60 by grant close.
Increase collaboration with Street Outreach	Hud Continuum of Care funds, ERF, HHAP, HHIP, ARP, County General Funds, Tipping Point grants	Federal, State, Local Government, Non-governmental Foundation funding	County	CoC, Cities, CBOs	6/30/2028	Successful exits from Street Outreach programs will increase to at least 60 by grant close.

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
Dataset too small and did not include measures on Black or African American, Hispanic/Latin(x), or American Indian or Alaksa Native individuals	0

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Collaborate with Street Outreach teams on data analysis, strategic problem-solving, and action planning.	Hud Continuum of Care funds, ERF, HHAP, HHIP, ARP, County General funds	Federal, State, Local Government	County	CoC, CBOs, Cities	6/30/2028	Successful exits from Street Outreach will increase by grant close; there will be no disparities in number of successful placements from street outreach projects by race or ethnicity.

Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

   o Service delivery;

   o Housing placements;

   o Housing retention; and

   o Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must

describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- **Key Actions** *may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.*
- **Lead Entity** *should include the name of the regional Eligible Applicant responsible for managing the key action.*
- **Collaborating Entity/ies** *may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.*

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
Increased supports to Southern Marin services hub	County	CoC, CBOs
Require multilingual and multicultural service provision	County	CoC, CBOs
Continue to require annual trainings on relevant topics, including Equal access rule	CoC	County, CBOs
Collaborate with service providers, people with lived experience, and members of racial or gender groups disproportionately affected by homelessness service delivery, on coordinated entry redesign	CoC	County, CBOs
Deepen partnerships with organizations geographically and culturally embedded in	County	CoC, CBOs

target populations		
Adjust strategy based on data analysis	County	CoC, CBOs

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Continue collaborating with Housing Authority on placements	County	CoC, CBOs
Continue investments in family housing-based case management (families experiencing homelessness in Marin are disproportionately BIPOC)	County	CoC
Continue Coordinated Entry redesign to ensure it does not perpetuate inequities	CoC	County
Collaborate with organizations and groups trusted by target populations to restructure access to Coordinated Entry	CoC	County
Adjust strategy based on data analysis	County	CoC

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Continue housing-based case management investments	County	CoC
Continue collaborating with housing-based case management providers to ensure equity in housing retention, including ensuring follow-up services are provided	County	CoC
Collaborate with groups and organizations trusted by target populations	CoC	County
Adjust strategy based on data analysis	County	CoC

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies

Continue consulting LEAB on funding and contracting priorities, and when possible, program design	County	CoC	
Begin consulting newly established youth LEAB on funding and contracting priorities and program design, especially with regards to the HHAP Youth allocation	County	CoC	
Collaborate with HHS strategy team to implement data policies that prioritize equity and the input of people with lived experience of homelessness	County	CoC	

Is place-based encampment resolution occuring within the region?
Yes

The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Narrative for place-based encampment resolution
In 2017, the CoC re-organized and clarified the roles of the County, municipalities, and CBOs in addressing homelessness; this reorganization was followed by a redirection of resources and strategies to prioritize and serve the most vulnerable individuals and families.

One outcome of this reorganization was the formation of multiple city/county partnerships focusing on encampment resolution. This included jointly funding and managing a permanent supportive housing program targeting 68 chronically homeless high users of municipal services, most of whom resided in high-profile encampments. Cities in each region of the county defined "high users" per their own experience (typically a combination of police/fire contacts, EMS transports, and/or municpal public works contacts) and provided a list of individuals to Coordinated Entry; Coordianted Entry verified chronic homelessness and appropriateness for permanent supportive housing, and prioritized high users for program enrollment.

Coordinated Entry lead hosts 5 separate recurring encampment-specific case conferencing meetings with city staff, county staff, and CBOs, to connect individuals living in encampments to permanent housing. These meetings ensure that encampment residents are connected to the Coordinated Entry system, all eligible entitlements, and pathways to permanent housing.

CoC members have also provided the County and cities guidance on submitting multiple Encampment Resolution Funding (ERF) grants, which have included commitments from the CoC to connect encampment residents to coordinated entry.

Thus far these collaborations have led to has led to over 110 people housed.

Optional Upload: Evidence of Collaboration and/or Prioritization

Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:

   o Jails

   o Prisons

   o Hospitals:

   o Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- *Key Actions may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.*

- *Lead Entity should include the name of the regional Eligible Applicant responsible for managing the key action.*

- *Collaborating Entity may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.*

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Continue Jail re-entry program, which connects clients exiting jail with services according to level of need. For example: enrollment in benefits including, MediCaid, Cash Aid, SNAP; case management, including medical case management and recovery	County	CoC; Social Services; Marin County Sheriff's office; CBOs

coaching; transportation; family reunification; employment training; behavioral health services; and other supports.		
Continue Jail Emergency shelter program, which provides motel vouchers to people exiting jail who are on an emergency shelter waiting list.	County	CoC; Social Services, Marin County Sheriff's Office

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Continue connecting individuals in the San Quentin prison to a prison re-entry program that connects them with services. For example: education and employment opportunities, financial support, and others supports.	County	CoC, California Department of Corrections and Rehabilitation; California Re-Entry Program
Continue connecting clients to Clean Slate program, which assists eligible former inmates access legal services (e.g., conviction dismissal, record expungement, felony reduction, early probation termination, juvenile record sealing, immigration relief services, etc.) and social services (e.g., housing assistance, public benefits, adult education programs, treatment options).	County	CoC, District Attorney's Office, Public Defender's Office, Probation, Social Services, CBOs

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Continue to partner with Marin's three hospitals to fund the Transition to Wellness medical respite program, which provides an exit to shelter from the hospitals for those who do not need ongoing hospitalization or skilled nursing.	County	CoC, Marin General Hospital, Kaiser Permanente Medical Center, Novato Hospital, Homeward Bound of Marin, Ritter Center

