



# California Interagency Council on Homelessness

## HHAP Round 5 Application

### Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

#### **Please select the Continuum of Care region**

Santa Maria/Santa Barbara County CoC

#### *Application Participation Guidance:*

*Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.*

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
  - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

**Contracting Guidance:**

*Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.*

*The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.*

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

## **Santa Maria/Santa Barbara County CoC Region**

### **Santa Maria/Santa Barbara County CoC**

**CA-603 Participation**

Is participating in this single collaborative application with the regional partner(s) listed.

**CA-603 Contracting**

Identify another participating eligible applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation

**CA-603 Designated Administrative Entity**

Santa Barbara County

**Contact Title**

Homelessness Assistance Program Manager

**Name**

Kimberlee Albers

**Email**  
Kalbers@countyofsb.org

**Phone**  
(661) 213-7697

## **Santa Barbara County**

### **Santa Barbara County Participation**

Is participating in this single collaborative application with the regional partner(s) listed.

### **Santa Barbara County Contracting**

Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region

### **Contact Title**

Housing Program Specialist Sr.

### **Name**

Roc Lowry

### **Email**

roclowry@countyofsb.org

### **Phone**

(720) 254-7728

### **Number of Contracts**

1

## **Part 2. Regionally Coordinated Homelessness Action Plan**

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### **Participating Jurisdictions' Roles and Responsibilities**

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
  - o Outreach and site coordination;
  - o Siting and use of available land;
  - o Development of interim and permanent housing options; and
  - o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

Each Eligible Applicant must identify and describe their role in the region for **each** table.

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

## Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
Santa Maria/Santa Barbara County CoC	Sets written standards for all project types including outreach, manage By-Name List and Coordinated Entry System oversight, coordinate trainings for staff (best practices), monitors outcomes based on data monitoring, engages persons with lived experience to be part of service provider workforce.
County of Santa Barbara	Deploys outreach teams such as Multi-Disciplinary Team, Familiar Faces, Street Medicine. Administers funding, fosters community connections, facilitates Coordinated Outreach Team meetings in each service delivery region (South, Mid, North), maintains detailed mapping in software platform, monitors outcomes based on funding agreements.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

### Regional Coordination Narrative - Outreach & Site Coordination

The County is the administrative entity and lead for the Continuum of Care which maximizes effective coordination. The County of Santa Barbara staffs coordinated outreach meetings in all three service delivery areas. In addition, the CoC has MOUs with the County to administer the Coordinated Entry System and Homeless Management Information System. Cities fund street outreach efforts but all is coordinated through case conferencing and regular meetings with providers. Encampment resolution which focuses on outreach and housing placement coordinated through regular steering group meetings with the key participating jurisdictions.

## Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
Santa Maria/Santa Barbara County CoC	Promote the need for sites to property owners.
County of Santa Barbara	Parcel assessment surveys, identify sites, make available to developers, partner on developments. Zoning decisions and building permit processing in unincorporated areas.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

### Regional Coordination Narrative - Land Use & Development

The County is the administrative entity and lead for the Continuum of Care which maximizes effective coordination. The County of Santa Barbara is actively developing county owned sites with the Housing Authority of the County of Santa Barbara and DignityMoves. The Housing Element process has assisted in coordination of available sites. The CoC plans to become more active in promoting the need for sites with property owners.

## Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
Santa Maria/Santa Barbara County CoC	Coordinated Entry System referrals to permanent housing and coordinate entry and exit for interim housing.
County of Santa Barbara	Administer funding both capital and services depending on project, ground leases or facilitate acquisitions,

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

### Regional Coordination Narrative - Shelter, Interim, and PH Options

The County is the administrative entity and lead for the Continuum of Care which maximizes effective coordination. Increasing housing inventory through expansion of non-congregate interim shelter, permanent supportive housing development, and securing more private market rental units has been a joint focused effort of the County of Santa Barbara, CoC and local jurisdictions. The County of Santa Barbara is actively developing county owned sites with the Housing Authority of the County of Santa Barbara and DignityMoves. Local cities and counties are have worked diligently to approve permanent housing projects and 321 units in the development pipeline. County invested American Rescue Plan Act SLFRF to provide Homekey match and develop new interim housing. The CoC and County along with local cities are trying to identify sustainable resources to expand and sustain shelters.

## Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
Santa Maria/Santa Barbara County CoC	Administer Homeless Management Information System, Coordinated Entry System case conferencing including access points and case conferencing. CoC board, committees and working groups to set policies, procedures and written standards. Monitors system performance and supports implementation of the Community Action Plan. Ensure persons with lived experience are engaged at all levels of decision making and service delivery.
County of Santa Barbara	Implements Community Action Plan. Align funding sources for continuity of care, coordinate encampment response, deploy Interdisciplinary teams, delivery or coordination of most social services including behavioral health. Facilitates Elected leaders, Homeless Inter-Agency Policy Council (department leads), Coordinated Outreach Teams and regional encampment resolution steering groups. Ensure persons with lived experience are engaged at all levels of decision making and service delivery.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

### **Regional Coordination Narrative - Coordination & Connection to Service Delivery**

The County is the administrative entity and lead for the Continuum of Care which maximizes effective coordination. The County of Santa Barbara staffs administers the Coordinated Entry System and Homeless Management Information System through a Memorandum of Understanding with the CoC. The Continuum of Care, County, and 7 local jurisdictions have adopted the Community Action Plan (CAP) to Address Homelessness since January 2021. The CAP is a work plan with key actions to ensure a full array of services. The County's Homeless Inter-Agency Policy Council brings Department Directors together to ensure housing, shelter, behavioral health and social services are coordinated and remove barriers to access.

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## **System Performance Measures & Improvement Plan**

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

*Guidance:*

*Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.*

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

*For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.*

*To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.*

*Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or

improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.

- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

## SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a  
3,958

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase housing inventory through non-congregate interim shelter, permanent supportive housing development, and securing more private market rental units.	HHAP, ARPA, CERF, LIHTC/TCAC, PLHA, local general funds	Federal	County of Santa Barbara	Public Housing Authorities, CoC, Community Providers, Private Landlords, Affordable Housing Developers, Dignity Moves	6/30/2028	Number of units and beds identified in Community Action Plan 563 new low-barrier interim housing beds, 1,053 new slots of rapid re-housing, 835 new units of permanent supportive housing, and 531 affordable housing subsidies

						dedicated to homeless households;
Develop a local source of funds dedicated to affordable housing and homelessness (plan for a regional tax/bond local housing revenue creation program)	Local funds, private philanthropic dollars (for campaign)	Local	County of Santa Barbara	Cities, Public Housing Authorities, local community foundations	11/30/2028	Measures will be developed and included in 2028 voting cycles.
Increase coordinated entry access point availability and ensure outreach entry point teams have access to comprehensive and current resources in the field.	HHAP, ARPA	State	County of Santa Barbara	Cities, providers serving as access points.	6/30/2026	Number of persons matched to housing interventions by Coordinated Entry System.

## SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
American Indian/Indigenous	194
Black/African American	246

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Identify upstream systems that may be leading	HHIP, ARPA	Federal	CoC	County, Tribes, Criminal Justice	6/30/2027	Reduce the percentage of Black/African American (274-



to increased rates of homelessness in BIPOC				Partners, Community Providers		28=246) and American Indian/Alaska Native (216-22=194) experiencing homelessness by 10% for each population from HDIS 2022 baseline data.
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Implement approved Racial and Gender Equity plan and measures through CoC and DEI workgroup.	HHIP, ARPA	Federal	CoC		6/30/2027	Reduce the percentage of Black/African American (274-28=246) and American Indian/Alaska Native (216-22=194) experiencing homelessness by 10% for each population from HDIS 2022 baseline data.
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## SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b  
1,367

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase a diverse housing inventory through expansion of non-congregate interim shelter, permanent supportive housing	HHAP, ARPA, CERF, LIHTC/TCAC, PLHA, local general funds	State	County of Santa Barbara	Public Housing Authorities, CoC, Community Providers, Private Landlords, Affordable Housing	6/30/2028	Number of units and beds identified in Community Action Plan 563 new low-barrier interim housing beds, 1,053 new slots of rapid re-

development, and securing more private market rental units.				Developers, Dignity Moves		housing, 835 new units of permanent supportive housing, and 531 affordable housing subsidies dedicated to homeless households;
Expand encampment resolution efforts (obtain additional encampment resolution funding and fully implement current awards)	CERF, ARPA	State	County of Santa Barbara	DignityMoves, New Beginnings Counseling Center, Good Samaritan Shelter, cities	6/30/2026	Number of resolved camps, % acceptance of shelter. Encampment resolution is tracked through HMIS and mapping software.
Increase inter-disciplinary street outreach teams active and responsive to the needs of persons living unsheltered	CERF, ARPA, MHSA	State	County of Santa Barbara	Behavioral Wellness, Probation, Public Defender, Public Health	6/30/2026	Number of persons enrolled and number transitioning to permanent housing.
Ensure a coordinated response system to quickly access appropriate housing and to engage unsheltered populations	HHAP	State	County of Santa Barbara	Cities in Santa Barbara County, CoC, Coordinated Entry System Lead Agency	6/30/2026	Reducing the length of time persons remain homeless, the average number of days on CES list by 25%, case management of 80% of persons on CES by name list

## SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
Hispanic	283

## Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Enhance training for outreach workers to engage with BIPOC.	CoC, ESG	Federal	CoC	County of Santa Barbara, CenCal Health	6/30/2026	Percent enrolled in street outreach equal or more than Black African American experiencing homelessness, increase 1.2%. Black/African American person do not represent an overrepresented group experiencing unsheltered homelessness.
Increase engagement of Hispanic persons by ensuring language services and Spanish speakers are part of staff.	HHIP	State	CoC	County of Santa Barbara, CenCal Health, MICOP	6/30/2025	All outreach teams have access to language services and represent homeless populations. Increase in enrollment in Street Outreach. Hispanic persons are not an overrepresented group experiencing unsheltered homelessness.

## SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2  
2,076

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Support and expand homeless prevention services including a flexible funding source administered through Coordinated Entry System.	HHAP, ARPA, HHIP	State	County of Santa Barbara	Good Samaritan Shelter, CoC, United Way Santa Barbara County	6/30/2027	Number of persons accessing prevention and decrease in first time homeless #.
Support, expand, and improve upon discharge planning from criminal justice, health care, foster care, and other institutional settings.	Community Corrections Partnership	State	County of Santa Barbara - County Departments	Interim housing and homeless service providers	6/30/2026	Decrease in discharges to homelessness and recidivism rates.
Integrate a culture of prevention and diversion with key gatekeepers providing human contact and case management through greater access to	HHAP, ARPA, HHIP	State	CoC	County of Santa Barbara, Coordinated Entry System, cities, Lead Agency, Outreach Teams, Community Providers,	6/30/2026	First time homeless number decreases per HUD and State calculations.  Opening of Santa Barbara Navigation Center and increased hours

prevention services.	Private Landlords, providers who serve as access points, Good Samaritan	at CES access points. Sustain housing access line.
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**SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time**

Racial/Ethnic Group	Measure
Hispanic Families with Minor Children	132

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Reduce the number of days enrolled for families with minor children who identify as Hispanic/Latinx by accelerating housing placement.	DSS Housing Support Program, HHAP, HHIP, ARPA	State	County of Santa Barbara	CoC, family service providers, CenCal Health, MICOP, Good Samaritan, Transition House	6/30/2026	Reduce the number of Hispanic families experiencing homelessness by 5%
Link at risk families to the Department of Social Services Housing Support Program and Bringing Families Home before loss of housing.	DSS Housing Support Program	State	County of Santa Barbara	CoC, family service providers, CenCal Health, MICOP, Good Samaritan, Transition House	6/30/2024	Reduce the number of families experiencing homelessness by 5%

**SPM 3: Number of people exiting homelessness into permanent housing.**

**SPM 3**

1,190

**Key Actions PM 1**

<b>Key Action</b>	<b>Funding Source(s) the region intends to use to achieve the action</b>	<b>Funding Type</b>	<b>Lead Entity</b>	<b>Collaborating Entity/ies</b>	<b>Target Date for Completion</b>	<b>Success Measurement Method</b>
Increase a diverse housing inventory through expansion of non-congregate interim shelter, permanent supportive housing development, and securing more private market rental units.	HHAP, ARPA, CERF, LIHTC/TCAC, PLHA, local general funds	Federal	County of Santa Barbara	Public Housing Authorities, CoC, Community Providers, Private Landlords, Affordable Housing Developers, Dignity Moves	6/30/2028	Number of units and beds identified in Community Action Plan 563 new low-barrier interim housing beds, 1,053 new slots of rapid re-housing, 835 new units of permanent supportive housing, and 531 affordable housing subsidies dedicated to homeless households.
Create a centralized, coordinated, regional landlord engagement strategy with adequate housing navigation services, landlord incentives, and uniform messaging to engage private landlords.	CoC	Federal	CoC	Cities, County, Coordinated Entry System Lead Agency, Housing Providers, Public Housing Authorities, Community Providers, Private Landlords, Affordable Housing Developers	6/30/2026	Number of private market landlords renting to tenant based rental assistance program participants.

Development and expansion of programs designed to increase income through employment and benefit income.	HHAP, HDAP, HOME-ARP	State	CoC	CoC, Service Providers, Workforce Development, Employers	6/30/2026	Percent of persons increasing cash income increases.
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**SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.**

Racial/Ethnic Group	Measure
American Indian or Alaska Native	90

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase engagement with tribal communities to improve exits to housing.	HHAP	State	CoC	County of Santa Barbara, Cities in Santa Barbara County, Santa Maria/Santa Barbara County CoC, Coordinated Entry System Lead Agency	6/30/2026	Maintain increase in the number of American Indian or Alaska Native exiting to permanent housing equal to rates of homelessness.

