Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00120

Applicant Information

Eligible Applicant Name:
Eligible Applicant Name Response: Los Angeles

Eligible Applicant Type:
Eligible Applicant Type Response: City with population greater than 300,000

COC Number:
COC Number Response: 600

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Eligible Applicant Phone:
Eligible Applicant Phone Response: (213) 978-7474

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Is This a Government Entity?
Is This a Government Entity Response: Yes

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Applicant Redirections?

Applicant Redirections Response:
Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing HUD's seven system-level performance measures that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:

    a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

        Homelessness Response System Gaps Question 1a - Begin Answer
        The City of Los Angeles (City) relies heavily on the Los Angeles Homeless Services Authority (LAHSA), a Joint Powers Authority between the City and the County of Los Angeles, for data and analyses as it relates to the needs of our homeless service delivery system. The system analysis prepared by LAHSA in 2020 compares the current system to the resources required in an optimal system to identify gaps in three (3) critical system resources: Interim Housing (IH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH). The analysis utilized the 2019 Point in Time (PIT) Count and the Housing Inventory Count (HIC) to determine current resources, known pipeline projects across all housing types. The Homeless Management Information System (HMIS) records were used to estimate the size of the population currently served by the homeless services system. The optimal levels for the system resources are based on service models that subject matter experts believe will most quickly support exits to permanent housing.
        Homelessness Response System Gaps Question 1a - End Answer

b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

The final systems analysis report was presented to LAHSA's governing bodies, which includes representatives with lived experience, and those who work for homeless service provider organizations. Additionally, LAHSA's Continuum of Care (CoC) Board and Coordinated Entry System (CES) Policy Council governing bodies include permanent seats reserved for people with lived homeless experience. The Los Angeles CoC Board is responsible for evaluating and making recommendations on CoC policies. The CES Policy Council guides strategic policy development, supporting implementation through alignment of practice and resources, and monitors the effectiveness and efficiency of the homeless services system.

Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

This system analysis utilized data, insights and recommendations from the Ad Hoc Committee on Black People Experiencing Homelessness, which met over a series of months to facilitate community listening sessions, provider working groups, and public meetings to understand how the CoC and local governments can better serve the Black homeless population in Los Angeles. LAHSA is also currently working to refine its funding and procurement practices through the Procurement Modernization Project. The goal of the project is to streamline processes to contract funding faster, encourage and promote the entry of new service providers into the homeless delivery system in the CoC, and reduce the administrative burden experienced by service providers applying for funding and maintaining compliance with funding source regulations. LAHSA solicited feedback from both the Lived Experience Advisory Board (LEAB) and Homeless Youth Forum of Los Angeles (HYFLA) and implemented their suggestions. This process

will result in more service providers and community organizations that serve the Black homeless population and other People of Color.
Homelessness Response System Gaps Question 1c - End Answer

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer
LAHSA utilized a statistical model to estimate the level of need for multiple sub-populations, including families, youth and veterans, as well as acuity and chronicity levels. The analysis determined the types of housing inventories must be increased to meet overall, and population-specific, needs across the region.
The system analysis includes a section focused on the challenges of finding appropriate housing and service interventions for those living with disabilities and/or those aged 65 and above, who may also need higher levels of care. This section discusses the needs of those potential participants, growth of these populations over time in Los Angeles, existing stock of Enriched Care Facilities for the Elderly, Adult Residential Facilities, and PSH, which might serve these clients, and strategies to create more housing that would meet this population's service and housing needs.
The report also highlights the lack of housing inventory that is specifically equipped to serve those with varying levels of Substance Use Disorders. Based on analysis of bed availability rates over time, the analysis encourages an expansion of residential withdrawal management, high intensity residential, inpatient withdrawal management, and Recovery Bridge beds.
Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer
The system analysis heavily references and pulls from the recommendations from the Ad Hoc Committee on Black People Experiencing Homelessness report. This includes an analysis on the ways in which structural racism continues to contribute to the disparities in housing outcomes for Black people. The systems includes ongoing efforts and recommendations for future programs to address this disparity in the Homeless Services Delivery system.

Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer
Gap assessments are conducted annually by LAHSA for the Los
Angeles CoC.
Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding
projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer
The findings inform the City's strategy on its housing and services
investments as well as the target sub-populations to be served.
Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance
evaluation to ensure the impact of HHAP-2 funds throughout the
spending period and determine if adjustments are needed to
address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer In
June 2020, in response to the COVID-19 pandemic, the City of Los
Angeles (City) and the County of Los Angeles (County) entered into
an agreement to jointly fund operations for 6,700 homeless
interventions for unsheltered people experiencing homelessness for
five (5) years. The City will support the capital costs associated with
establishing these interventions within 18 months, and 50 percent of
the service costs for five (5) years, with the County paying the other
50 percent of the service costs.
Metrics:
- 6,000 new interventions by April 16, 2021;
- 700 new Interventions by December 16, 2021,
- Interim Housing interventions in the Roadmap should serve 23
percent of the City's unsheltered population each year.
(To date, there are 3,376 IH interventions in the Roadmap, expected
to serve 6,752 people/year.)
The City will review expenditures on a monthly basis to assess
utilization and need to reprogram.
Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in
which it was completed. Reports can be attached, but all applicants
must summarize main findings within this section. Reports submitted

without a summary will not be accepted. Summaries must include, but are not limited to:

a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer
According to the 2020 point-in-time (PIT) count, the number of people experiencing homelessness on a given night in the City was 41,290, a 16 percent increase from 2019. The PIT Count indicates that 30 percent, or 12,438 persons, were in sheltered situations, which includes interim housing (IH), transitional housing (TH), and safe haven (SH) programs throughout the City. 7.4 percent of the population are family households, defined as a household with at least one member over 18 years of age and one (1) member younger than 18 years of age. 38 percent (15,747) of the population were considered chronically homeless. 7.4 percent (3,061) were youth, (younger than 24 years of age) and youth families; 5.1 percent were veterans. Further demographic details are presented in the attached 2020 Greater Los Angeles Homeless Count data summary for the City of Los Angeles.
According to the 2020 Housing Inventory Count, there are 8,786 total shelter beds (IH, TH, and SH programs) and 14,423 total permanent housing units in the City. The City also supports public health and hygiene programs for unsheltered people experiencing homeless, which includes a Mobile Pit Stop bathroom program, Mobile Showers, and a Street Cleaning effort. Funding sources include City General Fund, the Homeless Emergency Aid Program (HEAP), the Homeless Housing and Assistance Program (HHAP), Proposition HHH, Measure H, and Federal CDBG and HOME Grants.
Homelessness Response System Gaps Question 2a - End Answer

