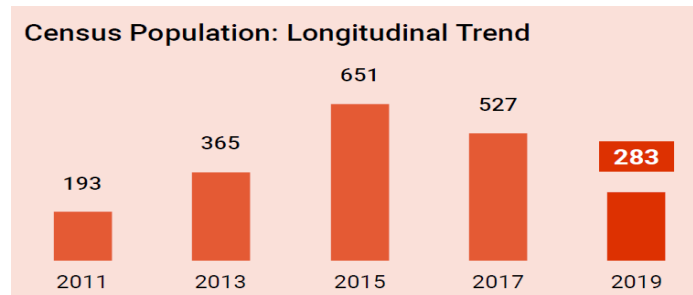


1. Summary of Homelessness in the County of San Benito

INTRODUCTION: San Benito County requests funding from your H.H.A.P. program to support our continuing local and regional servicing of the needs of our homeless population as well as to work finding solutions to homelessness. Our County is a semi-urban / small rural county with a population of 58,000 and is an active member of the regional Monterey-San Benito Continuum of Care (COC). The graph below lists the homeless census population Longitudinal Trend from 2011-2019 in accordance to our Homeless Point-in-Time Census counts:



Local leaders and County staff recognized that homelessness was a significant local problem, however, when the count spiked from 193 in 2011 to 365 in 2013, the County Board of Supervisors directed County staff to find feasible solutions to address the growing needs of our homeless community members. County staff responded by activating its Homeless Planning Collaborative (HPC) composed of the County Sheriff, our Health and Human Services Agency, our Community Services and Workforce Development Division, City of Hollister Mayor and Police Chief along with the school district, Community Action Board (CAB) and local non-profit organizations and community leaders. The members of this collaborative then met regularly to form strategic plans Simultaneously, towards solving homelessness. Members of the HPC also attended meetings of the Monterey-San Benito Regional Continuum of Care (COC) including its Leadership Council, COC Board of Directors and participated in working committees. An important outcome was to launch a proposal to create an emergency year-round homeless shelter facility to serve the homeless in San Benito County. This became even a greater need after the homeless count jumped from 365 in 2013 to 651 in 2015. To implement this proposal, the HPC worked with the local Community Action Board (CAB) to work together on an application for funding from the 2014 State's Community Development Block Grant Program (CDBG). The receipt of a \$1.5 million award enabled San Benito to move forward with planning and development of a homeless shelter. The specific outcome led the County to acquire a property with the receipt of a CDBG award in late 2014, the County moved forward to acquire an ideal project site measuring 12,500 s.f. and situated adjacent to its Health and Human Services Agency, our local Food Bank and in close proximity to supportive service providers.

The County engaged architectural services and a licensed builder to complete a 4,500 s.f. Homeless Shelter containing 50 beds, showers, dining room, restrooms and office intake space. Occupancy by homeless persons began in December of 2017 and has average a daily attendance of 45. The County then contracted with a local Homeless Services Non-Profit Partner named the Community Homeless Solutions, Inc., (CHS) to operate the year-round Homeless Shelter.

Simultaneous with our Homeless Shelter initiative, in 2016 our County again applied for and secured a second \$3.5 million CDBG grant to develop office facilities for homeless supportive services. These 4,500 sf. facilities were planned and built next door to our Homeless Shelter. To fund the supportive services, the County worked to secure a Whole Person Care (WPC) Pilot multi-year year grant from the State Health Care Services Department. The combination of 2016 CDBG funds and WPC pilot funds made it possible to implement the delivery of focused supportive services to the local homeless population. The County of San Benito is currently developing the remainder of the overall project site into 8, 200 square feet units of transitional housing using a \$1.45 million Community Based Transitional Housing grant from the State Finance Department. The entire outcome will be a local facility containing a 50-bed shelter, a support services and training center along with 8 transitional housing units—truly a model project.

Although the 2019 San Benito Homeless Census count decreased to 283, there remains a united local recognition that the homeless problem continues to exist, but remains indicative of the continuing existence of a local homeless problem, including finding unaccompanied youth with homeless characteristics.

Description of Demographics and Characteristics of our Homeless Population:

Key statistics from our 2019 Homeless Census shows that 85% of our homeless count were persons already living in San Benito County. Regarding racial data, 70% of the count were identified as white with 25% considered multi-racial and ethnicity/Latino-Hispanic at 57%. Moreover, 30% were employed while 70% were unemployed with 66% considered as job-seekers. In terms of age, 84% were over age 25, 15% were under age 18 and only 1% between 18 to 24. Another important characteristic was that 23% reported having at least one disabling condition; depression, mental health and drug use.