**SPM 4: Average length of time that people experienced homelessness while accessing services**

SPM 4  
124

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Create a centralized, coordinated, regional landlord engagement strategy with adequate housing navigation services, landlord incentives, and uniform messaging to engage private landlords.	HHAP, CoC	State	CoC	Cities, County, Coordinated Entry System Lead Agency, Housing Providers Public Housing Authorities, Community Providers, Private Landlords, Affordable Housing Developers	6/30/2026	Number of private market landlords renting to tenant based rental assistance program participants.
Develop a system to better share information among agencies to streamline access and move all to document-ready status (eligibility verified) .	CoC	Federal	CoC - Coordinated Entry System	Service Providers	6/30/2025	Percent of persons on CES by-name list “doc-ready”.
Add more flexibility to Rapid Rehousing efforts and braid with additional sources of funding.	CoC	Federal	CoC	Service Providers, Public Housing Authorities	12/31/2024	Change in CES Policies and Procedures, CoC Written Standards
Increase a diverse housing inventory through	HHAP, ARPA, CERF, LIHTC/TCAC, PLHA, local	Federal	County of Santa Barbara	Public Housing Authorities, CoC,	6/30/2028	Number of units and beds identified in Community



<p>expansion of non-congregate interim shelter, permanent supportive housing development, and securing more private market rental units.</p>	<p>general funds</p>	<p>Community Providers, Private Landlords, Affordable Housing Developers, Dignity Moves</p>	<p>Action Plan 563 new low-barrier interim housing beds, 1,053 new slots of rapid re-housing, 835 new units of permanent supportive housing, and 531 affordable housing subsidies dedicated to homeless households.</p>
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**SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.**

Racial/Ethnic Group	Measure
American Indian or Alaskan Native	148
Hispanic Families with Minor Children	132

**Key Actions PM 1**

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Ensure equitable housing placement and access to housing resources	HHAP	State	County of Santa	County of Santa Barbra, Cities in Santa Barbara County, Santa Maria/Santa Barbra County CoC, Coordinated Entry System Lead	6/30/2026	Reduce the number of days by at least 30 (178- 148) for people who identify as American Indian.

				Agency		
Immediate linkage to mainstream resources and rapid rehousing type assistance	CDSS Housing Support Program, HHAP	State	County of Santa Barbara	Family service providers	6/30/2026	Reduce the number of days by 20 (152-132) for families with minor children.

## SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5  
10.00%

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase use of Community Supports and Enhanced Case Management through CalAIM (CenCal Health and Medi-Cal investment)	HHAP	State	County of Santa Barbara - CenCal Health	Service Providers, County Health Depts	6/30/2026	1,000 persons in HMIS and enrolled in Community Supports and Enhanced Case Management through CalAIM  Reduction in returns to homelessness at 6 months following housing placement to at least 8%, 1% decrease annually.
Develop intensive, multi-disciplinary, in-home case management teams which can quickly	HHAP, HOME ARP, MHSA,	State	County of Santa Barbara	Behavioral Wellness Dept., Service Providers	6/30/2026	60% exiting to permanent housing placement will remain enrolled in case management

intervene when housing stability/retention is threatened.

for one year.

Increase access to Behavioral Health supports: facilitate more accessible pathways to treatment (primary and behavioral health) for clients with more complex needs.	MHSA	State	County of Santa Barbara Behavioral Health Department	CoC, housing and service providers	6/30/2026	Support of 125 persons living in MHSA funded units.
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Implement best practices for supportive services teams (caseload size, service offerings, approaches based on acuity levels and unique population needs (DV survivors, culturally responsive services).	HHIP, CalAIM, HHAP, ARPA, MHSA	State	County of Santa Barbara	CoC, CenCal Health, Behavioral Health and Public Health, service providers	6/30/2027	90% of Permanent Housing placements will have an Individualized Service Plan at housing entry.
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### SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
American Indian/ Indigenous	10.00%
Multi-Racial and Hispanic	10.00%

### Key Actions PM 1

Key Action	Funding Source(s) the	Funding Type	Lead Entity	Collaborati ng	Target Date for	Success Measurement
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	region intends to use to achieve the action			Entity/ies	Completion	Method
Implement approved Racial and Gender Equity Plan and measures through CoC and DEI workgroup.	HHIP, CoC	Federal	CoC	County of Santa Barbara, Tribes, service providers, cities	6/30/2026	Percent returning to homelessness decreases to at least match overall rates. Baseline 2022 HDIS data shows 15% return rate for American Indian groups and 20% for Multiple Races and Hispanic group. Goal is for both to decrease to at least 10%.
Ensure housing retention services are culturally appropriate through training and staff representation.	HHIP, HHAP	State	County of Santa Barbara	CoC, service providers	6/30/2025	Percent returning to homelessness decreases to at least match overall rates. Baseline 2022 HDIS data shows 15% return rate for American Indian groups and 20% for Multiple Races and Hispanic group. Goal is for both to decrease to at least 10%.

## SPM 6: Number of people with successful placements from street outreach projects.

SPM 6  
118

### Key Actions PM 1

Key Action	Funding Source(s) the	Funding Type	Lead Entity	Collaborating	Target Date for	Success Measurement
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	region intends to use to achieve the action			Entity/ies	Completion	Method
Increase a diverse housing inventory through expansion of non-congregate interim shelter, permanent supportive housing development, and securing more private market rental units.	HHAP, BHBH, HHIP	State	County of Santa Barbara	Public Housing Authorities, CoC, Community Providers, Private Landlords, Affordable Housing Developers, Dignity Moves	6/30/2028	Number of units and beds identified in Community Action Plan 563 new low-barrier interim housing beds, 1,053 new slots of rapid re-housing, 835 new units of permanent supportive housing, and 531 affordable housing subsidies dedicated to homeless households.
Increase housing-focused interdisciplinary street outreach teams to quickly move unsheltered persons indoors.	CERF, ARPA, CCP, MHSA	State	County of Santa Barbara	CoC, Service Providers, County Health Department, Public Defender	6/30/2025	Increase in the number of persons enrolled in interdisciplinary street outreach programs.
Develop a more robust pathway for persons in vehicles to quickly end their homelessness.	ARPA, CERF	Federal	County of Santa Barbara	CoC, New Beginnings Counseling Center, Housing Providers	6/30/2027	Decline in number of persons experiencing vehicular homeless and increase in percentage of housing placements in NBCC Safe Parking Program.