b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer
For the purposes of the most recent system analysis, LAHSA used key local homeless system usage information, inventory data, and

population statistics to estimate the number of people who used substantive homeless system resources in Los Angeles County in 2018. The annualized estimate accounts for each population group and distinguishes between short-term and chronically homeless households. In addition to estimating the size of the population served by the system, the system model would also serve the chronically homeless population not currently using the system. An annualized estimate of the chronically homeless population from the 2019 PIT served by PSH service pathways is included. The estimate is further separated into two groups: people who have previously accessed homeless services during the year, and those who have not accessed such services during that same time period. These totals are presented in Table 1 below.

Table 1

	Total Households	Single Households	Family Households
Adult	32,591	27,473	5,118
TAY	3,585	2,941	644
Veteran	4,232	4,080	152
Total	40,408	34,494	5,914

The share of the population served within the boundaries of the City of LA was estimated as 67.7% for individual households and at 55.8% for family households, based on the percent of individual and family resources on the 2019 HIC located within the City boundaries. Although based in observable data, this marks an inherent assumption around the total quantity of people served in the City of LA.

Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer
People experiencing homelessness come from different situations and do not all have the same barriers to securing permanent housing, nor will they all need assistance of the same type or for the same amount of time. LAHSA's report considered a set of service pathways, or combinations of existing program types, in the analysis and modeled the total resources needed to serve this population in an ideal system. Rather than estimating the number of people needing but not receiving a service, the analysis focuses on the full scope of the need in the Los Angeles Continuum of Care (CoC) and what level of resources are required to most successfully produce exits from homelessness while taking into account both the number of units as well as the balance of services.

The following gaps for the City of Los Angeles were identified:
Table 2

	Available Resources	Resources in the Pipeline	Total Needed in Optimal System	Resources Needed
Interim housing	5,060		7,630	
2,570	0			
Rental Assistance (RRH)	5,286		9,171	
-	3,886			
Supportive Housing	12,477		27,337	
6,857	8,003			

Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
The systems analysis explicitly considered families, youth and young adults, veterans, and persons who are chronically homeless by modeling these populations separately and targeting specific service pathways to these groups.
The resource gap identified for families included increasing Temporary Housing (TH) resources by 78% and PSH resources 91% to 3,340 total units. In the optimal system, there would be an opportunity to more than double the number of households given diversion or prevention interventions (from 1,217 to 3,256 households).
The resource gap identified for youth and young adults included the need for additional Interim Housing (IH) (132 beds), TH temporary housing (964), and PSH (989 beds up from 154 currently available). Veterans, when compared with other special populations, have a large number of resources available. The optimal system would require fewer TH and PSH resources dedicated to veterans but would require increased IH beds and RRH slots. The LA County Coordinated Entry System (CES) uses a standardized assessment process and tools to enable consistent, fair decision-making across different regions, access points, and staff. A key component of the CES assessment process is the acuity score produced from a set of standardized CES Triage Tools. These tools are evidence-informed approaches designed to capture social and medical factors that may play a role in a participant's housing instability; aid in prioritizing whom to serve next; and assess areas in the participant's life where support is most needed to ensure housing stability. The CES Triage Tools are based on the Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT) for adults, and related tools for families with children (VI-FSPDAT), youth

(Next Step Tool), and individuals exiting the criminal justice system (JD-VI-SPDAT), which are the most commonly used tools by coordinated entry systems across the country.

The most recent gaps analysis report did not include an analysis of racial or ethnic disparities. Below is a table showing the race/ethnicity breakout from the HMIS records compared to the same data from the 2020 PIT count in area of the Greater Los Angeles Continuum of Care (CoC).

Table 3. CoC Data

Race/Ethnicity	Accessing HMIS shelter	From 2020 PIT
American Indian or Alaska Native	0.9%	1.0%
Asian	1.3%	1.2%
Black or African American	46.2%	37.8%
Hispanic/Latinx	28.4%	32.5%
Multi-racial	2.0%	2.3%
Native Hawaiian or other Pacific Islander	0.8%	0.2%
White	20.5%	24.9%

Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer [In the chart below, the Total # of Households Needing This Service is defined as the number of households receiving each service in the optimal system. The Total # of Households Receiving This Service is defined as the number of households with an enrollment in a given service pathway. The Remaining Need is defined as the difference. Please note, quantifying "Outreach" was not conducted through our Systems Analysis as there are limitations to the representativeness of these data. Strictly, for the purposes of completing this chart, LAHSA considered annualized homeless county estimates (120,280) and number of distinct persons enrolled (47,428) in street outreach programs in FY 2020.]
Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	43236	22438	20798
Rental Assistance	38710	13131	25579
Supportive Housing (Permanent)	25580	12615	12965
Outreach	120280	47428	72852
Prevention/Diversion	8764	2351	6413

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a **Homelessness Response Local Investment Plan (Appendix A)** that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: $500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the **Homelessness Response Local Investment Plan** document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

    Regional Resources Planning Question 1 - Begin Answer
    The City of Los Angeles (City) allocated $399,686,962 in the City Adopted Fiscal Year 2020-21 Budget to address homelessness. In 2016, City voters approved Proposition HHH (Prop HHH), a $1.2 billion bond measure to establish up to 10,000 new permanent supportive housing (PSH) units for persons experiencing homelessness. The City, the County of Los Angeles (County), and the Housing Authority of the City of Los Angeles (HACLA) executed a Memorandum of Understanding through which the the City commits the Prop HHH capital, the County commits services funding in Measure H funds - a dedicated sales tax for homeless services-, and

HACLA commits operating subsidies in the form of project-based Section 8 vouchers, for the 10,000 new units.

