



California Interagency Council on Homelessness

HHAP Round 5 Application

Part 1: Regional Identification and Contracting Information

Steps to complete this section:

1. Select the CoC Region.
2. Indicate which of the Eligible Applicants are participating in this HHAP-5 application.
3. For each participating Eligible Applicant, you will also be prompted to indicate whether and how the Eligible Applicant intends to contract with the state (i.e., indicate the Administrative Entity for that eligible applicant's HHAP-5 Allocation).

Please select the Continuum of Care region

Davis, Woodland/Yolo County CoC

Application Participation Guidance:

Cal ICH encourages eligible applicants to apply in collaboration with all eligible applicants in their CoC Region and submit a single Regionally Coordinated Homelessness Action Plan. Applicants may apply together and still receive funds separately.

- *Large Cities **must** apply as part of the regional application with the County and CoC.*
- *Counties **must** apply as part of a regional application with the CoC and any overlapping Large Cities.*
 - *In a multi-county CoC: Counties **are strongly encouraged to** apply in collaboration with other counties that are served by the same CoC.*
- *A CoC that serves a single county **must** apply as part of the regional application with the County and any overlapping Large Cities.*
- *A CoC that serves multiple counties **must either:***

- *Apply as part of a regional application with multiple Counties and any overlapping Large Cities; and/or*
- *Participate in the regional application of **each** overlapping County and the Large Cities therein.*

Contracting Guidance:

Each Eligible Applicant (Large City, County, and CoC) has the discretion to receive their base allocation directly or may designate an Eligible Applicant in their region to serve as their Administrative Entity. This selection will indicate to Cal ICH which Eligible Applicant will enter into contract with the state to receive and administer each Eligible Applicant's HHAP-5 allocation.

The Administrative Entity is responsible for HHAP funds and meeting the terms and conditions of the contract. Broadly speaking, this means administering funds, contracting (when necessary) with sub-recipients, and reporting on HHAP-5 dollars and activities to Cal ICH.

- *If you plan to contract with the state to receive and administer **only** your (single) HHAP-5 allocation, select: "Will enter into contract with the state to receive and administer their HHAP-5 allocation individually" under the contracting selection.*
- *If you **do not plan to contract with the state** and instead plan to identify another participating Eligible Applicant in the region to enter into contract with the state to receive and administer your HHAP-5 allocation, select: "Identify another participating Eligible Applicant in their region to enter into contract with the state to receive and administer their HHAP-5 allocation" under the contracting selection. You will then be prompted to designate the Administrative Entity from a list of eligible applicants in the region.*
- *If you plan to contract with the state to **receive and administer multiple HHAP-5 allocations** within your region, select "Will enter into contract with the state to receive and administer their HHAP-5 allocation and allocation(s) from other Eligible Applicants in the region" under the contracting selection.*

Davis, Woodland/Yolo County CoC Region

Davis, Woodland/Yolo County CoC

CA-521 Participation

Is participating in this single collaborative application with the regional partner(s) listed.

CA-521 Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

HPAC Program Analyst

Name

Trevor Quach

Email

Phone

trevor@yolohpac.org

(408) 960-3628

Yolo County

Yolo County Participation

Is participating in this single collaborative application with the regional partner(s) listed.

Yolo County Contracting

Will enter into contract with the state to receive and administer their HHAP-5 allocation individually

Contact Title

Health and Human Services Agency Manager I

Name

Kerrie Covert

Email

Kerrie.covert@yolocounty.org

Phone

(530) 908-3977

Number of Contracts

2

Part 2. Regionally Coordinated Homelessness Action Plan

Participating Jurisdictions' Roles and Responsibilities

Steps to complete this section:

1. Identify and describe the specific roles and responsibilities of **each participating Eligible Applicant** in the region regarding:
 - o Outreach and site coordination;
 - o Siting and use of available land;
 - o Development of interim and permanent housing options; and
 - o Coordination and connection to the delivery of services for individuals experiencing or at risk of experiencing homelessness within the region.
2. Describe and explain how all Participating Jurisdictions are coordinating in each area.

Optional: You may also include roles and responsibilities of small jurisdictions in the region that elect to engage and collaborate on the plan.

Guidance:

Each Eligible Applicant must identify and describe their role in the region for **each** table.

To add additional jurisdictions, click "Add a Participating Jurisdiction" near the bottom of each table.

Outreach & Site Coordination

Participating Jurisdictions	Roles & Responsibilities
County of Yolo	<p>Yolo County has an internal homeless outreach team consisting of three Case Managers and one Program Coordinator. Their goal is to promote timely delivery of necessary medical, behavioral, and supportive services to target populations, link these populations with community resources, support, and improve overall health outcomes. The team has two objectives. 1) Intensive Medical Case Management which serves the highest medical utilizers, those that have high service need, acuity, broad service range, and longevity of care. They provide Enhanced Care Management (ECM), and hospital/Physician Referrals, 2) Community Outreach and service linkage. Yolo County internal homeless outreach team partners with cities, law enforcement, Non-Profits, and Caltrans to identify homeless individuals and encampments. The team provides open office hours, walk up/self-referrals, encampment in-reach, short term assistance, broad reaching services, and a diverse range of services. Yolo County also has a team of 5 analysts, that help coordinate and participate in Case Conferences, HDAP, Emergent Needs/Direct Client Services, developing and monitoring contracts centered around the homeless continuum of care and ranging from Homeless Prevention, Rapid Rehousing, Interim Housing, Permanent Supportive Housing, Emergency Services. The Yolo County Analysts also develop and monitor Substance Use Disorder, Mental Health, Crisis Now, and Prop 47 contracts. Overseeing the homeless services, criminal justice, and behavioral health contracts allows the analyst to analyze the different systems and how they intersect, identify gaps in services, and identify areas needing improvement.</p>
HPAC	<p>HPAC - the Homeless and Poverty Action Coalition - is the Continuum of Care (CoC) for Davis/Woodland/Yolo County (CA-521). While the HPAC nonprofit organization itself does not provide direct services as the Continuum of Care, its constituent agencies provide robust outreach and site coordination services. HPAC administers the Coordinated Entry system for Yolo County, which providers employ to connect clients served with any case-specific programs and to place them in the community queue for any housing opportunities for which they are eligible that become available. The 3 largest Cities in Yolo County, Davis, West Sacramento, and Woodland, each runs a dedicated outreach program that deploys teams of specialists and clinicians into the field to respond to community inquiries and meet clients where they are. Clients are then linked with appropriate resources, including interim housing, assessment for permanent supportive housing, transportation assistance, medical care,</p>

behavioral health care, substance use disorder treatment, homelessness prevention and rapid rehousing programs, and any other programming provided by CoC agencies.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to ensure comprehensive outreach and site coordination to individuals experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Outreach & Site Coordination

HPAC acts as the convening agency for coordinating efforts amongst its constituent agencies, both public and private. Its Board and Subcommittees meet at least monthly to discuss, study, brainstorm, troubleshoot, and continuously improve upon local efforts to address homelessness in Yolo County. Yolo County HHS has a permanent seat on the HPAC Board of Directors.

Staff from the agencies that provide outreach services are in regular contact with HPAC agencies to participate in case conferences, to make warm hand-off referrals, identify and attempt to bridge any gaps in service delivery, and to ensure clients are able to access every available opportunity for which they are eligible. Case-specific information is shared amongst providers in the CoC-administered HMIS to ensure security and confidentiality.

Land Use & Development

Participating Jurisdictions	Roles & Responsibilities
County of Yolo	The County of Yolo is responsible for implementing programs to address land use, transportation, housing, and open space. It is the County's responsibility to develop relationships and work with cities throughout the County to identify their needs, identify available land for development, identify any barriers to the use of the land, and to identify funding that aligns with the cities needs for the development of housing. In addition, Yolo County is in discussions with Bay Area Community Services (BACS), an organization that specializes in developing a spectrum of homeless/housing from Homeless Prevention and stabilization, coordinated entry, Interim Housing, Respite, Rapid Re-housing, permanent supportive housing, housing navigation and landlord engagement with an emphasis in Crisis Navigation, crisis residential & stabilization, intensive case management, and full-service partnership. BACS is looking to purchase and rehabilitate units towards BACS's model of shared community in Yolo County.
HPAC	HPAC will monitor the implementation of the 6th Cycle Housing Elements adopted by each city and Yolo County through which the jurisdictions were required to identify land that is suitable for affordable housing development within the planning period. HPAC will monitor progress on each jurisdiction's programs to maintain, preserve, improve, and develop housing by income category, including reviewing the Annual Progress Reports submitted to the state Housing and Community Development Department. HPAC shall dedicate time and staff resources at its Board and Subcommittee-level meetings to convene and support discussions related to siting and use of available land between its constituent member agencies, including representatives from

each of the cities, the County of Yolo and the Yolo County Housing Authority. The purpose of these ongoing discussions is to ensure the jurisdictions are implementing the Housing Element programs related to the sites inventory and production of affordable housing, and to promote access to any surplus housing resources present within HPAC's service area. The ongoing discussions will also ensure that HPAC and the County identify any opportunities to collaborate with public and private nonprofit member entities to fund and develop affordable housing projects on vacant and underutilized parcels of land.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to use and develop available land to address and end homelessness in the region.

Regional Coordination Narrative - Land Use & Development

HPAC acts as the convening agency for coordinating efforts amongst its constituent agencies, both public and private. Its Board and Subcommittees meet at least monthly to discuss, study, brainstorm, troubleshoot, and continuously improve upon local efforts to address homelessness in Yolo County. Yolo County HHS has a permanent seat on the HPAC Board of Directors.

The Chair of HPAC sits on the Executive Commission to Address Homelessness, upon which elected officials (either City Council or Board of Supervisors members, respective to their jurisdictions) also hold seats. This Commission acts as a County-wide body to coordinate efforts at the executive decision making level for the purpose of addressing homelessness in Yolo County. During meetings of this body, the HPAC Chair may educate the elected members on the results of HPAC's analysis of the Housing Elements of each jurisdiction and provide data, direct feedback, and advocacy from agencies and clients served to inform decisions on issues of land use and development. The Executive Commission members may make recommendations for land use policies in their local jurisdictions, where staff then develop plans for implementation.

Development of Interim and Permanent Housing Options

Participating Jurisdictions	Roles & Responsibilities
County of Yolo	The County of Yolo is in discussions with Bay Area Community Services (BACS), an organization with extensive experience providing housing location services. BACS's team of Housing Coordinators will work on building trust and partnerships with local landlords to destigmatize program participants and increase their likelihood to rent to the behavioral health community based on its history of positive outcomes and will focus on developing core permanent housing in Yolo County. Yolo County has also received \$4,132,714 in Behavioral Health Bridge Housing and is responsible for adding 51 beds for Severely Mentally Ill and Substance Use Disorder Homeless individuals. Yolo County will be responsible for applying to obtain the next round of Behavioral Health Bridge Housing funding to develop more permanent supportive housing. The County will be responsible for identifying and applying for additional funding that will be allocated to the development of more permanent housing. Yolo County has also

been in contact with Yolo County Community Services department to review the County Housing Element and identify available land for development.

HPAC

HPAC's constituent agencies have an established track record of developing interim and permanent housing options in Yolo County, including the development of congregate and non-congregate shelters, permanent supportive housing sites, medical respite beds, bridge housing for transition aged youth, and substance use disorder treatment centers. In previous rounds of HHAP funding, HPAC responded to Yolo County's unsheltered homelessness crisis by prioritizing interim housing solutions to most rapidly meet the basic needs of clients sleeping in conditions not meant for human habitation. For this funding round, HPAC has committed to funding mostly permanent housing solutions, including prevention and shelter diversion, rapid re-housing, operating subsidies for permanent housing, and funds to acquire and/or build permanent housing. No new interim housing solutions will be constructed with HHAP-5 funds, except for youth-focused services in interim housing such as motel/hotel vouchers. As HPAC pivots to meet the challenge of insufficient permanent housing placement opportunities in the community, the majority of HHAP-5 funds will be allocated to permanent housing programs.

Given the individual roles and responsibilities identified above, describe and explain how all participating jurisdictions are or will begin to coordinate these efforts to develop adequate interim and permanent housing options to address and end homelessness in the region.

Regional Coordination Narrative - Shelter, Interim, and PH Options

HPAC acts as the convening agency for coordinating efforts amongst its constituent agencies, both public and private. Its Board and Subcommittees meet at least monthly to discuss, study, brainstorm, troubleshoot, and continuously improve upon local efforts to address homelessness in Yolo County. Yolo County HHSA has a permanent seat on the HPAC Board of Directors.

HPAC Board meetings offer a forum for CoC agencies to engage in discussion about local priorities for permanent and interim housing development, identify potential sources of funding and opportunities to collaborate, and to achieve consensus on funding specific projects through any CoC-administered funds. As the County also has a permanent seat on the HPAC Board, these meetings offer a space for the CoC and HHSA to share resources and to plan how to most effectively make use of their respectively administered funds.

Coordination of & Connection to Service Delivery

Participating Jurisdictions	Roles & Responsibilities
County of Yolo	The County plans to contract with Bay Area Community Supports (BACS). BACS uses a spectrum of both housing and behavioral health services to assist clients in a "whatever it takes" model. For housing, they begin with prevention and housing stabilization, utilize coordinated entry, identify which housing is the best fit for the client: interim housing, rapid rehousing, or permanent supportive housing with a subsidy. They also work to create deeply affordable housing. BACS's spectrum of behavioral

health services includes prevention/wellness, crisis navigation, crisis residential & stabilization using a community-based service team, and intensive case management of full-service partnership services when applicable. BACS is intentional in working and collaborating with community partners who identify clients in need of housing. BACS will collaborate with non-profit organizations that currently have housing navigators and supports but no housing inventory. One of the key goals BACS will implement in Yolo County is building the housing inventory. BACS intends to acquire housing through acquisitions and retain the property management of the housing. BACS will participate in coordinated entry and conduct the VI-SPDAT assessment. In addition, Yolo County will continue to work with current service providers in the county to support their services and ensure the services being provided align with the Yolo County Plan to Address Homelessness. Yolo County will participate in the CoC's service providers meeting, case conferences, and sub-committees to continue to understand the services being provided, and to be able to identify successes and barriers that service providers may be encountering. The County will utilize analysts to analyze outcome measures of services and the delivery of services to be able to support service providers in identifying areas needing improvement. Yolo County will also be working with HPAC to utilize the HMIS system to ensure service providers are inputting their data correctly and timely. Yolo County will help HPAC support service providers when it comes to inputting new programs/services into HMIS and problem-solving data issues in HMIS to ensure that data is clean and accurate.

HPAC

HPAC administers the HMIS for Yolo County, which acts as a secure platform for documenting client program enrollment, sharing information among providers, and enabling data-driven decision making to sustain existing investments towards long-term sustainability while planning for future housing and supportive services needs in the community. HPAC also uses HMIS to administer the permanent supportive housing community queue and convenes case conferences for providers to contact and guide clients through any permanent supportive housing opportunities that become available.

Given the individual roles and responsibilities identified above, describe how all participating jurisdictions are or will begin to coordinate to provide the full array of services, shelter, and permanent housing solutions to people experiencing and at-risk of experiencing homelessness in the region.

Regional Coordination Narrative - Coordination & Connection to Service Delivery

HPAC acts as the convening agency for coordinating efforts amongst its constituent agencies, both public and private. Its Board and Subcommittees meet at least monthly to discuss, study, brainstorm, troubleshoot, and continuously improve upon local efforts to address homelessness in Yolo County. Yolo County HHS has a permanent seat on the HPAC Board of Directors.

HPAC has 2 dedicated Subcommittees, a Data committee focused on monitoring HMIS and any other systems used to coordinate client services, and a Coordinated Entry subcommittee focused on monitoring

and improving upon the Coordinated Entry process and the community queue for permanent supportive housing placements. Subcommittees meet at least monthly, and case conferences are convened as housing opportunities arise.

HPAC is an inclusive body with a long history of collaboration between established and new providers in Yolo County, and will welcome to the table BACS or any other County-contracted agency working to address homelessness in the community.

System Performance Measures & Improvement Plan

Steps to complete this section:

1. Identify the most recent system performance measures for the region.
2. Describe the key action(s) the region intends to take to improve each system performance measure.

Guidance:

Cal ICH shall provide each region with system performance measures by CoC, with the exception of the LA region, which will receive data from all four CoCs within LA County. Applicants must enter that data in the corresponding measures fields in the application. Applicants should not adjust the data provided even if the geographic region of the data does not perfectly align with the participating applicant geography of this application.

*The application must include **at least one** key action for **each** system performance measure. All columns must be filled out for each action.*

For "Funding Type" select one of the options. If you select the blank field, you may type in a unique funding source type.

To add additional actions or racial equity measures, click the appropriate "Add" buttons near the bottom of each table.

Note: While Cal ICH expects most of the disparities listed to be based on race or ethnicity, applicants may identify other populations that are also overrepresented among people experiencing homelessness in the region.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific system performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region

working to address or improve the system performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

- **Timeframe** should include a target date for completion of the key action.
- **Success Measurement Methods** may include a systematic approach or tool used to assess the effectiveness and impact of the key action on the system performance measure. This can be quantitative measures, qualitative feedback, or any combination that provides insight into the progress and outcomes pertaining to the key action. Provide a clear description of how you plan to track and report on the success of your key action.

SPM 1a: Number of people accessing services who are experiencing homelessness.

SPM 1a

1,555

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Yolo County 211 has been identified and will be implemented as a referral point to the Coordinated Entry System and will be completing assessments and placing individuals on the community queue. Yolo County 211 will be the first contact point and will ensure individuals do not fall through the cracks and receive help in real time. This	Kaiser	Private	Yolo County HHSA	HPAC, Community Partners and Community Members	6/1/2025	Results based accountability. We will measure How much did we do? How well did we do it? Is anyone better off # of calls received, % of referrals sent to the community queue; # & % of individuals linked to housing

will also allow more immediate access to services and will provide real time access to bed availability in Yolo County.

Yolo County Homeless Outreach Team to provide ECM and CS services and the addition of these services nested in our Outreach teams will enhance service provision providing individualized service needs to individuals and will reduce re-entry into the homeless system.

HHIP

State

Yolo County HHSA

Hospitals, Law Enforcement, Cities, Caltrans, Non-profit housing community-based organizations

6/1/2026

Results based accountability. We will measure How much did we do? How well did we do it? Is anyone better off; # of services provided, % of referrals sent to the community queue; # & % of individuals linked to housing

Evaluate VI-SPDAT and consider utilizing a different service prioritization decision assistance tool for screening individuals who are unhoused and will address inequities in the system. This would lead to an improved evaluation tool that will integrate lived-experience individual's feedback.

In-kind

State

HPAC

HHSA, Community Partners entering data into HMIS

5/31/2025

HMIS data will indicate that there was an increase in the number of people accessing services who are experiencing homelessness.

Providing community members access to homeless prevention funds, rental assistance and funding for motel stays and the activities will focus on expanding the supply of safe, housing placement-focused sheltering and interim housing models.	HHAP 5	State	Yolo County HHSA	Yolo County HHSA and Community Partners in Yolo County CoC	3/31/2028	We will use the HIC/PIT count to measure changes in this measure after the implementation of these services. We will also develop result-based accountability metrics that our subcontractors will be required to submit quarterly.
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Subsidies supporting ongoing operation of existing interim housing.	HHAP 5	State	HPAC	Community Partners in Yolo County CoC	6/30/2027	We will use the HIC/PIT count to measure changes in this measure after the implementation of these services. We will also develop Performance Outcome Measures that our subcontractors will be required to submit Semi-Annually.
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SPM 7.1a: Racial and ethnic disparities among those accessing services who are experiencing homelessness.

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	443
People who are Non-Hispanic/ Non-Latino	993
People with Unknown Ethnicity (client doesn't know ethnicity, refused to respond, or data were not collected)	119

People who are American Indian or Alaska Native	63
People who are Asian	12
People who are Black or African American	308
People who are Native Hawaiian or Other Pacific Islander	16
People who are White	927
People who are Multiple Races	59
People with Unknown Race (client doesn't know race, refused to respond, or data not collected)	170
People who are American Indian or Alaska Native AND Hispanic/Latino	31
People who are American Indian or Alaska Native AND Non-Hispanic/Non-Latino	32
People who are Black or African American AND Hispanic/Latino	13
People who are Black or African American AND Non-Hispanic/Non-Latino	292
People who are White AND Hispanic/Latino	323
People who are White AND Non-Hispanic/Non-Latino	594
People who are Multiple Races AND Hispanic/Latino	15
People who are Multiple Races AND Non-Hispanic/Non-Latino	41
People with Unknown Race (doesn't know race, refused to respond, or data not collected) AND Hispanic/Latino	51
People with Unknown Race (doesn't know race, refused to respond, or data not collected) AND Non-Hispanic/Non-Latino	17

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Collaborate with	HHAP-5 and in-	State	Yolo	All	6/30/2027	Self-reported

<p>Yolo County Diversity Equity and Inclusion Coordinator to provide DEIB training and identify strategies to target and improve disparities within the housing continuum of care. We will be using the knowledge gained from these trainings to ensure our future sub-contracts include the strategies learned and gather outcome measures to ensure the strategies are implemented and analyze the outcome measures for quality improvement. This activity will be funded using the System's Support funding from the HHAP-5 Funding Plan.</p>	kind	County HHSA & HPAC	contracted services providers in receipt of identified funding streams, HPAC, Sacramento Steps Forward	survey provided to participants to demonstrate new content learned and how they will implement the content into their services
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<p>Attendance at CA REAL Labs, an initiative to eliminate racial disparities in community homelessness systems throughout the state, for County Staff</p>	In-kind	State	Yolo County HHSA & HPAC	All contracted services providers in receipt of identified funding streams, HPAC, Sacramento Steps Forward	6/30/2027	# of contracts developed and # & % of contracts developed with a requirement for contractors to demonstrate how they will prioritize overrepresente
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and HPAC staff

Forward

d populations

Implement SMARTIE goal to get the voice of individuals with lived experience, develop survey. Administer survey, analyze results, and identify areas needing improvement to the homeless system of care	In-kind	State	Yolo County HHSA & HPAC	All HPAC subcommittees and any future contractors	6/30/2027	# of surveys administered, # of individuals that identify as a person with lived experience, # of individuals that identify as overrepresented population in the homeless system of care; % of individuals in the overrepresented populations that identify their race has had a negative impact on their services in the homeless system. # & % of individuals that identify barriers to advancing racial equity in the homeless system of care
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Revamping the HPAC subcommittee work and attendance. These subcommittees seek to improve coordinated entry and the assessment process for entry into the homeless system of care to address racial and ethnic disparities.	HHAP-4, HHAP-5	State	HPAC	Yolo County HHSA	12/31/2027	Results based accountability. We will measure: How much did we do? How well did we do it? Is anyone better off?
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Prioritizing overrepresented populations in the homeless system	HHIP, HHAP, BHBH	State	Yolo County HHSA and HPAC	Community Partners	6/30/2027	# of contracts developed identifying a performance measure that prioritizes overrepresented populations in the homeless system
Implement the HPAC Diversity Mission and Vision Statement by developing a Racial Equity Action Plan to advance the equity initiative within and across the CoC.	HHAP-5	State	HPAC	Yolo County HHSA and Community Partners	6/30/2027	# of policies and procedures integrated the Racial Equity Plan tenets

SPM 1b: Number of people experiencing unsheltered homelessness on a single night (unsheltered PIT count)

SPM 1b
378

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Bring in new service provider to develop inventory	HHIP & HHAP-4	State	Yolo County HHSA	Bay Area Community Services (BACS)	12/31/2027	Results based accountability. We will measure How much did we do? How well did we do it? Is anyone better off. # of new units established, # of individuals established in

permanent housing; % of individuals that remained housing at 12 months

Integrating the behavioral health system of care into homeless coordination. The County has procured funding with BHBH that specifically targets individuals with severe mental illness or those in need of SUD treatment.

