



California Interagency Council on Homelessness

HHAP Round 5 Application

Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

Please select the Continuum of Care region

Salinas/Monterey, San Benito Counties CoC

Application Participation Guidance:

Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
 - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

Contracting Guidance:

Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

Salinas/Monterey, San Benito Counties CoC Region

Salinas/Monterey, San Benito Counties CoC

CA-506 Participation

Is participating in this application as an eligible applicant.

CA-506 Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Executive Director

Name

Katrina McKenzie

Email

Phone

kmckenzie@chsp.org

(831) 883-3080

Monterey County

Monterey County Participation

Is participating in this application.

Monterey County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Community Affiliation Manager, Department of Social Services, Monterey County

Name

Lauren Suwansupa

Email

suwansupaL@co.monterey.ca.us

Phone

(831) 755-8492

San Benito County

San Benito County Participation

Is participating in this application.

San Benito County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Deputy Director, San Benito County HHSA

Name

Enrique Arreola

Email

EArreola@cosb.us

Phone

(831) 637-5627

Number of Contracts

3

Part 2. Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible**

Applicant in the region regarding:

- Outreach and site coordination;
- Siting and use of available land;
- Development of interim and permanent housing options; and
- Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.

2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

*Each Eligible Applicant must identify and describe their role in the region for **each** table.*

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
Continuum of Care/CHSP	The CoC provides funding for mobile outreach teams, leads the development of CoC-level policies on outreach and site coordination (including CoC position papers on encampments, outreach standards), and leads the coordination of outreach efforts, by convening and facilitating the CoC Outreach Coordination Committee.
Monterey County	Monterey County provides funding for county-wide mobile outreach teams in Monterey County, and participates in CoC coordination and policy development work relating to outreach and site coordination.
San Benito County	San Benito County provides funding for county-wide mobile outreach teams in San Benito County, and participates in CoC coordination and policy development work relating to outreach and site coordination.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination

Introduction:

The Coalition of Homeless Service Providers (CHSP), the CoC lead agency for Monterey and San Benito Counties, facilitated the development of an ambitious regional 5-year strategic plan to reduce homelessness by 50% in the region by the end of 2026. As with previous HHAP rounds of funding, the CoC, Monterey County, and San Benito County coordinated to determine how HHAP-4 funding will be utilized in alignment with Lead Me Home (LMH) 5-year strategic plan, as well as to support and advance ongoing HHAP plans and strategies. The composition of the CHSP membership and the CoC governing

board is such that the region’s counties, cities, elected representatives, CBOs, the Housing Authority, MC Office of Education, and people with lived experience inform regional assessment of, and approach to addressing, homelessness.

The LMH Plan has been adopted by Monterey County, San Benito County, City of Marina, City of Salinas, City of King, City of Soledad and City of Monterey. The Plan partners are ensuring forward momentum and accountability through: a regularly updated performance dashboard, annual progress reports and an annual summit attended by the jurisdictions and other key stakeholders.

Outreach and Site Coordination:

The participating jurisdictions work together under the umbrella of the CoC’s Outreach Coordination Committee to ensure that the many mobile outreach teams covering Monterey and San Benito counties are well-coordinated. This committee meets monthly to discuss resources, share information on best practices, and ensure mobile outreach is deployed to maximize coverage, deliver effective services, and avoid duplication of efforts. Outside of the committee, representatives from each of the participating jurisdictions communicate regularly to respond to emerging needs for outreach to people who are unsheltered, and to develop outreach strategies for new and/or growing encampments. All the participating jurisdictions are continually seeking out funding to support targeted expansions of mobile outreach, such as in the application recently submitted by Monterey County and the City of Soledad for Encampment Resolution Funding (ERF Round 3). This proposal includes a request for new outreach positions within the City to conduct intensive outreach and engagement with individuals living in an encampment in the Salinas riverbed in the rural community of Soledad. In addition, San Benito County has recently secured funding for street outreach activities from Anthem Homeless Housing Incentive Program and from the State Permanent Local Housing Allocating grant. The CoC, in partnership with Monterey and San Benito counties, applied for funding for expanded outreach to people who are unsheltered through the 2022 HUD Unsheltered NOFO.

Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
Continuum of Care/CHSP	The CoC is responsible for supporting all the jurisdictions in the two counties (Monterey County, San Benito County) and the cities to coordinate and align available housing development resources, by convening a standing Housing Pipeline Committee. This committee is the venue where planning for use of available funding to maximize the creation of new units takes place.
Monterey County	Monterey County manages land use planning and affordable housing/PSH development for unincorporated areas of the county and works collaboratively with the Housing Authority of Monterey County (HACM) and cities within the County to support their developments as appropriate (e.g., by supporting with identifying services funding for PSH developments and programs). Monterey County is an active participant in the CoC’s Housing Pipeline Committee.
San Benito County	San Benito County manages land use planning and affordable housing/PSH development for unincorporated areas of the county and works collaboratively with cities within the County to support their developments as appropriate (e.g., by supporting with identifying services funding for PSH developments and programs). San Benito County is an active participant in the

CoC's Housing Pipeline Committee.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Regional Coordination Narrative - Land Use & Development

Coordination of efforts to develop available land to address homelessness takes place primarily in the CoC's Housing Pipeline Committee. This committee meets monthly to identify opportunities to increase the affordable housing supply. The Committee's work has focused on expanding access to affordable housing through challenging Fair Market Rent in the area, based on findings from a Fair Market Analysis. The Committee will continue to examine local policies and rules to increase the affordable housing supply. Part of this work involves continuing to outreach to local officials to formally adopt the Lead Me Home 5-year Plan, which includes several strategies to increase the pace and rate of affordable housing development, including reforming policies and reducing regulatory barriers.

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
Continuum of Care/CHSP	The CoC is responsible for analyzing the need for interim and permanent housing, providing funding to create new and continue operation of existing interim and permanent housing, and developing CoC-level policies such as emergency shelter standards (developed by the CoC Funding Committee and adopted in June 2022). The CoC also convenes the Housing Pipeline Committee (described above), which works on both affordable and permanent supportive housing.
Monterey County	Monterey County provides funding for interim and permanent housing projects located within the County, and partners with cities and provider partners on the development and ongoing operation of interim housing. The County also participates in CoC coordination and policy development work relating to interim and permanent housing.
San Benito County	San Benito County provides funding for interim and permanent housing projects located within the County. The County is the operator of the emergency shelter in the county, is currently operating 6 transitional housing units and is in the process of building 16 units. The County also participates in CoC coordination and policy development work relating to interim and permanent housing.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options

Coordination of efforts to develop adequate interim and permanent housing options takes place primarily within the CoC planning structures, in particular through the Services Coordination Committee. This

committee works to continuously improve service delivery within the CoC and collaboration with adjacent systems of care such as Health Care, Behavioral Health, Social Services, Child Welfare, Probation, etc. This includes proposing revisions to system design, standards, or protocols when the system is not working as intended. The Rapid Rehousing subcommittee focuses in particular on review, evaluation and revision of RRH policies and procedures related to the CoC and ensuring region-wide collaboration between agencies with RRH programs. The RRH subcommittee recently developed guidelines and tools for landlord engagement. The Funders Committee developed a set of emergency shelter standards that were adopted by the CoC Leadership Board in June 2022. Efforts to create a good neighbor policy and shelter grievance procedure applicable across the CoC are underway.

Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
Continuum of Care/CHSP	The CoC leads the process of designing and implementing the housing and services system to meet the needs of people experiencing homelessness in Monterey and San Benito Counties, in partnership with the participating jurisdictions, cities, non-profit providers and developers and other stakeholders.
Monterey County	By participating in the CoC governance structures, Monterey County has an active role in the design and implementation of the housing and services system. The County also directly provides supportive services and housing for specialized populations for which there are specific State and federal funding sources, including CalWORKS-eligible families with children; families and children in the child welfare system; dependent adults requiring in-home care, individuals in the juvenile and adult probation systems; and individuals who qualify for specialty mental health services.
San Benito County	By participating the CoC governance structures, San Benito County has an active role in the design and implementation of the housing and services system. The County also directly provides supportive services and housing for specialized populations for which there are specific State and federal funding sources, including: CalWORKS-eligible families with children; families and children in the child welfare system; individuals in the juvenile and adult probation systems; and individuals who qualify for specialty mental health services.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery

As noted above, Coordination of efforts to provide a full array of services and to develop adequate interim and permanent housing options takes place primarily within the CoC planning structures, in particular through the Services Coordination Committee. This committee works to continuously improve service delivery within the CoC and collaboration with adjacent systems of care such as Health Care, Behavioral Health, Social Services, Child Welfare, Probation, etc. This includes proposing revisions to system design, standards, or protocols when the system is not working as intended. The Services Coordination Committee also works collaboratively with CoC Staff, providers, service users, and mainstream systems coordinate the implementation of a housing and service system that meets the needs of homeless individuals,

including unaccompanied youth, and families. The system includes outreach, shelter, housing and supportive services, and prevention strategies.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.

- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a
2,872

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase number of unsheltered people who access services by expanding Street Medicine outreach program.	HHIP	State	Local Medi-Cal Managed Care Provider	Coalition of Homeless Services Providers	12/31/2024	HMIS data – increased outreach contacts
Increase number of unsheltered people accessing services by maintaining and expanding Safe Parking programs.	HHIP and HHAP	State	Local Medi-Cal Managed Care Provider	County of Monterey, Monterey Peninsula Unified School District, Safe Parking Program operator	12/31/2024	HMIS data – increased number of households accessing safe parking which links participants to coordinated entry and case management and housing navigation services.
Increase number of unsheltered people accessing	Anthem Homeless Housing Incentive Program (HHIP)	State	San Benito County	San Benito County Homeless Taskforce	12/31/2024	HMIS data – increased number of households accessing safe

services by maintaining and expanding outreach and Safe Parking programs. HHAP-5 funded activities under Outreach (for all 3 eligible applicants) parking.

Expand Coordinated Entry Access Points. HHAP-5 funded activities under Systems Support for all three eligible applicants.	HHAP	State	Coalition of Homeless Services Providers	County of Monterey	12/31/2024	HMIS/Coordinated Entry Data – increased number of households logged into the system
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SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
People who are Black or African American: Access services at lower rates than their presences in the PIT Count, 8% of those seeking services 13% of the PIT Count	237
People who are American Indian or Alaska Native - Access services at lower rates than their presences in the PIT Count, 4% of those seeking services 10% of the PIT Count	114

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Continue to analyze data to disaggregate housing outcomes by race, ethnicity, gender and other demographic	CoC	Federal	Coalition of Homeless Services Providers	Monterey County, San Benito County	6/30/2027	Ongoing: HMIS data

factors to ensure the system continues to demonstrate equitable outcomes; maintain and refine equity dashboard.

Build understanding within organizations working in system front door interventions (e.g. outreach, shelter) of strategies for equity improvement by facilitating/hosting trainings on equity, trauma informed care, oppression, intersectionality, and other relevant topics.	CoC	Federal	Coalition of Homeless Services Providers	Monterey County, San Benito County	6/30/2027	Ongoing: Tracking numbers of trainings offered and attendance by CoC member organizations.
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Adopt policies encouraging recruitment of bilingual and culturally competent staff throughout the homelessness response system.	CoC	Federal	Coalition of Homeless Services Providers	Monterey County, San Benito County	6/30/2025	Track revisions of policies.
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SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b
1,625

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Provide low-barrier interim housing targeting people who have behavioral health conditions who are living in encampments and other unsheltered locations	BHBH	State	Monterey County Behavioral Health	Housing Authority of County of Monterey, provider partners	6/30/2027	HMIS data – addition of new IH beds and increase in number of unsheltered people who access interim housing.
Provide low barrier interim housing targeting people in encampments in the Pajaro area (Santa Cruz County border)	ERF-2	State	Monterey County	Santa Cruz County, City of Watsonville, Pajaro Regional Flood Management Agency	6/30/2026	HMIS data – addition of new IH beds and increase in number of unsheltered people who access interim housing.
Provide low-barrier interim housing targeting homeless individual from the shelter and encampments	Community Transitional Housing Grant	State	San Benito County	Health & Human Services Agency	6/30/2027	HMIS Data-increase number of unsheltered people who access interim housing and who secure permanent housing
Continue to operate existing low barrier emergency shelter and interim housing with comprehensive services and strong	HHAP	State	Monterey County, San Benito County, Coalition of Homelessness Services Providers (CoC)	Emergency shelter and interim housing providers	6/30/2027	Number of available shelter and interim housing beds remains stable.

connections to street outreach and other community resources. Make facility upgrades as needed to ensure health, safety and participant stabilization. . HHAP-5 funded activities under Operating Subsidies- Interim Sheltering (all three eligible applicants) and Improvements to Existing Emergency Shelter (Monterey County)

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
People who are Black or African American, Native American and Alaskan Native, and Hispanic or Latinx experience unsheltered homelessness at higher rates than the general homeless population -- 79% and above versus 66%.	1,389

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase number of unsheltered people who access services by expanding Street Medicine	HHIP	State	Local Medi-Cal Managed Care Provider	Coalition of Homeless Services Providers	12/31/2024	HMIS data – increased outreach contacts

outreach program, with emphasis on adding bilingual staffing.

Build understanding within organizations working in system front door interventions (e.g. outreach, shelter) of strategies for equity improvement by facilitating/hosting trainings on equity, trauma informed care, oppression, intersectionality, and other relevant topics.	CoC	Federal	Coalition of Homeless Services Providers	Monterey County, San Benito County	6/30/2027	Ongoing: tracking numbers of trainings offered and attendance by CoC member organizations.
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Adopt policies encouraging recruitment of bilingual and culturally competent staff throughout the homelessness response system.	CoC	Federal	Coalition of Homeless Services Providers	Monterey County, San Benito County	6/30/2025	Track revisions of policies.
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SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
1,517

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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Sustain current investments in prevention and diversion programs and Identify new sources of funding for expanded homelessness prevention assistance.HHA P-5 funded activity under Prevention and Diversion (for the CoC).	HHAP; CHSP operating budget	State	Coalition of Homeless Services Providers	Monterey County, San Benito County	6/30/2027	Increase in number of households receiving diversion and/or prevention assistance.
Increase access to Homeless Prevention and urgent intervention services for eligible CalWORKs families.	HSP and FSP	State	Monterey County DSS	Monterey County non-profit provider partner	12/31/2026	Increase average number of families receiving HP services while reducing average number of families receiving RRH services.

