Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00050

Applicant Information

Eligible Applicant Name:
Eligible Applicant Name Response: San Diego

Eligible Applicant Type:
Eligible Applicant Type Response: City with population greater than 300,000

COC Number:
COC Number Response: 601

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Is This a Government Entity?
Is This a Government Entity Response: Yes

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Applicant Redirections?

Applicant Redirections Response:
Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:

   a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

   Homelessness Response System Gaps Question 1a - Begin Answer
   In 2019, the San Diego Housing Commission (SDHC) contracted with Corporation for Supportive Housing (CSH) to work in partnership with SDHC and the City to develop the Community Action Plan on Homelessness (Plan) to guide the City's efforts on homelessness. The Plan included a comprehensive assessment component to illustrate gaps in housing services for persons experiencing homelessness that helped guide the development of the Plan's goals and action items.
   Data from HUD's homeless Point-in-Time Count and the Continuum of Care (CoC) Housing Inventory Count were utilized to set baseline data, and identify existing needs and any gaps in resources, including gaps for special populations including youth and Veterans experiencing homelessness. Data from the City's Housing Inventory Annual Report was also used to capture the lack of affordable housing options for people at or below 30% of the Area Median Income (AMI) to illustrate the impact on the City's homelessness response system.

A review of longitudinal data captured through the region's HMIS system was also utilized to illustrate the City's impact as compared to the CoC as a whole. For example, the analysis illustrated that there is a large and very vulnerable population residing on the City's streets and in its shelters, because 75% of the people entering emergency shelter in the region are doing so in the City of San Diego, and a higher percentage of that population is coming from the streets or other shelter than for the CoC as a whole. This data was utilized to construct resource needs modeling for the City.
Homelessness Response System Gaps Question 1a - End Answer

b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer
The Plan was developed through an extensive community engagement process with stakeholder groups, including people with lived experience and advocates, to identify needs, challenges, and current capacity. This process ensured that the recommendations in the Plan were client-centered because it cross-compared the results of the data analysis to the narrative feedback received from persons with lived experience and advocates to compare what people experiencing homelessness actually want in terms of services and interventions against what currently existed. This engagement allowed for valuable feedback on the City's homelessness response system, like the concerns around the distortional representation of certain populations in the homeless crisis response system including persons of color.
Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer
Engagement with stakeholder groups is ongoing as the Plan is being implemented, to continue to solicit input and feedback on system planning, progress, and outcomes. For example, as a result of the concerns raised through the community engagement process,

equity is a key area of focus the Plan's Implementation Team committed to for calendar year 2021. The Regional Task Force on the Homeless, the region's CoC and a partner organization in implementing the City's Plan, formed an Ad Hoc Committee on Addressing Homelessness Among Black San Diegans to explore this further and identify solutions in alignment with the Plan.
Homelessness Response System Gaps Question 1c - End Answer

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer
Data from HUD's homeless Point-in-Time Count and the Continuum of Care (CoC) Housing Inventory Count were utilized to set baseline data, and identify existing needs and any gaps in resources, including gaps for special populations including youth and Veterans experiencing homelessness. Data for families and individuals experiencing homelessness were specified when possible to determine the resources needed for both populations, such as crisis response options and permanent solutions needs.
Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer
The Point in Time Count data was analyzed to determine that Black/African Americans are over-represented in San Diego's homeless population. Black/African Americans represent 6% of the general population in the City of San Diego, but 29% of the Emergency Shelter population. A separate gaps analysis conducted by the region's CoC concluded that although disparities exist within the homeless population, there appears to be little disparity within the system of homeless services. Further analysis is planned to determine the potential opportunities to impact the contributing factors related to disproportionate representation of certain populations regarding entry into homelessness. This gaps analysis was conducted utilizing the CoC's System Performance Measure data.
Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer
Our CoC conducts Point-In-Time Counts on an annual basis. In addition, the Plan's Implementation Team is committed to releasing data quarterly through a public-facing dashboard on progress towards the Plan's goals, which will include an informal gaps assessment and system performance evaluations to ensure the City is on track to meet its goals. This will include an evaluation to analyze the impact of dedicated funds, including HHAP-2 funds and determine if adjustments are needed to address gaps in the City's homelessness response system.
Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer
The findings from the Plan's gaps assessment are used to align funding priorities across the City's homeless response system, so that projects meet the recommendations outlined in the Plan and are working towards filling the gaps identified.
Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer As previously mentioned, the Plan's Implementation Team is committed to releasing data quarterly through a public-facing dashboard on progress towards the Plan's goals, which include an informal gap assessment and system performance evaluations. Internally, the City will also conduct routine performance evaluations of HHAP-2 funded programs as most of our programs include monthly reporting requirements which allows us to evaluate program outcomes and make adjustments to services as needed to address gaps in the system.
Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer
The most recent gaps assessment was conducted in 2019 as part of the process to develop the City's Community Action Plan on Homelessness, and was accepted by the City Council in October, 2019. In January 2019, 5,082 persons were identified as homeless at a Point-in-Time within the City of San Diego. 2,600 were unsheltered, and 2,482 were sheltered. Of those who are living unsheltered, 572 experience chronic homelessness, 338 are Veterans, and 353 are youth (The City of San Diego Community Action Plan on Homelessness, pg. 10). Current facilities and programs include several that have been in place for years, such as shelters located in brick-and-mortar facilities, a transitional storage facility, and a day center program, as well as numerous programs that were established in 2017 and since, such as safe parking facilities, additional transitional storage sites, a housing connections center for co-location of service provider resources, and the City's "bridge shelters," a small network of shelters in Sprung Structure units and a converted City facility, among others. Those facilities in the former category use City general fund, while the newer programs were established as temporary in nature in part due to reliance on state grant funding for operations. There are also outreach programs, prevention and diversion resources, rapid rehousing, a program to connect individuals to market rate units, and other assistance in addition to the facilities mentioned above for which expanded efforts in recent years have also relied on state grant access. Please see the attachment, "FY2021 Adopted Budget - Homelessness Overview," for an excerpt from the City of San Diego's Fiscal Year 2021 Adopted Budget which provides a high level overview of City resources for homelessness programming for this fiscal year.
Homelessness Response System Gaps Question 2a - End Answer