BHBH

State

Yolo County HHSA

City of West Sacramento, Fourth & Hope

6/30/2027

Of Participants Served by BHBH Program

Demographics:

A. Age

B. Client Identified Gender

C. Race/Ethnicity

D. Sexual Orientation

E. Veterans served

Of Participants Served by BHBH program broken down by condition

A. Substance Use Disorder

B. Serious Mental Illness

C. Co-Occurring Disorders

D. Unconfirmed

Diagnosis

Of
Participants
served under
BHBH that
referred under
Community
Assistance
Recovery and
Empowerment
(CARE)
program

A. CARE
Court: Total
Number of
Referral
Received

B. CARE
Court: Total
number of
participants
enrolled into
BHBH program

Of
Participants that
received the
following
services broken
down by type of
service:

A. Case
Management

B. Peer
Services

C.
Employment
Assistance

D. Group and Individual Activities

E. Culturally Specific Practices

F. Wellness Check and Engagement Activities

G. Behavioral Health Services Referral to Yolo County Access Line

PM2: How well did we do it?

% of BHBH Program participants that received a case plan

% of BHBH participants that were referred to the Yolo County Access line

% of BHBH participants that received employment assistance

% of BHBH participants that

received
culturally
specific
services

% of BHBH
participants
served that are
in the
overrepresente
d group in the
homeless
system of care

PM3: Is anyone
better off?

& % of
participants that
exit the BHBH
Program to
Permanent
Housing

and % of
participants that
exit the BHBH
program to
Homeless

& % of
Participants that
exit the BHBH
program to
temporary
housing

& % of BHBH participants that self report that they have stabilized their behavioral health needs

#& % of participants that exited BHBH to "other" destinations (Including unable to locate)

Rental assistance, security deposits, and 1st month's rent, landlord incentive payments, and these activities will focus on expanding the supply of safe, housing placement-focused sheltering and interim housing models.	HHAP 5	State	Yolo County HHSA and HPAC	Yolo County HHSA, Community partners in Yolo County CoC	3/31/2028	We will measure the reduction in the count of people experiencing unsheltered homelessness on a single night from the PIT count and will also develop result-based accountability metrics that our subcontracted providers will be required to submit quarterly to show unsheltered homeless individuals housed.
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Homelessness prevention through rental assistance for people at risk of homelessness.	HHAP 5	State	HPAC	HPAC and Community partners in Yolo County CoC	3/31/2028	We will measure the reduction in the count of people experiencing unsheltered homelessness on a single
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						night from the PIT count
Sustaining operations of inventory established and Activities focused on expanding the supply of safe, housing placement-focused sheltering and interim housing models and addressing health and services needs of people staying within such programs.	HHAP 5	State	Yolo County HHSA and HPAC	Yolo County HHSA, Community Partners in Yolo County CoC	3/31/2028	We will develop result-based accountability metrics that our subcontractors will be required to submit quarterly to gather the number of individuals served, number of individuals that increased their income or non-cash benefits, number of individuals that received housing navigation and placement assistance, number of individuals that received job and/or life skills assistance/training, and the number and percent of individuals that exited to stable housing.

SPM 7.1b: Racial and ethnic disparities among those experiencing unsheltered homelessness on a single night

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	121
People who are Non-Hispanic/ Non-Latino	257
People who are American Indian or Alaska Native	52
People who are Asian	10
People who are Black or African American	47

People who are Native Hawaiian or Other Pacific Islander

7

People who are White

262

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Collaborate with Yolo County Diversity Equity and Inclusion Coordinator to provide DEIB training, and identify strategies to target and improve disparities within the housing continuum of care	HHIP, HHAP 4-5, HDAP, BHBH and Prop 47	State	Yolo County HHSA	All contracted services providers in receipt of identified funding streams, HPAC, Sacs Steps Forward	6/30/2027	# trainings provided PIT count reduction in proportional disparities Trainings: Self-reported survey provided to participants to demonstrate new content learned and how they will implement the content into their services
Attendance at CA REAL Labs, an initiative to eliminate racial disparities in community homelessness systems throughout the state, for County Staff and HPAC staff	In-kind	State	Yolo County HHSA and HPAC	All contracted services providers in receipt of identified funding streams, HPAC, Sacs Steps Forward	6/30/2027	Create attendance log, incorporate discussion items in HPAC subcommittees in reference to the training content. Implement a survey to identify key elements of the training that providers have gained
Implement	In-kind	State	Yolo	All HPAC	6/30/2027	# of individual

<p>SMARTIE goal to get the voice of individuals with lived experience, develop survey. Administer survey, analyze results, and identify areas needing improvement to the homeless system of care</p>		<p>County HHSA and HPAC</p>	<p>subcommittees and any future contractors</p>	<p>that complete the Community Needs Assessment; # of individual that identify as being a person with lived experience; # of individuals that identify as an individual in the overrepresented population of the homeless system of care; # & % of individuals with lived experience that self-report having a voice in planning on community needs; # & % of individuals of the overrepresented population in the homeless system of care that identify barrier(s) to advancing racial equity in the homeless system of care</p>
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<p>Develop guidelines and methods for determining which individuals have had the longest stays in homelessness and who are also overrepresented by population type.</p>	<p>HHIP, HHAP, BHBH</p>	<p>State</p>	<p>Yolo County HHSA and HPAC</p>	<p>Community Partners</p>	<p>6/30/2027</p>	<p># of contracts developed identifying a performance measure that prioritizes those with the longest stays using coordinated entry</p>
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<p>Implementing</p>	<p>HHAP-5</p>	<p>State</p>	<p>HPAC</p>	<p>HPAC, Yolo</p>	<p>6/30/2027</p>	<p>Racial Equity</p>
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the HPAC Diversity Mission and Vision Statement by developing a Racial Equity Action Plan to advance the equity initiative within and across the CoC.

County and Community Partners

Plan tenets adopted and implemented by partners.

SPM 2: Number of people accessing services who are experiencing homelessness for the first time.

SPM 2
791

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Using Yolo County 211 as an access point for coordinated entry to create a seamless point of entry 24/7	In-kind	Mixed	Yolo County HHSA and HPAC	All Community Partners, 211 Data base and the Community at large	5/31/2025	# of Clients input into HMIS and the # of referrals to the Yolo County Community Queue
Updating the Homeless Street Sheet and adding a QR code and using technology to enhance accessibility to resources	HHIP and HHAP-4	State	Yolo County HHSA	Yolo County 2-1-1	3/31/2025	# of individuals that accessed the QR Code on the street sheet
Developing a GIS Map to reflect all resources for homeless	HHIP and HHAP-4	State	Yolo County HHSA	All Community Partners, 2-1-1 Database	12/31/2027	# of individual that access the GIS map to identify services and service

individuals and low-income individuals. This map will assist to identify areas with transportation routes located near or around shelters or any interim housing options.

and the Community at large

locations

Providing community members access to homeless prevention funds, rental assistance and funding for motel stays and the activities will focus on expanding the supply of safe, housing placement-focused sheltering and interim housing models.

HHAP 5

State

Yolo County HHSA

Yolo County HHSA, Community partners in Yolo County CoC

3/31/2028

We will use the HIC/PIT count to measure changes in this measure after the implementation of these services. We will also develop result-based accountability metrics that our subcontractors will be required to submit quarterly.

Sustaining operations of inventory established and Activities focused on expanding the supply of safe, housing placement-focused sheltering and interim housing models and addressing health and services needs of people staying within

HHAP 5

State

Yolo County HHSA and HPAC

Yolo County HHSA, Community Partners in Yolo County CoC

3/31/2028

We will use the HIC/PIT count to measure changes in this measure after the implementation of these services. We will also develop result-based accountability metrics that our subcontractors will be required to submit quarterly.

such programs.

SPM 7.2: Racial and ethnic disparities in the number of people accessing services who are experiencing homelessness for the first time

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	227
People who are Non-Hispanic/ Non-Latino	457
People with Unknown Ethnicity (client doesn't know ethnicity, refused to respond, or data were not collected)	107
People who are American Indian or Alaska Native	30
People who are Black or African American	125
People who are White	472
People who are Multiple Races	26
People with Unknown Race (client doesn't know race, refused to respond, or data not collected)	130
People who are White AND Hispanic/Latino	169
People who are White AND Non-Hispanic/Non-Latino	293
People with Unknown Race (doesn't know race, refused to respond, or data not collected) AND Hispanic/Latino	25
People with Unknown Race (doesn't know race, refused to respond, or data not collected) AND Non-Hispanic/Non-Latino	14

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Develop guidelines and methods for determining which individuals have had the longest	HHIP, HHAP, BHBH	State	Yolo County HHSA and HPAC	Community Partners	6/30/2027	# of contracts developed identifying a performance measure that prioritizes overrepresente

stays in homelessness and who are also overrepresented by population type.

d populations in the homeless system

Collaborate with Yolo County Diversity Equity and Inclusion Coordinator to provide DEIB training and identify strategies to target and improve disparities within the housing continuum of care. We will be using the knowledge gained from these trainings to ensure our future sub-contracts include the strategies learned and gather outcome measures to ensure the strategies are implemented and analyze the outcome measures for quality improvement. This activity will be funded using the System's Support funding from the HHAP-5 Funding Plan.

HHAP-5 and in-kind

State

Yolo County HHSA and HPAC

All contracted services providers in receipt of identified funding streams, HPAC, Sacs Steps Forward

6/30/2027

Self-reported survey provided to participants to demonstrate new content learned and how they will implement the content into their services

Attendance at CA REAL Labs,

In-kind

State

Yolo County

All contracted

6/30/2027

of contracts developed and

an initiative to eliminate racial disparities in community homelessness systems throughout the state, for County Staff and HPAC staff			HHSA and HPAC	services providers in receipt of identified funding streams, HPAC, Sacs Steps Forward		# & % of contracts developed with a requirement for contractors to demonstrate how they will prioritize overrepresented populations
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Implement SMARTIE goal to get the voice of individuals with lived experience, develop survey. Administer survey, analyze results, and identify areas needing improvement to the homeless system of care	In-kind	State	Yolo County HHSA and HPAC	All HPAC subcommittees and any future contractors	6/30/2027	# of surveys administered, # of individuals that identify as a person with lived experience, # of individuals that identify as overrepresented population in the homeless system of care; % of individuals in the overrepresented populations that identify their race has had a negative impact on their services in the homeless system. # & % of individuals that identify barriers to advancing racial equity in the homeless system of care
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Implementing the HPAC Diversity Mission and Vision Statement by developing a Racial Equity Action Plan to advance the	HHAP-5	State	HPAC	HPAC, Yolo County, and community partners	6/30/2027	Racial Equity Plan tenets adopted by partners and implemented.
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equity initiative within and across the CoC.

SPM 3: Number of people exiting homelessness into permanent housing.

SPM 3
690

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Identify and implement a new homelessness risk assessment tool for Coordinated Entry.	HHIP, In-kind	State	HPAC	Yolo County HHSA and Community Partners	12/31/2025	# of assessments completed using the new assessment tool
Update the Coordinated Entry Policies to ensure participation at Case Conferences and timely, equitable referrals to permanent housing opportunities.	HHIP, HHAP, BHBH	State	HPAC and Yolo County HHSA	Any Community partner in the homeless continuum of care	6/30/2027	# of case managers attending case conferences and # of individuals linked to housing at case conferences
Fund the development of more permanent housing inventory	HHIP, HHAP, BHBH, CSBG	State	Yolo County HHSA and HPAC	Bay Area Community Services (BACS), City of West Sacramento, and 4th & Hope	6/30/2027	# of new units within all RRH, Interim housing and Permanent Supportive Housing; % of individuals that received PSH

Rental assistance, security deposits, and 1st month's rent, landlord incentive payments, and these activities will focus on expanding the supply of safe, housing placement-focused sheltering and interim housing models.	HHAP 5	State	Yolo County HHSA and HPAC	Yolo County HHSA, Community partners in Yolo County CoC	3/31/2028	We will use the HIC/PIT count to measure changes in this measure after the implementation of these services. We will also develop result-based accountability metrics that our subcontractors will be required to submit quarterly.
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Development of permanent housing Solutions (i.e. Acquisition of property and/or renovation of existing properties through subcontracts to provide permanent housing solutions) and Activities focused on strengthening Housing First approaches and expanding permanent housing opportunities that include permanent supportive housing services.	HHAP 5	State	Yolo County HHSA and HPAC	Yolo County HHSA, Community partners in Yolo County CoC	3/31/2028	We will use the HIC/PIT count to measure changes in this measure after the implementation of these services. We will also develop result-based accountability metrics that our subcontractors will be required to submit quarterly.
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We will be hiring an outside entity to provide	HHAP-5	State	Yolo County HHSA	Yolo County HHSA, Community	12/31/2026	We will be tracking the additional permanent
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technical assistance to the County and CoC to assist in the development and revision of the next Yolo County Plan to Address Homelessness. The technical assistance would include ways to develop additional permanent housing, ways to engage cities in the development of permanent housing, and ways to connect to the community to identify barriers to permanent housing so that the barriers may be addressed with the new Plan to Address Homelessness. The technical assistance will also provide us with creative permanent housing solutions that may be implemented in our Plan to Address Homelessness. The technical assistance will also provide creative ideas for prevention to ensure individuals are

partners in Yolo County CoC

housing units added to the County after the implementation of the new Plan to Address Homelessness. We will also track the number of identified barriers to Permanent Housing and the percentage of barriers that were addressed in the Plan to Address Homelessness.

able to remain in their homes.

Funding HMIS and the HHAP-5 regional planning and application process.	HHAP-5	State	HPAC	Community partners in Yolo County CoC	6/30/2027	We will use the HIC/PIT count to measure changes in this measure after the implementation of these services.
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SPM 7.3: Racial and ethnic disparities in the number of people exiting homelessness into permanent housing.

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	246
People who are Non-Hispanic/ Non-Latino	398
People with Unknown Ethnicity (client doesn't know ethnicity, refused to respond, or data were not collected)	46
People who are American Indian or Alaska Native	29
People who are Black or African American	136
People who are White	411
People who are Multiple Races	22
People with Unknown Race (client doesn't know race, refused to respond, or data not collected)	83
People who are American Indian or Alaska Native AND Hispanic/Latino	16
People who are American Indian or Alaska Native AND Non-Hispanic/Non-Latino	13
People who are White AND Hispanic/Latino	184
People who are White AND Non-Hispanic/Non-Latino	226
People with Unknown Race (doesn't know race, refused to respond, or data not collected) AND Hispanic/Latino	29
People with Unknown Race (doesn't know race, refused to respond, or data not collected) AND Non-Hispanic/Non-Latino	11

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Develop guidelines and methods for determining which individuals have had the longest stays in homelessness and who are also overrepresented by population type.	HHIP, HHAP, BHBH	State	Yolo County HHSA and HPAC	Community Partners	6/30/2027	# of contracts developed identifying a performance measure that prioritizes overrepresented populations in the homeless system
Collaborate with Yolo County Diversity Equity and Inclusion Coordinator to provide DEIB training and identify strategies to target and improve disparities within the housing continuum of care. We will be using the knowledge gained from these trainings to ensure our future sub-contracts include the strategies learned and gather outcome measures to ensure the	HHAP-5 and in-kind	State	Yolo County HHSA and HPAC	All contracted services providers in receipt of identified funding streams, HPAC, Sacramento Steps Forward	6/30/2027	Self-reported survey provided to participants to demonstrate new content learned and how they will implement the content into their services

strategies are implemented and analyze the outcome measures for quality improvement. This activity will be funded using the System's Support funding from the HHAP-5 Funding Plan.

Attendance at CA REAL Labs, an initiative to eliminate racial disparities in community homelessness systems throughout the state, for County Staff and HPAC staff	In-kind	State	Yolo County HHSA and HPAC	All contracted services providers in receipt of identified funding streams, HPAC, Sacs Steps Forward	6/30/2027	# of contracts developed and # & % of contracts developed with a requirement for contractors to demonstrate how they will prioritize overrepresented populations
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Develop SMARTIE goals to get the voice of individuals with lived experience	In-kind	State	Yolo County HHSA and HPAC	All HPAC subcommittees and any future contractors	6/30/2027	# of surveys administered, # of individuals that identify as a person with lived experience, # of individuals that identify as overrepresented population in the homeless system of care; % of individuals in the overrepresented populations that identify their race has had a negative impact on their services in the homeless system. # & % of individuals that identify
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barriers to advancing racial equity in the homeless system of care

Implementing the HPAC Diversity Mission and Vision Statement by developing a Racial Equity Action Plan to advance the equity initiative within and across the CoC.	HHAP-5	State	HPAC	HPAC, Yolo County and Community Partners	6/30/2027	Racial Equity Plan tenets adopted and implemented by community partners.
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SPM 4: Average length of time that people experienced homelessness while accessing services

SPM 4
129

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Update the Coordinated Entry Policies to ensure provider participation at Case Conferences and timely, equitable referrals to permanent housing opportunities.	HHIP, HHAP, BHBH	State	Yolo County HHSA and HPAC	Community Partners	6/30/2027	# of case conferences held; # & % of case managers that attended the case conferences; length of time people experienced homelessness while accessing services.
Create partnerships with providers who are	Medi-Cal	Federal	HPAC	Yolo County HHSA, Partnership	5/31/2027	Create Results based accountability measures in

conducting community supports/housing navigation services focusing on the senior population using Axis Senior Resource.

Healthplan of CA and Kaiser

collaboration with HPAC and Navigation Partner

Yolo will invest in building the ECM provider group and utilize the monthly case conferences to identify which clients could benefit from ECM services and link them to ECM providers.	Medi-Cal	Federal	HPAC	Yolo County HHSA, Partnership Healthplan of CA and Kaiser	5/31/2027	Create Results based accountability measures in collaboration with HPAC and Navigation Partner
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Explore establishing relationship with Housing Transition Navigation Services within Yolo County. Yolo intends to Leverage Medi-Cal membership (through California Advancing and Innovating Medi-Cal or CalAIM) to assist families and individuals with housing instability, deposit assistance and sustainability services. The housing

Medi-Cal

Federal

HPAC

Yolo County HHSA, Partnership Healthplan of CA and Kaiser

5/31/2027

Create Results based accountability measures in collaboration with HPAC and Navigation Partner

navigation provides housing transition services, deposit assistance, and sustainability.

<p>Development of permanent housing Solutions (i.e. Acquisition of property and/or renovation of existing properties through subcontracts to provide permanent housing solutions) and Activities focused on strengthening Housing First approaches and expanding permanent housing opportunities that include permanent supportive housing services.</p>	<p>HHAP 5</p>	<p>State</p>	<p>Yolo County HHSA and HPAC</p>	<p>Yolo County HHSA, Community partners in Yolo County CoC</p>	<p>3/31/2028</p>	<p>We will use the HIC/PIT count to measure changes in this measure after the implementation of these services. We will also develop result-based accountability metrics that our subcontractors will be required to submit quarterly.</p>
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<p>Sustaining operations of inventory established and Activities focused on expanding the supply of safe, housing placement-focused sheltering and interim housing models and</p>	<p>HHAP 5</p>	<p>State</p>	<p>Yolo County HHSA and HPAC</p>	<p>Yolo County HHSA, Community partners in Yolo County CoC</p>	<p>3/31/2028</p>	<p>We will use the HIC/PIT count to measure changes in this measure after the implementation of these services. We will also develop result-based accountability metrics that our</p>
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addressing health and services needs of people staying within such programs.

subcontractors will be required to submit quarterly.

Homelessness prevention through rental assistance for people at risk of homelessness. This assistance will prioritize households with incomes at or below 30 percent of the area median income, who pay more than 50 percent of their income in housing costs, and who meet criteria for being at highest risk of homelessness through data-informed criteria adapted by the council. The youth portion of the funding will be set-aside and used on the youth population providing the same services and following the same guidelines as outlined above.

HHAP 5

State

HPAC

Community Partners in Yolo County CoC

6/30/2027

We will use the HIC/PIT count to measure changes in this measure after the implementation of these services. We will also develop Performance Outcome Measures that our subcontractors will be required to submit Semi-Annually.

Emergent need Motel and hotel costs for TAY and youth-focused services in

HHAP 5

State

HPAC

Community partners in Yolo County CoC

6/30/2027

We will use the HIC/PIT count to measure changes in this measure after the

interim housing while providing housing navigation to obtain permanent supportive housing.

implementation of these services. We will also develop Performance Outcome Measures that our subcontractors will be required to submit Semi-Annually.

SPM 7.4: Racial and ethnic disparities in the average length of time that people experienced homelessness while accessing services.

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	141
People who are Non-Hispanic/ Non-Latino	131
People with Unknown Ethnicity (client doesn't know ethnicity, refused to respond, or data were not collected)	65
People who are American Indian or Alaska Native	111
People who are Asian	65
People who are Black or African American	134
People who are Native Hawaiian or Other Pacific Islander	212
People who are White	137
People who are Multiple Races	113
People with Unknown Race (client doesn't know race, refused to respond, or data not collected)	84
People who are American Indian or Alaska Native AND Hispanic/Latino	119
People who are American Indian or Alaska Native AND Non-Hispanic/Non-Latino	104
People who are Asian AND Hispanic/Latino	52
People who are Asian AND Non-Hispanic/Non-Latino	74

People who are Black or African American AND Hispanic/Latino	200
People who are Black or African American AND Non-Hispanic/Non-Latino	132
People who are Native Hawaiian or Other Pacific Islander AND Hispanic/Latino	331
People who are Native Hawaiian or Other Pacific Islander AND Non-Hispanic/Non-Latino	59
People who are White AND Hispanic/Latino	140
People who are White AND Non-Hispanic/Non-Latino	136
People who are Multiple Races AND Hispanic/Latino	102
People who are Multiple Races AND Non-Hispanic/Non-Latino	124
People with Unknown Race (doesn't know race, refused to respond, or data not collected) AND Hispanic/Latino	123
People with Unknown Race (doesn't know race, refused to respond, or data not collected) AND Non-Hispanic/Non-Latino	77

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Develop guidelines and methods for determining which individuals have had the longest stays in homelessness and who are also overrepresented by population type.	HHIP, HHAP, BHBH	State	HPAC	Yolo County HHSA and Community Partners	5/31/2027	Reduction of length of stay of the overrepresented populations, measured by HMIS
Collaborate with	HHAP-5 and in-	State	Yolo	All	6/30/2027	Self-reported

<p>Yolo County Diversity Equity and Inclusion Coordinator to provide DEIB training and identify strategies to target and improve disparities within the housing continuum of care. We will be using the knowledge gained from these trainings to ensure our future sub-contracts include the strategies learned and gather outcome measures to ensure the strategies are implemented and analyze the outcome measures for quality improvement. This activity will be funded using the System's Support funding from the HHAP-5 Funding Plan.</p>	kind	County HHSA and HPAC	contracted services providers in receipt of identified funding streams, HPAC, Sacs Steps Forward	survey provided to participants to demonstrate new content learned and how they will implement the content into their services
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<p>Attendance at CA REAL Labs, an initiative to eliminate racial disparities in community homelessness systems throughout the state, for County Staff</p>	In-kind	State	Yolo County HHSA and HPAC	All contracted services providers in receipt of identified funding streams, HPAC, Sacs Steps Forward	6/30/2027	# of contracts developed and # & % of contracts developed with a requirement for contractors to demonstrate how they will prioritize overrepresente
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and HPAC staff						d populations
Implement SMARTIE goals to get the voice of individuals with lived experience	In-kind	State	Yolo County HHSA and HPAC	All HPAC subcommittees and any future contractors	6/30/2027	# of surveys administered, # of individuals that identify as a person with lived experience, # of individuals that identify as overrepresented population in the homeless system of care; % of individuals in the overrepresented populations that identify their race has had a negative impact on their services in the homeless system. # & % of individuals that identify barriers to advancing racial equity in the homeless system of care
Implementing the HPAC Diversity Mission and Vision Statement by developing a Racial Equity Action Plan to advance the equity initiative within and across the CoC.	HHAP-5	State	HPAC	Yolo County and Community Partners	6/30/2027	Racial Equity Plan adopted and tenets implemented by funded partners

SPM 5: Percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

SPM 5
5.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Investing in Homelessness Prevention and Eviction Prevention, including short and medium term rental assistance.	HDAP, CSBG, ARPA, HHAP-4, ESG, HHAP-5	Mixed	Yolo County HHSA	Community Partners	6/30/2027	# of individuals served by service; # & % of individuals that received eviction prevention funding
Implement assignment of Enhanced Care Management & Community Supports within the coordinated Entry subcommittees to identify what needs clients have and link them to the services	HHIP	State	Yolo County HHSA and HPAC	Community Partners and non-profit community entities	6/30/2027	# of case conference that identify ECM/CS clients; # of clients enrolled in ECM / CS. In this population, # of clients that got linked to an ECM or CS provider
Implement Monthly Case Conferences to discuss supports that will be offered to individuals in community queue to ensure stabilization once housed	HHIP, HHAP, BHBH	State	Yolo County HHSA and HPAC	Community Partners and non-profit community entities	6/30/2025	# of case conferences held; # & % of case managers that attended the case conferences
Development of permanent housing Solutions (i.e.	HHAP 5	State	Yolo County HHSA, and HPAC	Yolo County HHSA, Community	3/31/2028	We will use the HIC/PIT count to measure changes in this

Acquisition of property and/or renovation of existing properties through subcontracts to provide permanent housing solutions) and Activities focused on strengthening Housing First approaches and expanding permanent housing opportunities that include permanent supportive housing services.

partners in Yolo County CoC

measure after the implementation of these services. We will also develop result-based accountability metrics that our subcontractors will be required to submit quarterly.