Longitudinal System Analysis (LSA):

The LSA, along with the raw data sheet, is prepared and completed by our local COC as HUD data collection requirement. The LSA documents were obtained from our COC and are attached to our application. In addition to the LSA data, our County is competent in producing HMIS Data entry reporting and is open to signing an HMIS Data agreement as required by HHAP. We also produce (CAPER) for certain (ESG) homeless funding grants and is a source of data on homeless person characteristics.

Overall, our County through its active Homeless Planning Collaborative (HPC) and Community Action Board (CAB) have made great progress in serving our homeless population. Our work is further strengthened by our continued working relationship with the regional Monterey/San Benito COC. We look forward to continuing to grow our programs and therefore serve more people with the implementation of HHAP funds.

2. Demonstration of Regional Coordination

A. Coordinated Entry System:

The Coordinated Entry and Referral System (CARS), is a regionally wide system and process designed to match persons experiencing homelessness to available community resources to fit their particular circumstances. The (CARS) is guided by our regional COC and operated in-house at the COC – Homeless Coalition offices. San Benito County staff, as a COC partner agency, participates in (CARS) as a result of completing (CARS) training and signing an M.O.U. to conduct standard triage assessments (VV-SPDAT). Our assessment capability includes having an (CARS) Document Portal and we integrate this with the Homeless Outreach Mobile Engagement (HOME) app, all to work towards identifying the best intervention techniques. San Benito, as a participating entity, accepts referrals from the (CARS) system in order to streamline access to resources and supportive services. Subsequently, individuals are placed on a “Master List,” from which the most vulnerable receive referrals when there is a bed or unit opening appropriate for their situation. The Coalition staff are the keepers of the list and as such are usually the referring agency. When a housing unit or a bed opens up, a Coalition staff member reviews their assessment and begins the process of reaching out to that specific individual. The process either continues with the Coalition or gets handed off to the receiving agency depending on whether the individual is unreachable or rejects the referral; or accepts the referral, respectively. When San Benito receives a (CARS) referral, we then use our own intake procedures, all of which are low-barrier, but may require additional/specific information, however, we do maintain regular collaboration with the COC staff and also enter data into HMIS for overall recording keeping purposes. Upon acceptance and receiving all documentation, an individual is removed from the Master List and the remaining clients are rearranged according to vulnerability level.

CARS is such a widely known system in our entire region that even our homeless advocates and formerly homeless continue to promote it to their peers. Since this system was created to serve our population of people experiencing homelessness, the system is very client-centered, in that homeless persons always have the ability to file grievances or appeals with the COC office. Staff then performs their due diligence in investigating each claim, ensuring to document the process along the way. Homeless Persons also have the option to file grievances directly to our County Homeless Manager regarding their particular issue or complaint.

Our County strives to be culturally responsive by facilitating the CARS assessment in Spanish. Due to the confidential nature of the work we do comply with the need for

informed consent where we ensure there is access to Language Line for those individuals with other language requirements. In an effort to address cultural responsiveness beyond the surface of language, we also provide training on the way in which we use language. Most notably, we have training on both anti-discrimination and trauma-informed practices. We are also aware of the different identities that people associate with and as such, we try to accommodate those identities within the responses for our assessment and referrals to programs.

B. Prioritization Criteria The criteria used by San Benito to prioritize assistance for homeless persons is largely based on calculating need in compliance with (CARS) policies and procedures and specifically through VI-SPDAT scores which criteria such as: 1) length of time being homeless, 2) severity of need and 3) overall personal circumstances related to their health and mental health. For admission and attendance in our Homeless Shelter, we utilize a first come, first serve procedure. Those persons that are demonstrated to be homeless are considered in our first come, first serve system for our Homeless Shelter occupancy. We always strive to use our Housing First principles and policies under Welfare and Institutions Code 8255.6 in our prioritization criteria and have utilized Housing First as a best local practice.