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
People who are American Indian or Alaska Native - A higher proportion of those who access services are homeless for the first time than the general population- 59% versus 52%.	49
Hawaiian Native and other Pacific Islander - A higher proportion of those who access services are homeless for the first time than the general population - 63% versus 52%.	28

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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action

Implement targeted outreach regarding availability of prevention services to American Indian, Alaska Native, Hawaiian Native and Pacific Islander Communities	HHAP	State	Coalition of Homeless Services Providers	County of Monterey, San Benito County	6/30/2025	Increase outreach contacts with identified organizations.
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SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3
798

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Improve alignment to and implementation of Housing First principles by promulgating CoC shelter standards and termination and exit policies, training providers on HF, and monitoring compliance.	CoC	Federal	Coalition of Homeless Services Providers	Monterey County, San Benito County	6/30/2027	Monitoring process finds more providers are implementing housing first practices.
Implement coordinated entry for youth	YHDP	Federal	Coalition of Homeless Services Providers	Youth Action Board, youth	6/30/2025	Increase in number of youth who exit from shelter or

				service providers		unsheltered situations into PH.
Provide rapid rehousing (time limited rental assistance, housing navigation and case management services) to support people experiencing unsheltered homelessness or staying in an emergency shelter/interim housing to exit to permanent housing. Provide flexible support to remove housing barriers. HHAP-5 funded activities under Rapid Rehousing for all three eligible applicants.	HHAP	State	Monterey County, San Benito County, Coalition of Homeless Services Providers (CoC).	Housing and service provider partners	6/30/2027	Increase in number of households moving to permanent housing from unsheltered situations and from emergency shelter/interim housing.
Expand supply of affordable housing and permanent supportive housing units for all populations, including highly vulnerable youth. HHAP-5 funded activities under Operating Subsidies-Permanent Housing (for Monterey County) and Delivery of	HHAP	State	Monterey County, San Benito County, Coalition of Homeless Services Providers (CoC).	Housing and service provider partners	6/30/2027	Increase in CoC-wide inventory of PSH and AH units.

Permanent Housing (for CoC).

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
People who are American Indian or Alaska Native - According to the SPMs, 16% of those who accessed services exited to PH when compared to 26% of the whole population. The raw numbers are very small should be interpreted cautiously	28

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Lived Experience Advisory Directive (LEAD) will consult with members of the American Indian and Alaska Native communities to identify what housing models are most suitable or appealing; CoC to focus on expanding access to these approaches.	CoC	Federal	Coalition of Homeless Services Providers	County of Monterey, San Benito County	6/30/2025	Complete interviews and discussions with representatives of these communities.

SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4
183

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Expand housing navigation services for individuals who are unsheltered and have behavioral health conditions.	BHBH	State	Monterey County Behavioral Health	Provider partner (TBD)	6/30/2027	HMIS – increase in number of people accessing housing navigation.
Continue to prioritize people with longest length of time experiencing homelessness through CARS (CE).	CoC	Federal	Coalition of Homeless Services Providers	Non-profit service providers, County of Monterey, San Benito County	6/30/2027	CE data – sustain and/or increase number of people who are experiencing chronic homelessness who secure housing.

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
People who are White: Represent 69% of those seeking services, and the average length of time homeless for them is 8 days longer than the system-wide average. Other races and ethnicities have lower than average duration of homelessness.	188

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Expand housing navigation services for individuals who	BHBH	State	Monterey County Behavioral	Provider partner (TBD)	6/30/2027	HMIS – increase in number of people

are unsheltered and have behavioral health conditions.			Health			accessing housing navigation.
Continue to prioritize people with longest length of time experiencing homelessness through CARS (CE).	CoC	Federal	Coalition of Homeless Services Providers	Non-profit service providers, County of Monterey, San Benito County	6/30/2027	CE data – sustain and/or increase number of people who are experiencing chronic homelessness who secure housing.

SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5
7.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Help people experiencing homelessness secure income by prioritizing them for jobs through Workforce Development Boards.	WIOA	Federal	Monterey County and San Benito County.	Employers	6/30/2027	Increased number of people accessing job training program and securing employment to support housing stability
Increase number of people receiving extended care management (ECM) services to eligible	Medi-Cal	State	Monterey County and San Benito County	Local Medi-Cal Managed Care Provider	6/30/2024	Tracked through CalAIM data.

individuals to help them sustain their housing.

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
All - Returns to homelessness after 6 months are under 10% for all groups or are so small that the data is not a reliable indicator of disparity.	7.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Continue to analyze data to disaggregate housing outcomes by race, ethnicity, gender and other demographic factors to ensure the system continues to demonstrate equitable outcomes; maintain and refine equity dashboard.	CoC	Federal	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County	12/31/2024	HMIS Data
Explore data sharing projects that could help better understand returns to homelessness among people with behavioral	CoC	Federal	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County	6/30/2026	Mainstream system data

health conditions; e.g. using data from CalAIM on MediCal funded housing supports, data from DSS.

SPM 6: Number of people with successful placements from street outreach projects.

SPM 6

16

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Provide direct placement from Pajaro encampment into interim housing or permanent housing.	ERF-2	State	Monterey County	Santa Cruz County, City of Watsonville, PRFMA	6/30/2026	HMIS – number of people entering interim housing funding through ERF-2 directly from unsheltered situations.
Housing focused case management services provided to participants of safe parking programs.	HHAP	State	Monterey County	Non-Profit Provider	6/30/2025	Increase number of individuals exiting program into a placement destination
Transition homeless individuals to other forms of housing through street outreach activities. HHAP-5 funded activities under Street Outreach for all 3 eligible	Anthem HHIP, State HHAP, and PLHA	State	San Benito County	San Benito County HHSA, Behavioral Health	6/30/2026	HMIS-number of people entering interim and permanent housing

applicants.

Analyze quality of data on exits from outreach programs to determine whether all placements are being captured, and develop strategies to improve data quality.	CoC	Federal	Continuum of Care(Coalition of Homeless Services Providers)	Monterey County, San Benito County	6/30/2025	HMIS data quality
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SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
Of the 16 individuals placed, all but one were white. No other racial group had members documented with successful placements from street outreach projects.	15

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase number of unsheltered people who access services by expanding Street Medicine outreach program.	HHIP	State	Continuum of Care (Coalition of Homeless Services Providers)	Local Managed Care Provider	12/31/2024	HMIS data – increased outreach contacts
Analyze quality of data on exits from outreach programs to determine whether all placements are being captured, and develop	CoC	Federal	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County	12/31/2024	HMIS data quality.

strategies to improve data quality.

Build understanding within organizations working in system front door interventions (e.g. outreach, shelter) of strategies for equity improvement by facilitating/hosting trainings on equity, trauma informed care, oppression, intersectionality, and other relevant topics.	CoC	Federal	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County	12/31/2024	Tracking numbers of trainings offered and attendance by CoC member organizations.
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Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
Improve racial equity in service delivery by drawing upon the expertise of people with lived experience who are BIPOC in the design and implementation of the homelessness response system, including by having representation from the Youth Advisory Board and Lived Experience Advisory Directive on the Leadership Council (4 seats) and on CoC committees and subcommittees.	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County
Build system-wide understanding of strategies for racial and gender equity improvement by facilitating/hosting trainings on equity, oppression, intersectionality, engagement, adultism, understanding power and power sharing, and empathy mapping and targeted universalism.	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County
Improve gender equity in service delivery by drawing upon the expertise of people with lived experience who are women and/or LGBTQI+ in the design and implementation of the homelessness response system, including by having representation from the Youth Advisory Board and Lived Experience Advisory Directive	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County

on the Leadership Council (4 seats) and on CoC committees and subcommittees.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Continue to analyze data to disaggregate housing placements by race and ethnicity to ensure the system continues to demonstrate racially equitable outcomes; maintain and refine equity dashboard.	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County
Continue to analyze data to disaggregate housing placements by gender, sexual orientation, and gender identify, to ensure the system continues to demonstrate equitable outcomes in relation to gender; maintain and refine equity dashboard.	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Continue to analyze data to disaggregate housing retention by race and ethnicity to ensure the system continues to demonstrate racially equitable outcomes; maintain and refine equity dashboard.	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County
Continue to analyze data to disaggregate housing retention by gender, sexual orientation, and gender identify, to ensure the system continues to demonstrate equitable outcomes in relation to gender; maintain and refine equity dashboard.	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
Youth (up to age 24) are overrepresented among people experiencing homelessness in Monterey and San Benito Counties. Implement new Youth CARS (CE) system that is trauma-informed and that uses dynamic prioritization; with the goal of improving housing outcomes	Continuum of Care (Coalition of Homeless Services Providers)	Monterey County, San Benito County, YAB

for youth

Is place-based encampment resolution occurring within the region?