The City has also reached an agreement with the County on June 16, 2020, to develop an additional 6,700 homeless interventions in the City COVID-19 Homelessness Roadmap (Roadmap) to address the COVID-19 emergency within 18 months. The County has committed to providing up to $60 million in services per year over five (5) years for a total of $300 million or half of the estimated $600 million cost for these beds over the five (5) year term of the agreement. In addition to the $300 million for services over five (5) years, the City has also allocated Federal CARES Act funds for acquisition of Project Homekey units, construction and operations of new interim housing sites. These funding sources include Coronavirus Relief Funds (CRF; $200 million), Emergency Solutions Grant (ESG-COVID; $183,598,812) and Community Development Block Grant (CDBG-COVID; $8,000,000).

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 **Application Guidance** document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Funding Plan Template (Appendix B)** and **Expenditure Plan Template (Appendix C),** provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (**NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)

2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer
Funds in Funding Plan 1 for Operating Subsidies for Interim Housing will support operating costs in interim housing facilities developed through the City COVID-19 Homelessness Roadmap (Roadmap), which prioritizes COVID-19 vulnerable residents, including people who are qualified for Project Roomkey (PRK) or are in PRK sites being demobilized.
HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

   HHAP-2 Funding Plans Question 3 - Begin Answer
   HHAP-2 funds in City Category 5 for Administrative Costs will support administrative activities associated with implementing City interim housing and hygiene programs and other programs and projects to be identified in the Youth Set-Aside.
   50 percent of the time of one (1) existing Administrative Analyst in of the Office of the City Administrative Officer, funded from HHAP Round 1, is dedicated to administer the HHAP-2 grant.
   HHAP-2 Funding Plans Question 3 - End Answer

   Descriptions should include but are not limited to:

   a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.
      HHAP-2 Funding Plans Question 3a - Begin Answer
      50 percent of the time of one (1) existing Administrative Analyst in of the Office of the City Administrative Officer, funded from HHAP Round 1, is dedicated to administer the HHAP-2 grant.
      HHAP-2 Funding Plans Question 3a - End Answer

   b. Existing staff positions that will be leveraged to fulfill this need.
      HHAP-2 Funding Plans Question 3b - Begin Answer
      50 percent of the time of one (1) existing Administrative Analyst in of the Office of the City Administrative Officer, funded from HHAP Round 1, is dedicated to administer the HHAP-2 grant.
      HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer
The Greater Los Angeles Continuum of Care, led by the Los Angeles Homeless Services Authority (LAHSA), has a Youth Coordinated entry system that connects Youth experiencing homelessness to resources targeted for the population, as well as non-population specific resources.
HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer
LAHSA, which implements a significant amount of the City HHAP-2 allocation for services, actively seeks feedback and expertise from people with lived experience of homelessness. LAHSA convenes two bodies composed entirely of people with lived experience of homelessness: the Lived Experience Advisory Board (LEAB) and the Homeless Youth Forum of Los Angeles (HYFLA) which provide input on a range of issues, including applications for state funding. Earlier in 2020, LAHSA staff conducted input sessions with LEAB and HYFLA members to receive input on funding needs for HEAP and HHAP.
Additionally, LAHSA is currently working to refine its funding and procurement practices through the Procurement Modernization Project. The goal of the project is to streamline processes to contract for awarded funding faster, increase equity, encourage and promote the entry of new service providers into the homeless delivery system in the CoC, and reduce the administrative burden experienced by service providers in applying for funding and maintaining compliance with funding source regulations. This project has been augmented with feedback provided by LAHSA's lived experience advisory boards.
HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals
HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals to be served	0	0	0	0	0	0

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	28852					
# of individuals to be served	6752	6752	0	0	0	13504
# of individuals to be placed into permanent housing	3376	0	0	0	0	3376

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need *equity* this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	913000	0	0	0	0	913000
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

    HHAP-2 Goal Question 1 - Begin Answer
    In June 2020, in response to the COVID-19 pandemic, the City of Los Angeles (City) and the County of Los Angeles (County) entered into an agreement to jointly fund operations for 6,700 homeless interventions for unsheltered people experiencing homelessness for five (5) years. The City will support the capital costs associated with establishing these interventions within 18 months, and 50 percent of the service costs for five (5) years, with the County paying the other 50 percent of the service costs.
    Metrics:
    - 6,000 new interventions by April 16, 2021;
    - 700 new Interventions by December 16, 2021,
    - Interim Housing interventions in the Roadmap should serve 23 percent of the City's unsheltered population each year.
    (To date, there are 3,376 IH interventions in the Roadmap, expected to serve 6,752 people/year.)
    The ongoing COVID-19 pandemic may limit this goal in the near term, as sites may be required to maintain reduced occupancy to avoid outbreaks.
    HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

    HHAP-2 Goal Question 1 - Begin Answer
    "The HHAP Round 1 application included the following goals for the A Bridge Home (ABH) program:
    - 6 percent of the City's unsheltered homeless population was to be served through the ABH program (4,450 individuals annually). This has been adjusted due to COVID-19 decompression at sites, as well as increased difficulty in securing permanent housing placements in the midst of the pandemic.
    - Permanently house 6.5 percent of the City's unsheltered homeless population annually through the ABH program (1,780 annually, 5,340 over three (3) years).
    Due to the COVID-19 pandemic, all A Bridge Home sites were required by the County Department of Health Services to decompress to prevent

outbreaks. This drastically reduced the number of clients that were able to be served by this program to 2,472 in FY 2019-20."
HHAP-2 Goals Question 1 - End Answer

3.   At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer
[The 2020 Point in Time (PIT) Count estimated 41,290 people were experiencing homelessness at any given time in the City of Los Angeles. Black people experiencing homelessness represented 38 percent of the unhoused population, while according to the population estimates from the U.S Census Bureau published in July 2019, Black or African Americans represent only 8.9 percent of the City's population.

The City will establish a goal for all contracted service providers using HHAP-2 to account for the demographic makeup of the homeless population and ensure that services are received in parity to the demographics of the unhoused population, as determined in the yearly PIT Count.]
As the above equity plan is implemented by Interim Housing operators, the City will work with its partners at LAHSA to identify measurable performance goals to address racial disparities within the City-funded homeless services within the Los Angeles Continuum of Care, based on available data. By January 31, 2022, the City of Los Angeles will: 1) establish new measurable, outcomes-focused numeric goals to reduce the identified racial disparities and will provide these updated goals to HCFC by this date.
HHAP-2 Goals Question 1 - End Answer

4.   At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer
[The 2020 Point in Time (PIT) Count estimated 3,061 youth, including Transition Aged Youth (TAY), unaccompanied minors and children in young families, were experiencing homelessness at any given time in the City of Los Angeles. Black youth experiencing homelessness represented 41 percent of the unhoused youth population, while according to the population estimates from the U.S Census Bureau published in July 2019,

Black or African Americans represent only 8.9 percent of the City's population.

