



California Interagency Council on Homelessness

HHAP Round 5 Application

Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

Please select the Continuum of Care region

Santa Ana, Anaheim/Orange County CoC

Application Participation Guidance:

Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
 - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

Contracting Guidance:

Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

Santa Ana, Anaheim/Orange County CoC Region

Santa Ana, Anaheim/Orange County CoC

CA-602 Participation

Is participating in this single collaborative application with the regional partner(s) listed.

CA-602 Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Director of Care Coordination

Name

Douglas Becht

Email

Phone

Douglas.Becht@ocgov.com

(714) 834-5000

City of Anaheim

Anaheim Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Anaheim Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Deputy Director

Name

Sandra Lozeau

Email

SLozeau@anaheim.net

Phone

(714) 765-4319

City of Irvine

Irvine Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Irvine Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Housing Manager

Name

Keri Bullock

Email

kbullock@cityofirvine.org

Phone

(949) 724-6430

City of Santa Ana

Santa Ana Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Santa Ana Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Homeless Services Division Manager

Name
Terri Eggers

Email
TEggers@santa-ana.org

Phone
(714) 647-5378

Orange County

Orange County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Orange County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Director of Care Coordination

Name

Douglas Becht

Email

Douglas.Becht@ocgov.com

Phone

(714) 834-5000

Number of Contracts

5

Part 2. Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
 - Outreach and site coordination;
 - Siting and use of available land;
 - Development of interim and permanent housing options; and
 - Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to

engage and collaborate on the plan.

Guidance:

*Each Eligible Applicant must identify and describe their role in the region for **each** table.*

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
City of Anaheim	Will fund and expand partnerships to bring relevant outreach services to the community.
City of Irvine	Will provide street outreach and connection to services via a collaboration with Housing for Health OC (HHOC). Will provide street outreach and connection to services via care coordination and ombudsman services by City of Irvine Health and Wellness staff. Will collaborate with Be Well (Mental Health Outreach) for connection to services for individuals experiencing or at risk of experiencing homelessness.
City of Santa Ana	Will provide outreach and engagement services to homeless neighbors in Santa Ana. Will exit homeless neighbors from the streets of Santa Ana, with persons linked to shelter and housing.
County of Orange	Will continue to fund regional care coordination services, which provides targeted street outreach and engagement strategies for individuals experiencing unsheltered homelessness. Will continue to partner with specialized outreach teams, including the County of Orange's Health Care Agency, Outreach & Engagement, Be Well OC, and law enforcement, to have a comprehensive response to unsheltered homelessness. Will continue to facilitate discussions on how to best improve coordination amongst the County of Orange, cities and community-based organizations to strengthen regional capacity and collaboration in the delivery of services.
Orange County CoC	Will invest and expand outreach and coordination services for people experiencing unsheltered homelessness with the goal of connecting them to emergency shelter, housing, and/or other supportive services. Will coordinate efforts with outreach providers to incorporate evidenced-based practices and develop strategies to connect individuals experiencing homelessness to available shelter and housing resources in a timely manner.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination

Participating jurisdictions will create and implement a Regionally Coordinated Homeless Action Plan and

be signatory to the Regionally Coordinated Homeless Action Plan approved by the Council. This plan will lay out a strategic approach to address homelessness within the region as well as emphasize collaborative efforts among the participating jurisdictions. Additionally, a Memorandum of Understanding (MOU) will be signed by each participating jurisdiction committing each signatory to participation in, and to comply with, the Regionally Coordinated Homelessness Action Plan. The City of Anaheim will continue to fund the various relevant outreach efforts in the city to ensure resources are available to serve the multitude of needs of unsheltered people. This includes outreach tied to mainstream and housing services; mental, physical, and behavioral health services; and street medicine. The City of Santa Ana will continue to coordinate efforts by providing engagement services to locate, identify and build rapport with unsheltered homeless individuals to offer immediate support and connections to resources as well as Case Management services to assess housing and service needs. The City of Irvine will continue to collaborate with street outreach and other service providers to connect individuals experiencing homelessness to services. The County of Orange and the Orange County CoC will continue to fund outreach efforts that span the region, supporting coordination and communication efforts between outreach teams, service providers and other participating jurisdictions. Additionally, the County of Orange will continue to facilitate discussions on how to best improve coordination amongst the County of Orange, cities and community-based organizations to strengthen regional capacity and collaboration in the delivery of services. The Orange County CoC will coordinate efforts with outreach providers to incorporate evidenced-based practices and develop strategies to connect individuals experiencing homelessness to available shelter and housing resources in a timely manner.

Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
City of Anaheim	Identify available areas and projects for development opportunities; build partnerships with third party developers that streamline or improve development projects and timelines.
City of Irvine	Will acquire land within the City limits for development of a 50-bed bridge housing facility.
City of Santa Ana	Will assess available land in the city to determine how this land can be used to provide transitional /permanent housing to those who are housing insecure or literally homeless.
County of Orange	Will continue to identify available land and support development opportunities with the County jurisdiction. Will continue to support the County’s Housing Funding Strategy, which prioritizes the development of permanent supportive housing and affordable housing for people experiencing homelessness. Will continue to make notice of funding opportunities available to promote the acquisition, new construction, and acquisition/rehabilitation of permanent supportive housing for extremely low-income households who are experiencing homelessness.
Orange County CoC	The Orange County CoC has no direct role or responsibility as it relates to land use and development. However, the Orange County CoC will continue to work collaboratively with the County of Orange, the Cities of Anaheim, Irvine, and Santa Ana to support them in fulfilling their land use and development roles and responsibilities. Additionally, the Orange County CoC will work with the participating jurisdictions and the and Public Housing Authorities (PHAs) to prioritize housing resources and

new affordable housing projects for those with the highest needs through the Coordinated Entry System (CES).

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Regional Coordination Narrative - Land Use & Development

The cities of Anaheim and Santa Ana will continue to identify, acquire, and develop available land and structures in the city including prioritizing opportunities to dedicate units to households experiencing or exiting homelessness. The City of Anaheim will partner with development partners to identify opportunities to streamline and improve the delivery of development projects including expedited timelines, explore adaptive reuse of structures, and applicable processes associated with such changes. By developing a bridge housing facility, the City of Irvine will be providing a much-needed interim housing solution for the South Service Planning Area (SPA). The County of Orange (County) will continue to identify available land and support development opportunities with the County jurisdiction. The County will continue to support the Housing Funding Strategy that was adopted with a goal of increasing the development of permanent supportive housing, working closely with Housing and Community Development and the local Public Housing Authorities to ensure alignment with larger goals for the region. The County will continue to make notice of funding opportunities available to promote the acquisition, new construction, and acquisition/rehabilitation of permanent supportive housing for extremely low-income households experiencing homelessness. Although the Orange County CoC has no direct role or responsibility as it relates to land use and development, collaboration will continue with the County of Orange and the Cities of Anaheim, Irvine, and Santa Ana to support them in fulfilling their land use and development roles and responsibilities. The Orange County CoC will work with the participating jurisdictions and Public Housing Authorities to further support a coordinated approach to leverage and increase housing resources throughout the region and prioritize resource access through CES.

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
City of Anaheim	Prioritize homeless set aside units within affordable developments in the city; prioritize housing set aside vouchers within programs operated by the Anaheim Housing Authority; increase focus on securing available grant funding for interim and permanent housing options.
City of Irvine	Will acquire land within the City limits for development of a 50-bed bridge housing facility.
City of Santa Ana	Will continue to work closely with agencies that currently provide Interim and Permanent Housing options to the homeless i.e. Santa Ana Housing Authority and Housing Division who provide Vouchers for both tenant-based and project-based opportunities.
County of Orange	Will continue to invest in services for people experiencing or at-risk of experiencing homelessness that provide interim and permanent housing options. Will continue to collaborate with cities to jointly-fund interim housing solutions that provide beds to individuals experiencing homelessness in Orange County and

identify additional opportunities for the development of interim housing options. Will continue to collaborate with the Housing and Community Development, Orange County Housing Authority, cities, developers, and other stakeholders to increase permanent housing options. Will coordinate with other County Departments to pursue available funding opportunities to increase interim and permanent housing options.

Orange County CoC

Will continue to work collaboratively with the County of Orange, the Cities of Anaheim, Irvine, and Santa Ana to support them in the development of interim and permanent housing options. Will continue to invest in services for people experiencing an at-risk of experiencing homelessness that provide interim and permanent housing options, including operating subsidies for emergency shelters and rapid rehousing for individuals, families and transitional aged youth. Will coordinate with the County of Orange, cities, nonprofit organizations, and stakeholders to pursue available funding opportunities to increase interim and permanent housing options.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options

The City of Anaheim will prioritize increasing access to permanent affordable and supportive housing in the community including incorporation of funding that would bolster development either through entitlement allocations or grant opportunities that arise. The City of Anaheim will also work with the Anaheim Housing Authority to refer and increase the number of people referred to available homeless set aside vouchers including access to stabilizing case management services once clients are housed. The City of Anaheim continues to pursue all available dollars to increase interim housing options including bolstering operations of existing shelter and incorporation of more non-congregate, transitional, and bridge housing options. The City of Santa Ana will prioritize access to permanent affordable and supportive housing in the community through a variety of funding options. The City of Santa Ana will also work with the Santa Ana Housing Authority to refer and increase the number of people referred to available homeless set aside vouchers including access to stabilizing case management services once clients are housed. The City of Santa Ana will continue to pursue all available funds to increase various housing options. By developing a bridge housing facility, the City of Irvine will be providing a much-needed interim housing solutions for the South SPA. The County of Orange (County) will continue to collaborate with cities to jointly-fund interim housing solutions and identify additional opportunities for the development of interim housing options, including congregate and non-congregate shelter programs and navigation centers throughout the region. The County will continue to collaborate with Housing and Community Development, Orange County Housing Authority, cities, developers, and other stakeholders to increase permanent housing options. The County will continue to invest in and prioritize services that provide permanent housing solutions and coordinate with County Departments to pursue available funding to increase permanent housing options throughout the region. The Orange County CoC will continue to work collaboratively with and support the County, and Cities of Anaheim, Irvine and Santa Ana in the development of interim and permanent housing options. Additionally, the Orange County CoC will coordinate with the County, nonprofit organizations, and stakeholders to pursue available funding opportunities to increase interim and permanent housing solutions.

Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
City of Anaheim	Improve and expand on network of homeless services in the city including evaluating gaps in services and barriers to engagement in existing services; foster partnerships with other mainstream systems to increase availability of services available to people experiencing homelessness.
City of Irvine	Will provide street outreach and connection to services via staff members and a collaboration with Housing for Health OC (HHOC) that will include housing navigation, housing deposits, housing sustainability and tenancy services.
City of Santa Ana	Will continue to work with Service Providers that deliver housing navigation services and resources to those who are housing insecure. In addition, will evaluate service gaps and barriers to existing services to better assist those experiencing or at-risk of homelessness.
County of Orange	Will continue to invest in services for people experiencing or at-risk of experiencing homelessness, including regional street outreach and engagement coordination, homelessness diversion and prevention strategies and programming, interim and permanent housing solutions. Will continue to work with qualified Service Providers for service delivery and look to evaluate and address gaps in services. Will work with the Orange County CoC, the cities, nonprofit organizations, and stakeholders to improve the coordination of and connection to service delivery by County departments and the Homeless Service System.
Orange County CoC	Will continue to strengthen collaboration with Service Providers and stakeholders, including those with lived experience, transitional aged youth, and veterans. Will continue to emphasize the utilization of the Homeless Management Information System (HMIS) and the expansion of the Coordinated Entry System (CES) to support coordination practices that improve the delivery of services. Will facilitate discussions on the coordination of and connection to service delivery leveraging the existing CoC Committee structure to ensure a CoC wide approach and/or effort that improves the delivery of services for people experiencing or at-risk of experiencing homelessness.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery

Through systems support, participating jurisdictions will be able to support activities necessary to create regional partnerships that are essential to coordination and to maintaining a homeless services and housing delivery system for vulnerable populations. The Cities of Anaheim, Irvine and Santa Ana will continue to engage in listening sessions and facilitate feedback opportunities with people with lived experience of homelessness to invest in and increase person-centered services that would best help serve and house people experiencing homelessness. The Orange County CoC will continue to engage those

with lived experience of homelessness, transitional aged youth, veterans, and other stakeholders and service providers to strengthen collaboration within the CoC. There will be a continued emphasis on the utilization of HMIS and CES to support and strengthen coordination efforts in the delivery of interim and permanent housing solutions throughout the region. The Orange County CoC will continue to facilitate discussions on the coordination of and connection to service delivery leveraging the existing CoC Committee structure to ensure an approach and/or effort that covers the CoC and improves the delivery of services for people experiencing homelessness. The County of Orange will continue to support regional care coordination efforts and invest in service providers for service delivery of interim and permanent housing solutions. The County of Orange will work to evaluate and address gaps in services and will work with the Orange County CoC, the cities, nonprofit organizations, and stakeholders to improve the coordination of and connection to service delivery by County departments and the Homeless Service System. Additionally, the cities will invest in and foster partnerships with other service systems to ensure holistic programming is available to help house and stabilize individuals seeking services.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership,

target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.

- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a
27,247

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase permanent housing solutions that assist people transition from homelessness into permanent housing.	HHAP, Homekey, State ESG, HomeSafe, Bringing Families Home, MHSA, State CDBG, PLHA, HHIP, CA-46 Community Project Funds, Other State Budget Carveouts Housing Choice Vouchers, CoC, HOME, HOME ARP, ESG,	State, Federal, Local Government, Other	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	31 other Orange County Cities, Orange County Housing Finance Trust, 4 Public Housing Authorities (Orange County Housing Authority, Santa Ana Housing Authority,	6/30/2028	Utilize HMIS to track linkages to supportive services and permanent housing programs, and enrollments in to homeless service programs (Street Outreach, Emergency Shelter, Transitional Housing, Rapid Rehousing, Permanent

	CDBG, Special Purpose Vouchers: VASH, FUP, FYI, Mainstream, EHV			Anaheim Housing Authority, Garden Grove Housing Authority), Housing Developers, Homeless Service Providers		Supportive Housing and Other Permanent Supportive Housing) .
	General Funds					
	Private Foundations, Fundraising					

Invest in homelessness diversion and prevention strategies.	HHAP, Bringing Families Home, HomeSafe, Redevelopment Funds	State, Federal, Local Government, Other	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers	6/30/2028	Utilize HMIS to measure success rates of homelessness diversion and prevention interventions.
	ESG, CDBG, HOME					
	General Funds					
	Developer Donations					

Emphasize utilization of HMIS across homelessness interventions, where applicable.	HHAP, State ESG, HDAP, HSP, Bringing Families Home	State, Federal	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers	6/30/2028	Increase bed coverage in HMIS, projects utilizing HMIS.
	CoC, ESG					

SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
Hispanic/Latino	11,024

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method

action

<p>Ensure that outreach materials and diversion strategies are inclusive, culturally sensitive, and tailored to the unique needs and challenges faced by the BIPOC community.</p>	<p>HHAP, Bringing Families Home, HomeSafe, Redevelopment Funds ESG, CDBG, HOME General Funds Developer Donations</p>	<p>State, Federal, Local Government, Other</p>	<p>County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana</p>	<p>Homeless Service Providers</p>	<p>6/30/2028</p>	<p>Analyze System Performance Measures to census data to measure improvement from previous analysis.</p>
<p>Build staff capacity and provide additional training on anti-racism, implicit bias, LGBTQ+ allyship, and cultural humility to work to prevent discrimination and bias.</p>	<p>HHAP, Homekey, State ESG, HomeSafe, Bringing Families Home, MHSA, State CDBG, PLHA, HHIP, CA-46 Community Project Funds, Other State Budget Carveouts Housing Choice Vouchers, CoC, HOME, HOME ARP, ESG, CDBG, Special Purpose Vouchers: VASH, FUP, FYI, Mainstream, EHV General Funds Private Foundations, Fundraising</p>	<p>State, Federal, Local Government, Other</p>	<p>County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana</p>	<p>31 other Orange County Cities, Orange County Housing Finance Trust, 4 Public Housing Authorities (Orange County Housing Authority, Santa Ana Housing Authority, Anaheim Housing Authority, Garden Grove Housing Authority), Housing Developers, Homeless Service Providers</p>	<p>6/30/2028</p>	<p>Analyze System Performance Measures to census data to measure improvement from previous analysis.</p>
<p>Developing a homelessness response system that</p>	<p>HHAP, Homekey, State ESG, HomeSafe,</p>	<p>State, Federal, Local Government</p>	<p>County of Orange, Orange County</p>	<p>31 other Orange County Cities,</p>	<p>6/30/2028</p>	<p>Analyze System Performance Measures to census data to</p>

reduces the growing number of individuals & families, who identify as BIPOC, and are experiencing homelessness.	<p>Bringing Families Home, MHSA, State CDBG, PLHA, HHIP, CA-46 Community Project Funds, Other State Budget Carveouts</p> <p>Housing Choice Vouchers, CoC, HOME, HOME ARP, ESG, CDBG, Special Purpose Vouchers: VASH, FUP, FYI, Mainstream, EHV,</p> <p>General Funds,</p> <p>Private Foundations, Fundraising</p>	t, Other	CoC, City of Anaheim, City of Irvine, City of Santa Ana	Orange County Housing Finance Trust, 4 Public Housing Authorities (Orange County Housing Authority, Santa Ana Housing Authority, Anaheim Housing Authority, Garden Grove Housing Authority), Housing Developers, Homeless Service Providers, Outreach Teams, CAL REAL Core Team	measure improvement from previous analysis.
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Develop a plan for integrating diverse partners with lived experience into decision-making processes. Ensure authentic engagement including compensation and support as needed.	<p>HHAP, Homekey, State ESG, HomeSafe, Bringing Families Home, MHSA, State CDBG, PLHA, HHIP, CA-46 Community Project Funds, Other State Budget Carveouts</p> <p>Housing Choice Vouchers, CoC, HOME, HOME ARP, ESG, CDBG, Special Purpose</p>	State, Federal, Local Government, Other	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	31 other Orange County Cities, Orange County Housing Finance Trust, 4 Public Housing Authorities (Orange County Housing Authority, Santa Ana Housing Authority, Anaheim Housing	6/30/2028	Analyze System Performance Measures to census data to measure improvement from previous analysis.
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Vouchers:
 VASH, FUP,
 FYI,
 Mainstream,
 EHV,

 General Funds,

 Private
 Foundations,
 Fundraising

Authority,
 Garden
 Grove
 Housing
 Authority),
 Housing
 Developers,
 Homeless
 Service
 Providers,
 Outreach
 Teams,
 CAL REAL
 Core Team

SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b
 3,057

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Continue to invest in street outreach and engagement strategies, including regional care coordination services and partnership with specialized outreach teams.	HHAP, MHSA, HDAP, ERF ARPA CalOptima Healthcare in Action	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	CalOptima, Homeless Service Providers (City Net), Homeless Liaison Officers, Be Well (Mental Health Outreach), faith-based partners, City of Garden Grove	6/30/2028	Utilize HMIS to measure enrollments in street outreach programs, positive exits from street outreach programs, increase street outreach projects.
Continue to invest in the critical infrastructure of emergency	HHAP, State ESG, HDAP, MHSA, CalWorks Housing	State, Federal, Local Government	County of Orange, Orange County CoC, City	Homeless Service Providers (shelter operators)	6/30/2028	Utilize Housing Inventory Count (HIC) year over year.

shelters and their operations. Support Program, Homekey, PLHA, HHIP

ESG, CDBG, CDBG CV-3, ARPA

General Funds, CalOptima Operational

t of Anaheim, City of Irvine, City of Santa Ana and street outreach teams), Cities hosting shelters

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
BIPOC	308

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Hire frontline staff who are representative of the community.	HHAP, State ESG, HDAP, MHSA, CalWorks Housing Support Program, Homekey, PLHA, HHIP, ERF	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers (shelter operators and street outreach teams), Cities hosting shelters, Homeless Liaison Officers, Be Well (Mental Health Outreach), faith-based partners, City of Garden Grove, CalOptima	6/30/2028	Analyze System Performance Measures to census data to measure improvement from previous analysis.
	ESG, CDBG, CDBG CV-3, ARPA					
	General Funds, CalOptima Operational					

Develop a community-wide system that is responsive to the unique circumstances and needs of those facing homelessness, rooted in racial and social justice, and free of bias and discrimination throughout outreach, assessment, prioritization, matching, and placement process.	HHAP, State ESG, HDAP, MHSA, CalWorks Housing Support Program, Homekey, PLHA, HHIP ESG, CDBG, CDBG CV-3, ARPA General Funds, CalOptima Operational	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers (shelter operators and street outreach teams), Cities hosting shelters, CAL REAL Core Team, Coordinated Entry System Partners	6/30/2028	Analyze System Performance Measures to census data to measure improvement from previous analysis.
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SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
18,838

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Invest in homelessness diversion and prevention strategies and programming.	HHAP, Bringing Families Home, HomeSafe, Redevelopment Funds, ERAP ESG, CDBG, HOME, ARPA General Funds Developer Donations	State, Federal, Local Government, Other	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers	6/30/2028	Utilize HMIS to measure success rate of diversion strategies and homelessness prevention efforts. Evaluate additional contacts with the homeless service system of care for households assisted

through homelessness prevention efforts.

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
BIPOC	8,822

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure that outreach materials and diversion strategies are inclusive, culturally sensitive, and tailored to the unique needs and challenges faced by the BIPOC community.	HHAP, Bringing Families Home, HomeSafe, Redevelopment Funds ESG, CDBG, HOME General Funds Developer Donations	State, Federal, Local Government, Other	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers	6/30/2028	Analyze System Performance Measures to census data to measure improvement from previous analysis.
Developing a homelessness response system that reduces the growing number of individuals & families, who identify as BIPOC, and are experiencing homelessness.	HHAP, Homekey, State ESG, HomeSafe, Bringing Families Home, MHSA, State CDBG, PLHA, HHIP, CA-46 Community Project Funds, Other State Budget Carveouts Housing Choice	State, Federal, Local Government, Other	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	31 other Orange County Cities, Orange County Housing Finance Trust, 4 Public Housing Authorities (Orange County Housing Authority,	6/30/2028	Analyze System Performance Measures to census data to measure improvement from previous analysis.

Vouchers, CoC, HOME, HOME ARP, ESG, CDBG, Special Purpose Vouchers: VASH, FUP, FYI, Mainstream, EHV,

General Funds,

Private Foundations, Fundraising

Santa Ana Housing Authority, Anaheim Housing Authority, Garden Grove Housing Authority), Housing Developers, Homeless Service Providers, Outreach Teams, CAL REAL Core Team

SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3

4,229

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Continue to fund programming and solutions that assist individuals and families experiencing homelessness become permanently and stably housed, including RRH programs for individuals and TAY.	HHAP, Homekey, State ESG, HomeSafe, Bringing Families Home, MHSA, State CDBG, PLHA, HHIP, CA-46 Community Project Funds, Other State Budget Carveouts Housing Choice Vouchers, CoC, HOME, HOME	State, Federal, Local Government, Other	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers	6/30/2028	Measure exits to permanent housing destinations from all homeless service program interventions utilizing the Orange County Continuum of Care's System Performance Measures Report, specifically Measure #7: Successful

ARP, ESG,
CDBG, Special
Purpose
Vouchers:
VASH, FUP,
FYI,
Mainstream,
EHV

General Funds

Private
Foundations,
Fundraising

Placement from Street Outreach and Successful Placement in or Retention of Permanent House. Analyze the Housing Inventory Count on an annual basis to evaluate the increase or decrease or beds across homeless service interventions, the target population, and how this assist in the reduction of homelessness and contribute to the total number of people exiting homelessness into permanent housing destinations.

SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
BIPOC	2,761

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Develop a community-wide system that is responsive to	HHAP, Homekey, State ESG, HomeSafe,	State, Federal, Local Government	County of Orange, Orange County	Homeless Service Providers	6/30/2028	Analyze System Performance Measures to census data to

the unique circumstances and needs of those facing homelessness, rooted in racial and social justice, and free of bias and discrimination throughout outreach, assessment, prioritization, matching, and placement process.	<p>Bringing Families Home, MHSA, State CDBG, PLHA, HHIP, CA-46 Community Project Funds, Other State Budget Carveouts</p> <p>Housing Choice Vouchers, CoC, HOME, HOME ARP, ESG, CDBG, Special Purpose Vouchers: VASH, FUP, FYI, Mainstream, EHV,</p> <p>General Funds,</p> <p>Private Foundations, Fundraising</p>	t, Other	CoC, City of Anaheim, City of Irvine, City of Santa Ana			measure improvement from previous analysis.
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Landlord engagement to mitigate gender, specifically those who identify as LGBTQ+ and racial bias, and develop more affordable housing opportunities.	<p>HHAP, Homekey, State ESG, HomeSafe, Bringing Families Home, MHSA, State CDBG, PLHA, HHIP, CA-46 Community Project Funds, Other State Budget Carveouts</p> <p>Housing Choice Vouchers, CoC, HOME, HOME ARP, ESG, CDBG, Special Purpose Vouchers: VASH, FUP, FYI,</p>	State, Federal, Local Government, Other	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers	6/30/2028	Analyze System Performance Measures to census data to measure improvement from previous analysis.
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Mainstream,
EHV,

General Funds,

Private
Foundations,
Fundraising

SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4

95

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Continue and expand Rapid Rehousing programs for individuals and Transitional Aged Youth (TAY).	HHAP, ESG ESG, CoC, HOME	State, Federal	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers	6/30/2028	Utilize HMIS to measure length of time a person experiences homelessness until permanently housed and length of time a person is enrolled in a program until move-in date and/or confirmed permanent housing.
Improve upon current strategies to decrease average length of time that persons are enrolled in street outreach, emergency shelter,	HHAP, ESG, ERF, HDAP, CDBG, PLHA, MHSA, HHIP, Homekey, IGT ESG, HOME, CoC, CDBG, CDBG-CV3	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless service providers, cities that provide street outreach and emergency shelters services,	6/30/2028	Utilize HMIS to measure length of time a person experiences homelessness until permanently housed and length of time a person is enrolled in a

transitional housing and time prior to move-in for persons enrolled in RRH and permanent housing programs by ensuring the approach follows housing first and is client-centered.

General Funds

housing developers

program until move-in date and/or confirmed permanent housing.

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
American Indian or Alaska Native	154

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Work with Cal ICH Tribal Technical Assistance Team on strategies.	HHAP	State	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers	6/30/2028	Analyze System Performance Measures to census data to measure improvement from previous analysis.
Develop a community-wide system that is responsive to the unique circumstances and needs of those facing homelessness, rooted in racial	HHAP, Homekey, State ESG, HomeSafe, Bringing Families Home, MHSA, State CDBG, PLHA, HHIP, CA-46 Community	State, Federal, Local Government, Other	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless Service Providers	6/30/2028	Analyze System Performance Measures to census data to measure improvement from previous analysis.

and social justice, and free of bias and discrimination throughout outreach, assessment, prioritization, matching, and placement process.

Project Funds,
Other State Budget Carveouts

Housing Choice Vouchers, CoC, HOME, HOME ARP, ESG, CDBG, Special Purpose Vouchers: VASH, FUP, FYI, Mainstream, EHV,

General Funds,

Private Foundations, Fundraising

Ana

SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5
10.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Focus on housing stabilization practices during program enrollment prior to program exit.	HHAP, ESG, ERF, HDAP, CDBG, PLHA, MHSA, HHIP, Homekey, IGT ESG, HOME, CoC, CDBG, CDBG-CV3 General Funds	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless service providers, cities that provide street outreach and emergency shelters services, housing developers	6/30/2028	Utilize HMIS to track returns to homelessness at 6 months, 12 months after permanent housing exit by homeless service intervention.

Assist participants in becoming reintegrated into their community so they may access support services as needed.	HHAP, ESG, ERF, HDAP, CDBG, PLHA, MHSA, HHIP, Homekey, IGT ESG, HOME, CoC, CDBG, CDBG-CV3 General Funds	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless service providers, cities that provide street outreach and emergency shelters services, housing developers	6/30/2028	Utilize HMIS to track returns to homelessness at 6 months, 12 months after permanent housing exit by homeless service intervention.
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SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
BIPOC	47.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure that outreach materials and diversion strategies are inclusive, culturally sensitive, and tailored to the unique needs and challenges faced by the BIPOC community.	HHAP, ESG, ERF, HDAP, CDBG, PLHA, MHSA, HHIP, Homekey, IGT ESG, HOME, CoC, CDBG, CDBG-CV3 General Funds	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless service providers, cities that provide street outreach and emergency shelters services, housing developers	6/30/2028	Analyze System Performance Measures to census data to measure improvement from previous analysis.
Build staff capacity and provide additional training on anti-racism, implicit	HHAP, ESG, ERF, HDAP, CDBG, PLHA, MHSA, HHIP, Homekey, IGT	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim,	Homeless service providers, cities that provide street	6/30/2028	Analyze System Performance Measures to census data to measure improvement

bias, LGBTQ+ allyship, and cultural humility to work to prevent discrimination and bias.	ESG, HOME, CoC, CDBG, CDBG-CV3 General Funds	City of Irvine, City of Santa Ana	outreach and emergency shelters services, housing developers	from previous analysis.
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SPM 6: Number of people with successful placements from street outreach projects.