SPM 7.5: Racial and ethnic disparities in the percent of people who return to homelessness within 6 months of exiting homelessness response system to permanent housing.

Racial/Ethnic Group	Measure
People who are Hispanic/Latino	7.00%
People who are Non-Hispanic/ Non-Latino	3.00%
People with Unknown Ethnicity (client doesn't know ethnicity, refused to respond, or data were not collected)	14.00%
People who are American Indian or Alaska Native	14.00%
People who are Asian	0.00%
People who are Black or African American	4.00%
People who are Native Hawaiian or Other Pacific Islander	0.00%
People who are White	3.00%
People who are Multiple Races	0.00%

People with Unknown Race (client doesn't know race, refused to respond, or data not collected)	14.00%
People with Unknown Race (client doesn't know race, refused to respond, or data not collected)	20.00%
People who are American Indian or Alaska Native AND Non-Hispanic/Non-Latino	0.00%
People who are Asian AND Hispanic/Latino	0.00%
People who are Asian AND Non-Hispanic/Non-Latino	0.00%
People who are Black or African American AND Hispanic/Latino	0.00%
People who are Black or African American AND Non-Hispanic/Non-Latino	4.00%
People who are Native Hawaiian or Other Pacific Islander AND Hispanic/Latino	0.00%
People who are Native Hawaiian or Other Pacific Islander AND Non-Hispanic/Non-Latino	0.00%
People who are White AND Hispanic/Latino	4.00%
People who are White AND Non-Hispanic/Non-Latino	2.00%
People who are Multiple Races AND Hispanic/Latino	0.00%
People who are Multiple Races AND Non-Hispanic/Non-Latino	0.00%
People with Unknown Race (doesn't know race, refused to respond, or data not collected) AND Hispanic/Latino	14.00%
People with Unknown Race (doesn't know race, refused to respond, or data not collected) AND Non-Hispanic/Non-Latino	0.00%

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
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Have Yolo County Diversity Equity and Inclusion training for Community Partners and service providers	Yolo County MHSA	State	Yolo County HHSA	HPAC, Community Partners, Service Providers	5/31/2027	Self-reported survey identifying knowledge gained and how they will apply it to their work
Linkages to ECM & CS	HHIP	State	Yolo County HHSA and HPAC	Community Partners, Service Providers	5/31/2027	# & % of overrepresented populations that were linked to ECM & CS
Create Strategies with Yocha DeHe Wintun Nation and work to reduce the disproportionate representation of Native American individuals and families experiencing homelessness.	Yolo County Social Services Branch Overhead	Mixed	Yolo County HHSA	Yocha DeHe Wintun Nation, HPAC, Community Partners	5/31/2027	Reduction in 14% Native Americans re-entering the homeless system
Attendance at CA REAL Labs for County Staff and HPAC staff	In-kind	State	Yolo County HHSA and HPAC	All contracted services providers in receipt of identified funding streams, HPAC, Sacramento Steps Forward	6/30/2027	# of contracts developed and # & % of contracts developed with a requirement for contractors to demonstrate how they will prioritize overrepresented populations
Develop SMARTIE goals to get the voice of individuals with lived experience	In-kind	State	Yolo County HHSA and HPAC	All HPAC subcommittees and any future contractors	12/31/2027	# of surveys administered, # of individuals that identify as a person with lived experience, # of individuals that identify as

overrepresented population in the homeless system of care; % of individuals in the overrepresented populations that identify their race has had a negative impact on their services in the homeless system. # & % of individuals that identify barriers to advancing racial equity in the homeless system of care

SPM 6: Number of people with successful placements from street outreach projects.

SPM 6
17

Key Actions PM 1

Key Action	Funding Source(s) the region intends to use to achieve the action	Funding Type	Lead Entity	Collaborating Entity/ies	Target Date for Completion	Success Measurement Method
Leveraging Enhanced Care Management & Community Supports with the Yolo County Street Outreach Team	Medi-Cal, HHIP, HHAP, HDAP, CSBG	Mixed	Yolo County HHSA	Davis Streets Team, HOT Team and collaborating partners	12/31/2027	# individuals enrolled in ECM & CS and # of individuals housed in the sub-group
Linking clients referred from any street outreach program to Enhanced Care	Medi-Cal, HHIP, HHAP, HDAP, CSBG	Mixed	Yolo County HHSA and HPAC	Davis Streets Team, HOT Team, collaborating partners,	12/31/2027	# of individuals that received street outreach and the # & % of individuals that were linked

Management and Community Supports-Housing Transition services through the case conferences

and ECM & CS providers

to ECM and CS

Providing community members access to homeless prevention funds, rental assistance and funding for motel stays and the activities will focus on expanding the supply of safe, housing placement-focused sheltering and interim housing models.	HHAP 5	State	Yolo County HHSA	Yolo County HHSA, Community partners in Yolo County CoC	3/31/2028	We will use the HIC/PIT count to measure changes in this measure after the implementation of these services. We will also develop result-based accountability metrics that our subcontractors will be required to submit quarterly.
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Motel and hotel costs for TAY and youth-focused services in interim housing.	HHAP 5	State	HPAC	HPAC, and community partners in Yolo County CoC	3/31/2028	We will use the HIC/PIT count to measure changes in this measure after the implementation of these services.
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SPM 7.6: Racial and ethnic disparities in the number of people with successful placements from street outreach projects.

Racial/Ethnic Group	Measure
ALL - Dataset returned 0 or null values for every Racial/Ethnic Group	0

Key Actions PM 1

Key Action	Funding Source(s) the	Funding Type	Lead Entity	Collaborati ng	Target Date for	Success Measurement
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	region intends to use to achieve the action			Entity/ies	Completion	Method
Ensuring those completing street outreach are utilizing HMIS with fidelity	HHIP, HHAP, BHBH	State	Yolo County HHSA and HPAC	All Street Outreach providers	6/30/2027	# of Street Outreach teams utilizing HMIS; # of street outreach individuals that attended training
Collaborate with Yolo County Diversity Equity and Inclusion Coordinator to provide DEIB training and identify strategies to target and improve disparities within the housing continuum of care. We will be using the knowledge gained from these trainings to ensure our future sub-contracts include the strategies learned and gather outcome measures to ensure the strategies are implemented and analyze the outcome measures for quality improvement. This activity will be funded using the System's Support funding	HHAP-5 and in-kind	State	Yolo County HHSA and HPAC	All contracted services providers in receipt of identified funding streams, HPAC, Sacramento Steps Forward	6/30/2027	Self-reported survey provided to participants to demonstrate new content learned and how they will implement the content into their services

from the HHAP-5 Funding Plan.

Attendance at CA REAL Labs for County Staff and HPAC staff	In-kind	State	Yolo County HHSA and HPAC	All contracted services providers in receipt of identified funding streams, HPAC, Sacramento Steps Forward	6/30/2027	# of contracts developed and # & % of contracts developed with a requirement for contractors to demonstrate how they will prioritize overrepresented populations
Develop SMARTIE goals to get the voice of individuals with lived experience	In-kind	State	Yolo County HHSA and HPAC	All HPAC subcommittees and any future contractors	6/30/2027	# of individual that complete the Community Needs Assessment; # of individual that identify as being a person with lived experience; # & % of individuals with lived experience that self-report having a voice in planning on community needs
Implementing the HPAC Diversity Mission and Vision Statement by developing a Racial Equity Action Plan to advance the equity initiative within and across the CoC.	HHAP-5	State	HPAC	Yolo County and Community Partners	6/30/2027	Racial Equity Plan tenets adopted by HPAC and implemented by partners

Equity Improvement Plan

Steps to Complete this Section:

1. Identify and describe the key actions the region will take to ensure racial and gender equity in:

- Service delivery;
- Housing placements;
- Housing retention; and
- Identify any changes to procurement or other means to affirm equitable access to housing and services for groups overrepresented among residents experiencing homelessness.

2. Identify if place-based encampment resolution is occurring in the region and if so, the CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Optional: upload any evidence the region would like to provide regarding collaboration and/or prioritization as it relates to question 2.

Guidance:

Of the four tables below, the first three must include at a minimum one key action to address racial equity and one key action to address gender equity. The fourth and final table must include at least one key action.

To add additional actions, click "Add an Action" at the bottom of the table.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the inequity. This can be a policy, program, partnership, target metric, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity/ies** may include a group, organization, or jurisdiction within your region working to address or improve the inequity. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Service Delivery

Key Action	Lead Entity	Collaborating Entity/ies
The County and HPAC work in collaboration with CA REAL to develop SMARTIE goals to	Yolo County HHSA and HPAC	The larger housing continuum of care in

ensure racial and gender equity in service Delivery. The current SMARTIE Goal is to hold 3 focus groups with diverse people experiencing homelessness to identify gaps and opportunities in services provided, including homeless prevention, and to improve culturally responsive outreach. The diverse group of individuals will include individuals with lived experience and individuals that have disproportionality represented and are overrepresented in the homeless system by 6/30/2024. The County will collaborate with the lead applicant, HPAC, to coordinate, advertise and facilitate these public forums.

Yolo County that contains over 150 service providers

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Placements

Key Action	Lead Entity	Collaborating Entity/ies
Any contract for housing will include language to support the SMARTIE goal to ensure racial and gender equity in housing placements.	Yolo County HHSA	The larger housing continuum of care in Yolo County that contains over 150 service providers
HPAC and the County will work collaboratively to identify individuals with lived experience that are representative of the racially disproportionate cohorts and can inform the work of the housing continuum of care. They will be invited to attend the HPAC subcommittee and Board meetings so that the voice of racially disproportionate cohorts informs the policies and procedures that HPAC and the County enact, including revisions to Coordinated Entry.	Yolo County HHSA and HPAC	Individuals with lived experience who are overrepresented in the unhoused population in Yolo County based on total population in the county.

Key Actions the Region Will Take to Ensure Racial and Gender Equity in Housing Retention

Key Action	Lead Entity	Collaborating Entity/ies
Yolo County will develop guidelines and methods for determining which individuals have had the longest stays in homelessness and who are also overrepresented by population type.	Yolo County HHSA	The larger housing continuum of care that contains over 150 service providers and community members
Yolo County, in collaboration with HPAC, will add language to service providers contracts	Yolo County HHSA and	The larger housing continuum of care that

that will prioritize the overrepresented populations in the homeless system to ensure they receive funding for homeless prevention.

HPAC

contains over 150 service providers

Key Actions the Region Will Take to Change Procurement or Other Means to Affirm Equitable Access to Housing and Services for Overrepresented Groups Among People Experiencing Homelessness in the Region

Key Action	Lead Entity	Collaborating Entity/ies
HPAC and the County held subcommittee meetings to review the service prioritization assessment tool. Through discussion and analyzing of a variety of different tools, the intention is to select one that has prioritization factors that include equitable access to housing and services for overrepresented groups among people experiencing homelessness in the region.	Yolo County HHSA and HPAC	Any Community Partners receiving homeless funding

Is place-based encampment resolution occurring within the region?

Yes

The CoC must describe and provide evidence of collaboration with the cities or counties providing encampment resolution services that addresses how people served through encampment resolution have or will be prioritized for permanent housing within the Coordinated Entry System.

Narrative for place-based encampment resolution

Yolo County is currently applying for Encampment Resolution Grant ERF-3. Jurisdictions in our region have identified encampments that need immediate resolution, including sites in Winters, Putah Creek, West Sacramento, and Woodland with encampments of 50+ individuals, as well as sites in unincorporated Yolo County along Highway 113.

Optional Upload: Evidence of Collaboration and/or Prioritization

Plan to Reduce the Number of People Experiencing Homelessness Upon Exiting an Institutional Setting

Steps to Complete this Section:

1. Identify and describe the key actions **each participating Eligible Applicant** will take to reduce the number of people falling into homelessness as they exit institutional settings including:
 - o Jails

- Prisons
- Hospitals:
- Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Guidance:

At a minimum, if an institutional setting is present in an Eligible Applicant's jurisdiction, the Eligible Applicant must identify their role.

To add additional actions, click "Add an Action" at the bottom of the table.

If an institution is not present in a jurisdiction, type N/A.

Definitions:

- **Key Actions** may include a brief description of a strategic initiative or step identified to address or improve the specific performance measure. This can be a policy, program, partnership, target measure, or any other approach which reflects an improvement and delivers positive impact. Provide a clear description of the action and its intended outcome.
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the key action.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to address or improve the performance measure. This can be another participating jurisdiction, a system partner, or any organization actively participating in the key action.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Jail

Key Action	Lead Entity	Collaborating Entity/ies
Yolo County has secured Prop 47 funding through the BSCC and is in the process of initiating two programs: Connections to Care (C2C) and Pathways to Home. The C2C program identifies individuals who have frequented the criminal justice system for misdemeanor offenses and works to link them to treatment, housing, and supports. Pathways to Health is the other Prop 47 program with a focus to serve individuals who are incompetent to stand trial. At present, C2C, is seeking to secure BACS as the housing provider and collaborate with Communicare+OLE to provide the treatment and supports. In Pathways	Yolo County HHSA and Yolo County District Attorney	Communicare Ole, Public Defender, Yolo Crisis Resolution Center, BACS

to Health, behavioral health services will be provided by the current Full Service Partnership contractor or internal county behavioral health.

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Prison

Key Action	Lead Entity	Collaborating Entity/ies
Yolo County is connected to California Department Corrections and Rehabilitation (CDCR) and is contacted when individuals are released to Yolo County from the prison system. Since the calendar year began, Yolo County has successfully placed one client into a local recuperative care facility and is in process of identifying a pre-hospice bed for a client scheduled to be released within the month. Yolo County would like to formalize this service using a contracted provider.	Yolo County HHSA and CDCR	Hospitals and any recuperative care facility

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting a Hospital

Key Action	Lead Entity	Collaborating Entity/ies
Yolo County has enrolled into Enhanced Care Management and Community Supports through Medi-Cal. In addition, Yolo County has secured Housing and Homelessness Incentive Program (HHIP) funding and contracted with a provider to provide recuperative care. Yolo County has received technical assistance from Partnership on ECM/CS and has extended the opportunity to collaborate with community partners to assist them with the application process for ECM and Community Supports	Yolo County HHSA	Relevant community-based organization supporting this population, Haven House, and Fourth and Hope

Key Actions to Reduce the Number of People Experiencing Homelessness Upon Exiting Other Institutional Settings (such as foster care, behavioral health facilities, etc. as applicable in the region)

Institutional Setting	Key Action	Lead Entity	Collaborating Entity/ies
Foster care	The County utilized HHAP-3 funding to provide HHSA's Child, Youth and Family branch a funding stream to support TAY youth that are aging out of the system with security deposits and first month's rent. In addition, the funding will also support former foster youth that may be struggling with rent and funds will be used for homeless prevention to stop the cycle of entering homelessness. HPAC also allocated HHAP-2 and -3 funding to a TAY provider to help with rapid rehousing and homeless prevention.	Yolo County HHSA and HPAC	THP Plus providers to include Shores of Hope

Plan to Utilize Local, State, and Federal Funds to End Homelessness

Steps to Complete this Section:

1. The plan must include the total amount of available funding, the amount prioritized for permanent housing solutions, and an explanation of how **each participating applicant** is utilizing local, state, and federal funding programs to end homelessness. These programs must include, but are not limited to:
 - The Homekey Program,
 - The No Place Like Home Program
 - The Multifamily Housing Program
 - The Housing for a Healthy California Program

- The Homeless Housing, Assistance, and Prevention Program
- Building Homes and Jobs Act
- The California Emergency Solutions Grants Program
- The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008
- HOME Investment Partnerships Act
- Parolee or probation programs that are intended to prevent homelessness upon release.

Guidance:

*All of the above programs **must** be included and fully explained in the table. Where the region has multiple awards for the same program that are administered by different entities, those may be listed on separate lines. For example, in a region with one county and one CoC who receive their HHAP awards separately, each Eligible Applicant may enter their HHAP awards in separate lines. Simply click "Add Funding Program, then select the program from the drop down list.*

If one of the ten required programs is not present in a region, type N/A under Local Fund Administrator.

In addition to the listed programs, participating Eligible Applicants should add any other funds and programs that are being utilized to address and end homelessness in the region. Simply click "Add Funding Program" then select the blank field and you may type in the name of the funding program.

To add additional funding programs, click "Add Funding Program" at the bottom of the table.

Definitions:

1. **Local Fund Administrator:** The entity responsible for administering the given funding source.
2. **Description of How Funds are/will be Utilized to End Homelessness in the Region:** Comprehensive summary of how the funding program will be utilized in the region. Applicants should highlight whether, how, and to what extent the funds are being used for permanent housing.
3. **Funding Amount:** Amount of known dollars secured or available to spend within the HHAP-5 grant timeframe (FY 23-24 through FY 27-28)
4. **Timeframe of Use:** The date range the local fund administrator anticipates expending the identified program funds.

Funding Landscape

Funding Program	Funding Type	Local Fund Administrator	Description of How Funds are/will be Utilized to End Homelessness in the Region	Funding Amount	Amount Prioritized for permanent Housing Solutions	Timeframe of Use
The Homekey	State	Yolo County	Providing interim shelter to help individuals focus	\$234,328.0	\$0.00	7/1/2023 -

Program		HHSA	on building an economic foundation and identify permanent housing while addressing medical, behavioral, and other personal barriers.	0		2/28/2026
The No Place Like Home Program	State	City of West Sacramento	Funded construction of 41 new permanent supportive housing units in the City of West Sacramento for vulnerable populations experiencing homelessness or who are at risk of being chronically homeless. Tenants must be selected using the Coordinated Entry System.	\$7,045,015.00	\$7,045,015.00	2018-2073 (55 year affordability period)
The Multifamily Housing Program	State	City of Davis	Funded construction of 38 apartments in the City of Davis, including 17 set aside for youth transitioning out of the foster care system. Transitional supports through HHSA.	\$9,392,144.00	\$9,392,144.00	2019-2074 (55 year affordability period)
The Housing for a Healthy California Program	State	N/A	N/A			
The Homeless Housing, Assistance, and Prevention Program	State	Yolo County HHSA	Provided funding to Project Homekey and NPLH program in order to provide the county with permanent supportive and service-enriched housing and to assist in moving participants in emergency shelters into permanent supportive housing as quickly as possible. Also funded a landlord engagement program that built connections and makes it easier to utilize a rapid rehousing model to move	\$1,845,354.00	\$186,076.00	7/1/2021 - 12/31/2027

			emergency shelter residents into permanent housing.			
Building Homes and Jobs Act	State	Yolo County	Awarded planning grant to retain a consultant to facilitate a comprehensive Zoning Code update to increase residential development by eliminating permitting barriers and streamlining the approval process.	\$160,000.00	\$0.00	12/2019-2/01/2022
The California Emergency Solutions Grants Program	State	Empower Yolo	Homelessness prevention and rapid rehousing funding for families and individuals at risk of homelessness.	\$154,878.00	\$154,878.00	5/9/2023-11/7/2024
The National Housing Trust Fund established pursuant to the Housing and Economic Recovery Act of 2008	Federal	Mercy Housing California, City of Davis	Funding to support the development of permanent housing for low-income older adults. 25 of the 75 units will be supported by these funds.	\$9,340,928.00	\$9,340,928.00	2022/2023
HOME Investment Partnerships Act	Federal	City of Davis	Funding to support the development of over 100 permanent housing units for low-income families in Davis.	\$1,092,367.00	\$1,092,367.00	2021-2024
Parolee or probation programs that are intended to prevent homelessness upon release	State	Yolo County HHSA	This is a Yolo County Adult Probation Post release re-entry program. Probation helps clients get into Emergency Shelters or pay for hotels until the clients get into residential treatment or transitional housing. Yolo County Probation also owns a house where they house individuals. Yolo County Probation partners with Yolo County Housing (YCH) and YCH assist clients through the application process. Currently Probation is	\$6,000,000.00	\$1,350,000.00	9/1/2022-6/1/2026

working with community partners and Yolo County Behavioral Health Department to develop their 90-re-entry plan that is part of the Cal Aim requirement. In addition, Yolo County Probation is working on Yolo County's Connections to Care Program which provides wrap services, legal services and housing to individuals with low-level crimes.

The Homekey Program	State	City of West Sacramento and Yolo County Housing Authority	Provides interim housing in 60 units to people who are homeless.	\$15,770,467.00	\$0.00	2020-2025
The Multifamily Housing Program	State	City of West Sacramento	Construction of West Gateway II, a new apartment community in the City of West Sacramento with 60 apartment units, 6 of which are permanent supporting housing for families who are at risk of homelessness, homeless, and chronically homeless with a mental health diagnosis	\$11,174,145.00	\$11,174,145.00	2020-2075
The Homeless Housing, Assistance, and Prevention Program	State	HPAC	Provided funding for interim housing and shelter, prevention and diversion, permanent supportive housing operating subsidies, and services coordination to eight organizations or jurisdictions to address	\$2,131,194.17	\$1,470,523.98	7/01/2021-12/31/2027

			homelessness. In Yolo County			
Mental Health Block Grant	State	Yolo County HHSA	Assisting adults with SMI who have a history of homelessness, or who are currently at-risk of homelessness by providing them assistance in maintaining their permanent housing, connecting to appropriate community mental health linkages, or increase benefits/incomes as a method of working towards the elimination of homelessness for individuals with serious mental illness (SMI).	\$533,892.0 0	\$533,892.0 0	7/1/2022 - 6/30/2024
The California Emergency Solutions Grants Program – Coronavirus	State	Yolo County HHSA	Providing funding to Project Roomkey to provide multiple non-congregate shelter options throughout Yolo County utilizing various motels and contracting with various project partners to provide food distribution, mobile medicine, weekly laundry services, 24/7 security patrols, and onsite case management support.	\$697,605.0 0	\$0.00	12/22/2020 - 6/30/2024
Housing Disability Advocacy Program	State	Yolo County HHSA	Provides disability advocates for individuals needing SSI/SSP/CAPI and provides homeless prevention services in forms of rental assistance to allow individuals to remain in their home and provides financial assistance to house homeless individuals while supporting them through the disability application process	\$586,792.0 0	\$116,144.0 0	7/1/2021- 6/30/2024

Homesafe Program	State	Yolo County HHS	Provides direct client services, case management, housing stabilization, Housing navigation, Direct financial assistance, and connections to long term support	\$679,020.00	\$77,944.15	7/1/2023-6/30/2025
Community Development Block Grant Program	Federal	City of West Sacramento	Provides supportive services to clients of the Project Homekey program.	\$194,000.00	\$0.00	7/1/2023-6/30/2025
Supportive Services for Formerly Homeless Veterans (SSFHV)	Federal	Volunteers of America (VOA)	The VOA: SSVF program is a rapid re-housing and homelessness prevention assistance program that provides case management, healthcare navigation, and wrap around services and referrals to homeless Veterans and at risk of being homeless Veterans to support their self-sufficiency.	\$1,307,955.00	\$1,307,955.00	7/1/2023-6/30/2024
Cal-OES Specialized Emergency housing program	State	Empower Yolo	The Cal-OES Specialized Emergency housing (KE) program provides emergency shelter and supportive services. Empower Yolo uses these funds to serve victims of domestic violence, sexual assault and stalking.	\$482,756.00	\$0.00	7/1/2023-6/30/2025
Cal-OES Transitional Housing (XH) program	State	Empower Yolo	The Cal-OES Transitional Housing (XH) provides Rapid Rehousing services, including housing search assistance, deposits, rent, and supportive services. Empower Yolo uses these funds to serve victims of domestic violence, sexual assault and stalking.	\$513,473.00	\$513,473.00	7/1/2023-6/30/2025

Cal-OES Domestic Violence Assistance program	State	Empower Yolo	The Cal-OES Domestic Violence Assistance program provides emergency shelter and supportive services. Empower Yolo uses these funds to serve victims of domestic violence, sexual assault and stalking.	\$1,200,000.00	\$0.00	7/1/2023-6/30/2025
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Housing and Homeless Incentive Program	State	Yolo County HHSA	These funds are being utilized for Street medicine, Rapid Re-housing, Medical Respite, Street Outreach, HMIS management	\$6,303,760.00	\$2,764,671.57	2/21/2023-12/31/2027
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Total \$ Available to prevent and end homelessness:	Total Prioritized for Permanent Housing Solutions:
\$76,840,073.17	\$46,520,156.70

Plan to Connect People Experiencing Homelessness to All Eligible Benefit Programs

Steps to Complete this Section:

1. Explain how the region is connecting, or will connect, individuals to wrap-around services from all eligible federal, state, and local benefit programs, including, but not limited to, housing and homelessness services and supports that are integrated with the broader social services systems and supports. Benefit Programs include, but are not limited to:
 - o CalWORKs
 - o CalFresh
 - o Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy;
 - o In-home supportive services;
 - o Adult protective services;
 - o Child welfare;

- Child care; and
- Medi-Cal benefits through Managed Care Plans

Guidance:

*All of the above benefit programs **must** be included and fully explained in the table. In addition to these benefit programs, participating eligible applicants should add other benefit programs that provide wrap-around services in the region.*

To add additional benefit programs, click "Add Benefit Program" at the bottom of the table. If you select the blank field and you may type in the name of the benefit program.