The City will establish a goal for all contracted service providers using HHAP-2 to account for the demographic makeup of the homeless population and ensure that services are received in parity to the demographics of the unhoused youth population, as determined in the yearly PIT Count. By January 31, 2022, the City of Los Angeles will: 1) establish new measurable, outcomes-focused numeric goals to reduce youth homelessness and will provide these updated goals to HCFC by this date.]

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

   Local Project Selection Process Question 1 - Begin Answer
   The City of Los Angeles (City) will confirm the ongoing need for operating funding for interim housing by July 2021. Any funds that are not needed for interim housing operations will be recommended to be reprogrammed for other HHAP-2-eligible activities and a local process will be established to allocate these uncommitted funds to specific projects.
   Local Project Selection Process Question 1 - End Answer

   Will subcontractors be utilized? Yes

   a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
      i. Description of why this is the best funding plan for the community; and

         Local Project Selection Process Question 1a.i. - Begin Answer
         Local Project Selection Process Question 1a.i. - End Answer

      ii. Description of how applicants will ensure equitable access to services funded.

         Local Project Selection Process Question 1a.i.i. - Begin Answer
         Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:

i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

The City will confirm the ongoing need for operating funding for ongoing interim housing by July 2021. Any funds that are not needed for interim housing operations will be recommended to be reprogrammed for other HHAP-2-eligible activities and a process will be established to allocate these uncommitted funds to specific projects.

Local Project Selection Process Question 1b.i. - End Answer

ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer

The Los Angeles Homeless Services Authority (LAHSA) has established an extensive technical assistance curriculum to engage and build capacity of current and potential service providers. Additionally, LAHSA has implemented a open pre-qualification program to assist new providers to meet threshold contract requirements on an ongoing basis so that they are eligible and prepared to apply for funding opportunities as they arise.

Local Project Selection Process Question 1b.i.i. - End Answer

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

The process for allocating uncommitted funds from the Youth Set-Aside or other categories has not been determined at this time, however, the City will establish this process to ensure people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions.

Local Project Selection Process Question 1b.i.i.i. - End Answer

iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

==The process for allocating uncommitted funds from the Youth Set-Aside or other categories has not been determined at this time, however, the City will establish this process to ensure underrepresented communities to be competitive applicants for funding.==

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer
==The City and the County of Los Angeles avoid duplication of services and effort by both funding the majority of direct services for persons experiencing homelessness through their Joint Powers Authority, LAHSA.==
Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: ==Yes==
Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: ==Yes==
Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: ==Yes==
Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: ==Yes==
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: ==Yes==
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. Local Project Selection Assessment Response: ==Yes==

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will avoid conflict of interest. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation. Local Project Selection Assessment Response: <mark>Yes</mark>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Racial Demographic Data Worksheet** (**Appendix D**), please provide the Continuum of Care Outcomes by Race and Ethnicity.

2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

   Racial Equity Efforts Question 2 - Begin Answer
   The City of Los Angeles (City) expects that the Los Angeles Homeless Services Authority (LAHSA) will implement all City-funded programs according to policies and practices that ensure equal access and non-discrimination when serving prospective and new program participants. LAHSA conducts regular monitoring of its service providers for adherence to equal access and non-discrimination policies and takes corrective action if non-compliance is identified. A grievance process is available to program participants who believe these policies are being violated, and LAHSA investigates each case accordingly. LAHSA also offers technical assistance to homeless service providers to ensure their understanding of these policies.
   Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer
The City expects LAHSA to comply with the State of California's Proposition 209, which bars public agencies from using race and ethnicity factors in grantmaking decisions, however, the disproportionate impacts of homelessness on communities of color requires policy makers and funders to identify opportunities to address this impact.

In addition to integrating findings from the Ad Hoc Committee on Black People Experiencing Homelessness into decision making to serve disproportionately impacted communities, LAHSA has instituted a new policy for admissions to Project Roomkey (PRK) to better capture the vulnerability of Black people experiencing homelessness. This policy compensates for the ways in which existing assessments may underestimate how vulnerable Black people are, especially in light of the disportionate impact Covid-19 has had on the community.

Lastly, when designing the Pit Stop program to respond to the Hepatitis A outbreak in 2018, the City prioritized a program model that centers a trauma informed approach to our unsheltered population, while offering job training and employment opportunities to formerly incarcerated individuals. The carceral system in California has historically, and continues to have an over representation of Black people. The Pit Stop program offers a living wage, job training, and utilizes the existing de-escalation skills of formerly incarcerated employees. While providing hygiene and public health resources to the community, it also serves as an anti-recidivism resource.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer
At this time, the Los Angeles Continuum of Care (CoC) governance structure does not have designated seats for representatives from communities of color, however, LAHSA convenes two (2) bodies composed entirely of people with lived experience of homelessness: the Lived Experience Advisory Board (LEAB) and the Homeless Youth Forum of Los Angeles (HYFLA), which provide input on a range of issues, including applications for state funding. Both bodies' memberships disproportionately represent these communities and bring that perspective to their work of informing LAHSA's decision-making.

In December 2018, LAHSA released a report by the Ad Hoc Committee on Black People Experiencing Homelessness, a culmination of nine months of work by the

26-member committee to address the overrepresentation of Black people in the LA CoC homeless population. The Committee members were comprised primarily of Black people representing academia, government entities, service providers, and other community groups - including staff from the City. A number of the Committee members also had lived experience of homelessness. The Committee engaged in multiple listening sessions across Los Angeles County to solicit feedback from experts in the field, community members, advocates, and people with lived experience of homelessness. LAHSA is now in the process of launching work groups, including members from a diversity of experiences and racial/ethnic backgrounds to put forth an action plan to eliminate racial disparities across the CoC homeless services system, as well as other systems of care.