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as

foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Institution for Mental Disease	Continue to provide residential mental health care for individuals stepping down from institutes for mental disease, effectively preventing exits from IMDs to homelessness. Clients can stay in each level of care as long as it is medically indicated.	County	Behavioral Health and Recovery Services; CoC; CBOs
Child Welfare	Partner with Social Services on Bringing Families Home program; Partner with Child Welfare on improving connections between Child Welfare and the Homelessness system of care; Collaborate with Tipping Point on improving Youth Coordinated entry and improving life outcomes for foster youth including by helping former foster youth access housing and improved access to safety nets such as healthcare, and pursue higher education to improve earning power; Participate in Foster Youth and Homelessness Executive Advisory Council; Continue collaborating with Child Welfare & Side by Side on connecting former foster youth to Transitional Housing, including expanding access to FYI Foster Youth vouchers.	County	CBOs (Tipping Point, Side by Side), CoC, Social Services, Marin County Office of Education.
Education	Require CoC-funded providers to coordinate with	CoC	County (Office of education, Department

System	Social Services, County office of education, McKinney-Vento Coordinator, and educational liaisons.		of Health and Human Services)
Veterans	Increase permanent housing stock, including units designated for veterans and families; Dedicated case conferencing meetings for veterans. Marin is poised to end veteran homelessness with the opening of its Homekey 3 project.	County	CoC, CBOs, VA

Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:

   o The Homekey Program,

   o The No Place Like Home Program

   o The Multifamily Housing Program

   o The Housing for a Healthy California Program

   o The Homeless Housing, Assistance, and Prevention Program

   o Building Homes and Jobs Act

   o The California Emergency Solutions Grants Program

   o The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008

   o HOME Investment Partnerships Act

   o Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

***All** of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate*

lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. ***Local Fund Administrator***: *The entity responsible for administering the given funding source.*
2. ***Description of How Funds are/will be Utilized to End Homelessness in the Region:*** *Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.*
3. ***Funding Amount:*** *Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)*
4. ***Timeframe of Use:*** *The date range the local fund administrator anticipates expending the identified program funds.*

Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program (Round 2)	State	Marin County	The primary barrier to ending homelessness in Marin is the lack of affordable housing. In alignment with the state's prioritization of permanent housing solutions, Homekey Round 2 will be used to support 43 Permanent Supportive housing units' construction and operations subsidy (3.5 years), thereby increasing the amount of affordable housing. The construction was	$13,657,990.00	$13,657,990.00	6/30/2027

			completed 9/30/23, and we expect to spend the operating subsidies by 6/30/2027			
The No Place Like Home Program	State	Marin County	No Place like Home funds are used to support the capital/construction costs of Marin's 3301 Kerner Homekey project, which is a 43-unit Permanent supportive housing site. As one of the primary barriers to ending homelessness in the region is the lack of affordable housing, increasing the supply of permanent housing units will support the end of homelessness in the region.	$7,657,998.00	$7,657,998.00	12/11/2050
The Housing for a Healthy California Program	State	Marin County	HHC funds support rental assistance (first two years at $336,848 per year) and 15 years of operations at a permanent housing site. ($131,436 annually) Total grant not listed, only amount available to expend during the grant period.	$992,028.00	$892,825.20	6/30/2028
The Homeless Housing, Assistance, and Prevention Program	State	Marin County	The County will use the balance of its HHAP allocations (1-4) to fund the following: Housing-based case management for people experiencing chronic homelessness; family housing based case management, which is a continuation of existing investments; capital construction of permanent housing; shallow subsidies supporting older adults experiencing homelessness or at risk	$3,924,428.00	$3,375,008.08	6/30/2028

of homelessness; street outreach; emergency shelter security operations; and a youth-specific outreach program that builds on a previous investment in youth outreach. These programs align with the state's priorities by investing directly in permanent housing solutions and supporting the continuation of existing investments towards long-term stability of supportive services and housing.

The Multifamily Housing Program	n/a	n/a	n/a	$0.00	$0.00	n/a
The California Emergency Solutions Grants Program	Federal	CoC	CoC participating organizations directly received a $154,030 formula allocation, and $400,000 in competitive regional emergency shelter grants. These funds support rapid rehousing, emergency shelter, and DV emergency shelter projects.	$554,030.00	$77,015.00	8/30/2024
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	n/a	n/a	n/a	$0.00	$0.00	n/a
HOME Investment Partnerships Act	Federal	County	HOME funds buying, building, rehabilitating affordable housing for rent or homeownership or providing direct rental assistance to low-income people. FY 23/24 HOME funds have so far been allocated to support two properties. The number listed also includes an	$2,410,038.00	$2,410,038.00	6/30/2028

			estimate for the 24/25 allocation which has not yet been approved ($708,649).			
Parolee or probation programs that are intended to prevent homelessness upon release	State	County	Jail Re-Entry program funds Senior Social Service worker position responsible for connecting individuals exiting jail to benefits and entitlements and other services as needed so that they do not experience homelessness directly after exiting jail. The funding amount listed is an estimate of the FY23/34 allocation.	$8,400,000.00	$0.00	6/30/2028
Parolee 2011 Protective Services Realignmentor probation programs that are intended to prevent homelessness upon release	State	County	This program provides transitional housing to former foster youth between the ages of 18-24. Providing this vulnerable group with transitional housing will end their current experience of homelessness and also provide a springboard against which to develop long-term housing stability to support a permanent end to their homelessness.	$374,542.00	$0.00	6/30/2028
CA Emergency Solutions & Housing (CESH, R1)	State	County	The County will use CESH funding to provide housing-based case management and rental assistance to individuals experiencing chronic homelessness. This combination of services and financial supports is expected to support a permanent end to their homelessness.	$18,624.28	$18,624.28	8/30/2024
Behavioral Health Bridge Housing	State	County	Under Round 1 BHBH funding, Marin County	$5,467,555.00	$0.00	6/30/2027