Yes

The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Narrative for place-based encampment resolution

The CARS system currently does not have any provisions for prioritizing individuals living in encampments that are targeted for resolution. Many individuals within prioritized encampments have high vulnerability levels and therefore have secured permanent housing through CES.

Optional Upload: Evidence of Collaboration and/or Prioritization

Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
 - Jails
 - Prisons
 - Hospitals:
 - Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact.

Provide a clear description of the action and its intended outcome.

- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Monterey County will continue building partnerships between the Sheriff's Office and Parole Department to ensure that individuals leaving jail have access to interim housing at the SHARE Center and Victory Mission.	Monterey County	Interim housing providers
Monterey County will continue building protocols and collaboratives within the Sheriff's Office to perform pre-release screening for public benefits.	Monterey County	Monterey County Sheriff's Department
Monterey County will continue supporting case management, housing assessment, housing search, placement support and rental subsidies for eligible Prop 47 clients and their families	Monterey County Behavioral Health	Local RRH Provider
San Benito County will continue the partnership between the Sheriff's Office, the Police Department, probation, and the emergency shelter to ensure there are beds available as needed to accommodate individuals exiting jails.	San Benito County	Housing providers

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Monterey County will continue supporting the partnership between the State CDCR and the Veteran's Transition Center to streamline access to transitional housing GDP beds for ex-offenders existing long-term prison	Monterey County	CDCR, Veteran's services provider.

sentences.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Monterey and San Benito Counties will continue partnering with the Managed Care Plan – Central California Alliance for Health – to expand the number of respite beds in the community and to refine the CARS (CE) system to be more inclusive and comprehensive.	Monterey and San Benito Counties	Local Medi-Cal Managed Care Provider

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Foster Care	Monterey County will continue working with the Housing Authority of Monterey County (HACM) to implement the Foster Youth for Independence Vouchers program, which is providing 65 additional vouchers. A new referral mechanism has just been developed and will be implemented in 2024.	Monterey County	Housing Authority

Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
 - The Homekey Program,
 - The No Place Like Home Program
 - The Multifamily Housing Program
 - The Housing for a Healthy California Program
 - The Homeless Housing, Assistance, and Prevention Program
 - Building Homes and Jobs Act
 - The California Emergency Solutions Grants Program
 - The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
 - HOME Investment Partnerships Act
 - Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program", then select the program from the drop down list.*

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. **Local Fund Administrator:** *The entity responsible for administering the given funding source.*
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** *Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.*
3. **Funding Amount:** *Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)*
4. **Timeframe of Use:** *The date range the local fund administrator anticipates expending the identified program funds.*

Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	City of Salinas	Acquire and renovate a property located at 545 Work St in Salinas, CA creating 101 new permanent supportive housing units.	\$8,054,000.00	\$8,054,000.00	June 2026
The No Place Like Home Program	State	Monterey County Health Dept. - Behavioral Health Bureau	The Lightfighter Village Project, 17 units as part of a 71-unit complex currently under construction.	\$2,746,000.00	\$2,746,000.00	Estimated completion in 2024
The Multifamily Housing Program	NA					
The Housing for a Healthy California Program	NA					
The Homeless Housing, Assistance, and Prevention Program	State	Coalition of Homeless Services Providers	Permanent housing, interim housing, system infrastructure	\$3,185,326.00	\$1,613,367.00	Expenditure Deadline 6/30/2025
Building Homes and Jobs Act	NA					
The California Emergency Solutions Grants Program	Federal	City of Salinas	40% to RRH, street outreach, shelter operations, and admin	\$180,000.00	\$72,000.00	6/30/2025
The National Housing Trust Fund established pursuant	NA					

to the Housing and
Economic Recovery
Act of 2008

HOME Investment Partnerships Act	Federal	Monterey County HCD	The County uses these funds to support the creation of permanent multifamily units in the unincorporated areas of the County.	\$2,400,000.00	\$2,400,000.00	2026-2027
Parolee or probation programs that are intended to prevent homelessness upon release	State	Monterey County Behavioral Health	MCBH administers these funds through a contract with The Housing Resource Center (HRC). Funding serves to secure permanent housing for Prop 47 clients who have successfully completed residential SUD treatment at the Sun Street Centers program located in King City. Clients are provided with case management to procure housing, hotel vouchers, rental assistance, housing subsidies, and supportive case management for up to a year to maintain housing	\$6,000,000.00	\$689,455.00	2/16/2023 - 3/1/2026
The Homekey Program	State	City of Salinas	Acquire and renovate a property located at 1030 Fairview Ave in Salinas, CA creating 45 new permanent supportive housing units.	\$13,251,663.00	\$13,251,663.00	June 2026
The Homekey Program	State	City of Salinas	Acquire and renovate a property located at 180 S. Sanborn Rd in Salinas, CA creating 58 new permanent supportive housing units.	\$16,364,786.00	\$16,364,786.00	June 2026
The Homekey Program	State	City of King	Acquire and renovate a property located at 1130 Broadway St in King City, CA creating 45 new permanent supportive housing units.	\$12,429,393.00	\$12,429,393.00	June 2026\

The Homekey Program	State	County of San Benito	Provide interim housing for families who are homeless along with case management, rapid rehousing, and supportive services with the ultimate goal to transition all clients into permanent housing.	\$2,431,100.00	\$0.00	12/29/22 - 12/31/24
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The Homeless Housing, Assistance, and Prevention Program	State	Coalition of Homeless Services Providers	Expand PSH inventory, including \$1 million allocated to the Good Nite Inn, a 108 unit Project Homekey acquisition that will initially serve as temporary shelter but will transition to PSH. The HHAP -2 funding will be prioritized for additional permanent housing uses. All projects funded with HHAP Round 2 will be required to operate in alignment with Housing First principles.	\$1,507,181.00	\$1,168,517.00	Expenditure Deadline 6/30/2026
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The Homeless Housing, Assistance, and Prevention Program	State	Coalition of Homeless Services Providers	Funding will be used to increase partnerships with Local Health Care and Managed Care Plans, Public Health Systems, Behavioral Health, Social Services, Justice Entities, People with Lived Experiences of Homelessness, and others; reducing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence based housing solutions to homelessness; quantifiable system Improvements, including capacity building, strengthening data quality, improving homeless PIT count,	\$3,763,760.00	\$2,781,885.00	Expenditure Deadline 6/30/2026
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Improving coordinated entry systems