SPM 6
1,508

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Improve regional street outreach and engagement coordination, specifically for people with disabling conditions experiencing homelessness.	HHAP, HDAP, MHSA, CalOptima Health CDBG-CV3, ARPA General Funds	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless service providers, cities that provide street outreach services, Be Well OC, Healthcare in Action, OC Outreach & Engagement, Homeless Liaison Officers	6/30/2028	HMIS will be utilized to track street outreach interventions, including contacts, referrals, linkages, and placements for people with disabling conditions to understand the connection to services. HMIS will also be utilized to track street outreach exits to positive destinations, including emergency shelter permanent housing. The Orange County Continuum of Care's System Performance Measures

						Report, specifically Measure #7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent House will assist in tracking progress of this goal.
Provide technical assistance to ensure correct data collection practices by street outreach teams.	HHAP, HDAP, MHSA, CalOptima Health CDBG-CV3, ARPA, CoC General Funds	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless service providers, cities that provide street outreach services, Be Well OC, Healthcare in Action, OC Outreach & Engagement, Homeless Liaison Officers, OC United Way/2-1-1 OC	6/30/2028	Utilize HMIS Data Quality Reports.

SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
BIPOC	905

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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action

Ensure that outreach materials and diversion strategies are inclusive, culturally sensitive, and tailored to the unique needs and challenges faced by the BIPOC community.	HHAP, HDAP, MHSA, CalOptima Health CDBG-CV3, ARPA, CoC General Funds	State, Federal, Local Government	County of Orange, Orange County CoC, City of Anaheim, City of Irvine, City of Santa Ana	Homeless service providers, cities that provide street outreach services, Be Well OC, Healthcare in Action, OC Outreach & Engagement, Homeless Liaison Officers, OC United Way/2-1-1 OC	6/30/2028	Analyze System Performance Measures to census data to measure improvement from previous analysis.
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Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
Developing a homelessness response system that reduces the growing number of individuals & families, who identify as BIPOC, and are experiencing homelessness.	Orange County CoC & County of Orange	CAL REAL Core Team Outreach Teams
Prioritize the use of qualitative data in strategic planning to address gender inequities.	Orange County CoC & County of Orange, Anaheim, Irvine and Santa Ana	Outreach Teams

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Develop a community-wide system that is responsive to the unique circumstances and needs of those facing homelessness, rooted in racial and social justice, and free of bias and discrimination throughout outreach, assessment, prioritization, matching, and placement process.	Orange County CoC & County of Orange	CAL REAL Core Team, Coordinated Entry System Partners, Housing Authorities
Landlord engagement to mitigate gender, specifically those who identify as LGBTQ+ and racial bias, and develop more affordable housing opportunities.	Orange County CoC & County of Orange, Anaheim, Irvine and Santa Ana	LGBTQ adults experiencing homelessness, Coordinated Entry

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Ensure that outreach materials and diversion strategies are inclusive, culturally sensitive, and tailored to the unique needs and challenges faced by the BIPOC community.	Orange County CoC & County of Orange, Anaheim, Irvine and Santa Ana	BIPOC adults experiencing homelessness, Coordinated Entry System Partners, Housing Authorities
Build staff capacity and provide additional training on anti-racism, implicit bias, LGBTQ+ allyship, and cultural humility to work to prevent discrimination and bias.	Orange County CoC & County of Orange, Anaheim, Irvine and Santa Ana	CAL REAL Core Team, Coordinated Entry System Partners, Housing Authorities

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
Develop a plan for integrating diverse partners with lived experience into decision-making processes. Ensure authentic engagement including compensation and support as needed.	Orange County CoC & County of Orange, Anaheim, Irvine and Santa Ana	BIPOC adults experiencing homelessness, CAL REAL Core Team

Is place-based encampment resolution occurring within the region?

Yes

The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Narrative for place-based encampment resolution

As a recipient of Encampment Resolution Funding (ERF), the County of Orange has worked collaboratively across County departments, cities, and community-based organizations to provide encampment resolution services. The Orange County Office of Care Coordination has worked with Orange County (OC) Parks, and the County's Health Care Agency Outreach and Engagement team in conjunction with a regionally based contracted provider, People Assisting the Homeless (PATH). Through the County's ERF-funded Regional Care Coordination (RCC) program, PATH conducted extensive outreach at Talbert Regional Park with encampment residents with an emphasis on linking them to alternative temporary and permanent housing opportunities. Talbert Regional Park is part of the OC Parks system and located in the City of Costa Mesa. With the support of the Office of Care Coordination, PATH worked closely with OC Parks to

gain access to sensitive areas of the park where the encampment was located. As a requirement of the RCC program, encampment residents were enrolled into the County's Coordinated Entry System (CES), with the objective of enrolling encampment residents within 30 days of engagement in the program. A majority of encampment residents are high acuity individuals experiencing chronic homelessness, often with co-occurring disorders and enrollment in CES can give them prioritized access to opportunities. The City of Anaheim is a recently eligible ERF-3R awardee with plans to enact encampment resolution activities at La Palma Park and State Route 91 near the Lemon Street exits. The City of Anaheim and Orange County Continuum of Care, the CES lead agency, have begun discussions around prioritization of displaced individuals in CES as a result of ERF activity and will continue to hold discussions leading up to the start of Anaheim launching its ERF program. Anaheim expects to receive ERF funding in Summer 2024.

Optional Upload: Evidence of Collaboration and/or Prioritization

Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
 - o Jails
 - o Prisons
 - o Hospitals:
 - o Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.

- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Continue the Jail Release Program that provides outreach and resources to individuals both upon entrance and exiting from the Santa Ana Jail.	City of Santa Ana	City Net, City of Anaheim, City of Irvine, County of Orange, Orange County CoC
Provide a system that offers a range of services under the CalAIM program including Housing Navigation.	City of Irvine, County of Orange	Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Santa Ana, Orange County CoC
Provide a system that offers a range of services under the CalAIM program including Housing Deposits and offering financial aid for securing housing.	City of Irvine, County of Orange	Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Santa Ana, Orange County CoC
Provide a system that offers a range of services under the CalAIM program including Housing Sustainability and Tenancy Services, focusing on long-term support for individuals already housed.	City Of Irvine, County of Orange	Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Santa Ana, Orange County CoC
Provide Day Habilitation Services for life skills development and Enhanced Care Management for a comprehensive approach to the care of complex members.	City Of Irvine	Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Santa Ana, County of Orange, Orange County CoC
Invest in building out Anaheim Collaborative Court – Evaluating Strategies & Solutions (ACCESS) program to ensure individuals experiencing homelessness in City and County jail system are given opportunity to engage in wellness and housing plans in lieu of incarceration.	City Of Anaheim	City of Anaheim City Attorney’s Office; healthcare and homelessness providers, Orange County Superior Court, City of Irvine, City of Santa Ana, County of Orange, Orange County CoC
Continue to support individuals exiting	County of Orange	Care Plus Program

jail who are connected to the Care Plus Program which offers enhanced care coordination for individuals experiencing homeless in Orange County who are the most vulnerable and “high utilizers” touching multiple programs across the System of Care.

participating entities, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

Developing and implementing a corrections cohort as part of the Care Plus Program that will focus on reducing recidivism by providing enhanced care coordination and support in navigating the criminal justice system.

County of Orange

Orange County Courts, Parole, OC Health Care Agency, OC Probation, OC Sheriff’s Department, OC Public Defender, OC District Attorney, Project Kinship, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

Work to engage key partners as part of the Coordinated Entry System to ensure that people experiencing homelessness have access to available permanent housing resources prior to exiting jail

Orange County CoC

Coordinated Entry System Access Points, City of Anaheim, City of Irvine, City of Santa Ana, County of Orange

Continue to invest in OC CARES, a countywide initiative that links behavioral health, community corrections, healthcare, housing, and benefits and support services to provide full care coordination and services for justice-involved individuals to successful reenter society and work towards self-sufficiency.

County of Orange

Behavioral Health, Community Corrections, Health Care Agency, SSA, OCHA, housing providers, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

Provide system-wide care coordination and services for justice-involved individuals and TAY to successfully reenter society through a focus on prevention and intervention. This innovative approach creates a collaborative network of integrated services that includes County departments and community providers. This approach reduces the number of individuals with mental illness in custody while providing diversion opportunities, access to treatment and care, and job readiness support aimed at self-sufficiency.

County of Orange

Orange County Criminal Justice Coordinating Council, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

Invest in and support the Behavioral Health Bridge Housing (BHBH) program that serves justice-involved individuals with serious behavioral health and co-occurring disorders who are experiencing homelessness. BHBH will provide comprehensive onsite services aimed at supporting high acuity justice-involved individuals to stabilize and connect to appropriate resources.

County of Orange

Project Kinship, Friendship Shelter, City Net, Grandma’s House of Hope, City of Costa Mesa, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Provide Short Term Post Hospitalization, Housing Navigation services, Housing Deposits, Housing Sustainability and Tenancy services, and Day Habilitation services.	City of Irvine	Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Santa Ana, County of Orange, Orange County CoC
Continue to invest in OC CARES, a countywide initiative that links behavioral health, community corrections, healthcare, housing, and benefits and support services to provide full care coordination and services for justice-involved individuals to successful reenter society and work towards self-sufficiency.	County of Orange	Behavioral Health, Community Corrections, Health Care Agency, SSA, OCHA, housing providers, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC
Provide a system that offers a range of services under the CalAIM program including Housing Navigation.	County of Orange	Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC
Provide a system that offers a range of services under the CalAIM program including Housing Deposits and offering financial aid for securing housing.	County of Orange	Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC
Provide a system that offers a range of services under the CalAIM program including Housing Sustainability and	County of Orange	Housing for Health OC (HHOC), CalOptima Health, City of Anaheim,

Tenancy Services, focusing on long-term support for individuals already housed.		City of Irvine, City of Santa Ana, Orange County CoC
Invest in building out Anaheim Collaborative Court – Evaluating Strategies & Solutions (ACCESS) program to ensure individuals experiencing homelessness in City and County jail system are given opportunity to engage in wellness and housing plans in lieu of incarceration.	City Of Anaheim	City of Anaheim City Attorney’s Office, healthcare and homelessness providers, Orange County Superior Court, City of Irvine, City of Santa Ana, County of Orange, Orange County CoC
Continue to support individuals exiting prison who are connected to the Care Plus Program which offers enhanced care coordination for individuals experiencing homeless in Orange County who are the most vulnerable and “high utilizers” touching multiple programs across the System of Care.	County of Orange	Care Plus Program participating entities, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC
Developing and implementing a corrections cohort as part of the Care Plus Program that will focus on reducing recidivism by providing enhanced care coordination and support in navigating the criminal justice system.	County of Orange	Orange County Courts, Parole, OC Health Care Agency, OC Probation, OC Sheriff’s Department, OC Public Defender, OC District Attorney, Project Kinship, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC
Work to engage key partners as part of the Coordinated Entry System to ensure that people experiencing homelessness have access to available permanent housing resources prior to exiting prison.	Orange County CoC	Coordinated Entry System Access Points, City of Anaheim, City of Irvine, City of Santa Ana, County of Orange
Provide system-wide care coordination and services for justice-involved individuals and transitional aged youth to successfully reenter society through a focus on prevention and intervention. This innovative approach creates a collaborative network of integrated services that includes County departments and community providers. This approach reduces the number of individuals with mental illness in custody while	County of Orange	Orange County Criminal Justice Coordinating Council, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

providing diversion opportunities, access to treatment and care, and job readiness support aimed at self-sufficiency.

Invest in and support the Behavioral Health Bridge Housing (BHBH) program that serves justice-involved individuals with serious behavioral health and co-occurring disorders who are experiencing homelessness. BHBH will provide comprehensive onsite services aimed at supporting high acuity justice-involved individuals to stabilize and connect to appropriate resources.

County of Orange

Project Kinship, Friendship Shelter, City Net, Grandma’s House of Hope, City of Costa Mesa, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Foster partnerships with Anaheim Fire Department, homeless outreach teams, and hospitals to reduce discharges into homelessness by increasing presence of outreach and social services team at hospital emergency rooms.	City of Anaheim	Anaheim Fire Department, outreach service providers, area hospitals, City of Irvine, City of Santa Ana, County of Orange, Orange County CoC
Santa Ana Police Department and Outreach and Engagement will continue to partner with local hospitals to provide trainings to address discharges.	City of Santa Ana	City Net Outreach and Santa Ana Police Department Quality of Life Team, City of Anaheim, City of Irvine, County of Orange, Orange County CoC
Foster partnerships with hospitals to reduce discharges into unsheltered homelessness and instead coordinating discharges into interim housing options, as well as working to obtain documentation of disabling condition as part of chronically homeless verification to support permanent placements through the Coordinated Entry System	County of Orange	PATH, Mercy House, Jamboree Housing Corporation, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC
Work to engage hospitals and key partners as part of the Coordinated Entry System to ensure that people experiencing homelessness have	Orange County CoC	Coordinated Entry System Access Points, City of Anaheim, City of Irvine, City of Santa Ana,

access to available permanent housing resources prior to exiting a hospital.

County of Orange

CalOptima Health will continue to manage referrals to recuperative care, including coordination with the Hospital Association of Southern California on discharge planning and hospital needs to comply with SB1152.

County of Orange

CalOptima Health, Hospital Association of Southern California, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Behavioral Health Facilities, etc.	Short term post hospitalization services and enhanced care management intended to provide whole-person approach to care while addressing non-clinical needs of complex members.	City of Irvine	Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Santa Ana, County of Orange, Orange County CoC
Foster Care	Continue to partner with the SA Housing Authority to fund Foster Youth to Independence (FYI) Housing Choice Vouchers and Case Management/Independent Skills training.	City of Santa Ana	Santa Ana Housing Authority, City of Anaheim, City of Irvine, County of Orange, Orange County CoC
Foster Care	Continue to partner with the Orange County Housing Authority to fund Foster Youth to Independence (FYI) Housing Choice Vouchers and Case Management/Independent Skills training and receive referrals from the OC Social Services Agency.	County of Orange	Orange County Housing Authority, OC Social Services Agency, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC
Behavioral Health Facilities, etc.	Make referrals and linkages to appropriate residential treatment facilities for individuals who have severe and persistent mental illness	County of Orange	Full Service Partnership providers, City of Anaheim, City of Irvine, City of Santa Ana,

and were experiencing homelessness.

Orange County CoC

Behavioral Health Facilities

Provide a system that offers a range of services under the CalAIM program including Housing Deposits and offering financial aid for securing housing.

County of Orange

Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

Behavioral Health Facilities

Provide a system that offers a range of services under the CalAIM program including Housing Navigation.

