



# California Interagency Council on Homelessness

## HHAP Round 5 Application

### Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

#### **Please select the Continuum of Care region**

Oxnard, San Buenaventura/Ventura County CoC

#### *Application Participation Guidance:*

*Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.*

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
  - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

**Contracting Guidance:**

*Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.*

*The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.*

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

## **Oxnard, San Buenaventura/Ventura County CoC Region**

### **Oxnard, San Buenaventura/Ventura County CoC**

**CA-611 Participation**

Is participating in this single collaborative application with the regional partner(s) listed.

**CA-611 Contracting**

Identify another participating eligible applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation

**CA-611 Designated Administrative Entity**

Ventura County

**Contact Title**

Management Analyst

**Name**

Alicia Morales-McKinney

**Email**  
alicia.morales-mckinney@ventura.org

**Phone**  
(805) 654-5108

## Ventura County

### Ventura County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

### Ventura County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other eligible applicants in the region

### Contact Title

Sr. Deputy Executive Officer

### Name

Christy Madden

**Email**  
christy.madden@ventura.org

**Phone**  
(805) 654-2679

### Number of Contracts

1

## Part 2. Regionally Coordinated Homelessness Action Plan

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### Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
  - o Outreach and site coordination;
  - o Siting and use of available land;
  - o Development of interim and permanent housing options; and
  - o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

Each Eligible Applicant must identify and describe their role in the region for **each** table.

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

## Outreach & Site Coordination

| Participating Jurisdictions      | Roles & Responsibilities   |
|----------------------------------|--|
| County of Ventura                | Strengthen outreach efforts and address the health and safety needs of people experiencing unsheltered homelessness. Identify funding sources and agreements to establish a "Command Center" for coordinated multi-disciplinary team (MDT) outreach. |
| Ventura County Continuum of Care | Identify additional funding sources for lived experience (PLE) peer support and engagement. Prioritize and incentivize hiring people with lived experience (PLE) for peer support/engagement.  |

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

### Regional Coordination Narrative - Outreach & Site Coordination

VC CoC and County of Ventura have identified areas to improve system coordination by gaining stakeholder feedback and collaboration around the development of an Outreach Command Center. The OCC would focus on resource provision and outreach, standardizing engagement, and service delivery to ensure a coordinated approach. Multi-disciplinary street outreach will improve the quality of care for a person experiencing homelessness, ensuring a more holistic, whole-person approach and improved outcomes. Incorporating Persons with lived experience can help with service delivery and rebuild trust with the homeless community. The Ventura County Board of Supervisors recently approved 12 new homeless service positions which include an expansion to the dedicated homeless liaison unit with officers who are familiar with the population and service providers, positions for prevention funding services, Homeless Solutions Director, Housing Solutions Director and Data Analyst. The OCC will function under the Multi Disciplinary Team which includes, Healthcare Agency, Public Works Watershed Protection, Ventura County Probation, Ventura County Sheriff's Department Homeless Liaison Unit, Ventura County Fire, Homeless Services and County Executive Office Homeless Solutions Director as the lead.

## Land Use & Development

| Participating Jurisdictions      | Roles & Responsibilities  |
|----------------------------------|---|
| County of Ventura                | Coordinate with the Housing Community Development Team to identify siting and available land. Work with jurisdictional leads to review their State of California's approved Housing Element Plan, land use and development standards.   |
| Ventura County Continuum of Care | Coordinate with the Housing Community Development Team to identify siting and available land. Work with jurisdictional leads to review the cities State of California's approved Housing Element Plan, land use and development standards. Assist jurisdictions in identifying system gaps and provide feedback and |

recommendations on best uses of funding.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

### **Regional Coordination Narrative - Land Use & Development**

The Ventura County Board of Supervisors recently approved 1 housing solutions director position to support and facilitate policy development around innovated housing typologies, collaboration and coordination among local jurisdictions. County of Ventura and VC CoC propose to encourage efforts to ensure consistency across jurisdictions to pursue funding opportunities and programs in communities with identified gaps. Continue to participate in discussions with local jurisdictions pursuing State Homekey projects to expand PSH units. Continue to participate in presentations to city councils/board of supervisors and provide guidance on key components of each Homekey application, including the supportive services plans, data on subpopulations, and data for racial equity. CoC will continue to encourage jurisdictions to enhance participation in Continuum of Care (CoC), pursue existing and new financial resources to develop housing, evaluate and make policy recommendations related to housing at the local, state, and federal levels. CoC will continue to encourage local jurisdictions to identify and evaluate underutilized publicly owned land (state, County, City) for affordable housing development, to support local efforts to seek ProHousing Designations from the California Department of Housing and Community Development (HCD) to facilitate prioritization of local projects for state funding and encourage local jurisdictions to pursue lower-cost housing typologies like tiny homes, accessory dwelling units, hotel/motel conversions, prefabricated modular homes, shipping containers, etc. to meet affordable housing needs.

## **Development of Interim and Permanent Housing Options**

| <b>Participating Jurisdictions</b> | <b>Roles &amp; Responsibilities</b>   |
|------------------------------------|---|
| County of Ventura                  | Provide input and help influence the structure, utilization, and maintenance of permanent funding. Encourage increasing permanent housing options. Research and pursue dedicated revenue streams adopted by other communities and determine feasibility for Ventura County (e.g., Bond Measure).. |
| Ventura County Continuum of Care   | Prioritize funding to increase permanent housing and supportive services. Research and identify grant funding dedicated to the development of permanent housing (PSH, PH, RRH and HP) and operating subsidies.  |

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

### **Regional Coordination Narrative - Shelter, Interim, and PH Options**

To address homelessness effectively and efficiently, Ventura County and VC CoC can play a vital role in providing feedback and encouragement to focus on increasing permanent housing options. There are more people cycling into homelessness than there are exiting homelessness, revealing an underinvestment in more permanent solutions such as permanent housing and prevention strategies. To off-set this imbalance, sustainable funding is required to consistently invest in long-term solutions to functionally end homelessness. With the onboarding of the homeless solutions director and housing solutions director, these key positions will facilitate discussions around investments into permanent

housing while utilizing a 1:4:10 ratio to ensure for every 1 interim housing unit, 4 permanent housing units are needed to serve 10 households through prevention and diversion services. In addition, two positions have been created to support and enhance coordination and connections among service providers.

## Coordination of & Connection to Service Delivery

| Participating Jurisdictions      | Roles & Responsibilities   |
|----------------------------------|--|
| County of Ventura                | Encourage the utilization of a 1:4:10 ratio framework to prioritize investments in permanent housing and homelessness prevention. For every 1 unit of interim housing developed, aim to develop 4 units of permanent housing, and serve 10 households through homelessness prevention. |
| Ventura County Continuum of Care | Prioritize funding to increase countywide, flexible homeless prevention funding. Research and identify grant funding dedicated to serve those at risk and at imminent risk of homelessness.  |

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

### Regional Coordination Narrative - Coordination & Connection to Service Delivery

To address homelessness effectively and efficiently, Ventura County may play a vital role in encouraging the development and increase of permanent housing options by researching and encouraging local jurisdictions to pursue dedicated revenue streams adopted by other communities and determine feasibility for Ventura County (e.g., Bond Measure). Monitor resource availability and adjust ratios accordingly to pursue systemwide balance in prevention, interim housing, and permanent housing resources. The Homeless Solutions Director will lead the implementation of inter-agency coordination and develop programs aligned with strategic county wide goals. The Housing Solutions Director will promote housing development countywide, address land use with jurisdictions by focusing on equity in communities with the greatest need.

## System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

*Guidance:*

*Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this*

application.

The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.
- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

## SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a  
3,165

### Key Actions PM 1

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| Key Action | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|------------|---|--------------|-------------|--------------------------|----------------------------|----------------------------|
|------------|---|--------------|-------------|--------------------------|----------------------------|----------------------------|

|  |                |                |                                  |                |          |  |
|--|----------------|----------------|----------------------------------|----------------|----------|--|
| Build the capacity of the homelessness response system to utilize resources that quickly and compassionately assess a household's needs and provides tailored resources to individuals and families in crisis. | HHAP/ ESG/ CoC | Federal/ State | Ventura County Continuum of Care | Ventura County | 7/1/2025 | <p>Process Measure: Documentation of various types of funding released via CoC NOFAs.</p> <p>Outcome Measures: Total number of new contracts executed per funding type (federal, state).</p> |
|--|----------------|----------------|----------------------------------|----------------|----------|--|

|  |                              |                |                                  |                |          |  |
|--|------------------------------|----------------|----------------------------------|----------------|----------|--|
| Increase investments into, or otherwise scaling up, specific interventions or program types. | HHAP/ ESG/ CoC/HomeKey/ CDBG | Federal/ State | Ventura County Continuum of Care | Ventura County | 7/1/2025 | <p>Process Measure: Documentation of various programs/projects offered throughout the CoC and community development.</p> <p>Outcome Measure: Total number of new projects or expansion projects implemented.</p> |
|--|------------------------------|----------------|----------------------------------|----------------|----------|--|

|  |                |                |                                  |                |          |   |
|--|----------------|----------------|----------------------------------|----------------|----------|---|
| Allocate funding to Rapid Rehousing utilizing HHAP 5 funding for service providers to continue supporting clients in obtaining housing quickly, increasing their self-sufficiency with the end goal of staying housed. RRH | HHAP/ ESG/ CoC | Federal/ State | Ventura County Continuum of Care | Ventura County | 7/1/2025 | <p>Update: Process measure: Rapid Rehousing Services is one of our highest utilized and rapidly expended programs that allows for a rapid connection of individuals and families to permanent</p> |
|--|----------------|----------------|----------------------------------|----------------|----------|---|



funding will ensure housing is identified, rent and move-in assistance is provided, and case management is continued to help stabilize the client.

housing while connecting them to supportive services that help to overcome barriers that stand in the way of maintaining permanent housing. As the number of persons accessing homeless services continues to grow, we need to ensure we have programs and available funding in place that provide rapid housing solutions that can potentially lead to permanent housing. Outcome Measure Updated: Rapid Rehousing programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation efforts, with guidance from the CoC Data Committee.

System  
Performance  
Measure 6:  
Successful  
placements to  
permanent  
housing  
destinations.

System  
performance  
measure 1a  
focuses on the  
number of  
people  
accessing  
services who  
are  
experiencing  
homelessness.

System  
performance  
measure six  
focuses on how  
successful

Rapid  
Rehousing  
projects are at  
helping people  
exit to  
permanent  
housing. This  
measure is  
looking for an  
increase in the  
percentage of  
people who exit  
to positive  
destinations  
from a Rapid  
Rehousing  
project during  
the reporting  
period. CoC will  
also continue  
monitoring on a  
monthly and  
quarterly basis  
verifying  
number of  
persons served,  
specific  
program  
outcomes and

|  |                |               |                                  |                |          |  |
|--|----------------|---------------|----------------------------------|----------------|----------|--|
|  |                |               |                                  |                |          | utilization of funds to rapidly re-house unsheltered individuals.  |
| Allocate funding to implement a robust Prevention Program utilizing HHAP 5 funding to assist with short term rental assistance, safety planning, program information, referrals and other services that assist in preventing homelessness. Funding will also support shelter diversion programs such as case management, temporary financial assistance to secure housing, job search, housing navigation, advocacy services and others. | HHAP/ ESG/ CoC | Federal/State | Ventura County Continuum of Care | Ventura County | 7/1/2025 | Updated: "Process Measure (updated): Target prevention and diversion resources to those most at risk of entering emergency shelter, equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people, and coordinate outreach for those currently on the streets. Funding will help households end their homelessness as rapidly as possible, despite barriers, with minimal financial and support resources. More supports are offered to those households who struggle to stabilize and cannot maintain their housing without deeper assistance. Outcome Measure (Updated): |

Homeless  
Prevention  
programs  
evaluation  
methods will  
include a review  
of System  
Performance  
Measures and  
reported on a  
quarterly basis  
to ensure they  
are operating  
efficiently. The  
CoC staff will  
lead the  
evaluation  
efforts, with  
guidance from  
the CoC Data  
Committee.  
System  
Performance  
Measure 2:  
Number of  
Persons who  
Become  
Homeless for  
the First Time  
System  
performance  
measure two  
evaluates the  
number of  
persons who  
become  
homeless for  
the first time  
during the  
reporting  
period. This  
measure  
focuses on  
whether that  
number is  
getting larger,  
staying the  
same, or getting  
smaller. The  
goal of this  
measure is to  
reduce every  
year the

number of people who become homeless for the first time. CoC will also continue monitoring on a monthly and quarterly basis verifying number of persons served, specific program outcomes and utilization of funds to prevent homelessness.

|  |                                 |                              |   |  |                 |  |
|--|---------------------------------|------------------------------|---|--|-----------------|--|
| <p>1% of HHAP 5 funding will be utilized to support the Homeless Management Information System to balance administration of the system with the increase in services and programs that require AB977 compliance.</p> | <p>HHAP/ CoC/ General Funds</p> | <p>Federal/ State/ Local</p> | <p>Ventura County Continuum of Care</p> | <p>Ventura County, Human Services Agency</p> | <p>7/1/2025</p> | <p>Process measure: Due to the increase in services and programs funded by federal and state funding and the nexus between the increased number of projects for AB977 compliance, funding to support HMIS administration is necessary.</p> |
|  |                                 |                              |   |  |                 | <p>Outcome measure: Compliance with AB977, quarterly reporting and annual reporting to ensure compliance and creation of newly funded projects.</p>  |

|  |                                 |                       |   |  |                 |   |
|--|---------------------------------|-----------------------|---|--|-----------------|---|
| <p>Allocate HHAP 5 funding to support Homeless Management Information System (HMIS) vendor upgrades, regular reporting on a dashboard for public transparency and Housing and shelter investments based on local data. Additionally, support youth services by integrating regional data into housing needs.</p> | <p>HHAP/ CoC/ local funding</p> | <p>Federal/ State</p> | <p>Ventura County Continuum of Care</p> | <p>Ventura County, Human Services Agency</p> | <p>4/1/2025</p> | <p>Updated: Process measure: Due to the increase in services and programs funded by federal and state funding and the nexus between the increased number of projects for AB977 compliance, funding to support HMIS upgrades is necessary. Upgrades may allow the implementation of real time data dashboard of available shelter and housing in the community to ensure appropriate and timely referrals are made in the HMIS system for transparency and upgraded reporting features. Outcome Measure (Updated): Quarterly, annually and by the end of the performance period, CoC will work with the HMIS lead that will be serving in a support and technical role to ensure positive outcomes for all end users</p> |
|--|---------------------------------|-----------------------|---|--|-----------------|---|

participating in HMIS/CES. CoC will evaluate progress toward developing a data dashboard and work with hmis on annual reporting requirements which include reviewing system performance metrics, and data quality checks. CoC will evaluate regional data in partnership with Youth providers for youth planning purposes to support the creation of a Youth Action Board and identify housing needs. CoC will continue to monitor monthly, quarterly to identify progress and utilization of funds.

## SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

| Racial/Ethnic Group    | Measure |
|------------------------|---------|
| African American/Black | 238     |

### Key Actions PM 1

| Key Action | Funding Source(s) the region intends to use to | Funding Type | Lead Entity | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method |
|------------|--|--------------|-------------|--------------------------|----------------------------|----------------------------|
|------------|--|--------------|-------------|--------------------------|----------------------------|----------------------------|

**achieve the action**

|  |          |                |                                  |  |           |   |
|--|----------|----------------|----------------------------------|--|-----------|---|
| De-aggregate administrative data for use in decision making processes and planning.                      | CoC/HHAP | Federal/ State | Ventura County Continuum of Care | Ventura County and Data Performance and Evaluation Committee | 9/30/2025 | <p>Process Measure: Documentation of how data regarding racial inequities are being used to inform CoC planning and activities to increase services.</p> <p>Outcome Measure: Comparison of Ventura County performance across these measures to national and regional trends by race and ethnicity and review CES practices that may be perpetuating racial and ethnic inequities.</p> |
| Ensuring those with lived experience have a role in program design, strategy development, and oversight. | CoC      | Federal        | Ventura County Continuum of Care | Ventura County CoC and Persons with Lived Experience Group   | 9/30/2025 | <p>Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line</p>  |



staff who work directly with people experiencing homelessness.

|  |     |         |                                  |  |           |  |
|--|-----|---------|----------------------------------|--|-----------|--|
| Developing workgroups and hosting training related to advancing equity countywide. | CoC | Federal | Ventura County Continuum of Care | Ventura County CoC and Persons with Lived Experience Group | 10/1/2024 | <p>Process Measure: Documentation of training from PLE to advance equity and inclusion.</p> <p>Outcome Measure: Number of trainings/workgroups offered to service providers countywide through CoC Planning Grant Dollars.</p> |
|--|-----|---------|----------------------------------|--|-----------|--|

## SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b  
1,356

### Key Actions PM 1

| Key Action                                   | Funding Source(s) the region intends to use to achieve the action | Funding Type   | Lead Entity                      | Collaborating Entity/ies | Target Date for Completion | Success Measurement Method   |
|--|---|----------------|----------------------------------|--------------------------|----------------------------|--|
| Access to rapid rehousing, permanent housing | HHAP/ ESG/CoC   | Federal/ State | Ventura County Continuum of Care | Ventura County           | 10/1/2024                  | Update: Process measure: Rapid Rehousing Services is one of our highest utilized and rapidly expended programs that allows for a rapid |

connection of individuals and families to permanent housing while connecting them to supportive services that help to overcome barriers that stand in the way of maintaining permanent housing. As the number of persons accessing homeless services continues to grow, we need to ensure we have programs and available funding in place that provide rapid housing solutions that can potentially lead to permanent housing. Outcome Measure Updated: Rapid Rehousing programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation

efforts, with guidance from the CoC Data Committee.

System Performance Measure 6: Successful placements to permanent housing destinations.

System performance measure 1a focuses on the number of people accessing services who are experiencing homelessness.

System performance measure six focuses on how successful

Rapid Rehousing projects are at helping people exit to permanent housing. This measure is looking for an increase in the percentage of people who exit to positive destinations from a Rapid Rehousing project during the reporting period. CoC will also continue monitoring on a monthly and quarterly basis verifying number of

persons served, specific program outcomes and utilization of funds to rapidly re-house unsheltered individuals.

|   |     |               |                                  |  |           |   |
|---|-----|---------------|----------------------------------|--|-----------|---|
| Incorporate inclusive strategies through peer support and consumer involvement and efforts to reduce the number of persons experiencing homelessness. | CoC | Federal/State | Ventura County Continuum of Care | Ventura County, Housing and Services Committee | 10/1/2025 | Provide wrap-around, individualized, comprehensive services to protect the stability of housing, especially in times of crisis by increasing partnership with managed health care plans and behavioral health system. |
|---|-----|---------------|----------------------------------|--|-----------|---|

|  |              |               |                                  |                |           |   |
|--|--------------|---------------|----------------------------------|----------------|-----------|---|
| Allocate HHAP 5 funding to support Rapid Re-housing and incorporate youth set aside funding for service providers to continue supporting clients in obtaining housing quickly, increasing their self-sufficiency with the end goal of staying housed. RRH funding will ensure housing is identified, rent and move-in assistance is provided, and case | HHAP/ESG/CoC | Federal/State | Ventura County Continuum of Care | Ventura County | 10/1/2024 | Update: Process measure: Rapid Rehousing Services is one of our highest utilized and rapidly expanded programs that allows for a rapid connection of individuals and families to permanent housing while connecting them to supportive services that help to overcome barriers that stand in the way of maintaining |
|--|--------------|---------------|----------------------------------|----------------|-----------|---|

management is continued to help stabilize the client.

permanent housing. As the number of persons accessing homeless services continues to grow, we need to ensure we have programs and available funding in place that provide rapid housing solutions that can potentially lead to permanent housing. Outcome Measure Updated: Rapid Rehousing programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation efforts, with guidance from the CoC Data Committee. System Performance Measure 6: Successful placements to permanent housing destinations. System performance

measure 1a focuses on the number of people accessing services who are experiencing homelessness. System performance measure six focuses on how successful Rapid Rehousing projects are at helping people exit to permanent housing. This measure is looking for an increase in the percentage of people who exit to positive destinations from a Rapid Rehousing project during the reporting period. CoC will also continue monitoring on a monthly and quarterly basis verifying number of persons served, specific program outcomes and utilization of funds to rapidly re-house unsheltered individuals.

|  |           |                |                                  |                                    |           |   |
|--|-----------|----------------|----------------------------------|------------------------------------|-----------|---|
| Allocate HHAP 5 funding to support HomeKey | HHAP/ CoC | Federal/ State | Ventura County Continuum of Care | Ventura County, HomeKey recipients | 10/1/2024 | Updated: Process Measure: Increase short- |
|--|-----------|----------------|----------------------------------|------------------------------------|-----------|---|

Projects or housing developments and incorporate youth set aside funding by means of acquisition of land, building, improvement or renovation of land or building being used as permanent housing, maintenance of land or building being used as permanent housing.

term to long term rental subsidies and stabilizing case management services to regain stable housing. Outcome Measure (updated): Permanent Housing programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation efforts, with guidance from the CoC Data Performance and Evaluation Committee. System Performance Measure 5: The extent to which persons who exit homelessness from permanent housing destination return to homelessness. System performance measure five evaluates recidivism, measuring the

percent of returns to homelessness in people who exited to permanent housing. Specifically, this measure looks at returns over three time periods as well as the overall number of returns over two years:

- Number returning to homelessness in less than 6 months
- Number returning to homelessness from 6 to 12 months
- Number returning to homelessness from 13 to 24 months
- Total number of returns to homelessness over 2 years

System Performance Measure 3: Number of people exiting homelessness into permanent housing.

|   |               |                |                                  |                |           |   |
|---|---------------|----------------|----------------------------------|----------------|-----------|---|
| Allocate HHAP 5 funding to support the ongoing operation of existing voucher programs for adults and transitional age | HHAP/ CoC/ESG | Federal/ State | Ventura County Continuum of Care | Ventura County | 10/1/2024 | Updated: Process Measure: Maintain operations of existing shelters and increase shelter options for Transitional age youth. |
|---|---------------|----------------|----------------------------------|----------------|-----------|---|



youth who are unsheltered, those exiting institutions such as jail or hospitals and/or recuperative care services. Funding will also support and sustain case management services for Trauma-Informed interim housing.

(Updated): Performance/Outcome Measures: Interim housing programs evaluation method will include a review on System Performance Measures that are reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation efforts, with guidance from the CoC Data Performance and Evaluation Committee. System Performance Measure 4: Length of Time Persons Remain Homeless System performance measure one evaluates length of time homeless, measuring the average and median length of time people spend in homeless situations (including Emergency Shelters). This measure focuses on whether that time period is

getting shorter,  
staying the  
same, or getting  
longer.

System

Performance

Measure 6:

Successful

Placement in

Permanent

Housing

System

performance

measure six

focuses on how

successful

emergency

shelter projects

are at helping

people move off

the "street" and

towards

permanent

housing. This is

important

because people

living on the

street and in

places not

meant for

human

habitation are at

an increased

risk of death.

This measure

calculates the

percent of

Emergency

Shelter who

have exited to a

permanent

housing

destination as

recorded in

HMIS during the

report period.

The measure is

looking for an

increase in the

percentage of

people who exit

to permanent

housing

destinations from an emergency shelter project during the reporting period. Quarterly, annually and by the end of the performance period, CoC will review and analyze the System Performance Metric data and PIT and continue to monitor on a monthly and quarterly basis verifying number of unaccompanied youth served, specific program outcomes and utilization of funds for interim shelter activities."

|   |                  |                      |   |                       |                  |  |
|---|------------------|----------------------|---|-----------------------|------------------|--|
| <p>Allocate HHAP 5 funding to support the acquisition of land, building, improvement or renovation of land or building being used as permanent housing, maintenance of land or building being used as permanent housing.</p> <ul style="list-style-type: none"> <li>• Services for people in</li> </ul> | <p>HHAP/ CoC</p> | <p>Federal/State</p> | <p>Ventura County Continuum of Care</p> | <p>Ventura County</p> | <p>10/1/2024</p> | <p>Updated: Process Measure: Increase short-term to long term rental subsidies and stabilizing case management services to regain stable housing. Outcome Measure (updated): Permanent Housing programs evaluation</p> |
|---|------------------|----------------------|---|-----------------------|------------------|--|

permanent housing programs that are Trauma-Informed and practice harm reduction, to include intensive case management services. Case management will be provided during the duration of services utilized a phased approach. Projects will utilize Housing First Principles, trauma informed care practices and incorporate system level performance measures. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.

methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation efforts, with guidance from the CoC Data Performance and Evaluation Committee. System Performance Measure 5: The extent to which persons who exit homelessness from permanent housing destination return to homelessness. System performance measure five evaluates recidivism, measuring the percent of returns to homelessness in people who exited to permanent housing. Specifically, this measure looks at returns over three time periods as well as the overall number of returns over two

years:

- Number returning to homelessness in less than 6 months
- Number returning to homelessness from 6 to 12 months
- Number returning to homelessness from 13 to 24 months
- Total number of returns to homelessness over 2 years

System Performance Measure 3: Number of people exiting homelessness into permanent housing.

## SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

| Racial/Ethnic Group    | Measure |
|------------------------|---------|
| Black African American | 90      |

### Key Actions PM 1

| Key Action  | Funding Source(s) the region intends to use to achieve the action | Funding Type  | Lead Entity                      | Collaborating Entity/ies                                     | Target Date for Completion | Success Measurement Method  |
|---|---|---------------|----------------------------------|--|----------------------------|---|
| De-aggregate administrative data for use in decision making processes and planning. | CoC/HHAP  | Federal/State | Ventura County Continuum of Care | Ventura County and Data Performance and Evaluation Committee | 10/1/2025                  | Process Measure: Documentation of how data regarding racial inequities are being used to inform CoC |

planning and activities to increase services.

Outcome Measure: Comparison of Ventura County performance across these measures to national and regional trends by race and ethnicity and review CES practices that may be perpetuating racial and ethnic inequities.

|  |     |         |                                  |   |           |  |
|--|-----|---------|----------------------------------|---|-----------|--|
| Ensuring those with lived experience have a role in program design, strategy development, and oversight. | CoC | Federal | Ventura County Continuum of Care | Ventura CoC and Persons with lived experience Group | 10/1/2025 | Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness. |
|--|-----|---------|----------------------------------|---|-----------|--|

**SPM 2: Number of people accessing services who are experiencing homelessness for the first time.**

SPM 2

## Key Actions PM 1

| Key Action  | Funding Source(s) the region intends to use to achieve the action | Funding Type        | Lead Entity                      | Collaborating Entity/ies   | Target Date for Completion | Success Measurement Method  |
|---|---|---------------------|----------------------------------|--|----------------------------|---|
| Reduce the number of persons who become homeless for the first time.                                    | HHAP/ESG/County   | Federal/State/Local | Ventura County Continuum of Care | Ventura County and Data Performance and Evaluation Committee                     | 9/30/2025                  | <p>Process Measure: Target prevention and diversion resources to those most at risk of entering emergency shelter, equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people, and coordinate outreach for those currently on the streets.</p> <p>Outcome Measure: Reducing the number of persons who become homeless for the first time</p> |
| Implement a robust homeless prevention and diversion program countywide by aligning best practices that | HHAP/ESG/County   | Federal/State/Local | Ventura County Continuum of Care | Ventura County and Data Performance and Evaluation Committee and current HHAP HP | 10/1/2024                  | Updated: "Process Measure (updated): Target prevention and diversion resources to those most at risk of entering  |

will target prevention and diversion resources to those most at risk.

recipients

emergency shelter, equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people, and coordinate outreach for those currently on the streets. Funding will help households end their homelessness as rapidly as possible, despite barriers, with minimal financial and support resources. More supports are offered to those households who struggle to stabilize and cannot maintain their housing without deeper assistance. Outcome Measure (Updated): Homeless Prevention programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will



lead the evaluation efforts, with guidance from the CoC Data Committee.