Definitions:

- **Connection Strategy/ies means methods and actions that support client access and/or enrollment in eligible benefit programs.** This may be a method or action that supports connection between a benefit program and clients, between benefits programs, and/or between benefits programs and the homeless services system, so long as the method or action **supports client access and/or enrollment in the eligible benefit program.**
- **Lead Entity** should include the name of the regional Eligible Applicant responsible for managing the benefit program.
- **Collaborating Entity** may include a group, organization, or jurisdiction within your region working to provide the benefit. This can be another participating jurisdiction, a system partner, or any organization actively participating in providing the benefit.

Benefit Programs

Benefit Program	Connection Strategy/ies	Lead Entity	Collaborating Entity/ies
CalWORKs	The CalWORKs and Cal-Fresh programs are under the umbrella of the Service Center Branch and are part of the HHSA integrated agency. The Deputy Director of Adult and Aging Branch collaborates with the Deputy Director of the Service Center to identify needs for the community, funding opportunities and methods to improve service delivery for individuals and families.	Yolo County HHSA, Service Center	All nonprofit organizations and CBO's linking families to public benefits
CalFresh	The CalWORKs and Cal-Fresh programs are	Yolo County HHSA, Service Center	All nonprofit organizations and CBO's

under the umbrella of the Service Center Branch and are part of the HHSA integrated agency. The Deputy Director of Adult and Aging Branch collaborates with the Deputy Director of the Service Center to identify needs for the community, funding opportunities and methods to improve service delivery for individuals and families. In addition, Yolo County has contracted providers that assist clients with linkage to CalFresh and Medi-Cal.

linking families to public benefits

Supplemental Security Income/State Supplemental Program (SSI/SSP) and disability benefits advocacy

Yolo County has a contracted provider that runs the Housing Disability Advocacy Program to help individuals apply for SSI/SSP and supports the clients through the entire process, from application through denial and the appeals process to approval process. In addition, the contractor provides housing navigation services. Legal Services of Northern California (LSNC) also supports this program by representing some HDAP clients in eviction lawsuits while folks are awaiting benefits. LSNC also assists SSI recipients with continuing disability reviews by appealing unfavorable decisions. In addition, Yolo County provides direct client emergent needs services, including rental assistance to prevent homelessness

Yolo County HHSA for funding

CommuniCare+OLE and Legal Services of Northern California

	and security deposits and first month's rent.		
In-home supportive services	Yolo County HHSA is an integrated agency that includes CalWORKs, Cal-Fresh, IHSS, APS, and CWS. The Deputy Director over Adult and Aging manages the IHSS and APS programs which positions these programs well to access benefits and housing. Additionally, the youth portion of HHAP 4 has been provided to the Child Youth and Family branch to specifically target and house foster youth in the AB12 program or those who are aging out of the foster care system.	Yolo County HHSA	Public Authority and nonprofit organizations connecting clients to IHSS services.
Adult protective services	Yolo County HHSA is an integrated agency that includes CalWORKs, Cal-Fresh, IHSS, APS, and CWS. The Deputy Director over Adult and Aging manages the IHSS and APS programs which positions these programs well to access benefits and housing. APS has been awarded Home Safe funding and has been serving adults with an APS referral with housing and homelessness supports, including rental assistance.	Yolo County HHSA	Any community member, hospitals, law enforcement and any nonprofit organization making a referral submitting a referral for a client in need
Child welfare	Yolo County HHSA is an integrated agency that includes CalWORKs, Cal-Fresh, IHSS, APS, and CWS. The Deputy Director over Adult and Aging manages the IHSS and APS programs	Yolo County HHSA	Yolo County CAPC, First 5 Yolo, YCOE, Hospitals, Law Enforcement, Schools

which positions these programs well to access benefits and housing. Additionally, the youth portion of HHAP 4 has been provided to the Child Youth and Family branch to specifically target and house foster youth in the AB12 program or those who are aging out of the foster care system.

<p>Child care</p>	<p>Yolo County contracted with Yolo Crisis Nursery, a nonprofit organization providing 24-hour emergency childcare services for families that are experiencing crisis. Crisis includes being currently unhoused, or in transition. Yolo Crisis Nursery provides those parents respite from caregiving duties.</p>	<p>Yolo Crisis Nursery</p>	<p>Child Welfare, First Five Yolo, Law Enforcement, Hospitals, Help Me Grow</p>
<p>Medi-Cal benefits through Managed Care Plans</p>	<p>Yolo County is a Medi-Cal certified agency, and the Yolo County internal Homeless Outreach team is certified to provide Enhanced Care Management and Community Supports services funded through Housing Homeless Incentive Plan (HHIP) funds administered by Partnership Healthplan of California.</p>	<p>Yolo County HHSA</p>	<p>Partnership Healthplan of California, community-based organizations</p>
<p>Child care</p>	<p>Yolo County partners with Children's Home Society of CA to provide childcare programs to include alternative payment program which pays for all or part of childcare expenses for those seeking permanent housing or are</p>	<p>Children's Home Society</p>	<p>Yolo County and community members that qualify for the Alternative Payment Program</p>

experiencing homelessness. Additionally, those families enrolled in CalWORKs are eligible to subsidized childcare to gain their financial independence.

Employment Resource

Yolo County Service Center Branch includes a variety of employment services and programs to include: WIOA, WIOA Youth, business support & career pathways with key county business sectors, and migrant services. Yolo County houses and manages the WIB, Workforce Investment Board which holds job fairs and connects businesses with those seeking jobs. Yolo County has funded a program entitled Recovery Café that invites all those experiencing homelessness and specializes in supporting those in recovery. The café includes a safe space to connect with others, receive a hot meal, and in some cases employment at the café. Additionally, the County has two large and successful Downtown Streets teams. One is located in West Sacramento and the other in the City of Davis. The Downtown Street model is to work with those experiencing homelessness and provide them the ability to gain work skills, promote within the program as they

Yolo County HHSA

Nonprofit organizations and CBO's linking clients with employment benefits and providing employment training and workforce development programs

progress, and receive gift cards for their time. This program has been very successful in serving the homeless population and providing the supports necessary to exit homelessness. Located in Yolo County, the West Sacramento Team was founded in 2018 backed by the success of the Sacramento Teams. The West Sacramento Team now provides fully integrated Hot Spot clean up and encampment outreach partnering with the City's Police and Parks departments. The West Sacramento Team also runs the Melvin Brookin's Community Garden as part of Project Homekey.

Family Life Skills	The Yolo Crisis Nursery was recently awarded \$123,324 from HHAP 4. The Crisis Nursery includes a housing navigator to support families in crisis with motel stays and also offers the FLSP -Family Life Skills Program which includes budgeting, enhanced parenting skills, and other identified areas for growth.	Yolo Crisis Nursery	Yolo County, community-based organizations
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Memorandum of Understanding (MOU)

Upload the Memorandum of Understanding (MOU) that reflects the Regionally Coordinated Homelessness Action Plan submitted under this application.

Optional: Upload any additional supporting documentation the region would like to provide.

Memorandum of Understanding (MOU)

HPAC and HHS MOU HHAP 5 fully executed.pdf

Supporting Documentation (Optional)

2023-2026 Plan to Address Homelessness-1.pdf

Application Process Certification:

By checking the box below, I certify that that all participating eligible applicants met the statutory public meeting process requirements in developing the Regionally Coordinated Homelessness Action Plan in compliance with HSC section 50233(d)-(e) and all of the following is true:

- All Eligible Applicants electing to collaborate to complete the Regionally Coordinated Homelessness Action Plan have engaged in a public stakeholder process that included at least three public meetings before the plan was completed.

Meeting Dates

Meeting Dates

1/11/2024

2/15/2024

2/21/2024

2/21/2024

2/23/2024

- All of the following groups were invited and encouraged to engage in the public stakeholder process:

Stakeholder engagement

Stakeholders

Description of how Stakeholders were invited and encouraged to engage in the public stakeholder process

People with lived experience of homelessness

People who have previously or are currently experiencing homelessness were invited to participate in focus groups to share their perspectives on available services, needs, barriers, and perceptions of safety. A focus group was determined to be more accessible than a survey of people experiencing homelessness. County staff collaborated with provider organizations (Davis

Community Meals & Housing (DCMH), West Sacramento Downtown Streets Team, and Fourth & Hope) to conduct outreach due to their relationship with providers. Additionally County staff facilitated the focus groups, to both alleviate challenges coordinating with a consultant during COVID and to prevent participants' hesitation to speak candidly about services in the presence of a service provider. Thirty-eight people participated in the focus groups. The focus groups were held at locations that served individuals currently experiencing homelessness including youth and populations overrepresented in Yolo County's unhoused population. Gift cards were distributed to encourage participation.

Youth with lived experience of homelessness

People who have previously or are currently experiencing homelessness were invited to participate in focus groups to share their perspectives on available services, needs, barriers, and perceptions of safety. A focus group was determined to be more accessible than a survey of people experiencing homelessness. County staff collaborated with provider organizations (Davis Community Meals & Housing (DCMH), West Sacramento Downtown Streets Team, and Fourth & Hope) to conduct outreach due to their relationship with providers. Additionally County staff facilitated the focus groups, to both alleviate challenges coordinating with a consultant during COVID and to prevent participants' hesitation to speak candidly about services in the presence of a service provider. Thirty-eight people participated in the focus groups. The focus groups were held at locations that served individuals currently experiencing homelessness including youth and populations overrepresented in Yolo County's unhoused population. Gift cards were distributed to encourage participation.

Persons of populations overrepresented in homelessness

People who have previously or are currently experiencing homelessness were invited to participate in focus groups to share their perspectives on available services, needs, barriers, and perceptions of safety. A focus group was determined to be more accessible than a survey of people experiencing homelessness. County staff collaborated with provider organizations (Davis Community Meals & Housing (DCMH), West Sacramento Downtown Streets Team, and Fourth & Hope) to conduct outreach due to their relationship with providers. Additionally County staff facilitated the focus groups, to both alleviate challenges

coordinating with a consultant during COVID and to prevent participants' hesitation to speak candidly about services in the presence of a service provider. Thirty-eight people participated in the focus groups. The focus groups were held at locations that served individuals currently experiencing homelessness including youth and populations overrepresented in Yolo County's unhoused population. Gift cards were distributed to encourage participation.

Local department leaders and staff from qualifying smaller jurisdictions, including child welfare, health care, behavioral health, justice, and education system leaders

HPAC and the County held five public meetings for stakeholders to review and update the Regionally Coordinated Homeless Action Plan that was developed and finalized in the spring of 2023. HPAC and County staff presented the plan to update the Regionally Coordinated Homeless Action Plan at the Yolo County Commission to Address Homelessness meeting on January 11, 2024 and the Commission invited public comment on the item. The County sent email invitations for the Commission meeting to staff of local jurisdictions and stakeholders, including people working in child welfare, federally qualified health centers, behavioral health, the Medi-Cal managed care plan, neighborhood court staff, and education leaders. HPAC also held four public meetings through its four standing committees, each focused on one of the four overarching goals of the plan. HPAC's Performance and Monitoring committee met on February 15th and received input on goal three, improving collaboration and coordination between physical and behavioral healthcare and housing and homeless services. HPAC's Data committee met on February 21 and discussed and received input on goal one, strengthening the homeless crisis response system and prevention services. HPAC's Coordinated Entry committee also met on February 21, after the Data committee, and considered amendments to goal 4, strengthening systems level coordination. HPAC's Technical committee met on February 23 and considered amendments to the second goal, increasing permanent affordable housing options for those experiencing or at risk of homelessness. Each meeting was publicly noticed on HPAC's website and HPAC sent emails about each of the meetings to the 150+ stakeholders in the Continuum of Care. Staff from Partnership Healthplan of California, the County's only Medi-Cal Managed Care Plan, attended at least two of the public meetings.

Homeless service and housing providers operating within the region

HPAC and the County held five public meetings for stakeholders to review and update the Regionally Coordinated Homeless Action Plan that was developed and finalized in the spring of 2023. HPAC and County staff presented the plan to update the Regionally Coordinated Homeless Action Plan at the Yolo County Commission to Address Homelessness meeting on January 11, 2024 and the Commission invited public comment on the item. The County sent email invitations for the Commission meeting to staff of local jurisdictions and stakeholders, including people working in child welfare, federally qualified health centers, behavioral health, the Medi-Cal managed care plan, neighborhood court staff, and education leaders. HPAC also held four public meetings through its four standing committees, each focused on one of the four overarching goals of the plan. HPAC's Performance and Monitoring committee met on February 15th and received input on goal three, improving collaboration and coordination between physical and behavioral healthcare and housing and homeless services. HPAC's Data committee met on February 21 and discussed and received input on goal one, strengthening the homeless crisis response system and prevention services. HPAC's Coordinated Entry committee also met on February 21, after the Data committee, and considered amendments to goal 4, strengthening systems level coordination. HPAC's Technical committee met on February 23 and considered amendments to the second goal, increasing permanent affordable housing options for those experiencing or at risk of homelessness. Each meeting was publicly noticed on HPAC's website and HPAC sent emails about each of the meetings to the 150+ stakeholders in the Continuum of Care. Staff from Partnership Healthplan of California, the County's only Medi-Cal Managed Care Plan, attended at least two of the public meetings.

Medi-Cal Managed Care Plans contracted with the State Department of Health Care Services in the region

Partnership HealthPlan of California was invited to participate in the public stakeholder process but did not directly participate; it is not a member agency of HPAC. Partnership does collaborate with HPAC agencies on a number of initiatives, including local Federally Qualified Health Centers that provide street and shelter medicine programs, as well as providers of medical respite care, substance use disorder treatment programs, and behavioral health care providers. Members of agencies that collaborate with Partnership were among those who

responded to the survey and participated in focus groups.

Street medicine providers and other service providers directly assisting people experiencing homelessness or at risk of homelessness

HPAC and the County held five public meetings for stakeholders to review and update the Regionally Coordinated Homeless Action Plan that was developed and finalized in the spring of 2023. HPAC and County staff presented the plan to update the Regionally Coordinated Homeless Action Plan at the Yolo County Commission to Address Homelessness meeting on January 11, 2024 and the Commission invited public comment on the item. The County sent email invitations for the Commission meeting to staff of local jurisdictions and stakeholders, including people working in child welfare, federally qualified health centers, behavioral health, the Medi-Cal managed care plan, neighborhood court staff, and education leaders. HPAC also held four public meetings through its four standing committees, each focused on one of the four overarching goals of the plan. HPAC's Performance and Monitoring committee met on February 15th and received input on goal three, improving collaboration and coordination between physical and behavioral healthcare and housing and homeless services. HPAC's Data committee met on February 21 and discussed and received input on goal one, strengthening the homeless crisis response system and prevention services. HPAC's Coordinated Entry committee also met on February 21, after the Data committee, and considered amendments to goal 4, strengthening systems level coordination. HPAC's Technical committee met on February 23 and considered amendments to the second goal, increasing permanent affordable housing options for those experiencing or at risk of homelessness. Each meeting was publicly noticed on HPAC's website and HPAC sent emails about each of the meetings to the 150+ stakeholders in the Continuum of Care. Staff from Partnership Healthplan of California, the County's only Medi-Cal Managed Care Plan, attended at least two of the public meetings.

I certify under penalty of perjury that all of the information in the above section is true and accurate to the best of my knowledge.

Open

Part 3: Funding Plan

Steps to complete this section:

1. Identify all Eligible Use Categories the Administrative Entity anticipates using.
2. Provide the **dollar amount** budgeted per eligible use category. Again, this must account for 100 percent of the HHAP-5 Allocation(s) the Administrative Entity will be responsible for administering.
3. Where applicable, provide the **dollar amount** that will be designated under the Youth Set-Aside from the selected eligible use categories. **Reminder: the youth set-aside must total at least 10% of all monies received.**
4. Provide a brief description of activities HHAP-5 funds will support in each selected eligible use category.
5. Provide an explanation of how the activities therein align with the state's HHAP-5 priorities to:
 - sustain existing investments towards long-term housing stability and supportive services and
 - prioritize permanent housing solutions.
6. Indicate whether the budget proposes to support **ANY** new interim housing solutions outside of the youth set-aside.
7. Indicate whether the budget proposes to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted
 - If the Administrative Entity answers "yes" to either 6 or 7, they will be asked to demonstrate dedicated, sufficient resources from other funding sources for long-term housing stability and permanent housing solutions. This entails summarizing total available dollars for preventing and ending homelessness in the region, including the percentage of these resources dedicated to permanent and interim housing solutions, providing the status of five policy actions for each eligible applicant in the region, and demonstrating the need for additional shelter.

Guidance:

*Each Administrative Entity must submit a **single** Funding Plan that accounts for the entire HHAP-5 Allocation(s) which the Administrative Entity will be responsible for administering. This includes:*

- 100 percent of the HHAP-5 Base allocation(s);
- 100 percent of the HHAP-5 Planning allocation(s); and
- 100 percent of the Initial Supplemental Funding allocation(s).

The youth set-aside must total at least 10% of all monies received.

*Administrative costs **may not exceed 7%** of all monies received.*

Up to 1% of all monies received may be budgeted for costs related to the Homeless Management Information System (HMIS). Related costs include HMIS licenses, training, system operating costs, and costs associated with carrying out related activities. Upon agreement between the grantee and the Homeless Management Information System lead entity, the grantee shall transfer the authorized amount of funds directly to the HMIS lead entity.

To add another funding plan for an additional Administrative Entity, click "Add Funding Plan" near the bottom of the page. You will be prompted to provide a specific number of funding plans (1 per

Administrative Entity) based on the participation and contracting selections from Part 1: Regional Identification and Contracting Information.

Funding Plans from Administrative Entity/ies in Davis, Woodland/Yolo County CoC Participating in this Application

Administrative Entity 1

Which Administrative Entity is submitting the below budget?

Yolo County HHSA

Funding Plan - Yolo County HHSA

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$50,836.30	\$50,836.30	Rental assistance, security deposits, and 1st month's rent, landlord incentive payments and these activities will focus on expanding the supply of safe, housing placement-focused sheltering and interim housing models.	This service is aligned with Action Area 4, Objective 11 of the CA Action Plan and is focused on using the Housing First approach to equitably and urgently rehousing people from temporary settings and from unsheltered homelessness.
Prevention and Shelter Diversion	\$139,100.35		Providing community members access to homeless prevention funds, rental assistance and funding for motel stays and the activities will focus on expanding the supply of safe, housing placement-focused sheltering and interim housing	This service is aligned with Action Area 5, Objective 15 of the CA Action plan and is focused on providing services to individuals nearing homelessness in order to assist them in

			models.	maintaining their current housing situations.
Delivery of Permanent Housing and Innovative Housing Solutions	\$460,503.81	\$50,842.11	Development of permanent housing Solutions (i.e. Acquisition of property and/or renovation of existing properties through subcontracts to provide permanent housing solutions) and Activities focused on strengthening Housing First approaches and expanding permanent housing opportunities that include permanent supportive housing services. A portion of the units will be set-aside for the youth population.	This activity aligns with action area 4, objective 12 of the CA Action Plan by developing permanent supportive housing and requiring permanent supportive housing services that follow the housing first model and expanding providing equitable access to permanent housing to our communities.
Operating Subsidies-Permanent Housing				
Operating Subsidies-Interim Sheltering	\$135,000.00		Sustaining operations of inventory established and Activities focused on expanding the supply of safe, housing placement-focused sheltering and interim housing models and addressing health and services needs of people staying within such programs.	This service is aligned with Action Area 3, Objectives 9 and 10 of the CA Action Plan and is focused on maintaining interim shelters that are trauma informed and address the health and service needs of the individuals in the County.

Interim Sheltering

Improvements to Existing Emergency Shelter

Street Outreach

Services Coordination \$50,000.00

We will be hiring an outside entity to provide technical assistance to the County and CoC to assist in the development and revision of the next Yolo County Plan to Address Homelessness. The technical assistance would include ways to develop additional permanent housing, ways to engage cities in the development of permanent housing, and ways to connect to the community to identify barriers to permanent housing so that the barriers may be addressed with the new Plan to Address Homelessness. The technical assistance will also provide us with creative permanent housing solutions that may be implemented in our Plan to Address Homelessness. The technical assistance will also provide creative ideas for prevention to ensure individuals are able to remain in their homes.

This activity will allow Yolo County to adjust our Plan to Address Homelessness in order to have it align more closely to the State's priority of providing Permanent Housing Solutions.

Systems Support

\$100,000.00

This funding will support internal Analysts, developing contracts, monitoring contracts and outcome measures, support HPAC and Providers with HMIS and data. In addition, staff will be participating in the CA REAL Labs and developing measures to curtail inequities in the homeless system. They will participate in Activities focused on pursuing racial equity in response to homelessness and housing instability; engagement and partnership with people with expertise from lived experiences of homelessness; supporting interjurisdictional and regional planning; partnerships to strengthen outcomes related to education and employment; public health and disaster preparedness and response; and communications and public awareness; and participate in activities focused on addressing health and safety needs and increasing access to State

This service is aligned with CA Action Plan for preventing and ending homelessness in California action area 1 Strengthening our systems to better prevent and end homelessness in California & area 2 Equitably Addressing the Health, Safety, and services needs of Californians experiencing Unsheltered homelessness. However, as this category's funding will be used to address multiple action areas this will be used to enhance our program alignment with all action areas of the CA Action Plan and improve data integrity to better inform focus and priorities.

		supported services and programs for people who are experiencing unsheltered homelessness.	
HMIS	\$10,167.83	Data clean up and validation	This service is aligned with CA Action Plan for preventing and ending homelessness in California action area 1, objective 1 in order to support HMIS utilization and provider accountability to allow the staff and the community to trust the data and utilize Coordinated Entry to align with Housing first. Additionally, the data accessible through HMIS will allow us to address the racial equity activities by providers receiving state funding and ensure those activities are informed and accountable.
Administrative Costs	\$71,174.82	Costs to administer the HHAP program.	This service is aligned with Action Area 1, Objective 1 and 3 of the CA Action Plan and will provide overhead to support the

other eligible use categories and will also assist the County is ensuring the grant is maintained and funds are obligated in a timely manner and expenditures are being paid within the grant period. These admin costs will also allow the County to better administer the grant and ensure it is properly monitored.