			was awarded funding to support housing navigation, interim shelter, and auxiliary funding.			
Bringing Families Home (BFH)	State	County	The Bringing Families Home program supports Marin's efforts to end homelessness by providing case management and housing-related financial assistance to families involved in the child welfare system experiencing homelessness or housing insecurity. The Case management provided through the Adopt a Family program connects clients to long-term supports such as CalFresh, and support housing sustainability by providing budgeting assistance and connections to job supports.	$591,084.00	$561,529.80	6/30/2025
Housing and Homeless Incentive Program (HHIP)	State	County	The County will use HHIP funding to directly support permanent housing solutions by funding Rapid Rehousing and capital construction costs. In addition, HHIP funding will connect individuals to a housing pathway and thereby facilitate ending their experience of homelessness by funding street outreach, street medicine, and interim shelter supports. HHIP funding will also support Administrative costs, including the data tool HMIS.	$6,764,698.00	$5,885,287.26	6/30/2025
Project Roomkey	State	County	The Project Roomkey	$372,699.5	$372,699.5	3/30/2025

			funding supports Housing-based case management for chronically homeless and medically vulnerable individuals, facilitating their access to a housing pathway, housing stability, and a permanent end to their homelessness.	2	2	
HUD-VASH	Federal	CoC	HUD Vash supportive housing program vouchers for veterans support affordable housing for veterans. The Marin CoC anticipates using HUD-VASH vouchers in both scattered-site and single-site permanent housing, including at a Veteran's housing project that is anticipated to bring veteran homelessness to functional zero. The number provided is an estimated, not exact, value of HUD-VASH vouchers during the grant period.	$12,135,900.00	$12,135,900.00	6/30/2028
HomeSafe	State	County	The HomeSafe program provides Housing stabilization services to older adults experiencing or at risk of homelessness. These services are designed to support long-term housing stability and include housing navigation, case management, and temporary financial assistance.	$519,503.00	$500,000.00	6/30/2024
CalWorks HSP	State	County	The CalWorks HSP program provides financial assistance and housing-related wraparound supportive	$818,138.00	$818,138.00	6/30/2024

			services for families enrolled in CalWorks who are housing insecure, at risk of homelessness, or experiencing homelessness.			
Emergency Rental Assistance Program (ERAP)	Federal	County	Marin County uses the ERAP to fund Rapid rehousing (700k), Coordinated Entry (300k), and an Accelerated Housing Voucher program (300k). These investments will support Marin's efforts to end homelessness in the region by providing strengthening Coordinated Entry's capacity to place people experiencing homelessness on a housing pathway, and support individuals' long-term housing stability.	$724,114.00	$600,000.00	6/30/2025
Emergency Solutions Grant Coronavirus (Rounds 1 & 2)	Federal	County	Marin County will use the balance of its ESG-CV funding to support rapid rehousing, housing-focused emergency shelter, and HMIS. Rapid Rehousing supports individuals permanently end their homelessness by providing temporary financial supports and case management.	$640,919.19	$410,188.28	6/30/2024
HUD Continuum of Care (CoC) Program	Federal	County	The County will use these CoC funds to support a planning grant and the continuous improvement of its coordinated entry system.	$775,064.00	$0.00	6/30/2028
HUD Continuum of Care (CoC) Program 2023 Awards	Federal	CoC	The CoC will use the 2023 Continuum of Care funds to support eight renewal Permanent	$4,515,779.00	$4,244,832.26	6/30/2028

			Supportive Housing projects, one renewal joint Rapid Rehousing-Transitional Housing project dedicated to survivors of domestic violence, and new PSH projects.			
American Rescue Plan (ARP)	Federal	County	The County will use ARP funds to support outreach efforts and Housing based case management for people experiencing homelessness in encampments, with the ultimate goal of supporting them to permanently end their homelessness.	$1,270,325.00	$1,270,325.00	6/30/2025
County General funds	Local	County	County general funds are used to support myriad projects dedicated to ending homelessness. County General funds support: interim housing and emergency shelter; multiple rapid rehousing programs; street outreach and encampment resolution; housing navigation; housing-based case management; and permanent housing (both operations and capital costs).	$39,376,871.00	$11,137,398.00	6/30/2028
Encampment Resolution Funding (ERF 2)	State	County	The second round of encampment resolution funding (ERF2) supports the housing pathways of individuals living in two encampments in Marin. Funds support Street outreach; housing-based case management; direct financial assistance; sanitation and site cleanup. The goal of the ERF program is to	$2,483,096.00	$893,914.56	6/30/2026

			permanently end the homelessness of the people living in the targeted encampment(s).			
HUD Housing Choice Vouchers (HCVs)	Federal	CoC	The Marin CoC will use HCVs to connect non-elderly individuals with disabilities to permanent affordable housing, thereby ending their experience of homelessness. The number provided is an estimate of the value of the vouchers over a period of 5 years.	$4,482,600.00	$4,482,600.00	6/30/2028
Mental Health Services Act (MSA)	State	County	The County will use a portion of MHSA funding to support the following homelessness programs. This includes: The Odyssey program, which provides culturally competent and integrated services to adults experiencing homelessness and severe mental health symptoms; The Shelter + Care program, which provides housing subsidies to chronically homeless individuals with a qualifying disability; street outreach; permanent housing units dedicated to people with mental illness at two PSH sites, and; staffing costs, including a housing senior program coordinator and a homelessness-focused behavioral health clinician. FY23/24 MHSA funding also includes a one-time Capitalized Operating Subsidy Reserve (COSR) $7.6M allocation.	$12,893,133.00	$12,893,133.00	6/30/2025