System Performance Measure 2: Number of Persons who Become Homeless for the First Time

System performance measure two evaluates the number of persons who become homeless for the first time during the reporting period. This measure focuses on whether that number is getting larger, staying the same, or getting smaller. The goal of this measure is to reduce every year the number of people who become homeless for the first time. CoC will also continue monitoring on a monthly and quarterly basis verifying number of persons served, specific program

|  |                  |                     |                                  |   |           |  |
|--|------------------|---------------------|----------------------------------|---|-----------|--|
|  |                  |                     |                                  |   |           | outcomes and utilization of funds to prevent homelessness.   |
| Begin implementing public awareness in collaboration with the VC CoC Public Information Committee regarding prevention services. | CoC              | Federal             | Ventura County Continuum of Care | Ventura County and PIO committee                                      | 10/1/2024 | Process Measure: Provide details of prevention funding to PIO committee for diffusion.   |
| Continue partnership with the United Way Landlord engagement Program.  | CoC/ HHAP/ESG    | Federal/ State      | Ventura County                   | Ventura County Continuum of Care and UWVC Landlord Engagement Program | 6/30/2025 | Process Measure: United Way of Ventura County continues to support agencies with landlord engagement and incentives to increase housing stock in our community which will greatly support those who are utilizing rapid rehousing funds.<br><br>Outcome Measure: Identify and track landlords willing to work with our system of care. |
| Implement a robust countywide homeless prevention and diversion program using  | HHAP/ESG/Cou nty | Federal/State/Local | Ventura County Continuum of Care | Ventura County and Data Performance and Evaluation Committee          | 10/1/2024 | Updated: "Process Measure (updated): Target prevention and diversion resources to  |

HHAP 5 funding and incorporate youth set aside funding, by aligning best practices that will target prevention and diversion resources to those most at risk.

and current HHAP HP recipients

those most at risk of entering emergency shelter, equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people, and coordinate outreach for those currently on the streets. Funding will help households end their homelessness as rapidly as possible, despite barriers, with minimal financial and support resources. More supports are offered to those households who struggle to stabilize and cannot maintain their housing without deeper assistance. Outcome Measure (Updated): Homeless Prevention programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating

efficiently. The CoC staff will lead the evaluation efforts, with guidance from the CoC Data Committee.

**System Performance Measure 2: Number of Persons who Become Homeless for the First Time**

**System performance measure two** evaluates the number of persons who become homeless for the first time during the reporting period. This measure focuses on whether that number is getting larger, staying the same, or getting smaller. The goal of this measure is to reduce every year the number of people who become homeless for the first time. CoC will also continue monitoring on a monthly and quarterly basis verifying number of persons served,

specific program outcomes and utilization of funds to prevent homelessness.

## SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

| Racial/Ethnic Group       | Measure |
|---------------------------|---------|
| White                     | 1,362   |
| Black or African American | 137     |
| Hispanic/Latino           | 867     |

### Key Actions PM 1

| Key Action   | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity                      | Collaborating Entity/ies  | Target Date for Completion | Success Measurement Method  |
|--|---|--------------|----------------------------------|---|----------------------------|---|
| Provide outreach and education to organizations that serve the noted racial or ethnic group that support the goal of preventing and ending homelessness. | CoC   | Federal      | Ventura County Continuum of Care | Ventura County, Community Action, Promotoras Y Promotores Foundation, Gold Coast Health Care Plan | 10/1/2024                  | Process Measure: Identify current partnerships and encourage new organizations to become a partner with the Ventura County CoC. |
| Increase access for those with limited English proficiency including building bi-cultural partnerships with agencies and organizations serving this      | CoC   | Federal      | Ventura County Continuum of Care | Ventura County, Community Action, MICOP, Human Services Agency                                    | 10/1/2024                  | Process Measure: Identify current partnerships and encourage new organizations to become a partner with the Ventura County CoC. |

population.

|   |     |         |                                  |   |           |  |
|---|-----|---------|----------------------------------|---|-----------|--|
| Conduct further research on the different subpopulations experiencing homelessness to determine the housing needs among them. | CoC | Federal | Ventura County Continuum of Care | Ventura County, Data Performance and Evaluation Committee, Housing and Services Committee | 10/1/2024 | Process Measure: Establish new partnerships to begin coordinated efforts around housing needs. |
|---|-----|---------|----------------------------------|---|-----------|--|

### SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3  
825

#### Key Actions PM 1

| Key Action  | Funding Source(s) the region intends to use to achieve the action | Funding Type  | Lead Entity    | Collaborating Entity/ies   | Target Date for Completion | Success Measurement Method  |
|---|---|---------------|----------------|--|----------------------------|---|
| Implement intensive supportive services for those connected to permanent housing resources. | HHAP/CoC/HHIP   | Federal/State | Ventura County | Ventura County Continuum of Care/ Housing and Services Committee | 10/1/2024                  | Process Measure: Increase supportive services case management staffing through leveraged funding and HHAP funding and work toward right sizing staffing ratios for higher service need individuals.<br>Outcome Measure: Develop a Housing retention, supportive services plan |

|  |                  |               |                |                                  |           |  |
|--|------------------|---------------|----------------|----------------------------------|-----------|--|
|  |                  |               |                |                                  |           | continuum wide.  |
| Allocate funding to support housing retention services and improve access to supportive services and/or physical health and behavioral health services | CoC/HHAP/Cal Aim | Federal/State | Ventura County | Ventura County Continuum of Care | 10/1/2024 | <p>Process Measure: Provide wrap-around, individualized, comprehensive services to protect the stability of housing, especially in times of crisis by increasing partnership with managed health care plans and behavioral health system.</p> <p>Process Measure: Increase short-term to long term rental subsidies and stabilizing case management services to regain stable housing.</p> <p>Outcome Measure (updated): Permanent Housing programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation efforts, with guidance from</p> |

the CoC Data  
Performance  
and Evaluation  
Committee.

System

Performance

Measure 5: The

extent to which

persons who

exit

homelessness

from

permanent

housing

destination

return to

homelessness.

System

performance

measure five

evaluates

recidivism,

measuring the

percent of

returns to

homelessness

in people who

exited to

permanent

housing.

Specifically, this

measure looks

at returns over

three time

periods as well

as the overall

number of

returns over two

years:

- Number

returning to

homelessness

in less than 6

months

- Number

returning to

homelessness

from 6 to 12

months

- Number

returning to

homelessness

from 13 to 24



months  
 • Total number of returns to homelessness over 2 years  
 System Performance Measure 3: Number of people exiting homelessness into permanent housing.

|  |                         |                      |                       |   |                  |  |
|--|-------------------------|----------------------|-----------------------|---|------------------|--|
| <p>Allocate HHAP 5 funding to support operating costs for programs such as Homekey, subsidies to support ongoing operation and availability</p>                      | <p>CoC/HHAP/HomeKey</p> | <p>Federal/State</p> | <p>Ventura County</p> | <p>CoC and HHAP and Homekey funded projects</p> | <p>10/1/2024</p> | <p>Updated: Process Measure: Increase short-term to long term rental subsidies and stabilizing case management services to regain stable housing. Outcome Measure (updated): Permanent Housing programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation efforts, with guidance from the CoC Data Performance and Evaluation Committee. System</p> |
| <p>of permanent housing and transitional housing and/or assisting in management of a building's facilities that can help stabilize or reduce structural decline.</p> |                         |                      |                       |   |                  |  |

Performance Measure 5: The extent to which persons who exit homelessness from permanent housing destination return to homelessness.

System

performance measure five evaluates

recidivism, measuring the percent of returns to homelessness in people who exited to permanent housing.

Specifically, this measure looks at returns over three time periods as well as the overall number of returns over two years:

- Number returning to homelessness in less than 6 months

- Number returning to homelessness from 6 to 12 months

- Number returning to homelessness from 13 to 24 months

- Total number of returns to homelessness over 2 years

System Performance Measure 3: Number of people exiting homelessness into permanent housing.

### SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

| Racial/Ethnic Group       | Measure |
|---------------------------|---------|
| Black or African American | 56      |

#### Key Actions PM 1

| Key Action  | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity                      | Collaborating Entity/ies                 | Target Date for Completion | Success Measurement Method   |
|---|---|--------------|----------------------------------|--|----------------------------|--|
| Review CES practices that may be perpetuating racial and ethnic inequities  | CoC   | Federal      | Ventura County Continuum of Care | Ventura County, VC CoC Providers, VCHMIS | 1/30/2025                  | Process Measure: Review referral data from CES providers to identify racial and ethnic inequities.   |
| Identify cultural/racial gaps to CES “no wrong door approach”. Identify agencies working with cultural/ethnic populations to ensure access to housing and services. | CoC   | Federal      | Ventura County Continuum of Care | Ventura County, VCHMIS                   | 1/1/2025                   | Process Measure: Review referral data from CES providers to identify racial and ethnic inequities among those housed. Identify agencies connected with ethnic or cultural groups that otherwise would not seek services. |

### SPM 4: Average length of time that people experienced

# homelessness while accessing services

SPM 4  
160

## Key Actions PM 1

| Key Action   | Funding Source(s) the region intends to use to achieve the action | Funding Type        | Lead Entity | Collaborating Entity/ies   | Target Date for Completion | Success Measurement Method  |
|--|---|---------------------|-------------|--|----------------------------|---|
| Strengthen outreach efforts and address the health and safety needs of people experiencing unsheltered homelessness. Establish a "Command Center" for coordinated multi-disciplinary team (MDT) outreach | CoC/HHAP/ESG/ local   | Federal/State/local | VC CoC      | County of Ventura, VC Sheriff's Department, CoC Outreach providers | 1/1/2025                   | Process measure: Focus on resource provision and outreach, standardizing engagement, and service delivery to ensure a coordinated approach.   |
| Increase homeless prevention and diversion strategies.   | HHAP/ESG/ local   | Federal/State/local | VC CoC      | County of Ventura, Data Performance and Evaluation Committee       | 10/1/2024                  | Updated: Process Measure (updated): Target prevention and diversion resources to those most at risk of entering emergency shelter, equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people, and coordinate outreach for |

those currently on the streets. Funding will help households end their homelessness as rapidly as possible, despite barriers, with minimal financial and support resources. More supports are offered to those households who struggle to stabilize and cannot maintain their housing without deeper assistance.

Outcome Measure (Updated): Homeless Prevention programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation efforts, with guidance from the CoC Data Committee.

System Performance Measure 2: Number of Persons who Become

Homeless for the First Time System performance measure two evaluates the number of persons who become homeless for the first time during the reporting period. This measure focuses on whether that number is getting larger, staying the same, or getting smaller. The goal of this measure is to reduce every year the number of people who become homeless for the first time. CoC will also continue monitoring on a monthly and quarterly basis verifying number of persons served, specific program outcomes and utilization of funds to prevent homelessness.

|  |                     |                     |        |  |           |   |
|--|---------------------|---------------------|--------|--|-----------|---|
| Identify gaps in rapidly re-housing people from emergency shelter. | CoC/HHAP/ESG/ local | Federal/State/local | VC CoC | County of Ventura, CoC shelter providers | 10/1/2024 | Process measure: Equip emergency shelter and interim housing providers with necessary |
|--|---------------------|---------------------|--------|--|-----------|---|

resources to rapidly re-house people.

### SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

| Racial/Ethnic Group                      | Measure |
|--|---------|
| People who are Multiple Races            | 139     |
| People who are White                     | 165     |
| People who are Black or African American | 133     |

### Key Actions PM 1

| Key Action  | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity                      | Collaborating Entity/ies                         | Target Date for Completion | Success Measurement Method   |
|---|---|--------------|----------------------------------|--|----------------------------|--|
| Ensure those with lived experience have a role in addressing system gaps impacting length of time homeless (unsheltered and sheltered). | CoC   | Federal      | Ventura County Continuum of Care | Ventura County and Persons with Lived Experience | 9/30/2024                  | Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness. |

### SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent

# housing.

SPM 5  
6.00%

## Key Actions PM 1

| Key Action  | Funding Source(s) the region intends to use to achieve the action | Funding Type   | Lead Entity        | Collaborating Entity/ies   | Target Date for Completion | Success Measurement Method   |
|---|---|----------------|--------------------|--|----------------------------|--|
| Implement intensive supportive services for those connected to permanent housing resources. | HHAP/ CoC/ HHIP   | Federal/ State | Ventura County CoC | Ventura County Continuum of Care/ Housing and Services Committee | 10/1/2024                  | <p>Process Measure: Increase supportive services case management staffing through leveraged funding and HHAP funding and work toward right sizing staffing ratios for higher service need individuals.</p> <p>Outcome Measure: Develop a Housing retention, supportive services plan continuum wide. Mitigate returns to homelessness by requiring providers to bring at risk cases to CES meetings to address potential transfers or identity alternative housing</p> |



|   |                 |               |                    |   |           |   |
|---|-----------------|---------------|--------------------|---|-----------|---|
|   |                 |               |                    |   |           | options.  |
| Prioritize funding for supportive services. | HHAP/ CoC/ HHIP | Federal/State | Ventura County CoC | Ventura County Continuum of Care/ Data Performance and Evaluation Committee | 10/1/2024 | Updated: Process Measure: Increase short-term to long term rental subsidies and stabilizing case management services to regain stable housing. Outcome Measure (updated): Permanent Housing programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation efforts, with guidance from the CoC Data Performance and Evaluation Committee. System Performance Measure 5: The extent to which persons who exit homelessness from permanent housing destination return to homelessness. |

System performance measure five evaluates recidivism, measuring the percent of returns to homelessness in people who exited to permanent housing. Specifically, this measure looks at returns over three time periods as well as the overall number of returns over two years:

- Number returning to homelessness in less than 6 months
- Number returning to homelessness from 6 to 12 months
- Number returning to homelessness from 13 to 24 months
- Total number of returns to homelessness over 2 years

System Performance Measure 3: Number of people exiting homelessness into permanent housing.

|                                    |            |               |                    |                          |           |                           |
|------------------------------------|------------|---------------|--------------------|--------------------------|-----------|---------------------------|
| Allocate HHAP 5 funding to support | HHAP/ CoC/ | Federal/State | Ventura County CoC | CoC and HHAP and Homekey | 10/1/2024 | Updated: Process Measure: |
|------------------------------------|------------|---------------|--------------------|--------------------------|-----------|---------------------------|

operating costs for programs such as Homekey, subsidies to support ongoing operation and availability

of permanent housing and transitional housing and/or assisting in management of a building's facilities that can help

stabilize or reduce structural decline.

funded projects

Increase short-term to long term rental subsidies and stabilizing case management services to regain stable housing. Outcome Measure (updated): Permanent Housing programs evaluation methods will include a review of System Performance Measures and reported on a quarterly basis to ensure they are operating efficiently. The CoC staff will lead the evaluation efforts, with guidance from the CoC Data Performance and Evaluation Committee. System Performance Measure 5: The extent to which persons who exit homelessness from permanent housing destination return to homelessness. System performance measure five evaluates recidivism,

measuring the percent of returns to homelessness in people who exited to permanent housing. Specifically, this measure looks at returns over three time periods as well as the overall number of returns over two years:

- Number returning to homelessness in less than 6 months
- Number returning to homelessness from 6 to 12 months
- Number returning to homelessness from 13 to 24 months
- Total number of returns to homelessness over 2 years

System Performance Measure 3: Number of people exiting homelessness into permanent housing.

**SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.**

| Racial/Ethnic Group                             | Measure |
|---|---------|
| People who are Native Hawaiian or Other Pacific | 100.00% |

|  |       |
|--|-------|
| Islander                                 |       |
| People who are Non-Hispanic/ Non-Latino  | 8.00% |
| People who are Black or African American | 7.00% |

### Key Actions PM 1

| Key Action  | Funding Source(s) the region intends to use to achieve the action | Funding Type  | Lead Entity | Collaborating Entity/ies                                    | Target Date for Completion | Success Measurement Method   |
|---|---|---------------|-------------|---|----------------------------|--|
| Ensure those with lived experience have a role in addressing system gaps impacting returns to homelessness.               | CoC   | Federal       | Ventura CoC | Ventura County and Data Persons with Lived Experience Group | 10/1/2024                  | Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness. |
| Partner with mental health providers to ensure wrap around services and engagement are provided to those recently housed. | CoC/Local   | Federal/Local | Ventura CoC | Ventura County and Ventura County Behavioral Health         | 9/30/2024                  | Process Measure: Provide wrap-around, individualized, comprehensive services to protect the stability of housing, especially in times of crisis by increasing partnership with   |

managed health care plans and behavioral health system.

## SPM 6: Number of people with successful placements from street outreach projects.

SPM 6  
47

### Key Actions PM 1

| Key Action   | Funding Source(s) the region intends to use to achieve the action | Funding Type  | Lead Entity | Collaborating Entity/ies  | Target Date for Completion | Success Measurement Method  |
|--|---|---------------|-------------|---|----------------------------|---|
| Increase successful placements from street outreach.                                     | CoC/HHAP/ESG  | State/Federal | Ventura CoC | Outreach Providers  | 9/30/2024                  | <p>Process Measure: Work with outreach providers to ensure data is entered timely and captured correctly.</p> <p>Outcome Measure: Monitor on a quarterly basis outcome measure for outreach providers via HMIS.</p> |
| Engage providers around incorporating an Outreach Command Center for coordinated efforts | CoC/HHAP/ESG  | State/Federal | Ventura CoC | County of Ventura, Sheriffs Department, Probation Department, Water Shed, healthcare agency, human services | 12/31/2024                 | Process measure: Focus on resource provision and outreach, standardizing engagement, and service delivery to ensure a coordinated approach.   |

agency

## SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

| Racial/Ethnic Group                      | Measure |
|--|---------|
| People who are Black or African American | 0       |

### Key Actions PM 1

| Key Action   | Funding Source(s) the region intends to use to achieve the action | Funding Type | Lead Entity | Collaborating Entity/ies  | Target Date for Completion | Success Measurement Method   |
|--|---|--------------|-------------|---|----------------------------|--|
| Ensure those with lived experience have a role in addressing system gaps impacting successful placements into shelter, transitional housing, or permanent housing. | CoC   | Federal      | Ventura CoC | Ventura County and Data Persons with Lived Experience Group, outreach providers | 9/30/2024                  | Process Measure: Participation and input from persons with lived experiences of homelessness to engage in system impact discussions, including members of race and ethnic groups that have been historically marginalized, and front-line staff who work directly with people experiencing homelessness. |

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## Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

*Guidance:*

*Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*Definitions:*

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

| Key Action   | Lead Entity              | Collaborating Entity/ies               |
|--|--------------------------|--|
| De-aggregating administrative data for use in decision making processes to identify overrepresented and underserved populations, | VC CoC/County of Ventura | County, HMIS/CES                       |
| Ensuring those with lived experience have a role in program design, strategy development,  | VC CoC/County of Ventura | County, Persons with Lived Experience, |



and oversight, and the development of workgroups and trainings related to advancing equity to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness.

Housing and Services Committee, Data Performance and Evaluation Committee

Add training and education on the topics of racial and ethnic diversity, including gender equality, for homeless service providers and organizations participating in the VC CoC.

VC CoC/County of Ventura

County, HMIS/CES

Work more closely with our Diversity Equity and Inclusion (DEI) Council to receive and impart trainings to better understand and communicate effectively with underserved or marginalized BIPOC and LGBTIQIA+ communities.

VC CoC/County of Ventura

County of Ventura, CEO DEI Council

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

| Key Action  | Lead Entity | Collaborating Entity/ies   |
|---|-------------|--|
| De-aggregating administrative data for use in decision making processes to identify overrepresented and underserved populations referred to housing.  | VC CoC      | County, HMIS/CES, VC CoC housing providers, Housing and Services Committee |
| Work with and train landlords through open Landlord Engagement Programs to foment anti-discriminatory leasing practices amongst those who may be disproportionately impacted due to race or gender and promote Affirmatively Furthering Fair Housing (AFFH) practices by promoting guidance on Application of the Fair Housing Act to the Screening of Applicants for Rental Housing. | VC CoC      | United Way Ventura County, Housing Authorities                             |
| VC CoC will continue to work with local jurisdictions to shape and implement new housing and land use policies that help reverse longstanding housing disparities and help improve conditions.  | VC CoC      | County of Ventura, local jurisdictions                                     |
| (NEW) Provide deeper outreach to organizations that are led by BIPOC and LGBTIQIA+ that support the goal of preventing and ending homelessness and to ensure service coordination and referrals for permanent housing through our continuum of care.  | VC CoC      | County of Ventura  |

(NEW) Add training and education on the topics of racial and ethnic diversity, including gender equality, for homeless service providers and organizations participating in the VC CoC and conduct further research on the different racial and ethnic subpopulations experiencing homelessness to determine the housing needs among them.

VC CoC

County of Ventura

(NEW) To eliminate racial bias in prioritization and referrals to supportive housing resources, the community, the County and its partners are committed to lifting up our neighbors with lived expertise with a focus on racial equity and centering racial equity throughout the CES redesign process.

VC CoC

Ventura County  
HMIS/CES

(NEW) After successful placement into Permanent/Permanent Supportive Housing, an Exit Interview should be conducted by the housing service provider. Interview questions should include client feedback regarding the placement process to include discrimination, barriers, racial and gender equity and/or any other inequities for BIPOC and underserved populations.

VC CoC

Ventura County  
HMIS/CES and Partner  
Housing Service  
Providers.

## Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

| Key Action   | Lead Entity | Collaborating Entity/ies   |
|--|-------------|--|
| De-aggregating administrative data for use in decision making processes to identify overrepresented and underserved populations that are at risk of returning to homelessness.   | VC CoC      | County of Ventura<br>County, HMIS/CES/ VC<br>CoC Housing providers                   |
| (UPDATED) Work with and train providers and landlords on a consistent basis specifically through open Landlord Engagement Programs to foment anti-discriminatory eviction practices amongst those who may be disproportionately impacted due to race or gender and promote Affirmatively Furthering Fair Housing (AFFH) practices. | VC CoC      | VC CoC, United Way<br>Ventura County   |
| Navigate the tight rental market for households who have complex service needs and barriers to housing that can increase the likelihood tenants are discriminated against. These partnerships also include improved linkages and referrals to legal assistance and advocacy  | VC CoC      | VC CoC, Ventura County<br>Public Defender, Gray<br>Law, United Way<br>Ventura County |

for individuals and families most impacted by the lack of affordable housing and housing discrimination

(NEW) Remain updated on tenant protections and regulations that may impact individuals.

VC CoC

Ventura County

(NEW) To eliminate racial bias within housing retention, the community, the County and its partners are committed to lifting up our neighbors with lived expertise with a focus on racial equity throughout the housing retention and mitigation process/policy.

VC CoC

Ventura County CoC Permanent Supportive Housing Providers

(NEW) Ensuring those with lived experience have a role in program design, and strategy development, related to race and gender equity housing retention policies as it relates to implementation and revising of the VC CoC Supportive Services Plan Guidebook for PSH providers.

VC CoC

Ventura CoC Housing and Services Committee/ PLE

(NEW) After placement into Permanent/Permanent Supportive Housing, an Exit Interview should be conducted by the housing service provider. Interview questions should include client feedback regarding the placement process to include discrimination, barriers, racial and gender equity and/or any other inequities for BIPOC and underserved populations to understand unforeseen conditions/challenges and help ensure housing retention.

VC CoC/County of Ventura

Ventura County HMIS/CES and Partner Housing Service Providers.

## Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

| Key Action   | Lead Entity | Collaborating Entity/ies                  |
|--|-------------|---|
| VC CoC Rank and Review committee will continue to include a diverse membership including people of race/ethnicity representative of the over-represented groups in the homeless population. The VC CoC review and score equity factors for all organizations submitting applications including the BIPOC and LGBTQ+ representation on the agency's board and within leadership of the organizations as well as inclusion of persons with lived experience on the board or in other | VC CoC      | Data Performance and Evaluation Committee |

decision-making capacity. All project applications are reviewed and ranked based on plans to address equity in outcomes for proposed new and renewal projects, as well as their proposed action to eliminate identified barriers.

**Is place-based encampment resolution occurring within the region?**

Yes

**The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.**

**Narrative for place-based encampment resolution**

VC CoC has partnered with local jurisdictions to apply for encampment resolution funding. Two cities have received funding and have received letters of commitment with housing providers, to identify a clear pathway to permanent housing through the coordinated entry system. With the support from Street Outreach teams, each will work with those living in encampments, offer immediate placements through navigation centers, and emergency shelters, including completing CES assessments for referrals to permanent supportive housing units. Referrals to permanent supportive housing units are prioritized through case conferencing meetings that occur every two weeks. Outreach is provided on a weekly basis to ensure people experiencing unsheltered homelessness are connected to services. Law enforcement will work closely with homeless service providers to ensure referrals are made as needed.

**Optional Upload: Evidence of Collaboration and/or Prioritization**

Letter of Support (Central Terrace).pdf

Casa Aliento - Support Letter (1).pdf

Casa de Carmen - Support Letter sig.pdf

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## **Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting**

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
  - Jails
  - Prisons
  - Hospitals:
  - Other Institutional Settings (such as foster care, behavioral health facilities, etc. as

applicable in the region)

**Guidance:**

*At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.*

*To add additional actions, click "Add an Action" at the bottom of the table.*

*If an institution is not present in a jurisdiction, type N/A.*

**Definitions:**

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

| Key Action   | Lead Entity                      | Collaborating Entity/ies  |
|--|----------------------------------|---|
| Identify funding sources to incorporate Emergency Shelter such as congregate shelters, non-congregate shelters for those with justice involvement.   | Ventura County Continuum of Care | VC Probation Agency, VC Sheriff Department, Interface Children and Family Services, Public Defenders Office |
| Identify funding sources to incorporate Short-term Shelter for Sober Living Contracts (28 beds)and or shared housing through master leasing for PRCS (611's) for individuals exiting jail. | Ventura County Continuum of Care | VC Probation Agency, Public Defenders Office  |
| Consider ways to address housing denials based on criminal background and those with active probation/parole status  | Ventura County Continuum of Care | County of Ventura, Public Defenders Office  |

## Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

| <b>Key Action</b>  | <b>Lead Entity</b>               | <b>Collaborating Entity/ies</b>  |
|--|----------------------------------|--|
| Identify funding sources to incorporate Emergency Shelter such as congregate shelters, non-congregate shelters for those with justice involvement.   | Ventura County Continuum of Care | County of Ventura, VC Probation Agency, VC Sheriff Department, Public Defenders Office |
| Identify funding sources to incorporate Short-term Shelter for Sober Living Contract (28 beds) and or shared housing through master leasing for PRCS (611's) for individuals exiting prison. | Ventura County Continuum of Care | County of Ventura, VC Probation Agency, Public Defenders Office                        |
| Consider ways to address housing denials based on criminal background and those with active probation/parole status  | Ventura County Continuum of Care | County of Ventura, VC Probation Agency, Public Defenders Office                        |

## **Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital**

| <b>Key Action</b>   | <b>Lead Entity</b>               | <b>Collaborating Entity/ies</b>                              |
|---|----------------------------------|--|
| Key Action(s)<br>Continue partnership with Recuperative Care services | Ventura County Continuum of Care | Ventura County Healthcare Agency, National Health Foundation |

## **Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)**

| <b>Institutional Setting</b> | <b>Key Action</b>   | <b>Lead Entity</b>               | <b>Collaborating Entity/ies</b>  |
|------------------------------|---|----------------------------------|--|
| Behavioral Health            | Continue partnership with Behavioral Health, identify gaps and needs for those at risk of homelessness and/or homeless.   | Ventura County Continuum of Care | Ventura County Behavioral Health   |
| Foster Care                  | Continue partnership with Human Services Agency, Interface Children and Family Services and Casa Pacifica to engage and link youth exiting the foster care system | Ventura County Continuum of Care | Human Services Agency, Interface Children and Family Services, Casa Pacifica |

to housing and services and vouchers.

