



California Interagency Council on Homelessness

HHAP Round 5 Application

Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

Please select the Continuum of Care region

Mendocino County CoC

Application Participation Guidance:

Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
 - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

Contracting Guidance:

Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

Mendocino County CoC Region

Mendocino County CoC

CA-509 Participation

Is participating in this single collaborative application with the regional partner(s) listed.

CA-509 Contracting

Identify another participating eligible applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation

CA-509 Designated Administrative Entity

Mendocino County

Contact Title

Program Administrator

Name

Veronica Wilson

Email
wilsonv@mendocinocounty.gov

Phone
(707) 468-7071

Mendocino County

Mendocino County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Mendocino County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region

Contact Title

Program Administrator

Name

Veronica Wilson

Email
wilsonv@mendocinocounty.gov

Phone
(707) 468-7071

Number of Contracts

1

Part 2. Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
 - o Outreach and site coordination;
 - o Siting and use of available land;
 - o Development of interim and permanent housing options; and
 - o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

Each Eligible Applicant must identify and describe their role in the region for **each** table.

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
Mendocino County CoC (CA-509)	Funding Street Outreach and Emergency Shelter services, development of written standards, and facilitating monthly housing case conferencing
Mendocino County	Provision of Street Outreach services, coordination with internal County-operated non-congregate shelter projects and emergency shelters, and collaboration with Law Enforcement through the Heads Up – Mendocino project

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination

Mendocino County CoC: Mendocino CoC will support Outreach Activities through funding allocations and develop community-wide policy and procedure guidelines for provision of Street Outreach services. Currently funds 2 Outreach Worker contracts for Homeless Outreach Team staffing and is developing CoC Street Outreach Written Standards as required by 24 CFR 578.7(a)(9).

Mendocino County: Operation of the Heads Up Project, which is a pathway for law enforcement agencies in Mendocino County to alert the Behavioral Health and Social Services departments about individuals in our community whose needs are not in alignment with the structure of the criminal justice system. Response by Mendocino County is coordinated through the Mobile Co-Response, Mobile Outreach and Prevention Services (MOPS) program, and/or Homeless Outreach Team. Collaborative Team meets quarterly with the goal of shared understanding and commitment to addressing system barriers and designs related to the intersection between criminal justice and human services systems. Homeless Outreach Team members are trained to assist persons engaged through Street Outreach with connection to emergency shelter and/or Coordinated Entry System referral.

Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
Mendocino County CoC (CA-509)	Support local efforts for land acquisition and development and/or policy reform at the Continuum of Care Governing Board Level
Mendocino County	Coordinate efforts with local small jurisdictions, including cities, to effectively use and develop land to address and end homelessness

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and

end homelessness in the region.

Regional Coordination Narrative - Land Use & Development

Mendocino County CoC: As the CoC is a non-legal entity, it cannot deed land or enter into development agreements, and the Mendocino County Social Services Department is its Administrative Entity. As such, the CoC will support efforts for land use and development through advocacy, community engagement, and policy reform. The Mendocino County Homeless Services Continuum of Care, CA-509, is made up of 36 organizations and individuals in Mendocino County that are vested in addressing homelessness in our community. These members have appointed a Governing Board that is responsible for ensuring the CoC meets its regulatory responsibilities established in 24 CFR 578, which includes establishing and consistently following written standards for providing Continuum of Care assistance. These written standards are actively being revised for multiple reasons, including adding land acquisition and development necessary to expand services necessary to address the full scope of the homelessness crisis.

Mendocino County: To coordinate efforts across participating jurisdictions to develop adequate interim and permanent housing options to address and end homelessness in the region, a collaborative approach is essential. The following steps will be implemented:

- 1) **Continue Regional Housing Group:** Continue and expand meetings of representatives from all participating jurisdiction which currently only includes government agencies, to housing authorities, developers, non-profit organizations, and community leaders. This group will serve as the central coordinating body for housing initiatives.
- 2) **Conduct Comprehensive Housing Needs Assessment:** The County conducts a thorough assessment of housing needs across the region via the Housing Element. This assessment identifies the number and types of housing units needed to accommodate individuals experiencing homelessness, including both interim and permanent options.
- 3) **Identify Available Land and Resources:** The above mentioned regional housing group should continue to pool resources and identify available land suitable for housing development within the region. This may include surplus government-owned properties, vacant lots, or underutilized buildings that can be repurposed for housing purposes.
- 4) **Streamline Zoning and Permitting Processes:** The County is working to streamline zoning and permitting processes to expedite the development of housing projects.
- 5) **Leverage Funding Opportunities:** The County explores and pursues funding opportunities at the local, state, and federal levels to support the development of housing options for individuals experiencing homelessness. This may include grants, low-income housing tax credits, public-private partnerships, and other financing mechanisms.
- 6) **The County collaborated with the Rural Housing Development Corporation (RCHDC),** a non-profit organization focused on low- and moderate-income development. Together, they built Orr Creek Commons in Ukiah in 2021, a project that includes 40 low-income housing units for developmentally delayed individuals, unhoused individuals, and transitional-age youth. In 2019, the county also partnered with RCHDC to construct Willow Terrace in Ukiah, which resulted in 38 low-income units for unhoused individuals or those with housing insecurity.
- 7) **Encourage Mixed-Income and Supportive Housing Developments:** The County promotes the development of mixed-income housing projects that integrate units for individuals experiencing homelessness with other affordable and market-rate units. Additionally, the County prioritizes the inclusion of supportive services, such as case management, mental health counseling, and substance abuse treatment, within housing developments to address the diverse needs of residents.
- 8) **The County partnered with Danco Group to bring Acorn Valley Plaza** a 71-unit mixed development project currently under construction which includes Workforce/Family Housing, community support services within the refurbished, adjacent community building and small commercial retail uses within the ground floor of the two structures to Ukiah.

9) **Engage Community Stakeholders:** The County engages with community stakeholders, including residents, businesses, and advocacy groups, to build support for housing initiatives and address concerns or objections. The County fosters dialogue and collaboration to ensure that housing developments are integrated into communities in a way that benefits all stakeholders.

10) The County works with the agricultural community to assist with the development of agricultural worker housing and provide education about the County's farm employee/labor housing regulations. The County encouraged and supported State and Federal funding applications for farmworker housing. In addition, the County supported infrastructure by providing technical assistance for a 72-unit multi-family farm labor housing complex on a four-acre parcel in the Ukiah Valley.