b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer
The City of San Diego has a variety of crisis response and housing interventions to meet the needs of persons who are at risk of or experiencing homelessness. These interventions include:
-Prevention and diversion assistance
-Outreach and Engagement
-Emergency and Bridge Shelter
-Safe Havens
-Transitional Housing
-Rapid Re-Housing
-Permanent Supportive Housing
-Other permanent housing options (low income housing available in the community with or without rental assistance. This may include long-term care facilities such as nursing homes).

Federal, State, County, San Diego Housing Commission and City funds, and private funding exists to address homelessness within the City of San Diego. Not accounting for County funds spent inside the City of San Diego, approximately $117 million per year is spent on homeless-dedicated projects in the City (The City of San Diego Community Action Plan on Homelessness, pg. 15).

Through community engagement efforts in developing the Plan, qualitative information was gathered on the unmet need for respite for recuperative care beds for persons who are chronically homeless. Based on analysis of available data, there is a minimum need of 100-150 medical respite beds (The City of San Diego Community Action Plan on Homelessness, pg. 27). 🔲 SEP
For families, there is a gap of about 80 additional crisis response options needed, which include diversion resources and transitional housing beds (The City of San Diego Community Action Plan on Homelessness, pg. 27). There is also an approximate need of about 656 housing units to meet the unmet need of permanent housing solutions for families (The City of San Diego Community Action Plan on Homelessness, pg. 30).
Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer
The Point in Time Count data was analyzed to determine that Black/African American are over-represented in San Diego's homeless population. Black/African Americans represent 6% of the general population in the City of San Diego, but 29% of the

Emergency Shelter population. A separate gaps analysis conducted by the region's CoC concluded that although disparities exist within the homeless population, there appears to be little disparity within the system of homeless services. Because there is an overrepresentation of Black/African Americans in the homeless system, the rate of exit from the homeless system would need to be higher to reduce disproportionality among the population. However, the study conducted by the CoC illustrates that similar percentages of people who identify as White and Black/African American are leaving the homeless system. The rate of entries, exits, or both among the Black/African American population would need to improve to address the disproportionality issue. The study also shows that nearly one third of persons who identify as Black/African American return to the homeless system within six months, although there are similar percentages of people who identify as Black/African American and White who exit the system. This demonstrates lower housing retention among the Black/African American population.

Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
According to a recent study conducted by the region's Continuum of Care (CoC), there is no significant difference across sub-populations in access to the homeless system, with the exception of families and Veterans, who are more likely to exit to a positive destination. This is likely the result of a dedicated focus and availability of resources in San Diego specifically for Veterans and families.
Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer
For the purpose of satisfying the request in this application, the need included in the Service Gap Analysis Chart in the following section has been estimated based on a cross-section of the community analyzed and is subject to change and additional analysis.
Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	5079	3861	1218
Rental Assistance	2023	1464	559
Supportive Housing (Permanent)	6102	3083	3019
Outreach	2283	932	1351
Prevention/Diversion	2102	1335	767

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a **Homelessness Response Local Investment Plan** **(Appendix A)** that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: $500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the **Homelessness Response Local Investment Plan** document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

   Regional Resources Planning Question 1 - Begin Answer
   The City works closely with our local regional partners including the County, CoC, and our local housing agency, to coordinate funds available to address homelessness in our region. For both HEAP and HHAP applications, the City convened with our partners to ensure our proposed uses of funding were in line with the region's plans, supported each other's efforts, and avoided duplication.
   In addition, one specific example of our collaboration is related to our partnership in responding to the COVID-19 pandemic. At the beginning of the COVID-19 pandemic, the City, County, and our CoC worked in collaboration with our local public housing agency, the San Diego

Housing Commission, and service providers to relocate our bridge and interim shelters to a single location, the San Diego Convention Center. The project, known as "Operation Shelter to Home" (OSTH), allows for proper physical distancing and additional measures for the prevention of the spread of COVID-19. Because the effects of the pandemic were creating staffing challenges at the City's various shelters, the program centralized staff in one place to ensure personnel could be efficient even with limited numbers. The response to the COVID-19 pandemic required us to coordinate resources and funding availability with our local agencies. Our re-evaluation of funding, including our state grant allocations, incorporated in-depth analysis from the City, County, and CoC to ensure that we had adequate funds to provide shelter services during this unprecedented time. Through the partnership involved in OSTH, we have incorporated best practices and streamlined the process in connecting individuals to permanent or long-term housing. The City regularly re-evaluates our local, state, and federal funds to ensure they are being utilized in a strategic manner and continuously works closely with our regional partners to coordinate effective uses of funding.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 **Application Guidance** document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Funding Plan Template** **(Appendix B)** and **Expenditure Plan Template** **(Appendix C),** provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (**NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)

2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

In San Diego, at the outset of the pandemic, conferred with its partners, the County, its local housing agency, the San Diego Housing Commission (SDHC), and its COC (the Regional Task Force on the Homeless), to determine its pandemic response and management plan for the homeless population. It was determined that the best plan was to utilize the San Diego Convention Center and convert it to a COVID-compliant congregate shelter, in order to provide for appropriate physical distancing, consolidate and centralize limited staffing, ensure oversight over COVID prevention compliance, and more. The City did not establish a program based on the Project Roomkey hotel use model, but the County utilizes hotel rooms for public health purposes. As such, clients of the Convention Center shelter who are found to display symptoms of infection or otherwise meet County criteria may be referred through the County for isolation or quarantine in a hotel unit. The City, in partnership with the SDHC and County, was an early applicant to the Project Homekey program, and was able to successfully secure two hotel properties that in total provide new supportive housing for up to 400 individuals, which provided a pathway from the Convention Center shelter.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

Funding will provide partial support of existing managerial positions who will be responsible for the oversight of the grant, ensuring programs abide by grant regulations and align with the City's and HHAP-2's overall goals for the grant. In addition, HHAP-2 will also provide partial support of existing analyst positions who will be responsible for day-to-day grant activities such as creating program budgets, tracking expenditures, analyzing data, and reporting.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer
The City intends to use a portion of HHAP-2 funds to provide staffing support for the grant. The City anticipates to dedicate at minimum 50% of 5 FTEs time to carry out HHAP and HHAP-2 grant related duties.
HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need.
HHAP-2 Funding Plans Question 3b - Begin Answer
The City estimates that it will require at minimum 50% of 5 FTEs time to carry out grant-related activities, but that the City will also need to leverage other City and San Diego Housing Commission resources to meet grant goals. Positions funded with limited-term funds present hiring and retention staffing challenges which means the City has needed to rely on non grant-funded positions to carry out grant-related work, so the staffing estimate may require further analysis and is subject to change.
HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer
Ending youth homelessness is one of the short-term goals identified in the City's adopted Community Action Plan on Homelessness. The City recently finalized a new coordinated and focused effort specifically targeting homeless youth in which the City plans on working with new local service providers who offer programs specific to youth clients. The program is currently funded by HEAP and the City intends to use HHAP-1 and HHAP-2 funding to support the continuation of the program. The City will closely track program outcomes and work with the service providers to implement needed changes to best provide support and opportunities for youth.
In addition, the City's goal to end youth homelessness complements the efforts by our CoC who established the San Diego Coordinated Community Plan to End Youth Homelessness. Working with our CoC and local housing agency, we are dedicated to developing training to adult service providers on working with transitional aged youth. In addition, we are working with our regional partners to identify dedicated space within the current shelter system to serve youth in a culturally competent environment so that young people are not being put in further danger by waiting on the streets for housing. The City is committed to providing a supportive system that makes services easily accessible for youth so that

they can get the resources they need to connect to permanent or long-term housing.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