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## Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
  - The Homekey Program,
  - The No Place Like Home Program
  - The Multifamily Housing Program
  - The Housing for a Healthy California Program
  - The Homeless Housing, Assistance, and Prevention Program
  - Building Homes and Jobs Act
  - The California Emergency Solutions Grants Program
  - The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
  - HOME Investment Partnerships Act
  - Parolee or probation programs that are intended to prevent homelessness upon release.

*Guidance:*

**All** of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program", then select the program from the drop down list.

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

**Definitions:**

1. **Local Fund Administrator:** *The entity responsible for administering the given funding source.*
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** *Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.*
3. **Funding Amount:** *Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)*
4. **Timeframe of Use:** *The date range the local fund administrator anticipates expending the identified program funds.*

## Funding Landscape

| Funding Program     | Funding Type | Local Fund Administrator                                       | Description of How Funds are/will be Utilized to End Homelessness in the Region  | Funding Amount | Amount Prioritized for permanent Housing Solutions | Timeframe of Use |
|---------------------|--------------|--|--|----------------|--|------------------|
| The Homekey Program | State        | County of Ventura<br>Casa Pacific Center for Family & Children | <p>Transitional Housing for transitional age youth at risk and homeless youth, 18-24. Case management will be provided during the duration of services. Referrals will be prioritized via Coordinated Entry System.</p> <p>Projects will utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures. &lt;5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p> | \$5,918,136.00 | \$5,918,136.00                                     | 2023-2024        |



|                                |       |               |   |                |                |      |
|--------------------------------|-------|---------------|---|----------------|----------------|------|
| The No Place Like Home Program | State | Many Mansions | Provide 50 units of rental housing for homeless seniors. Case management will be provided during the duration of services. Referrals are prioritized via Coordinated Entry System.  | \$6,398,736.00 | \$6,398,736.00 | 2025 |
|                                |       |               | Projects will utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention. |                |                |      |

|                                 |       |               |   |                 |                 |           |
|---------------------------------|-------|---------------|---|-----------------|-----------------|-----------|
| The Multifamily Housing Program | State | Many Mansions | Multifamily rental apartment project which provides affordable housing for individuals and families in the 30% and 50% AMI income level. Mountain View has 77 apartment units to prevent and end unsheltered homelessness. Referrals are prioritized via Coordinated Entry System.              | \$17,398,993.00 | \$17,398,993.00 | 2023-2024 |
|                                 |       |               | Case management will be provided during the duration of services. Projects will utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures. <5% returns to homelessness, decrease length of time |                 |                 |           |

homeless, 55% of participants increase income sources, 97% housing retention.

|  |       |                   |   |                |              |           |
|--|-------|-------------------|---|----------------|--------------|-----------|
| The Homeless Housing, Assistance, and Prevention Program | State | County of Ventura | <p>An array of services are offered via HHAP funding including Rental Assistance for literally homeless individuals. Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Outreach and engagement is offered to support unsheltered individuals and move into positive placements such as shelter and permanent housing, Interim Housing is offered for at risk and unsheltered individuals and families with the goal to place into Permanent Housing.</p> <p>Case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. Referrals are initiated via Coordinated Entry System. &lt;5% returns to homelessness, decrease length of time homeless,</p> | \$1,821,442.40 | \$979,295.80 | 2024-2025 |
|--|-------|-------------------|---|----------------|--------------|-----------|

55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

|   |       |                   |   |              |              |           |
|---|-------|-------------------|---|--------------|--------------|-----------|
| The California Emergency Solutions Grants Program | State | County of Ventura | An array of services are offered via ESG funding including Rental Assistance for literally homeless individuals. Referrals are initiated via Coordinated Entry System.  | \$305,314.00 | \$221,541.00 | 2023-2025 |
|   |       |                   | Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Outreach and engagement are offered to support unsheltered individuals to move into positive placements such as shelter and permanent housing, Interim Housing is provided for unsheltered individuals and families with the goal to place into Permanent Housing. |              |              |           |
|   |       |                   | Case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually.  |              |              |           |

|                          |       |                              |  |              |              |      |
|--------------------------|-------|------------------------------|--|--------------|--------------|------|
|                          |       |                              | <5%returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.   |              |              |      |
| Homeless Prevention ESG  | State | United Way of Ventura County | <p>An array of services are offered via the Prevention ESG funding program including Rental Assistance for at risk of homelessness individuals. Referrals are initiated via Coordinated Entry System.</p> <p>Funding supports direct financial assistance to those who meet category 2 at risk of homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, and move-in expenses. Case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. &lt;5%returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p> | \$75,000.00  | \$75,000.00  | 2024 |
| The California Emergency | State | Mercy House                  | An array of services are offered via the   | \$116,057.00 | \$116,057.00 | 2024 |
|                          |       |                              |  | 0            | 0            |      |

Solutions Grants Program

Prevention ESG funding program including Rental Assistance for at risk of homelessness individuals. Referrals are initiated via Coordinated Entry System.

Funding supports direct financial assistance to those who meet category 2 at risk of homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, and move-in expenses. Case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

The California Emergency Solutions Grants Program

Federal County of Ventura

Supportive Service Enriched Housing, Outreach and Engagement, shelter operations. An array of services are offered via ESG funding including Outreach and engagement are offered to support unsheltered individuals to move into positive placements such as shelter and permanent housing.

\$143,418.00 \$143,418.00 2023-2024

Referrals are sent via Coordinated Entry System.

Interim Housing operations funding is provided for staffing to support unsheltered individuals and families with the goal to place into Permanent Housing.

Case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

|                   |         |                   |  |                |                |      |
|-------------------|---------|-------------------|--|----------------|----------------|------|
| Continuum of Care | Federal | County of Ventura | Interim Housing, Permanent Supportive Housing, Administrative Activities, and Rental Assistance An array of services are offered via CoC funding including Rental Assistance for literally homeless individuals. Housing referrals are prioritized via Coordinated Entry System and direct referrals are sent via CES for rental assistance and shelter. | \$3,726,301.00 | \$2,965,612.00 | 2023 |
|                   |         |                   | Funding supports direct financial assistance to  |                |                |      |

those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses., Interim/Safe Haven is provided for unsheltered individuals with the goal to place into Permanent Housing and expediently move them into shelter. Permanent supportive Housing is provided for Chronically Homeless individuals for permanent housing placement. Referrals are prioritized via Coordinated Entry System.

Onsite case management is provided during the duration of services as well as scattered site PSH models where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

|                                |       |      |  |                 |                 |           |
|--------------------------------|-------|------|--|-----------------|-----------------|-----------|
| The No Place Like Home Program | State | VCBH | <p>Permanent Supportive Housing is provided for Chronically Homeless individuals for permanent housing placement. Referrals are prioritized via Coordinated Entry System.</p> <p>Onsite case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. &lt;5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.</p> | \$22,432,005.00 | \$22,432,005.00 | 2023-2043 |
|--------------------------------|-------|------|--|-----------------|-----------------|-----------|

|                     |       |  |  |                 |                 |           |
|---------------------|-------|--|--|-----------------|-----------------|-----------|
| The Homekey Program | State | County of Ventura/Community Development Partners | <p>Permanent Supportive Housing is provided for Chronically Homeless individuals for permanent housing placement. Referrals are prioritized via Coordinated Entry System.</p> <p>Onsite case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. &lt;5% returns to homelessness, decrease length of time homeless,</p> | \$10,898,333.00 | \$10,898,333.00 | 2023-2024 |
|---------------------|-------|--|--|-----------------|-----------------|-----------|



|                     |       |   |   |                 |                 |           |
|---------------------|-------|---|---|-----------------|-----------------|-----------|
|                     |       |   | 55% of participants increase income sources, 97% housing retention.   |                 |                 |           |
| The Homekey Program | State | County of Ventura/Mesa Ojai                     | <p>Transitional Housing for transitional age youth is provided to expediently move unsheltered youth into temporary housing. Referrals are prioritized via Coordinated Entry System.</p> <p>Onsite case is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. &lt;5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.</p> | \$4,229,800.00  | \$4,229,800.00  | 2023-2024 |
| The Homekey Program | State | City of Thousand Oaks/Sanger-La Brea Industries | <p>Permanent Supportive Housing will be provided for Chronically Homeless individuals for permanent housing placement. Referrals will be prioritized via Coordinated Entry System.</p> <p>Onsite case management will be provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with</p>   | \$26,744,713.00 | \$26,744,713.00 | TBD       |

mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.

|  |       |   |  |                 |                 |           |
|--|-------|---|--|-----------------|-----------------|-----------|
| The Homekey Program                                      | State | Housing Authority of the City of San Bernardino | <p>Permanent Supportive Housing is provided for Chronically Homeless individuals for permanent housing placement, target populations include older adults, Project Roomkey participants and/or behavioral health connected individuals. Referrals are prioritized via Coordinated Entry System.</p> <p>Onsite case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. &lt;5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.</p> | \$32,076,607.00 | \$32,076,607.00 | 2024-2025 |
| The Homeless Housing, Assistance, and Prevention Program | State | Ventura County Continuum of                     | <p>Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing An array of</p>  | \$1,966,090.75  | \$188,982.00    | 2024-2025 |

Care services are offered via HHAP funding including Rental Assistance for literally homeless individuals in partnership with United Way Ventura County Landlord Engagement program. Referrals are sent via Coordinated Entry System.

Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Outreach and engagement is offered to support unsheltered individuals and unsheltered veterans to move into positive placements such as shelter and permanent housing. HMIS support is provided to ensure timely training incorporating online just in time training sessions to support HMIS users. For projects providing direct client care coordination, case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to

homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

|  |       |                |   |                |              |           |
|--|-------|----------------|---|----------------|--------------|-----------|
| The Homeless Housing, Assistance, and Prevention Program | State | Ventura County | Interim Housing, Permanent Housing An array of services are offered via HHAP funding including Rental Assistance for literally homeless individuals in partnership with United Way Ventura County Landlord Engagement program. Referrals are sent via Coordinated Entry System. | \$1,762,942.00 | \$817,991.66 | 2024-2026 |
|--|-------|----------------|---|----------------|--------------|-----------|

Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Outreach and engagement is offered to support unsheltered individuals to move into positive placements such as shelter and permanent housing. Supportive Services for permanently housed individuals and families is offered for housing retention services. All projects providing direct client care coordination, case management is provided during the duration of services. Projects utilize Housing

First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

|  |       |                |   |                |                |           |
|--|-------|----------------|---|----------------|----------------|-----------|
| The Homeless Housing, Assistance, and Prevention Program | State | Ventura County | Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing An array of services are offered via HHAP funding including Rental Assistance for literally homeless and sheltered individuals. Referrals are initiated via Coordinated Entry System.  | \$4,829,424.43 | \$2,637,949.30 | 2024-2026 |
|  |       |                | Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Permanent supportive housing for older adults 55+ is offered to permanently housed individuals and families who are sheltered or unsheltered. Permanent supportive Housing referrals are |                |                |           |

prioritized via Coordinated Entry System.

Housing navigation serves are provided to engage sheltered individuals in obtaining permanent housing and supporting documentation gathering. Homeless prevention is provided for youth to support those at risk of homelessness by means of diverting the homelessness system. Interim shelter is provided for youth at the local university to support those who are unsheltered or at risk. All projects providing direct client care coordination, case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

The Homeless Housing, Assistance, and Prevention Program

State

Ventura County

Administrative, Rental Assistance, Outreach and engagement, Interim Housing, Permanent Housing An array of services are offered via HHAP funding including

\$5,791,833.57

\$3,575,138.29

2024-2027

Rental Assistance for literally homeless and sheltered individuals. Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Operational subsidies for Permanent supportive housing projects are offered and support staffing costs for housing retention and supportive services. Homeless prevention is provided for youth to support those at risk of homelessness by means of diverting the homelessness system. Services coordination is provided for youth engage youth with workforce development, education, mental health services. All projects providing direct client care coordination, case management is provided during the duration of services. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of

participants with successful exits to permanent housing.

|   |       |                |   |              |              |           |
|---|-------|----------------|---|--------------|--------------|-----------|
| The California Emergency Solutions Grants Program | State | Ventura County | <p>Grant funds to be distributed to subrecipients/partners dedicated to providing primarily, Rapid Rehousing, Street Outreach, Emergency Shelter and Homelessness Prevention in local communities. Outreach and engagement will be offered to support unsheltered individuals to move into positive placements such as shelter and permanent housing. Referrals will be sent via Coordinated Entry System.</p> <p>Interim Housing operations funding is provided for staffing to support unsheltered individuals and families with the goal to place into Permanent Housing. Referrals will be sent via Coordinated Entry System.</p> <p>Case management will be provided during the duration of services. Projects will utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. &lt;5% returns to homelessness, decrease length of time homeless, 55% of participants increase income</p> | \$146,267.00 | \$113,785.00 | 2023-2024 |
|---|-------|----------------|---|--------------|--------------|-----------|



|                               |       |                       |   |                |           |
|-------------------------------|-------|-----------------------|---|----------------|-----------|
|                               |       |                       | sources, 85% of participants with successful exits to permanent housing.  |                |           |
| Encampment Resolution Funding | State | City of Thousand Oaks | Resolve critical encampment concerns, and transition individuals into interim shelter with clear pathways to permanent housing or directly into permanent housing. The ERF shelter will provide direct client care coordination, and case management services during the duration of participation. ERF participants are prioritized for PSH placement via Coordinated Entry System.<br><br>Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing. | \$5,828,741.00 | 2023-2026 |
| Encampment Resolution Funding | State | City of Oxnard        | Resolve critical encampment concerns, and transition individuals into interim shelter with clear pathways to permanent housing or directly into permanent housing. The ERF shelters (2) provide direct client care  | \$4,015,639.00 | 2023-2026 |

coordination, and case management services during the duration of participation. ERF participants are prioritized for PSH via Coordinated Entry System.

Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

|   |       |                       |   |              |              |           |
|---|-------|-----------------------|---|--------------|--------------|-----------|
| Bringing Families Home (BFH) - via CDSS | State | Human Services Agency | Interim Housing/Non-Congregate Shelter, Administrative Activities, Rental Assistance/Rapid Rehousing, Diversion and Homelessness Prevention, Supportive Services. Although funding does not have designations on what must be dedicated to PH. Approximately 50% is direct financial assistance for category 1, literally homeless individuals and a combination of interim and permanent housing) and 50% for supportive services. Rental Assistance for literally homeless individuals. Housing referrals are prioritized via Coordinated Entry | \$906,000.00 | \$450,000.00 | 2022-2025 |
|---|-------|-----------------------|---|--------------|--------------|-----------|

System and direct referrals are sent via CES for rental assistance and shelter.

Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Interim shelter is provided for unsheltered individuals with the goal to place into Permanent Housing and expediently move them into shelter. Permanent supportive Housing is homeless families and individuals for permanent housing placement. Referrals are directed via Coordinated Entry System.

Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income

sources, 85% of participants with successful exits to permanent housing.

n/a n/a

n/a n/a

|   |       |                       |  |                |              |           |
|---|-------|-----------------------|--|----------------|--------------|-----------|
| CalWORKs Homeless Assistance - via CDSS | State | Human Services Agency | <p>Approximately 50% is direct financial assistance (combination of interim and permanent housing) and 50% is for supportive services. Although funding does not have designations on what must be dedicated to PH. Approximately 50% is direct financial assistance for category 1, literally homeless individuals and a combination of interim and permanent housing) and 50% for supportive services. Rental Assistance for literally homeless individuals. Housing referrals are prioritized via Coordinated Entry System and direct referrals are sent via CES for rental assistance and shelter.</p> <p>Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses., Interim shelter is provided for unsheltered individuals with the goal to place</p> | \$1,422,618.00 | \$700,000.00 | 2023-2025 |
|---|-------|-----------------------|--|----------------|--------------|-----------|

into Permanent Housing and expediently move them into shelter. Permanent supportive Housing is homeless families and individuals for permanent housing placement. Referrals are directed via Coordinated Entry System.

Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

|               |       |                       |   |              |              |           |
|---------------|-------|-----------------------|---|--------------|--------------|-----------|
| General Funds | Local | Human Services Agency | Direct financial assistance, which is generally all PH (combination of HP & RRH). \$160,000 is dedicated to direct financial assistance, which is generally all PH (combination of HP & RRH). Homeless Prevention for imminent risk and Rental assistance for literally homeless individuals is intended to support a divert individuals into the | \$360,000.00 | \$160,000.00 | 2023-2024 |
|---------------|-------|-----------------------|---|--------------|--------------|-----------|

homeless system. Direct referrals are sent via CES for rental assistance and prevention.

Funding supports direct financial assistance to those who are literally homeless, such as Rental subsidies, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses., Prevention is provided for imminent risk individuals and families with the goal to place or maintain Permanent Housing. Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

|   |             |                       |  |              |              |           |
|---|-------------|-----------------------|--|--------------|--------------|-----------|
| Housing and Disability Advocacy Program (HDAP) via CDSS | state/local | Human Services Agency | Although funding does not have designations on what must be dedicated to PH. Approximately | \$564,314.00 | \$200,000.00 | 2023-2025 |
|---|-------------|-----------------------|--|--------------|--------------|-----------|

50% is direct financial assistance (combination of interim and permanent housing, with majority going to interim housing) and 50% is for supportive services. Interim housing is provided for unsheltered individuals with the goal to place into Permanent Housing and expediently move them into shelter. Permanent housing is dedicated for homeless families and individuals for permanent housing placement. Referrals are directed via Coordinated Entry System.

Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

|   |       |                                      |  |                |                |      |
|---|-------|--------------------------------------|--|----------------|----------------|------|
| Veteran Housing and Homelessness Prevention | State | Cabrillo Economic Development Center | Acquisition, construction, rehabilitation, and preservation of affordable multifamily housing for veterans and their families to allow | \$2,788,410.00 | \$2,788,410.00 | 2024 |
|---|-------|--------------------------------------|--|----------------|----------------|------|

veterans to access and maintain housing stability. Supportive housing for homeless Veterans to expediently support unsheltered Veterans into permanent housing placement.

|  |       |                                      |  |                 |                 |           |
|--|-------|--------------------------------------|--|-----------------|-----------------|-----------|
| The Housing for a Healthy California Program | State | Cabrillo Economic Development Center | Supportive housing for homeless individuals who are recipients of or eligible for health care provided through the California Department of Health Care Services, Medi-Cal program. The goal of the HHC program is to reduce the financial burden on local and state resources due to the overutilization of emergency departments, inpatient care, nursing home stays and use of corrections systems and law enforcement resources as the point of health care provision for people who are chronically homeless or homeless and a high-cost health user. | \$7,680,000.00  | \$7,680,000.00  | 2024      |
| Permanent Local Housing Allocation           | State | County of Ventura                    | Affordable Housing Development, Workforce Housing, Permanent Supportive Housing  | \$3,701,713.00  | \$3,701,713.00  | 2023-2027 |
| General Funds                                | Local | County of Ventura                    | Affordable Housing and Permanent Housing. The predevelopment, development, acquisition, rehabilitation, and preservation of multifamily, residential live-work, rental housing that is affordable to extremely low-, very low-, low-, or moderate-income households, including necessary operating subsidies. The  | \$16,800,000.00 | \$16,800,000.00 | 2023-2027 |



predevelopment, development, acquisition, rehabilitation, and preservation of Affordable rental and ownership housing, including Accessory Dwelling Units (ADUs), that meets the needs of a growing workforce earning up to 120-percent of AMI, or 150-percent of AMI in high-cost areas. ADUs shall be available for occupancy for a term of no less than 30 days.

Assisting persons who are experiencing or at risk of homelessness, including, but not limited to, providing rapid rehousing, rental assistance, supportive/case management services that allow people to obtain and retain housing, operating and capital costs for navigation centers and emergency shelters, and the new construction, rehabilitation, and preservation of permanent and transitional housing.

|                                   |       |                   |  |                |                |      |
|-----------------------------------|-------|-------------------|--|----------------|----------------|------|
| Community Development Block Grant | State | County of Ventura | Funding supports Transitional housing for youth 18-24, shelter operations and street outreach. Outreach and engagement will be offered to support unsheltered individuals to move into positive placements such as shelter and permanent housing. Referrals will be sent via Coordinated Entry System. | \$6,044,202.00 | \$6,044,202.00 | 2024 |
|-----------------------------------|-------|-------------------|--|----------------|----------------|------|

Shelter operations funding is provided for staffing to support unsheltered individuals and families with the goal to place into permanent housing. Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

|                                   |         |                   |   |                |                |           |
|-----------------------------------|---------|-------------------|---|----------------|----------------|-----------|
| HOME-American Rescue Plan Program | Federal | County of Ventura | Affordable Housing Development and Permanent Supportive Housing. Funding is dedicated to support developers, non-profit service providers to assist qualified populations including individuals and families who are experiencing or at risk of experiencing homelessness and other vulnerable population. Projects will prioritize individuals via Coordinated Entry System. | \$4,257,520.00 | \$4,257,520.00 | 2023-2024 |
|-----------------------------------|---------|-------------------|---|----------------|----------------|-----------|

|                 |       |        |                    |              |              |           |
|-----------------|-------|--------|--------------------|--------------|--------------|-----------|
| HOME Investment | State | County | Affordable Housing | \$5,679,088. | \$5,679,088. | 2022-2027 |
|-----------------|-------|--------|--------------------|--------------|--------------|-----------|

|                  |                   |  |    |    |
|------------------|-------------------|--|----|----|
| Partnerships Act | of<br>Ventur<br>a | Development and<br>Permanent Supportive<br>Housing. The HOME<br>program assists cities,<br>counties, developers and<br>nonprofit Community<br>Housing Development<br>Organizations (CHDOs)<br>to create and retain<br>affordable housing.<br>Housing rehabilitation,<br>new construction, and<br>acquisition and<br>rehabilitation, for<br>multifamily projects; new<br>construction and down<br>payment assistance for<br>single-family projects;<br>First-Time Homebuyer<br>down payment<br>assistance, Owner-<br>Occupied Rehabilitation<br>and Tenant-Based<br>Rental Assistance<br>programs; and<br>predevelopment loans to<br>CHDOs. | 00 | 00 |
|------------------|-------------------|--|----|----|

|   |             |                       |  |                    |                    |           |
|---|-------------|-----------------------|--|--------------------|--------------------|-----------|
| Supportive Services<br>for Veteran Families<br>Program (SSVF) -<br>via VA | Federa<br>l | Salvati<br>on<br>Army | SSVF provides<br>Temporary Financial<br>Assistance for<br>unsheltered and at risk of<br>homelessness Veterans,<br>housing Counseling and<br>Advocacy with the goal<br>to permanent housing<br>individuals. All SSVF<br>participants are<br>prioritized on the<br>Veterans By Name list<br>for placement into VA<br>funded GPD transitional<br>housing and VASH<br>vouchers. SSVF<br>"Traditional" Homeless<br>services provides<br>Prevention services<br>(Limited), SSVF Shallow<br>Subsidy, SSVF Rapid<br>Resolution and SSVF<br>Returning Home<br>Initiative. | \$4,170,558.<br>00 | \$4,170,558.<br>00 | 2024-2025 |
|---|-------------|-----------------------|--|--------------------|--------------------|-----------|

|  |         |                           |  |                 |                 |           |
|--|---------|---------------------------|--|-----------------|-----------------|-----------|
| Housing Choice Vouchers (HCVs) - via HUD | Federal | Housing Authority Ventura | HCVs support very low-income families, the elderly, and the disabled to afford decent, safe, and sanitary housing in the private market. The goal is to provide safe and stable housing. | \$20,861,706.00 | \$20,861,706.00 | 2024-2025 |
|--|---------|---------------------------|--|-----------------|-----------------|-----------|

|                                     |         |                                     |   |              |              |      |
|-------------------------------------|---------|-------------------------------------|---|--------------|--------------|------|
| Family Unification Program Vouchers | Federal | Housing Authority San Buena Ventura | Permanent Supportive and Service-Enriched Housing. Vouchers support families whom the lack of adequate housing is a primary factor in: <ul style="list-style-type: none"> <li>a. The imminent placement of the family's child or children in out-of-home care, or</li> <li>b. The delay in the discharge of the child or children to the family from out-of-home care. FUP vouchers support homeless families and children</li> </ul> | \$129,240.00 | \$129,240.00 | 2024 |
|-------------------------------------|---------|-------------------------------------|---|--------------|--------------|------|

|   |         |  |  |                |                |           |
|---|---------|--|--|----------------|----------------|-----------|
| HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD | Federal | Housing Authority San Buena Ventura - Oxnard | Permanent Supportive and Service-Enriched Housing. HUD VASH program combines HUD's Housing Choice Voucher (HCV) rental assistance for homeless Veterans with case management and clinical services provided by the Department of Veterans Affairs (VA). HUD VASH referrals are prioritized via COC Veteran By Name list and paired with SSVF services and GPD programs to quickly place unsheltered homeless individuals into temporary and permanent housing. | \$1,027,653.00 | \$1,027,653.00 | 2024-2025 |
|---|---------|--|--|----------------|----------------|-----------|

|                                     |         |         |   |              |              |           |
|-------------------------------------|---------|---------|---|--------------|--------------|-----------|
| Emergency Housing Vouchers (EHVs) - | Federal | Housing | Funding assist individuals and families | \$608,016.00 | \$608,016.00 | 2024-2025 |
|-------------------------------------|---------|---------|---|--------------|--------------|-----------|

|         |   |   |  |   |   |
|---------|---|---|--|---|---|
| via HUD | I | Authority San Buena Ventura-Oxnard Area | <p>who are homeless, at-risk of homelessness, fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking, or were recently homeless or have a high risk of housing instability. Case management is provided by CoC providers for the duration of services. Referrals are prioritized via Coordinated Entry System.</p> <p>Providers utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures. &lt;5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.</p> | 0 | 0 |
|---------|---|---|--|---|---|

|          |       |                       |   |                |                |           |
|----------|-------|-----------------------|---|----------------|----------------|-----------|
| HomeSafe | State | Human Services Agency | <p>Rental payment, Rental back pay, Security deposit, and more to prevent or address homelessness to support the safety and housing stability of individuals involved in Adult Protective Services (APS), individuals in the APS intake process. Home Safe offers a range of strategies to address and prevent homelessness and support ongoing housing stability for APS clients, including housing-related intensive case management, housing-related financial</p> | \$2,800,000.00 | \$2,800,000.00 | 2024-2025 |
|----------|-------|-----------------------|---|----------------|----------------|-----------|

assistance, deep cleaning to maintain safe housing, eviction prevention, landlord mediation, and more. Home safe accepts referrals via Coordinated Entry system. Case management is provided by CoC providers for the duration of services

|                                |       |                          |  |                 |                 |      |
|--------------------------------|-------|--------------------------|--|-----------------|-----------------|------|
| The No Place Like Home Program | State | People Self Help Housing | <p>New construction for Homeless individuals and families. Funds the development of permanent supportive housing for persons who are in need of mental health services and are experiencing homelessness, chronic homelessness, or at risk of chronic homelessness. Referrals are directed via Coordinated Entry System.</p> <p>Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. &lt;5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.</p> | \$10,352,360.00 | \$10,352,360.00 | 2027 |
|--------------------------------|-------|--------------------------|--|-----------------|-----------------|------|

|               |       |                                   |   |                    |                    |      |
|---------------|-------|-----------------------------------|---|--------------------|--------------------|------|
| General Funds | Local | People<br>Self<br>Help<br>Housing | New construction for Homeless individuals/families and farmworkers to support chronically homeless individuals. Referrals are directed via Coordinated Entry System.  | \$2,056,080.<br>00 | \$2,056,080.<br>00 | 2027 |
|               |       |                                   | Comprehensive case management is provided during the duration of services where case management meets with individuals weekly, monthly or as needed. Projects utilize Housing First Principles, trauma informed care practices, coordination with mainstream benefits and incorporate system level performance measures that are monitored quarterly and annually. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention. |                    |                    |      |