The Homeless Housing, Assistance, and Prevention Program	State	Coalition of Homeless Services Providers	HHAP 4 plan will support efforts to meet needs of underserved populations by: Increasing stakeholder participation from each region of the CoC. Increase system performance by overhauling the current Coordinated Entry System and identifying new ways to capture the needs of the community outside of VI-SPDAT, improving access to services such as by coordinating street medicine outreach to the whole region of the continuum, getting mobile showers out to encampments, safe parking. HHAP funds will support a large amount of Rapid Rehousing Funds. Interim Housing & Permanent Support Housing.	\$3,145,597.00	\$0.00	
The Homeless Housing, Assistance, and Prevention Program	State	Monterey County DSS	Supports operations of the homeless navigation center (interim housing), youth rapid rehousing program, a small portion of Project Homekey (Salinas Work St) operations (permanent housing), and admin.	\$967,360.00	\$103,234.00	6/30/2025
The Homeless Housing, Assistance, and Prevention Program	State	Monterey County DSS	Supports youth rapid rehousing program and small amount of remaining admin.	\$96,925.00	\$80,381.00	6/30/2024
The Homeless Housing, Assistance, and Prevention Program	State	Monterey County DSS	Supports operational costs of 3 Homekey projects, youth shelter, CoC systems support/HMIS/PIT count, and admin	\$1,488,005.00	\$1,053,192.00	6/30/2025

The Homeless Housing, Assistance, and Prevention Program	State	Monterey County DSS	Supports operational costs of the homeless navigation center, a family shelter, and TAY shelter, outreach team, safe parking program, Project Homekey, CoC Systems supports/HMIS/PIT count and admin	\$2,552,927.00	\$987,641.00	6/30/2025
The Homeless Housing, Assistance, and Prevention Program	State	County of San Benito	Provide Rapid Rehousing Services, Street Outreach activities, case management, supportive services, emergency shelter, interim housing and system support benefiting homeless youth, adults, and families.	\$718,546.00	\$220,000.00	9/1/2020 - 6/30/2026
The California Emergency Solutions Grants Program	Federal	City of Salinas	40% to RRH, street outreach, shelter operations and admin.	\$270,000.00	\$108,000.00	6/30/2025
Housing and Homelessness Incentive Program (HHIP)	State	Coalition of Homeless Services Providers	To support the CoC Governance Charter, Landlord Engagement, Lived Experience Advisory Directive, CARS Overhaul/HMIS, Project Evaluation, Equity Framework, and community outreach engagement.	\$153,508.00	\$380,000.00	1/30/2025
Housing and Homelessness Incentive Program (HHIP)	State	Local Medical Managed Care Provider	Exploring plans to invest the remaining available HHIP funds in the development of Permanent Supportive Housing and/or temporary housing (namely Recuperative Care and/or Short-term Post-Hospitalization Housing). Thus far, in Monterey County the HHIP dollars earned have been invested in	\$10,581,788.00	\$10,581,788.00	Oct. 2023

			landlord engagement, street outreach, adding People with Lived Experience to the CHSP CoC Board, Coordinate Entry System (CES) assessment, HMIS data sharing, and street medicine expansion.			
Family Challenge Grant	State	City of Salinas	Acquisition of permanent affordable housing for families and development of a family system to address family homelessness with post placement stabilization support.	\$2,668,383.00	\$2,401,544.00	2024-2026
Encampment Resolution Grant - 1	State	City of Salinas	Move individuals out of encampments and into interim housing (emergency shelter) and connection into available supports with housing navigation and RRH support. Include immigration support services. Site restoration (\$2M) to restore encampment space to original public use	\$4,079,417.00	\$3,569,490.00	Expenditure deadline 6/30/24
Encampment Resolution Grant - 3L	State	City of Salinas	Move individuals out of encampments and into interim housing (emergency shelter) and connection into available supports with housing navigation and RRH support. Intensive immigration support services. No site restoration component.	\$8,081,101.00	\$8,081,101.00	Expenditure Deadline 6/30/2026
Encampment Resolution Grant - 2R	State	County of Monterey	This funding will be used to develop 34 non-congregate interim housing units. This project will be implemented in partnership with the County of Santa Cruz to	\$7,986,354.00	\$0.00	June 2023 - June 2026

			serve the shared unsheltered population living along the Pajaro River.			
Prohousing Incentive Project	State	City of Salinas	Proactive zoning and prohousing policies, acquisition, predevelopment costs, construction, etc. for permanent housing	\$1,650,000.00	\$1,650,000.00	June 2026
Local Housing Trust Fund	Local	City of Salinas	Permanent Housing - acquire, renovate, construct	\$9,500,000.00	\$8,835,000.00	6/30/2029
Community Development Block Grant	Federal	Monterey County HCD	Street outreach to help get people experiencing homelessness into shelters	\$1,200,000.00	\$0.00	6/30/2025
Permanent Local Housing Allocation	State	Monterey County HCD	\$1,593,176 allocated to Salinas Share Center. \$790,275 allocated to Community Health Engagement, homeless case management \$402,000 allocated to Sun Rose Gardens permanent and transitional housing	\$5,947,252.00	\$3,161,800.00	6/30/2026
Housing Support Program, CalWORKs	State	Monterey County DSS	Rapid rehousing program for low-income families on CalWORKS	\$1,750,000.00	\$1,750,000.00	June 30, 2026
Continuum of Care	Federal	Coalition of Homeless Services Providers	Expanding housing solutions, including adding PSH units and rental assistance, expanding housing navigation services, and enriching and expanding outreach services with connections to housing.	\$7,270,850.00	\$2,647,977.00	2026
HUD CPF	Federal	Monterey County HCD	This funding will be used to acquire a small complex to serve as permanent supportive housing for parenting youth. The target	\$2,000,000.00	\$2,000,000.00	2025

location is in a service desert and will serve a highly vulnerable population.

Behavioral Health Bridge Housing	State	Monterey County Health Dept - Behavioral Health Bureau	This funding will be used to develop 110 bridge housing units for people with mental illness or co-occurring disorders while experiencing or at-risk of homelessness.	\$11,300,000.00	\$0.00	July 2023 - June 2027
Community Based Transitional Housing Program	State	County of San Benito	Provide interim housing (6 units) for homeless individuals along with case management, rapid rehousing, and supportive services with the ultimate goal to transition all clients into permanent housing.	\$320,000.00	\$0.00	2023-2026
Permanent Local Housing Allocation	State	County of San Benito	Provide Rapid Rehousing, emergency shelter, street outreach activities, youth services, case management and supportive services to homeless individuals and families.	\$749,129.00	\$150,000.00	2023-2026
Housing Support Program, CalWORKs	State	County of San Benito	Provide Rapid Rehousing, case management and supportive services to CalWORKs homeless families residing in San Benito County.	\$250,000.00	\$250,000.00	2023-2026
Housing Disability Advocacy Program (HDAP)	State	County of San Benito	Provide disability advocacy to individuals in need, placement into other housing options, case management and supportive services to homeless residents.	\$250,000.00	\$75,000.00	2023-2026
Whole Person Care One Time Housing Grant	State	County of San Benito	Funding is to rehabilitate a home on a 4.66 acre purchased by the	\$460,000.00	\$460,000.00	2024-2025

County. The Home will be used for permanent supportive housing targeting a chronic homeless family along with case management and supportive services.