The City recognizes the importance of collaborating with individuals that have lived experience being homeless. In October 2019, the City adopted a Community Action Plan on Homelessness, in which one of the guiding principles of the plan includes valuing the voices of individuals with lived experience and including them in policy decisions, funding plans, and program implementation and evaluation. One example of collaboration that we intend to implement includes the development and implementation of a formal mechanism to collect client input and feedback on our programs and services. The City, working closely with our local housing agency and service providers, are exploring ways in which individuals can provide their feedback and recommendations in the easiest way possible. The City will utilize the responses to help make policy and programmatic decisions and make adjustments to existing programs to better serve individuals experiencing homelessness in our community.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals
HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	3273					
# of individuals to be served	1666	0	0	0	0	1666

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be placed into permanent housing	1666	0	0	0	0	1666

Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	5440					
# of individuals to be served	3976	0	0	0	0	3976
# of individuals to be placed into permanent housing	994	0	0	0	0	994

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need *equity* this intervention	2075					
# of individuals to be served	1758	0	0	0	0	1758
# of individuals to be placed into permanent housing	1000	0	0	0	0	1000

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	2283					
# of individuals to be served	1389	0	0	0	0	1389
# of individuals to be placed into permanent housing	65	0	0	0	0	65

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	2702	0	0	0	0	2702
# of individuals to be placed into permanent housing	460	0	0	0	0	460

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

   HHAP-2 Goal Question 1 - Begin Answer
   In October 2019, the City adopted a Community Action Plan on Homelessness (Action Plan) which identifies three goals to achieve in three years. The three goals include the following:
   1. Decrease unsheltered homelessness by fifty percent.
   2. End Veteran homelessness.
   3. Prevent and end youth homelessness.
   In applying for the HHAP grants, the City has proposed allocations to programs and services that align with these systemwide goals. Prioritizing local, state, and federal funds, in addition to seeking additional opportunities and resources, the City strives to meet these goals within the next three years. In addition to these three identified goals, the Action Plan identifies five key strategies for the City to focus on in order to reach its goals. The five key strategies include:
   1. Implement a systems-level approach to homelessness planning.
   2. Create a client-centered homeless assistance system.
   3. Decrease inflow through increase of prevention and diversion.
   4. Improve the performance of the existing system.
   5. Increase the production of and access to permanent solutions.
   The City uses the annual Point-In-Time Count and routine programmatic reporting to evaluate the progress toward its goals. Each of City's programs and services include detailed performance outcomes and regular reporting requirements, which allow the City to track its progress toward its short-term and long-term goals.
   With regards to the HHAP-2 Programmatic Goals – Statutory Goals by Intervention Type chart, please note the City and Housing Commission are working on systems-level planning and goal-setting and, as such, goals for permanent housing placements by intervention type are subject to change but the overall targets for permanent housing placements remain a priority.
   HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

   HHAP-2 Goal Question 1 - Begin Answer

Consistent with the goals listed in the previous question, our HHAP-1 application also identified the three short-term goals referenced in the City's Community Action Plan on Homelessness. The City continues to remain focused on these three goals and intends on utilizing HHAP-2 funding, in addition to other resources, to meet these goals by expanding and enhancing its services for individuals experiencing homelessness in our community.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

    HHAP-2 Goal Question 1 - Begin Answer

    Reduce the racial disparity amongst the unsheltered homeless population. The City would be open to collaborating with the technical assistance providers working with the state on HHAP to identify more specific goals and will also look to the COC for guidance, as the COC has recently begun a new initiative on this subject.

    HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

    HHAP-2 Goal Question 1 - Begin Answer

    The City's Community Action Plan on Homelessness identified a short-term goal of ending youth homelessness in the City of San Diego within three years. The City has prioritized a portion of HHAP-2 funding specific for youth serving programs to guide us in reaching this goal. Our interim shelter programs specific for youth include programs specific to Transitional Aged Youth (TAY) and Runaway Homeless Youth (RHY) who receive case management from youth-specific case managers who work diligently in entering client assessments into the Coordinated Entry System (CES). These case managers are also well aware of TAY-specific programs in the community that may not participate in CES or supportive services that may aid in the preparation and support of a TAY obtaining housing. These services revolve around a Housing First model, which also includes trauma informed care, harm reduction and training on how to practice affirming care for LGBTQ+ members of the community. There is also a focus on providing youth a separate living area so they may be separated from the general public.

