

# Homeless Housing, Assistance and Prevention Application Narrative

## County of San Diego's Foster or Parenting Youth Initiative

Application ID: SAN-COU-1AZX33C850

### 1. SUMMARY OF HOMELESSNESS IN THE CONTINUUM OF CARE, LARGE CITY, OR COUNTY

#### **HUD Longitudinal System Assessment (LSA) from June 2018 – June 2019**

Attachment A is San Diego's HUD Longitudinal System Assessment (LSA) for the period of June 2018-June 2019 provided by San Diego's Continuum of Care (CoC), the Regional Task Force on the Homeless (RTFH).

San Diego's HUD Longitudinal System Assessment indicates the following people were served between the period of June 2018-June 2019:

#### 1. Number Served Through Continuum of Housing Interventions:

Housing Intervention	Number Served
Emergency Shelter, Safe Haven and Transitional Housing	7871
Rapid Rehousing	2914
Permanent Supportive Housing	3048

#### 2. Populations Served Across all Interventions:

Population	Number Served Across All Interventions
Disabled households	9159
People Experiencing Chronic Homelessness	4374
Households 55+	4775
Unaccompanied youth	641
Veteran Households	5071

3. Gender of People Served Across all Interventions:

<b>Gender</b>	<b>Number</b>
Female	5102
Male	9657
Transgender	70
Gender Non-Conforming	14

4. Race and Ethnicity of People Served Across all Interventions

<b>Race/Ethnicity</b>	<b>Number</b>
White, Non-Hispanic/Non-Latino (only)	6243
White, Hispanic/Latino (only)	2958
Black or African American (only)	4120
Asian (only)	231
American Indian or Alaska Native (only)	260
Native Hawaiian/Other Pacific Islander (only)	178
Multiple races	754

**DEMONSTRATION OF REGIONAL COORDINATION**

**A. Coordinated Entry System (CES) Information**

***How the County of San Diego Coordinates with the RTFH's CES?***

The County of San Diego's Health and Human Services Agency (HHS) operates a variety of housing and service support programs that coordinate with the Regional Task Force on the Homeless' (RTFH) CES. Programs throughout HHS that use the CES are described on the following page in Table 1.

**Table 1: HHSA and CES**

<b>HHSa DIVISION</b>	<b>PROGRAM</b>	<b>POPULATION</b>	<b>INNOVATIONS</b>
Aging and Independence Services	Home Safe	Clients in Adult Protective Services at-risk of homelessness	RTFH established a platform within the system for Prevention VI-SPDAT scores to create an applicable use of CES for this program.
Behavioral Health Services	<ul style="list-style-type: none"> <li>• Full Service Partnership/Assertive Community Treatment programs</li> <li>• Housing Navigation Programs</li> <li>• MHSA developed units with project based vouchers within the City of San Diego</li> </ul>	People with a serious mental illness	Collaborating with Regional Task Force on the Homeless to establish a specialized process to pull units for people who have a serious mental illness and may be eligible for projects such as those funded through No Place Like Home.
Child Welfare Services	Bringing Families Home	Families involved in Child Welfare Services who are experiencing homelessness	Data use agreement allowing data from BFH and RTFH to the University of Southern California to evaluate the efficacy of the program over time, including the use of the CES for this population
Eligibility Operations	Housing Support Program	Families receiving CalWORKs who are at-risk or experiencing homelessness	N/A – uses the standard CES
Housing and Community Development Services	Rapid Rehousing	People who are at-risk of or experiencing homelessness	N/A – uses the standard CES

HHSA DIVISION	PROGRAM	POPULATION	INNOVATIONS
Integrative Services	<ul style="list-style-type: none"> <li data-bbox="625 233 1022 337">• Whole Person Wellness (aka Whole Person Care)</li> <li data-bbox="625 591 919 656">• Community Care Coordination</li> </ul>	<ul style="list-style-type: none"> <li data-bbox="1052 233 1440 548">• Medi-Cal beneficiaries who are high users of healthcare, homeless, and have either a serious mental illness, substance use disorder and/or a chronic physical health condition</li> <li data-bbox="1052 591 1440 760">• People with a serious mental illness who are frequently incarcerated and experiencing homelessness</li> </ul>	<ul style="list-style-type: none"> <li data-bbox="1478 233 1871 266">• N/A - uses standard CES</li> <li data-bbox="1478 591 1881 656">• Piloting use of the Justice Diversion VI-SPDAT</li> </ul>