County of Orange

Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

Behavioral Health Facilities

Provide a system that offers a range of services under the CalAIM program including Housing Sustainability and Tenancy Services, focusing on long-term support for individuals already housed.

County of Orange

Housing for Health OC (HHOC), CalOptima Health, City of Anaheim, City of Irvine, City of Santa Ana, Orange County CoC

Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
 - The Homekey Program,
 - The No Place Like Home Program
 - The Multifamily Housing Program
 - The Housing for a Healthy California Program
 - The Homeless Housing, Assistance, and Prevention Program
 - Building Homes and Jobs Act
 - The California Emergency Solutions Grants Program
 - The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008

- HOME Investment Partnerships Act
- Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.*

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	City of Anaheim	Interim shelter to permanent supportive housing	\$26,537,559.00	\$20,727,959.00	October 2022 - September 2025
The No Place Like Home Program	State	County of Orange	Funding to develop permanent supportive housing for individuals experiencing	\$18,449,914.00	\$18,449,914.00	2023 - 2028

homelessness and eligible for Mental Health Services Act program services.

The Multifamily Housing Program	State	N/A				
The Housing for a Healthy California Program	State	N/A				
The Homeless Housing, Assistance, and Prevention Program	State	City of Santa Ana - Community Development Agency	Outreach and Coordination, Delivery of Permanent Housing, Navigation Center/Emergency Shelter, Rapid Rehousing	\$27,786,856.00	\$2,021,319.10	April 2020 - October 2026
Building Homes and Jobs Act	State	N/A				
The California Emergency Solutions Grants Program	State	Orange County CoC	Supports the operations of emergency shelter programs and the provision of rapid rehousing services for individuals and families experiencing homelessness.	\$1,252,134.00	\$494,317.00	July 2023 - June 2025
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	Federal	N/A				
HOME Investment Partnerships Act	Federal	City of Irvine	Capital Projects (Received in NOFA 24-25, no projects utilizing funds this FY year)	\$994,005.00	\$0.00	July 2024 - June 2025
Parolee or probation programs that are intended to prevent homelessness upon release	State	City of Santa Ana	The City of Santa Ana offers a Jail Release Program, provided by Outreach and Engagement. Workers go inside the jail to offer services and shelter.	\$3,841,845.51	\$0.00	Annual award to contractor

The Homeless Housing, Assistance, and Prevention Program	State	City of Anaheim	Outreach, Emergency Shelter, Rapid Rehousing, Permanent Supportive Housing, Supportive Services	\$27,786,856.00	\$2,529,614.72	April 2020 - June 2027
The Homeless Housing, Assistance, and Prevention Program	State	City of Irvine	Funds street outreach and systems support activities.	\$5,092,955.47	\$0.00	July 2023 - June 2027
The Homeless Housing, Assistance, and Prevention Program	State	County of Orange	Supports activities to fill service gaps in the community, including emergency shelter operating subsidies, rental assistance, and outreach and engagement.	\$27,623,060.65	\$7,178,740.00	May 2020 - June 2027
The Homeless Housing, Assistance, and Prevention Program	State	Orange County CoC	Supports activities to fill service gaps in the community, including emergency shelter operating subsidies, rental assistance and strategic planning and racial equity efforts in Orange County.	\$29,772,953.71	\$10,416,202.20	May 2020 - June 2027
HOME Investment Partnerships Act	Federal	City of Anaheim	Rapid rehousing, Security Deposit Assistance	\$1,185,000.00	\$1,185,000.00	July 2023 - June 2025
HOME Investment Partnerships Act	Federal	City of Santa Ana	Capital Projects (Crossroads at Washington, 43 units of Permanent Supportive Housing), Capital Projects (Archways, 26 units of Permanent Supportive Housing)	\$5,011,194.00	\$5,011,194.00	Estimated to be completed in FY24-25
HOME Investment Partnerships Act	Federal	County of Orange	Utilized for supportive and affordable housing opportunities, including the development of affordable rental housing units with tenant-based rental assistance.	\$1,490,271.00	\$1,490,271.00	2023 - 2030
HOME-ARP	Federal	City of Santa Ana	Capital Projects (WISEPlace, 47 units of	\$5,256,327.00	\$5,256,327.00	Estimated to be

	I	Ana	PSH)	00	00	completed in FY25-26
HOME-ARP	Federa l	City of Anahei m	Permanent Supportive Housing	\$5,476,903. 00	\$1,470,385. 28	Estimated to be completed by September 2026
HOME-ARP	Federa l	County of Orange	Utilized for the development of supportive housing and made available through a NOFA for new housing.	\$5,017,613. 00	\$5,017,613. 00	2023 - 2030
Permanent Local Housing Allocation (PLHA)	State	City of Santa Ana	Currently used for the Navigation Center purchase, construction and operation	\$16,822,23 6.00	\$0.00	Timeframe is unknown as the State has not approved funds to be released yet.
Permanent Local Housing Allocation (PLHA)	State	County of Orange	Supports emergency shelter, outreach and engagement.	\$5,262,063. 00	\$0.00	By June 2030
Housing Authority Vouchers - HUD	Federa l	City of Anahei m	Housing vouchers	\$1,698,972. 79	\$1,698,972. 79	Ongoing
Housing Authority Vouchers - HUD (Mainstream)	Federa l	County of Orange	Housing Assistance Payments for tenant-based and project-based vouchers.	\$4,376,436. 00	\$4,376,436. 00	January 2024 - December 2024
Housing Authority Vouchers - Hud (HCV, FUP, NED, FYI, VASH)	Federa l	County of Orange	Housing Assistance Payments for tenant-based and project-based vouchers.	\$195,729,3 22.00	\$195,729,3 22.00	January 2024 - December 2024
Housing Authority Vouchers - HUD (EHV)	Federa l	County of Orange	Housing Assistance Payments for tenant-based and project-based vouchers.	\$9,591,540. 00	\$9,591,540. 00	January 2024 - December 2024
Federal Emergency Solutions Grants Program	Federa l	City of Anahei m	Emergency Shelter, Homeless Prevention, HMIS, Rapid Rehousing	\$314,602.0 0	\$155,894.0 0	July 2023 - June 2024

Federal Emergency Solutions Grants Program	Federal	City of Santa Ana	Emergency Shelter, Homeless Prevention and Rapid Rehousing	\$447,249.00	\$125,000.00	July 2023 - June 2024
Federal Emergency Solutions Grants Program	Federal	City of Irvine	Rapid rehousing, prevention and diversion	\$200,000.00	\$200,000.00	July 2025 - June 2026
Federal Emergency Solutions Grants Program	Federal	County of Orange	Supports emergency shelter, Rapid Rehousing, and HMIS activities	\$294,931.00	\$67,747.00	July 2023 - June 2024
Emergency Rental Assistance Funds	Federal	City of Anaheim	Prevention	\$47,644,642.78	\$47,644,642.78	January 2021 - September 2025
Continuum of Care (CoC) Program	Federal	Orange County CoC	Supports delivery permanent housing solutions including permanent supportive housing and rapid rehousing, coordination of available housing through the coordinated entry system (CES) and data tracking in the Homeless Management Information System (HMIS)	\$34,301,133.00	\$29,274,432.00	October 2024 - September 2025
Encampment Resolution Funding (ERF)	State	County of Orange	Supports street outreach and supportive services to people living in encampments	\$1,848,808.82	\$29,808.00	June 2022 - June 2026
Local Housing Trust Fund (LHTF) Prop 1	State	County of Orange	Funds the development of affordable and permanent supportive housing projects	\$8,756,430.00	\$8,756,430.00	July 2023 - June 2028
Bringing Families Home (BFH)	State	County of Orange	Funds supportive services and rapid rehousing interventions to families receiving child welfare services	\$7,326,743.00	\$7,326,743.00	July 2022 - June 2025
Community Development Block Grant (CDBG)	Federal	County of Orange	Supports operations of the emergency shelter programs	\$3,402,657.00	\$0.00	July 2023 - June 2024

Home Safe	State	County of Orange	Prevents homelessness and supports ongoing housing stability for APS clients	\$9,491,828.00	\$9,491,828.00	July 2021 - June 2025
Housing and Disability Advocacy Program (HDAP)	State	County of Orange	Provides supportive services with the goal of increasing income with disability benefits and accessing housing resources.	\$8,846,341.00	\$1,328,000.00	July 2021 - June 2025
Housing Support Program (HSP-CalWORKS)	State	County of Orange	Provides rental assistance, eviction prevention, and wraparound supportive services	\$1,711,621.00	\$1,711,621.00	July 2023 - June 2025
Pet Assistance and Support Program (PAS)	State	County of Orange	Provides shelter, food, and basic veterinary services for pets owned by individuals experiencing homelessness	\$221,268.00	\$0.00	July 2023 - June 2026
California Emergency Solutions and Housing (CESH)	State	County of Orange	Provides rental assistance, flexible housing subsidy funds and operating support for emergency shelters	\$467,767.09	\$409,005.68	July 2019 - December 2024
Housing and Homelessness Incentive Program (HHIP)	State	City of Anaheim	Permanent Supportive Housing, Transitional Housing	\$7,578,420.00	\$7,378,420.00	May 2023 - September 2025
Housing and Homelessness Incentive Program (HHIP)	State	County of Orange	Support delivery and coordination of health and housing services for Medi-Cal members by strengthening partnerships, increasing system capacity, and specialized member engagement to address homelessness in underrepresented populations	\$118,380.00.00	\$73,300.00.00	2023 - 2028
General or Local Funds	Local	City of Anaheim	Supports emergency shelter and outreach activities	\$12,300.00.00	\$0.00	Ongoing

The Homekey Program	State	County of Orange	Supports purchase and rehabilitation of motels and other buildings to convert them into interim or permanent housing in the future.	\$29,000,000.00	\$29,000,000.00	2023 - 2025
General or Local Funds	Local	City of Santa Ana	Supports Quality of Life Team, Street Outreach	\$2,000,000.00	\$0.00	Ongoing
General or Local Funds	Local	County of Orange	Contributes to the System of Care through the provision of funds for emergency shelter operations and services, permanent supportive housing, homelessness prevention, and homeless liaison and outreach officers	\$14,211,993.26	\$3,200,000.00	June 2024 - May 2026
Housing Authority Vouchers (Mainstream)	Federal	City of Santa Ana	Housing Assistance Payments for tenant-based and project-based vouchers.	\$3,111,601.44	\$3,111,601.44	Ongoing
Housing Authority Vouchers (VASH, FYI)	Federal	City of Santa Ana	Housing Assistance Payments for tenant-based and project-based vouchers.	\$4,235,792.40	\$4,235,792.40	Ongoing
Housing Authority Vouchers (EHV)	Federal	City of Santa Ana	Housing Assistance Payments for tenant-based and project-based vouchers.	\$1,701,083.16	\$1,701,083.16	Ongoing
Housing Authority Vouchers (PBV)	Federal	City of Santa Ana	Housing Assistance Payments for tenant-based and project-based vouchers.	\$4,107,533.88	\$4,107,533.88	Ongoing
Housing Authority Vouchers (HAP)	Federal	City of Santa Ana	Housing Assistance Payments for tenant-based and project-based vouchers.	\$3,595,498.20	\$3,595,498.20	Ongoing

Total \$ Available to prevent and end homelessness: **Total Prioritized for Permanent Housing Solutions:**

\$751,553,9	\$528,796,2
61.16	07.63

Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
 - o CalWORKs
 - o CalFresh
 - o Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
 - o In-home supportive services;
 - o Adult protective services;
 - o Child welfare;
 - o Child care; and
 - o Medi-Cal benefits through Managed Care Plans

Guidance:

*All of the above benefit programs **must** be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.*

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs.** This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program.**
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any

organization actively participating in providing the benefit.

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	<p>Outreach and Engagement Teams are on the streets seven days a week, connecting individuals to services. Orange County Social Services Agency deploys their teams into the field, including shelters and community events, to complete application processes and award the benefit. Linkages to benefits and coordination is facilitated through the Care Plus Program which offers enhanced care coordination for individuals experiencing homeless in Orange County who are the most vulnerable and “high utilizers” touching multiple programs across the System of Care. Homeless service providers work with program participants to connect them to benefits.</p>	County of Orange Social Services Agency	Santa Ana WORK Center, City Net Outreach and Engagement, OC Outreach and Engagement, homeless service providers
CalFresh	<p>Outreach and Engagement Teams are on the streets seven days a week, connecting individuals to services. Orange County Social Services Agency deploys their teams into the field, including shelters and community events, to complete application processes and award the benefit. Linkages to benefits and coordination is facilitated through the</p>	County of Orange Social Services Agency	Santa Ana WORK Center, City Net Outreach and Engagement, OC Outreach and Engagement, homeless service providers

Care Plus Program which offers enhanced care coordination for individuals experiencing homelessness in Orange County who are the most vulnerable and “high utilizers” touching multiple programs across the System of Care. Homeless service providers work with program participants to connect them to benefits.

<p>Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy</p>	<p>Outreach and Engagement Teams are on the streets seven days a week, connecting individuals to services. Regional Care Coordination contracts have been implemented, providing comprehensive case management and disability benefit application assistance and advocacy. Contracts utilize Housing and Disability Advocacy Program funding and staff are SSI/SSDI Outreach, Access, and Recovery (SOAR) trained.</p>	<p>County of Orange, Ca Dept of Social Security Administration</p>	<p>City of Santa Ana Family Justice Center, OC Outreach and Engagement, homeless service providers</p>
<p>In-home supportive services</p>	<p>Homeless service providers work to connect program participants to services if eligible.</p>	<p>County of Orange Social Services Agency</p>	<p>City of Santa Ana Family Justice Center, homeless service providers and permanent supportive housing service providers</p>
<p>Adult protective services</p>	<p>The SAFJC is a partnership between the Santa Ana Police Department and 17 social services organizations to provide a “one stop shop” where survivors of domestic violence, sexual assault, child abuse, human</p>	<p>County of Orange Social Services Agency</p>	<p>City of Santa Ana Family Justice Center, homeless service providers</p>

trafficking and elder abuse can receive the assistance and support they need. The Orange County Social Services Agency (SSA) operates the Home Safe program for seniors and works to connect them to appropriate services. Homeless service providers will refer program participants if needed. SSA is part of the County of Orange's Care Plus Program and collaborates with other Care Plus Program members.

Child welfare

The SAFJC is a partnership between the Santa Ana Police Department and 17 social services organizations to provide a "one stop shop" where survivors of domestic violence, sexual assault, child abuse, human trafficking and elder abuse can receive the assistance and support they need. The County of Orange Social Services Agency Children and Family Services Division works in conjunction with community partners to provide stabilizing resources for families and provides services that are designed to protect children from abuse and neglect.