## SPM 7.6: Racial and ethnic disparities in the number of people

## with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
Hispanic	25
Black/African American	6

### Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Increase the outreach engagement for Black/African American	CERF, ARPA, CCP, MHSA	State	County of Santa Barbara	Street outreach providers	6/30/2026	Percent enrolled in street outreach equal or more than Black African American experiencing homelessness, increase 1.2%. Black/African American person do not represent an overrepresented group experiencing unsheltered homelessness. There should be at least 6 housing placements annually by CY 2025.
Increase engagement for Hispanic/Latino persons in street outreach and ensure outreach teams have Spanish and other language services	CERF, ARPA, CCP, MHSA	State	County of Santa Barbara	Street Outreach providers	6/30/2026	Increase engagement for Hispanic/Latino by improving access to language services and represent homeless populations. Increase in

available.

enrollment in Street Outreach. Hispanic persons are not an overrepresented group experiencing unsheltered homelessness. There should be at least 25 housing placements annually by CY 2025.

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## Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

*Guidance:*

*Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
Racial and Gender Equity Analysis Required for All Funding Applications. This requires all application to list the demographics of their staff, the community, and their clients. Any discrepancies are noted.	County of Santa Barbara	CoC
Annual Racial and Gender Equity Analysis of CoC Data. This analysis compares the general population, those living at or below the poverty level, and those experiencing homelessness. It also looks at positive housing exits, street outreach clients vs shelter clients, housing retention, among other things.	County of Santa Barbara	CoC
Regular Meeting, every other month, of the CoC Diversity, Equity, & Inclusion (DEI) Committee and implementation of the CoC Racial and Gender Equity Action Plan. The Action plan includes: Data Analysis, expansion of who receives services, increase in positive exits, engagement strategies doe equitable housing retention, and connection to supports	CoC	County, cities, service providers, stakeholders, persons with lived experience and persons representing underserved populations.

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Annual Racial and Gender Equity Analysis of CoC Data. This analysis compares the general population, those living at or below the poverty level, and those experiencing homelessness. It also looks at positive housing exits, street	County of Santa Barbara	County of Santa Barbara



outreach clients and shelter clients, housing retention, among other things.

Regular Meeting, every other month, of the CoC Diversity, Equity, & Inclusion (DEI) Committee and implementation of the CoC Racial and Gender Equity Action Plan. The Action plan includes: Data Analysis, expansion of who receives services, increase in positive exits, engagement strategies doe equitable housing retention, and connection to supports.

CoC

County, cities, service providers, stakeholders, persons with lived experience and persons representing underserved populations.

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Annual Racial and Gender Equity Analysis of CoC Data. This analysis compares the general population, those living at or below the poverty level, and those experiencing homelessness. It also looks at positive housing exits, street outreach clients and shelter clients, housing retention, among other things.	CoC	County of Santa Barbara
Regular meeting of the CoC Prevention/Retention Workgroup which looks at system gaps, explores appropriate services, and analyzes prevention/retention data.	CoC	County, cities, service providers, stakeholders, persons with lived experience and persons representing underserved populations.

## Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
Racial and Gender Equity Analysis Required for All Funding Applications. This requires all application to list the demographics of their staff, the community, and their clients. Any discrepancies are noted.	CoC	County of Santa Barbara
Funding applicants are required to have racial and gender equity and affirmative marketing plan/policy as part of their internal documents.	County of Santa Barbara	CoC

Is place-based encampment resolution occurring within the region?

Yes

**The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.**

**Narrative for place-based encampment resolution**

Yes, currently, CES, County staff, CERF funded providers and CERF steering groups work closely to ensure all persons being served in place-based encampments are completing assessments to be matched to a permanent housing intervention as part of the Coordinated Entry System. The current system prioritization scheme is based on Chronic homelessness, disabling condition, housing needs assessment and length of time homeless. This prioritization is based on vulnerability and service needs. Being a person experiencing unsheltered homelessness in an encampment is a factor in assessing their need and vulnerability. This factor is addressed in our CES Policies & Procedures "Referral Policy."

**Optional Upload: Evidence of Collaboration and/or Prioritization**

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## **Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting**

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
  - o Jails
  - o Prisons
  - o Hospitals:
  - o Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

*Guidance:*

*At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*If an institution is not present in a jurisdiction, type N/A.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target

measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.

- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Enhance Discharge Planning Team working in the jail and linking to residential programs. Begin discharge planning upon entry and include multiple pathways to housing (multiple shelters, connections with vouchers, rental assistance and housing waitlists.	County of Santa Barbara - Community Corrections Partnership	Probation, Public Defender, Sheriff and homeless service providers.
Implementation of CalAIM Justice Involved Initiatives to increase health care coverage and access to Enhanced Care Management /Community Support programs. Confirm MediCal status and if necessary enroll in MediCal. Connect to eligible programs upon release.	County of Santa Barbara - County Executive Office	CenCal Health Sheriff, Behavioral Health, Public Health and Enhanced Care Management /Community Supports Providers
Implementation of Discharge Planning and Assessment tools	County of Santa Barbara - Community Corrections Partnership	Probation, Public Defender, Sheriff and homeless service providers.

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Provide employment services and Reasoning and Rehabilitation cognitive skills programs for offenders with mental health care needs at the Santa Barbara and Santa Maria Probation /Parole and Report Resource Centers.	County of Santa Barbara - Community Solutions Inc.	Probation, Parole
Provide training to homeless service	COC - Coordinated Entry System	Homeless Service

providers on helping justice involved people access shelter and housing.

Providers

Increase communication at all Access Points with In-reach Probation/Parole and Report Resource Centers to reach justice involved individuals.

COC - Coordinated Entry System

Homeless Service Providers

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Expand recuperative care programs under CalAIM including 30 new interim housing units at Hope Village.	County of Santa Barbara - CenCal Health	Cottage Hospital, Lompoc Valley Medical Center, Marian Regional Medical Center, interim housing providers, County
Screen and enroll homeless patients in affordable healthcare coverage, provide a meal, provide weather appropriate clothing at discharge, provide prescriptions for any needed medications at discharge, provide any referrals for follow up care, provide and coordinate for a shelter bed if one is available and if the patient desires one, and provide transportation at discharge for up to 30 min/30 miles wherever the patient self-directs.	County of Santa Barbara - Cottage Hospital, Lompoc Valley Medical Center, Marian Regional Medical Center, interim housing providers, Count	Hospitals, Homeless Service Providers
Connect high risk homeless patients to Homeless Health social worker until the goals of their care plan are met. If there is a concern about a safe discharge and/or more intensive coordination of care needs arise, a social worker may be consulted on the care plan. The social worker performs a clinical assessment of needs and creates a care plan around these needs.	County of Santa Barbara - Cottage Hospital, Lompoc Valley Medical Center, Marian Regional Medical Center, interim housing providers, Count	Hospitals, Homeless Service Providers

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional	Key Action	Lead Entity	Collaborating Entity/ies
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## Setting

Foster Care	Link all eligible youth to Foster Youth Independence Vouchers through increased outreach to both providers and youth. Train CWS staff on linking to the Coordinated Entry System. Use Youth CES Access Points to ensure all eligible youth are enrolled in MediCal and connected to eligible Enhanced Care Management and Community Supports.	County of Santa Barbara - Child Welfare Services	Housing Authorities, youth service providers, CoC, Coordinated Entry System, CenCal.
Behavioral Health Facilities	Prepare homeless patients for return to the community by connecting them with available resources, treatment, shelter, and other supportive services. Increase connection to outpatient treatment including Crisis Residential programs. Implementing Behavioral Health Bridge Housing for additional interim and all types permanent housing.	County of Santa Barbara - Behavioral Wellness	Crisis Residential programs and Interim Shelter providers.