***Current challenges related to CES, and how the County of San Diego plans to address these challenges?***

The key challenges related to the CES is ensuring that all service providers are using it, and using it appropriately. While homeless service providers are familiar with the CES, and have been using it for approximately 5 years, other service providers are less familiar with it, and at times are resistant to using a new system when they have traditionally used their own resources to house people in their programs. HHSA's Integrative Services plans to address this challenge with HHSA contracted providers over the coming year through a strategy of working with the various divisions throughout the county to ensure they understand the necessity of using the CES for people who are homeless, and developing standard contract language requiring contractors to use the system. Recognizing there is a cost to obtaining licenses for people to use the system, this may need to be phased in over time.

Another key challenge with the CES is that it relies on people's responses to the VI-SPDAT. For people with a serious mental illness, their illness may prevent them from being able to accurately respond to questions. This is being addressed through a joint effort between the Regional Task Force on the Homeless and HHSA's Behavioral Health Services to match data across systems to identify people who may have higher needs than self-disclosed.

The County is further partnering with Regional Task Force on the Homeless to pilot the use of the Justice Discharge VI-SPDAT. People who are arrested and incarcerated may not be assigned an appropriate chronicity or acuity score through the typical assessment process, as their stays in jail reduce the appearance of being homeless. The Justice Discharge VI-SPDAT is designed to more accurately assess a person's chronicity while they are incarcerated, which can reduce the likelihood of persons exiting custody back to homelessness.

***Promoting the utilization of CES and outreach to ensure all individuals experiencing homelessness in the County of San Diego, including those with multiple barriers, are aware of the CES assessment and referral process***

Many outreach workers that are funded through the County enter information into the Homeless Management Information System's outreach component. This is helpful for coordination across outreach teams. The County and the Regional Task Force on the Homeless are collaborating to expand this practice across all outreach teams, and to ensure that all County outreach workers are using the system. One component of this is the establishment of Street Outreach Standards being developed through a nationally recognized expert whom RTFH has contracted with to work with providers, stakeholders, and individuals with lived experience to develop a more efficient system to access services.

**B. Prioritization Criteria**

***Criteria used to prioritize assistance for people experiencing homelessness in the County of San Diego***

The CES refers people experiencing homelessness to housing based on vulnerability and severity of service needs. The Housing priority is determined according to the Service Entry Priorities outlined in the CoC Community Standards, as follows:

1. People who have the longest history experiencing homelessness have the most needs
2. People who have longest history experiencing homelessness
3. People with the most needs, particularly those with a serious mental illness and/or substance use disorder
4. All other non-chronically homeless individuals, youth and families

For the HHAP program, the County plans to prioritize prevention, foster and parenting homeless youth. Within those populations, people will be prioritized as follows:

1. Those who do not qualify for other services, such as those funded through Behavioral Health, CalWORKs, or Child Welfare Services
2. Those who are newly homeless (less than one year)
3. Those who have the highest acuity and homeless chronicity

***How CES, pursuant to 24 CFR 578.8(a)(8) will be used for this process***

The County will work with RTFH to identify youth in the CES, and prioritize those who meet the above criteria for HHAP. The HHAP funded team will conduct outreach and engage the young people who have been identified through the CES into the program.

**C. Coordination of Regional Needs**

***How have you coordinated with your partnering CoC, large city (if applicable), and/or county to identify your share of the regional need to address homelessness?***

The County of San Diego, the City of San Diego (and its Housing Authority, the San Diego Housing Commission), and the Regional Task Force on the Homeless have had multiple joint planning meetings to develop the best coordinated use of the available funds for the region. While the County of San Diego's jurisdiction encompasses the entire region, as does the Regional Task Force on the Homeless, the City of San Diego's jurisdiction is, by definition, limited to the City's municipal boundaries. As partnering entities, there is recognition that San Diego is a very large and diverse region with 18 cities and a large unincorporated area that is under the jurisdiction of the County. The population of the unincorporated area is second only to the City of San Diego. The City of San Diego has 63% of the region's homeless population (Point in Time Count, 2019), but also has more resources for people to access housing and services. Conversely, the unincorporated area and the southern portion of the County have little to no housing resources and limited homeless services.