Total HHAP-5 Dollars Budgeted: \$1,016,783.11	Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$101,678.41
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Youth Set-Aside Minimum
\$101,678.31

HMIS Maximum
\$10,167.83

Administrative Maximum
\$71,174.82

Does this budget propose to support any new interim housing solutions outside of the youth set-aside?
No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?
No

Administrative Entity 2

Which Administrative Entity is submitting the below budget?
CA-521-Davis, Woodland/Yolo County CoC

Funding Plan - CA-521-Davis, Woodland/Yolo County CoC

Eligible Use Category	HHAP-5 Dollars Budgeted	If applicable, Dollars budgeted for the Youth Set-Aside	Activities These Funds will Support	How are these Activities Aligned with the State's Priorities?
Rapid Rehousing	\$50,000.00	\$27,989.92	Rental assistance, security deposits, and 1st month's rent, landlord incentive payments, and other tenancy support services. The youth portion of the funding will be set-aside and only used on the youth population providing the same services as mentioned above.	This service is aligned with Action Area 4, Objective 11 of the CA Action Plan and is focused on using the Housing First approach to equitably and urgently rehousing people from temporary settings and from unsheltered homelessness.
Prevention and Shelter Diversion	\$377,989.88	\$52,989.92	Homelessness prevention through rental assistance for people at risk of homelessness. This assistance will prioritize households with incomes at or below 30 percent of the area median income, who pay more than 50 percent of their income in housing costs, and who meet criteria for being at highest risk of homelessness through data-informed criteria adapted by the council. The youth portion of the funding will be set-aside and used on the youth population	This service is aligned with Action Area 5, Objective 15 of the CA Action plan and is focused on providing services to individuals nearing homelessness in order to assist them in maintaining their current housing situations.

providing the same services and following the same guidelines as outlined above.

Delivery of Permanent Housing and Innovative Housing Solutions

\$400,000.00

Acquisition of land or buildings, improvement or renovation of land or buildings being used as permanent housing, maintenance of land or buildings being used as permanent housing, and services for people in permanent housing to increase housing retention.

This activity aligns with action area 4, objective 12 of the CA Action Plan by developing permanent supportive housing and requiring permanent supportive housing services that follow the housing first model and expanding providing equitable access to permanent housing to our communities.

Operating Subsidies-Permanent Housing

Operating Subsidies-Interim Sheltering

\$50,000.00

Subsidies supporting ongoing operation of existing interim housing.

This service is aligned with Action Area 3, Objectives 9 and 10 of the CA Action Plan and is focused on maintaining interim shelters that are trauma informed and address the health and service needs of the individuals in the County.

Interim Sheltering

\$25,000.04 \$25,000.04

Emergent need motel and hotel costs for TAY and youth-focused services in existing interim housing while providing housing navigation to obtain permanent supportive housing.

This funding is aligned with action area 3, objective 9 and action area 5, objective 14 and is focused on reducing entry into the homeless system for youths exiting the foster care and juvenile justice systems. This activity will also be used to provide services to assist the youth in finding permanent housing solutions.

Improvements to Existing Emergency Shelter

Street Outreach

Services Coordination

Systems Support

\$72,025.02

Funding HMIS and the HHAP-5 regional planning and application process.

Funds for systems support ensures that the CoC develops and implements data-driven plans that align with the state's priorities to sustain existing investments towards long-term sustainability of housing and supportive services and

prioritizes permanent housing solutions.

HMIS	\$10,597.98	Funding to support HMIS functioning, maintenance, and operation.	Funding for HMIS aligns with the State's priority of ensuring plans are data-driven because HMIS is the tool used to collect and report on data.
Administrative Costs	\$74,185.92	Planning for and preparing the Regionally Coordinated Homeless Action Plans and costs to administer the HHAP program allocation.	Funds for administrative costs ensures that the CoC develops and implements data-driven plans that align with the State's priorities to sustain existing investments towards long-term sustainability of housing and supportive services and prioritizes permanent housing solutions.

Total HHAP-5 Dollars Budgeted: \$1,059,798.84	Total HHAP-5 Youth Set-Aside Dollars Budgeted: \$105,979.88
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Youth Set-Aside Minimum
\$105,979.88

HMIS Maximum
\$10,597.99

Administrative Maximum
\$74,185.92

Does this budget propose to support any new interim housing solutions outside of the youth set-

aside?

No

Does this budget propose to support new interim housing solutions for youth in excess of 10% of the total HHAP-5 Dollars budgeted?

No

Certification

Participating Eligible Applicant 1

Participating Eligible Applicant

County of Yolo Health and Human Services Agency ("Yolo County HHSA")

Certification County of Yolo Health and Human Services Agency ("Yolo County HHSA")

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Kerrie Covert

Phone

(530) 908-3977

Email

kerrie.covert@yolocounty.org

Participating Eligible Applicant 2

Participating Eligible Applicant

CA-521-Davis, Woodland/Yolo County CoC ("HPAC")

Certification CA-521-Davis, Woodland/Yolo County CoC ("HPAC")

On behalf of the above entered participating eligible applicant, I certify that all information included in this Application is true and accurate to the best of my knowledge.

Name

Trevor Quach

Phone

(408) 960-3628

Email

trevor@yolohpac.org

MEMORANDUM OF UNDERSTANDING

This Memorandum of Understanding (MOU) is made and entered into as of the last date signed below by and between the County of Yolo, a political subdivision of the State of California ("County") via its Health and Human Services Agency ("HHSA") and the Homeless and Poverty Action Coalition, a non-profit public benefit corporation organized under the laws of the State of California ("HPAC"), collectively referred to as the "Parties" herein.

WHEREAS, every local community receiving funding from the U.S. Department of Housing and Urban Development (HUD) is required to have a local continuum of care (CoC); and

WHEREAS, HPAC is the CA-521 Davis/Woodland/Yolo CoC; and

WHEREAS, the County and HPAC are jointly applying as part of a region for Homeless Housing, Assistance, and Prevention (HHAP) Program Round 5 (HHAP-5) grant funding; and

WHEREAS, HHAP-5 requires the Parties to create and implement a Regionally Coordinated Homeless Action Plan (Plan) pursuant to California Health and Safety Code Section 50233;

NOW, THEREFORE, the Parties agree as follows:

- I. **PURPOSE:** The purpose of this MOU is to establish the commitments of the Parties to uphold, participate in, and comply with the actions, roles, and responsibilities described in the HHAP-5 Regionally Coordinated Homeless Action Plan.
- II. **TERM; EFFECTIVE DATE:** The effective date of this MOU shall be the date of execution of this MOU by the Parties and it shall remain in effect until termination or expiration of the HHAP Round 5 Grant or complete performance of all Parties' rights and responsibilities under this MOU, whichever is later.
- III. **RIGHTS AND RESPONSIBILITIES:** Following the Effective Date and during the term of this MOU:
 - A. **COUNTY/HHSA** shall:
 1. Retain fiscal and administrative control of the funds allocated to the County for HHAP-5.
 2. Implement and comply with the HHAP-5 Regionally Coordinated Homeless Action Plan and any amendments thereto, including:
 - a. Providing outreach and site coordination as identified in the Plan; identifying land available for development, barriers to use of the land, and identifying funding to develop housing; developing interim and permanent housing options by continuing discussions with Bay Area Community Services, an entity with extensive experience with providing housing location services, and applying for funding streams to support the above housing options; coordinating and connecting unhoused individuals and families to services and supports, including prevention and housing stabilization, interim housing, crisis navigation, crisis residential and intensive case management where appropriate;
 - b. Taking the Key Actions identified in the Plan to improve the system performance measures;
 - c. Taking the Key Actions identified in the Plan to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness in Yolo County;
 - d. Taking the Key Actions identified in the Plan to reduce homelessness among individuals existing institutional settings, including, but not limited to, jails, prisons, hospitals, foster care, and behavioral health facilities;
 - e. Utilizing local, state, and federal funding programs, as identified in the Plan, to end homelessness;

- f. Connecting individuals to wrap-around services from all eligible federal, state, and local benefit programs as identified in the Plan.

B. HPAC shall:

1. Retain fiscal and administrative control of the funds allocated to HPAC for HHAP-5.
2. Implement and comply with the HHAP-5 Regionally Coordinated Homeless Action Plan and any amendments thereto, including:
 - a. Providing support to local providers conducting outreach and site coordination; support the local Yolo County jurisdictions in identifying land available for development, barriers to use of the land, and helping to identify funding to develop housing; developing interim and permanent housing options by pursuing funding to support development; providing support to community partners that are coordinating and connecting unhoused individuals and families to services and supports, including prevention and housing stabilization, interim housing, crisis navigation, crisis residential and intensive case management where appropriate.
 - b. Taking the Key Actions identified in the Plan to improve the system performance measures;
 - c. Taking the Key Actions identified in the Plan to ensure racial and gender equity in service delivery, housing placements, housing retention, and any other means to affirm equitable access to housing and services for racial and ethnic groups overrepresented among residents experiencing homelessness in Yolo County;
 - d. Taking the Key Actions identified in the Plan to reduce homelessness among individuals existing institutional settings, including, but not limited to, jails, prisons, hospitals, foster care, and behavioral health facilities;
 - e. Utilizing local, state, and federal funding programs, as identified in the Plan, to end homelessness;
 - f. Ensuring the Coordinated Entry System provides opportunities to connect individuals to wrap-around services from all eligible federal, state, and local benefit programs as identified in the Plan.

IV. INSURANCE:

- A. During the term of this MOU, each Party, at its sole cost and expense, will maintain, and shall require any contractor or subcontractor to each maintain, or self-insure for:
 1. General liability insurance in the amount of not less than \$1,000,000 per claim/\$2,000,000 aggregate per year;
 2. Professional liability insurance in the amount of not less than \$1,000,000 per claim/\$2,000,000 aggregate per year;
 3. Automobile Liability Insurance covering the use of all owned, non-owned, and hired automobiles with a minimum combined single limit of \$1,000,000 per occurrence for bodily injury and property damage liability; and
 4. Workers' compensation insurance at the statutory limits. Each Party shall provide a certificate of insurance upon request of the other Party; and
 - B. All acts and omissions of any party and all of a party's agents during the term of this MOU will be "continually covered" notwithstanding the termination of this MOU and notwithstanding the provisions of this MOU allowing the purchase of "claims made" insurance coverage. In order for the acts and omissions of a Party and all of its agents during the term of this MOU to be "continually covered" there must be insurance coverage for the entire period commencing on the Effective Date of this MOU and ending on the date that is three (3) years beyond the final date that this MOU is effective, including any extensions or renewals of this MOU. Such insurance must satisfy the liability limit requirements of this Section. The Parties acknowledge that the provisions of this Section may necessitate the purchase of "tail insurance" if coverage lapses or "nose insurance" and/or "tail insurance" if there is a change in insurance carriers, even after this MOU has terminated.
 - C. Failure of a Party to request certificates or evidence of insurance shall not constitute a waiver of another Party's obligations and requirements to maintain the coverage specified in this Section.
- MOU between and County of Yolo HHSA, HPAC, YWC re CoC Administrative Entity FY 2021-34

D. Notwithstanding any other provision of this MOU, the provisions of this Section will survive the expiration or termination of this MOU.

V. INDEMNIFICATION:

- A. Insofar as permitted by law, each Party will assume the defense and hold harmless the other Parties and/or any of their officers, agents, or employees from any liability, damages, costs, or expenses of any kind whatsoever, including attorneys' fees, which may arise by reason of the acts, omissions, or negligence of the indemnifying Party, its officers, agents, or employees in carrying out the performance under this MOU, or in carrying out the Programs to be funded by this MOU.
- B. It is the intent of the Parties where negligence or responsibility for any harm to person(s) or property is determined to have been shared, the principles of comparative negligence will be followed and each Party will bear the proportionate cost of any liability, damages, costs, or expenses attributable to that Party.
- C. Each Party agrees to notify the other Parties of any claims, administrative actions, or civil actions determined to be within the scope of this MOU within ten (10) calendar days of such determination. The Parties further agree to cooperate in the defense of any such actions. Nothing in this MOU will establish a standard of care for or create any legal right for any person not a party to this MOU.

VI. TERMINATION/SUSPENSION: This MOU may be terminated without cause by any party upon thirty (30) days prior written notice to the other parties. When required by law, this MOU may be immediately suspended by any party upon notice to the other parties; any such suspension shall not extend the term of this MOU. Notwithstanding the foregoing, no termination or suspension of this MOU that affects performance under the HHAP Round 5 Grant agreement or any other state agreement shall take effect unless and until such agreement(s) are amended in a manner that avoids any adverse effects on performance.

VII. NOTICES:

A. All notices shall be deemed to have been given when made in writing and delivered or mailed to the respective representatives of County and Contractor at their respective addresses as follows:

HPAC: Yolo County Homeless and Poverty Action Coalition
202 F Street
Davis, CA 95695
Attn: Jeneba Lahai, Chair

County: Yolo County Health and Human Services Agency
137 N. Cottonwood Street
Woodland, CA 95695
Attn: Nolan Sullivan, Director

B. In lieu of written notice to the above addresses, any party may provide notices through the use of email provided the following email addresses are used:

HPAC: Jeneba.Lahai@yolokids.org

County/HHSA: Contract Unit HHSAContracts@yolocounty.org
Contract Administrator Kerrie.Covert@yolocounty.org

C. Any party may change the address or email address to which such communications are to be given by providing the other parties with written notice of such change at least fifteen (15) calendar days prior to the effective date of the change.

D. All notices shall be effective upon receipt and shall be deemed received through delivery if personally served or served using email, or on the fifth (5th) day following deposit in the mail if sent by first class mail.

VIII. CONFIDENTIALITY:

By signing this Agreement, the Parties certify and warrant their individual understanding and assurance of compliance with the following:

- A. County/HHSA provides sensitive services and other services to clients that are protected by various privacy and confidentiality laws and regulations.
- B. If, during the provision of services under this MOU, any party including, but not limited to, its officers, agents, employees, participants, and volunteers obtains any information, including seeing or overhearing any information about a current or former HHSA client/participant/consumer, this information is to be treated as private and confidential. This includes the fact that an individual or family has visited an HHSA office or receives (or previously received) services from HHSA. Failure to keep this information confidential may be punishable as a misdemeanor crime.
- C. The Parties shall comply with, and require its officers, agents, employees, participants, and volunteers to comply with:
 - 1. All applicable laws and regulations regarding the confidentiality, privacy, and security of patient information, including but not limited to: the California Confidentiality of Medical Information Act at California Civil Code Section 56 et seq., California Welfare and Institutions Code Sections 5328 et seq., 10850, 11845.5 and 14100 et seq., 42 U.S.C. §1320d, and the Health Insurance Portability and Accountability Act of 1996 ("HIPAA"), the HIPAA Omnibus Rule, 45 CFR Parts 160 and 164, and its implementing regulations, and the Federal Confidentiality of Substance Abuse Disorder Patient Records laws and regulations, Title 42 of the United States Code §290dd-2 and 42 CFR Part 2 ("Part 2 Regulations");
 - 2. Any additional regulations pertaining to confidentiality that the Federal, State or the County shall so specify that do not conflict with State or Federal regulations.
- D. Each Party agrees to inform and educate its officers, agents, employees, participants, and volunteers involved with the performance under this MOU of these requirements.
- E. Notwithstanding any other provision of this MOU, the provisions of this Section will survive the expiration or termination of this MOU.

IX. STATUS OF PARTIES:

- A. The Parties agree that HPAC and its personnel may not act on behalf of the COUNTY, and the COUNTY and its assigned personnel may not act on behalf of HPAC. Neither Party has the right to act on behalf of the other Party in any capacity whatsoever as an agent or to bind the other Party to any obligation whatsoever.

- X. **WAIVER:** The waiver by the COUNTY, HPAC, or any of its officers, agents, or employees, or the failure of the COUNTY, HPAC, or its officers, agents, or employees to take action with respect to any right conferred by, or any breach of any obligation or responsibility of this Agreement shall not be deemed to be a waiver of such obligation or responsibility, or subsequent breach of same, or of any terms, covenants or conditions of this Agreement.

- XI. **PUBLIC RECORDS ACT:** Upon its execution, this Agreement (including all exhibits and attachments) shall be subject to disclosure pursuant to the California Public Records Act.

- XII. **THIRD PARTY RIGHTS:** Except where specifically stated otherwise in this document and the HHAP-5 implementing statute, the promises in this document benefit the County and HPAC only and there are no third-party beneficiaries. They are not intended to, nor shall they be interpreted or applied to, give any enforcement or other contractual rights to any other persons (including corporate) which might be affected by the performance or non-performance of this MOU, nor do the parties hereto intend to convey to anyone any "legitimate claim of entitlement" with the meaning and rights that phrase has been given by case law.

XIII. SEVERABILITY: If any provision of this MOU is adjudicated by a court of competent jurisdiction to be invalid or unenforceable, the remainder of the MOU shall continue in full force and effect

XIV. INTEGRATION: This MOU including Exhibit A - HHAP-5 Regionally Coordinated Homeless Action Plan, which is incorporated herein by this reference, represents the entire and integrated agreement between HPAC and COUNTY, and supersedes all prior negotiations, representations, or agreements, either written or oral, related to HHAP-5. This MOU may be amended only by written instrument signed by the duly authorized representatives of HPAC and COUNTY.

XV. ENTIRE AGREEMENT: The complete MOU shall include the following exhibits and attachment(s) attached hereto and incorporated herein:
Exhibit A: HHAP-5 Regionally Coordinated Homelessness Action Plan

This MOU constitutes the entire agreement between the Parties and supersedes all prior negotiations, representations, or agreements, whether written or oral. In the event of a dispute between the Parties as to the language of this MOU or the construction or meaning of any term hereof, this MOU shall be deemed to have been drafted by the Parties in equal parts so that no presumptions or inferences concerning its terms or interpretation may be construed against any party to this MOU.


XVI. REPRESENTATION OF AUTHORITY: The undersigned hereby represent and warrant that they are authorized by the respective parties to execute this MOU.

XVII. COUNTERPARTS: This Agreement may be executed in counterparts and/or by facsimile or other electronic means, and when each party has signed and delivered at least one such counterpart, each counterpart shall be deemed an original, and, when taken together with other signed counterparts, shall constitute one Agreement, which shall be binding upon and effective as to all parties.

IN WITNESS WHEREOF, the HPAC and County of Yolo, by and through its Health and Human Services Agency, have executed this MOU as of the date first written above.

HPAC:

COUNTY:

By 

Jeneba Lahat, Chair
Homeless and Poverty Action Coalition

By Nolan Sullivan Digitally signed by Nolan Sullivan
Date: 2024.03.26 16:22:48 -0700

Nolan Sullivan, Director
Yolo County Health & Human
Services Agency

Date:

Date: 3/26/2024

Approved as to Form:

By 

Philip L Pogledich, County Counsel

Date:



2023 - 2026 Yolo County Plan to Address Homelessness

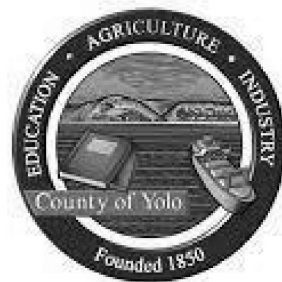
July 2022

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2023 – 2026 Yolo County Plan to Address Homelessness

This report was developed by Resource Development Associates under contract with the Yolo County Health and Human Services Agency.

Resource Development Associates, 2022





Acknowledgements

Yolo County wishes to thank all those who contributed to the development of this plan, including but not limited to the providers and stakeholders from the Yolo County Homeless System of Care, the Homeless and Poverty Action Coalition (HPAC), the Yolo County Commission to Address Homelessness, the Yolo County Board of Supervisors, Council members and staff from the cities of Davis, West Sacramento, and Woodland, the Yolo County Housing Authority, and local community-based organizations. We especially want to thank those individuals who participated in planning activities and provided their insight about issues and strategies related to preventing and addressing homelessness in Yolo County. Lastly, we would also like to thank the team members that led and supported the planning process.

- Yolo County HHSA: Anisa Vallejo, Ian Evans, and Rachel Ladd
- HPAC: Geoff Rohde and Joan Planell
- RDA Consulting: Jamon Franklin and John Cervetto

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Introduction

The Yolo County Homeless System of Care is a large network of organizations that include homelessness and housing agencies and organizations, Yolo County public agencies and community-based service providers from ancillary systems, community-based organizations and faith-based groups, and other types of private and public sector partners. Every three years, the County is required to develop a strategic plan that serves as a blueprint for how the County can identify the underlying causes of homelessness and implement strategies to address and prevent it. As part of three-year planning process, the Yolo County Health and Human Services Agency (HHS) and the Yolo County Continuum of Care (CoC), referred to as the Homeless and Poverty Action Coalition (HPAC), partnered with Resource Development Associates Consulting to solicit feedback from key stakeholders, and to review and update the goals and strategies identified in the County's 2019 Plan to Address Homelessness. Sparked by the opportunity presented through Round 3 of the State of California's Homeless Housing, Assistance, and Prevention (HHAP 3) Grant Program, this Plan was developed through a multi-phased, collaborative community process. Through focus groups and interviews with consumers, advocates, and service providers among the Yolo County Homeless system of care, the following priorities for updating the plan were identified:

1. Update the county's 2019 Plan to Address Homelessness with current data about homelessness in Yolo County
2. Review data and trends from the 2022 Point in Time (PIT) count of people experiencing or at-risk of homelessness
3. Describe current and future efforts and initiatives aimed at addressing and preventing homelessness in Yolo County and progress made over the past three years
4. Identify solutions to addressing and preventing homelessness in Yolo County
5. Provide additional information and context to support other initiatives aimed at addressing and preventing homelessness in Yolo County

To see a complete list of Yolo County Homeless System of Care partners and stakeholders, please see Appendix A. For more information on the homelessness system of care in Yolo County, see the section of this report titled "The Homeless System of Care in Yolo County". For more details on terms used in this plan, refer to Appendix B: Glossary of Terms.

Homelessness in Yolo County

The “snapshot” below of homelessness countywide in Yolo is comprised of data collected in partnership with local jurisdictions through the annual Point in Time (PIT) Count, the Housing Inventory Count (HIC), and the CoC programs contained in the Homeless Management Information System (HMIS). This snapshot provides data on the current population experiencing homelessness in Yolo, including their demographic characteristics. Data was also collected specifically to reflect the population experiencing homelessness with serious mental illness or co-occurring disorders.

2022 Point-in-Time Count

The 2022 Yolo County PIT Count, a mandated requirement of CoCs, was conducted on February 22, 2022, led by the Homeless and Poverty Action Coalition (HPAC). The U.S Department of Housing and Urban Development (HUD) requires all communities receiving federal funding for homelessness services to conduct a biannual count of people experiencing unsheltered homelessness. HUD also requires an annual count of people experiencing sheltered homelessness within the boundaries of the CoC geographic region on a single night. The 2022 PIT count identified a total of **746** persons experiencing homelessness countywide on February 22. Of that number, **378** persons were unsheltered, a decrease of 4.8%, or 19 persons, compared to the PIT count from January 2019.