County of Orange Social Services Agency

City of Santa Ana Family Justice Center

Child care

The CalWORKs program available through the County of Orange Social Services Agency provides every CalWORKs Welfare-to-Work participant or

County of Orange, OC Social Services

Santa Ana WORK Center, City Net Outreach and Engagement and a variety of childcare facilities

student with Child Care Services. This assistance is paid to a person or organization providing childcare and enables the program participant to accept employment or participate in educational activities.

Medi-Cal benefits through Managed Care Plans

Outreach and Engagement Teams are on the streets seven days a week, connecting individuals to services. Orange County Social Services Agency deploys their teams into the field, including shelters and community events, to complete application processes and award the benefit. Homeless service providers work with program participants to connect them to benefits. Regional Care Coordination contracts have been implemented, providing comprehensive case management and disability benefit application assistance and advocacy. Contracts utilize Housing and Disability Advocacy Program HDAP funding and staff are SSI/SSDI Outreach, Access, and Recovery (SOAR) trained. Linkages to benefits and coordination is facilitated through the Care Plus Program which offers enhanced care coordination for individuals experiencing homelessness in Orange County who are the most vulnerable and "high utilizers" touching multiple programs across

DHCS
County of Orange Social Services Agency

OC Outreach and Engagement, homeless service providers

the System of Care. Connections to CalAIM are made through the Coordinated Entry System (CES) to help people get all the community supports that may be helpful in securing housing.

CalWORKs	Increase referrals to Anaheim Jobs One-Stop Center which includes a CalWORKs liaison.	City of Anaheim Workforce Development Division	City of Anaheim
In-home supportive services	Increase partnerships with housing stability supportive services providers to promote housing retention and integration.	City of Anaheim	Homeless services providers
Adult protective services	Adult Protective Services (APS) provides resource connection, and in limited situations, case management and housing support when they receive reports. APS responses vary depending on specific client situation and assistance to the client is voluntary.	City of Irvine, County of Orange	Adult Protective Services (APS), Be Well, Irvine Police Department
Child care	The City of Irvine has a Child Care Coordination Office to support access to child care and provides scholarships to income-eligible families through the Irvine Child Care Project.	City of Irvine	
Medi-Cal benefits through Managed Care Plans	Housing for Health OC (HHOC) will provide services through CalOptima under the CalAIM program and through an MOU and contract with the City of Irvine to connect clients to access and/or enroll in	City of Irvine	Housing for Health OC (HHOC), CalOptima Health

eligible benefit programs including Medi-Cal benefits.

Medi-Cal benefits through Managed Care Plans

Utilize newly formed, Anaheim-based MCP-managed street medicine team to enroll unsheltered individuals for Medi-Cal benefits

CalOptima Health

City of Anaheim

Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)

Orange County Final MOU HHAP 5 - Executed.pdf

Supporting Documentation (Optional)

Update Regarding the Homeless Housing, Assistance, and Prevention Program (HHAP) Round 5 MOU - 5.24.24.docx

Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates

2/1/2024

2/21/2024

2/27/2024

2/28/2024

2/28/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

Stakeholder engagement

Stakeholders	Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process
People with lived experience of homelessness	Invitations to individuals in city shelters and street outreach teams to share with people experiencing homeless. Grant subrecipients were instructed to invite stakeholders with lived experience. Surveys were circulated throughout the County and on social media so that all stakeholders could provide input. The County of Orange Commission to End Homelessness and the Orange County CoC Board include representation of this group.
Youth with lived experience of homelessness	Invitations shared with County of Orange and Orange County CoC email distribution list, which includes youth with lived experience of homelessness. Grant subrecipients were instructed to invite youth with lived experience. Surveys were circulated throughout the County and on social media so that all stakeholders could provide input. The Orange County CoC Board includes representation of this group.
Persons of populations overrepresented in homelessness	Grant recipients were instructed to invite stakeholders from overrepresented populations. Surveys were circulated throughout the County and on social media so that all stakeholders could provide input. The County of Orange Commission to End Homelessness and the Orange County CoC Board include representation of this group.
Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders	Social media postings of meetings, including a survey QR code. Invitations shared with County of Orange and Orange County CoC email distribution list, which includes stakeholders in this category. Grant subrecipients, homeless service and housing providers, and staff from the Santa Ana Housing Authority were invited. Surveys were circulated throughout the County and on social media so that all stakeholders could provide input. The County of

Orange Commission to End Homelessness and the Orange County CoC Board include representation of this group.

Homeless service and housing providers operating within the region

Invitations shared with County of Orange and Orange County CoC email distribution list, which includes homeless service and housing providers. Grant subrecipients, homeless service and housing providers were invited. Surveys were circulated throughout the County and on social media so that all stakeholders could provide input. The County of Orange Commission to End Homelessness and the Orange County CoC Board include representation of this group.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

Invitations shared with County of Orange and Orange County CoC email distribution list, which includes stakeholders in this category. Surveys were circulated throughout the County and on social media so that all stakeholders could provide input. The County of Orange Commission to End Homelessness and the Orange County CoC Board include representation of this group.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

Invitations shared with County of Orange and Orange County CoC email distribution list, which includes stakeholders in this category. Surveys were circulated throughout the County and on social media so that all stakeholders could provide input. The County of Orange Commission to End Homelessness and the Orange County CoC Board include representation of this group.

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Open

Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:

- sustain existing investments towards long-term housing stability and supportive services and
 - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
 7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
 - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance:

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

The youth set-aside must total at least 10% of all monies received.

*Administrative costs **may not exceed 7%** of all monies received.*

Up to 1% of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

Funding Plans from Administrative Entity/ies in Santa Ana, Anaheim/Orange County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

City of Anaheim

Funding Plan - City of Anaheim

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing				
Prevention and Shelter Diversion				
Delivery of Permanent Housing and Innovative Housing Solutions				
Operating Subsidies-Permanent Housing	\$829,663.61		Operations for upcoming Homekey permanent supportive housing site	This project contributes to long-term sustainability of the PSH project and brings about permanent housing solutions.
Operating Subsidies-Interim Sheltering	\$1,521,693.74		Operations for existing emergency shelter funded by State HHAP, federal funds, and general funds since 2019.	The project contributes to the long-term sustainability of the local emergency shelter in the City and supportive services rendered onsite.
Interim Sheltering	\$587,839.34	\$587,839.34	Operations and development funding for interim housing project to serve unsheltered TAY population as part of TAY set aside new interim shelter funding exemption.	The region currently only has one TAY-serving shelter with a waitlist of over 200 individuals. There is opportunity to leverage local funding to help

Improvements to Existing Emergency Shelter

increase interim housing opportunities through provision of dedicated TAY beds.

Street Outreach

\$2,527,709.15

Community outreach efforts including mobile case management, housing navigation, and housing assessment. Community outreach acts as the front door of Anaheim's homelessness response system and is the access point for connections to permanent housing throughout the region. Anaheim has made significant investment into our outreach efforts through HHAP funding including dedicating funding from HHAP rounds 1, 2, 3, 4 and now 5 into building out an unsheltered response that can facilitate mobile services and housing navigation to individuals residing in the elements. Since receiving HHAP dollars in 2021, outreach teams have housed 265 households directly

Community outreach acts as the front door of Anaheim's homelessness response system and is the access point for connections to permanent housing throughout the region.

from the streets including facilitating connections to shelter where an additional 220 clients were housed from shelter due to warm hand offs. To keep services person-centered, mobile services offer housing connections to those who cannot reside in congregate shelter and cannot be placed in non-congregate shelter due to lack of inventory. Additionally, the community is experiencing a dearth in family shelter, with 475 families waiting in a queue to be matched through the family bed reservation system to shelter services. Outreach teams provide housing connection and case management services to families as they await shelter placement and are at times successful in housing families from the street, altogether bypassing a stay in shelter. Even with the unprecedented investments made to address homelessness in the City of Anaheim, recent PIT Count numbers show an increase of 116 people unsheltered

in the city; calling for an increased need for mobile services to bridge individuals to permanent housing and interim shelter services. To help support interim operations and the production of permanent housing, Anaheim recently dedicated \$6M in general funding to continue emergency shelter operations and has secured \$7.3M in healthcare funding to build PSH. HHAP flexible dollars thus help bridge unsheltered individuals through outreach to shelter to permanent housing.

Services
Coordination

Systems Support

HMIS

Administrative
Costs

\$411,487.54

Administration of
funding and
contracts;
monitoring of
contracts; reporting

Local staff
provide
technical
assistance and
support to
HHAP funded
projects.

**Total HHAP-5
Dollars Budgeted:
\$5,878,393.38**

**Total HHAP-5
Youth Set-Aside
Dollars Budgeted:
\$587,839.34**

**Youth Set-Aside Minimum
\$587,839.34**

**HMIS Maximum
\$58,783.93**

Administrative Maximum

\$411,487.54

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Administrative Entity 2

Which Administrative Entity is submitting the below budget?

City of Santa Ana

Funding Plan - City of Santa Ana

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing				
Prevention and Shelter Diversion				
Delivery of Permanent Housing and Innovative Housing Solutions				
Operating Subsidies-Permanent Housing				
Operating Subsidies-Interim Sheltering	\$3,800,000.00		Navigation Center Operations The City of Santa Ana opened a Homeless Navigation Center in 2022. This Navigation Center houses up to 200 of our homeless neighbors. The Navigation Center and its supportive service programs are designed to provide a safe	Reducing the number of people experiencing unsheltered homelessness on a single night

environment and a pathway for individuals, youth, and families experiencing homelessness on the streets of Santa Ana to transition into permanent housing. Clients are admitted with low-barrier requirements through a referral system and in coordination with the Santa Ana Police Department (SAPD) or other outreach teams, with no walk-ins allowed. The shelter program incorporates transportation pick-up and drop-off points that support the individual needs of participants. The project represents best practices in exceptional trauma-informed care for all shelter participants. The Navigation Center is open 24 hours a day, seven days a week, including City holidays. All eligible participants are welcome to stay overnight, the average length of stay is 120 days. There are no other City-owned shelters in the City of Santa Ana. The city contracts with a non-profit homeless service provider to operate the site, while the City owns

and maintains the building and retains oversight of all programs.

All Operations of the Santa Ana Navigation Center will be led by The City of Santa Ana.

Services offered are:

- Welcome, intakes, and assessment
- Three (3) nutritious meals each day
- Client support services
- Residential Services
- Pet Accommodation
- Laundry Facilities
- Client access to on-site storage
- Hygiene Products
- HMIS Participation and Documentation
- Manage client reservation and referral process
- Housing First program with low -barriers to entry and operations
- Case management and other appropriate permanent housing - focused services (e.g., housing navigation, case conferencing)
- Substance abuse recovery classes such as AA,

- 12-step programs
- Coordination for mobile health services
- Participation in the Coordinated Entry System (CES)
- Coordination with the City of Santa Ana Housing Authority,
- Referrals to County, State, and Federal programs, as well as nonprofit and social service agencies, as appropriate
- Mail services, as needed
- Telephone access, charging, and message services, including an ADA-compliant telephone
- Play area for children

Interim Sheltering

Improvements to Existing Emergency Shelter

Street Outreach \$979,066.52

Street Outreach and Engagement Services

City Net, a non-profit organization, is currently providing Street Outreach for the City of Santa Ana, in partnership with Santa Ana Community Development, Code Enforcement, and Public Works. In this contract, 31

Increasing the number of people accessing services who are experiencing homelessness. Increasing the number of people with successful placements from street outreach projects.

individuals are supported with HHAP funding: 22 are on the streets of Santa Ana and the remaining 9 support these positions. However, HHAP dollars support more than just staffing for our Street Outreach program. These funds are also used for client services, rapid rehousing fees, motel vouchers, and programmatic and administrative costs. All of these expenses are essential for street outreach, especially in scenarios where people do not want or do not qualify for congregate shelters. Any potential future Street Outreach contract would require a minimum of 30 street outreach positions and would need to meet specific City requirements, such as addressing the immediate needs of people experiencing homelessness in unsheltered locations of the City, and connecting them with emergency shelter, housing, or critical services.

City Net addresses non-emergent homeless calls to focus on providing services, connecting

clients to housing, and helping more people out of homelessness. They deliver services to engage homeless neighbors through rapport building, aiming to connect them with emergency shelter, housing, and critical services. This includes providing urgent, non-facility-based care such as medical health treatment, mental health treatment, counseling, and other services essential for achieving independent living.

To connect a client to services outreach teams are integrated into the County Coordinated Entry System (CES) and Homeless Management Information System (HMIS) providing access to service navigation within the Continuum of Care (CoC) and its resources. Outreach also offers engagement, case management, supportive services, and housing navigation, transportation and has recently launched a City jail release program.

All activities for the Santa Ana Street

Outreach Program will be led by The City of Santa Ana.

Services
Coordination

\$687,839.33 \$587,839.34

Independent Living Skills for Former Foster Youth. Santa Ana intends to use the homeless youth funds for the continuation of independent life skills training for former Foster Youth holding a Housing Voucher.

Life Skills for individuals experiencing homelessness.

Santa Ana plans to use the homeless youth funds to continue its independent life skills training program for former foster youth who are new voucher holders. This program, known as the Housing-Independent Living Program (HILP), aims to support these individuals in their transition to independent living. Currently, 96 youths receive services through HILP. New Foster Youth Independence (FYI) voucher holders, aged 18-25, may opt into case management services for the duration of their three-year voucher. Foster youth aged

Increasing independent living skills for people experiencing homelessness so they do not fall back into homelessness.

By offering a diverse range of classes and activities tailored to the needs of individuals experiencing homelessness, the City can provide valuable resources that would help prevent them from falling back into homelessness.

16-21 can access case management services and participate in workshops and events through the Independent Living Program (ILP). If they receive a voucher, they transition to our HILP program. They will work on self-identified goals in one-on-one case management meetings. Additionally, the young adults can attend Independent Living Program workshops, held 1-2 times a month at the Orangewood Foundation or in the community (for example, a workshop on car maintenance at an automotive shop). Youths can attend workshops even if they are not enrolled in case management services. Youth can access the program through referrals. Referral lists are provided by the Santa Ana Housing Authority and the Social Security Administration (SSA). Once these lists are received, our staff contacts the youth to offer support with the housing application process and assistance in finding

housing and case management services. Only youth with vouchers who meet the qualifications for a Foster Youth Independence (FYI) voucher—regardless of the type of voucher they currently hold—are eligible for case management services, as the program is funded through SSA. However, all youth, including those without vouchers or who do not qualify for a voucher, are welcome to attend Independent Living Program workshops.