Given these complexities, the County and the Regional Task Force on the Homeless plan to use funds throughout the entire region, including within the City of San Diego, as dictated by need and current availability of resources. The City of San Diego plans to spend its funding for outreach and housing that will need to be sustained upon the expiration of HEAP. Likewise, the Regional Task Force on the Homeless plans to obtain community input from all of the cities throughout the region and identify those projects funded through HEAP that were effective and should be sustained with HHAP.

The County plans to implement *Foster or Parenting Youth Initiative*, provide longitudinal care coordination and housing for foster and parenting homeless youth who do not qualify for other housing efforts

in the county, and who may be newly homeless. These strategies will also focus on preventing homelessness.

***Identified share of need, and how will the requested funds help the County of San Diego meet it?***

The County spans the 18 cities and the unincorporated area, which is home to over 500,000 residents, as does the Regional Task Force on the Homeless. The County of San Diego's funds are proposed to be used to serve foster and parenting homeless youth throughout the entire region, using the prioritization criteria described above. Ensuring the ability to use funds in all corners of the county, requires that the County have the flexibility to use funds across all cities and the unincorporated area, as opposed to identifying specific jurisdictional allocations.

**D. Creating Sustainable, Long Term Housing Solutions**

***How the County of San Diego is involved in the efforts to create sustainable, long-term housing solutions for people experiencing homelessness across your region?***

The County of San Diego has been actively engaged in implementing a seamless continuum of care for people who are at-risk or experiencing homelessness. This effort includes working with other departments within the county and other cities. Highlights of these efforts include:

Outreach:

- Developing trauma-informed protocols and training for staff who work in parks and recreation, public works, planning services, and other areas where staff regularly encounter people who are homeless but do not have the knowledge and tools to effectively engage with someone and connect them to trained outreach workers.
- In partnership with the Regional Task Force on the Homeless, implementing consistent, effective outreach approaches across all jurisdictions and the unincorporated area through the expertise of a nationally recognized expert on outreach, Iain De Jong, who is creating outreach protocols and monitoring tools for San Diego.



- Establishing coordinated outreach efforts across all entities conducting outreach, including Behavioral Health, Homeless Service Providers, Law Enforcement, and Public Health.

#### Emergent and Transitional/Interim Homes:

- Partnering with county departments such as Department of Public Works and General Services to identify county and state-owned property to be developed into housing solutions for homelessness, including but not limited to emergent, transitional and permanent.
- Collaborating with the City of San Diego to provide services to people living in emergent housing within the City.
- Engaging with City of San Diego's Planning Department around changes to the San Diego Municipal Code that encourage streamlined development of emergent and transitional/interim homes.

#### Permanent Homes:

- Long-term partnerships between Behavioral Health Services and the City of San Diego's Housing Authority to collaborate between housing and services for people with a serious mental illness. This includes the infusion of Mental Health Services Act revenue into permanent supportive housing developments led through the City.
- The design of No Place Like Home was molded through collaboration with the six housing authorities throughout region to develop program design, along with community stakeholders and service providers who provided input
- Ongoing collaboration with cities throughout the region to identify opportunities to develop permanent housing, including hotel/motel conversion, and identification of properties that can be used for permanent housing
- Evaluating changes to the use, availability and timing of capital that can accelerate new long-term development

- Engaging in planning across the region with multiple jurisdictions to incorporate permanent supportive housing in major development efforts.

## **2. RESOURCES ADDRESSING HOMELESSNESS**

### **A. Existing Programs and Resources**

Attachment B provides a list of all funds (including the program and dollar amount) that the County of San Diego currently uses to provide housing and homeless services for homeless populations.