Tipping Point Grant	Non-governmental Foundation Funding	County, direct grants to CBOs	Tipping point funding supports the development of a coordinated care system of care, including housing, outreach, supportive services, and education services to address homelessness for Transition Age Youth 18-14 years old. Direct grants to CBOs support outreach, family housing navigation, and creation of a Youth Advisory Board.	$1,960,023.00	$1,901,222.31	10/31/2025
Housing and Disability Advocacy Program (HDAP)	State	County	The County will continue using HDAP to: conduct outreach to individuals potentially eligible for SSI/SSDI; connect eligible clients to SSI/SSDI advocacy; provide housing-based case management, and; direct financial supports (eg security deposits, application fees, etc) to eligible clients to support their housing access and thereby permanently end their experience of homelessness.	$630,191.00	$617,587.18	6/30/2025
Transitional Housing Program (THP)	State	County	The county will use the THP program to support young adults between 18 and 25 in the following ways: conduct outreach and engagement; identify housing services, and; help secure and permanently maintain housing.	$39,200.00	$0.00	6/30/2025
Richardson Bay Regional Agency Award (RBRA)	State	County	The County will use RBRA funding to support housing-based case management for people experiencing homelessness in anchor-out boats in the	$344,680.00	$344,680.00	6/30/2024

			Richardson Bay, with the ultimate goal of helping each person access housing and permanently end their homelessness.			
Veteran Housing and Homelessness Prevention Program (VHHP)	State	Homeward Bound (CoC voting member)	VHHP funding will be used to support capital construction of 24 units of veteran housing at a Homekey permanent housing site. This project is anticipated to bring veteran homelessness in Marin to functional zero.	$3,000,000.00	$3,000,000.00	5/30/2024
The Homekey Program (Round 3)	State	Marin County	The primary barrier to ending homelessness in Marin is the lack of affordable housing. In alignment with the state's prioritization of permanent housing solutions, Homekey Round 3 will be used to support a veterans and workforce permanent housing project, which will add 50 permanent supportive housing units to Marin, thereby increasing the amount of affordable housing.	$14,400,000.00	$14,400,000.00	6/30/2028
The No Place Like Home Program	State	Marin County	No Place like Home funds are used to support the capital/construction costs of Marin's 1251 South Eliseo Homekey project, which is a Permanent supportive housing site at 1251 S Eliseo. As one of the primary barriers to ending homelessness in the region is the lack of affordable housing, increasing the supply of permanent housing units will support the end of homelessness in the region.	$6,000,000.00	$6,000,000.00	12/11/2050

Incentive Funding	State	Marin County	The County was awarded Incentive funding to support direct assistance or services, operations associated with encampments, and purchase or rehabilitation of housing. The county will use these funds to support direct assistance and supportive services or access to interim shelter for individuals living in encampments.	$200,000.00	$0.00	6/30/2025
Encampment Resolution Funding (Round 3)	State	Marin County	The third round 3 of encampment resolution funds (ERF 3) will support 3 encampments in Marin, with the goal of permanently ending the homelessness of approximately 235 people. This funding will support the following costs: interim shelter (siting, acquisition, staff, operations, security, etc.); permanent housing (acquisition, permitting, site preparation, utilities, operating subsidies, etc.); housing-focused case management; street outreach (staff, client engagement, etc); site improvement (trash removal, sanitation, environmental mitigation, etc); direct financial supports (rental assistance, move-in costs, etc) and; administrative costs.	$18,398,271.94	$5,427,385.46	6/30/2027
Marin County Affordable Housing Trust	Local Government	Marin County	The Marin County Affordable Housing trust was established in 1988 and currently matches PHLA funding for permanent housing projects, including capital construction costs. A	$3,060,124.00	$3,060,124.00	6/30/2028

			primary barrier to ending homelessness in Marin is the lack of affordable housing; the affordable housing trust directly addresses this by supporting the development of additional affordable housing. FY23/24 Housing Trust funds have been allocated to 6 permanent housing properties. This estimate includes $1,210,124 of FY 24/25 funds which has not been allocated yet.			
Building Homes and Jobs Act	State	Marin County	A primary barrier to ending homelessness in Marin is the lack of affordable housing. The Building Homes and Jobs Act establishes a locally administered Permanent Local Housing Allocation (PHLA) fund to facilitate housing affordability and accelerate housing production. The number listed is an estimate based on funding recommendations which have not yet been approved.	$1,210,124.00	$1,210,124.00	6/30/2028

Total $ Available to prevent and end homelessness: $181,063,770.93	**Total Prioritized for Permanent Housing Solutions:** $120,256,567.19

Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:

    o   CalWORKs

    o   CalFresh

    o   Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;

    o   In-home supportive services;

    o   Adult protective services;

    o   Child welfare;

    o   Child care; and

    o   Medi-Cal benefits through Managed Care Plans

Guidance:

All *of the above benefit programs* **must** *be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.*

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

*   ***Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs.*** *This* ***may be*** *a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action* ***supports client access and/or enrollment in the eligible benefit program****.*

*   ***Lead Entity*** *should include the name of the regional Eligible Applicant responsible for managing the benefit program.*

*   ***Collaborating Entity*** *may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.*

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	Monthly Service fairs at encampments with social	County	CoC, CBOs, HHS-Public Assistance, Sherif's

services eligibility workers.

Eligibility outreach worker visits encampments every week.

Jail re-entry program connects eligible people to CalWorks.

Case conferencing meetings, during which case managers connect with benefits providers including CalWORKs.

Data sharing agreement with Social Services to check eligibilty/connections.

Shelter residents are connected to CalWorks while working on housing plan.

Collaborating with agencies serving people experiencing homelessness or at risk of homelessness to ensure events for target population include connections to CalWorks (e.g., CalWorks presence at Clean slate program walk-in clinics run by the Public Defender's office).

McKinney-vento liaisons connect homeless families to CalWorks support when appropriate.