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## Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
  - The Homekey Program,
  - The No Place Like Home Program
  - The Multifamily Housing Program
  - The Housing for a Healthy California Program
  - The Homeless Housing, Assistance, and Prevention Program

- Building Homes and Jobs Act
- The California Emergency Solutions Grants Program
- The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
- HOME Investment Partnerships Act
- Parolee or probation programs that are intended to prevent homelessness upon release.

**Guidance:**

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.*

*If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.*

*In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.*

*To add additional funding programs, click "Add Funding Program" at the bottom of the table.*

**Definitions:**

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

## Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey Program	State	PHA/County	Acquisitions of available buildings for conversion	\$28,473,794.00	\$21,478,701.00	2021-2025

The No Place Like Home Program	State	Behavioral Wellness	Permanent Supportive Housing for persons with mental health challenges	\$13,681,853.00	\$13,681,853.00	2021-2027
The Multifamily Housing Program	State	Developers	Develop permanent housing units for low-income households and homeless dedicated units to increase housing inventory.	\$32,815,570.00	\$32,815,570.00	2024-2028
The Housing for a Healthy California Program	State	PHA and Developers	Developments will dedicate units based on funding award	\$21,796,224.00	\$21,796,224.00	2024-2027
The Homeless Housing, Assistance, and Prevention Program	State	County	Maximize implementation of the Community Action Plan by filling identified gaps in housing, shelter and services.	\$16,268,249.00	\$4,269,446.00	2020-2026
Building Homes and Jobs Act	State	County	Permanent Supportive Housing for justice involved or mental health challenges. (PLHA)	\$1,929,000.00	\$1,400,000.00	2024-2026
The California Emergency Solutions Grants Program	State	County	Capacity building for the system of care, housing supports and prevention.	\$1,423,351.00	\$595,675.00	2019-2024
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	Federal	National Housing Trust Fund of Santa Barbara County	Permanent housing and low-income mortgage assistance.	\$1,232,000.00	\$1,232,000.00	2023-2026
HOME Investment Partnerships Act	Federal	County for HOME Consortium	Permanent housing investments in dedicated units to homeless populations.	\$3,780,383.00	\$3,780,383.00	2024-2027
Parolee or probation programs that are	State	County	Community Corrections Partnership invested in	\$3,144,800.00	\$1,500,000.00	2024-2026

intended to prevent homelessness upon release

permanent and interim housing,

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American Rescue Plan Act SLFRF	Federal	County	7 strategies to facilitate recovery from COVID-19 to address lack of housing and reduce homelessness.	\$21,749,294.00	\$3,900,000.00	2021-2026
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<b>Total \$ Available to prevent and end homelessness:</b>	<b>Total Prioritized for Permanent Housing Solutions:</b>
<b>\$146,294,518.00</b>	<b>\$106,449,852.00</b>

## Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
  - o CalWORKs
  - o CalFresh
  - o Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
  - o In-home supportive services;
  - o Adult protective services;
  - o Child welfare;
  - o Child care; and
  - o Medi-Cal benefits through Managed Care Plans

*Guidance:*

**All of the above benefit programs *must* be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-**



around services in the region.

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs.** This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program.**
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

## Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	Connecting all eligible families to CalWORKS benefits with monitoring at CES Family Case Conference Train Homeless Service Providers on new enrollment system and overview of economic assistance programs.	County of Santa Barbara -Department of Social Services	Coordinated Entry System and Homeless Service Providers such as Good Samaritan, City Net, Fighting Back Santa Maria, PATH, New Beginnings Counseling Center
CalFresh	Implement a standardized assessment tool for all providers to screen clients' eligibility for benefits. Have Social Services do in-reach on a scheduled rotation at Physical and Outreach Access Points. Provide CoC wide training for Homeless Service Providers on new enrollment system and overview of economic assistance programs.	County of Santa Barbara -Department of Social Services	Coordinated Entry System and Homeless Service Providers such as Good Samaritan, City Net, Fighting Back Santa Maria, PATH, New Beginnings Counseling Center

Distribute written material at Access Points.

Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy	Implement a standardized assessment tool for all providers to screen clients' eligibility for benefits. Launch and developed Housing Disability Advocacy Program (HDAP) with Good Samaritan Services and Legal Aid. Work with CenCal Housing Sustaining Services to increase this service. Identify and increase the number of SOAR trained staff to help expedite qualified applications.	County of Santa Barbara -Housing Community Development	DSS, CenCal Health, Good Samaritan Services, Legal Aid and other Homeless Service Providers.
In-home supportive services	Train Homeless Service Providers on this benefit and who is eligible and who might benefit from the similar Personal Care and Homemaker Services through Medi-Cal. Train Homeless Service Providers on new enrollment system and overview of economic assistance programs. Share IHSS opportunity with people experiencing homelessness looking to increase income through employment.	County of Santa Barbara -Department of Social Services	Coordinated Entry System, CenCal and Homeless Service Providers such as Good Samaritan, City Net, Fighting Back Santa Maria, PATH, New Beginnings Counseling Center
Adult protective services	Launch Home Safe. Train Homeless Service Providers on this benefit, who is eligible and reporting process for at risk adults.	County of Santa Barbara -Department of Social Services	Coordinated Entry System and Homeless Service Providers such as Good Samaritan, City Net, Fighting Back Santa Maria, PATH, New Beginnings Counseling Center
Child welfare	Link all eligible youth to	County of Santa Barbara	Housing Authority of the

Foster Youth Independence Vouchers through increased outreach to both providers and youth. Train CWS staff on linking to the Coordinated Entry System. Utilize Youth Access Points to identify youth who are eligible for CWS services.