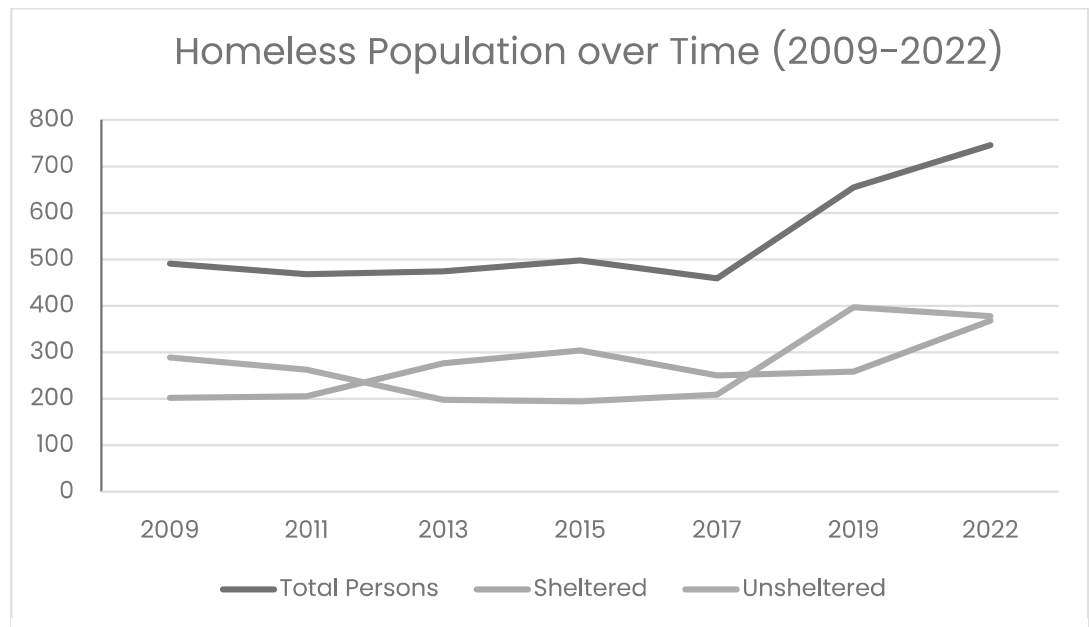


Figure 1: The homeless population in Yolo County has increased by 63%, or 287 persons, since 2017

Demographics of Persons Experiencing Homelessness

Household Status

Of the 746 people experiencing homelessness identified in 2022, a total of **145 (19.4%)** persons were in **households with children**, and **601 (80.6%)** were in **households without children**.

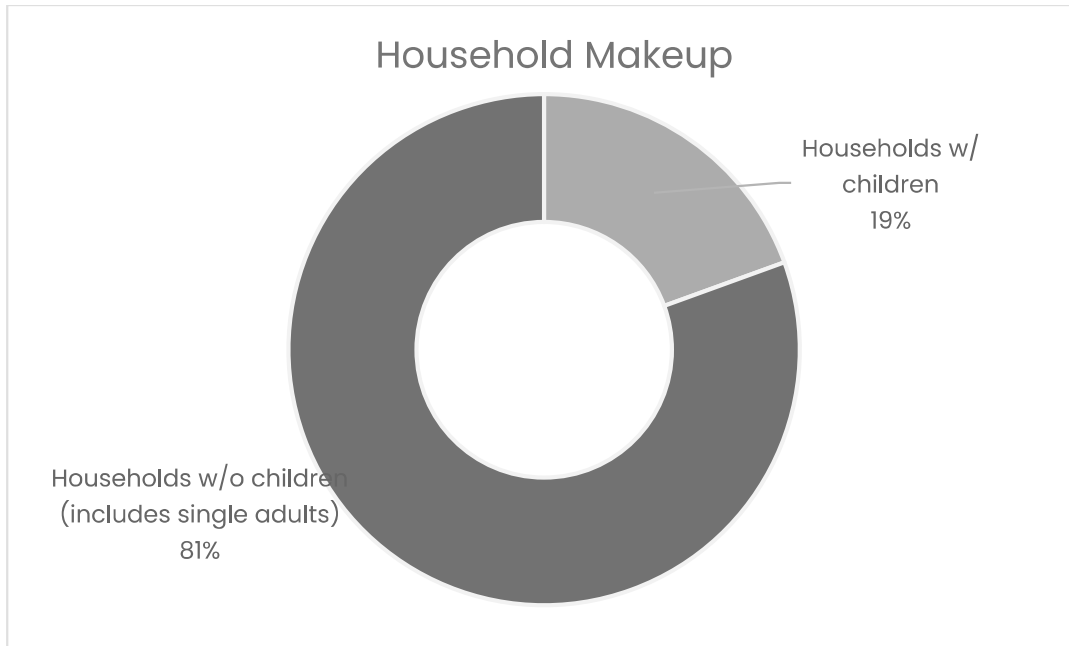


Figure 2: The homeless population is majority households without children (81%)

While **slightly over half (51%)** of the total population experiencing homelessness were **unsheltered** at the time of the PIT count, 4% of the households with children were unsheltered.

	Sheltered	Unsheltered
Households w/o children	38%	62%
Households w/ children	96%	4%

Figure 3: The unsheltered rate is higher for households without children, at 62%, or 372 persons

Age Groups

Of the total number of persons experiencing homelessness identified in the PIT Count, **594 (80%)** were adults **aged 25 and over**; **45 (6%)** were **Transitional Aged Youth (TAY)** between the ages of **18-24**, and **87 (12%)** were **youth aged 0 to 17 years old**. Of the **Transitional Aged Youth (18-24)**, **41 (85%)** were **unaccompanied** by an adult over age 25.

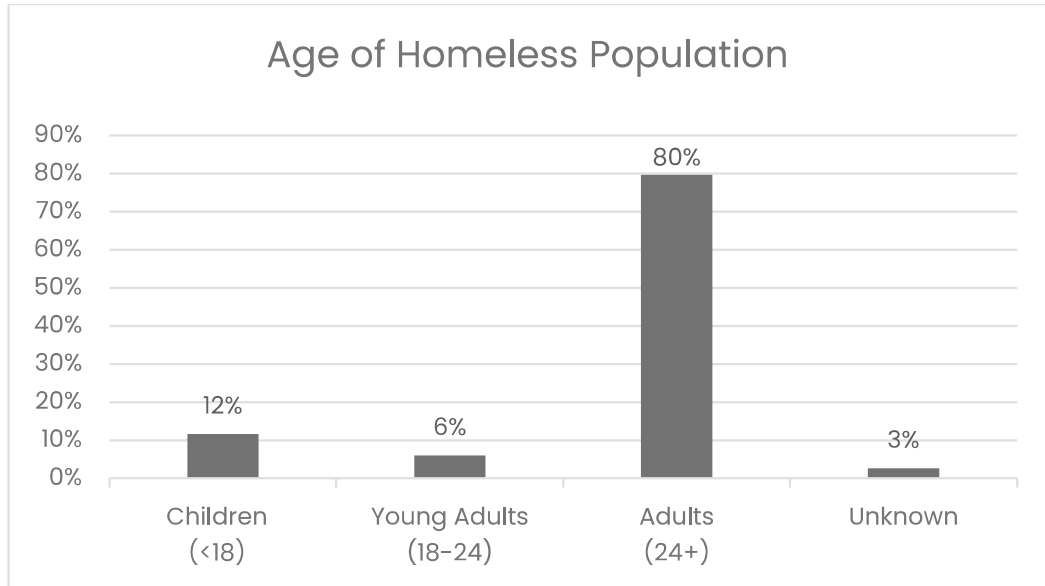


Figure 4. Of the young adults, 85% (41) were unaccompanied by an adult over age 25.

Chronic Homelessness

239 (32%) persons identified during the 2022 PIT Count were identified as experiencing **chronic homelessness**. **43 persons (6%)** were identified as not experiencing chronic homelessness, and **434 persons (58%)** had an unknown status. Per the final rule on Chronic Homelessness, HUD considers a person to be chronically homeless where that person is an individual or family that is homeless and resides in a place not meant for human habitation, a safe haven, or in an emergency shelter, and has been homeless and residing in such a

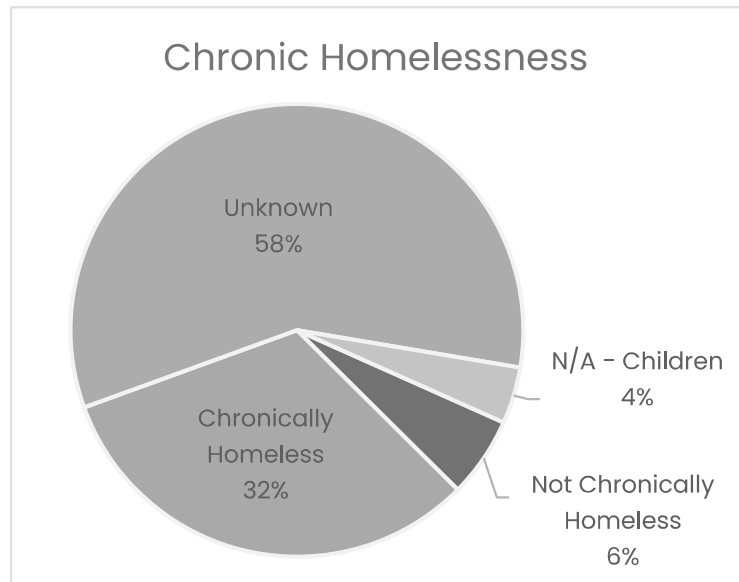


Figure 5: 32% of persons in the 2022 PIT count were identified as Chronically Homeless

place for at least 1 year or on at least four separate occasions in the past 3 years. The statutory definition also requires that the individual or family has a head of household with a diagnosable substance use disorder, serious mental illness, developmental disability, posttraumatic stress disorder, cognitive impairment(s) resulting from a brain injury, or chronic physical illness or disability.

Racial and Ethnic Makeup of Yolo County's Homeless Population

While approximately half (**374, or 50.1%**) of the 746 persons in the 2022 Point in Time count identified as White, **110 (15%) identified as Black or African American**. When compared to the general population of Yolo County, which is 66% White, and only **2.6% Black or African American**, this shows that Black or African Americans are overrepresented in the homeless population by about 500%. Additionally, people who identify as **American Indian or Alaska Native** make up less than **1%** of the general population in Yolo County, but consist of **7%** of the homeless population, which is an overrepresentation of about 800%.¹

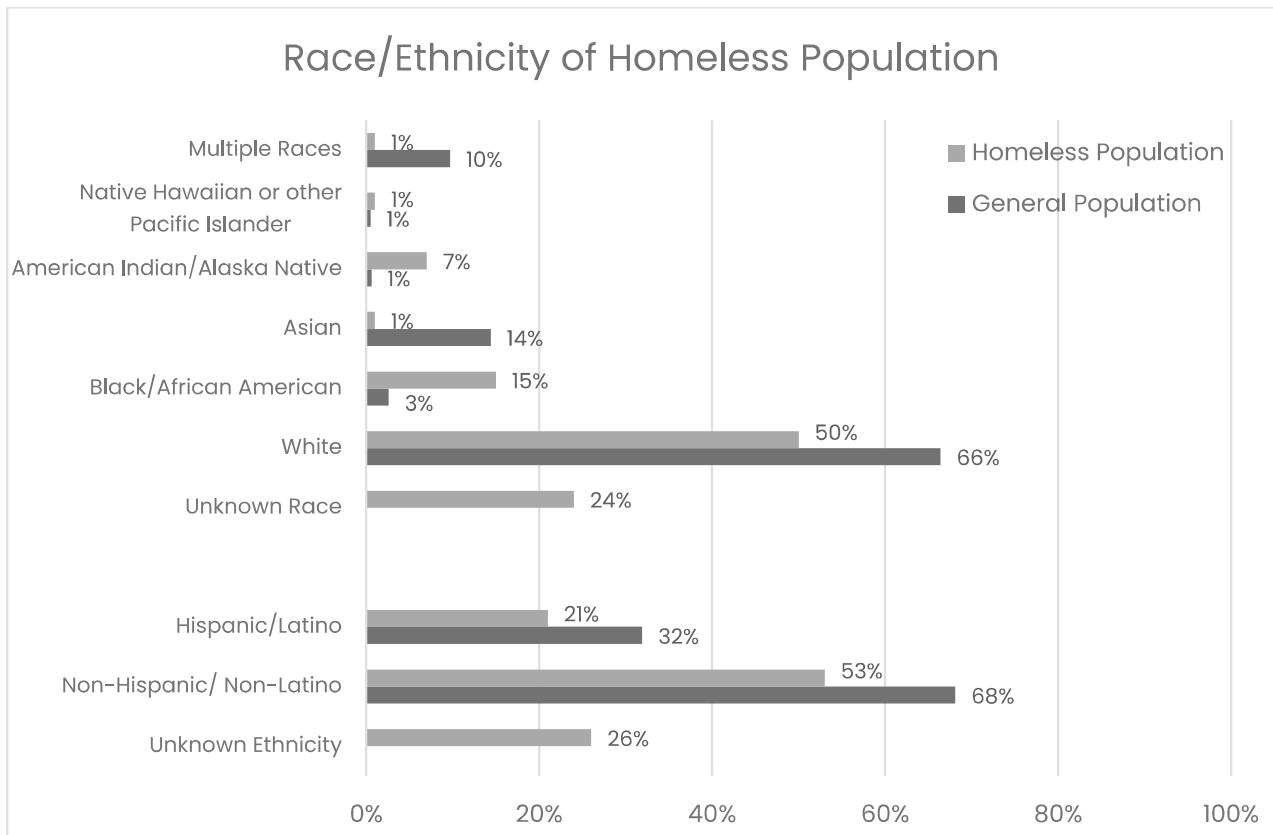


Figure 6: When compared to the overall population of Yolo County, African Americans and American Indians/Alaska Natives are overrepresented in the homeless population. "General Population" Data from US Census Bureau¹

¹ <https://www.census.gov/quickfacts/yolocountycalifornia#qf-headnote-b>

Persons Experiencing Homelessness with SMI, SUD, & Co-Occurring Disorders

On the night of the 2022 Point-In-Time Count, of the total number of persons (746) experiencing homelessness identified countywide, **120 (16%)** were experiencing **Serious Mental Illness (SMI)**; of those 120 persons, **49 (41%)** were sheltered, while **71 (59%)** were unsheltered. **95 persons (13%)** were identified as experiencing a **Substance Use Disorder (SUD)** on the night of the PIT count, **30 (32%)** of whom were sheltered on that night. There were **46 persons** with **Co-occurring SMI & SUD** on the night of the PIT Count, **100%** of whom were unsheltered.

	Sheltered	Unsheltered	Total
Adults with a Serious Mental Illness (SMI)	49	71	120
Adults with a Substance Use Disorder (SUD)	30	65	95
Adults with Co-Occurring SMI & SUD	0	46	46

Yolo County data from the State of California Business, Consumer Services and Housing Agency’s Homeless Data Integration System (HDIS) for the period of January 1 through September 30, 2021, shows that of the 2,433 total individuals accessing services during that period, 34% were experiencing a Mental Health Condition (MHC) or Substance Use Disorder (SUD). The Yolo County HDIS data includes information on the number of people experiencing homelessness (such as that captured by the PIT Count), as well as information on the number of persons formerly homeless and now housed through subsidized housing programs or participating in homeless prevention programs. According to Yolo County HDIS data, from January 1 through September 30, 2021, the following data for participants was reported in Rapid Rehousing (RRH), Transitional Housing (TH), Emergency Shelter (ES), Permanent Supportive Housing (PSH), or as accessing Homelessness Prevention Services:

Location	Mental Health Condition (MHC)	Substance Use Disorder (SUD)	MHC & SUD	Total Utilizations of Service (1/1-9/30/21)
Rapid Rehousing (RRH)	47	14	LV*	565
Transitional Housing (TH)	12	LV*	LV*	30
Emergency Shelter (ES)	117	95	36	749
Homelessness Prevention (HP)	LV*	LV*	LV*	91
Permanent Supportive Housing (PSH)	59	31	22	145
<i>Total Participants (all services)</i>	<i>518</i>	<i>328</i>	<i>171</i>	<i>2433</i>

*LV = Low Value. Values below 11 are not reported due to privacy standards.

The Homeless System of Care in Yolo County

The Yolo County homeless system of care provides housing assistance for Yolo County residents as well as a robust range of services for persons experiencing homelessness. Resources include emergency shelter, transitional housing, rapid rehousing, permanent supportive housing, homeless outreach, as well as housing case management and housing navigation. The system of care is led by decision and policymakers, including the following:

- Yolo County Board of Supervisors
- City Councils of the cities of Davis, West Sacramento, Winters, and Woodland
- Yolo County Housing (Housing Authority)
- Local non-profit boards and developer boards

Local initiatives to prevent and end homelessness in Yolo are spearheaded by three main collaborative groups:

- The Yolo County Commission to Address Homelessness (staffed by Yolo County HHSA),
- The Homeless and Poverty Action Coalition (the Yolo Continuum of Care, staffed by the County HHSA and private consultants),
- The Yolo County Housing Authority Board of Commissioners.

This section details recent strides made by the Yolo system of care in improving outcomes for persons experiencing homelessness through selected System Performance Measures as reported annually to HUD and details the work underway to continue seeing progress in ending homelessness countywide.

Work Underway to End Homelessness in Yolo County

Multiple entities are working to end homelessness countywide. A description of each partner entity/agency can be found below, along with a summary of its current efforts and projects aimed at addressing homelessness. Please note the list of providers is not exhaustive.

Partners in Ending Homelessness

Yolo Continuum of Care – HPAC

The Davis/Woodland/Yolo County Continuum of Care, referred to as the Homeless and Poverty Action Coalition (HPAC), is a local planning body that provides leadership and coordination on the issues of homelessness and poverty in Yolo County. Its mission is to end and prevent homelessness and poverty in Yolo County, with a vision of creating and sustaining a

comprehensive, coordinated, and balanced array of human services for homeless and low-income individuals and families within the county.

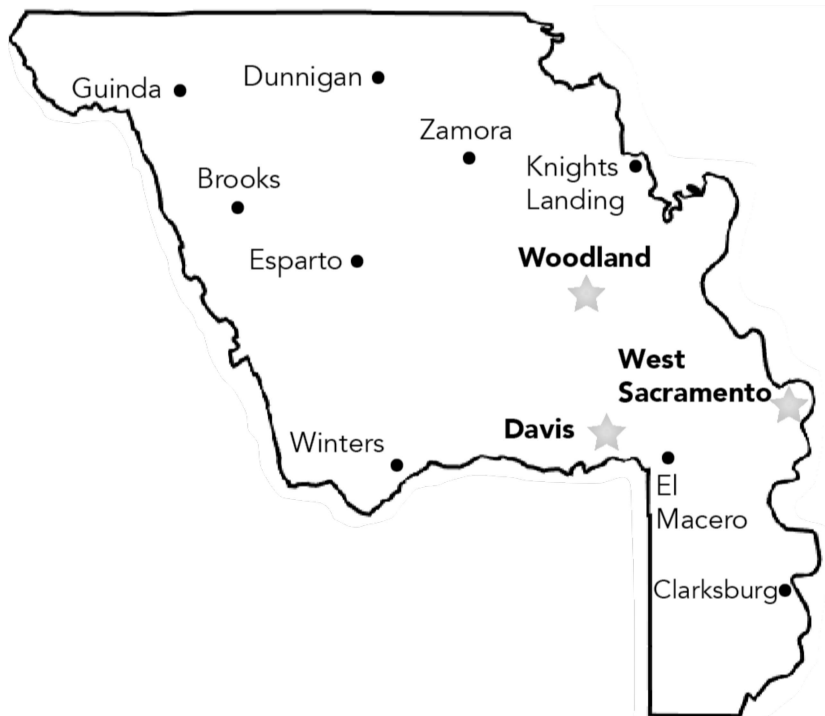
HPAC has a significant role to fulfill many of the federal, state, and local government mandates. It carries responsibilities including locally implementing the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act. In addition to maintaining a coordinated response among service providers to ensure continuity of services, HPAC assists with assessing the need and identifying gaps in services for persons facing homelessness in Yolo County on an ongoing basis, as well as supporting the planning, funding, and development of services to meet prioritized needs within Yolo County. HPAC also works to plan, develop, and sustain options to meet the housing needs of people facing homelessness, and promote access to and effective utilization of mainstream human services programs.

In 2021, HPAC applied for and received 501c3 nonprofit status. It now has a 15-member Board of Directors and is in an active search for an Executive Director and staff analyst.

Efforts at the City Level

One of Yolo County's unique assets is the strong partnership that exists among the individual city jurisdictions and between the cities and the county. Representatives from each city participate on the Homeless and Poverty Action Coalition, and elected officials from the four largest jurisdictions have a seat on the Commission to Address Homelessness. Below are a few recent developments in efforts to address homelessness locally: The cities of Davis, West Sacramento, and Woodland have remained committed to strengthening their efforts to prevent and reduce homelessness.

In 2021, the city of Davis created a Department of Social Services and Housing and appointed its first Director in May 2022. This department will have multiple homeless outreach and coordination staff, an affordable housing manager, and dedicated staff to focus on social services



coordination. The city also provided a motel emergency shelter program during the winter of 2021-2022 for the most vulnerable individuals and partnered on the Bridge Apartment rapid-rehousing program. For the past two years, the city of Davis, under contract with CommuniCare, has operated a day center, the Respite Center, that provides access to showers, laundry, case management and navigation services.

In November of 2016, the City of West Sacramento passed Measure E, enacting a 1/4 percent transactions and use tax (sales tax) raising approximately \$3.3 million annually on an ongoing basis for general governmental purposes. This measure funds, among other things, city services and initiatives aimed at reducing homelessness and its community impacts and improving educational and career opportunities for youth.

One of the first initiatives funded by Measure E was a Winter Warming Centers program in 2018. In Coordination with the City and Yolo County, The West Sacramento Mercy Coalition arranged for 4-5 church locations for nightly stays for program participants. The Winter Warming Centers program ran from December through March during the 2018-2019 and 2019-2020 winter seasons. A total of 114 unique individuals were served during the two seasons and over 200 volunteers participated each year.

Measure E also funds the Downtown Streets Team (DST), which initiated a pilot program in the City in 2018. DST is a unique work experience program for people experiencing or at-risk of homelessness. The goal of DST's program model is to reduce homelessness by restoring dignity and preparing participants for employment. With DST, homeless participants become part of a "team" that carries out community beautification and maintenance activities in exchange for receiving case management (counseling and housing navigation services), employment assistance services, and financial rewards for basic needs. Program activities may include tasks such as garbage pickup, graffiti removal, and assisting with the cleanup of homeless encampments. The DST program is currently in its fourth year of contract with the City and during the first three years of the program an annual average of 37 unique individuals were served and 27 found gainful employment. Additionally, more than 380,000 gallons of debris and over 2,800 sharps were collected from cleanup activities.

Over the past two years, the Cities of Davis, West Sacramento, and Woodland have been active participants of Yolo County's Project RoomKey, a state initiative to respond to the COVID-19 pandemic by making funds available to provide emergency non-congregate shelter for families and individuals experiencing homelessness. As part of Project RoomKey, Yolo County master-leased motel rooms throughout the County to provide emergency shelter. The Cities of Davis and Woodland ran large scale Roomkey programs from March 2020 to November 2021 and June 2021, respectively, while West Sacramento's program has been ongoing.

In an effort to provide medium-term emergency housing to Project RoomKey participants in West Sacramento, in December 2020 the city purchased a 40-unit motel for a local Homekey Program. The Homekey Program is another State initiative and is in essence a continuation of Project RoomKey, with the goal of creating permanent and medium-term housing for homeless. The purchase of the motel was not only made possible with State Homekey Program funds, but also with a Yolo County subaward, local Community Development Block Grant (CDBG)-Coronavirus funds, CDBG Program Income funds and Measure E funds. Homekey Program participants receive on-site case management, meal distribution and laundry services with the ultimate goal of transitioning into permanent housing.

In 2020, the City of West Sacramento created the Division of Community Outreach and Support to expand the Police Department's approach to public safety that focuses on supporting those in crisis or otherwise suffering from mental illness, substance abuse disorders, homelessness, and other conditions. Staff from the Division of Community Outreach and Support play a major role in the City's homeless initiatives and oversee day-to-day operations of the City's Homekey Program. The Division continues to have an active homeless team working on the field and coordinate emergency respite/motel vouchers and provide direct referrals for rapid rehousing rental assistance for West Sacramento residents. Division staff actively collaborate with Yolo County Health and Human Services Agency, Yolo County Children's Alliance, Homeless and Poverty Action Coalition and other homeless providers.