Homeless Housing Incentive Program	State	County of San Benito	Funding is to provide Street Outreach Services targeting homeless residents and to provide other homeless services including a safe parking program.	\$300,000.00	\$0.00	Oct. 2023 expenditure deadline
Community Services Block Grant	State	County of San Benito	Provide hotel vouchers, transportation assistance and supportive services to homeless individuals.	\$25,000.00	\$0.00	2024-2025
Community Development Block Grant	Federal	County of San Benito	To rehabilitate the local HOME Resource Center (shelter) to include new front parking asphalt, new floors, new interior paint, and a new roof.	\$1,150,872.00	\$0.00	2024-2026
Bringing Families Home	State	County of San Benito	Provide direct Rapid Rehousing, case management, supportive services, financial assistance such as rental assistance, move-in cost and other assistance to child welfare clients who are literally homeless or imminently losing their housing.	\$450,000.00	\$75,000.00	2024-2026
Home Safe	Local	County of San Benito	Provide case management, housing stabilization, housing navigation and housing direct financial assistance to clients who are eligible for adult protective services, and who are homeless or imminent risk of homelessness.	\$480,000.00	\$85,000.00	2024-2026
HUD Helping Hands	Federal	County	Provide permanent	\$817,000.00	\$817,000.00	2024-2026

Program		of San Benito	supportive housing to chronic homeless clients who have a documented disabling condition with housing placement, case management, and supportive services.	0	0	
Housing Opportunities for People with Aids (HOPWA)	Federal	County of San Benito	Provide eligible clients with Rapid Rehousing, housing placement, case management, food assistance, dental assistance, and supportive services.	\$150,000.00	\$150,000.00	7/1/23 - 6/30/25

Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:
\$161,123,223.00	\$111,244,214.00

Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
 - o CalWORKs
 - o CalFresh
 - o Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
 - o In-home supportive services;
 - o Adult protective services;
 - o Child welfare;
 - o Child care; and
 - o Medi-Cal benefits through Managed Care Plans

Guidance:

All of the above benefit programs **must** be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs. This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action supports client access and/or enrollment in the eligible benefit program.**
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	Monterey County DSS and San Benito County HHSA will continue providing regular training for providers on how to connect eligible participants to CalWORKS benefits. Encouraging CBOs to register for BenefitsCal accounts to support their service recipients with applications and case compliance.	Monterey County DSS and San Benito County HHSA	Coalition of Homeless Services Providers
CalFresh	Monterey County DSS and San Benito County HHSA will continue providing regular training for providers on how to connect eligible participants to CalFresh benefits. Encouraging	Monterey County DSS and San Benito County HHSA	Coalition of Homeless Services Providers

CBOs to register for BenefitsCal accounts to support their service recipients with applications and case compliance.

<p>Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy</p>	<p>The CoC encourages all providers in the system to attend SOAR training and regularly provides information on where and how to sign up.</p>	<p>Coalition of Homeless Services Providers Monterey County DSS</p>	<p>Provider agencies</p>
<p>The HDAP program targets individuals likely eligible for disability benefits by providing outreach, case management, disability benefits advocacy, and housing assistance. Housing-related financial assistance and wraparound supportive services</p>	<p>The HDAP program targets individuals likely eligible for disability benefits by providing outreach, case management, disability benefits advocacy, and housing assistance. Housing-related financial assistance and wraparound supportive services</p>	<p></p>	<p></p>
<p>In-home supportive services</p>	<p>Monterey County DSS and San Benito County HHSA will continue providing regular training for providers on how to connect eligible participants to IHSS. Monterey County to operate an Information, Referral and Assistance program with the purpose of providing the public with information about services available in the community for elderly or persons with disabilities.</p>	<p>Monterey County DSS and San Benito County HHSA</p>	<p>Coalition of Homeless Services Providers</p>
<p>Adult protective services</p>	<p>Monterey County DSS and San Benito County HHSA will continue providing regular training for providers on services available through APS and how they can be accessed.</p>	<p>Monterey County DSS and San Benito County HHSA</p>	<p>Coalition of Homeless Services Providers</p>

Child welfare	Monterey County DSS and San Benito County HHSAs will continue providing regular training for providers on services available through the Child Welfare system, including how to access the Foster Youth for Independence vouchers managed by HACM.	Monterey County DSS and San Benito County HHSAs	Coalition of Homeless Services Providers
Child care	Monterey County CalWORKs Employment Services (CWES) operates the Child Care Payment Unit and Program to provide helpful and useful information about how to access and utilize Stage 1 childcare along with issuing timely and accurate reimbursements to CWES families in effort to enhance a parent's ability to start/continue their Welfare-To-Work Program.	Monterey County DSS	Childcare providers
Medi-Cal benefits through Managed Care Plans	The Monterey County Health Department, San Benito County HHSAs and the Central California Alliance for Health (Managed Care Plan) will continue working in partnership to provide information and training to providers on how to enroll participants in Medi-Cal and the available benefits, including Enhanced Care Management (ECM) services through CalAIM.	Monterey County, San Benito County	Local Medi-Cal Managed Care Provider
Low Income Home Energy Assistance Program	Monterey County DSS and San Benito County HHSAs will continue providing training and outreach to providers	Monterey County DSS and San Benito County HHSAs	Coalition of Homeless Services Providers

and the general public on
accessing LIHEAP
assistance to prevent
utility shut-off.

Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)

HHAP_5_MOU_EXECUTED.pdf

Supporting Documentation (Optional)

Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates

10/19/2023

11/8/2023

11/29/2023

12/14/2023

11/16/2023

2/29/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

Stakeholder engagement

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
People with lived experience of homelessness	In addition to conducting six public meetings, the eligible applicants also created a widely distributed input survey, which received a total of 404 responses. This included 76 individuals with lived experience of homelessness. CHSP invited the Lived Experience Advisory Directive (LEAD) to help outreach to the community in order to give the community input sessions exposure, and to share the QR code for the survey.
Youth with lived experience of homelessness	CHSP engaged the Y4A (YAB) to share information on the input sessions on their social media pages and engage youth with sharing the survey and dates of all community input sessions. There were 16 youth with lived experience of homelessness that responded to the survey.
Persons of populations overrepresented in homelessness	CHSP shared information about the input sessions and surveys with service providers via email blasts, social media posts, and ongoing reminders. This distribution included organizations working with populations overrepresented in homelessness.
Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders	CHSP sent out flyers regarding the input sessions and survey QR codes by email to all department leaders, service providers and board members. There was also a local press briefing. A total of 180 leaders or staff from local jurisdictions responded to the survey.
Homeless service and housing providers operating within the region	CHSP shared information about the input sessions and surveys with service providers via email blasts, social media posts, and ongoing reminders. A total of 70 homeless services and housing provider staff responded to the survey.
Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region	CHSP included the Medi-Cal Managed Care Plan for Monterey and San Benito Counties (CCAH) in email blasts and reminders of upcoming community input sessions.
Street medicine providers and other service providers directly assisting people experiencing	CHSP shared information about the input sessions and surveys with service providers via email blasts,

homelessness or at risk of homelessness

social media posts, and ongoing reminders. This distribution included street medicine providers and other organizations working with people who are unsheltered.

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Open

Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
 - sustain existing investments towards long-term housing stability and supportive services and
 - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
 - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance:

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

The youth set-aside must total at least 10% of all monies received.

Administrative costs may not exceed 7% of all monies received.