Systems Support

HMIS

Administrative Costs	\$411,487.53	Staff, monitoring and program oversight	Required reporting
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Total HHAP-5 Dollars Budgeted:	Total HHAP-5 Youth Set-Aside Dollars Budgeted:
\$5,878,393.38	\$587,839.34

Youth Set-Aside Minimum
\$587,839.34

HMIS Maximum
\$58,783.93

Administrative Maximum
\$411,487.54

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?
No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of

the total HHAP-5 Dollars budgeted?

No

Administrative Entity 3

Which Administrative Entity is submitting the below budget?

City of Irvine

Funding Plan - City of Irvine

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$1,000,000.00		Rental subsidies, security deposits, holding fees, move-in expenses, critical time intervention services and tenancy support services for people in rapid rehousing programs.	Services and activities under this category will provide immediate solutions to housing instability and help households regain housing stability and will increase housing retention.
Prevention and Shelter Diversion				
Delivery of Permanent Housing and Innovative Housing Solutions				
Operating Subsidies-Permanent Housing				
Operating Subsidies-Interim Sheltering				
Interim Sheltering	\$4,290,554.00		Creation of new interim sheltering through acquisition of land. These funds will be used for land acquisition. The city	The region has dedicated sufficient resources from other sources to long-term

Improvements to Existing Emergency Shelter	\$587,839.38	\$587,839.38	plans to provide 50 beds. The development is in the planning stages, and more details can be provided soon.	permanent housing solutions. There is a need for interim housing in the City of Irvine, and there are currently no shelter options in the South Planning Area.
Street Outreach	\$587,839.38	\$587,839.38	This will include ombudsman services, care coordination with the police department and its mental health team, a clinical internship program, street outreach contract, and a housing navigation contract. The funding shown here will be for outreach services for only youth. The city will work with the police department, but these funds will not be used by them. The city is working on a staffing plan for the navigation services.	These activities sustain existing federal, state, and local investments towards long-term sustainability of housing and supportive services and amplifies in-person centered services.
Services Coordination				
Systems Support				
HMIS				
Administrative Costs				

Total HHAP-5 Dollars Budgeted: \$5,878,393.38	Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$587,839.38
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Youth Set-Aside Minimum

\$587,839.34

HMIS Maximum

\$58,783.93

Administrative Maximum

\$411,487.54

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

Yes

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Demonstration of Dedicated, Sufficient Resources for Permanent Housing

In order to use HHAP-5 resources to fund new interim housing solutions, the region must demonstrate that they have dedicated sufficient resources from other sources to long-term permanent housing solutions, including capital and operating costs. (HSC § 50236(c).)

In reviewing whether a region has dedicated sufficient resources from other sources to long term permanent housing solutions, Cal ICH will evaluate financial resources and policy actions related to reducing and ending homelessness.

Applicants must respond to this section **when** they have responded “Yes” to either of the questions under “New interim Housing Certification”. At a minimum, this section must reflect all Eligible Applicants in the region where the Eligible Applicant is proposing to fund new interim housing.

1. Identify Region and all Eligible Applicants in the Region.
2. Provide required metrics and narrative under “Status of Financial Resources”
3. Complete the five tables under “Status of Policy Actions
4. Provide required metrics and narrative under “Demonstrated Need”

The region must respond to all of the below prompts.

single County CoC and LA region

Status of Financial Resources - Santa Ana, Anaheim/Orange County CoC Region

Guidance:

Per HSC section 50230(v) “region” means the geographic area served by a county, including all cities and continuum of care within it. For the LA region this means all eligible applicants (large cities, CoCs, and the county) within the County of LA.

For Single County CoCs and the LA region: the application is already aligned with the “region” definition. Therefore, the first two metrics will exactly reflect the information in [“Plan to Utilize Local, State, and Federal Funds to End Homelessness”](#) above. In the Cognito Form, the first two metrics will automatically populate from the information provided. The applicant will need to provide the “Percent dedicated to interim housing solutions” and describe the impact the proposed uses of HHAP-5 dollars would have on the percentages dedicted to permanent housing and interim housing.

Total amount of funds the region is using from its available federal, state, and local dollars to prevent and end homelessness as described in the Action Plan Section: Utilization of Local, State and Federal Funds to End Homelessness:

Total \$ available for homelessness
\$751,553,961.16

Percent of the above that is dedicated to permanent housing solutions
70.36%

Percent of the above that is dedicated to interim housing solutions
16.00%

Describe the impact your proposed use(s) of HHAP-5 dollars would have on the above percentages.

H-5 impact

HHAP 5 funding in the City of Anaheim is largely earmarked for the provision of street outreach. Outreach services are a growing need in the community and funding will go towards case management and housing navigation for unsheltered households. The City of Santa ana allocates a significant portion of its HHAP funds towards emergency shelter (interim housing) and outreach services. With a rising demand in the community, funding will be directed toward case management, housing navigation, and outreach for households without shelter. The City of Irvine will utilize HHAP 5 funding towards rapid rehousing interventions, street outreach, and new interim housing. The County of Orange will utilize HHAP 5 funding for the provision of permanent housing solutions including rapid rehousing and prevention and shelter diversion, operating subsidies for interim housing, services coordination, and systems support. The Orange County CoC will also utilize HHAP 5 funding to support permanent housing solutions, interim housing solutions, services coordination and systems support. The proposed HHAP-5 budgets included in this application will impact the above percentages by increasing the amount of funds dedicated to interim housing solutions by about 1% and decreasing the amount of funds dedicated to permanent housing solutions by about 1%.

Status of Policy Actions

Provide a status update for each Eligible Applicant in the region on the following policy actions related to reducing and ending homelessness.

Per HSC section 50230(v) “region” means the geographic area served by a county, including all cities and continuum of care within it. For the LA region this means all eligible applicants (large cities, CoCs,

and the county) within the County of LA.

Each of the following tables must be fully filled out for **every** Eligible Applicant in the Region.

Housing Element

Eligible Applicant	Is this Eligible Applicant's Housing Element Compliant?	Provide a timeline of plans to submit revisions to HCD and request technical assistance to address remaining issues
City of Anaheim	No	<p>November 22, 2024 – Housing Element: Anaheim provides revised draft housing element addressing issues except zoning for required 7-day public review before submitting to HCD. December 2, 2024 – Housing Element: Anaheim provides revised draft housing element addressing issues from HCD’s prior findings except zoning for HCD review. Program 5B timeline will reflect adoption of the Municipal Code amendment for transitional and supportive housing in January 2025. December 16, 2024 – Transitional and Supportive Housing: Anaheim Planning Commission makes approval recommendation on the HCD-required Municipal Code amendment for transitional and supportive housing. December 19, 2024 – Rezone: Anaheim releases Program EIR (PEIR) for general plan update / rezone for required 45-day public review (concludes February 3). January 10, 2025 – Housing Element: HCD completes expedited review of draft, except zoning and adopted Transitional and Supportive Housing Municipal Code amendment. If all requirements are met, HCD will clear the other findings, and will be able to find Anaheim in substantial compliance once rezone and Municipal Code amendment for transitional and supporting housing are adopted and approved by HCD. January 14, 2025 – Transitional and Supportive Housing: Anaheim City Council considers HCD-required Municipal Code amendment for transitional and supportive housing for adoption (Introduction). January 28, 2025 – Transitional and Supportive Housing: Anaheim City Council adopts HCD-required Municipal Code amendment for transitional and supportive housing. January 30, 2025 – Housing Element: Anaheim provides ordinance reflecting Municipal Code amendment for transitional and supportive housing to HCD. If amendment meets requirements, HCD will be able to find Anaheim in substantial compliance once rezone is adopted and approved by HCD. February 10, 2025 – Housing Element: Anaheim Planning Commission makes recommendation on Housing Element adoption to City Council. March 24, 2025 –</p>

Rezone: Anaheim Planning Commission makes recommendations on PEIR and general plan update / rezone to City Council. March 25, 2025 – Housing Element: Anaheim City Council considers Housing Element for adoption. April 22, 2025 – Rezone: Anaheim City Council considers PEIR and general plan update / rezone for approval and adoption (Introduction). May 13, 2025 – Rezone: Anaheim City Council considers PEIR and general plan update / rezone for approval and adoption. Submits adopted element and rezone documentation to HCD for review. June 13, 2025 – HCD expedites review of adopted element and rezones and if they meet requirements, finds Anaheim’s housing element in substantial compliance.

City of Santa Ana Yes

City of Irvine Yes

County of Orange No

11/1/2024: HCD provides preliminary feedback on the remaining issues and encourages revisions within the review period. 11/1-11/12/2024: Accept TA from HCD on revisions. 11/12/2024: County to post revisions addressing as many issues as possible (allows 7 days for public posting and HCD review of revisions). 11/19/2024: HCD issues findings letter either in compliance, or with additional revisions. 12/1/2024 - 12/15/2024: If draft found compliant, move to adoption. If draft needed further revisions then work with HCD and post additional revisions, prior to adoption. 1/15/2025: HCD expedites review of adopted, especially feasible if adopted is same as approved draft. If meets requirements, County will be found compliant.

Orange County CoC No

N/A - The Orange County CoC does not have it's own Housing Element and has no direct role or responsibility as it relates to land use and development.

Prohousing Designation

Eligible Applicant	Current Prohousing Designation Status	If applicable, identify Prohousing policies that this Eligible Applicant has adopted or plans to adopt in the future.
City of Anaheim	plans to apply for Prohousing Designation	The City has completed a self-score for the Prohousing designation and has identified enough potential points to receive a Prohousing designation. However, without meeting the threshold requirement of having a certified Housing Element, the City is unable to attain the Prohousing designation.

City of Santa Ana	has applied for Prohousing Designation	
City of Irvine	plans to apply for Prohousing Designation	The City of Irvine has taken steps to encourage the construction of more housing units, particularly affordable and low-income housing including the implementation of an Inclusionary Housing Ordinance that requires developers to build a percentage of units in a market-rate project as affordable to lower income households. The City's Inclusionary Housing Ordinance also outlines how developers can utilize State Density Bonus Law for residential development.
County of Orange	plans to apply for Prohousing Designation	The County of Orange is committed to addressing the comprehensive housing needs of the community and increasing the availability of housing. Once the formal submittal of the 2021-2029 Housing Element is completed and this threshold requirement has been fulfilled, the County will initiate the process of applying for Prohousing Designation. The County has implemented the Housing Opportunities Overlay Zone to facilitate the development of affordable housing, streamlining opportunities for development on non-residentially zoned land that is underutilized. The County has taken steps to amend the Housing Opportunities Overlay Zone regulations, increasing density to 70 units per acre, fostering the ability to maximize the impact of affordable housing development. The County's Zoning Code accommodates a spectrum of residential housing types and encourages innovation, consistent with meeting the County's Regional Housing Needs Assessment allocation. The County has adopted policies that allow for the creation of Accessory Dwelling Units (ADUs) on land zoned for single-family units, allowing for innovative increase of housing availability and efficient land use. The County administers numerous funding opportunities from federal and state sources, partnering with qualified developers to create affordable and permanent supportive housing projects that respond to the housing needs of the most vulnerable community members.
Orange County CoC	plans to apply for Prohousing Designation	The Orange County CoC does not have its own a Housing Element and would not apply for a Prohousing Designation. The Orange County CoC broadly supports the coordination of housing related activities for people experiencing homelessness throughout the County, as well as administers new permanent supportive housing programs through HUD CoC funding.

USICH Seven Principles for Addressing Encampments

Eligible Applicant	Does the Eligible Applicant have a current practice or commitment to follow the Seven Principles?
City of Anaheim	Has a current practice of following the Seven Principles
City of Santa Ana	Has a current practice of following the Seven Principles
City of Irvine	Has made an active commitment to follow the Seven Principles
County of Orange	Has a current practice of following the Seven Principles
Orange County CoC	Has a current practice of following the Seven Principles

Housing Law Violations

Eligible Applicant	Does this Eligible Applicant have any outstanding housing law violations with HCD's housing accountability unit or the Attorney General's Office?	Provide a plan to resolve issues or plans to request technical assistance to address remaining issues.
City of Anaheim	Yes	The city has an outstanding Notice of Violation issued by HCD. A program is included in Section 4: Housing Policy Program in response to HCD's Notice of Violation to the City of Anaheim dated December 14, 2021, and implements State law requirements pertaining to Transitional and Supportive Housing. (pdf page 19 of section 3 from April 2023 published draft). The program is 5B (pdf page 28 of section 4). The referenced policy has yet to be implemented.
City of Santa Ana	No	
City of Irvine	No	
County of Orange	No	

Orange County CoC No

Surplus Land

Eligible Applicant	Current Practice or Commitment
City of Anaheim	Has a current practice of identifying local surplus land for housing
City of Santa Ana	Has a current practice of identifying local surplus land for housing
City of Irvine	Has a current practice of identifying local surplus land for housing
County of Orange	Has a current practice of identifying local surplus land for housing
Orange County CoC	Has a current practice of identifying local surplus land for housing

Demonstrated Need

Additionally, consistent with previous rounds of HHAP, interim sheltering is limited to clinically enhanced congregate shelters, new or existing non-congregate shelters, and operation costs of existing navigation centers and shelters based on demonstrated need. Demonstrated need for purposes of this paragraph shall be based on the following:

1. The number of available shelter beds in the city, county, or region served by a continuum of care
2. The number of people experiencing unsheltered homelessness in the homeless point-in-time count
3. Percentage of exits from emergency shelters to permanent housing solutions
4. A plan to connect residents to permanent housing.

The number of available shelter beds in the geographic area served by City of Irvine

0

The number of people experiencing unsheltered homelessness in the homeless point-in-time count

3,057

Percentage of exits from emergency shelters to permanent housing solutions

17.00%

A plan to connect residents to permanent housing.

The City of Irvine created a new department and is focusing its efforts on Health and Wellness that includes care coordination, the building of a virtual "Irvine front door" for residents seeking assistance and establishing an "Ombudsman team" to provide high quality, effective assistance to those in need of non-emergency services. Additionally, the City of Irvine's priorities include identifying and developing a robust set of programs that include access to mental health support, healthcare access, elder care services, family support services, and housing navigation services for those at risk of homelessness and for the unhoused. The Orange County CoC implements the county-wide Coordinated Entry System (CES) through a proactive and collaborative approach that facilitates connection to permanent housing through an efficient and collaborative process. The County of Orange continues to promote uptake of CES to continuously improve access. Services are designed to utilize CES while providing support to create a

closed loop linkage process. The County of Orange and the CoC carefully monitor provider outcomes to identify barriers and create system-wide effectiveness, while ensuring that service providers are utilizing evidenced-based practices and possess the expertise navigate housing resources, build relationships with housing providers, and provide the necessary advocacy on behalf those in need of permanent housing.

Administrative Entity 4

Which Administrative Entity is submitting the below budget?