By following these steps and fostering collaboration among participating jurisdictions, it's possible to develop adequate interim and permanent housing options to address and end homelessness in the region. This coordinated approach will help ensure that individuals experiencing homelessness have access to safe, stable, and supportive housing that meets their needs and promotes long-term stability and self-sufficiency.

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
Mendocino County CoC (CA-509)	Support local efforts to develop interim and permanent housing options through funding and/or policy reform
Mendocino County	Coordinate efforts with local small jurisdictions, including cities, to develop adequate interim and permanent housing options from community members living in a wide variety of income levels

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options

Mendocino County CoC: As the CoC is a non-legal entity, it cannot deed land or enter into development agreements, and the Mendocino County Social Services Department is its Administrative Entity. As such, the CoC will support the development of interim and permanent housing options by allocating funds awarded to the CoC to develop new interim housing sites and affordable housing units for people experiencing homelessness. CA-509 will further support the improvement of site and service operation and equity considerations through project monitoring and performance measurement. CA-509 will provide letters of support for funding requests submitted by local jurisdictions and entities to develop additional interim and permanent housing options in Mendocino County. CA-509 will also engage in the reformation of policies directing operations of interim and permanent housing options.

Mendocino County: To coordinate efforts across participating jurisdictions to develop adequate interim and permanent housing options to address and end homelessness in the region, a collaborative approach is essential. The following steps will be implemented"

1) **Continue Regional Housing Group:** Continue and expand meetings of representatives from all participating jurisdictions which currently only includes government agencies, to housing authorities, developers, non-profit organizations, and community leaders. This group will serve as the central coordinating body for housing initiatives.

2) **Conduct Comprehensive Housing Needs Assessment:** The County conducts a thorough assessment of housing needs across the region via the Housing Element. This assessment identifies the number and types of housing units needed to accommodate individuals experiencing homelessness, including both interim and permanent options.

3) **Identify Available Land and Resources:** The above mentioned regional housing group should

continue to pool resources and identify available land suitable for housing development within the region. This may include surplus government-owned properties, vacant lots, or underutilized buildings that can be repurposed for housing purposes.

4) **Streamline Zoning and Permitting Processes:** The County is working to streamline zoning and permitting processes to expedite the development of housing projects.

5) **Leverage Funding Opportunities:** The County explores and pursues funding opportunities at the local, state, and federal levels to support the development of housing options for individuals experiencing homelessness. This may include grants, low-income housing tax credits, public-private partnerships, and other financing mechanisms.

6) The County collaborated with the Rural Housing Development Corporation (RCHDC), a non-profit organization focused on low- and moderate-income development. Together, they built Orr Creek Commons in Ukiah in 2021, a project that includes 40 low-income housing units for developmentally delayed individuals, unhoused individuals, and transitional-age youth. In 2019, the county also partnered with RCHDC to construct Willow Terrace in Ukiah, which resulted in 38 low-income units for unhoused individuals or those with housing insecurity.

7) **Encourage Mixed-Income and Supportive Housing Developments:** The County promotes the development of mixed-income housing projects that integrate units for individuals experiencing homelessness with other affordable and market-rate units. Additionally, the County prioritizes the inclusion of supportive services, such as case management, mental health counseling, and substance abuse treatment, within housing developments to address the diverse needs of residents.

8) The County partnered with Danco Group to bring Acorn Valley Plaza a 71-unit mixed development project currently under construction which includes Workforce/Family Housing, community support services within the refurbished, adjacent community building and small commercial retail uses within the ground floor of the two structures to Ukiah.

9) **Engage Community Stakeholders:** The County engages with community stakeholders, including residents, businesses, and advocacy groups, to build support for housing initiatives and address concerns or objections. The County fosters dialogue and collaboration to ensure that housing developments are integrated into communities in a way that benefits all stakeholders.

10) The County works with the agricultural community and to assist with the development of agricultural worker housing and provide education about the County's farm employee/labor housing regulations. The County encouraged and supported State and Federal funding applications for farmworker housing. In addition the County supported infrastructure by providing technical assistance for a 72- unit multi-family farm labor housing complex on a four-acre parcel in the Ukiah Valley.

By following these steps and fostering collaboration among participating jurisdictions, it's possible to develop adequate interim and permanent housing options to address and end homelessness in the region. This coordinated approach will help ensure that individuals experiencing homelessness have access to safe, stable, and supportive housing that meets their needs and promotes long-term stability and self-sufficiency.

Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
Mendocino County CoC (CA-509)	Lead local fund planning processes for housing and services, host housing case conferencing and By Name List Review meetings, and host the Coordinated Entry use by housing projects
Mendocino County	Foster collaboration between County programs, especially within the Public Health, Social Services, and Behavioral Health Departments, to ensure that homeless individuals are able to access all potential entitlement and non-entitlement programs

they may be eligible for

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery

Mendocino County CoC: Lead local fund planning processes for housing and service delivery, oversee the Coordinated Entry System, Monitor homeless services system flow using Stella M, outreach to local community leaders and providers on how to refer someone to the homeless services system, and inclusion of new PSH projects (e.g. NPLH) in the Coordinated Entry System

Mendocino County: Mendocino County fosters connection and collaboration to services for homeless individuals and families as follows:

- 1) Mendocino County Social Services Department provides staffing and support, through a Family Homelessness Challenge Grant, for the Front Door for Families program – designed to provide a single “front door” for all households with children experiencing housing instability. This program also encompasses CDSS Bringing Families Home program, focused on households involved with child welfare services.
- 2) Mendocino County Social Services Department implements the CalWORKs Housing Support Program, designed to provide housing support services to CalWORKs-enrolled families while they work toward self-sufficiency.
- 3) Mendocino County owns and operates Live Oak Apartments – a Project Homekey site that provides transitional and permanent housing specifically for individuals and families experiencing or at-risk-of homelessness.
- 4) The Mendocino County Housing Coordination Unit serves as a facilitator of information and connection between the majority of housing programs hosted by the County, including Home Safe, HDAP, and the Behavioral Health Bridge Housing programs.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*The application must include **at least one** key action for **each** system performance measure. All columns*

must be filled out for each action.