Marin HHS is implementing a Coordinated Care initiative which analyzes a list of all known people

office, McKinney-Vento Liaisons

	experiencing homelessness against the benefits and entitlements they currently have. If the person is not connected to all the benefits and entitlements they are eligible for, staff conduct outreach to enroll them.		
CalFresh	Service fairs at encampments with social services eligibility workers. Jail re-entry program connects eligible people to CalFresh. Case conferencing meetings, during which case managers connect with benefits providers including CalFresh. Data sharing agreement with Social Services to check eligibility/connections. Shelter residents connected to CalFresh while working on housing plan. Case managers and outreach workers connect clients to CalFresh. Collaborating with agencies serving people experiencing homelessness or at risk of homelessness to ensure events for target population include connections to CalFresh (e.g., CalFresh presence at Clean slate program walk-in clinics run by the Public Defender's office).	County	CoC, CBOs (e.g. Canal Alliance), HHS-Public Assistance, sheriff's office, McKinney-Vento Liaisons

CalFresh outreach at school districts.

CalWorks referrals provided at service hubs and partners trusted by racial and ethnic groups disproportionately affected by homelessness.

McKinney-Vento liaisons connect families to CalFresh when appropriate.

Marin HHS is implementing a Coordinated Care initiative which analyzes a list of all known people experiencing homelessness against the benefits and entitlements they currently have. If the person is not connected to all the benefits and entitlements, they are eligible for, staff conduct outreach to enroll them.

Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	County connects homeless residents with SSI/SSP/SDI via disability advocates and HDAP funding. County contracts with nonprofit service. providers to assist clients in County SSI/SSP advocacy program with necessary tasks such as obtaining documentation. Service fairs at encampments have SSI advocate on site. Jail re-entry program connects eligible people	County	CoC, CBOs, Sheriff's office

	to SSI/SSP. Case conferencing meetings identify clients who need SSI/SSP advocacy services. Marin HHS is implementing a Coordinated Care initiative which analyzes a list of all known people experiencing homelessness against the benefits and entitlements they currently have. If the person is not connected to all the benefits and entitlements, they are eligible for, staff conduct outreach to enroll them.		
In-home supportive services	Case conferencing meetings – once clients have a housing path identified, a referral is submitted to IHSS. Emergency shelter staff connect eligible residents to IHHS as part of their housing plan. HomeSafe program staff connect older adults to IHSS supports. Marin HHS is implementing a Coordinated Care initiative which analyzes a list of all known people experiencing homelessness against the benefits and entitlements they currently have. If the person is not connected to all the benefits and entitlements, they are eligible for, staff conduct outreach to enroll them.	CoC	County, Marin County Commission on Aging, Vivalon, Aging and Adult Protective Services, CBOs

Adult protective services	Marin Coalition of Wellness meetings, which connect County staff, CoC members, case managers, to trainings including APS trainings. Marin County HHS operates HomeSafe program, which provides housing supports including prevention and rehousing services to Adult Protective Services clients. CoC establishment of Older Adult Committee, which includes representatives with lived experience, homelessness service providers, Marin County Commission on Aging, Vivalon, Aging and Adult Protective Services, Legal Aid of Marin, & Marin HHS.	CoC	County, Marin County Commission on Aging, Vivalon, Aging and Adult Protective Services, Legal Aid of Marin, CBOs.
Child welfare	HHS operates BFH program jointly between homelessness & Child Welfare (CFS) team; clients working with child welfare experiencing homelessness or at risk of homelessness are connected to case management and financial support. Family Coordinated Entry Case conferencing meetings connect homelessness case managers with Child Welfare supports. CFS provides trainings at the Marin Coalition of Wellness Meetings on identifying child abuse	County	CoC, McKinney-Vento Liaisons, CBOs

and connecting to CFS services.

McKinney-Vento Liaisons connect school children to Child Welfare services when appropriate.

Marin HHS is implementing a Coordinated Care initiative which analyzes a list of all known people experiencing homelessness against the benefits and entitlements they currently have. If the person is not connected to all the benefits and entitlements they are eligible for, staff conduct outreach to enroll them.

Child care	Homelessness case managers, family emergency shelter, and family transitional housing connect clients to organizations that provide or connect to Child Care services. County and CBOs have weekly family case conferencing meeting to identify services needs for homeless families including child care and problem-solve barriers to child care.	CoC	County, CBOs (e.g. Adopt a Family)
Medi-Cal benefits through Managed Care Plans	Outreach workers, including street medicine, connect people experiencing unsheltered homelessness to MediCal enrollment and associated benefits. Case conferencing	CoC	County, CBOs, HHS Public Assistance

meetings, during which case managers discuss client needs and connect them to appropriate supports, including MediCal enrollment and associated benefits.

Emergency shelter staff connect residents to MediCal enrollment and associated benefits.

Partnership Health Plan (Marin's Managed Care Plan Provider) and HHS share data to identify which clients in the system of care are connected to the MCP.

Marin HHS is implementing a Coordinated Care initiative which analyzes a list of all known people experiencing homelessness against the benefits and entitlements they currently have. If the person is not connected to all the benefits and entitlements they are eligible for, staff conduct outreach to enroll them.

| General Assistance | HHS has onboarded Eligibility workers who go through the list of known people experiencing homelessness, review if they are eligible for and connected to GA, and any person who is eligible but not connected to GA is referred to eligibility specialist to enroll them in GA.