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|  |   |
|--|---|
| <b>Total \$<br/>Available<br/>to prevent<br/>and end<br/>homeless-<br/>ness:<br/>\$248,835,2<br/>71.15</b> | <b>Total<br/>Prioritized<br/>for<br/>Permanent<br/>Housing<br/>Solutions:<br/>\$228,398,6<br/>39.05</b> |
|--|---|

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## Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all

eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:

- CalWORKs
- CalFresh
- Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
- In-home supportive services;
- Adult protective services;
- Child welfare;
- Child care; and
- Medi-Cal benefits through Managed Care Plans

*Guidance:*

**All of the above benefit programs *must* be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.**

*To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.*

*Definitions:*

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs. This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action *supports client access and/or enrollment in the eligible benefit program.***
- **Lead Entity should include the name of the regional Eligible Applicant responsible for managing the benefit program.**
- **Collaborating Entity may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.**

## Benefit Programs

| Benefit Program | Connection Strategy/ies  | Lead Entity | Collaborating Entity/ies |
|-----------------|--|-------------|--------------------------|
| CalWORKs        | VC CoC service providers are provided up-to-date program specific information through on-going | VC COC      | Human Services Agency    |



|  |   |        |   |
|--|---|--------|---|
|  | <p>trainings by mainstream resource providers and through CoC-wide list serve info sharing. Direct referrals are sent to HSA my benefits CalWin.</p>  |        |   |
| CalFresh   | <p>VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-wide list serve info sharing. Direct referrals are sent to HSA my benefits CalWin.</p>   | VC CoC | Human Services Agency   |
| Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy | <p>VC CoC promotes SOAR certification and shares annual training opportunities offered by SAMSHA for providers to participate with a certificate of completion. VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-wide list serve info sharing.</p> | VC CoC | Human Services Agency, Social Security Administration                     |
| In-home supportive services  | <p>VC CoC service providers refer directly to County of Ventura Human Services Agency, IHSS program for individuals needing in home supportive services.</p>  | VC CoC | Human Services Agency   |
| Adult protective services  | <p>VC CoC service providers are provided up-to-date program specific information through on-going trainings by mainstream resource providers and through CoC-wide list</p>  | VC CoC | Human Services Agency, Adult Protective Services /VC Area Agency on Aging |

|  |   |                      |  |
|--|---|----------------------|--|
|  | serve info sharing. Providers coordinate efforts with APS and VC AAA. APS receives direct referrals for homeless prevention and rapid rehousing.  |                      |  |
| Child welfare                                    | Providers connect individuals and families to my benefits CalWin for CalWorks support, access to Women, Infant and Children (WIC) services.   | Human Service Agency | Children and Family Services   |
| Child care                                       | Services providers are informed of Child Development Resources, Children's Home Society and refer directly.   | VC CoC Providers     | Children's Home Society, Child Development Resources   |
| Medi-Cal benefits through Managed Care Plans     | Referrals may be made to the Human Services Agency (HSA) directly to assist with comprehensive benefits enrollment. CoC provides outreach, education, and technical assistance on health care programs available. | VC CoC               | Human Services Agency  |
| Veteran Affairs Healthcare Benefits and HUD VASH | VC CoC refers individuals directly to VA Health Care, Disability benefits and HUD-VASH through the Ventura CoC Veterans Committee.  | VC CoC               | Veteran Affairs HUD VASH, VA Coordinated Entry System, Gold Coast Veteran Foundation, Salvation Army SSVF, United Way Ventura County, Path, Turning Point Foundation, Housing Authority San Buenaventura, Oxnard and Area. |
| Employment                                       | VC CoC has an active partnership with the Workforce Development Board to ensure referrals for employment, education and training are facilitated. Service   | VC CoC               | Human Services Agency Workforce Development  |

providers may refer homeless program participants for employment training classes, which includes childcare options for households with children. Pathways to Employment assists those experiencing homelessness who are seeking jobs or training

|                             |  |        |                                  |
|-----------------------------|--|--------|----------------------------------|
| Healthcare for the Homeless | Providers may link to one of the 7 Community Service Centers or to one of 8 Health Care for the Homeless locations (One Stop).   | VC CoC | Ventura County Healthcare Agency |
| Mental Health               | Program participants may be referred to any Ventura County Behavioral Health clinic for an Assessment & Referral to substance use and/or mental health services. SAMSHA funds outreach services to connect homeless persons to behavioral health & substance use services. | VC CoC | Ventura County Behavioral Health |

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## Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

### Memorandum of Understanding (MOU)

Fully Executed Exhibit 1 - Ventura County HHAP 5 Memorandum of Understanding.pdf

### Supporting Documentation (Optional)

FINAL Countywide Homelessness MOU\_All Signatures.pdf

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## Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

## Meeting Dates

### Meeting Dates

11/29/2023

11/30/2023

12/13/2023

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

## Stakeholder engagement

### Stakeholders

### Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process

People with lived experience of homelessness

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Connected with agencies informing them of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback. Utilized various communication platforms such as meeting announcements, and email communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals

with lived experience to attend and or provide feedback

Youth with lived experience of homelessness

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Connected with Interface Children and Family Services informing them of the HHAP regional planning and youth set a side allocation, requested participation from staff and/or individuals with lived experience to provide feedback.

Persons of populations overrepresented in homelessness

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

In accordance with Brown Act, HHAP manager informed members of the open meetings via CoC Board meeting, CoC email announcement and posted meeting agendas on the Ventura County CoC website to participate in the following HHAP 5 Regionally Coordinated Action Plan meetings. Utilized various communication platforms such as meeting announcements, email and phone communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback. Participated in Technical assistance with the Ventura County Probation Agency to gain input/ feedback on how to partner, leverage funding and support individuals exiting institutional settings whom are unhoused.

Homeless service and housing providers operating within the region

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform departments, local jurisdictions, etc. of the HHAP regional planning, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

In accordance with Brown Act for CoC board meetings, HHAP manager included an agenda item regarding planning meetings for the Regional Coordinated Action Plan. CoC posted meeting agendas on the Ventura County CoC website to encourage participation and emailed agendas for the following HHAP 5 Regionally Coordinated Action Plan meetings. HHAP manager emailed agendas to committee members for participation on planning. Utilized various communication platforms such as meeting announcements, email and phone communications to inform, requesting participation from staff and/or individuals with lived experience to attend and or provide feedback.

**I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.**

Open

### **Part 3: Funding Plan**

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
  - sustain existing investments towards long-term housing stability and supportive services and
  - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
  - If the Administrative Entity answers “yes” to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

*Guidance:*

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

***The youth set-aside must total at least 10% of all monies received.***

*Administrative costs **may not exceed 7%** of all monies received.*

***Up to 1%*** of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

## Funding Plans from Administrative Entity/ies in Oxnard, San Buenaventura/Ventura County CoC Participating in this Application

### Administrative Entity 1

Which Administrative Entity is submitting the below budget?

County of Ventura

### Funding Plan - County of Ventura

| Eligible Use Category | HHAP-5 Dollars Budgeted | If applicable, Dollars budgeted for the Youth Set-Aside | Activities These Funds will Support  | How are these Activities Aligned with the State's Priorities?   |
|-----------------------|-------------------------|---|--|---|
| Rapid Rehousing       | \$500,000.00            | \$100,000.00  | Funding will support direct financial assistance to those who are literally homeless, such as Rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. Case management will be provided during the duration of services utilized a phased approach. Projects will utilize Housing First Principles, trauma informed care practices and incorporate system level performance measures. <5% returns to homelessness, | Priority 1 under Delivery of Permanent Housing by Sustain existing investments towards long-term sustainability of housing and supportive services; and prioritizing permanent housing solutions.<br><br>By incorporating ongoing rental assistance subsidies and providing access to rapid rehousing funding, this will help VC CoC decrease the number of unsheltered |



decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing. help households end their homelessness as rapidly as possible, despite barriers, with minimal financial and support resources. More supports are offered to those households who struggle to stabilize and cannot maintain their housing without deeper assistance.

homelessness and increase unit inventory of affordable housing and permanent supportive housing. These new resources will support those who are currently sheltered in emergency shelter and connect them with immediate resources to identify housing and allow for capacity for unsheltered individuals and families to enter interim housing or directly into permanent housing. Those unsheltered will also have direct access to housing through this funding source. RRH aligns with our regional plan and VC CoC Strategic plan to end homelessness. More supports may be offered to those households who struggle to stabilize and cannot maintain their housing without deeper assistance and longer term rental

|  |   |  |   |
|--|---|--|---|
| Prevention and Shelter Diversion   | \$2,500,000.00 \$58,000.00  | <p>Funding will support direct financial assistance with dedicated staffing resources by providing, rental assistance, problem-solving and diversion support programs that prevent people at risk of or recently experiencing homelessness from entering, unsheltered or sheltered homelessness, rental arrears for households with incomes at or below 30 percent of the area median income, who pay more than 50 percent of their income. Assisting 250 HH @ \$7,525 each with rental assistance Ø</p> | <p>subsidies. Rental assistance may support rental subsidies, landlord incentives, such as security deposits, holding fees, funding for needed repairs, and recruitment and relationship management costs, and move-in expenses. This funding aligns with SPM 1a and 6.</p> |
| <p>Priority 1 under Delivery of Permanent Housing by Sustain existing investments towards long-term sustainability of housing and supportive services; and prioritizing permanent housing solutions.</p> | <p>By incorporating ongoing rental assistance subsidies through homeless prevention funding, this will help people divert the homeless system and</p> |  |   |

Flexible subsidies to assist 250 HH @ \$1,000 each. Case management will be provided during the duration of services utilized a phased approach. Projects will utilize Housing First Principles, trauma informed care practices and incorporate system level performance measures. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing. Funding will help households end their homelessness as rapidly as possible, despite barriers, with minimal financial and support resources. More supports are offered to those households who struggle to stabilize and cannot maintain their housing without deeper assistance.

keep people housed. More supports may be offered to those households who struggle to stabilize and cannot maintain their housing without deeper assistance. Prevention and Diversion aligns with our regional plan and VC CoC Strategic plan to prevent and end homelessness. This funding aligns with SPM 2

Delivery of Permanent Housing and Innovative Housing Solutions

\$2,500,000.00 \$340,000.00

Funding will support the acquisition of land, building, improvement or renovation of land or buildings being used as permanent housing, maintenance of land or building being used as permanent

Priority 1 under Delivery of Permanent Housing by Sustaining existing investments towards long-term sustainability of housing and

|  |              |   |  |
|--|--------------|---|--|
| Operating Subsidies- Permanent Housing | \$500,000.00 | <p>housing.</p> <ul style="list-style-type: none"> <li>• Services for people in permanent housing programs that are Trauma-Informed and practice harm reduction, to include intensive case management services. Case management will be provided during the duration of services utilized a phased approach. Projects will utilize Housing First Principles, trauma informed care practices and incorporate system level performance measures. &lt;5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.</li> </ul> | <p>supportive services; and prioritizing permanent housing solutions.</p> <p>By incorporating funding toward permanent housing, this will successfully support Homekey projects and services for people such as Trauma Informed supportive services for housing retention. Funding will bridge gaps and bring online more units in our community for those who need wrap around supportive service and housing retention services. This funding aligns with our VC CoC Strategic plan and state priorities. This funding aligns with SPM 1b and 5.</p> |
|  |              | Funding will support operating costs for programs such as Homekey, subsidies to support ongoing operation and availability  | Priority 1 under Delivery of Permanent Housing by Sustain existing investments towards long-   |

of permanent housing and/or assisting in management of a building's facilities that can help stabilize or reduce structural decline. Case management will be provided during the duration of services utilized a phased approach. Projects will utilize Housing First Principles, trauma informed care practices and incorporate system level performance measures. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 97% housing retention.

term sustainability of housing and supportive services; and prioritizing permanent housing solutions.

By incorporating Operating subsidies for permanent housing, this will successfully support projects beyond the initial capitalized funding subsidy and bring more units online for those who have been prioritized for permanent supportive housing. This is critical to help fill the gaps on shovel ready projects, many which will endure an operational funding cliff around 5-8 years in. Operating subsidies for permanent housing aligns with our regional plan and VC CoC Strategic plan to end homelessness by ensuring operations of successful housing

developments continue by ensuring vitality. This funding aligns with SPM 3 and 5.

Operating  
Subsidies-Interim  
Sheltering

Interim Sheltering

\$250,000.00 \$150,000.00

Funding will support the ongoing operation of existing voucher programs for adults and youth whom are unsheltered, those exiting institutions such as jail or hospitals and/or recuperative care services. Funding will also support and sustain case management services for Trauma-Informed interim housing. Case management will be provided during the duration of services utilized a phased approach. Projects will utilize Housing First Principles, trauma informed care practices and incorporate system level performance measures. <5% returns to homelessness, decrease length of time homeless, 55% of participants increase income sources, 85% of participants with successful exits to permanent housing.