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a
1,692

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Encourage local housing	HUD CoC CES SSO Grant;	Federal, State, and	Mendocino County	Mendocino County	6/30/2025	Increased referrals to

providers and advocates to advertise in areas where people are least likely to seek out services	NPLH; PBV; TBV; PSH and PH revenues	Local	CoC (CA-509)			Coordinated Entry System for persons residing on Tribal Lands and unincorporated areas of the jurisdiction
Finalize the Coordinated Entry System Marketing Plan and toll-free access phoneline	HUD CoC CES SSO Grant; CA State CESH Grant	Federal and State	Mendocino County CoC (CA-509)	Mendocino County	12/31/2024	Coordinated Entry System Marketing Plan will be approved by the Coordinated Entry/Discharge Planning CoC Committee and Toll-Free Access Line in place

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	319
People who are American Indian or Alaska Native	222
People who are Black or African American	48

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Continue developing a partnership with Northern Circle Indian Housing Authority to become Coordinated Entry Front Door and	HHAP	State	Mendocino County CoC (CA-509)	Mendocino County	6/30/2024	Increase in the number of Coordinated Entry referrals in HMIS completed for Tribal Members

establish relationship with Tribal Nations and Tribal Entities

Continue to support Northern Circle Indian Housing Authority in becoming a Permanent Supportive Housing case managing agency	HHAP	State	Mendocino County CoC (CA-509)	Mendocino County	12/31/2024	Memorandum of Understanding between Community Development Commission and Northern Circle Indian Housing Authority executed
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Establish relationships with Family Resource Centers and organizations that serve historically underserved populations to engage in homeless service outreach and referral	HHAP, Family Homelessness Challenge Grant, CalAIM	State	Mendocino County	Mendocino County CoC (CA-509)	12/31/2024	Increased rates of service participation by underserved groups
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SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b
560

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Evaluate current Unsheltered	HHAP	State	Mendocino County CoC (CA-	Mendocino County	9/30/2024	2025 Unsheltered Point-in-Time

Point-in-Time Count methodology to determine if time change (9 am) has impacted outcomes	509)	Count will go back to earlier time and we will compare these results to Counts that began at 9 am; if no significant change occurred, change was not due to methodological changes. Evaluate distribution of past survey areas and identify areas that can be statistically excluded
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Targeted outreach to Tribal Nations on participation in 2025 Point-in-Time Count and/or separate Tribal Point-in-Time Count	HHAP	State	Mendocino County CoC (CA-509)	Mendocino County	1/31/2025	Increased 2025 Unsheltered Point-in-Time Count surveys completed on tribal lands
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SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	67
People who are American Indian or Alaska Native	36

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Conduct a Tribal Point-in-	HHAP	State	Mendocino County	Mendocino County,	9/30/2024	Data collected from Tribal

Time Count in Summer 2024			CoC (CA-509)	Tribal Nations, Tribal Entities		Members experiencing homelessness
Establish Tribal Membership as a Coordinated Entry Prioritization Category in the Coordinated Entry Score	HHAP	State	Mendocino County CoC (CA-509)	Mendocino County, Tribal Nations, Tribal Entities	9/30/2024	MCHSCoC Coordinated Entry Prioritization revised to include additional Coordinated Entry score points for Tribal Membership
Establish relationships with Family Resource Centers and organizations that serve historically underserved populations to engage in homeless service outreach and referral	Family Homelessness Challenge Grant, Bringing Families Home, HHAP	State	Mendocino County	Mendocino County CoC (CA-509), CA Department of Social Services	12/31/2024	Reduction in the number of households with at least one adult and one child who are experiencing homelessness for the first time

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
817

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Fully implement Front Door for Families Initiative to identify and	Family Homelessness Challenge Grant, Bringing Families Home,	State	Mendocino County	Mendocino County CoC (CA-509), CA Department	12/31/2024	Reduction in the number of households with at least one adult and one

assist families with children who are at imminent risk of homelessness	HHAP			of Social Services		child who are experiencing homelessness for the first time
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Implement Homelessness Prevention project with Community Care Management Corp to serve households without children at imminent risk of homelessness	HHAP	State	Mendocino County	Mendocino County CoC (CA-509)	6/30/2024	Reduction in the number of households with only adults who are experiencing homelessness for the first time
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SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	127
People who are American Indian or Alaska Native	127
People who are Black or African American	28

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Public Messaging Campaign regarding mainstream and community-based services, ensuring to collaborate with existing efforts and initiatives to elevate existing	Other Public Welfare	State	Mendocino County	Mendocino County CoC (CA-509), Cities of Fort Bragg, Point Arena, Ukiah, and Willits, School	6/30/2025	Decrease in the number of people who identify as an underserved and/or overrepresented group who experience homelessness for the first time

efforts and services			Districts			
Collaborate with Family Resource Centers and organizations that serve historically underserved populations how to connect people at imminent risk of homelessness with mainstream and CoC resources	HHAP and Other Public Welfare	State	Mendocino County	Mendocino County CoC (CA-509), Family Resource Centers, Public Housing Authority, CoC-funded service providers	6/30/2026	Increase in the number of referrals submitted to the Front Door For Families Initiative and Public Housing Authority Landlord Liaison services by Family Resource Centers and Latino/a/x Service Providers for Latina/o/x households at imminent risk
Collaborate with Tribal Nations and Tribal Entities to develop direct referral pathways for Tribal members at imminent risk of homelessness with mainstream and CoC resources	HHAP and Other Public Welfare	State	Mendocino County CoC (CA-509)	Mendocino County, Tribal Nations, Tribal Entities	10/31/2024	Increase in the number of referrals submitted to the Front Door For Families Initiative and Public Housing Authority Landlord Liaison services by Tribal Members at imminent risk of homelessness

SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3
321

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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action

Partner with City Jurisdictions regarding the development of housing units dedicated to people experiencing homelessness	HHAP, HHIP, Homekey	State	Mendocino County	Mendocino County CoC (CA-509), Cities of Fort Bragg, Point Arena, Ukiah, and Willits	6/30/2027	Increase in the Housing Inventory Count of Permanent Supportive Housing and Other Permanent Housing units
Fund housing relocation and stabilization services to assist persons referred to Coordinated Entry to obtain eligibility documentation and housing application processes	HHAP	State	Mendocino County CoC (CA-509)	Mendocino County	6/30/2025	Increase in the number of people exiting homelessness into permanent housing

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
People who are American Indian or Alaska Native	27
People who are Native Hawaiian or Other Pacific Islander	0