Eligibility workers conduct outreach at | County | County, CBOs, HHS Public Assistance |

	encampments, including provision of services at monthly services fairs.		
Employment Training	CoC providers with employment programs develop networks and partnerships with private employers and local Chambers of Commerce to connect clients to training and employment opportunities. CoC collaborates with County Employment and Training division to train individuals who are low income and connect them to jobs CoC providers employ people with lived experience, including as homelessness peer support workers, and have employment specialists to link to private employers. Housing Based Case managers work with clients to connect them to appropriate job supports. For example, CoC member Homeward Bound has a chef training program; Community Action Marin runs Accelerating Pathways to Thrive program. CoC provider Ritter Center collaborates with County provides workforce readiness medical and behavioral health exams Shelter residents are connected to workforce and employment	CoC	County, CareerPoint Marin; Marin City Community Development Corporation; Marin County (incl. Homelessness division, employment and training, etc); Homeward Bound; Community Action Marin; Ritter Center; Workforce Alliance of the North Bay; Marin Workforce Workgroup

systems while working
on their housing plans

Provide transitional
housing to clients
undergoing workforce
training

Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)
hhap5MOU - county and coc signed.pdf

Supporting Documentation (Optional)

Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates
2/14/2024
3/20/2024
3/21/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder

process:

Stakeholder engagement

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
People with lived experience of homelessness	The applicants presented the plan at a public meeting of the HSPC, which has voting seats reserved for people with lived experience. Lived experience consumer representatives attended this meeting and provided feedback. The project team followed up with the Lived Experience Action board after the public meeting to ensure their input was appropriately captured.
Youth with lived experience of homelessness	The applicants presented at public meeting of the HSPC, which has voting seats reserved for youth with lived experience. Youth lived experience consumer representatives attended this meeting and provided feedback.
Persons of populations overrepresented in homelessness	Presented plan at the public HSPC meeting, which includes a geographic distribution seat for Southern Marin representing Marin City, a historically black community in Marin County, who attended the meeting and provided comments.
Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders	The applicants presented the plan at a public meeting of the HSPC, which includes local department leaders and staff of qualifying jurisdictions. Additionally, an invitation to following public meetings were delivered to multiple listservs that include local department leaders (including child welfare, health care, behavioral health, justice, and education system leaders), including all employees in the division of Health and Human Services-- including department leaders and qualifying staff; members of the Marin Coalition on Wellness, and the Continuum of Care listserv.
Homeless service and housing providers operating within the region	The applicants presented the plan at a public meeting of the HSPC, which includes street medicine providers, and other providers directly serving people experiencing homelessness or at risk of homelessness. Additionally, an invitation to following public meetings were delivered to multiple listservs that

	reach homeless service and housing providers, including: the Marin Coalition of Wellness, which includes homeless service providers; all staff of the Marin County Department of Health and Human Services, and the Continuum of Care listserv.
Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region	Invitations to public meetings were sent to the Continuum of Care listserv, which includes representatives from Marin's MCP Partnership Health Plan.
Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness	The applicants presented the plan at a public meeting of the HSPC, which includes street medicine providers, and other providers directly serving people experiencing homelessness or at risk of homelessness. Additionally, an invitation to following public meetings were delivered to multiple listservs, including the Marin Coalition of Wellness, which includes providers that directly serve people experiencing homelessness, including street medicine providers.

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.
Open

Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.

2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.

3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**

4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.

5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
   - sustain existing investments towards long-term housing stability and supportive services and
   - prioritize permanent housing solutions.

6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.

7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess

of 10% of the total HHAP-5 Dollars budgeted

- o If the Administrative Entity answers "yes" to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance:

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- *100 percent of the HHAP-5 Base allocation(s);*

- *100 percent of the HHAP-5 Planning allocation(s); and*

- *100 percent of the Initial Supplemental Funding allocation(s).*

The youth set-aside must total at least 10% of all monies received.

*Administrative costs **may not exceed 7%** of all monies received.*

***Up to 1%** of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.*

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

Funding Plans from Administrative Entity/ies in Marin County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?
Marin County

Funding Plan - Marin County

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?

Rapid Rehousing	$0.00	n/a	n/a
Prevention and Shelter Diversion	$0.00	n/a	n/a
Delivery of Permanent Housing and Innovative Housing Solutions	$1,209,513.19 $154,242.00	This will continue existing investments in Family Housing-based Case management, continue existing investments in Housing based case management, and Capital costs such as acquisition/construction of permanent housing. Investments will address SPM 1b, SPM 7.1b, SPM 3, SPM 7.3 by supporting clients in Permanent Supportive Housing. As clients are housed through turnover they will exit homelessness to permanent housing and will decrease the overall number of people experiencing unsheltered homelessness; currently housed clients will be able to retain their housing and will not increase the number of people experiencing unsheltered homelessness, a vital part of reducing numbers overall. Success will be measured by: 1. Increased housing placements 2. Decrease in	Allocating funding to the delivery of permanent housing solutions aligns with the state's priorities by investing in permanent housing solutions. Continuing existing investments in housing-based case management aligns with the state's prioritization of sustaining existing investments towards long-term sustainability of housing and supportive services.

			median number of days clients are enrolled in Coordinated Entry	
Operating Subsidies- Permanent Housing	$709,513.19	$0.00	This line item will support operating subsidies at a Permanent supportive housing site. Investments will address SPM 1b, SPM 7.1b, SPM 3, SPM 7.3 by supporting clients in Permanent Supportive Housing. As clients are housed through turnover they will exit homelessness to permanent housing and will decrease the overall number of people experiencing unsheltered homelessness; currently housed clients will be able to retain their housing and will not increase the number of people experiencing unsheltered homelessness, a vital part of reducing numbers overall. Success will be measured by: 1. Increased housing placements 2. Decrease in median number of days clients are enrolled in Coordinated Entry	Allocating funding to permanent housing operating subsidies aligns with the state's priorities by investment in permanent housing solutions and sustaining existing investments towards long-term sustainability of housing and supportive services.
Operating Subsidies-Interim Sheltering	$0.00		n/a	n/a