In December 2021, the 85-unit Mercy Housing Permanent Supportive Housing project was completed. All placements to the PSH project are by referral by the City's Homeless Manager, Yolo County Health and Human Services Agency and Yolo County Housing. The City provided approximately \$3.7 million in local CDBG and Housing Trust Funds, in addition to awards from the State No Place Like Home Program, Low-Income Housing Tax Credits, Sutter Health Foundation and Partnership Health Foundation. Many Project RoomKey and Homekey Program participants were able to be placed in the Permanent Supportive Housing project.

The City of Woodland launched its Bridge to Housing 3.0 project in December 2018. The intent of the project is to provide interim housing to 30 individuals living in a parking lot encampment on county property and ran until Project RoomKey opened March 2020. The City of Woodland was also a strong Project Roomkey partner for the County, through its work at the Fourth & Hope site during COVID outbreaks. Woodland operates a Homeless Outreach Street Team (HOST), and in January 2021, opened the East Beamer Way Campus with a new 100-bed emergency shelter. In 2022, the city will open 60 new units of Permanent Supportive Housing, and plans are

in place to re-locate a residential substance use program in 2023, . This facility, Walter’s House, will increase its bed capacity from 44 to 60.

Homeless Housing and Service Providers

Yolo County HHSA works to ensure the health, safety, and economic stability of children and adults, particularly individuals that are vulnerable, through the administration of approximately 50 state and federally mandated programs and services as well as non-mandated programs that improve community well-being. In addition to having a position on the governing Board of HPAC, HHSA provides services directly through internal services and indirectly through contracts with community partners. The County Medical Services Program (CMSP) funds a robust internal team of three case managers and a supervisor. HHSA also holds internal family homelessness supports through the CalWORKs Housing Support Program (HSP), Bringing Families Home, many master leases, and the new Yolo Basic Income (YOBI) program.

Nonprofit partner agencies across Yolo County (listed in detail in Appendix A) provide persons and families who are low-income or experiencing homelessness with housing, food, and human services through various programs, including emergency shelter and transitional housing, residential treatment programs, permanent supportive housing programs, resource center/day shelters, street outreach, and meals programs.

Public Housing Authority

Yolo County Housing (YCH), the local Public Housing Authority, has a robust presence in Yolo County. In addition to holding a position on the governing Board of HPAC, YCH partners with the City of West Sacramento to provide property management services at its Homekey homeless hub location for that City. YCH also partners with the City of Davis to provide property management at a long-term low-income housing complex. It also partners with the County of Yolo to own properties where County clients live and are supported by County programs. In addition, it administers grant funding, such as CDBG and HOME. YCH currently oversees 1,900+ low-income Housing Vouchers annually and owns and manages 431 Public Housing Units. Finally, in partnership with the State of California, YCH owns land and manages two seasonal Migrant Farmworker Housing programs, serving several hundred families employed in local seasonal agriculture work every year.

Physical and Behavioral Health Providers

Through joint funding from HHSA, Dignity Health, and Sutter Health, the CommuniCare Mobile Medical team offers field-based care to people experiencing homelessness in Yolo County. The team includes a social worker, peer support advocate, registered nurse, physician and nurse practitioner. Services include hospital follow-up, wound care, acute and chronic condition management, medication refills, de-escalation and short-term counseling, substance use

counseling and medication assisted treatment, and connection to brick-and-mortar services. The team is in the field 4-5 days a week and serves over 250 unique patients a quarter. Service areas include the three main cities of Yolo County, rural areas like Knight's Landing and Winters, and migrant centers.

A partnership between Dignity Health, Sutter Health, and the Yolo Community Care Continuum, Haven House is a medical respite transitional program that utilizes a four-bed house and offers respite for persons experiencing homelessness upon discharge from the hospital. This program, located in Woodland, focuses on providing a safe place for person experiencing homelessness to recuperate after hospital discharge and getting them linked to wraparound services and resources. During their stay at Haven House, individuals get assistance with additional services including health insurance enrollment, finding a medical home, substance use and mental health services and placement in permanent housing.

HHSa contracts with TLCS Hope Cooperative and Telecare to provide Full Service Partnership (FSP) services, which including permanent supportive housing onsite case management and assistance at multiple housing sites throughout Yolo County. For a more complete list of mental health and substance use services throughout the county please visit the HHSa websites on [Mental Health](#) and [Substance Abuse](#).

Service Providers for Domestic Violence Survivors

Empower Yolo provides Rapid Rehousing and services including emergency shelter to victims of domestic violence, sexual assault, stalking and trafficking in Yolo County. Additionally, Empower Yolo offers regular training to the HPAC and partner agencies regarding best practices for providing services to victims of domestic violence, sexual assault, stalking and trafficking, such as safety planning, and education on available resources.

Legal Services Providers

Legal Services of Northern California (LSNC) provides crucial civil legal services to low-income individuals and families across 23 counties in Northern California. LSNC engages in litigation, legislation, administrative advocacy, and community development work in a number of priority fields, such as preservation of housing, health care, enhancing economic stability, support for families, civil rights, education, and supporting populations with special vulnerabilities. As the only legal aid office in Yolo County, LSNC continues to be a strong partner and a voice for vulnerable populations. In conjunction with Yolo County Housing, LSNC facilitates an annual Fair Housing Conference attended by approximately 100 landlords, property owners, and CoC agencies, which provides education to both landlords and tenants regarding fair housing rights under state and federal legislation. Through the Sargent Shriver Civil Counsel Act, LSNC has operated a housing court pilot project since 2011. The project provides full representation and a range of unbundled legal services to eligible litigants in unlawful detainer (eviction)

cases. The project also offers self-help assistance and mediation in collaboration with the Yolo County Superior Court. In 2021, the project served 698 Yolo County household members in 321 housing cases. LSNC also partners with Empower Yolo on the Emergency Solutions Grant, through which LSNC provides legal assistance to tenants at-risk of homelessness.

Coordinated Entry in Yolo County

In January of 2017, HUD published the Notice CPD-17-01, which announced the requirement that all Continuums of Care must establish or update a Coordinated Entry System in accordance with the criteria set forth in 24 CFR 578.7(a)(8). According to the notice, all CoC- and ESG-funded projects operating within the CoC's geographic area must also work together to ensure the CoC's Coordinated Entry process allows for coordinated screening, assessment and referrals for all CoC and ESG projects.

On January 17, 2018, HPAC adopted policies and procedures for the **Yolo County Coordinated Entry System**. This system allows for people experiencing a crisis to access emergency homeless and housing services with as few barriers as possible, and "ensures that the most vulnerable individuals or families are prioritized first for permanent housing placements".

Overview of Yolo County Coordinated Entry System

Coordinated Entry in Yolo County operates as a multi-site centralized system. Access to the Coordinated Entry System occurs through either points of referral or points of entry when an individual reaches out to a local organization to access mainstream services, or homeless specific services. Participants may access the system and be assessed through various sites throughout the County. To support increased Coordinated Entry, Yolo HHS plans to leverage the intercept mapping process to update the entry points and link that information on the HHS website.

Yolo's Coordinated Entry System covers the CoC's entire geographic area. Historically, the rural communities in Yolo County are the most difficult to reach. For that reason, outreach programs operate throughout the community to reach individuals and families that live in the rural areas. Additionally, various community partners serve as "Referral Sites," which determine whether an individual should be referred to the Coordinated Entry System. If it is determined that the household's homelessness or risk of homelessness cannot be resolved by resources outside of the homeless system, a full assessment will be completed within 48 hours of the household's contact with the Coordinated Entry system. The primary assessment tool utilized to determine vulnerability is the Vulnerability Index and Service Prioritization Decision Assistance Tool (VI-SPDAT). While many Coordinated Points of Entry were not available during COVID, clients were served during Project Roomkey which helped facilitate connection to services and entry into HMIS, and it is anticipated that many points of entry will be re-established in the future.

Yolo Coordinated Entry Affirmative Marketing and Outreach

Yolo County is committed to ensuring that the Coordinated Entry System allows for people experiencing a housing crisis to access emergency homeless and housing services with as few barriers as possible; these services include homeless prevention assistance, domestic violence and emergency services hotlines, drop-in service programs, emergency shelters and other short-term crisis residential programs. Coordinated Entry is also linked to street outreach efforts so that people sleeping on the streets are prioritized for assistance in the same manner as any other person assessed through the Coordinated Entry process.

HPAC, the Yolo County Continuum of Care, affirmatively markets its housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, sexual orientation, gender, age, familial status, history of domestic violence, or disability, who are least likely to apply in the absence of special outreach and maintains records of those marketing activities. Housing made available through the Coordinated Entry System is also made available to individuals and families without regard to actual or perceived sexual orientation, gender identity, or marital status in accordance with 24 CFR 5.105 (a)(2). Additionally, HPAC follows the nondiscrimination and affirmative outreach requirements for the Emergency Solutions Grant program in accordance with 24 CFR § 576.407(a) and (b).

Service & Outreach Challenges

Yolo County has strong and diverse partnerships and resources in the continued effort to prevent and end homelessness. However, partner entities and community stakeholders have identified the following barriers and challenges in providing housing, services, and conducting outreach to persons experiencing or at-risk of homelessness.

Challenges Understanding & Accessing Crisis Resources

While Yolo County providers have had success in connecting persons experiencing homelessness to permanent housing, other resources that assist with preventing homelessness for people at-risk of homelessness or diverting them from the homeless system of care may be difficult to utilize. Challenges to accessing and utilizing these resources include a lack of consistent information and understanding concerning all available resources countywide aimed at crisis response. Additionally, there are challenges identifying and assisting persons at-risk of homelessness, before falling into homelessness becomes unavoidable.

Uneven Distribution of Emergency Shelter Capacity

Currently, emergency shelter capacity does not meet the existing need within Yolo County. Emergency shelter beds are unevenly distributed throughout the County and certain population centers such as Davis and West Sacramento have considerably low capacity compared to their proportion of Yolo's unsheltered individuals. For people with complex needs such as substance use or physical health issues, there are very few emergency shelter options that can provide additional supports or easy access to health or behavioral health services.

Limited Prevention Services

Prevention services make up a small fraction of the total amount of funding available for homelessness and housing services. Most stakeholders felt that prevention services such as eviction prevention services and diversion programs are a worthwhile investment as they keep people at-risk of homelessness in their current housing. These services keep people from experiencing homelessness and help reduce the number of people experiencing homelessness who would otherwise require costly shelter stays and often experience a lengthy and difficult housing process. To date, the community has not adopted a standardized homelessness risk assessment tool. The lack of such a tool makes identifying people at-risk of homelessness less consistent and widespread across providers.

Need for Increased and Diverse Stock of Affordable Housing

To meet the housing needs of persons experiencing homelessness in Yolo County, more affordable housing must be developed for persons with extremely - low to low levels of income.

Without additional available affordable housing, housing navigators often must compete against each other for the same limited housing stock. During focus groups and public meetings, stakeholders noted that additional opportunities to foster partnerships between the cities/county and housing developers of all kinds should be identified and pursued.

Challenges Providing Outreach and Coordinated Care to Persons Experiencing Homelessness with Behavioral Health Needs

City and county outreach teams have been largely successful in facilitating referrals to resources for persons experiencing homelessness who are also identified as likely benefitting from behavioral health assistance. However, outreach and service providers noted challenges in coordinating referrals to mental health resources for individuals with complex needs such as individuals with co-occurring physical and behavioral health issues or individuals reentering from the justice system. Similar to challenges accessing consistent information on available crisis response resources, information on all available mental health services and strategies must be collected and disseminated to providers. Additionally, methods for co-locating services or enhancing capacity of mental health providers should be considered.

Coordinated Entry Capacity

While Coordinated Entry practices and tools have been adopted in Yolo County, stakeholders felt that it is not consistently practiced across the continuum and has largely not met the vision or goals of the initiative. For the most part, providers felt that HPAC and Yolo County HHSA could provide more guidance around Coordinated Entry practices, tool, and communication processes as well as training and other capacity building support.

Harm Reduction Services

During focus group discussions, stakeholders noted that in addition to needing more supports related to substance use disorder (SUD) programming, providers who work with people experiencing or at-risk of homelessness should adopt more harm reduction approaches in service provision. There is also limited street outreach within the county that is specifically focused on promoting harm reduction practices, resources, and equipment among people experiencing substance use disorder. It was noted that the number of direct service providers with access to Naloxone, an opioid antagonist medication that is used to quickly reverse an opioid overdose², is somewhat limited and inconsistent across HPAC.

² Substance Abuse and Mental Health Services Administration (SAMHSA), 2022.
<https://www.samhsa.gov/medication-assisted-treatment/medications-counseling-related-conditions/naloxone>

Barriers to Serving the Most Vulnerable Populations

System Collaboration

One of the most notable developments for Yolo County Homelessness Services Continuum of Care in the past three years has been the formation of HPAC into a non-profit organization. However, HPAC currently lacks an executive director and staffing. This has prevented HPAC from fully assuming its role as the regional leader and coordinator of homelessness and housing services in Yolo County. The lack of staff leadership also prevents or delays other initiatives that aim to improve system coordination and collaboration. For instance, HPAC could benefit from developing and implementing a funding strategy, but this requires staff to develop, organize, and execute.

Similarly, service coordination has not met its full potential as data sharing capacity is limited, practices and tools are not standardized, and information on services and trends are not kept up to date or made available in a central location.

Staffing Levels

Since 2019, recruiting, hiring, and retaining staff at all levels among providers throughout the county has been a major barrier. While much of this was driven by the lockdowns and social distancing measures early in the pandemic, it has remained a challenge. This is especially true for specialized roles such as social workers, case workers, and healthcare providers.

Racial inequities

Systemic racism and racial inequities disproportionately increase the risk of homelessness among Black and Indigenous people. For instance, Black residents make up only 2.7% of the County population but were almost 20% of unsheltered population. The same is true for the County's Native American/Indigenous population, which makes up about 2% of the population but accounts for 10% of the homeless population. The disproportionate risk and experience of people experiencing or at-risk of homelessness in BIPOC communities compounds and elevates other risks including cycles of generational poverty, substance use, mental and physical health issues, as well as involvement with the justice system.

Within the HPAC continuum, there is a shortage of BIPOC staff across all roles and levels within most organizations. In particular, stakeholders noted that there are very few BIPOC folks in leadership roles within HPAC organizations. As BIPOC individuals and families represent a large segment of the population experiencing or at-risk of homelessness in Yolo County, the lack of BIPOC-led organizations and staff creates cultural and racial barriers on both individual and organizational levels.

Lastly, while HPAC is currently in the early stages of developing a plan to address racial inequities and bias, the system of care lacks a clear understanding of what drives racial

inequities and solutions to both reduce racial bias and elevate BIPOC communities. A large focus of this plan will be to take steps to assess the needs and drivers of inequity and work with BIPOC communities to develop systems and programs that address them.

Solutions to Homelessness in Yolo County

Through a community process, the stakeholders affirmed a continued focus on the four goals from the County's 2019 Plan to Address Homelessness. Yolo County's 2022 Plan to Address Homelessness is informed by the County's 2019 Plan to End homeless, stakeholder input included previously in this document, and a review of various data available to stakeholders. The 2022 Plan outlines the move from the County's traditional homeless service delivery model to a coordinated model based on Housing First principles.³ The four goals of this Plan are:

1. Strengthen the homeless crisis response system and prevention services
2. Increase permanent affordable housing options for those experiencing or at-risk of homelessness
3. Improve collaboration and coordination between physical and behavioral healthcare and housing and homeless services
4. Strengthen systems level coordination

Following completion of this plan, HPAC, the Commission to Address Homelessness, and community partners will work together to finalize an implementation timeline with identified leads for each goal, strategy, and action item and create anticipated timelines for completion of efforts related to each. Over the next three years, the goals, strategies, and action steps that are detailed below will be reviewed by community partners on an annual basis to assess the level of progress in each of these areas.

Goal 1: Strengthen Homeless Crisis Response System and Prevention Services

The 2022 PIT Count data found that, of the 746 people who are homeless, nearly 50% (378) were unsheltered. Compared to the 2019 PIT Count, Yolo saw an overall increase of 13.8% in people experiencing homelessness (746 compared to 655), and while the decrease in unsheltered was 4.8% (378 compared to 397) there likely would have been an increase if it weren't for some of the efforts described below.

Since 2019, Yolo County experienced an increase in federal and state funding for emergency shelter beds and homeless prevention services largely in part from funding through Project

³ Yolo County 2017 General and Strategic Plan to End Homelessness:
<https://www.yolocounty.org/Home/ShowDocument?id=55468>.

Room Key and CARES Act funding. There were approximately 100 individuals served in Project Roomkey and Homekey beds during the 2022 PIT Count, and without those programs many of those individuals likely would have been experiencing unsheltered homelessness which would have led to a larger increase compared to 2019. While these services have been critical in preventing homeless, some of this funding is temporary and continued funding is not anticipated to keep pace with the rapidly growing number of people experiencing or at-risk of homelessness. In a recent survey, key stakeholders felt that some progress has been made towards strengthening the homeless crisis response system, but also strongly conveyed that there is still considerable progress to be made in this area.

Over the next three years, Yolo County will continue to strengthen the crisis response system and prevention services, which will be measured by:

1. Completion of a process to map the homeless response system
2. An increase in the number of emergency shelter beds, as indicated in the annual housing inventory count.
3. An increase in the available funding and resources for prevention services county-wide, which will be tracked through the year-end report of homelessness funding in Yolo County.

Strategy 1.A. Develop an intercept map of the Yolo County homeless system of care, including crisis response system and prevention resources available.

Action Step 1.A.1: Facilitate an intercept mapping process for the homeless services system. In 2019, Yolo County aimed to develop an intercept map of services, however, the plan for this strategy was postponed due to the COVID-19 pandemic. Given the changes to the system during the pandemic, utilizing sequential intercept mapping remains a critical step towards fully mapping the homeless system of care, including the crisis response system and prevention resources. Yolo County HHS completed intercept mapping for the criminal justice system and could partner with the community and HPAC to conduct a similar process for the homeless system of care. Sequential intercept mapping provides the opportunity to identify intercepts, or points along an individual's or family's engagement in the homelessness continuum of care, detailing where opportunities for engagement are and what types of resources are available at each point. This framework offers the opportunity to map out resources with partners while also working strategically to identify gaps and opportunities for improved outreach and coordination. This intercept mapping exercise will be a more in-depth planning activity that the County undertakes to identify longer-term intervention strategies as well as provide updated information on available services and resources.

Action Step 1.A.2: Update the crisis response and prevention services guide. Since 2019, the County has increased the level of crisis response and prevention services and resources to include five discrete prevention programs. As such, the influx of funding along with growth and changes to the homeless system of care has resulted in a need to update existing resource guides. Building on the momentum gained once the sequential intercept mapping process is completed, partners will engage in a two-step effort to update resource guides throughout the county.

First, through the intercept mapping process, partners will work to compile a complete list of resources, including information on who provides the resource and where. Crisis response and prevention services can include flexible funding pools, rental assistance, emergency shelter, transitional housing, and outreach services. After this effort is completed, partners will examine ways to make this information more accessible for providers, consumers of services, and the public. The County, Cities, and HPAC will coordinate on providing this information on appropriate websites which can be accessed through a mobile device or computer and meets Americans with Disability Act (ADA) standards for public resources. This online resource guide will be designed to be easy to navigate with clear information and updated on a regular basis to ensure that all partners and community stakeholders have access to a complete and current list of what crisis response resources exist in Yolo County. The online resource guide will serve as an outreach tool to engage landlords, businesses, and other organizations looking for resources to help support people experiencing housing instability and at-risk of experiencing homelessness. This information will also help inform the larger social service community and public about what resources are available across the County.

Strategy 1.B. Increase emergency shelter capacity to meet growing needs.

As reported in the Housing Inventory Count, there are 373 emergency shelter beds in the County.⁴ While this is a substantial increase from 2019 where the number of beds was at 157, it should be noted that a total of 99 of the beds that contributed to this increase can be attributed to Project HomeKey (65) and Project RoomKey (34). Even with the expanded emergency shelter beds in countywide through various programs, current capacity does not meet the current need of unsheltered people in the county. To address the gaps in capacity, partners will need to collaborate to expand current capacity, considering multiple avenues to do so based on state and federal funding, local jurisdictional need, and the capacity to convert existing facilities or add new ones. There is also a need for more emergency shelter with capacity to meet the needs of people experiencing behavioral health and/or substance use issues.

⁴ Yolo County Housing Inventory Count, 2021

Action Step 1.B.1: Identify more sustainable funding for emergency shelter beds. Over the past three years, Yolo County has funded emergency shelter beds through a mix of ongoing and temporary funding sources that have included the COVID Aid, Relief, and Economic Security Act (CARES) funding, the American Rescue Plan (ARP), Emergency Shelter Grants (ESG), Project Room Key, California Emergency Solutions and Housing (CESH), Homeless Emergency Aid Program (HEAP) and HHAP. These funds have been a welcomed resource to emergency shelter programs helping to address the growing needs of people experiencing and at-risk of homelessness. As stated before, much of this funding was temporary which creates a need for more sustainable funds for emergency shelter beds.

Action Step 1.B.2: Utilize funds for emergency shelters that are tailored to people with behavioral health and substance use issues. Local providers have noted that the need for crisis response services and emergency shelters for people with behavioral health (BH) and substance use disorder (SUD) issues has increased. While the County has seen an increase in crisis response services, the lack of BH and SUD housing capacity creates additional barriers for people to find shelter. The County will track how funds for these services grow year over year with an emphasis on finding new opportunities to invest in the County's emergency shelter system.

Action Step 1.B.3: Increase capacity for Coordinated Entry. To best address the needs of people currently experiencing or at-risk of homeless, HPAC and the County should continue to prioritize and invest in Coordinated Entry. As Yolo County continue to open new programs and housing developments, investment in infrastructure is needed to ensure that programs are designed around qualities of effective Coordinated Entry.⁵ HPAC and the County will work to update points of entry within the current system and look for opportunities to bolster system supports (e.g. training and technical assistance), increase program and client entry in the HMIS, and identify funding to go towards infrastructure needs. The County and HPAC should also allocate resources to build capacity among homeless service providers not funded through HPAC and ESG funds.

Strategy 1.C. Increase capacity of prevention and emergency diversion programs

Prevention services provide supports to keep individuals and families at-risk of homelessness in their homes and housing stable. Since 2019, overall funding levels for prevention services have increased, however prevention services remain a small fraction (less than 1%) of the

⁵Yolo County Homeless Assessment and Referral System Overview.

<https://www.yolocounty.org/home/showdocument?id=54313#:~:text=Coordinated%20Entry%20requires%20organizations%20that,access%20to%20the%20services%20available>

overall funding for homelessness services. These services are critical to keeping people who may otherwise become homeless or unsheltered in their homes and should be considered an investment in both individuals and communities.

Action Step 1.C.1: Develop a funding strategy to increase the capacity for prevention and emergency diversion programs. Prevention and emergency diversion programs offer a variety of services including eviction prevention services and case management services aimed at keeping people at-risk of homelessness in their homes. With an increase in the number of persons at-risk of eviction, many prevention and emergency diversion programs are unable to respond in timely manners. Preventing individuals and families from becoming homeless requires investing in resources that can in turn be used to help those at-risk. The County and HPAC should develop a funding strategy aimed at increasing the percentage of ongoing funds for prevention and emergency diversion programs. One potential strategy for Yolo County and HPAC to explore is the 1-2-4 funding strategy developed by the Regional Impact Council. This intervention strategy concurrently increases emergency shelter, permanent housing, and homeless prevention intervention over time. The 1-2-4 reflects the estimate of adding all three interventions at a ratio of 1:2:4 (emergency/interim housing: permanent housing: prevention) in terms of cost and service levels.⁶

Action Step 1.C.2: Identify and implement a new homelessness risk assessment tool for Coordinated Entry. Many stakeholders pointed to the need for a validated homelessness risk screening tool that can help providers to assist in assessing people for risk of homelessness. Ideally this tool will also assist in determining what type of resources an individual or family at-risk of homelessness needs and provide support to them before they enter the homelessness system. Providers and other partners from across systems, including food banks, libraries, and schools, can adopt this tool to determine how to define those at-risk of homelessness and provide connections or referrals to prevention services and resources.