In addition, the City is working closely with LAHSA and the County to identify causes and solutions to the disproportionate impact of homelessness on the American Indian/Alaska Native (AIAN) population. LAHSA is working with Dr. Andrea Garcia, the Mayoral Appointee for the Los Angeles City/County Native American Indian Commission (LANAIC) to identify best practices and to identify a consultant to:

1. Conduct community engagement sessions with the AIAN population and homeless services providers, to identify and address service gaps;

2. Identify best practices and provide recommendations to enhance access to the homeless service delivery system and housing in a culturally appropriate matter for the AIAN population;

3. Develop an implementation plan to execute the identified recommendations; and

4. Explore additional opportunities to provide culturally responsive housing.

This work will result in improved data collection and reporting on this population, and identify how AIAN can be represented on various leadership/governance bodies within our CoC including the Coordinated Entry System (CES) Policy County, the Regional Homeless Advisory Council, the Homeless Count Advisory Board, as well as lived experience bodies for adults, families, and youth.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

LAHSA's procurement, contracts and communications teams are developing a coordinated strategy to disseminate information on funding opportunities to underserved and marginalized communities to ensure greater awareness of funding opportunities, as well as what resources are available to better understand the procurement process and how to access that process. The City will offer support and assistance in this effort.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer
According to LAHSA, priority populations enter the homeless services system through a number of entry points, including: access centers and access points, family solutions centers, referrals from staff in other "upstream" County and city social services agencies, 2-1-1 and other hotlines, the LA-HOP web portal, and through proactive street outreach conducted by LAHSA Access and Engagement teams, which consist of over 200 staff that are proactively engaging people experiencing homelessness across Los Angeles' geographies.

Marketing and communications strategies are currently being developed to better reach these populations and include targeted outreach to ethnic media outlets, continued work developing relationships and funding opportunities for faith-based institutions with roots in these communities, as well as other strategies.
Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer
As a part of the the modernized procurement and contracting process adopted by the LAHSA Commission in December 2020, specialized Requests for Proposals (RFPs) will be rolled out to target smaller organizations that service Black people and communities of color. Scoring bonuses will be included to offer additional points based on the communities served.
Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer
LAHSA is a participant in a Government Alliance on Race and Equity (GARE) cohort, which is providing a group of LAHSA staff with training and technical assistance to infuse racial equity into every aspect of the agency's work. Additionally, there will be continued reconvenings of the Ad Hoc Committee on Black People Experiencing Homelessness, a body that brings together a wide range of racial justice organizations that give input on the homeless system.

The City established the Civil + Human Rights and Equity Department on December 1, 2020, which strives to strengthen the City's diversity, equity and accountability through commission support, outreach, legal remedies and empowerment. The Department is tasked with addressing the long-standing discrimination impacting underserved and minority communities, specifically in private employment, housing, education and commerce. Outreach and community engagement includes faith-based events, discrimination and bias awareness training, hate crime prevention and discrimination enforcement outreach.
Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer
The City will work closely with LAHSA and their contract teams to track how funding allocations are meeting racial equity goals. Program outcomes will be reviewed, and changes will be made to program design, with the input of community members and people with lived experience to ensure target populations are properly being served.
Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English. Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We have formal partnerships with organizations of color. Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color. Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization. Racial Equity Assessment Response: Planning to Implement

Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.
Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.
Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.
Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.
Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.
Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.
Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.
Racial Equity Assessment Response: Planning to Implement

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.
Racial Equity Assessment Response: Planning to Implement

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.
Racial Equity Assessment Response: Planning to Implement

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

   Regional Collaboration and Partnerships Question 1 - Begin Answer
   The City of Los Angeles (City) and the County of Los Angeles (County) jointly fund the Los Angeles Continuum of Care (CoC) Greater Los Angeles Homeless Point in Time (PIT) Count, administered by the Los Angeles Homeless Services Authority (LAHSA). While the United States Department of Housing and Urban Development (HUD) requires the PIT Count to be conducted only in odd numbered years, the City and the County fund LAHSA to conduct the count annually. In odd numbered years, all four (4) CoCs in the County (Los Angeles, Glendale, Pasadena and Long Beach) conduct homeless counts and LAHSA compiles the data for all four (4) CoCs to produce a Countywide number. The City and the County fund the operating costs for LAHSA as its Joint Powers Authority (JPA) and the lead entity for the Los Angeles CoC, which oversees the Los Angeles County Coordinated Entry System (CES). The CES Policy Council, the body that sets the policies and procedures for the CES, includes representatives from the City's Housing and Community Investment Department (HCID).
   A Bridge Home (ABH) and the COVID-19 Homeless Roadmap (Roadmap) Interim Housing projects that will receive HHAP-2 funding for ongoing services and operations are the result of extensive collaboration with service partners, LAHSA, the County, and members of the communities surrounding each site.
   Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

   Regional Collaboration and Partnerships Question 2 - Begin Answer

Each year, the County Chief Executive Officer Homeless Initiative (CEO HI) engages Stakeholders, including the City, in its development of funding recommendations for County Measure H and HHAP dollars. This process includes Homeless Policy Summits, opportunity for public comment, community input sessions, and a public hearing. The City actively participates in the process, and engages with the County year round when programmatic changes are needed.

Additionally, because the City allocates funds to LAHSA through its annual Budget process, the City and LAHSA meet regularly to discuss spending and reprogramming.

The City Homeless Coordinator also participates in a number of policy committees that include representatives from County departments, philanthropic, academic, and other partner organizations.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

The City, the County and LAHSA have successfully coordinated on the expansion of the supply of interim housing throughout the City, first through the Mayor's A Bridge Home program, and most recently as a part of the City's COVID-19 Homeless Roadmap. Through these efforts, we have dramatically expanded the supply of interim housing beds, a resource that had not received adequate investment within our Homeless Services Delivery System in the past.