#### ***How are these resources integrated or coordinated with applicants from overlapping jurisdictions (i.e. CoC, large city, and/or county)?***

The County's funds are used in accordance with funding regulations that specify the geographic region or jurisdiction to be served. Coordination with the Regional Task Force and the City of San Diego occurs on an ongoing basis and as necessary as new funds become available. For example, Bringing Families Home funds are used in specific areas of the County, including the City of San Diego, based on the prevalence of families who are homeless and involved in the Child Welfare System. The City's Housing Commission is a partnering agency in Bringing Families Home.

Another example of coordination across jurisdictions is the implementation of *Project One for All*, which was a commitment by the Board of Supervisors to provide treatment, paired with housing, for people who were experiencing a serious mental illness and homelessness. *Project One for All* has relied on cross-jurisdictional partnerships since inception. While the County provided mental health treatment services, and allocated Housing Choice Vouchers in County's jurisdiction, the City's Housing Authority allocated vouchers within its jurisdiction. Likewise, the Regional Task Force on the Homeless adopted prioritization principles that assisted in prioritizing people with a mental illness for housing funded through the Continuum of Care.

#### ***What gaps currently exist in housing and homeless services for homeless populations in your jurisdiction?***

An unintended critical gap has emerged in the region for people who do not have a serious mental illness nor a substance use disorder. As increased revenue has been made available for people experiencing homelessness and who have a behavioral health challenge, there are

many people who are situationally homeless and do not have behavioral health issues of a sufficient severity to qualify for services through the County's Behavioral Health System. This issue is especially critical for young people transitioning from foster care, or who are newly homeless.

Additionally, people who are newly homeless are not prioritized for housing. The region has implemented prevention and diversion programs, however there are insufficient resources to house the population who needs assistance prior to becoming chronically homeless.

The County funds one transitional housing program for young women who are pregnant and/or parenting. In addition, the Continuum of Care funds a transitional housing program for this vulnerable population. Intervening with this population and assisting them in accessing services and supports to end the intergenerational cycle of homelessness is critical.

## **B. HHAP Funding Plans**

***How the County of San Diego plans to use the full amount of HHAP funds (including the youth set-aside) and how it will complement existing funds to close the identified gaps in housing and homeless services for the homeless population in your jurisdiction.***

HHSA has adopted a person-centered approach that focuses on the holistic needs of individuals for overall care coordination. The core principles revolve around the provision of long-term (up to two years) mobile, field-based outreach and assistance in accessing housing and services for people who are homeless. A team is comprised of at least a social worker and housing navigator. Depending on the specific population to be served, the team will often include a peer support specialist, and may have the support of a healthcare aide or nurse. The primary goals of the framework are:

- Find housing that meets people's individual needs
- Help them stay housed by providing tenancy supports, including assistance in resolving landlord issues, and learning to be a good tenant
- Assist them in accessing any necessary behavioral or physical health services and social supports, including, but not limited to,

benefits they may be eligible for, obtaining identification, and assistance with outstanding legal issues

- Connect them to educational and vocational opportunities through partnerships with workforce development and community colleges
- Use a trauma informed and proactive approach, incorporating motivational interviewing, progressive engagement and warm hand-offs to services
- Regular coordination with housing and service providers to resolve any difficulties as quickly as possible
- Collecting and reporting at least the following data elements:
  - Number of people housed
  - Number of people permanently housed
  - Number of people retaining permanent housing for at least 6 months, and the number retaining housing for at least 12 months
  - Number of people who become employed or are in educational/vocational training
  - Number of people who retain employment for six months
  - Decrease in the number of incarcerations

For the Homeless Housing, Assistance and Prevention funding, the County intends to apply this framework to foster and parenting homeless youth, creating the *Foster or Parenting Youth Initiative*. As such, 100% of the County's allocation will be used for young people.