C. Coordination of Regional Needs

Our County of San Benito has delegated the daily operation of our Homeless Shelter to an experienced Homeless Services Provider, the Community Homeless Solutions, Inc., (CHS) a non-profit organization. The County does provide continuous oversight of CHS and continues to be involved in various homeless issues beyond the daily operation of our shelter. For example, we maintain regular communications with the City of Hollister and their Mayor who sits on the Continuum of Care (COC) Leadership Council as well as being very involved in homelessness solutions. This involvement further extends to regularly attending meetings of the regional COC as well as being involved in CoC committees. The County Board of Supervisors has taken the leadership to prioritize homelessness in San Benito County through Health & Human Services Agency, Community Services & Workforce Development (CSWD). Through our active relationship with the COC, our County staff interacts with the COC Leadership Council which is comprised of elected officials and has representatives from the following entities: Monterey and San Benito County Mayors, the local Housing Authority, both county's Board of Supervisors, a liaison from the Office of Education, county departments related to homelessness (DSS, HHS), faith-based organizations, homeless or formerly homeless individuals, advocates, public and private philanthropy groups, homeless service providers, and nonprofit/for profit housing developers. In addition, San Benito County further coordinates regional needs by attending meetings of the Coalition of Homeless Providers Board of Director meetings and also attends special committee meetings focusing on topics such as Homeless Management Information Systems (HMIS) and Income/Employment and affordable housing policy initiatives.

D. Creating Sustainable, Long Term Housing Solutions

San Benito County has adopted and practices a Housing First Policy which recognizes the importance of finding and securing suitable housing as a critical element in the process of solving homelessness. However, it is widely recognized in San Benito and throughout the State that the high cost of homeownership and high cost of rental housing creates a real challenge. Nonetheless, San Benito has utilized several local strategies to identify, find and advocate for affordable housing. These strategies include forming positive working relationships with local developers of affordable housing. San Benito County has partnered with the Community Housing Improvement Systems and Planning Assoc., (CHISPA) Inc., a capable non-profit developer. This partnership was highlighted by the making of a \$1 million loan from the County's Home Investment Partnership Grant which supported their development of 40 units of rental apartments for low income persons. CHISPA is currently completing construction of 42 units of rental units for low income seniors while working on their project consisting of 30 units of housing under the No Place Like Home Initiative and from the Whole Person Care Housing Initiative. San Benito County also was a partner with another local nonprofit developer, Community Services Development Corporation (CSDC). Our County partnered with CSDC by securing a \$1 million grant from the State Home Investment Partnership under their First Time Homebuyer Program (FTHB). This \$1M grant is supporting CSDC in their upcoming start of 24 homes for first time homebuyers. In addition, San Benito also has a working relationship with our Housing Authority by making available project-based vouchers for qualified low-income persons. San Benito also a contract with HUD to provide rental subsidies for eleven (11) units under its Helping Hands Permanent Supportive Housing Program. In addition, the County is currently operating the Tenant Based Rental Assistance Program, Rapid Rehousing Programs, transitional housing, emergency shelter for homeless families, workforce services among other supportive services. Along with the above efforts, County staff has joined with community partners and leaders to advocate for local housing policies which promote affordable housing along with complying with state legislative initiatives to streamline and remove barriers to affordable housing development projects. All of these previously described housing projects are directed at increasing the local affordable housing stock which will positively impact opportunities for our local homeless population to be housed.

3. Resources Addressing Homelessness:

A. Existing Local Resources

Within San Benito County, the operation of our 50-bed emergency shelter is coordinated by our non-profit homeless service provider named Community Homeless Solutions, Inc. (CHS). The County's role is to provide oversight of operations conducted by CHS as well as be the lead in sustainability by securing funding for the operational costs of our homeless shelter. Another primary resource is our supportive services program aimed at our homeless population. Our supportive services program is spearheaded by our Whole Person Care Pilot Program (WPC) which coordinates a variety of services to homeless

persons. In addition, we utilize other grants such as the ESG Rapid-Rehousing and HOME Tenant Based Rental Assistance to provide other housing related services to our homeless population. In addition, our County Community Services and Workforce Division (CSWD) also has resources available to assist the general low-income population which includes services to our Homeless population. Our County CSWD, for example, has services related to workforce development where our priority is to assist the unemployed, underemployed and low-income job seekers.

In addition to the above County of San Benito resources, we also work with our regional COC to receive our allocation or share of regional sources for the homeless. Currently, our County is collaborating with our regional COC in securing our share of regional HHAP funds. Recently, we also worked with the regional COC in securing \$1.6 million in H.E.A.P. funds to address our homelessness. The HEAP award is being used to create transitional housing, serve homeless youth, conduct outreach and provide rapid-rehousing assistance. Our County is also seeking a renewal of previously committed funding from the City of Hollister to subsidize our Emergency Shelter from the City of Hollister.