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Include Tribal Membership in the CoC Coordinated Entry prioritization	HHAP	State	Mendocino County CoC (CA-509)	Mendocino County, Tribal Governments, Tribal Entities	6/30/2025	Increase in the number of People who are American Indian or Alaska Native who exit homelessness to permanent

						housing
Develop partnerships with Mendocino County Office of Education Foster Youth and Homeless Services Liaisons, Justice System Partners, Front Door for Families, VA/SSVF, CalWORKs, Reentry Collaborative, etc. to identify people experiencing homelessness in these systems and connect them to homeless services	HHAP, HHIP, BFH, FHC Grant, CalWORKs, HUD VASH, SSVF	Federal and State	Mendocino County CoC (CA-509)	Mendocino County, Mendocino County Office of Education, Public Defender's Office, Adult Probation, VA, Nation's Finest	12/31/2026	Increase in the number of people who are members of underserved and overrepresented groups that exit homelessness to permanent housing

SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4
181

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Partner with Mendocino County and Cities of Fort Bragg, Point Arena, and Willits to seek Prohousing Designation and	HHAP	State	Mendocino County	Mendocino County CoC (CA-509), Cities of Fort Bragg, Point Arena, Ukiah, and	12/31/2024	Mendocino County and the Cities of Fort Bragg, Point Arena, and Willits obtain Prohousing Designation

Incentive funds to construct additional housing units for people experiencing homelessness				Willits		
Fund housing relocation and stabilization services to assist persons referred to Coordinated Entry to assist with obtaining eligibility documentation and housing case management	HHAP	State	Mendocino County CoC (CA-509)	Mendocino County	6/30/2025	Decrease in the average length of time that people experienced homelessness while accessing services

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	229
People who are Native Hawaiian or Other Pacific Islander	249

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Identify locations in local historically underserved ethnic communities to construct new units so people experiencing homelessness can choose to	HHAP	State	Mendocino County CoC (CA-509)	Mendocino County, Latino/a/x Community Leaders, Cities of Fort Bragg, Point Arena, Ukiah, & Willits, and	6/30/2027	Decrease in the average length of time people who are members of underserved and overrepresented groups experience homelessness

live in culturally inclusive neighborhoods				Housing Developers		while accessing services
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Develop partnerships with Mendocino County Office of Education Foster Youth and Homeless Services Liaisons, Justice System Partners, Front Door for Families, VA/SSVF, CalWORKs, Reentry Collaborative, etc. to identify people experiencing homelessness in these systems and connect them to Coordinated Entry System and Housing Case Management	HHAP, HHIP, BFH, FHC Grant, CalWORKs, SSVF	Federal and State	Mendocino County CoC (CA-509)	Mendocino County, Mendocino County Office of Education, Public Defender's Office, Adult Probation, VA, Nation's Finest	12/31/2025	Decrease in the average length of time people who are members of underserved and overrepresented groups experience homelessness while accessing services
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SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5
7.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Establish Critical Time	HHAP, HHIP, ESG,	Federal and State	Mendocino County	Mendocino County	12/31/2024	Decrease in the percent of

Intervention (CTI) services in all Rapid Re-Housing contracts funded by either applicant	CalWORKs, HDAP, Home Safe, Bringing Families Home			CoC (CA-509), Emergency Solutions Grant (ESG) CA-509 subrecipients		people who return to homelessness within 6 months of exiting the homelessness response system to Permanent Housing
Collaborate with the local Managed Care Provider to establish collaboration between CoC providers and CalAIM Community Supports Housing Tenancy Support Service providers	HHAP, HHIP	State	Mendocino County CoC (CA-509)	Mendocino County, Partnership Healthplan of California, CalAIM Community Supports providers	6/30/2026	Decrease in the percent of people who return to homelessness within 6 months of exiting the homelessness response system to Permanent Housing
Change Permanent Housing policies to include detailed steps and processes for lease violations or problematic behavior to require referral to CalAIM Community Supports or other housing case management support before eviction processes are considered	HHAP, HHIP	State	Mendocino County CoC (CA-509)	Mendocino County, Partnership Healthplan of California, Redwood Coast Regional Center, Specialty Mental Health Providers, CalAIM Enhanced Care Management Providers	6/30/2027	Decrease in the percentage of people who return to homelessness within 6 months of exiting the homelessness response system to Permanent Housing

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
People who are American Indian or Alaska Native	3.00%
People who are Native Hawaiian or Other Pacific Islander	0.00%
People who are Asian	0.00%
People who are Black or African American	0.00%
People who are Hispanic/Latino	0.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Develop partnerships with Tribal Nations and Entities, Mendocino County Office of Education Foster Youth and Homeless Services Liaisons, Justice System Partners, Reentry Collaborative, and Medical System to provide outreach and referral services on-site to people experiencing homelessness engaged in these systems and services	HHAP and HHIP	State	Mendocino County CoC (CA-509)	Mendocino County, Tribal Nations and Entities, Mendocino County Office of Education Foster Youth and Homeless Services Liaisons, Justice System Partners, Reentry Collaborative, and Medical System Partners	6/30/2027	Data will be present in SPM 5 regarding people who are not white that return to homelessness within six months of exiting homelessness to permanent housing. At this time, no data is available regarding persons who are not white

SPM 6: Number of people with successful placements from

street outreach projects.

SPM 6
0

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Improve HMIS data quality and timeliness of Street Outreach Projects so successful placements can be identified in the system	HHIP	State	Mendocino County CoC (CA-509)	Mendocino County	6/30/2025	Increase in the number of people with successful placements from street outreach projects
Expand street outreach services to regularly serve all areas of Mendocino County	HHAP and HHIP	State	Mendocino County	Mendocino County CoC (CA-509)	6/30/2027	Increase in the number of people enrolled in street outreach services as reported in HMIS

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
People who are American Indian or Alaska Native	0
People who are Native Hawaiian or Other Pacific Islander	0
People who are Asian	0
People who are Black or African American	0
People who are Hispanic/Latino	0

Key Actions PM 1

Key Action	Funding Source(s) the	Funding Type	Lead Entity	Collaborating	Target Date for	Success Measurement
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	region intends to use to achieve the action			Entity/ies	Completion	Method
Coordinate street outreach efforts with Tribal Nations and Tribal Entities to identify areas not served by the Tribes and establish street outreach services in these locations	HHAP	State	Mendocino County CoC (CA-509)	Mendocino County, Tribal Nations and Tribal Entities	6/30/2026	Increase in the number of people enrolled in street outreach projects in HMIS who are in unincorporated areas of the County
Establish street outreach services in ethnically diverse communities	HHAP	State	Mendocino County CoC (CA-509)	Mendocino County	6/30/2026	Increase in the number of people who are BBI (Black, Brown, Indigenous, People of Color) that are enrolled in street outreach projects in HMIS

Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for

permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
Northern Circle Indian Housing Authority (NCIHA) is working to become a Coordinated Entry Front Door Location, which would be offered to anyone who requests assistance with housing referrals through the CES	Mendocino County CoC (CA-509)	Mendocino County, NCIHA, Nutmeg Consulting, Inc., Housing Projects that receive CES referrals, City of Ukiah Equity & Inclusion Committee
Northern Circle Indian Housing Authority (NCIHA) is working with the Community Development Commission of Mendocino County (CDC) to sign a Memorandum of Understanding to become a CoC Permanent Supportive Housing Case managing agency	Mendocino County CoC (CA-509)	Mendocino County, NCIHA, CDC
Establish collaborations with local community-based organizations such as Redwood Coast Regional Center and Anchor Health Management to identify potential referral	Mendocino County	Mendocino County CoC (CA-509), Redwood Coast Regional Center, Anchor Health

avenues to connect people experiencing homelessness to housing projects and identify ways to collaboratively construct new Permanent Supportive Housing units for people experiencing homelessness

Management, Housing Developers, and other homeless service providers

Explore having all projects funded with HHAP-5 conduct a client satisfaction survey

Mendocino County CoC (CA-509)

Mendocino County, Mendocino County CoC (CA-509) Members and Organizations

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Increase outreach to underrepresented groups to raise awareness of service availability	Mendocino County CoC (CA-509)	Mendocino County, NCIHA, Tribal Governments, Tribal Housing Entities, Latino/a/x serving agencies/entities
Increase funding to non-traditional Community-Based Organizations (CBOs) in outlying/remote areas to existing service providers to become CoC/CE participating providers, who have existing relationships and can build trust in the homelessness service system by people experiencing homelessness in remote locations or marginalized populations	Mendocino County CoC (CA-509)	Mendocino County, City of Ukiah Equity & Inclusion Committee, NCIHA, City of Ukiah Equity & Inclusion Committee, Tribal Governments, Tribal Housing Entities, Latino/a/x serving agencies/entities
Engage permanent supportive housing operators to join the MCHSCoC and agree to receive referrals from the Coordinated Entry System	Mendocino County CoC (CA-509)	Mendocino County, local housing developers and property managers

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Develop partnerships with Tribal Nations and Entities, Mendocino County Office of Education Foster Youth and Homeless Services, Justice System Partners, Reentry Collaborative, and Medical System to provide outreach and referral services on-site to people experiencing homelessness engaged in these systems and services to increase public faith in the system and/or belief previous participants cannot	Mendocino County	Mendocino County CoC (CA-509), Tribal Councils, Tribal ICWA, Tribal Housing Entities, Latino/a/x serving agencies/entities

reapply for services

Identify partners to collaborative establish housing retention services outside of CalAIM

Mendocino County CoC (CA-509)

Mendocino County, Partnership Healthplan of California, Redwood Coast Regional Center, Specialty Mental Health Providers

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
Review existing procurement outreach processes and ensure they include outreach to non-traditional Vendors, including Black, Brown, Indigenous, People of Color (BBI)-led Organizations or Entities	Mendocino County	Mendocino County CoC (CA-509), City of Ukiah Equity & Inclusion Committee, local advocacy groups, BBI-led organizations
Identify a list of all community-based organizations/entities that want to be notified when funding becomes available to assist with housing and/or homelessness	Mendocino County CoC (CA-509)	Mendocino County, local advocacy groups, Black, Brown, Indigenous, People of Color (BBI)-led organizations
Expand Request for Proposals/Qualifications to require a narrative on how the Respondent plans to identify, address, and prevent racial and gender inequities in service provision and outcomes	Mendocino County	Mendocino County CoC (CA-509)

Is place-based encampment resolution occurring within the region?

No

Optional Upload: Evidence of Collaboration and/or Prioritization

Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the

number of people falling into homelessness as they exit institutional settings including:

- Jails
- Prisons
- Hospitals:
- Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Mendocino County CoC (CA-509) to Appoint a Board Member to the Mendocino Re-Entry Collaborative to assist in improving discharge planning	Mendocino County CoC (CA-509)	Mendocino County, Mendocino County Sheriff
Recommend permanent housing projects to use Housing First approach so criminal history is not a consideration when accessing and retaining housing	Mendocino County CoC (CA-509)	Mendocino County, Public Housing Authority, Property Managers & Housing Operators. Housing Retention Service Providers
Encourage the development of transitional housing specifically for	Mendocino County CoC (CA-509)	Mendocino County,

individuals living with restrictions of probation or parole		Justice System Partners
Explore the development of a pathway for individuals to enroll in Coordinated Entry through Discharge Planning	Mendocino County CoC (CA-509)	Mendocino County
Re-introduce Discharge Planning into the activities of a CoC Committee or Workgroup	Mendocino County CoC (CA-509)	Mendocino County, Reentry Collaborative

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Establish relationships with local California Department of Corrections and Rehabilitation (CDCR) agents and administrators	Mendocino County CoC (CA-509)	Mendocino County, California Department of Corrections and Rehabilitation
Recommend permanent housing projects use of a Housing First approach so criminal history is not a consideration when accessing and retaining housing	Mendocino County CoC (CA-509)	Mendocino County, local housing developers & property managers

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Create Medical Respite and Aftercare projects for people experiencing homelessness upon discharge from a hospital	Mendocino County	Mendocino County CoC (CA-509), Adventist Health, and Federally Qualified Health Clinics
Help people retain housing when in long-term hospitalization or other residential treatment setting	Mendocino County CoC (CA-509)	Mendocino County, Public Housing Authority, Property Managers and Housing Operators. Housing Retention Service Providers

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
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Behavioral Health Facilities	Expand access to short-term post-hospitalization temporary housing for people with moderate to severe BH needs	Mendocino County	Mendocino County CoC (CA-509), Anchor Health Management, Redwood Community Services, Tapestry Family Services, Mendocino Coast Hospitality Center, Mendocino County Youth Project, Partnership Healthplan of California
Foster Care System	Coordinate access to Extended Foster Care through CoC providers	Mendocino County	Mendocino County CoC (CA-509) and CoC service providers
Residential Substance Use Treatment Facilities	Create short-term post-treatment temporary housing/Sober Living Environments for people with mild to moderate behavioral health needs	Mendocino County CoC (CA-509)	Mendocino County, Ford Street Project, Behavioral Health and Recovery Services, Anchor Health Management, Partnership Healthplan of California

Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
 - The Homekey Program,
 - The No Place Like Home Program
 - The Multifamily Housing Program
 - The Housing for a Healthy California Program
 - The Homeless Housing, Assistance, and Prevention Program
 - Building Homes and Jobs Act
 - The California Emergency Solutions Grants Program
 - The National Housing Trust Fund established pursuant to the Housing and Economic

Recovery Act of 2008

- HOME Investment Partnerships Act
- Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

All of the above programs must be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	Mendocino County	Mendocino County responded to Round 1 of the Homekey NOFA in 2020. Permanent and interim housing of 48 units were fully operationalized in April of	\$9,500,000.00	\$9,500,000.00	11/012020 to 06/30/2075

2021.