The County of San Diego has been a committed partner and leader together with the City of San Diego and RTFH in the development of the Youth Homeless Demonstration Program and Coordinated Community Plan (CCP) for the San Diego region. The CCP is a coordinated, countywide youth plan to end homelessness among young people. The County's participation enabled the RTFH to secure \$7.94 million to the region from the federal government. Specifically, staff from Child Welfare Services, the Probation Department, Integrative Services, and Behavioral Health Services assisted in, advised, and engaged in the creation of the CCP. One of the needs identified through the CCP is for a regional focus on foster and parenting homeless youth, with a third of homeless youth having been in foster care, and 39% of homeless female youth being pregnant or parenting.

The funding through the Homeless Housing, Assistance and Prevention grant will be used to establish a fully integrated system of coordinated care, wrap-around support, and housing for youth, under the age of 24, and their children. This approach applies a person-centered approach of providing longitudinal comprehensive supports and linkages to services. Youth will have care coordination provided by a team consisting of a social worker, peer support specialist, and a housing navigator. For those young people who are parents, a parent peer mentor will work with the team to assist in learning positive parenting skills while facing challenging circumstances. The care coordination team will work with the young person to meet their needs, and assist in linking them to resources including behavioral health, transportation, workforce and education support, housing, child-care, and legal services.

In addition to the above, the San Diego region has developed a highly effective digital tool called Successful Transitions that supports self-efficacy, planning, and goal achievement. The digital tool and platform was created by a local youth services provider and is currently being deployed through existing foster youth-serving organizations, Just-in-Time for Foster Youth and Voices for Children. At a small cost, utilizing this platform will enable County staff and contractors to further enhance the experience and success rates of youth over time and integrate data in a way that provides for better long-term management and support.

Housing supports will be provided to youth, with the goal of housing 100 youth in 100 days. It is anticipated that through the support of educational and vocational training, they will either be engaged in vocational or educational training, or will have obtained employment within six months of being housed, and contribute 30% of their income to the cost of housing. Recognizing the high cost and limited availability of affordable housing throughout the county, *Foster or Parenting Youth Initiative* will also use shared housing approaches for 50% of the participants. San Diego has been working closely with the RTFH, the City of San Diego, the San Diego Housing Commission, and 211 to establish a systemic framework for using shared housing in appropriate circumstances for people experiencing homelessness. The County plans to use this approach for *Foster or Parenting Youth Initiative*. Housing resources will also be leveraged to support the program through designated Tenant Based Rental Assistance Vouchers for the Child Welfare populations, transitional housing, and Family Unification Program vouchers.

Structuring this initiative in this way aligns all necessary services and housing in an integrated way and eliminates the patchwork of disjointed service delivery that often is a barrier for youth getting quality support.

Pursuant to item 5 of the 'eligible uses' section of the HHAP program guidance, the County of San Diego may determine that a portion of the funds to serve the populations described above can best be utilized through establishment of systems supports. This may include systems participation such as a Flexible Housing Subsidy Pool or other regional integration and coordination efforts.

***How will you ensure that HHAP funded projects will align and comply with the core components of Housing First as defined in Welfare and Institutions Code § 8255(b)?***

The County of San Diego agrees to comply with the Housing First core components by assisting young people in accessing housing as well as the supportive services necessary to help them stay healthy and housed. Care coordination will continue to be provided regardless of housing or service participation status.

**3. PARTNERS ADDRESSING HOMELESSNESS**

**A. Collaborating Partner Efforts**

***Describe, in detail, the collaborative partners who will be working with you on identified HHAP projects and how you will be partnering with them.***

The Regional Task Force on the Homeless' Governance Board was established through a collective impact approach to addressing homelessness throughout the region. As such, the Board includes a diverse array of representatives that meet on a monthly basis to establish regional homeless policy and monitor effectiveness of the system. The 31-member Board is chaired by a City of San Diego Councilman, and the Vice Chair is a member of the County's Board of Supervisors. The Board is comprised of the County's Director of the Health and Human Services Agency, the City's Mayor's Office, law enforcement, philanthropy, hospital and community clinics, people with lived experience, Veteran's Affairs, the San Diego Workforce Partnership, the County and City's housing authorities, homeless service providers, youth service providers, and business representatives.

The Board will be continually updated as to the plans for the expenditure of the region's total allocation that is inclusive of the three funded entities.