Interim Sheltering	$100,179.98		A portion of the CoC allocation will be used to fix the roof at one of the larger interim housing sites in Marin County being used as interim housing (maintenance of land or building being used as interim housing). Maintaining existing interim housing/shelter is an important step in SPM 1b's Key Action of increasing emergency shelter, and housing-focused shelter will work toward SPM 3 by placing people in permanent housing. Success will be measured by: 1. Increased enrollments in emergency shelter 2. Increased housing placements 3. Decrease in racial or enthic disparities in enrollment in emergency shelter 4. Decreased racial or ethnic disparities in housing placements	The interim housing site is, for many, the entryway to the homelessness system of care and the first step towards a permanent housing destination. Ensuring maintenance of the shelter roof aligns with the state's priorities by continuing an existing investment in supportive services and housing stability.
Improvements to Existing Emergency Shelter				
Street Outreach	$500,000.00	$45,000.00	Marin will dedicate Street Outreach funds to continue an existing street outreach program that will include a focus on Youth outreach, as Youth are overrepresented	Street outreach is, for many people experiencing homelessness, the entryway to the homelessness system of care

among people experiencing unsheltered homelessness. Increased outreach will connect youth to access to permanent housing and services. Outreach workers will connect clients to Coordinated Entry and shelter, and will work on document readiness to increase speed of permanent housing placements. Investments will address SPM 1a and SPM 7.1a by connecting people to services in an equitable, linguistically and culturally-competent way; SPM 1b, SPM 7.1b, SPM3, and SPM 7.3 by facilitating referrals to and exits to permanent housing in an equitable, linguistically and culturally-competent way and thereby reducing unsheltered numbers overall; SPM4 and SPM 7.4 by increasing connections to the system in an equitable, linguistically and culturally-competent way and therefore speeding up housing placement; and SPM6 and SPM 7.6 by improving data collection for outreach projects to

and the first stop on a pathway to permanent housing. Because Marin does not have youth shelter, youth in particular have fewer traditional entrypoints into the system of care, and rely on outreach to be that point of entry into the housing system. This budget line-item dedicates funding to sustain an existing investment towards long-term sustainability of supportive services and housing access and thus aligns with the State's priorities.

record when outreach workers help clients access shelter and housing. Success will be measured by:
1. Measure number of people enrolled in a street outreach program across agencies over the baseline data
2. Measure increase of positive exits from street outreach
3. Decrease in racial or ethnic disparities for those accessing services
4. Increase in positive exits from street outreach; decrease in racial or ethnic disparities
5. Increased number of housing placements
6. Decreased median number of days clients are enrolled in Coordinated Entry
7. Racial and ethnic minorities will not have a higher average length of time experiencing homelessness than their white counterparts
8. Successful exits from Street Outreach programs will increase to at least 60 by grant close

Services Coordination	$312,673.15	$0.00	This line item dedicates funding to improving services coordination between housing case	Ensuring that clients are connected to the medical and behavioral health services

management/PSH and medical services to support housing stability. A significant gap in systems coordination is having medical staff embedded in case management teams. This funding would fill this systems coordination gap to allow greater housing placement and stability for people experiencing homelessness. Funding would pay for services coordination only, not Medi-Cal reimbursable medical services. Investments will address SPM 1b, SPM 7.1b, SPM 3, SPM 7.3, SPM 5, and SPM 7.5 by supporting clients in Permanent Supportive Housing. As clients are housed through turnover they will exit homelessness to permanent housing and will decrease the overall number of people experiencing unsheltered homelessness; currently housed clients will be able to retain their housing and will not return to homelessness or increase the number of people experiencing unsheltered

that support their housing sustainability aligns with the State's priority of sustaining existing investments that support long-term sustainability of housing and supportive services. There is a population of highly medically vulnerable individuals that our current system of care has been unsuccessful in serving because their their housing stability depends greatly on the stability of their physical and behavioral health.
A significant gap in systems coordination is having medical staff embedded in case management teams. This funding would fill this systems coordination gap to allow greater housing placement and stability for people experiencing homelessness

homelessness, a vital part of reducing numbers overall. Success will be measured by:
1. Increased housing placements
2. Decrease in median number of days clients are enrolled in Coordinated Entry
3. Decrease in percent of people who return to homelessness after 6 months
4. Decreased racial or ethnic disparities among people who return to homelessness after 6 months of housing placement

Systems Support	$195,000.00	$195,000.00	This line item will sustain existing activities relating to establishment and consultation of a Youth Advisory Board (YAB) for the Marin homelessness system of care. With the YAB established, the CoC and County will use their input to inform decision making and planning, for example, by assisting in determining use of funding and the redesign of a TAY Coordinated Entry assessment. The ultimate goal of the YAB will be to improve Marin's ability to end youth	Investment in a Youth Advisory Board item is in alignment with the State's priorities because it sustains an existing investment dedicated to supporting the long-term effectiveness and sustainability of supportive services. Currently, youth access to permanent housing and existing shelter is limited. The YAB will advise the CoC and County on changes to the

homelessness (SPM 1a, SPM 3). The YAB will also be tasked with identifying places where inequalities exist in the homelessness system of care and providing guidance on how to address those inequalities (SPM 7.1a-7.6). Success will be measured by:
1. Increased number of housing placements
2. Decreased median number of days clients are enrolled in Coordinated Entry
3. Decreased median duration of experiencing homelessness before an assessment
4. Increase in positive exits from street outreach; decrease in racial or ethnic disparities
5. Measure number of street outreach enrollment across agencies over the baseline data; measure increase of positive exits from street outreach
6. Racial and ethnic minorities will not have a higher average length of time experiencing homelessness than their white counterparts
7. Decreased racial or ethnic disparities among people who

system to allow increased access to permanent housing and long-term housing stability.

		return to homelessness after 6 months of housing placement 8. Successful exits from Street Outreach will increase by grant close; there will be no disparities in number of successful placements from street outreach projects by race or ethnicity.	
HMIS	$15,244.20	This line item will be used to support the use of HMIS for HHAP-supported projects.	This line item is aligned with the state's priorities by sustaining existing investments in HMIS, which will support data collection that can be used towards improving sustainability of housing and supportive services investments.
Administrative Costs	$107,969.40	7% of the County allocation will include the planning allocation, will go towards HHAP-5 administrative activities, including but not limited to financial management, contract management, reporting, and other activities relating to achievement of grant objectives.	Administrative costs will sustain the Departments' strategic capacity to develop and implement permanent housing solutions and sustain existing investments towards long-term sustainability of housing and supportive

services. As such, this line item is in alignment with the State's priorities.