City of Santa Barbara, Housing Authority of the County of Santa Barbara, Coordinated Entry System

<p>Child care</p>	<p>Implement the Childcare &amp; Preschool Expansion Project to Identify community needs, Support existing providers, Partner to create new service models with businesses, nonprofits, and government, Expand existing and create new facilities, Implement sliding fee scale to meet a variety of incomes, Establish a facilities/capital fun and provide training and technical support for new startups or expansion projects, Advocate for supportive land use policies, Invest in communities with a proven commitment to childcare and preschool and the systems necessary for, longitudinal tracking and reporting on outcomes, Engage other funders and develop 2:1 funding matches, Link expansion efforts with quality improvement, Sustain the effort, Track and report on longitudinal outcomes.</p>	<p>County of Santa Barbara -First 5</p>	<p>School Districts, Good Samaritan Services, Transition House</p>
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Medi-Cal benefits through Managed Care

Launch and expand Enhanced Care

County of Santa Barbara - CenCal Health

Homeless Service Providers such as Good

Plans	Management, Community Supports, Recuperative Care, Medically Tailored Meals and Sobering Centers. DSS train Homeless Service Providers on enrollment and redetermination. Provider training at CES Case Conference on referral to various programs. Update HMIS with Medi-Cal status to improve coordination.	Samaritan Services, CN, DWW, New Beginnings Counseling Center, Fighting Back Santa Maria Valley, Partners In Housing Solutions, People's Self Help Housing, St Vincent's, United Way, Etc. and the Coordinated Entry System.
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Housing Support Program	Launch Brining Families Home with Rapid Re-Housing and Prevention services. Continue to ensure all families eligible for CalWORKs Housing Support Program are enrolled and engaged.	County of Santa Barbara -Department of Social Services	Good Samaritan Services and Coordinated Entry System
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Veterans' Services Office Program Santa Barbara County	Share information about the program with providers working with veterans. Enroll clients in California Veterans State Benefits, Compensation, Discharge Upgrade, Medical Benefits, Pension, School Benefits and any other benefits they are entitled to.	County of Santa Barbara - Veterans' Services Office	Homeless Service Providers such as Good Samaritan Services, City Net, Fighting Back Santa Maria Valley, YMCA, PATH, New Beginnings Counseling Center, Etc. and the Coordinated Entry System.
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## Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

### Memorandum of Understanding (MOU)

Att. B LE Chngs Memorandum of Understanding with Santa MariaSanta Barbara County CoC with Homeless Housing Assistance and Prevention Regionally Coordinated Homeles.pdf

## **Application Process Certification:**

**By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:**

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

## **Meeting Dates**

### **Meeting Dates**

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1/31/2024

2/9/2024

3/7/2024

3/19/2024

2/8/2024

11/16/2023

12/11/2023

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

## **Stakeholder engagement**

### **Stakeholders**

### **Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process**

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People with lived experience of homelessness

Staff conducted listening session at shelter sites to increase participation. 50 people participated in the two meeting and provided valuable feedback for HHAP funding priorities.

Youth with lived experience of homelessness

Santa Barbara County is a recipient of the Round 6 YHDP funds. In collaboration with the Youth Action Board (YAB), youth service providers, and youth with lived experience adopted a comprehensive Coordinated Community Plan to end youth homelessness. This document and the youth feedback was referenced in forming HHAP funding priorities.

Persons of populations overrepresented in homelessness

Email blasts, promotion through providers, County website and social media.

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

Elected Leaders Forum engaged jurisdictional staff and leaders and had them participate in prioritizing uses for the HHAP funding including department directors. System leaders were also engaged as CoC Board members.

Homeless service and housing providers operating within the region

Housing and service providers attended all meetings regarding HHAP including, engagement occurred through email blasts and specific promotion to providers.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

Cen Cal Health (only region managed care plan) participated in Community Meeting on January 31 and also attended all CoC Board and Committee Planning meetings where HHAP funding priorities were discussed and decided.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

Engaged for CoC Board and Planning meetings.

**I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.**

Open

## Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:

- sustain existing investments towards long-term housing stability and supportive services and
  - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
  7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
    - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

*Guidance:*

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

**The youth set-aside must total at least 10% of all monies received.**

*Administrative costs **may not exceed 7%** of all monies received.*

***Up to 1%** of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.*

*To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.*

## **Funding Plans from Administrative Entity/ies in Santa Maria/Santa Barbara County CoC Participating in this Application**

### **Administrative Entity 1**

**Which Administrative Entity is submitting the below budget?**

County of Santa Barbara

## Funding Plan - County of Santa Barbara

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$1,383,880.00	\$271,350.00	Rental subsidies, landlord incentives, move in expenses and services for person to obtain maintain permanent housing.	Sustain existing investments and prioritize permanent housing solutions. Rapid Rehousing funds will support SPM 3 - number of people exiting homelessness into permanent housing, and SPM 4 average length of time that people experienced homelessness while accessing services.
Prevention and Shelter Diversion				
Delivery of Permanent Housing and Innovative Housing Solutions	\$130,168.00	\$130,168.00	The sub-subrecipient will provide trauma informed, evidence-based services for youth in permanent housing programs. Funding will support 1.5 FTE case managers and aim to serve 30 youth.	Sustain existing investments and prioritize permanent housing solutions. Funds will reduce the percent of people who return to homelessness within six months of exiting homelessness response system to permanent



				housing, SPM 5.
Operating Subsidies-Permanent Housing				
Operating Subsidies-Interim Sheltering				
Interim Sheltering	\$2,264,916.00	\$130,168.00	Operations and services of existing congregate and non-congregate shelter. Funds are anticipated to be used to sustain a recently completed but existing interim supportive housing community. The funds would provide operations and services for 80 housing unit cabins.	Sustain existing investments which would support SPM 1b: Number of people experiencing unsheltered homelessness on a single night and SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night.
Improvements to Existing Emergency Shelter				
Street Outreach				
Services Coordination	\$1,112,530.00		Local providers will hire case managers case managers, community engagement staff, lived experience ambassadors, and health/ wellness specialized staff that will provide workforce support, education and training programs, and medical appointment	Sustain existing investments  These activities would support SPM 1a and 2: Number of people accessing services who are experiencing homelessness & Number of people

		<p>coordination to an estimated 640 individuals. Service Planning and Advocacy services is coordinated by program staff who work with various service providers to reduce, minimize, or eliminate outstanding legal issues that would keep clients from full independent stability, provide barrier free services, and accommodate the mental and physical needs of their clients.</p> <p>Services will operate through the coordinated entry system, HMIS, existing partnerships and relationships with other agencies, and service providers. Clients engaged in case management will have a coordinated connection to all the services available to them in the area. An estimated 9 FTE's will serve 635 individuals over the funding period.</p>	<p>accessing services who are experiencing homelessness for the first time.</p>
Systems Support			
HMIS	\$53,167.73	Costs of HMIS licenses to ensure participation of HHAP funded agencies.	Sustain existing investments
Administrative Costs	\$372,177.00	Funding administration and	Sustain existing investments

<b>Total HHAP-5 Dollars Budgeted: \$5,316,838.73</b>	<b>Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$531,686.00</b>
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**Youth Set-Aside Minimum**  
\$531,683.87