The overwhelming number of people experiencing homelessness in the City and the County continue to pose the greatest challenge to partnership. In spite of significant new funding since 2016 from Proposition HHH, Measure H, and recent State HEAP and HAPP allocations, the need for services and housing assistance continues to outpace available funding. The City will continue to prioritize projects and programs based on resources available and gaps identified in coordination and collaboration with the County, LAHSA and other partners to leverage available funding.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

HHAP-2 funding will continue services funding for sites established by agreements with the County and LAHSA through the A Bridge Home program and the City's COVID-19 Homeless Roadmap.
Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer
According to the 2020 PIT count, the number of people experiencing homelessness on a given night in the County was 66,436. Over 62 percent of the County's Homeless population reside within the City of Los Angeles (41,290).
The City, the County, and LAHSA jointly developed the Homeless Services Systems Analysis to identify gaps in services (prevention, interim housing, rapid rehousing and supportive housing) Countywide and in the City of Los Angeles.
Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer
Due to the COVID-19 pandemic, the regional strategic plan to address homelessness has shifted to prioritize interim housing to people experiencing homelessness that are within the highest risk factors for contracting COVID-19, including those 65 years of age or older, or those with underlying conditions. As a result HHAP Round 1 commitments and HHAP-2 categories focus largely on continuing funding for interim housing service and operations costs, and hygiene services for unsheltered people experiencing homelessness.
Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer
All amendments to the HHAP-2 funding plan will be subject to Mayor and City Council approval, which is subject to State of California open meeting laws, ensuring transparency and opportunity for comment from the public and other partners.

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

   Regional Collaboration and Partnerships Question 8 - Begin Answer
   The Los Angeles CoC implemented its CES for Youth (YCES) in 2016, comprised of youth-specific points of entry, assessment protocols, and housing resources. YCES was implemented with the aim of ensuring unaccompanied and emancipated minors, youth individuals aged 18-24, and households headed by youth aged 18-24 gained fair and equitable access to developmentally appropriate services tailored to the unique needs of the youth population. The CoC has invested in scaling youth-specific housing resources and supportive services since 2016, invested in building the capacity of youth service providers, and integrated program designs that address key contributing factors to youth homelessness and flexibly facilitate pathways to housing stability.
   Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

   Regional Collaboration and Partnerships Question 9 - Begin Answer
   As part of the ongoing refinement of YCES, several youth-specific system refinement goals were collaboratively developed by providers, youth with lived experience, and system partners in 2019 and 2020. Among these goals were the first-time investment in a Youth CES access infrastructure and expanded investment in YCES Diversion capacity. In response to this feedback from youth partners, LAHSA released a request for proposals in FY19-20 to fund eight (8) youth-specific Access Centers across each subregion of the LA CoC, each responsible for ensuring all youth experiencing homelessness in their subregion are engaged in a developmentally appropriate manner and gain seamless and timely access to YCES.
   Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions.   Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness."   Housing First Assessment Response: Yes
Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities.   Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere.   Housing First Assessment Response: Yes
Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven.   Housing First Assessment Response: Yes
Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals.   Housing First Assessment Response: Yes
Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients.   Housing First Assessment Response: Yes
Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided. Housing First Assessment Response: <mark>Yes</mark>

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00120

CoC / Large City / County Name:
CoC / Large City / County Name Response: <mark>Los Angeles</mark>

Administrative Entity Name:
Administrative Entity Name Response: <mark>City of Los Angeles</mark>

Receiving Redirected Funds?
Receiving Redirected Funds? Response: <mark>No</mark>

Total Redirected Funding:
Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves		$29,555,073.10	$11,789,162.90	$2,223,000.00			$43,567,236.00

Operating Subsidies and Reserves: Youth Set-Aside			$2,223,000.00	$2,223,000.00			$4,446,000.00
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination		$8,117,514.00					$8,117,514.00
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)		$1,361,587.50	$1,361,587.50	$389,025.00	$389,025.00	$389,025.00	$3,890,250.00

TOTAL FUNDING ALLOCATION:
Total Funding Allocation Response: $55,575,000.00

TOTAL YOUTH SET-ASIDE (at least 8%):
Total Youth Set-Aside (at least 8%) Response: $4,446,000.00

EXPENDITURE PLAN COMMENTS:
Expenditure Plan Comments Response:

[HEAP-funded interim housing services at the Sunset A Bridge Home site for TAY will continue using the HHAP-2 grant. The remaining funds will be used to continue a Master Leasing pilot, if the first phase is successful. The City will continue to engage Transition Aged Youth (TAY), service providers, our CoC lead, the Los Angeles Homeless Services Authority (LAHSA), and youth with lived experience, through the LAHSA Homeless Youth Forum of Los Angeles (HYFLA), to ensure HHAP-2 will support the unique needs of youth experiencing Homelessness.]

10.   HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00120

Intervention Type:
Intervention Type Response: Interim Housing (Services)

Total Funds Requested:
Total Funds Requested Response: $43,567,236.00

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response: $43,567,236.00

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response: 9506

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 42471

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response: 0

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response: 20

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response: 18

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:
*LAHSA does not track summer vacancy rates and there would be data quality issues if this data were pulled for the purpose of this application. This data above represent the entire CoC and is not City of Los Angeles specific.

The City ensures that all Interim Housing programming we fund and are administered by LAHSA operate in accordance with Housing First. Program participants are encouraged to problem-solve their housing crisis by reconnecting with friends or family. For those who are unable to divert, programs work with a population appropriate CES survey to determine eligibility for, and connection to, appropriate housing interventions. Participants receive case management and individualized supportive services that will ultimately translate to increased housing stability by building a Housing and Services Plan which identifies the participants needs, goals and progress.

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
The City of Los Angeles (City) and the County of Los Angeles (County) have been working collaboratively to expand Interim Housing (IH) capacity in Los Angeles. Funding requested for this category will allow the City to continue to fund service and operations for 762 A Bridge Home beds and 1,684 IH beds established through an agreement reached between the City and the County on June 16, 2020, to develop an additional 6,700 homeless interventions to address the COVID-19 emergency within 18 months.
This service funding will be allocated for operators to continue to implement a housing first approach and assist unhoused people transition into permanent housing placements with case management, housing navigation, job training, and other services.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
On any given night, at least 28,852 people in the City are experiencing homelessness and are unsheltered. The Los Angeles Continuum of Care (CoC) requires an "all of the above" approach to build adequate housing resources, which includes IH. IH provides people experiencing homelessness with temporary housing intended to resolve their immediate experience of unsheltered homelessness, to connect participants to permanent housing resources in their communities, and to provide various other services, such as case management and job readiness training. As more permanent solutions are brought on line, IH resources will be able to provide services to more clients, reducing street homelessness in the City.
The IH resources the City has constructed since 2017 have resulted in closing regional gap assessment needs for IH. Funding from HHAP-2 is necessary to continue operations and services through Fiscal Year 2021-22.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
In order to address systemic racism and advance practices that counteract inequity, the City will leverage the policies developed by the Los Angeles Homeless Services Authority (LAHSA) to guide placements into Project Roomkey (PRK) hotels. On May 13, 2020, LAHSA issued updated guidance, including a racial equity resource guide to homeless services providers to eliminate any potential bias in program referrals and to quickly assess the full scope of need for PRK. The racial equity resource guide underscores the importance of providers' efforts to counter structural inequities and remove