The No Place Like Home Program	State	Mendocino County	Permanent housing for individuals struggling with Severe Mental Illness B Apartments Orr Creek Commons II	\$7,189,080.00	\$7,189,080.00	N/A
The Multifamily Housing Program	Federal	Mendocino County	Development of affordable multifamily housing projects	\$6,591,778.00	\$6,591,778.00	01/14/2021 to 08/31/2050
The Housing for a Healthy California Program	State	N/A	Not received by either Applicant	\$0.00	\$0.00	N/A
The Homeless Housing, Assistance, and Prevention Program	State	Mendocino County	Interim housing/shelter operations, Rapid Re-Housing, Shelter Diversion, Service Coordination	\$8,804,091.84	\$2,466,844.98	06/19/2020 – 12/31/2027
Building Homes and Jobs Act	State	N/A	Not received by either Applicant	\$0.00	\$0.00	N/A
The California Emergency Solutions Grants Program	Federal	Mendocino County CoC (CA-509)	Rapid Re-Housing and Interim Shelter	\$320,100.00	\$120,100.00	07/01/2024 - 06/30/2025
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	Federal	N/A	Not received by either Applicant	\$0.00	\$0.00	N/A
HOME Investment Partnerships Act	Federal	N/A	Not received by either Applicant	\$0.00	\$0.00	N/A
Parolee or probation programs that are intended to prevent homelessness upon release	Federal and State	CDCR and Community Connections Partnership (CCP)	Parolee Program - Outpatient Treatment (OPT) provides connection to CES and Housing navigation Probation Program - Community Connections Partnership provides funding for	\$7,393,985.00	\$0.00	Ongoing

Total \$ Available to prevent and end homelessn ess: \$39,799,03 4.84	Total Prioritized for Permanent Housing Solutions: \$25,867,80 2.98
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Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
 - o CalWORKs
 - o CalFresh
 - o Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
 - o In-home supportive services;
 - o Adult protective services;
 - o Child welfare;
 - o Child care; and
 - o Medi-Cal benefits through Managed Care Plans

Guidance:

*All of the above benefit programs **must** be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.*

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- **Connection Strategy/ies means methods and actions that support client access and/or**

enrollment in eligible benefit programs. This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program.**

- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	Mendocino County Social Services operates the CalWORKs Housing Support Program (CWHSP) locally. CWHSP connects CalWORKs-eligible households with direct financial assistance, when available, for resolving homelessness. CWHSP also makes referrals to other housing assistance programs across the County.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
CalFresh	Mendocino County Social Services hosts an Outreach and Navigation Unit with duties specifically related to providing CalFresh outreach services to community-based organizations serving individuals experiencing homelessness.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	Mendocino County Social Services operates the Homeless Disability Advocacy Program (HDAP) specifically designed to assist eligible homeless individuals with	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified

	connecting to SSI/SSP.		Health Centers, School Districts
In-home supportive services	Mendocino County Social Services operates an IHSS program that provides hands-on support to individuals eligible for IHSS services, including those who are homeless or precariously housed.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
Adult protective services	APS works collaboratively with our Heads Up project to identify elders at risk of or experiencing homelessness. In addition, the APS program operates HomeSafe – a CDSS program specifically designed to prevent or resolve homelessness for individuals at risk of abuse or neglect.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
Child welfare	Mendocino County Child Welfare Services is the recipient of Bringing Families Home funding, designed specifically to address housing instability for households at risk of family separation due to abuse or neglect. In addition, the Child Welfare Services works collaboratively with the local Public Housing Authority for referral to the Family Unification Program rental assistance voucher program.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
Child care	Mendocino County no longer operates the State-subsidized Childcare program. As	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing

	such, connections with childcare programs are not as strong as they need to be.		Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts
Medi-Cal benefits through Managed Care Plans	Mendocino County Department of Social Services hosts an Outreach and Navigation Unit with duties specifically related to providing Medi-Cal outreach services to community-based organizations serving individuals experiencing homelessness. The Outreach and Navigation Unit is available and engaged with a wide variety of clinics, housing service providers, family resource center, senior centers, school districts, and CalAIM ECM/CS providers.	Mendocino County	Mendocino County CoC (CA-509), Permanent Supportive Housing and Other Public Housing Operators/ Managers, Local Community-Based Organizations, Hospitals, Federally Qualified Health Centers, School Districts

Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)

Mendocino County Homeless Services Continuum of Care MOU \$0 23-28 SS AAS BOS-24-075.pdf

Supporting Documentation (Optional)

Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the

Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates

2/26/2024

3/11/2024

3/18/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

Stakeholder engagement

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
People with lived experience of homelessness	Invitations were extended by all three congregate shelter sites to residents and offered transportation assistance to the public meeting on 3/11/2024
Youth with lived experience of homelessness	Mendocino County Youth Project and the McKinney-Vento Homeless Liaison extended invitations to families, students, and youth who access a drop-in youth resource center extended invitations and offered transportation support to the 3/11/2024 meeting
Persons of populations overrepresented in homelessness	Northern Circle Indian Housing Authority and Geo Group extended invitations and offered transportation assistance to the public meeting on 3/11/2024 to Tribal Members and persons engaged in reentry services. Mendocino County Behavioral Health and Recover Services extended invitations to its Stakeholders for the 3/11/2024 meeting
Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders	Invitations were issued to the County CEO and two County Supervisors, all City Managers, CWS Deputy Director, Federally Qualified Health Center Directors, Chief Probation Officer, Director of BHRS and Public Health, MCOE, and Ukiah Unified

School District

Homeless service and housing providers operating within the region

Feedback on the initial draft was gathered at the 2/26/24 MCHSCoC Board Meeting, which was attended by a significant portion of local Homeless service and housing providers, and invitations to the 3/11/24 Stakeholders Meeting were extended in person and writing

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

Feedback on the initial draft was gathered at the 2/26/24 MCHSCoC Board Meeting, which was attended by Partnership Healthplan of CA, the areas only MCP, and invitations to the 3/11/24 Stakeholders Meeting were extended in person and writing

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

Invitations to the 3/11/24 Stakeholders Meeting were extended to the street medicine stakeholders group coordinated by Adventist Health

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Open

Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
 - sustain existing investments towards long-term housing stability and supportive services and
 - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
 - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for

preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance:

Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

The youth set-aside must total at least 10% of all monies received.