Below is a summary table of existing grants that will complement the HHAP grant:

Name of Existing Grant	Purpose	Amount
1. 2014 CDBG Public Facilities Grant	To develop a 50 bed homeless shelter	\$1,500,000
2. 2016 CDBG Public Facilities and Public Services Grant	To develop Phase II – office space for supportive services & Public Services	\$2,000,000
3. H.E.A.P.	Provide comprehensive homeless services	\$1,875,000
4. Whole Person Care	Provide comprehensive support services	\$1,600,000
5. H.O.M.E. First Time Homebuyers Grant Assistance	Provide funding support to local affordable housing project by non-profit	\$1,000,000
6. H.O.M.E. Tenant Based Rental Assistance	Provide rental assistance to qualified low income renters	\$500,000
7. Community Based Transitional Housing	To develop 8 units of transitional housing	\$1,452,000
Totals		\$9,052,000

Gaps in services are handled by acknowledging the gaps and engaging in staff strategies aimed at addressing the gaps by seeking additional resources. Available resources, whether local or regional are coordinated amongst our County of San Benito, the City of Hollister and the town of San Juan Bautista as well as with our COC. That being said, each program and service we offer, though well established, continue to need additional support- with either capital or staffing capacity. Though each of our organizations works

hard toward breaking the cycles of homelessness, many people still remain unserved due to the pressures faced by countless other organizations throughout California – including lack of affordable housing, public misperceptions of homelessness, and a need for effective housing navigation.

HHAP Funding Plan: San Benito County proposes to use its HHAP funds by spending 83% on operating subsidies for its Homeless Shelter, 10% on homeless youth and 7% on administrative costs. The annual cost to operate our year-round homeless shelter is \$600,000. Our County has had success in securing prior funding for operational costs of our existing shelter, however, such funding has already been properly spent and has ended. Therefore, the new HHAP funds will be needed to subsidize and maintain the Homeless Shelter services and will not in any manner whatsoever supplant existing funds. The County will continue to be pro-active with fund development for our Shelter along with all of our related projects. All of these proposed uses of funds will comply with the core components of our adopted Housing First Policy. Our compliance is based on assured compliance by County staff of Housing First Practices which seek to place homeless persons in any and available housing opportunities as a means to stabilize their life. This compliance is performed, for example, by publishing a local Housing Watch flyer along with providing client access to a COC generated regional Housing Watch flyer. We further aim to comply with Housing First by maintaining our working relationships with local landlords and property managers to identify housing opportunities. The table below provides a general description of our plans to use HHAP funds:

HHAP Funding Uses:	Description of Services	Amount
1. Operational subsidies for our existing Homeless Shelter	83% of the HHAP Grant will be used to support the operating costs of our existing shelter. The HHAP funds will complement our existing funds already being used to pay for operating costs. Primary operating costs include cost of security, utilities, insurance, supplies and related expenses.	83% of HHAP Grant
2. Youth Homeless Services	10% of our HHAP grant will be used to contract with Youth Alliance, a local nonprofit that serves low-income youth. This portion of our HHAP grant will be used to complement the services and activities already underway through our H.E.A.P. grant which focuses on unaccompanied homeless youth.	10% of HHAP Grant
3. Administrative	San Benito will use 7% of the HHAP for administrative costs.	7% of HHAP Grant
Totals	All HHAP Costs	100%

4. Partners Addressing Homelessness

As described in the introduction, San Benito County has a significant track record of addressing homelessness starting in 2013. Our seven-year organizational history has enabled us to build positive working relationships with many local partners. Our local partners include the County Sheriff, our Behavioral Health Department (BH), our Health and Human Services Agency (HHS), the Youth Alliance, a non-profit organization and a partner in our HEAP program by serving homeless youth. The Youth Alliance will also be a partner with our HHAP program by focusing on homeless youth. Another pertinent partner is the City of Hollister—especially the Mayor who regularly attends our meetings on Homelessness. Our County also enjoys partnerships with our Housing Authority and two capable non-profit housing developers, CHISPA and Community Services Development Corporation, both of which have developed affordable housing in the County of San Benito and City of Hollister. We do encounter occasional limited barriers to effective community partnerships primarily due to a limited resources, understaffing and scheduling of meetings due to some partners having very busy schedules.

- 5. Solutions to Address Homelessness:** San Benito County CSWD will use the HHAP grant to fund our stated uses as well to support continued work to find realistic solutions to the local homelessness including working with our regional COC to advocate for realistic solutions in the region. Below are several strategies that are in motion to become realistic solutions to homelessness using HHAP resources in combination with our existing resources and other related grants.