implicit bias as they work to provide equitable access to vital resources in this crisis. This guidance will be implemented throughout the interim housing and shelter delivery system based on the strategy developed for PRK. Since that prioritization strategy has been applied to PRK placements, LAHSA has seen reduced racial disparities in access to PRK. All City service funding contracts are administered by LAHSA, and LAHSA will ensure that the same standards for addressing systemic racism are implement to fill vacancies as clients transition into a permanent housing solution.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
The Housing and Community Investment Department (HCID) receives a quarterly performance report from LAHSA, which includes data that describes the occupancy of interim housing facilities, client exits, and the number of clients placed into permanent housing. The City Homeless Coordinator also tracks occupancy and the number of clients served, length of stay, and permanent housing placements on a quarterly basis.
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
[The City will continue funding 54 TAY beds at the Sunset "A Bridge Home" site, with HHAP-2 funds. The service provider for the site, People Assisting the Homeless (PATH), subcontracts to a Safe Place for Youth (SPY) to operate the TAY designated beds. SPY offers a robust continuum of care to address the unique needs of the youth population through health and wellness programming, case management and education and employment services. The goal of their program is to provide critical resources and empower young people to take control of their lives, supported by trauma informed care, harm-reduction, and positive youth development strategies in a safe and non-judgmental environment.

Additionally, the City is piloting a master leasing program for youth with its current HHAP funding with LAHSA. The new transitional housing beds will fill gaps in the existing inventory of TAY transitional housing in the City of Los Angeles based on the current inventory of such beds when compared to the results of the 2020 Homeless Count of Youth experiencing homelessness. The Request for Proposals (RFP) is targeted to service providers with extensive experience serving youth experiencing homelessness, and as such, will be designed specifically to ensure that these beds are readily accessible and

targeted to connect to this population. If the program is successful, HHAP-2 funding will be necessary to continue these services.]

Funding Plan – Question 7 – Response Ends

11.   HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00120

Intervention Type:
Intervention Type Response: Services

Total Funds Requested:
Total Funds Requested Response: $8,117,514.00

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response: $8,117,514.00

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

The Mobile Pit Stop and Mobile Shower Programs provide hygiene infrastructure to our most vulnerable unsheltered residents. The Mobile Pit Stop program was launched in response to a Hepatitis A outbreak in encampments, and later expanded to continue to provide vital hygiene resources, in the interest of public health. The Pit Stop program provides monitoring and attendant services at 16 locations for 12 hours per day and seven days a week. The program provides training to the bathroom attendants to further develop their work skills. It also provides community outreach in the local community surrounding each Mobile Pit Stop location to raise the awareness of the program in order to increase the service usage of the services. The funding for this program will continue to provide unhoused residents near targeted encampments, including Skid Row, with a safe and clean space to use the bathroom, dispose of needles, and receive hygiene resources such as tampons, pads, and bags for pet waste. The Pit Stop program was expanded and now provides Mobile Shower services, which includes monitoring and shower operation services for four mobile shower trailers. Each trailer covers at least three city-designated locations weekly, Tuesday through Saturday, four hours a day.

The Skid Row Cleaning Program focused primarily on keeping Skid Row clean. The Contractor's Skid Row Clean Team performs Services from 6:00 am to 3:00 pm, Monday through Friday. The cleaning services include:
- Sidewalk and gutter sweeping to reduce littering;
- Sanitizing public fixtures;
- Deodorizing where applicable;
- Reporting Graffiti and stickers on public infrastructure;
- Removal of debris from overflowing City trash cans;
- Litter pick up, including needle pickup and safe removal from sidewalk tree wells and planters; and
- Collect large refuse items from the right-of-ways and public spaces in the Service Area.

The program also provides hiring and workforce development resources, targeting local individuals who may be experiencing homelessness and/or formerly incarcerated, and forms partnerships with local referral agencies.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
As the City of Los Angeles continues to build capacity of our Interim Housing and Permanent Housing resources, it is crucial for the health and safety of unhoused residents that resources are provided to people who are living on street to obtain access to necessary hygiene services until all unsheltered residents can be safely brought inside.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Black, Indigenous, and People of Color (BIPOC) people are over represented in the City's population of people experiencing homelessness, particularly on Skid Row. This intervention provides vital resources to maintain the dignity and health of this population while resources become available to bring people indoors.
The City's Skid Row neighborhood is located within Council District 14, which according to the 2020 Los Angeles Homeless Services Authority (LAHSA) Point in Time (PIT) count, has 3,672 unsheltered BIPOC people.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Mobile Pit Stop/Shower Program: A monthly Report is generated and provided by the contractor. Data is collected by practitioners in the field and entered into a google form which is available to view in real time by the contractor management. This report includes daily and monthly usage for each location, separately reported by male and female usage. The report also provides daily and monthly data for needles collected and trash bags used while the contractor's practitioners perform cleaning services around the pit/shower stop. Data for hygiene kits distributed is also included in the monthly reports.

Skid Row Cleaning Program: A monthly report is provided under the following format:

	Monthly Total	Daily Average
# Lead Supervisor Shifts		
# Supervisor Shifts		
# Practitioners Shifts		
# Bags Filled		
# Needles Collected		
# Bulky Item Calls		
# Graffiti Calls		
# Feces/Urine Calls		
# Tents Counted		

Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

N/A

Funding Plan – Question 7 – Response Ends

12.   HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00120

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

13.   HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00120

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00120

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

15.   HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00120

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

16.   HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00120

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	City of Los Angeles

Part 1: Summary of Investment Plan

1. Funding for the City COVID-19 Homeless Roadmap
2. Construction of Permanent Supportive and Affordable Housing units utilizing Proposition HHH
3. Acquisition and rehabilitation of Homeykey units
4. Continued funding Project Roomkey
5. Continued funding for A Bridge Home capital and operations
6. Diversion