Total HHAP-5 Dollars Budgeted: **$3,150,093.11**

Total HHAP-5 Youth Set-Aside Dollars Budgeted: **$394,242.00**

Youth Set-Aside Minimum
$315,009.31

HMIS Maximum
$31,500.93

Administrative Maximum
$220,506.52

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?
No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?
No

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant
Marin County

Certification Marin County
On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name
Carrie Sager

Phone
(415) 473-7590

Email
carrie.sager@marincounty.gov

Participating Eligible Applicant 2

Participating Eligible Applicant
Marin CoC

Certification Marin CoC
On behalf of the above entered participating eligible applicant, I certify that all information included in this

Application is true and accurate to the best of my knowledge.

Name
Carrie Sager

Phone
(415) 473-7590

Email
carrie.sager@marincounty.gov

Memorandum of Understanding

This Memorandum of Understanding (MOU) has been created and entered into on March __, 2024 between:

Marin County (the County)
3501 Civic Center Drive
San Rafael, CA 94903

Marin County Homeless Policy Steering Committee (the CoC)
Marin County Continuum of Care, CA-507
1177 Francisco Ave, Suite B
San Rafael, CA 94901

Regarding Homeless Housing, Assistance, and Prevention Grant, Round 5 (HHAP-5)

I.   Introduction

This Memorandum of Understanding (the "MOU") is made and entered into by the Marin Homeless Policy Steering Committee, the Marin County Continuum of Care ("CoC") and Marin County ("County"), also hereunder known as ("Party", "Parties"). This MOU is effective the last date of signature and will expire on June 30, 2028.

This MOU commits each signatory to uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan and summarized below.

II.   Background

HHAP-5 is a $1 billion grant program authorized by Section 17 of AB 129 (Chapter 40, Statutes of 2023; Health & Safety Code (HSC) § 50230, et seq.), which was signed into law by Governor Gavin Newsom on July 10, 2023. Pursuant to HSC section 50231, it is the intent of the Legislature to transfer the HHAP grant administration work of Cal ICH to the Department of Housing and Community Development (HCD) during FY 23-24.

The purpose of the HHAP-5 funding is to organize and deploy the full array of homelessness programs and resources effectively and sustain existing investments towards long-term sustainability of housing and supportive services. To accomplish these goals, HHAP-5 requires applicants to create and implement a Regionally Coordinated Action Plan. Applicants must also submit an MOU signed by each eligible applicant that is participating in the Regionally Coordinated Homelessness Action Plan.
The MOU must detail roles and responsibilities of each eligible applicant within the region as they pertain to key components the HHAP-5 application. This MOU will go into effect when both parties have signed, and will remain in effect until the HHAP-5 expenditure period has ended, i.e. June 30, 2028.

III.   **CoC Commitments**

The CoC commits to the following:

   a. Jointly submit a HHAP-5 application with the County.
   b. Designate the County as the Administrative Entity.
   c. Provide oversight as needed.

IV.   **County Commitments**

The County is staff for the CoC and County staff run HMIS, Coordinated Entry, and all other CoC functions. As such, the County commits to uphold, participate in, and comply with all actions, roles, and responsibilities described in the HHAP-5 Regionally Coordinated Homelessness Action Plan, including:

   a. Jointly submit a HHAP-application with the CoC.
   b. Serve as the Administrative Entity.
   c. Administer both the CoC and County allocations of HHAP-5.
   d. Outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness, within the region. *See Section 2.1 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.*
   e. Key Actions to improve the system performance measures. *See Section 2.2 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.*
   f. Commitments to Key Actions to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness. *See Section 2.3 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.*
   g. Reducing homelessness among individuals exiting institutional settings, including but not limited to jails, prisons, hospitals, and any other institutions such as foster care, behavioral health facilities, etc. as applicable in the region. *See Section 2.4 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.*
   h. The utilization of local, state, and federal funding programs to end homelessness. *See Section 2.5 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.*
   i. Connecting individuals to wrap-around services from all eligible federal, state, and local benefit programs. *See Section 2.6 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.*
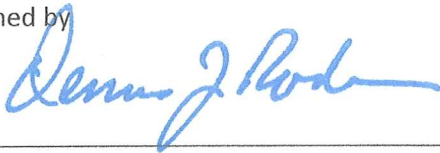
V.   **Terms of Agreement**
   a. <u>Commencement</u>: This MOU will become effective as of the date of signing
   b. <u>Termination</u>: This MOU will remain in effect until June 30, 2028.

c. Modifications: This MOU may be modified only by written amendment signed by both parties.

d. Assignment: The rights, responsibilities and duties under this MOU are personal to that parties and may not be transferred or assigned without the express prior written consent of the Parties.

e. Jurisdiction and Venue: This MOU shall be construed in accordance with the laws of the State of California and the parties hereto agree that venue shall be in Marin County, California.

f. Anti-Discrimination and Anti-Harassment: Parties shall not unlawfully discriminate against or harass any individual based on race, color, religion, nationality, sex, sexual orientation, age, or condition of disability. Parties understand and agree that they and/or any subcontractor is bound by and will comply with the antidiscrimination and antiharassment mandates of all Federal, State and local statutes, regulations and ordinances.

We, the undersigned, hereby certify that the Memorandum of Understanding is full, true, and correct and that all information is correct and complete.

Signed by

_____   3|19|24
_____
                                         Date

President, Marin County Board of Supervisors

_____   3/26/24
_____
Rachel Kertz   Date
Co-Chair, Homeless Policy Steering Committee