AHHAP Direct Funded Measurable Goals:

Goal 5(A) 1: To use HHAP funds to subsidize the operations of our existing 50 bed Homeless Shelter:

	2020	2021	2022
Use of HHAP Funds to subsidize operational costs	Spend 42 % of grant	Spend 41% of grant	Secure other funds

Measurable Goal 5(A)2: To use HHAP funds to contract with Youth Alliance, local nonprofit, to address needs of unaccompanied youth who are considered homeless.

	2020	2021	2022	2023
Enter into contract with Youth Alliance	X			
Youth Alliance to serve Youth homeless needs	6	12	12	12

Monitor HHAP services to Youth	x	x	x	x
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Goal 5B: Measurable Goals in Support of HHAP Goals:

Measurable Goal 5(B)1: To provide emergency shelter to a maximum of 50 homeless individuals on a daily basis and approximately 100 unduplicated individuals annually for the next two years. Approximately 15% of shelter guests will successfully be placed in permanent housing.

Measurable Goal 5(B)2: To provide case management, life skills, housing assistance, counseling and other supportive services to approximately 10 homeless youth for the next two years. Approximately 40% of the youth will successfully be placed in permanent housing.

Measurable Goal 5(B)3: To increase permanent affordable housing stock for homeless by 50 units after 3 years and 100 units after 5 years:

	2020	2021	2022	2023	2025
County to work with and to collaborate with partners in increase of affordable housing	15	15	20	25	25

Measurable Goal 5(B)4: To increase permanent supportive housing by 40 units in 5 years (supportive means housing for those with a documented disability).

	2020	2021	2022	2023	2024
County to collaborate with partners to increase supportive housing stock	5	7	8	10	10

Measurable Goal 5(B)5: To create 25 transitional units within the next 3 years:

	2020	2021	2022	2023
County to develop transitional housing units	0	8	8	9

Measurable Goal 5(B)6: Placement of 70 homeless persons in living wages in the next three years.

	2020	2021	2022
County to provide workforce	20	30	30

development to HHAP clients			
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Conclusion of Narrative from San Benito County:

San Benito County has built a solid track record as a result of our organizational activities with our regional COC association with our Homeless Planning Collaborative (HPC), our Community Action Agency (CAB) our positive working relationship with our regional Monterey-San Benito Regional Continuum of Care (COC) and with support from local elected officials. To move forward, we respectfully request the use of HHAP funds to complement existing resources and other related funds in order to solve local and regional homelessness. Please contact us for any questions regarding our application.



HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) ANNUAL BUDGET TEMPLATE

APPLICANT INFORMATION

CoC / Large City / County Name:

Receiving Redirected Funds? Y/N

Administrative Entity Name:

Total Redirected Funding

ELIGIBLE USE CATEGORY	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Rental Assistance and Rapid Rehousing	\$ 15,442.42				\$ -	
Operating Subsidies and Reserves	\$ 128,172.14		\$ -		\$ -	
Landlord Incentives	\$ -		\$ -		\$ -	
Outreach and Coordination (including employment)	\$ -		\$ -		\$ -	
Systems Support to Create Regional Partnerships	\$ -		\$ -		\$ -	
Delivery of Permanent Housing	\$ -		\$ -		\$ -	
Prevention and Shelter Diversion to Permanent Housing	\$ -		\$ -		\$ -	
New Navigation Centers and Emergency Shelters	\$ -		\$ -		\$ -	
Strategic Homelessness Planning, Infrastructure Development, CES, and HMIS (up to 5%)	\$ -		\$ -		\$ -	
Administrative (up to 7%)	\$ 10,809.70				\$ -	
TOTAL FUNDING ALLOCATION						
	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Youth Set-Aside (at least 8%)	\$ 15,442.42				\$ -	

*Narrative should reflect details of HHAP funding plan

COMMENTS:

FINAL

THE COALITION OF HOMELESS SERVICES PROVIDERS

MEMBER AGENCIES

Community Human Services
Community Homeless Solutions
Franciscan Workers of
Junipero Serra
Housing Authority of the County of
Monterey
Housing Resource Center of
Monterey County
Interim, Inc.
MidPen Housing Corporation
The Salvation Army Monterey
Peninsula Corps
San Benito County Health & Human
Services
Sun Street Centers
Veterans Transition Center

ASSOCIATE MEMBERS

Access Support Network
Central Coast Center for Independent
Living
CHISPA
CSU Monterey Bay
Eden Housing
Food Bank for
Monterey County
Veterans Resource Centers of America
Victory Mission
YWCA Monterey County

COMMUNITY ADVISORS

City of Marina
City of Salinas
City of Sand City

Monterey County Department of
Social Services/CAP

January 30, 2020

State of California
Business, Consumer Services and Housing Agency
Homeless Housing, Assistance and Prevention (HHAP)
Sacramento, CA 95814

Re: Letter of Support for San Benito County HHAP Application.