In July of 2018, the Department of Housing and Urban Development awarded the Regional Task Force on the Homeless the largest Youth Homeless Demonstration Project (YHDP) grant throughout the country, in the amount of \$7.94 million. The YHDP award, in conjunction with the region's Coordinated Community Plan, is intended to move the region toward the ultimate goal of ending youth homelessness, by quickly linking all homeless youth to tailored and scaled housing and services.

The Coordinated Community Plan (CCP) was created by a large group of people with lived experiences and a commitment to ending youth homelessness, including youth; the County of San Diego's Child Welfare Services, Integrative Services, and Probation Departments, as well as the County's Housing Authority; the City of San Diego's Housing Authority, law enforcement, the Regional Chamber of Commerce, higher education, and community service providers, among others. The Youth Action Board was established through the CCP and works in tandem with the overall Continuum of Care. The Youth Action Board, together with the County's Child and Family Strengthening Council and critical youth-led entities throughout the region, will be integral partners in implementing the Foster and Parenting Homeless Youth Initiative and advising the County on the approach to the delivery of care coordination and housing supports. In addition, the County will solicit input from the Youth Action Board, and routinely report progress of the Foster and Parenting Homeless Youth Initiative to them.

The 2019 Point in Time Count identified 12% (114) of the unsheltered population as youth under the age of 24. In addition, the LSA identified 641 unaccompanied minors. Two of the populations of focus identified as a gap in the CCP are foster and parenting homeless youth. The 2017 Voice of the Youth Count (Point in Time Count conducted among young people) found that a third of youth had spent time in foster care, and nearly 40% (39.5%) were pregnant and/or parenting, with 62% of parenting youth being the custodial parent of their child. While San Diego County youth are fortunate to have some access to extended foster care and housing solutions, additional integrated supports such as transportation, quality child-care, and emergency assistance can have a profound impact on the success of youth.

The essence of *Foster or Parenting Youth Initiative* is working collaboratively across systems and partners. Integral components to the success of the project are integrating organizations that specialize in areas such as workforce development, legal assistance entities, childcare, and health. As an integrated Health and Human Services Agency, Behavioral Health Services, Eligibility Operations, the County's Housing Authority, and First Five are all divisions within HHSA and key partners. Behavioral Health Services will provide support for those youth with substance use or mental health issues; Eligibility Operations will work closely with the project to assist getting youth enrolled in benefits they may be entitled to, including Medi-Cal, CalWORKs, and CalFRESH. For young parents in the program, CalWORKs will subsidize their childcare needs. The County's Housing Authority is awaiting notification on an application or Family Unification Vouchers specifically for youth transitioning from foster care. If those are awarded, they may be leveraged to support *Foster or Parenting Youth Initiative*. Programs and services operated and funded through the First Five Commission may be used to support the children of young parents.

***Describe any barriers that you experience in partnering, and how you plan to address them.***

The primary challenge in San Diego is its size and diversity. Within the County, there are rural, suburban, and very dense urban areas. Each jurisdiction has its own culture and varying levels of engagement with the Regional Task Force on the Homeless. The County's Health and Human Services Agency is working closely with the various jurisdictions to provide support and resources to meet their diverse needs. This is accomplished through the County's *Live Well Leadership Teams* that have been convened in each region of the county to meet the region's overall needs. Homelessness is an area that is actively addressed in each of the regions. In addition, HHSA's Integrative Services is working closely with cross-sector representatives in each region to implement solutions to issues as they arise through outreach and connecting people to emergent housing, while awaiting permanent housing. Lastly, each region has regional community stakeholder meetings that focus on homelessness. These stakeholder meetings include health, social service, law enforcement, youth providers, and homeless service providers, and housing authorities, among others.