Administrative costs **may not exceed 7%** of all monies received.

Up to 1% of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

Funding Plans from Administrative Entity/ies in Mendocino County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Mendocino County

Funding Plan - Mendocino County

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$445,887.51	\$42,685.00	Landlord Liaison and Incentive Program, Housing & Relocation Assistance, Housing	Sustain existing investments towards long-term sustainability of

			Case Management, and Financial Assistance for housing-related costs.	housing and supportive services.
Prevention and Shelter Diversion	\$267,532.50	\$0.00	Housing Problem Solving, Shelter Diversion assessment and support, and homelessness prevention financial assistance.	Sustain existing investments towards long-term sustainability of housing and supportive services.
Delivery of Permanent Housing and Innovative Housing Solutions	\$356,710.00	\$35,671.00	The number of support services staff this will support is currently unknown. The Applicant will issue a Request for Proposals to seek new, non-traditional, and returning vendors to implement tenancy-sustaining services for persons exiting homelessness to tenant-based permanent housing units that do not offer on-site services. Services provided will include intensive case management services, assertive community treatment services, critical time intervention services, other tenancy support services, evidence-based employment services, coordinating mental health, substance use, primary care treatment, or other evidence-based	Prioritize permanent housing solutions.

			supportive services to increase housing retention.	
Operating Subsidies-Permanent Housing	\$0.00		N/A	N/A
Operating Subsidies-Interim Sheltering	\$445,887.50	\$100,000.00	Funding will support five (5) existing emergency shelters, three (3) congregate and two (2) non-congregate shelters. One (1) congregate shelter and one (1) non-congregate shelter will support all populations and household types; one (1) congregate shelter will support adults-only households aged 18 and offer non-congregate shelter accommodations to families with children; one (1) congregate shelter will serve households with at least one adult and one child or parents that are in the Child Welfare reunification process; and one (1) non-congregate shelter will serve all household types that are fleeing or attempting to flee domestic violence, dating violence, sexual assault, stalking, and other dangerous or life-threatening conditions that relate to violence against the individual or family member that either	Sustain existing investments towards long-term sustainability of housing and supportive services.

takes place in, or him or her afraid to return to, their primary nighttime residence (including human trafficking). A portion of the family congregate shelter will utilize Youth Set Aside funds to serve parenting youth and children. Operation of existing congregate emergency shelters will also provide trauma-informed and evidence-based intensive case management services, housing navigation, connecting people to substance use or mental health treatment, public benefits advocacy, and other supportive services to promote stability and referral into permanent housing.

Interim Sheltering \$0.00

N/A N/A

Improvements to Existing Emergency Shelter \$0.00

N/A N/A

Street Outreach \$124,848.50 \$0.00

Essential services necessary to reach out to unsheltered homeless people; connect them with emergency shelter, housing, or critical services; and provide urgent, non-facility-based care to unsheltered homeless people who are unwilling or Sustain existing investments towards long-term sustainability of housing and supportive services.

		unable to access emergency shelter, housing, or an appropriate health facility.	
Services Coordination	\$0.00	N/A	N/A
Systems Support	\$0.00	N/A	N/A
HMIS	\$17,835.50	HMIS Lead Staff time spent creating, monitoring, and evaluating HHAP-5 funded projects in HMIS.	Sustain existing investments towards long-term sustainability of housing and supportive services.
Administrative Costs	\$124,848.50	Reimbursement for time spent by MCSS Staff on administration duties related to HHAP funds, which include: completing Quarterly, Annual, and other similar reports for Cal ICH; review of subrecipient invoices and reports; attendance of Cal ICH Office Hours, local coordinated entry review and improvement meetings, and oversight of contract and compliance.	Sustain existing investments towards long-term sustainability of housing and supportive services.

Total HHAP-5 Dollars Budgeted: \$1,783,550.01	Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$178,356.00
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Youth Set-Aside Minimum
\$178,355.00

HMIS Maximum
\$17,835.50

Administrative Maximum

\$124,848.50

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant

Mendocino County

Certification Mendocino County

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Veronica Wilson

Phone

(707) 468-7071

Email

wilsonv@mendocinocounty.gov

Participating Eligible Applicant 2

Participating Eligible Applicant

Mendocino County CoC (CA-509)

Certification Mendocino County CoC (CA-509)

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Veronica Wilson

Phone

(707) 468-7071

Email

wilsonv@mendocinocounty.gov

**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM
ROUND 5 JOINT APPLICATION AND REGIONALLY COORDINATED
HOMELESSNESS ACTION PLAN
MEMORANDUM OF UNDERSTANDING BETWEEN
THE COUNTY OF MENDOCINO AND THE MENDOCINO COUNTY HOMELESS
SERVICES CONTINUUM OF CARE**

BACKGROUND

The State of California Interagency Council on Homelessness ("Council") issued the Homeless Housing, Assistance and Prevention Round 5 ("HHAP-5") Notice of Funding Availability ("NOFA") dated September 29, 2023, as authorized by Assembly Bill 129 which was signed into law by Governor Gavin Newsom on July 10, 2023. Through this NOFA, block grants have been made available to all California Counties and all California Continuums of Care (hereinafter referred to collectively as "jurisdictions") to address homelessness within their geographic coverage areas.

PURPOSE OF THE MEMORANDUM OF UNDERSTANDING

Geographic coverage areas or regions, defined by the Council as a county and the Continuums of Care within it, are required to apply together for HHAP-5, and jointly complete a Regionally Coordinated Homelessness Action Plan ("RCHAP"). The COUNTY OF MENDOCINO, hereinafter referred to as the "COUNTY", and the MENDOCINO COUNTY HOMELESS SERVICES CONTINUUM OF CARE, hereinafter referred to as the "COC," are the eligible applicants and are defined as one region. The COUNTY and the COC may receive their allocation directly from the Council and serve as their own Administrative Entity, or they may designate an eligible applicant in their region to serve as their Administrative Entity. This indicates to the Council which eligible applicant will contract with the State to receive and administer allocations.