Ms. Amber Ostrander,

On behalf of the Monterey-San Benito Continuum of Care (COC), I submit this letter to acknowledge our positive working relationship with the County of San Benito in addressing the continuing homelessness challenges in our region. Our working relationship has been built through many years of joint planning and evaluation of homelessness policies and programs. Specifically, our COC Leadership Board and COC staff have interacted in regular meetings with representatives from San Benito County and the City of Hollister.

Most recently, we engaged in a series of meetings attended by San Benito County representatives in arriving at a regional plan for the best use H.E.A.P funds. Currently, we are collaborating with all of the regional members to update our Lead Me Home 10 Year Plan: The Game Plan for Housing Homeless Persons in Monterey and San Benito Counties. We especially value the commitment of San Benito in developing their 50 bed emergency homeless shelter which has served as a model for other regional jurisdictions.

Accordingly, San Benito County staff has informed us of their plan to seek and spend most of its HHAP funds as operating subsidies for its Homeless Shelter. Our COC is in support of their HHAP spending plan because 83% of its allocation will contribute to sustaining a valuable resource for the benefit of the area's homeless population. 10% is allocated for Homeless Youth. Our COC intends to continue its positive working relationship with San Benito County by jointly planning in regularly held meetings to ensure productive outcomes for the use of HHAP funds in our Monterey-San Benito region. Please be assured our COC fully intends to continue its regional partnership per Health and Safety Code 50219(a)(1) with San Benito County as well as Monterey County. Please contact me for any questions regarding the above.

Sincerely Yours,



Elliott Robinson

Interim Executive Director
Monterey – San Benito Regional COC

Cc: Enrique Arreola, San Benito County
Anastacia Wyatt, Monterey County Housing Programs

MONTEREY COUNTY



COUNTY ADMINISTRATIVE OFFICE

Nicholas E. Chiulos
ASSISTANT COUNTY ADMINISTRATIVE OFFICER
Intergovernmental & Legislative Affairs

168 West Alisal St., 3rd Fl
Salinas CA 93901-2680
(831) 755-5145
www.co.monterey.ca.us

February 3, 2020

State of California
Business, Consumer Services and Housing Agency
Homeless Housing, Assistance and Prevention (HHAP)
Sacramento, CA 95814

Re: Letter of Support for San Benito County HHAP Application.

Ms. Amber Ostrander,

This letter is submitted by the County of Monterey, as an eligible HHAP applicant, to acknowledge and agree to a partnership with the County of San Benito, Community Services and Workforce Development for the purpose of continuing to engage in regional coordination as described in Health and Safety Code 50219(a)(1).

Our County of Monterey already has a productive working relationship with our regional Continuum of Care (COC) as a result of having our local elected supervisor, Luis Alejo, sit and participate in the Leadership Council of the COC. In addition, myself and other County staff regularly attend the various COC meetings to receive updates, training, and to jointly plan and evaluate the effectiveness of homelessness services and policy issues. Most recently, we participated in an extended process involving the funding under the H.E.A.P Program, CESH and ESG funding programs.

Throughout the above described activity, the County of Monterey through its representatives were engaged in promoting regional coordination with the County of San Benito staff and its members on the COC Leadership Council. We value the sharing of the homeless experience in San Benito with our County because it furthers regional collaboration while aiming to avoid a duplication of services. Specifically, Enrique Arreola of the County of San Benito has informed us that their County will spend a substantial portion of their HHAP funds on operating subsidies for their Emergency Homeless Shelter. We fully support the County of San Benito's spending plan in using 83% of its allocation because it is vitally important to keep their 50-bed overnight shelter operating in a safe and successful manner for the benefit the area's homeless population. Moreover, 10% of their allocation is slated for Homeless Youth. In effect, the HHAP funding will further our regional capacities to better face our region's continuing homelessness challenges. Please do not hesitate to contact me for any questions.

Sincerely Yours,

Anastacia Wyatt
Housing Programs Manager
wyatta@co.monterey.ca.us

Cc: Enrique Arreola, San Benito County - CSWD Deputy Director
Elliot Robinson, Interim Executive Director - Monterey-San Benito COC