Action Step 1.C.3: Pilot a homelessness risk assessment tool with HPAC providers and other partners. Once a tool is identified, the focus will shift to engagement of partner organizations to pilot the tool as part of their intake processes. The pilot will evaluate the extent to which the tool can increase the ability of providers to identify those at-risk and the kinds of supports and resources needed to prevent them from experiencing homelessness. This screening tool will be paired with the resource guide so that when someone is identified as in-need of services, they are connected to appropriate services.

⁶ Regional Impact Council. 2021. Regional Action Plan, A Call to Action from the Regional Impact Council

Goal 2: Increase Permanent Affordable Housing Options for Those Experiencing or At-Risk of Homelessness

For much of the last ten years, Yolo County has experienced a housing affordability crisis and, like many areas across the state, needs to develop more affordable housing options. This crisis has only worsened in the past three years, as the COVID-19 pandemic has resulted in both substantial increases in housing values and rental costs and an increase in the number of people at-risk of or experiencing homelessness.

Based on the most recent census data, rentals make up almost half of all housing in Yolo County and the rental vacancy is between 1.5% and 2%⁷, which suggest a competitive and challenging rental market for all residents. According to Yolo County Housing's Annual Update for FY 2020, there are 8,725 renter families with housing needs who earn between 0-30% of area median income (AMI)⁸. While additional affordable housing is needed for individuals and families at low and moderate-income levels, there is a significant need for housing for individuals and families who are economically the most vulnerable and living at very and extremely low-income levels. Within this group there is especially a need for developing housing that assists those experiencing homelessness.

Developing housing that targets those most vulnerable, living at the lowest income level and experiencing or at-risk of homelessness, is both critical and a challenging task. Like much of California, local public opposition to new housing projects runs high in Yolo County. Compounding public opinion challenges, regulatory, zoning, and other legal hurdles increase the cost and timeline of building new affordable housing developments.

Since 2019, Yolo County has increased the number of affordable permanent housing units with several more projects expected to complete in 2023. However, as many stakeholders have noted, the increase in the past few years represents a "drop in the bucket" when compared with current demand. Connecting those experiencing or at-risk of experiencing homelessness to stable housing is crucial to supporting increased self-sufficiency and improved economic security.

⁷ American Community Survey, 2015 – 2019. 2020 Census data is not currently available for this field.

⁸ FY 2020 Annual Update to the FY2020 – 2024 Five-Year Agency Plan, Yolo Housing.
http://cms3.revize.com/revize/yolo/docs/FY2020%20Annual%20Agency%20Plan%20Update%20Adopted%2004.15.2020_YCH.pdf

Even with the progress in expanding permanent housing, stakeholders and partners both recognize that the process of building new units is expensive, requires navigating many layers of permitting and red tape, and is subject to high levels of public scrutiny. The most practical and effective approach to navigating the housing development process is to identify projects that are easily permitted, have secured funding, and have public buy-in. To achieve this goal, the County, Cities and HPAC will continue to strengthen partnerships with housing partners and developers to implement a series of strategies and action steps to increase affordable housing development.

Progress toward this goal will be measured by:

1. An increase in permanent supportive housing by 138 beds.
2. An increase in the number of people exiting homelessness to permanent housing as tracked through HMIS.
3. Creation of informational flyers and a plan to conduct public outreach campaigns on affordable housing developments.
4. Identification of new funding sources for more affordable housing developments.

Strategy 2.A. Invest in and increase affordable, permanent, and supportive housing.

The past three years, there has been notable progress in Yolo County on expanding the number of permanent housing units. Within Yolo County, there are 676 permanent housing beds. The County is adding another 78 beds through Friends of the Mission at East Beamer (60 beds) and Davis Community Meals and Housing at Paul's Place (18). While stakeholders praised recent investments in new affordable permanent housing developments, they were also resoundingly clear that the current inventory of affordable permanent housing is not sufficient to meet the current need.

Action Step 2.A.1: Invest in alternative housing models to pilot. County and City leadership will partner with planning departments to explore opportunities for developing alternative models of housing, looking specifically at opportunities to develop more modular units, Accessory Dwelling Units (ADUs), tiny homes, and utilizing modular building techniques to build housing more quickly and efficiently. As part of assessing and creating pilots around these alternative models, Yolo will look to other communities who have piloted this type of housing development specifically to house those who have experienced homelessness. Los Angeles County and Multnomah County in Oregon are both piloting efforts around providing

homeowners with financial incentives to develop ADUs if these units are rented out to those who have experienced homelessness or have a housing voucher.⁹

Additionally, the need to pair the housing opportunities with wraparound and mediation services was identified. This additional service provision will help in maintaining tenant health while also providing support for landlords who may be hesitant to participate. Providing these services increases housing retention and stability. These alternative models for housing must also be pursued with efforts to continue expanding other supportive housing environments, like room and board housing.

Action Step 2.A.2: Review existing zoning laws and fees and partner with City Planning Departments to pilot models. As part of this work, partners will also review how to ease zoning and fee requirements to expedite development and make it financially feasible. As part of this step, the County should also prioritize development projects that have a lower burden of permitting and zoning hurdles to get approval. City planners will be an important partner in these efforts, helping develop and message new housing opportunities and the benefits of participation.

Strategy 2.B. Engage the public and developers around the benefits of affordable housing development.

Action Step 2.B.1 Engage in marketing campaigns about the benefits of affordable housing developments. There is a need for greater education around the benefits of affordable housing developments and the potential for positive impact in Yolo County. To help provide the public with more information around the importance of community investments in a range of affordable housing options, especially for those who are most vulnerable, the County will leverage marketing campaigns to help make the public case for more affordable housing development. The goal is to dispel myths around affordable housing and highlight the need for increased development in the community.

In addition, creating a strategy to engage both current and potential housing development stakeholders to form partnerships for future affordable housing developments could be impactful. To support this strategy, appropriate partners will collaborate to develop materials that highlight the benefits of investments in affordable housing.

Strategy 2.C. Identify Sustainable Funding for Affordable Housing Development.

Action Step 2.C.1: Review successful ongoing funding Measures. Ultimately, more housing development requires more funding. State and Federal funding streams like NPLH, ARP,

⁹ LA County ADU Pilot: <https://www.mas.la/adu-pilot-project/>; Multnomah County ADU Pilot Program: <https://multco.us/file/77423/download>

MHSA Housing and Support Services, Homekey and tax credits help in encouraging affordable housing development, but these programs have limited funding. . Yolo County is experiencing a housing crisis and must explore the potential of developing new funding sources to address this crisis. Yolo County can look to what other communities in California have done to create new local funding for housing and homelessness services. For example, the 2018 election saw many cities taking up special measures to levy taxes to fund homelessness services and/or housing development.¹⁰ In 2016, West Sacramento passed Measure E, a 0.25% transactions and sales tax for the City's general fund for city services including homelessness services. That same year, the City of Los Angeles passed Proposition HHH, which increased property taxes by \$0.348 per square foot, providing \$1.2 billion in funding to increase the city's permanent supportive housing by 7,000 units for those experiencing or at-risk of experiencing homelessness. As of 2020, 179 supportive units have been completed with HHH funds and another 5,522 are under construction or in pre-development.¹¹ While these efforts are primarily in larger cities and counties, Yolo County can learn how different communities are approaching generating new funds and can scale a proposal appropriately for Yolo County.

Action Step 2.C.2: Strengthen partnerships between the county and the cities to support partners to use the Plan when making decisions. Over the next three years, efforts will continue to strengthen partnerships with county housing and homeless agencies, county leadership, and city council leadership to explore creating a local funding source for affordable housing development. This work may include engaging the Board of Supervisors and City Councils to review and evaluate potential options for providing new, local revenue for development. By the end of the three-year period, city and county leaders will have a recommendation and plan for pursuing a local funding stream for affordable housing development.

¹⁰ CityLab, "California Ballots Get Creative on Homelessness and Affordable Housing." October 31, 2018. <https://www.bloomberg.com/news/articles/2018-10-31/will-this-election-solve-california-s-housing-crisis>

¹¹ Local Housing Solutions, Los Angeles Proposition HHH: <https://localhousingsolutions.org/housing-policy-case-studies/los-angeles-proposition-hhh/>

Goal 3: Improve Collaboration and Coordination Between Physical and Behavioral Healthcare & Housing and Homeless Services

The 2022 PIT Count found that 36% of unsheltered adults in Yolo County reported having one or more behavioral health issues.¹² Of the sheltered and unsheltered adults in the County, 32% are chronically homeless. Homelessness is a health care issue and Yolo County recognizes the connection between health and housing.

Current efforts across the County include the provision of health care outreach services, often at co-located sites with other homeless providers. Mobile health services now are available throughout much of the county and often include behavioral health components. More than half of surveyed stakeholders (52%) felt that there has been some progress towards this goal. The CommuniCare Mobile Medicine Team expanded to serve the three major cities and the rural areas of Winters, Knights Landing, and migrant centers as well as the Haven House medical respite transitional program. In 2023, the County is launching the Crisis Now model which includes a 24-hour behavioral health crisis center providing assessments, psychiatric evaluations, medication support, peers, and other clinical services aimed at ameliorating the current crisis and supporting re-entry into the community.

Despite these efforts, stakeholders in both the survey and focus groups noted that the connection and coordination between behavioral health programs and homelessness and housing services needs to be strengthened. They also pointed to an increase in substance use among people experiencing or at-risk of homelessness. Stakeholders also expressed concern in the observed increase in the use of opioids, especially fentanyl, and felt that consideration needs to be given to investing resources in harm reduction services, especially overdose death prevention. These services would ideally serve areas with encampments and other areas with frequency of substance use.

Yolo County will assess its progress toward stabilizing and maintaining physical and behavioral health for those with the highest needs by tracking:

1. Demonstrated use of data to locate and deliver healthcare services
2. Reductions in the number of Emergency Room visits by those experiencing homelessness as reported by existing data reporting systems

¹² Yolo County 2022 PIT Count

3. Education and training of providers in harm reduction approaches and benefits

To achieve this goal and realize these reductions, Yolo County will work to expand current mobile health outreach and co-located services while also leveraging new opportunities to build partnerships across health, housing, and homelessness services.

Strategy 3.A. Utilize Intercept Mapping to Identify Entry Points into Services and Better Target Services

Action Step 3.A.1: Leverage Intercept Mapping to promote awareness and to identify areas of need. Part of this plan will be to conduct intercept mapping to understand where people utilizing the homeless system of care are served, including behavioral health and health care services. Using information from the intercept mapping process will help providers to understand where people experiencing or at-risk of homeless receive other public services and better target services through outreach and co-location of services at these locations.

Action Step 3.A.2: Expand outreach and co-located services. With the expansion of more mobile and collaborative physical and behavioral health services, HPAC and the County should continue to strengthen and expand co-located or mobile behavioral health and physical health services that focus on people experiencing homelessness. For example, stakeholders indicated that there is still a need for culturally appropriate mobile behavioral health services that can serve Black, Indigenous, and People of Color (BIPOC) communities. By increasing health outreach efforts, the number of service providers may increase, and providers may have an opportunity to form closer relationships with those who are experiencing homelessness. Developing these closer relationships will in turn help encourage engagement and the use of services by those experiencing homelessness while also providing opportunities to offer warm handoffs to other types of needed services. The connection to and provision of comprehensive services will offer the opportunity for those experiencing homelessness to improve their health and housing outcomes, ultimately leading to greater self-sufficiency.

Strategy 3.B. Improve Connections Between Health and Homeless & Housing Services.

Critical to stabilizing and maintaining physical and behavioral health is having coordinated partners who can provide warm handoffs and assist clients in navigating services which support improved self-sufficiency such as access to public benefits or other sources of income. One example of how health and housing can be better connected is through medical respite. There is currently a four-bed medical respite program in Woodland that provides health and housing support. This resource is often full and those in need are unable to access it. Expanding this type of model for those with serious health and housing needs is crucial to helping those with the most serious health concerns.

Action Step 3.B.1: Continue to strengthen information sharing between agencies.

Recent state laws provide an opportunity to further develop partnerships between healthcare, housing, and homelessness services in the County. AB210, signed into law in 2017 and taking effect in 2018, authorized the establishment of multidisciplinary teams (MDTs) to expedite identification, assessment, and linkage of people experiencing homelessness to housing and supportive services. This allows partners from various disciplines including healthcare, behavioral health, criminal justice, veterans' services, social services, education, domestic violence support, and housing and homelessness services to share and discuss relevant information about clients to help connect them to services and housing. While Yolo County launched homeless MDTs utilizing the AB210 framework, these were paused in response to COVID and have yet to officially re-start. Engaging partners through these MDT meetings will help facilitate improved connection once again.

Stakeholders have felt that HPAC and health and behavioral health providers have made noticeable progress in collaboration and coordination of care especially with the introduction of CommuniCare teams.

Action Step 3.B.2: Leverage new healthcare policies and system change to provide whole-person services.

California Department of Health Care Services (DHCS) is currently engaged in an effort to transform and strengthen Medi-Cal called CalAIM (California Advancing and Innovating Medi-Cal). The goal of CalAIM is to make Medi-Cal services more equitable, coordinated, and person-centered to improve health, life trajectory, and outcomes. Under this model, providers will work with their healthcare network and community-based organizations to support an individual's physical, developmental, behavioral, and dental needs as well as provide long term services, community and social supports¹³. For people experiencing or at-risk of homelessness with health or behavioral needs, this initiative will offer coordinated and multi-disciplinary services to address complex needs and support the whole person. Ensuring robust partner engagement to support and bolster CalAIM efforts within the County and to maximize this opportunity for the benefit of all Yolo Medi-Cal beneficiaries will be critical.

Action Step 3.B.3: Expand mobile harm reduction services across the county with a focus on serving unsheltered people.

In the most recent PIT count, substance use disorder was the most common physical or behavioral health issue listed. Of the total 746 sheltered and unsheltered individuals counted, 13% (95) listed having a substance use disorder. Of those 95 individuals, 68% (65) were unsheltered. Given the high self-reported prevalence of

¹³ California Department of Health Care Services. <https://www.dhcs.ca.gov/calaim>

substance use disorders among people experiencing homelessness, expanding the capacity of providers to provide harm reduction approaches is a priority. The County and HPAC will explore options to offer providers training in harm reduction practices and benefits. In addition, Yolo County HHS will look for opportunities to increase funding for harm reduction supplies including expanding access to Naloxone, a medicine that reverses opioid overdoses.

Goal 4: Strengthen Systems Level Coordination

Over the past three years, Yolo County has made substantial progress towards strengthening system level coordination countywide. With multiple jurisdictions and service providers, the Yolo County system of care contains many components and partners, and these partnerships require coordination to be successful. The 2019 Plan aimed to incorporate elements of coordination, but this goal has been updated to explicitly focus on examining how to better coordinate and strengthen partnership efforts to improve service delivery, funding, and policy opportunities and address racial inequities that impact homelessness.

Since 2019, there have been two significant developments around system coordination. One of those was the formation of HPAC as a 501c3. This new formation followed a systemwide technical assistance evaluation recommending a new structure for the HPAC Board and its subcommittees to ensure it met all requirements of HUD designated homeless continuums of care (CoC). Additionally, this structure allows HPAC to hire an Executive Director and staff to lead system coordination efforts, fund raising, and other strategic initiatives. Locally, HPAC has worked to strengthen coordination and communication between HPAC, the Commission to Address Homelessness, providers, local community-based organizations, and jurisdictions such as the Cities of Davis, West Sacramento, and Woodland as well as rural areas.

Lastly, HPAC and its stakeholders recognize that racial inequities are a large driver of who is at the greatest risk of experiencing homelessness within Yolo County. For example, Black and African Americans make up 2.6% of Yolo County's population, but in the recent PIT count made up 15% of the homeless population. Several stakeholders mentioned that there is a need to conduct an equity assessment of current services to see where there are inequities in terms of which groups are being served and where funding is going. Similarly, there is a need to provide more culturally competent services through hiring more BIPOC staff in prevention and crisis response services as well as improving diversity among HPAC partner leadership. To further strategize how HPAC can address racial inequities and biases, HPAC began work in 2022 to develop a Diversity, Equity, and Inclusion plan.

The other significant development was the formation of the Commission to Address Homelessness, a 6-member commission comprised of elected officials from the County, cities of Davis, Woodland, West Sacramento, and Winters, and the HPAC Chair. The purpose of the

Commission is to:

1. Work in collaboration with County government, City governments, philanthropy, business sector, community and faith-based organizations, and other interested stakeholders to focus on regional policy and implementation strategies, affordable housing development, data and gaps analysis, best practice research, social policy and systemic change to promote an effective response to homelessness within the County of Yolo.
2. Act as an advisory commission to the City Councils, County Board of Supervisors and other organizational bodies as represented, having no independent authority to make decisions or act on matters such as legislation or lobbying.
3. Foster regional leadership that promotes resource development to address homelessness within the County of Yolo.

Yolo County will qualitatively examine the following measures to assess whether systems level coordination and partnering is improving:

1. Hiring of HPAC Executive Director and staff.
2. A measurable increase in ongoing funding across the system of care.
3. Increase in the number of BIPOC staff and managers among HPAC partner organizations.
4. Review of Coordinated entry practice and adopt a more equitable process.

While these measures of success can be quantified through data, they can also be measured through surveying and interviewing partners over the next three years to determine what current perceptions of coordination are, what additional improvements could be made, and whether progress is being made toward this goal.

Strategy 4.A. Support and stabilize key organizations to take on leadership roles in homeless services.

Action Step 4.A.1: Prioritize hiring executive leader and staff. Feedback from the focus groups and the survey indicated that most stakeholders were pleased with the progress that has been made over the past three years. However, they also felt that turnover among executive leadership across the system of care has been a challenge. For example, HPAC needs to hire an executive director and other key roles to lead system coordination and partnership building within the CoC and efforts to coordinate with providers outside of the CoC.

Action Step 4.A.2: Build system level capacity to lead efforts to address and prevent homelessness in Yolo County. HPAC, the Commission to Address Homelessness, and Yolo

County HHSAs are seen as the lead entities for coordinating efforts and strengthening partnerships around homelessness services and housing. These three organizations will continue to work collaboratively to engage with services providers and cities to develop strategies to better coordinate across the entire County. In particular, the County and HPAC can both provide more advocacy and fund development to support growth in critical areas such as housing development as well as provide leadership around efforts to address racial inequities.

Action Step 4.A.3: Strengthen capacity for Coordinated Entry. The County's Coordinated Entry System has been in place since 2019 but has struggled to reach its full potential. HPAC and Yolo County HHSAs will review current coordination entry practices and identify opportunities for improvement and expanded capacity. HPAC will work with Yolo County to develop a strategy to increase Coordinated Entry and work with providers to evaluate and improve practices.

Strategy 4.B. Create more equity and inclusivity within the Continuum of Care by addressing racial inequities and bias.

Action Step 4.B.1: Conduct an equity assessment to identify inequities in services and funding: HPAC and Yolo County should explore the possibility of conducting an equity assessment of current services locations, utilization, staffing, and funding to determine if there are inequities in how current HPAC resources and investments are deployed compared to local demographics and utilization trends. This assessment could help set priorities for future funding that targets addressing DEI issues and racial inequities.

Action Step 4.B.2: Develop strategies to partner with more BIPOC-led organizations and organizations that hire people with lived experience. Creating a more inclusive System of Care is a multi-faceted approach that requires change on various levels. At the systems level, the County and HPAC should prioritize building partnerships with BIPOC organizations to provide more competent services. Black and Indigenous individuals and families are less likely to be successfully placed in permanent housing compared to White people. To address this issue, Yolo County, HPAC, and providers should prioritize increasing the number of BIPOC-led organizations and BIPOC service providers as well as increase the number of service providers with lived experience of homelessness.

Action Step 4.B.3: Create contract requirements to encourage more cultural competence among providers. At a micro level, HPAC and the County should look at strategies that will result in more inclusive services. One option to consider is the adoption of contracting requirements for organizations serving BIPOC communities to be located within the community and to hire a certain percent of staff from that community or with lived

experience for direct service roles. The City of Oakland has included this type of language within the procurement and contracting processes as a way to ensure that organizations that receive funds are connected to the communities they serve.

Appendix A. Yolo County Homeless System of Care Partners

We would like to thank the following partners for their assistance in compiling this County Homelessness Plan (the Plan), and for their dedication in moving toward our shared goal of ending homelessness.

- County and City Representatives
 - City of Davis
 - City of West Sacramento
 - City of Winters
 - City of Woodland
 - Yolo County Health and Human Services Agency (HHSA)
- County Health Plans & Health Care Providers
 - Local Hospitals – Dignity Health/Woodland Memorial Hospital and Sutter Health/Sutter Davis Hospital
 - CommuniCare Health Centers
- Criminal Justice
 - City of Davis Police Department
 - City of West Sacramento Police Department
 - City of Winters Police Department
 - City of Woodland Police Department
 - Yolo County District Attorney’s Office
 - Yolo County Sheriff’s Office
- Education
 - Local School Districts
 - Yolo County Office of Education
- Housing and Homeless Service Providers
 - Davis Community Meals and Housing
 - Davis Opportunity Village
 - Downtown Streets Team
 - Empower Yolo/Family Resource Center
 - Fourth and Hope
 - HEART of Davis
 - Interfaith Rotating Winter Shelter (Woodland)
 - Mercy Coalition (West Sacramento)
 - Resources for Independent Living
 - Rural Innovations in Social Economics (RISE)
 - Shores of Hope
 - Turning Point Community Programs

- Volunteers of America (VOA)
- U.S. Department of Veterans Affairs (VA) Health Care
- Yolo Community Care Continuum
- Yolo Conflict Resolution Center
- Yolo County Children's Alliance
- Yolo Healthy Aging Alliance
- Local Homeless Continuum of Care
 - Members of the Yolo County Homeless and Poverty Action Coalition (HPAC)
- Public Housing Authority
 - Yolo County Housing
- Representatives of Family Caregivers of Persons Living with serious mental illness (SMI)
 - National Alliance on Mental Illness (NAMI) Yolo
- Other Valuable Partners
 - Legal Services of Northern California (LSNC)
 - Meals on Wheels Yolo County
 - Yolo Adult Day Health Center
 - Yolo County Library
 - Yolo Food Bank

Appendix B: Glossary of Terms

Adapted from the Los Angeles Homeless Services Authority's (LAHSA) "Homeless Services Delivery System Glossary of Terms/Acronyms"

Continuum of Care (CoC) – A community network to organize and deliver housing and services to meet the specific needs of people who are homeless or at-risk of homelessness. It includes action steps to end homelessness and prevent a return to homelessness. Yolo County has one CoC, the Homeless and Poverty Action Coalition (HPAC), which established its own 501c3 nonprofit status in 2021.

Coordinated Entry – A regional connection of new and existing programs into a "no wrong-door network" by assessing the needs of people experiencing homelessness and linking them with the most appropriate housing and services to end their homelessness. The essential components are: 1) a system that is low-barrier and easy to access; 2) a system that identifies and assesses people's needs; and 3) a system that prioritizes and matches housing resources based on those needs.

Emergency Shelter (ES) – A facility whose intended purpose is to provide temporary shelter for persons experiencing homelessness. Some are only open at night, and some may focus on specific populations.

Homeless Crisis Response System – Refers to the continuum of services and housing available to persons who are experiencing homelessness or are at imminent risk of experiencing homelessness. These resources include those focused on homelessness "prevention," supporting persons at-risk of homelessness to remain in housing, while others focus on "diversion" away from the homeless system of care and back into stable housing situations.

Homeless System of Care – This refers to the larger countywide network of providers, services, resources, and other supports for people experiencing or at-risk of homelessness. This includes all organizations that provide homelessness and housing services including the CoC as well as entities that may serve the same population in a different context such as health, behavioral health, and human services organizations, law enforcement agencies, veterans services, education, youth services, and community groups.

Permanent Housing – Community-based housing without a designated length of stay, which includes both Permanent Supportive Housing (PSH) and Rapid Rehousing (RRH). Examples of permanent housing include, but are not limited to, a house or apartment with a month-to-month or annual lease term or home ownership.

Permanent Supportive Housing (PSH) - Long-term, community-based housing that has supportive services for homeless persons with disabilities. This type of supportive housing enables the special needs of populations to live as independently as possible in a permanent setting.