**HMIS Maximum**  
\$53,168.39

**Administrative Maximum**  
\$372,178.71

**Does this budget propose to support any new interim housing solutions outside of the youth set-aside?**  
No

**Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?**  
No

## Certification

### Participating Eligible Applicant 1

**Participating Eligible Applicant**  
County of Santa Barbara

**Certification County of Santa Barbara**

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

**Name**  
Robert Lowry

**Phone**  
(720) 254-7728

**Email**  
roclowry@countyofsb.org

### Participating Eligible Applicant 2

**Participating Eligible Applicant**  
CA-603 Santa Maria/Santa Barbara County Continuum of Care

**Certification CA-603 Santa Maria/Santa Barbara County Continuum of Care**

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

**Name**  
Kimberlee Albers

**Phone**

(805) 695-6333

**Email**

[kalbers@countyofsb.org](mailto:kalbers@countyofsb.org)

**MEMORANDUM OF UNDERSTANDING**  
Regionally Coordinated Homeless Action Plan Commitment

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**THIS MEMORANDUM OF UNDERSTANDING (“MOU”)** is made and entered into by and between the County of Santa Barbara, (hereinafter referred to as "County") a political subdivision of the State of California, and the Santa Maria/Santa Barbara County Continuum of Care (hereinafter referred to as “CoC” and together with County, collectively, the “Parties” and each individually a “Party”);

**RECITALS**

**WHEREAS**, on September 29, 2023, the California Interagency Council on Homelessness (“Cal ICH”) announced the availability of the Regionally Coordinated Homeless Housing, Assistance and Prevention (“HHAP”) Program Round 5 (“HHAP-5”) grant funding. The California legislature appropriated \$1 billion to fund HHAP-5, which makes available \$760 million of the \$1 billion appropriated to eligible cities, counties, and Continuums of Care (“CoCs”) as the HHAP-5 base allocations and \$9.5 million for planning allocations;

**WHEREAS**, the CoC is a local planning body that coordinates housing and services funding for homeless individuals and families within Santa Barbara County. The CoC is a collaboration of local agencies, volunteers, and citizens working to eliminate homelessness in the County, with a Governing Board established in accordance with 24 Code of Federal Regulations 578.7(a)(3) which is responsible for the overall policy and direction of the CoC in a jurisdiction;

**WHEREAS**, the CoC works collaboratively with County to secure federal and state funding and has identified County as its Administrative Entity to administer HHAP-5 grant funding, if awarded, and the subsequent Funding-In Agreement, inclusive of future amendments thereto;

**WHEREAS**, the Cal ICH Notice of Funding Availability (“NOFA”) identifies the CoC and County as eligible applicants for the HHAP-5 grant funding, and requires eligible applicants to apply jointly as part of a “region,” further defined in the NOFA as the geographic area served by a county including all cities and the CoC within it;

**WHEREAS**, a Regionally Coordinated Homeless Action Plan (“RCHAP”) must be developed in coordination with County, the CoC, the community and regional partners committed to ending homelessness in the County, and the RCHAP must be submitted under the HHAP-5 application;

**WHEREAS**, in accordance with the HHAP-5 NOFA, a Memorandum of Understanding (“MOU”) that reflects the actions of both Parties in the RCHAP must be signed by each participating eligible applicant, which commits each signatory to participate in and comply with the RCHAP;

**WHEREAS**, it is the intent of the Parties hereto that this MOU be in conformity with all applicable federal, state and local laws.

**NOW, THEREFORE**, County and the CoC mutually agree as follows:

### **ARTICLE I**

**Commitments:** County and the CoC acknowledge and hereby commit to participate and comply with the actions, roles, and responsibilities in the region’s HHAP-5 RCHAP, incorporated by reference herein, available at [Homeless Assistance | Santa Barbara County, CA - Official Website \(countyofsb.org\)](http://Homeless Assistance | Santa Barbara County, CA - Official Website (countyofsb.org)), including all amendments and updates thereto, and summarized below:

- A. The Parties commit to the respective roles and responsibilities of each Party within the region as they pertain to outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness, within the region.
- B. The Parties commit to Key Actions each Party will take to improve the system performance measures.
- C. The Parties commit to Key Actions each Party will take to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness.
- D. The Parties commit to actions each Party will take to reduce homelessness among individuals exiting institutional settings, including, but not limited to, jails, prisons, hospitals, foster care, and behavioral health facilities, as applicable in the region.
- E. The Parties commit to roles of each Party in the utilization of local, state, and federal funding programs to end homelessness.
- F. The Parties Commit to the respective roles and responsibilities of each Party to connect individuals within the region to wrap-around services from all eligible federal, state, and local benefit programs.

## ARTICLE II

**Term:** This MOU shall become effective on March 1 2024, and shall continue until terminated in accordance with the provisions of this MOU.

## ARTICLE III

**Fiscal:** There shall be no remuneration between the Parties to this MOU hereunder.

## ARTICLE IV

**Changes to MOU:** This MOU may be amended by mutual consent of the Parties, including, but not limited to, amendments that incorporate future HHAP requirements that may be requested by the funder; provided, however, that no amendment shall become effective unless in writing and duly executed by each of the Parties hereto.

## ARTICLE V

**Interest of Public Official:** No official or employee of County who exercises any functions or responsibilities in review or approval of services to be provided by CoC under this MOU shall participate in or attempt to influence any decision relating to this MOU which affects personal financial interest or financial interest of any corporation, partnership, or association in which he/she is directly or indirectly interested; nor shall any such official or employee of County have any financial interest, direct or indirect, in this MOU or the proceeds thereof.

## ARTICLE VI

### **Nondiscrimination:**

- A. County may require CoC's services on projects involving funding from various state and/or federal agencies, and as a consequence, CoC shall comply with all applicable nondiscrimination statutes and regulations during the performance of this MOU.
- B. CoC's signatory executing this MOU shall provide any and all certifications necessary under federal laws and the laws of the State of California, including, but not limited to, Government Code Section 12990, and Title 2, California Code of Regulations, Section 11102.

## ARTICLE VII

**Executive Order N-6-22 – Russia Sanctions:** On March 4, 2022, Governor Gavin Newsom issued Executive Order N-6-22 (the "EO") regarding Economic Sanctions against Russia and Russian entities and individuals. "Economic Sanctions" refers to sanctions imposed by the U.S. government in response to Russia's actions in Ukraine, as well as any sanctions imposed under state law. The EO directs state agencies to terminate contracts with, and to refrain from entering any new contracts with, individuals or entities that are determined to be a target of Economic Sanctions. Accordingly, if this MOU is funded by state funds, and County determines CoC is a target of Economic Sanctions or is conducting prohibited transactions with sanctioned individuals or entities, County may, in County's

sole discretion, terminate this MOU, by providing CoC with seven (7) calendar days' advance written notice of such termination.