Through this Agreement, the COUNTY and the COC agree:

1. to submit a joint application for HHAP-5 funds through the RCHAP.
2. the COUNTY will administer the COC's allocation of HHAP-5 funds as the Administrative Entity for the COC.
3. Members of the COC will be included in procurement processes for HHAP-5 subrecipients and budget amendments.

This Agreement sets forth roles and responsibilities of the COUNTY and COC for the submission of the RCHAP, local administration of funds, and oversight of fiscal and programmatic aspects of the use of HHAP-5 funds, and local collaboration on the implementation of the RCHAP.

DECLARATIONS

1. The COUNTY and COC have a shared interest in addressing and remediating homelessness within Mendocino County.
2. The COUNTY and COC have a longstanding history of collaborating on the development and implementation of plans and strategies for addressing homelessness.
3. The COC serves as the regional collaborative entity that makes funding determinations for many homeless assistance programs and supports the homeless service system of care in Mendocino County.
4. The intent of HHAP-5 funding is to support local jurisdictions in their unified response to reduce and address homelessness.
5. The COUNTY and the COC are each eligible to apply for allocations of HHAP-5 funding.
6. The COUNTY and the COC are required to submit a joint application for HHAP-5 funds.
7. A RCHAP has been developed collaboratively by the COUNTY and the COC.
8. The COC has designated the COUNTY to serve as the Administrative Entity for HHAP-5 funds received by the COC.

STATUTORY REQUIREMENTS

The RCHAP shall be reflected in a Memorandum of Understanding (MOU) committing each signatory to participation in, and to comply with, the RCHAP. This MOU is intended to fulfill these statutory requirements.

ROLES AND RESPONSIBILITIES

This MOU commits the COUNTY and COC to uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant in the region as described in the attached HHAP-5 RCHAP (Exhibit A) and summarized below.

1. Commitments to the roles and responsibilities of the COUNTY and the COC as they pertain to outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness, within the region. See Section 2.1 in the HHAP-5 RCHAP.
2. Commitments to Key Actions the COUNTY and the COC will take to improve the system performance measures. See Section 2.2 in the HHAP-5 RCHAP.
3. Commitments to Key Actions the COUNTY and the COC will take to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness. See Section 2.3 in the HHAP-5 RCHAP.

4. Commitments to actions the COUNTY and the COC will take to reduce homelessness among individuals exiting institutional settings, including but not limited to jails, prisons, hospitals, and any other institutions such as foster care, behavioral health facilities, etc. as applicable in the region. See Section 2.4 in the HHAP-5 RCHAP.
5. Commitments to roles of the COUNTY and the COC in the utilization of local, state, and federal funding programs to end homelessness. See Section 2.5 in the HHAP-5 RCHAP.
6. Commitments to the roles and responsibilities of the COUNTY and the COC to connect individuals to wrap-around services from all eligible federal, state, and local benefit programs. See Section 2.6 in the HHAP-5 RCHAP.

The COUNTY hereby agrees to:

1. Uphold, participate in, and comply with the actions, roles, and responsibilities of each eligible applicant and jurisdiction in the region as described in the RCHAP. The RCHAP is attached to this MOU as Exhibit A.
2. Coordinate activities necessary to apply for and receive HHAP-5 funds, including coordinating and submitting the RCHAP.
3. Accept disbursement of and administer the COC's HHAP-5 allocation totaling Nine Hundred Ten Thousand Two Hundred Forty-Seven Dollars and Eighty-Four Cents (\$910,247.84).
4. Verify and retain documentation of HHAP-5 uses and expenditures as required by the State of California and the HHAP-5 program.
5. Respond appropriately to any program-specific audit or monitoring requests from the HHAP-5 program, the COUNTY, or any other relevant authority.
6. Generate and submit all fiscal and programmatic reports required by the HHAP-5 program, submitting these to the COC Governing Board for review prior to submission to the funding program.

TERM

This Agreement shall commence on the date this Agreement becomes fully executed by all parties (the "Effective Date"), and shall terminate on October 1, 2028, or until all obligations to the HHAP-5 program have been fulfilled.

By signature below, the undersigned representatives for each partner entity confirm that they are authorized to enter into this Agreement on behalf of their respective agency and agree to the terms set forth herein.

IN WITNESS WHEREOF

DEPARTMENT FISCAL REVIEW

By: *Radul Yus Elvira*
DEPARTMENT HEAD

Date: 5/6/24

Budgeted: No
Budget Unit: N/A
Line Item: N/A
Org/Object Code: N/A
Grant: Yes
Grant No.: HHAP-5 CoC and County Allocations

COUNTY OF MENDOCINO

By: *Maureen Mulheren*
MAUREEN MULHEREN, Chair
BOARD OF SUPERVISORS

Date: 05/21/2024

ATTEST:

DARCIE ANTLE, Clerk of said Board

By: *Arap*
Deputy 05/21/2024

I hereby certify that according to the provisions of Government Code section 25103, delivery of this document has been made.

DARCIE ANTLE, Clerk of said Board

By: *Arap*
Deputy 05/21/2024

INSURANCE REVIEW:

By: *Darcie Antle*
Risk Management

Date: 04/25/2024

CONTRACTOR/COMPANY NAME

By: *Daniel McIntire*
Daniel McIntire, MCHSCoC Board Chair

Date: 27/04/24

NAME AND ADDRESS OF CONTRACTOR:

Mendocino County Homeless Services
Continuum of Care
747 South State St.
Ukiah, CA 95482
(707) 463-1975 ext. 138
dmcintire@rchdc.org

By signing above, signatory warrants and represents that he/she executed this Agreement in his/her authorized capacity and that by his/her signature on this Agreement, he/she or the entity upon behalf of which he/she acted, executed this Agreement

COUNTY COUNSEL REVIEW:

APPROVED AS TO FORM:

By: *Charlotte Scott*
COUNTY COUNSEL

Date: 04/25/2024

EXECUTIVE OFFICE/FISCAL REVIEW:

By: *[Signature]*
Deputy CEO or Designee

Date: 04/25/2024

Signatory Authority: \$0-25,000 Department; \$25,001- 50,000 Purchasing Agent; \$50,001+ Board of Supervisors
Exception to Bid Process Required/Completed N/A
Mendocino County Business License: Valid
Exempt Pursuant to MCC Section: Located within city limits in Mendocino County