Up to 1% of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

Funding Plans from Administrative Entity/ies in Salinas/Monterey, San Benito Counties CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Coalition of Homeless Services Providers (CHSP) - Continuum of Care

Funding Plan - Coalition of Homeless Services Providers (CHSP) - Continuum of Care

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$477,125.18	\$47,712.52	Rapid rehousing (time limited rental assistance, housing navigation and case management services) provided to unhoused residents of the CoC region.	Sustains the current investments in programs that provide Rapid Re-Housing (RRH) -i.e. short and medium-term rental assistance, housing search and navigation, and case management and stabilization services. The

Prevention and Shelter Diversion	\$477,125.18	\$60,435.86	Provide problem-solving and diversion support programs that prevent people at risk of or recently experiencing homelessness from entering unsheltered or sheltered homelessness. Provide prevention through rental assistance (paying rental arrears for households at imminent risk of eviction and homelessness).	activities funded here aim to improve SPM3. Emphasizes permanent housing solutions as a priority. The activities funded here aim to improve SPM 2
Delivery of Permanent Housing and Innovative Housing Solutions	\$954,250.35	\$108,148.38	Supporting affordable housing projects around the CoC region, with an emphasis on service deserts.	Emphasizes permanent housing solutions as a priority. The activities funded here aim to improve SPM3.
Operating Subsidies-Permanent Housing	\$0.00			
Operating Subsidies-Interim Sheltering	\$0.00			
Interim Sheltering	\$477,125.18	\$47,712.52	Support ongoing operation and availability of existing interim housing both congregate and non-congregate. Interim housing units provide a direct pathway to	Sustains the current investments in programs that offer Interim Housing that provides a direct pathway to permanent housing. . The

			housing for all populations, including youth by offered housing search, housing navigation, housing planning, connections to CE and other housing supports.	activities funded here aim to improve SPM1b
Improvements to Existing Emergency Shelter	\$0.00			
Street Outreach	\$318,083.45	\$31,808.35	Outreach teams provide robust services to engage clients, help them develop a housing plan (including CE assessments), support document readiness, and provide housing search or connect households to housing search services. Outreach teams also connect clients to emergency shelter and interim housing providing a direct pathway to housing. Outreach team to serve/ interact with up to 500 unduplicated unsheltered individuals	Sustains the current investments in programs that offer Street Outreach. Outreach teams are trained to complete CE assessments, support document readiness, provide information about housing resources generally, and build trusting relationships so that people are engaged in the process of looking for housing and/or entering interim housing, which is a key pathway to PH. The activities funded here aim to improve SPM 1a and SPM6.
Services Coordination	\$0.00			

Systems Support	\$254,466.76	\$22,265.84	County-wide systems management of Coordinated Assessment and Referral, continuum of care activities, five-year plan activities, and HMIS oversight and management.	Sustains existing investments in CoC operations and functions, including management of the CE system that connects people experiencing homelessness to housing; as well as staffing and infrastructure for design and implementation of a robust and data-informed homelessness response system that efficiently supports people to move from homelessness to housing. . The activities funded here aim to improve SPM1a.
HMIS		\$0.00		
Administrative Costs	\$222,658.41		Maximum of 7% for administrative costs incurred by the Coalition of Homeless Services Providers to administer the program allocation.	Sustain the current investment for administrative costs.

Total HHAP-5 Dollars Budgeted: \$3,180,834.51	Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$318,083.47
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Youth Set-Aside Minimum
\$318,083.45

HMIS Maximum

\$31,808.35

Administrative Maximum

\$222,658.42

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Administrative Entity 2

Which Administrative Entity is submitting the below budget?

County of Monterey

Funding Plan - County of Monterey

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$400,000.00		Time limited rent subsidies, housing navigation and case management services for participants exiting the Navigation Center. Services will begin while participants are staying at the Navigation Center and follow them to their rental units.	Sustains existing investments in programs that provide RRH supportive services. The activities funded here aim to improve SPM3.
Prevention and Shelter Diversion	\$0.00			
Delivery of Permanent Housing and Innovative Housing Solutions	\$0.00			
Operating Subsidies- Permanent Housing	\$225,506.42	\$225,506.42	Permanent supportive housing program for transitional aged	Prioritizes permanent housing solutions. The activities

youth

funded here
aim to improve
SPM3. .

Operating Subsidies-Interim Sheltering	\$830,000.00	\$30,000.00	Operations of navigation center providing case management and employment coordination support and transitional aged youth shelter.	Sustains existing investments in programs that provide supportive services and a pathway to stable housing. The activities funded here aim to improve SPM1b.
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Interim Sheltering \$0.00

Improvements to Existing Emergency Shelter	\$45,152.64		Repairs and ADA accommodations to navigation center	Sustains existing investments in programs that provide supportive services and a pathway to stable housing. The activities funded here aim to improve SPM1b.
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Street Outreach	\$700,000.00		Safe parking program and street homeless outreach teams. Both outreach and safe parking programs provide robust services to engage clients, help them develop a housing plan (including CE assessments), support document readiness, and provide or connect households to housing search services.	Sustains existing investments in outreach and safe parking programs that provide supportive services and a pathway to stable housing. Outreach teams and safe parking staff are trained to complete CE assessments, support document
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readiness, provide information about housing resources generally, and build trusting relationships so that people are engaged in the process of looking for housing and/or entering interim housing, which is a key pathway to PH. The activities funded here aim to improve SPM1a and SPM 6.

<p>Services Coordination</p>	<p>\$0.00</p>	<p>Case management and employment coordination support coordinated out of navigation center.</p>	<p>Sustains existing investments in programs that provide supportive services and a pathway to stable housing.</p>
<p>Systems Support</p>	<p>\$150,000.00</p>	<p>Support for the CoC operations and strategic plan process.</p>	<p>Sustains existing investments in CoC operations and functions, including management of the CE system that connects people experiencing homelessness to housing; as well as staffing and infrastructure for design and implementation of a robust and data-informed</p>

homelessness response system that efficiently supports people to move from homelessness to housing. The activities funded here aim to improve SPM1a.

HMIS	\$25,550.64	HMIS	Sustains existing infrastructure.
Administrative Costs	\$178,854.49	Administrative staff to support contract management, reporting, compliance and finance.	Sustains existing infrastructure.

Total HHAP-5 Dollars Budgeted:	Total HHAP-5 Youth Set-Aside Dollars Budgeted:
\$2,555,064.19	\$255,506.42

Youth Set-Aside Minimum
\$255,506.42

HMIS Maximum
\$25,550.64

Administrative Maximum
\$178,854.49

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?
No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?
No

Administrative Entity 3

Which Administrative Entity is submitting the below budget?
County of San Benito

Funding Plan - County of San Benito

Eligible Use	HHAP-5 Dollars	If applicable, Activities These	How are these
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Category	Budgeted	Dollars budgeted for the Youth Set-Aside	Funds will Support	Activities Aligned with the State's Priorities?
Rapid Rehousing	\$151,482.75		Rapid Rehousing activities including case management, housing placement and rental assistance to eligible clients for up to 12 months with wrap around services.	Rapid Re-Housing is an activity aligned with the HHAP5 statutory priorities and is eligible under HHAP5 – CA-ICH. The activities funded here aim to improve SPM 3.
Prevention and Shelter Diversion	\$0.00			
Delivery of Permanent Housing and Innovative Housing Solutions	\$0.00			
Operating Subsidies-Permanent Housing	\$0.00			
Operating Subsidies-Interim Sheltering	\$221,013.82	\$49,666.48	Operating Subsidies for management and maintenance of existing shelter facility which will also provide for Intake, assessment, and occupancy of Youth, aged 18 to 24. Interim housing units provide a direct pathway to housing for all populations, including youth by offered housing search, housing navigation, housing planning, connections to CE and other housing supports.	Operating Subsidies and Youth homeless services are aligned with HHAP5 statutory priorities. These funds will sustain current investments in programs that offer Interim Housing that provides a direct pathway to permanent housing. The activities funded here aim to improve

SPM1b

Interim Sheltering

Improvements to Existing Emergency Shelter \$0.00

Street Outreach \$59,599.77

Street Outreach activities to include housing navigation, hygiene services based on harm reduction approach for the unsheltered and living in encampments. Outreach teams provide robust services to engage clients, help them develop a housing plan (including CE assessments), support document readiness, and provide housing search or connect households to housing search services. Outreach teams also connect clients to emergency shelter and interim housing providing a direct pathway to housing.