Orange County CoC

Funding Plan - Orange County CoC

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$1,957,464.27	\$434,992.06	Rental assistance, security deposits, holding fees, move-in expenses, and housing stability case management services for individuals, families, and transitional aged youth.	Projects will contribute to the provision of permanent housing solutions in the region.
Prevention and Shelter Diversion	\$1,304,976.18		Creative solutions and tenant-based rental assistance or subsidies, flexible subsidy funds, and eviction prevention strategies.	Projects will prevent households at risk of homelessness from entering unsheltered or sheltered homelessness, offering support in remaining permanently housed.
Delivery of Permanent Housing and Innovative Housing Solutions	\$1,739,968.25		Permanent Supportive Housing including housing assistance and services; Rental subsidies; Permanent housing development including acquisition,	Projects will provide permanent housing solutions in the region through Permanent Supportive Housing, permanent

			renovation, and maintenance; Services for people in permanent housing programs, including tenancy support services and other evidence-based supportive services to increase housing retention, for individuals and families.	housing development, and housing services administered in conjunction with housing provision.
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Operating Subsidies-Permanent Housing

Operating Subsidies-Interim Sheltering	\$1,957,464.27	\$434,992.06	Operations costs and services, including housing-focused case management, housing navigation services and essential services such as meals, showers and safe sleeping area at emergency shelters serving individuals, families, and transitional aged youth.	Projects will sustain existing investments and contribute to long-term sustainability of interim housing solutions with a focus on housing and supportive services.
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Interim Sheltering

Improvements to Existing Emergency Shelter				
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Street Outreach

Services Coordination	\$869,984.13		Wrap-around services not directly provided through another project, including helping to coordinate medical and mental health appointments, obtaining benefits, and other services	Activities will help sustain projects with existing federal, state, and local investments towards long-term sustainability of housing and
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		needed to promote housing stability.	supportive services.
Systems Support	\$260,995.25	Support for regional coordination and infrastructure of homeless services. This includes supporting and improving the regional CES and HMIS.	Activities will support the System of Care in the region and work towards the goal of sustaining existing investments in long-term sustainability of housing and supportive services. Activity is connected to SPM #1 and will emphasize utilization of CES and HMIS across homeless interventions. It will have an impact on the SPM by increasing the number of people accessing services who are experiencing homelessness. The success measurement method will be increasing bed coverage in HMIS and projects utilizing HMIS.
HMIS			
Administrative Costs	\$608,988.88	Administration of funding, contract management, reporting.	Administrative staff provide support and technical

assistance to service providers administering HHAP-funded contracts.

Total HHAP-5 Dollars Budgeted:	Total HHAP-5 Youth Set-Aside Dollars Budgeted:
\$8,699,841.23	\$869,984.12

Youth Set-Aside Minimum

\$869,984.12

HMIS Maximum

\$86,998.41

Administrative Maximum

\$608,988.89

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Administrative Entity 5

Which Administrative Entity is submitting the below budget?

County of Orange

Funding Plan - County of Orange

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$1,669,345.40	\$417,336.35	Rental assistance, security deposits, holding fees, move-in expenses, and housing stability case management services for individuals, families, and transitional aged youth.	Projects will contribute to the provision of permanent housing solutions in the region.
Prevention and	\$1,252,009.05		Creative solutions	Projects will

Shelter Diversion

and tenant-based rental assistance or subsidies, flexible subsidy funds, and eviction prevention strategies. Clients will be prioritized based on risk and assessment of appropriateness of prevention services. Assistance payments in most cases will be paid directly to a service provider or landlord, with clear agreement that payment directly prevents the client from becoming homeless. The number of clients served will be determined by community needs and types and amounts of assistance to be provided for each individual.

prevent households at risk of homelessness from entering unsheltered or sheltered homelessness, offering support in remaining permanently housed.

Delivery of Permanent Housing and Innovative Housing Solutions

\$2,086,681.75 \$417,336.35

Permanent Supportive Housing including housing assistance and services; Rental subsidies; Permanent housing development including acquisition, renovation, and maintenance; Services for people in permanent housing programs, including tenancy support services and other evidence-based supportive services to increase housing retention,

Projects will provide permanent housing solutions in the region through Permanent Supportive Housing, permanent housing development, and housing services administered in conjunction with housing provision. Activity is connected to SPM #3 and

for individuals, families, and transitional aged youth.

will have an impact on the SPM as projects will support permanent housing solutions for people experiencing homelessness. The success measurement method will be measuring exits to permanent housing destinations from all homeless service program interventions utilizing the Orange County Continuum of Care's System Performance Measures Report, and analyzing the Housing Inventory Count on an annual basis to evaluate the increase or decrease or beds across homeless service interventions, the target population, and how this assist in the reduction of homelessness and contribute to the total number of people exiting homelessness

into permanent housing destinations.

Operating Subsidies-Permanent Housing

Operating Subsidies-Interim Sheltering

\$1,669,345.40 \$417,336.35

Operations costs and services costs for existing interim housing programs in the region. These costs include housing focused case management, housing navigation services, and essential services such as meals, showers and safe sleeping area at emergency shelters serving individuals, families, and transitional aged youth. The funding breakdown between interim housing services and operational costs will be determined by the interim housing programs' needs and resources. Youth set-aside funds will be allocated to existing TAY shelter programs. Existing shelter programs for individuals may also serve TAY individuals. Interim housing programs implement individualized housing and service plans focused on supporting individuals, families and TAY to transition from

Projects will sustain existing investments and contribute to long-term sustainability of interim housing solutions with a focus on housing and supportive services.

		shelter to permanent housing.	
Interim Sheltering			
Improvements to Existing Emergency Shelter			
Street Outreach			
Services Coordination	\$834,672.70	Wrap-around services not directly provided through another project, including helping to coordinate medical and mental health appointments, obtaining benefits, and other services needed to promote housing stability.	Activities will help sustain projects with existing federal, state, and local investments towards long-term sustainability of housing and supportive services. Activity is connected to SPM #5 and #6.
Systems Support	\$250,401.80	Support for regional coordination and infrastructure of homeless services and the larger System of Care. This includes supporting and improving the regional CES and HMIS.	Activities will support the System of Care in the region and work towards the goal of sustaining existing investments in long-term sustainability of housing and supportive services. Activity is connected to SPM #1 and will emphasize utilization of CES and HMIS across homeless interventions. It will have an

impact on the SPM by increasing the number of people accessing services who are experiencing homelessness. The success measurement method will be increasing bed coverage in HMIS and projects utilizing HMIS.

HMIS

Administrative Costs

\$584,270.88

Administration of funding, contract management, reporting.

Administrative staff provide support and technical assistance to service providers administering HHAP-funded contracts.

Total HHAP-5 Dollars Budgeted: \$8,346,726.98

Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$1,252,009.05

Youth Set-Aside Minimum
\$834,672.70

HMIS Maximum
\$83,467.27

Administrative Maximum
\$584,270.89

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?

No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant
City of Anaheim

Certification City of Anaheim

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Sandra Lozeau

Phone

(714) 765-4319

Email

SLozeau@anaheim.net

Participating Eligible Applicant 2

Participating Eligible Applicant
City of Santa Ana

Certification City of Santa Ana

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Mishaun Watkins

Phone

(714) 667-2256

Email

Mwatkins@santa-ana.org

Participating Eligible Applicant 3

Participating Eligible Applicant
City of Irvine

Certification City of Irvine

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Keri Bullock

Phone

(949) 724-6430

Email

kbullock@cityofirvine.org

Participating Eligible Applicant 4

Participating Eligible Applicant
County of Orange

Certification County of Orange

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Douglas Becht

Phone

(714) 834-5000

Email

Douglas.Becht@ocgov.com

Participating Eligible Applicant 5

Participating Eligible Applicant

Orange County CoC

Certification Orange County CoC

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Douglas Becht

Phone

(714) 834-5000

Email

Douglas.Becht@ocgov.com

**MEMORANDUM OF UNDERSTANDING
BETWEEN
THE ORANGE COUNTY CONTINUUM OF CARE,
THE COUNTY OF ORANGE,
THE CITY OF ANAHEIM,
THE CITY OF IRVINE,
AND THE CITY OF SANTA ANA
FOR ROUND 5 OF THE HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM
COMMITMENT TO PARTNERSHIP AND PARTICIPATION IN A REGIONALLY COORDINATED HOMELESSNESS
ACTION PLAN**

This Memorandum of Understanding (“MOU”) is entered into, by and between the County of Orange (County), acting as the Eligible Applicant for the County of Orange and the Orange County Continuum of Care (CoC); the City of Anaheim; the City of Irvine; and the City of Santa Ana. The Orange County Continuum of Care, County of Orange, City of Anaheim, City of Irvine, and City of Santa Ana may be referred to individually as “Party” and collectively as “Parties.”

RECITALS

WHEREAS, on September 29, 2023, the California Interagency Council on Homelessness (Cal ICH) announced the availability of the Homeless Housing, Assistance and Prevention (HHAP) Round 5 (HHAP-5) grant funding.

WHEREAS, the general purpose of the Program is to create and implement a Regionally Coordinated Homelessness Action Plan that organizes and deploys the full array of homelessness programs and resources comprehensively and effectively.

WHEREAS, the Cal ICH Notice of Funding Availability (NOFA) identifies the Orange County CoC, the County of Orange, the City of Anaheim, the City of Irvine, and the City of Santa Ana as eligible applicants for the HHAP-5 grant funding. Cal ICH requires eligible applicants to apply jointly as part of a “region”. “Region” is further defined in the NOFA as the geographic area served by the county including all cities and CoCs within it.

WHEREAS, the HHAP-5 grant funding requires the submission of a Regionally Coordinated Homelessness Action Plan, amongst other documents, including this MOU.

WHEREAS, by entering into this MOU, the Parties intend to participate in and comply with the Regionally Coordinated Homelessness Action Plan and commit to uphold, participate in, and comply with the actions, roles, and responsibilities of each Party as described in the HHAP-5 Regionally Coordinated Homelessness Action Plan and summarized below.

NOW, THEREFORE, the Parties mutually agree as follows:

ARTICLE I

The Parties acknowledge and hereby commit to participate and comply with the actions, roles and responsibilities of the Regionally Coordinated Homelessness Action Plan, which is incorporated by reference herein and made as part of this MOU as **Attachment I**. The Parties agreement and commitments

to the Regionally Coordinated Homelessness Action Plan are summarized below and shall constitute the entire MOU between the Parties.

1. The roles and responsibilities of each Party within the Orange County region, as specified in section 2.1 in **Attachment I**, for outreach and site coordination, siting and use of available public land, the development and of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness within the Orange County are summarized below:
 - a. Outreach and Site Coordination
 - i. The Orange County CoC will invest and expand outreach and coordination services for people experiencing unsheltered homelessness with the goal of connecting them to emergency shelter, housing, and/or other supportive services.
 - ii. The County will continue to fund regional care coordination services, which provides targeted street outreach and engagement strategies for individuals experiencing unsheltered homelessness and will continue to facilitate discussions on how to best improve coordination amongst the County, cities and community-based organizations to strengthen regional capacity and collaboration in the delivery of services.
 - iii. The City of Anaheim will fund a new collaborative court outreach partner to bring relevant outreach services to the community.
 - iv. The City of Irvine will provide street outreach and connection to services for individuals experiencing or at risk of experiencing homelessness within their jurisdiction.
 - v. The City of Santa Ana will provide outreach and engagement services to individuals experiencing homelessness and will exit homeless individuals from the streets by linking persons to shelter and housing within their jurisdiction.
 - b. Land Use and Development
 - i. The Orange County CoC has no direct role or responsibility as it relates to land use and development; however, the Orange County CoC will continue to work collaboratively to support the Parties in fulfilling their land use and development roles and responsibilities.
 - ii. The County will continue to identify available land and support development opportunities with the County jurisdiction and support the County's Housing Funding Strategy, which prioritizes the development of permanent supportive housing and affordable housing for people experiencing homelessness.
 - iii. The City of Anaheim will identify available areas and projects for development opportunities and build partnerships with third party developers that streamline or improve development projects and timelines.
 - iv. The City of Irvine will acquire land within the city limits for development of a 50-bed bridge housing facility.
 - v. The City of Santa Ana will assess available land in the city to determine how this land can be used to provide transitional and/or permanent housing to those who are housing insecure or literally homeless.
 - c. Development of Interim and Permanent Housing Options

- i. The Orange County CoC will continue to work collaboratively with the Parties to support them in the development of interim and permanent housing options and invest in services for people experiencing an at-risk of experiencing homelessness that provide interim and permanent housing options.
- ii. The County will continue to invest in services for people experiencing or at-risk of experiencing homelessness that provide interim and permanent housing options.
- iii. The City of Anaheim will continue to work collaboratively with the Anaheim Housing Authority to maximize opportunities to increase the stock of affordable housing opportunities for persons exiting homeless, as appropriate; and increase focus on securing available grant funding for interim and permanent housing options.
- iv. The City of Irvine will acquire land within the city limits for development of a 50-bed bridge housing facility.
- v. The City of Santa Ana will continue to work closely with agencies that currently provide interim and permanent housing options to the homeless. These agencies include, but are not limited to, the Santa Ana Housing Authority and Housing Division, which offer vouchers for both tenant-based and project-based opportunities.

Coordination of and Connection to Service Delivery

- vi. The Orange County CoC will continue to strengthen collaboration with Service Providers and stakeholders, including those with lived experience, transitional aged youth, and veterans and emphasize the utilization of the Homeless Management Information System and the expansion of the Coordinated Entry System to support coordination practices that improve the delivery of services.
 - vii. The County will continue to invest in services for people experiencing or at-risk of experiencing homelessness, including regional street outreach and engagement coordination, homelessness diversion and prevention strategies and programming, interim and permanent housing solutions.
 - viii. The City of Anaheim will improve and expand on network of homeless services in the city and foster partnerships with other mainstream systems to increase availability of services available to people experiencing homelessness.
 - ix. The City of Irvine will provide street outreach and connection to services that will include housing navigation, housing deposits, housing sustainability and tenancy services.
 - x. The City of Santa Ana will continue to work with service providers that deliver housing navigation services and resources to those who are housing insecure. Furthermore, we will assess service gaps and barriers within existing programs to improve assistance for those experiencing homelessness or at risk of homelessness.
2. The Parties' roles and responsibilities for Key Actions, as specified in Section 2.2 in **Attachment I**, to improve the system performance measures are described below:
- a. Number of people accessing services who are experiencing homelessness.
 - i. Parties will work to increase permanent housing solutions that assist people transitioning from homelessness into permanent housing.