This interim solution will sustain existing investments towards long-term sustainability of housing and supportive services. By incorporating funding for existing shelters, this will ensure resource vitality and continue an upward trend with increases in sheltered stays with exits to permanent housing. Funding existing interim shelter is a delicate balance as we dedicate more resources to "outflow" projects such as prevention, housing and rental assistance while also ensuring vitality of exiting shelter projects that support

|  |             |             |  |  |
|--|-------------|-------------|--|--|
|  |             |             |  | individuals from unsheltered homelessness to sheltered. This funding aligns with SPM 1b, 4 and 6.  |
| Improvements to Existing Emergency Shelter |             |             |  |  |
| Street Outreach                            |             |             |  |  |
| Services Coordination                      |             |             |  |  |
| Systems Support                            | \$87,000.00 | \$40,000.00 | Funding to support Homeless Management Information System (HMIS) vendor upgrades, regular reporting on a dashboard for public transparency and Housing and shelter investments based on local data. Additionally, support youth services by integrating regional data into housing needs, particularly around veterans, youth and vulnerable populations including older adults. | System supports funding will sustain existing investments towards assessing regional needs around data systems. Support vendor upgrades to ensure timely, accurate and transparent reporting. This funding aligns with SPM 1a. |
| HMIS                                       | \$60,000.00 |             | Funding will support HMIS system licenses, training, system operating costs and costs associated with carrying out related activities.   | HMIS funding aligns with the State priorities in funding changes to sustain the HMIS lead agency costs. This will support HMIS administration by balancing   |

Administrative  
Costs

\$480,797.20

Funding will support  
HMIS system  
licenses, training,  
system operating  
costs and costs  
associated with  
carrying out related  
activities.

staffing  
inequities amid  
project  
increases and  
ensure AB 977  
compliance.  
  
Administrative  
costs will  
sustain and  
support the  
ongoing costs  
of administering  
HHAP funding  
to ensure  
outcome goal  
compliance,  
expenditure  
deadline  
compliance and  
monitoring.

**Total HHAP-5  
Dollars Budgeted:  
\$6,877,797.20**

**Total HHAP-5  
Youth Set-Aside  
Dollars Budgeted:  
\$688,000.00**

**Youth Set-Aside Minimum**  
\$687,779.72

**HMIS Maximum**  
\$68,777.97

**Administrative Maximum**  
\$481,445.80

**Does this budget propose to support any new interim housing solutions outside of the youth set-aside?**  
No

**Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?**  
No

## Certification

### Participating Eligible Applicant 1

**Participating Eligible Applicant**  
County of Ventura

### Certification County of Ventura

On behalf of the above entered participating eligible applicant, I certify that all information included in this



Application is true and accurate to the best of my knowledge.

**Name**

Christy Madden

**Phone**

(805) 654-2679

**Email**

christy.madden@ventura.org

**Participating Eligible Applicant 2**

**Participating Eligible Applicant**

Oxnard, San Buenaventura/Ventura County CoC

**Certification Oxnard, San Buenaventura/Ventura County CoC**

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

**Name**

Alicia Morales-McKinney

**Phone**

(805) 654-5108

**Email**

alicia.morales-mckinney@ventura.org

# **Memorandum of Understanding**

## **Ventura Countywide Homelessness**

**2/26/2018**

This Memorandum of Understanding (“MOU”) is by and among the following parties: City of Camarillo, a California general law municipal corporation; City of Fillmore, a California general law municipal corporation; City of Moorpark, a California general law municipal corporation; City of Ojai, a California general law municipal corporation; City of Oxnard, a California general law municipal corporation; City of Port Hueneme, a California Charter law municipal corporation; City of San Buenaventura, a California Charter law municipal corporation; City of Santa Paula, a California general law municipal corporation; City of Simi Valley, a California general law municipal corporation; City of Thousand Oaks, a California general law municipal corporation; and the County of Ventura, a political subdivision of the State of California and is effective as to any of the above on the date that party executes this MOU.

WHEREAS, Homelessness is an issue that transcends the borders of each city in the county; and,

WHEREAS, Reducing and eliminating the problems associated with homelessness in Ventura County will take the efforts of each city and the county working cooperatively; and,

WHEREAS, It is the purpose and intent of this MOU to commit the efforts of each city and the county to the common good of all to help address homelessness in this county.

NOW, THEREFORE, the parties to this MOU, for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged and agreed, do hereby agree as follows:

Each city and the county will:

1. Commit to actively participate in the Continuum of Care (COC) by requiring service providers in each community to sign on to

the Memorandum of Understanding between the Ventura County Continuum of Care Alliance and the organization.

2. Develop a crisis response system which includes emergency housing resources for those who present as homeless in their jurisdiction; this housing will include access to case management to support the transition to permanent housing.
3. Pursue permanent housing units across the continuum of care range of housing needs (including transitional, permanent supportive, and extremely affordable) as enumerated in their jurisdiction's Housing Element of their respective General Plan to serve the most vulnerable in their jurisdiction.
4. Require that all entities receiving funding for homeless or housing services from their city/county to commit to the Pathways to Home program by conditioning funding to participation in the Homeless Management Information System (HMIS)
5. Commit to consult with the COC as the city/county considers recommendations for programs and funding related to homelessness.
6. Miscellaneous Provisions.

6.1 **Notice.** All notices required by this MOU will be deemed given when in writing and delivered personally or deposited in the United States mail, postage prepaid, return receipt requested, addressed to the other party at the address set forth below or at such other address as the party may designate in writing:

To City of Camarillo

  
Greg Ramirez  
City Manager

To City of Fillmore  
David Rowland  
250 Central Av.  
Fillmore, CA 93015

To City of Moorpark  
Juanita

To City of Ojai  
Betsy Stix  
Betsy Stix, Mayor  
9-17-2021

To City of Oxnard  
Tim Flynn 9/13/18  
Tim Flynn, Mayor

To City of Port Hueneme  
Brad "Brick" Conners  
Brad "Brick" Conners  
City Manager

To City of San Buenaventura  
Alex D. McIntyre  
CITY MANAGER


To City of Santa Paula  
Dan Singer  
Dan Singer  
City Manager

To City of Simi Valley  
Brian Paul Gardner  
BRIAN PAUL GARDNER  
CITY MANAGER



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CITY OF THOUSAND OAKS

  
Claudia Bill-de la Peña, Mayor

To County of Ventura

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The address to which any notice, demand, or other writing may be given or made or sent to any Party as above provided may be changed by written notice given by that Party as above provided.

**6.2 Governing Law.** This MOU has been made in State of California and shall be construed under California Law. Any legal action regarding the MOU shall be in the venue of Superior Court in the County of Ventura, California.

**6.3 Assignment.** The parties may not assign this MOU or the rights and obligations hereunder without the specific written consent of the others.

**6.4 Entire Agreement.** This document represents the MOU between the parties with respect to the subject matter hereof. All prior negotiations and written and/or oral agreements between the parties with respect to the subject matter of this MOU are merged into this MOU.

**6.5 Amendments.** This MOU may be modified in writing only, signed by the Parties in interest at the time of the modification.

**6.6 Counterparts.** This MOU may be executed in one or more counterparts, each of which shall be deemed to be an

original, but all of which together shall constitute one and the same instrument.

**6.7 Survival.** The obligations of this MOU, which by their nature would continue beyond the termination of the MOU shall survive termination of this MOU.

**6.8 Severability.** If any provision of this MOU is found by a court of competent jurisdiction to be void, invalid or unenforceable, the same will either be reformed to comply with applicable law or stricken if not so conformable, so as not to affect the validity or enforceability of this MOU.

**6.9 Waiver.** No delay or failure to require performance of any provision of this MOU shall constitute a waiver of that provision as to that or any other instance. Any waiver granted by a party must be in writing and shall apply to the specific instance expressly stated.

**6.10 Authority to Execute.** Each party hereto expressly warrants and represents that he/she/they has/have the authority to execute this Agreement on behalf of his/her/their corporation, partnership, business entity, or governmental entity and warrants and represents that he/she/they has/have the authority to bind his/her/their entity to the performance of its obligations hereunder.

IN WITNESS WHEREOF, the Parties have caused this MOU to be executed by their respective governing officials duly authorized by their respective legislative bodies.

# Memorandum of Understanding

## Ventura County Regionally Coordinated Homelessness Action Plan

January 10, 2024

This Memorandum of Understanding (“MOU”) is by and among the following parties: Ventura County Continuum of Care (CoC); and the County of Ventura (County), a political subdivision of the State of California and is effective as to any of the above on the date that party executes this MOU.

WHEREAS, Homelessness is an issue that transcends the borders of each city in the county; and,

WHEREAS, Reducing and eliminating the problems associated with homelessness in Ventura County will take the efforts of CoC and the County working cooperatively; and,

WHEREAS, It is the purpose and intent of this MOU to commit the efforts of CoC and the County to the common good of all to help address homelessness in this region.

NOW, THEREFORE, the parties to this MOU, for good and valuable consideration, the receipt and sufficiency of which is hereby acknowledged and agreed, do hereby agree as follows:

CoC and the County will uphold, participate in, and comply with the following:

1. Commitment to the roles and responsibilities of each eligible applicant within the region as they pertain to outreach and site coordination, siting and use of available public land, the development of interim and permanent housing options, and coordinating, connecting, and delivering services to individuals experiencing homelessness or at risk of experiencing homelessness, within the region.
2. Commitment to Key Actions each eligible applicant will take to improve the system performance measures. Key actions include building the capacity of the homelessness response system to utilize

resources that quickly and compassionately assess a household's needs and provides tailored resources to individuals and families in crisis, increasing investments into, or otherwise scaling up, specific interventions or program types such as the delivery of permanent housing and operational subsidies for permanent housing, rapid re-housing, implement best practices that will target prevention and diversion resources countywide to those most at risk and incorporate inclusive strategies through peer support and consumer involvement and efforts to reduce the number of persons experiencing homelessness, reduce the number of persons who become homeless for the first time and increase successful placements from street outreach.

3. Commitment to Key Actions each eligible applicant will take to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means. Key actions include De-aggregating administrative data for use in decision making processes to identify overrepresented and underserved populations, ensuring those with lived experience have a role in program design, strategy development, and oversight, and the development of workgroups and trainings related to advancing equity to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness.
4. Commitment to actions each eligible applicant will take to reduce homelessness among individuals exiting institutional settings, including but not limited to jails, prisons, hospitals, and any other institutions such as foster care, behavioral health facilities, etc. as applicable in the region. Actions include partnering with Ventura County Behavioral Health, Ventura County Probation Agency, Ventura County Public Defender's Office, and the County of Ventura Human Services Agency to engage people across the system with supportive services that are at risk of entering the homeless response system and/or in shelter and permanent housing.
5. Commitment to roles of each eligible applicant in the utilization of local, state, and federal funding programs to end homelessness by providing a comprehensive summary of available funding, how the funding program will be utilized in the region, the amount prioritized



for permanent housing solutions, and an explanation of how each participating applicant is utilizing local, state, and federal funding programs to end homelessness.

6. Commitment to the roles and responsibilities of each eligible applicant to connect individuals to wrap-around services from all eligible federal, state, and local benefit programs. Wrap-around services include but are not limited to housing and homelessness services and supports that are integrated with the broader social services systems and supports such as social security benefits, Veteran's Healthcare benefits, and Medi-Cal benefits through Managed Care Plans.
7. **Notice.** All notices required by this MOU will be deemed given when in writing and delivered personally or deposited in the United States mail, postage prepaid, return receipt requested, addressed to the other party at the address set forth below or at such other address as the party may designate in writing:

To:  
Ventura County Continuum of Care  
Dawn Dyer, Chair of the VC CoC Board  
855 Partridge Dr.  
Ventura, CA 93009

To:  
County of Ventura  
Chair of the Board of Supervisors  
800 South Victoria Avenue  
Ventura, CA 93003

The address to which any notice, demand, or other writing may be given or made or sent to any Party as above provided may be changed by written notice given by that Party as above provided.

8. **Governing Law.** This MOU has been made in State of California and shall be construed under California Law. Any legal action regarding the MOU shall be in the venue of Superior Court in the County of Ventura, California.

9. **Assignment.** The parties may not assign this MOU or the rights and obligations hereunder without the specific written consent of the others.
10. **Entire Agreement.** This document represents the MOU between the parties with respect to the subject matter hereof. All prior negotiations and written and/or oral agreements between the parties with respect to the subject matter of this MOU are merged into this MOU.
11. **Amendments.** This MOU may be modified in writing only, signed by the Parties in interest at the time of the modification.
12. **Counterparts.** This MOU may be executed in one or more counterparts, each of which shall be deemed to be an original, but all of which together shall constitute one and the same instrument.
13. **Survival.** The obligations of this MOU, which by their nature would continue beyond the termination of the MOU shall survive termination of this MOU.
14. **Severability.** If any provision of this MOU is found by a court of competent jurisdiction to be void, invalid or unenforceable, the same will either be reformed to comply with applicable law or stricken if not so conformable, so as not to affect the validity or enforceability of this MOU.
15. **Waiver.** No delay or failure to require performance of any provision of this MOU shall constitute a waiver of that provision as to that or any other instance. Any waiver granted by a party must be in writing and shall apply to the specific instance expressly stated.
16. **Authority to Execute.** Each party hereto expressly warrants and represents that he/she/they has/have the authority to execute this Agreement on behalf of his/her/their corporation, partnership, business entity, or governmental entity and warrants and represents that he/she/they has/have the authority to bind his/her/their entity to the performance of its obligations hereunder.

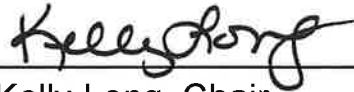
IN WITNESS WHEREOF, the Parties have caused this MOU to be executed by their respective governing officials duly authorized by their respective legislative bodies.

Continuum of Care

County of Ventura



\_\_\_\_\_  
Dawn Dyer  
Ventura County Continuum of Care



\_\_\_\_\_  
Kelly Long, Chair  
Ventura County Board of  
Supervisors



ATTEST: DR. SEVET JOHNSON  
Clerk of the Board of Supervisors  
County of Ventura, State of California

By:   
\_\_\_\_\_  
Deputy Clerk of the Board