Street outreach to the unsheltered and those living in encampments is a high priority under HHAP5 statutory priorities. Outreach teams are trained to complete CE assessments, support document readiness, provide information about housing resources generally, and build trusting relationships so that people are engaged in the process of looking for housing and/or entering interim housing, which is a key pathway to PH. The activities funded here aim to improve SPM1a and SPM 6.

Services Coordination \$0.00

Systems Support \$29,801.88

System support activities will include promoting regional

Systems support is in alignment with

		collaboration, advancing regional strategies, data collection and CE system operations.	HHAP5 statutory priorities because it promotes regional. Cooperation with other jurisdictions and the regional COC. Sustains existing investments in CoC operations and functions, including management of the CE system that connects people experiencing homelessness to housing; as well as staffing and infrastructure for design and implementation of a robust and data-informed homelessness response system that efficiently supports people to move from homelessness to housing. . The activities funded here aim to improve SPM1a
HMIS	\$0.00	HMIS activities will include meeting expenses for training, data collection and data entry to support reports to the State.	HMIS compliance is a HHAP5 statutory priority necessary for data collection purposes.
Administrative	\$34,766.53	Administrative	Reporting

Costs

activities will support compliance on compliance with use of HHAP5 financial and activity funding is a reporting locally and statutory to the State priority. HCD/CA-ICH.

Total HHAP-5 Dollars Budgeted: \$496,664.75	Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$49,666.48
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Youth Set-Aside Minimum

\$49,666.48

HMIS Maximum

\$4,966.65

Administrative Maximum

\$34,766.53

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant

Coalition of Homeless Services Providers (CHSP) - Continuum of Care

Certification Coalition of Homeless Services Providers (CHSP) - Continuum of Care

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Kierston Young

Phone

(831) 402-4959

Email

kyoung@chsp.org

Participating Eligible Applicant 2

Participating Eligible Applicant

Monterey County

Certification Monterey County

On behalf of the above entered participating eligible applicant, I certify that all information included in this

Application is true and accurate to the best of my knowledge.

Name

Lauren Suwansupa

Phone

(831) 755-8492

Email

suwansupal@co.monterey.ca.us

Participating Eligible Applicant 3

Participating Eligible Applicant

San Benito County

Certification San Benito County

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Enrique Arreola

Phone

(831) 207-5067

Email

earreola@cosb.us

**MEMORANDUM OF UNDERSTANDING (MOU) BETWEEN
COUNTY OF MONTEREY, SAN BENITO COUNTY, AND THE
COALITION OF HOMELESS SERVICES PROVIDERS (CHSP)**

March 27, 2024

I. RECITALS

WHEREAS the County of Monterey is responsible for a range of activities relating to homelessness response within the county, managed through the County Administrative Office, Department of Social Services, Health Department, Behavioral Health Bureau, and Department of Housing and Community Development; and

WHEREAS San Benito County is responsible for a range of activities relating to homelessness response within the county, managed through the Health and Human Services Agency (HHSA); and

WHEREAS the Coalition of Homeless Services Providers (CHSP) is the lead entity responsible for coordinating the regional Continuum of Care (CoC) for Monterey and San Benito Counties (CA-506) and for convening the CoC Leadership Board and subcommittees; and

WHEREAS the CoC, County of Monterey, and San Benito County (“eligible applicants”) are each recipient of Homeless Housing, Assistance and Prevention (HHAP) funding from the State of California; requiring the creation of an MOU between the three eligible applicants (as per State Assembly Bill 129); and

WHEREAS all eligible applicants adopted the Lead Me Home 5-Year Plan to Reduce Homelessness in Monterey and San Benito Counties (July 2021 to June 2026); and

WHEREAS the eligible applicants recognize that each entity has distinct responsibilities for addressing homelessness but also many overlapping and shared responsibilities; and

WHEREAS the eligible applicants recognize that each entity receives and manages distinct funding sources that together support the strategies identified in the Lead Me Home Plan;

NOW IN CONSIDERATION OF THESE PREMISES, THE PARTIES AGREE AS FOLLOWS:

II. PURPOSE

The purpose of this MOU is to commit each signatory to uphold, participate in, and comply with the actions, roles, and responsibilities of each of the eligible applicants in the region as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan and summarized below.

III. ROLES AND RESPONSIBILITIES OF THE MONTEREY AND SAN BENITO COUNTY CONTINUUM OF CARE (CA-506)

- A. The signatories commit to the roles and responsibilities of each eligible applicant within the region as they pertain to outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness,

within the region, as described in Section 2.1 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.

- B. The signatories commit to the Key Actions each eligible applicant will take to improve the system performance measures as described in Section 2.2 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
- C. The signatories commit to the Key Actions each eligible applicant will take to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness, as described in Section 2.3 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
- D. The signatories commit to the actions each eligible applicant will take to reduce homelessness among individuals exiting institutional settings, including but not limited to jails, prisons, hospitals, and any other institutions such as foster care, behavioral health facilities, etc. as applicable in the region, as described in Section 2.4 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
- E. The signatories commit to the roles of each eligible applicant in the utilization of local, state, and federal funding programs to end homelessness, as described in Section 2.5 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.
- F. The signatories commit to the roles and responsibilities of each eligible applicant to connect individuals to wrap-around services from all eligible federal, state, and local benefit programs, as described in Section 2.6 in the HHAP-5 Regionally Coordinated Homelessness Action Plan.

IV. DURATION AND RENEWAL

The initial term of this MOU is March 27, 2024 to June 30, 2028. Except as provided in the TERMINATION section, this MOU shall renew automatically unless either party gives notification pursuant to TERMINATION section.

V. AMENDMENT/NOTICES

The MOU may be amended in writing by any of the signatories and is in effect upon the signature of all three eligible applicants. Notices shall be mailed, emailed, or delivered to HHAP administrators for eligible entities for:

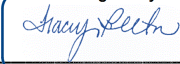
- 1. CA-506 Salinas/Monterey, San Benito Counties Continuum of Care
- 2. County of Monterey
- 3. San Benito County

VI. TERMINATION

Any of the signatories may terminate this MOU at a date prior to the renewal date specified in the MOU by giving 120 days written notice to the other parties. The termination shall be effective on the date specified in the notice of termination.

APPROVED:

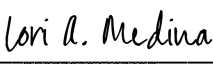
County of San Benito

DocuSigned by:

By: _____
6AE45E7EDF0F41E...
Tracey Belton, Director or HHSA

Date: 3/20/2024 | 2:11 PM PDT

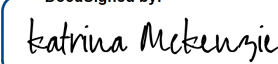
APPROVED:

County of Monterey

DocuSigned by:

By: _____
DF027950448749D...
Lori A. Medina, Director of DSS

Date: 3/25/2024 | 12:24 PM PDT

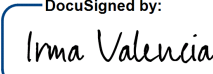
Coalition of Homeless Service Providers

DocuSigned by:

By: _____
37A6ED8488E34AC...
Katrina McKenzie, Executive Director

Date: 3/18/2024 | 9:35 AM PDT

APPROVED AS TO LEGAL FORM:


Irma Valencia, San Benito County Deputy Counsel

DocuSigned by:

By: _____
EB0FDEFEC70E4C0...

Date: 3/18/2024 | 10:18 AM PDT

APPROVED AS TO LEGAL FORM:

County of Monterey Deputy Counsel

DocuSigned by:

By: _____
07025F3AA36B4A4...

Date: 3/6/2024 | 11:40 PM PST