### **ARTICLE VIII**

**Fiscal Considerations:** The Parties to this MOU recognize and acknowledge that County is a political subdivision of the State of California. As such, County is subject to the provisions of Article XVI, section 18 of the California Constitution and other similar fiscal and procurement laws and regulations and may not expend funds for products, equipment, or services not budgeted in a given fiscal year. It is further understood that in the normal course of County business, County will adopt a proposed budget prior to a given fiscal year, but that the final adoption of a budget does not occur until after the beginning of the fiscal year.

Notwithstanding any other provision of this MOU to the contrary, County may terminate this MOU in the event of nonappropriation of funds upon written notice to CoC, e.g., in the event of adoption of a proposed budget that does not provide adequate funds for the services, products, or equipment contemplated hereunder. Upon the effective date of such termination notice, this MOU shall be thereby terminated, and County released from any further liability hereunder.

In addition to the above, should the Board of Supervisors reduce or order a reduction in the budget for any County department for which services were contracted to be performed, County may, in County's sole discretion, terminate this MOU in its entirety, subject to payment due hereunder for services performed prior to such termination.

### **ARTICLE IX**

#### **Termination and Cancellation:**

- A. **Ceasing Performance:** Either Party may immediately terminate this MOU in the event the other Party ceases to operate as a business, or otherwise becomes unable to substantially perform any term or condition of this MOU.
- B. **Termination or Cancellation without Cause:** Either Party may terminate this MOU in whole or in part upon seven (7) calendar days' written notice to the other Party ("Notice of Termination"), without cause. Upon receipt of a Notice of Termination, the receiving Party shall promptly discontinue all services hereunder, after appropriate and prompt transition of existing sensitive referral cases is completed, effective as of the effective date of termination set forth in such Notice of Termination, unless such Notice of Termination directs otherwise.

### **ARTICLE X**

**Notice to Parties:** All notices to be given to a Party hereunder shall be in writing and delivered by depositing same in the United States Post Office, postage prepaid and return receipt requested, to the address of such Party set forth below in this Article X, or to such other address as may be specified by such Party from time to time during the term of this MOU via written notice delivered in accordance with this Article X and Article XI, below.



Notices to County shall be addressed as follows:

COUNTY OF SANTA BARBARA  
Housing & Community Development  
123 E. Anapamu St 2<sup>nd</sup> Floor, Suite 202  
Santa Barbara, CA 93101

Notices to CoC shall be addressed as follows:

SANTA MARIA/SANTA BARBARA COUNTY CONTINUUM OF CARE  
c/o COUNTY OF SANTA BARBARA  
Housing & Community Development  
123 E. Anapamu St 2<sup>nd</sup> Floor  
Santa Barbara, CA 93101

#### **ARTICLE XI**

**Change of Address:** In the event of a change in address for any Party's principal place of business, a Party's Agent for Service of Process, or notices to such Party, such Party shall notify County in writing pursuant to the provisions of Article X, above. Such notice shall become part of this MOU upon acknowledgment in writing by the receiving Party, and no further amendment of the MOU shall be necessary to reflect such address change, provided that such change of address does not conflict with any other provisions of this MOU.

#### **ARTICLE XII**

**Conflict of Interest:** Each Party represents that such Party has read and is aware of the provisions of Government Code Section 1090 et seq. and the Political Reform Act of 1974 (Section 87100 et seq.), relating to conflict of interest of public officers and employees. Individuals who are working for CoC and performing work for County and who are considered to be a Consultant within the meaning of Title 2, California Code of Regulations, Section 18700.3, as it is currently in effect or may hereafter be amended, are required to file a statement of economic interest in accordance with County's Conflict of Interest Code. Statements of economic interests are public records subject to disclosure under the California Public Records Act.

CoC covenants that, during the term of this MOU, neither it, or any officer or representative of the CoC, has or shall acquire any interest, directly or indirectly, in any of the following:

- A. Any other contract connected with, or directly affected by, the services to be performed under this MOU.
- B. Any other entities directly affected by, the services to be performed by this MOU.
- C. Any officer or employee of County who is involved in this MOU.

If CoC becomes aware of a conflict of interest related to this MOU, CoC shall promptly notify County of the existence of such conflict, and County may, in its sole discretion, immediately terminate this MOU by delivering a Notice of Termination to CoC.

### **ARTICLE XIII**

**Contract Administrator:** The County Officer or employee with responsibility for administering this MOU is the County's Homelessness Assistance Program Manager ("County Contract Administrator"), unless and until otherwise designated by the Director of the County's Community Services Department. As of the Effective Date, the County's Homelessness Assistance Program Manager is Kimberlee Albers.

The CoC Officer with responsibility for administering this MOU on behalf of the CoC is the CoC Chair. As of the Effective Date, the CoC Chair is Van Do-Reynoso.

### **ARTICLE XIV**

**Authorized Signatures:** Each Party represents and warrants that the undersigned individual(s) executing this MOU on such Party's behalf are fully authorized to legally bind such Party to the obligations set forth herein.

### **ARTICLE XV**

**Electronic Signatures:** This MOU may be executed via Electronic Signature, whether digital or encrypted, which shall have the same force and effect as manual signatures. "Electronic Signature" means any electronic visual symbol or signature attached to or logically associated with a record and executed and adopted by a Party with the intent to sign such record, including facsimile or email electronic signatures, pursuant to the California Uniform Electronic Transactions Act (Cal. Civ. Code §§ 1633.1 to 1633.17), as it may be amended from time to time.

### **ARTICLE XVI**

**Partial Invalidity:** If any provision of this MOU is held by a court of competent jurisdiction to be invalid, void or unenforceable, the remaining provisions will continue in full force and effect without being thereby impaired or invalidated.

### **ARTICLE XVII**

**No Third Party Beneficiaries:** Nothing in this MOU is intended, nor will be deemed, to confer rights or remedies upon any person or legal entity not a Party to this MOU.

### **ARTICLE XVIII**

**Counterparts:** This MOU may be executed in one or more counterparts, each of which will be deemed to be an original copy of this MOU, and all of which, when taken together, will be deemed to constitute one and the same document.

### **ARTICLE XIX**

**Entire MOU:** This MOU, together with the documents referred to herein and all exhibits attached hereto, constitute the entire agreement between the Parties with respect to the subject matter hereof, and supersedes all prior written or oral agreements or understandings.

IN WITNESS WHEREOF, the Parties have executed this MOU to be effective as of the first date duly executed by all of the Parties (“Effective Date”).


“COUNTY”

COUNTY OF SANTA BARBARA:

DocuSigned by:  
*Jesús Armas*  
By: E33B804A6E03475  
Jesús Armas,  
Community Services Director

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SANTA MARIA/SANTA BARBARA CONTINUUM OF CARE

By:   
AEC5463C9DC4472...  
Van Do-Reynoso, CoC Board Chair

Dated: 5/22/2024 | 2:42 PM PDT