- ii. Parties will work to invest in homelessness diversion and prevention strategies.
 - iii. Parties will work to emphasize utilization of Homeless Management information System across homelessness interventions, where applicable.
 - b. Racial and ethnic disparities among those accessing services who are experiencing homelessness.
 - i. Parties will work to ensure that outreach materials and diversion strategies are inclusive, culturally sensitive and tailored to the unique needs and challenges faced by the Black, Indigenous, and People of Color (BIPOC) communities.
 - ii. Parties will work to build staff capacity and provide additional training on anti-racism, implicit bias, LGBTQ+ (lesbian, gay, bisexual, transgender, queer/questions and more) allyship, and cultural humility to work to prevent discrimination and bias.
 - iii. Parties will work towards developing a homelessness response system that reduces the growing number of individuals and families, who identify as BIPOC, and are experiencing homelessness.
 - iv. Parties will work to develop a plan for integrating diverse partners with lived experience into decision-making processes and ensure authentic engagement including compensation and support as needed.
 - c. Number of people experiencing unsheltered homelessness on a single night.
 - i. Parties will work to continue to invest in street outreach and engagement strategies, including regional care coordination services and partnership with specialized outreach teams.
 - ii. Parties will work to continue to invest in the critical infrastructure of emergency shelters and their operations.
 - d. Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night.
 - i. Parties will work to hire frontline staff who are representative of the community.
 - ii. Parties will work to develop a community-wide system that is responsive to the unique circumstances and needs of those facing homelessness, rooted in racial and social justice, and free of bias and discrimination throughout outreach, assessment, prioritization, matching, and placement process.
 - e. Number of people accessing services who are experiencing homelessness for the first time.
 - i. Parties will work to invest in homelessness diversion and prevention strategies and programming.
 - f. Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time.
 - i. Parties will work to ensure that outreach materials and diversion strategies are inclusive, culturally sensitive, and tailored to the unique needs and challenges faced by the BIPOC community.
 - ii. Parties will work towards developing a homelessness response system that reduces the growing number of individuals & families, who identify as BIPOC, and are experiencing homelessness.
 - g. Number of people exiting homelessness into permanent housing.

to jails, prisons, hospitals, and any other institutions such as foster care, behavioral health facilities, etc. as applicable in Orange County region and are summarized below:

- a. Reduce the number of people experiencing homelessness upon exiting a jail.
 - i. The Orange County CoC will work to engage key partners as part of the Coordinated Entry System to ensure that people experiencing homelessness have access to available permanent housing resources prior to exiting jail.
 - ii. The County will work to continue to invest in OC CARES, a countywide initiative that links behavioral health, community corrections, healthcare, housing, and benefits and support services to provide full care coordination and services for justice-involved individuals to successfully reenter society and work towards self-sufficiency.
 - iii. The County will work to provide system-wide care coordination and services for justice-involved individuals and transitional aged youth to successfully reenter society through a focus on prevention and intervention.
 - iv. The County will work to continue to support individuals exiting jail who are connected to the Care Plus Program which offers enhanced care coordination for individuals experiencing homeless in Orange County who are the most vulnerable and “high utilizers” touching multiple programs across the System of Care.
 - v. The City of Anaheim will work to invest in building out Anaheim Collaborative Court – Evaluating Strategies & Solutions (ACCESS) program to ensure individuals experiencing homelessness in City and County jail system are given opportunity to engage in wellness and housing plans in lieu of incarceration.
 - vi. The City of Irvine and the County will work to provide a system that offers a range of services under the CalAIM program including Housing Navigation; Housing Deposits and offering financial aid for securing housing; Housing Sustainability and Tenancy Services, focusing on long-term support for individuals already housed; and Day Habilitation Services for life skills development and Enhanced Care Management for a comprehensive approach to the care of complex members.
 - vii. The City of Santa Ana will work to continue the Jail Release Program that provides outreach and resources to individuals both upon entrance and exiting from the Santa Ana Jail.
- b. Reduce the number of people experiencing homelessness upon exiting a prison.
 - i. The Orange County CoC will work to engage key partners as part of the Coordinated Entry System to ensure that people experiencing homelessness have access to available permanent housing resources prior to exiting prison.
 - ii. The County will work to continue to invest in OC CARES, a countywide initiative that links behavioral health, community corrections, healthcare, housing, and benefits and support services to provide full care coordination and services for justice-involved individuals to successfully reenter society and work towards self-sufficiency.
 - iii. The County will work to provide a system that offers a range of services under the CalAIM program including Housing Navigation; Housing Deposits and offering

- financial aid for securing housing; and Housing Sustainability and Tenancy Services, focusing on long-term support for individuals already housed.
- iv. The County will work to provide system-wide care coordination and services for justice-involved individuals and transitional aged youth to successfully reenter society through a focus on prevention and intervention.
 - v. The City of Anaheim will work to invest in building out Anaheim Collaborative Court – Evaluating Strategies & Solutions (ACCESS) program to ensure individuals experiencing homelessness in City and County jail system are given opportunity to engage in wellness and housing plans to break cyclical returns to homelessness and jail.
 - vi. The City of Irvine will work to provide Short Term Post Hospitalization, Housing Navigation services, Housing Deposits, Housing Sustainability and Tenancy services, and Day Habilitation services.
- c. Reduce the number of people experiencing homelessness upon exiting a hospital.
- i. The Orange County CoC will work to engage hospitals and key partners as part of the Coordinated Entry System to ensure that people experiencing homelessness have access to available permanent housing resources prior to exiting a hospital.
 - ii. The County will work to foster partnerships with hospitals to reduce discharges into unsheltered homelessness and instead coordinating discharges into interim housing options, as well as working to obtain documentation of disabling condition as part of chronically homeless verification to support permanent placements through the Coordinated Entry System.
 - iii. The City of Anaheim will work to foster partnerships with Anaheim Fire Department, homeless outreach teams, and hospitals to reduce discharges into homelessness by increasing presence of outreach and social services team at hospital emergency rooms.
 - iv. The City of Santa Ana Police Department, along with Outreach and Engagement will continue to partner with local hospitals to provide training to address discharges.
- d. Reduce the number of people experiencing homelessness upon exiting other institutional settings.
- i. The County will continue to partner with the Orange County Housing Authority to fund Foster Youth to Independence Housing Choice Vouchers and Case Management/Independent Skills training and receive referrals from the OC Social Services Agency.
 - ii. The County will work to make referrals and linkages to appropriate residential treatment facilities for individuals who have severe and persistent mental illness and were experiencing homelessness.
 - iii. The County will work to provide a system that offers a range of services under the CalAIM program including Housing Deposits and offering financial aid for securing housing; Housing Navigation; and Housing Sustainability and Tenancy Services, focusing on long-term support for individuals already housed.

- iv. The City of Irvine will work to support short term post hospitalization services and enhanced care management intended to provide whole-person approach to care while addressing non-clinical needs of complex members.
 - v. The City of Santa Ana will continue to partner with the Santa Ana Housing Authority to fund Foster Youth to Independence Housing Choice Vouchers and Case Management/Independent Skills training.
- 5. The Parties' roles and responsibilities for Key Actions, as specified in Section 2.5 in Attachment I, in the utilization of local, state, and federal funding programs to end homelessness are summarized below:
 - a. For local, state and federal funding sources, the Parties shall lead the utilization of local, state and federal funding for each of their respective jurisdictions.
- 6. The Parties' roles and responsibilities for Key Actions as specified in Section 2.6 in Attachment I, to connect individuals to wrap-around services from all eligible federal, state, and local benefit programs are summarized below:
 - a. CalWORKs
 - i. The County's Social Services Agency deploys their teams into the field, including shelters and community events, to complete application processes and award the benefit, and coordinates with street outreach teams and homeless service providers to support people experiencing unsheltered homelessness in connecting to CalWORKs.
 - ii. The City of Anaheim Workforce Development Division will work to increase referrals to Anaheim Jobs One-Stop Center which includes a CalWORKs liaison.
 - b. CalFresh
 - i. The County's Social Services Agency deploys their teams into the field, including shelters and community events, to complete application processes and award the benefit, and coordinates with street outreach teams and homeless service providers to support people experiencing unsheltered homelessness in connecting to CalWORKs.
 - c. Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy
 - i. The County's Regional Care Coordination contracts have been implemented, providing comprehensive case management and disability benefit application assistance and advocacy. Contracts utilize Housing and Disability Advocacy Program funding, and staff are SSI/SSDI Outreach, Access, and Recovery (SOAR) trained.
 - d. In-Home Supportive Services
 - i. The County's Social Services Agency works with contracted homeless service providers to connect program participants to services if eligible.
 - ii. The City of Anaheim will work to increase partnerships with housing stability supportive services providers to promote housing retention and integration.
 - e. Adult Protective Services
 - i. The Santa Ana Family Justice Center (SAFJC) is a partnership between the Santa Ana Police Department and 17 social services organizations to provide a "one stop

- shop” where survivors of domestic violence, sexual assault, child abuse, human trafficking and elder abuse can receive the assistance and support they need.
- ii. The County’s Social Service Agency operates the Home Safe program to prevent or address homelessness to support the safety and housing stability of individuals involved in Adult Protective Services.
 - iii. The City of Irvine and the County will work to support Adult Protective Services, which provide resource connection, and in limited situations, case management and housing support when they receive reports. APS responses vary depending on specific client situation and assistance to the client is voluntary.
- f. Child Welfare
- i. The County’s Social Service Agency services designed to protect children from abuse and neglect and provides services to at risk families. The County’s Social Service Agency works with community partners work to strengthen and stabilize families to create an environment where children are free from abuse in permanent, nurturing homes.
 - ii. The Santa Ana Family Justice Center (SAFJC) is a partnership between the Santa Ana Police Department and 17 social services organizations to provide a “one stop shop” where survivors of domestic violence, sexual assault, child abuse, human trafficking and elder abuse can receive the assistance and support they need. SSA Children and Family Services Division works in conjunction with community partners to provide stabilizing resources for families and provides services that are designed to protect children from abuse and neglect.
- g. Childcare
- i. The County’s Social Service Agency operates the CalWORKs program available to Welfare-to-Work participant or student with Child Care Services. This assistance is paid to a person or organization providing childcare and enables the program participant to accept employment or participate in educational activities.
 - ii. The City of Irvine has a Child Care Coordination Office to support access to childcare and provides scholarships to income-eligible families through the Irvine Child Care Project.
- h. Medi-Cal benefits through Managed Care Plans
- i. The County’s Social Services Agency deploys their teams into the field, including shelters and community events, to complete application processes and award the benefit. Homeless service providers work with program participants to connect them to benefits and connections to CalAIM are made through the Coordinated Entry System to help people get all the community supports that may be helpful in securing housing.
 - ii. The City of Irvine will provide services through CalOptima Health under the CalAIM program and through an MOU and contract with the City of Irvine to connect clients to access and/or enroll in eligible benefit programs including Medi-Cal benefits.
 - iii. The City of Anaheim will utilize the newly formed, Managed Care Plan funded street medicine team to enroll unsheltered individuals for Medi-Cal benefits.

ARTICLE II

Term. This MOU shall become effective June 1, 2024, and shall terminate on June 30, 2028, unless extended in whole or in part by all Parties, as provided in this MOU.

ARTICLE III

Fiscal. There shall be no remuneration between the Parties related to the execution and implementation of the terms of this MOU.

ARTICLE IV

Changes to the MOU. This MOU may be amended, including amendments that incorporate future HHAP-5 requirements that may be requested by Cal ICH, by mutual written consent of the Parties, hereto. Said amendments shall become effective only when in writing and fully executed by duly authorized officers of the Parties hereto.

ARTICLE V

Authorized Signatories. The Parties to this MOU represents that the undersigned individuals executing this MOU on their respective behalf are fully authorized to do so by law or other appropriate instrument and to bind upon said Parties to the obligations set forth herein.

IN WITNESS WHEREOF, the parties hereto have executed this MOU as of the last date and year written below.

ORANGE COUNTY CONTINUUM OF CARE

DocuSigned by:
By: tim snaw
06541F7A86FA4DD...
Tim Snaw

Chair
Orange County Continuum of Care

Dated: 6/8/2024

DocuSigned by:
By: douglas becht
570D12DBDA124CC...
Douglas BECHT

County of Orange, County Executive Office
Office of Care Coordination

Dated: 6/12/2024

Approved As To Form
CEO Counsel
County of Orange, California

DocuSigned by:
By: Chris Anderson
FD52599179CA41C...
Deputy

Dated: 5/14/2024

COUNTY OF ORANGE

DocuSigned by:
By: douglas becht
570D12DBDA124CC...
DOUGLAS BECHT

County of Orange, County Executive Office
Office of Care Coordination

Dated: 6/12/2024


Approved As To Form
CEO Counsel
County of Orange, California

DocuSigned by:
By: Chris Anderson
FD52599179CA41C...
Deputy

Dated: 5/14/2024

CITY OF ANAHEIM

ATTEST:

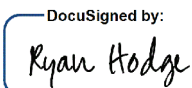
DocuSigned by:

68F72A8BFE3547F...
THERESA BASS
City Clerk
Dated: 5/29/2024

CITY OF ANAHEIM

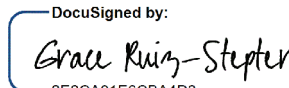
DocuSigned by:

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JAMES VANDERPOOL
City Manager
Dated: 5/28/2024

APPROVE AS TO FORM:

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2177C6D116F4439...
RYAN HODGE
Deputy City Attorney
Dated: 5/24/2024

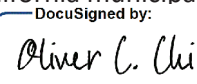
RECOMMENDED FOR APPROVAL:

DocuSigned by:

2E2CA01E6CBA4D3...
GRACE RUIZ-STEPTER
Director
Dept of Housing and Community Development
Dated: 5/28/2024

CITY OF IRVINE

Dated: 5/19/2024

CITY OF IRVINE,
a California municipal corporation

DocuSigned by:
By: 
9900FAFC107E4CE...
Oliver C. Chi, City Manager


APPROVED AS TO FORM:

RUTAN & TUCKER, LLP

DocuSigned by:

DABE8686180C4BB...
Jeffrey T. Melching, City Attorney
5/19/2024

ATTEST:

DocuSigned by:

0FCAD91F02E547D...
Carl Petersen, City Clerk
/19/2024

CITY OF SANTA ANA

ATTEST:

DocuSigned by:
Jennifer L. Hall
0A99467D0945426...
JENNIFER L. HALL
City Clerk
Dated: 6/3/2024

CITY OF SANTA ANA

DocuSigned by:
Alvaro Nunez
328B17E4BA21493...
ALVARO NUNEZ
Acting City Manager
Dated: 6/3/2024

APPROVED AS TO FORM:

SONIA R. CARVALHO
City Attorney

RECOMMENDED FOR APPROVAL:

By: *Andrea Garcia-Miller*
Andrea Garcia-Miller
Assistant City Attorney

DocuSigned by:
Michael L. Garcia 5/29/2024
587B54C323D94A7...
MICHAEL GARCIA
Executive Director
Community Development Agency