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	HHAP (via HCFC)	Funding Source:	ESG-CV (via HUD)	Funding Source:		Funding Source:	CDBG-CV (via HUD)
If Other, List:		If Other, List:		If Other, List:	Proposition HHH	If Other, List:	
Funding Amount:	$38,172,736.00	Funding Amount:	$97,165,429.00	Funding Amount:	$1,200,000,000.00	Funding Amount:	$1,136,000.00
Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	9/30/2022	Deadline for Expenditure:	N/A	Deadline for Expenditure:	6/30/2026
Funded Activity:	Capital	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Represents the cost to create 1,012 new interim housing beds under the City's COVID-19 Homeless Roadmap	Narrative Description (Optional):	Funding for 3,000 rapid rehousing vouchers, which includes wrap around services.	Narrative Description (Optional):	Funding for a 10-year bond program providing funding for up to 10,000 new units of Permanent Supportive and Affordable Housing	Narrative Description (Optional):	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	ESG-CV (via HUD)	Funding Source:	HEAP (via HCFC)	Funding Source:		Funding Source:	HEAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$20,237,195.00	Funding Amount:	$1,500,000.00	Funding Amount:		Funding Amount:	
Deadline for Expenditure:	9/30/2022	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Services	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Services funding for interim housing under the City's COVID-19 Homeless Roadmap	Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	CDBG-CV (via HUD)	Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$8,000,000.00	Funding Amount:		Funding Amount:		Funding Amount:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Capital	Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Represents the cost to create 1,012 new interim housing beds under the City's COVID-19 Homeless Roadmap	Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #3		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:	Homekey (via HCD)	Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$75,923,155.95	Funding Amount:		Funding Amount:		Funding Amount:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Capital	Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Capital funding for 536 Project Homekey interim units.	Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Funding Source: Use and Priority #3		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	ESG-CV (via HUD)	Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$35,434,250.00	Funding Amount:		Funding Amount:		Funding Amount:	
Deadline for Expenditure:	9/30/2022	Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Services	Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Service funding for Project Homekey interim housing units.	Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Funding Source: Use and Priority #3	
Funding Source:	ESG-CV (via HUD)
If Other, List:	
Funding Amount:	$16,565,750.00
Deadline for Expenditure:	9/30/2022
Funded Activity:	Capital
If Other, list:	
Narrative Description (Optional):	Capital funding for Project

Funding Source: Use and Priority #4	
Funding Source:	FEMA
If Other, List:	
Funding Amount:	$24,377,374.00
Deadline for Expenditure:	
Funded Activity:	Operations
If Other, list:	
Narrative Description (Optional):	PRK Operations - anticipated

Funding Source: Use and Priority #4	
Funding Source:	PRK & Rehousing (via DSS)
If Other, List:	
Funding Amount:	$6,500,000.00
Deadline for Expenditure:	
Funded Activity:	Operations
If Other, list:	
Narrative Description (Optional):	PRK Operations - State PRK

Funding Source: Use and Priority #4	
Funding Source:	HHAP (via HCFC)
If Other, List:	
Funding Amount:	$1,625,791.00
Deadline for Expenditure:	6/30/2025
Funded Activity:	Operations
If Other, list:	
Narrative Description (Optional):	PRK Operations - State PRK

Funding Source: Use and Priority #5	
Funding Source:	HEAP (via HCFC)
If Other, List:	
Funding Amount:	$39,694,828.00
Deadline for Expenditure:	6/30/2021
Funded Activity:	Capital
If Other, list:	
Narrative Description (Optional):	Capital funding for ABH

Funding Source: Use and Priority #5	
Funding Source:	HHAP (via HCFC)
If Other, List:	
Funding Amount:	$38,322,736.00
Deadline for Expenditure:	6/30/2025
Funded Activity:	Capital
If Other, list:	
Narrative Description (Optional):	Capital funding for ABH

Funding Source: Use and Priority #5	
Funding Source:	HEAP (via HCFC)
If Other, List:	
Funding Amount:	$18,283,074.00
Deadline for Expenditure:	6/30/2021
Funded Activity:	Operations
If Other, list:	
Narrative Description (Optional):	Services funding for ABH

Funding Source: Use and Priority #5	
Funding Source:	HHAP (via HCFC)
If Other, List:	
Funding Amount:	$14,047,215.00
Deadline for Expenditure:	6/30/2025
Funded Activity:	Operations
If Other, list:	
Narrative Description (Optional):	Services funding for ABH

Continuum of Care Outcomes by Race and Ethnicity
Go to this link for an instructional video on how to complete this worksheet using Stella: https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b [loom.com]

Applicant Name:	LAHSA	CoC Name, if different:	CA-600

Using data from Stella, please insert outcomes here from the FY18 submission:

	Head of Households Served in Any Project Type[1]	%	Served in Shelters & Transitional Housing[2]	%	Exiting to Permanent Housing[3]	%	Average Days Homeless[4]	%	Accessing Permanent Supportive Housing[5]	%	Returns to Homelessness[6]	%	Other Measure: _____	%	Other Measure: _____	%
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	43,896	100%	22,213	100%	4,429	100%	200	100%	11,082	100%	114	100%		#DIV/0!		#DIV/0!
White, Non-Hispanic/Non-Latino	8,054	18%	4,583	21%	737	17%	193	97%	2,263	20%	25	22%		#DIV/0!		#DIV/0!
White, Hispanic/Latino	10,502	24%	5,144	23%	1,019	23%	177	89%	2,484	22%	24	21%		#DIV/0!		#DIV/0!
Black or African American	20,876	48%	10,214	46%	2,228	50%	205	103%	5,357	48%	56	49%		#DIV/0!		#DIV/0!
Asian	630	1%	289	1%	53	1%	205	103%	253	2%	2	2%		#DIV/0!		#DIV/0!
American Indian or Alaska Native	699	2%	393	2%	50	1%	184	92%	192	2%	0	0%		#DIV/0!		#DIV/0!
Native Hawaiian/Other Pacific Islander	369	1%	231	1%	44	1%	224	112%	74	1%	1	1%		#DIV/0!		#DIV/0!
Multiple Races	1,002	2%	543	2%	116	3%	217	109%	231	2%	5	4%		#DIV/0!		#DIV/0!
Unknown	1,764	4%	816	4%	182	4%	N/A		228	2%	1	1%		#DIV/0!		#DIV/0!