***If no collaborative partners have not been identified at time of application, describe the collaborative process of how you intend to include new and existing partners on HHAP projects.***

N/A

#### **4. SOLUTIONS TO ADDRESS HOMELESSNESS**

The County of San Diego's goals are as follows:

1. Permanently house and provide services to at least 100 foster and parenting homeless youth
2. 85% of foster and parenting youth will retain housing for at least 6 months
3. 80% of foster and parenting youth will retain housing for at least 12 months
4. At least 75% of youth will become employed or enrolled in education or workforce training within 6 months of enrollment



**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP)  
ANNUAL BUDGET TEMPLATE**

**APPLICANT INFORMATION**

CoC / Large City / County Name:	County of San Diego	Receiving Redirected Funds? Y/N	No
Administrative Entity Name:	Division of Integrative Services	Total Redirected Funding	\$ -

**HHAP FUNDING EXPENDITURE PLAN\***

ELIGIBLE USE CATEGORY	FY20/21	FY21/22	FY22/23	FY23/24	FY24/25	TOTAL
Rental Assistance and Rapid Rehousing	\$ 1,443,000.00	\$ 1,313,500.00	\$ 364,000.00	\$ -	\$ -	\$ 3,120,500.00
Operating Subsidies and Reserves	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Landlord Incentives	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Outreach and Coordination (including employment)	\$ 2,784,151.41	\$ 2,727,110.29	\$ 710,903.85	\$ -	\$ -	\$ 6,222,165.55
Systems Support to Create Regional Partnerships	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Delivery of Permanent Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prevention and Shelter Diversion to Permanent Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
New Navigation Centers and Emergency Shelters	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Strategic Homelessness Planning, Infrastructure Development, CES, and HMIS (up to 5%)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ 295,900.60	\$ 282,842.72	\$ 75,243.27	\$ -	\$ -	\$ 653,986.59
						\$ 9,996,652.14
						<b>TOTAL FUNDING ALLOCATION</b>
	<b>FY20/21</b>	<b>FY21/22</b>	<b>FY22/23</b>	<b>FY23/24</b>	<b>FY24/25</b>	<b>TOTAL</b>
Youth Set-Aside (at least 8%)	\$ 4,227,151.41	\$ 4,040,610.29	\$ 1,074,903.85	\$ -	\$ -	\$ 9,342,665.55

\*Narrative should reflect details of HHAP funding plan

**COMMENTS:**

FINAL

February 6, 2020

To Whom It May Concern:

I am writing in support of the County of San Diego's (County) Homeless, Housing, Assistance and Prevention (HHAP) application. As the lead applicant for the City of San Diego, the City is committed to partnering with the County of San Diego and RTFH to leverage resources, strategize and collaborate in order to prevent, reduce, and end homelessness in San Diego county.

RTFH, the City of San Diego, the San Diego Housing Commission (SDHC), and the County of San Diego, are key partners in addressing the region's immediate homelessness challenges. There is a recognition that understanding our roles and responsibilities to ending homelessness in our region is critical. Our key partners and stakeholders have spent several years working collectively on policy, city and community plans, and various initiatives. Since the release of the HHAP program, we have been meeting regularly to focus on our planning efforts around HHAP funds. We acknowledge the roles and responsibilities of each applicant, we have reviewed the narrative portion of the application and provided each other with the necessary information to complete the application, and we have shared what we anticipate our funding priorities will be. There is consensus and agreement to continue to collaborate, coordinate, and align funds where feasible.

We acknowledge that the County of San Diego plans to use HHAP funds for Board-identified priorities to support homelessness prevention and intervention activities for vulnerable populations, such as foster youth and seniors. Interventions would include housing paired with comprehensive care coordination for up to two years. The level of care coordination would be guided by the individual's needs. Assistance with housing would also be provided to ensure that people are able to obtain and maintain housing.

We look forward to our continued work to strengthen the systems serving people experiencing homelessness in San Diego.

Sincerely,



Keely Halsey  
Chief of Homelessness Strategies & Housing Liaison  
City of San Diego



February 6, 2020

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I am writing in support of the County of San Diego's HHAP application. As the Regional Continuum of Care (CoC) for the San Diego area, the Regional Taskforce on the Homeless (RTFH) is committed to partnering with community stakeholders and organizations within the San Diego region to leverage resources, strategize and collaborate in order to prevent, reduce, and end homelessness in San Diego county.

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We look forward to our continued work to strengthen the systems serving people experiencing homelessness in San Diego.

Sincerely,

Tamera Kohler  
Chief Executive Officer