[The City initiated new programs specifically targeting transitional aged youth using HEAP funds. Two of the programs provide shelter for TAY along with diverse onsite supportive services, including but not limited to, stabilization and housing relocation services. The third program funds a homeless outreach worker specific for TAY to connect individuals to appropriate services and resources that best meet their needs. All services provided are focused on identifying access to permanent or other longer-term housing as quickly as possible. The programs utilize trauma-informed care, motivational interviewing, and a harm reduction model, focused on serving TAY in a welcoming and solutions-focused environment. The City will evaluate these three programs, ensuring outcomes and performance metrics align with the City's goal to end youth homelessness, and determine whether or not we will be extending their services once HEAP funding has been fully spent. At this time, it is anticipated that the City will be continuing these programs, and HHAP-2 funding will be utilized to support operations. If the City determines to apply HHAP-2 funding toward other youth programs instead, the City will consult the state for their review and approval.]

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

   Local Project Selection Process Question 1 - Begin Answer
   The City anticipates distributing HHAP-2 funds with assistance from its local housing agency, the San Diego Housing Commission (SDHC), and leveraging its existing partnerships it has built over the past few years when the City significantly expanded its services for individuals experiencing homelessness, at which time a thorough selection process occurred. Since that time, the City and SDHC have sought to engage several new organizations as well and, should any of the HHAP-2 programs be determined suitable for a local selection process, the City could use networks including but not limited to COC distribution and other notification platforms, to make the notice of funding availability accessible to smaller and non-traditional organizations to find new partnerships.
   Local Project Selection Process Question 1 - End Answer

   Will subcontractors be utilized? No

   a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
      i. Description of why this is the best funding plan for the community; and

         Local Project Selection Process Question 1a.i. - Begin Answer
         As previously mentioned, the City has widely expanded its homeless serving programs and services over the past few years. In

doing so, the City, with assistance from its local housing agency, has utilized local selection processes to establish many partnerships with its service providers. At this time, the City has contracts in place for programs and services that it plans to use HHAP-2 funds, including shelters, housing assistance, and outreach, and looks forward to working with service providers to enhance existing programs. The City and SDHC have sought to engage several new organizations as well and, should any of the HHAP-2 programs be determined suitable for a local selection process, the City could further engage smaller and non-traditional organizations.

Local Project Selection Process Question 1a.i. - End Answer

ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer
As mentioned in the above response, the City often works with its local housing agency on the project selection process for its homeless serving programs. In previous project selection processes, the City follows policies and procedures set by its own Purchasing & Contracting Department as well as guidance from our local housing agency's contracting department as well. Standard guidelines of our selection process for a majority of our programs include ensuring Request for Proposals are posted publicly to ensure equitable access for all community organizations. In addition, the selection process also includes standard evaluation criteria in order to make the decision process fair and equal for applicants. Should the City undergo a local selection process for HHAP-2 programs, we will ensure our selection process is appropriately accessible in our community.
Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
   i. What is the process and timeline for project selection?

   Local Project Selection Process Question 1b.i. - Begin Answer
   Local Project Selection Process Question 1b.i. - End Answer

   ii. How will the applicant encourage new partners to participate?

   Local Project Selection Process Question 1b.i.i. - Begin Answer
   Local Project Selection Process Question 1b.i.i. - End Answer

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i.i. - End Answer

iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer
Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer
As mentioned in a previous response, the collaborative effort by the City, County, CoC, local housing agency, and service providers during the COVID-19 pandemic reinforced the importance of systemwide collaboration and partnership. During the COVID-19 pandemic, the City and its regional partners and service providers have learned many lessons on how to streamline services, avoid duplication of efforts, and optimize funding and resources to quickly connect individual to the services that best meet their needs. As a specific example, the City recently announced a new Coordinated Street Outreach Program in partnership with its local housing agency. The program will establish a position dedicated to coordinating and streamlining outreach efforts throughout the City and will rely on collaboration from local service providers to coordinate resources in order to effectively and efficiently connect individuals to services that meet their basic needs as well as match them to permanent housing placements and other supportive services. The City and service providers will use the lessons learned during the COVID-19 pandemic and apply them to the Coordinated Street Outreach Program to streamline the process of connecting individuals with services with the ultimate goal of placing them into permanent or other long-term housing.
Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will avoid conflict of interest. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach. Local Project Selection Assessment Response: <mark>Yes</mark>
Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation. Local Project Selection Assessment Response: <mark>Yes</mark>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Racial Demographic Data Worksheet (Appendix D)**, please provide the Continuum of Care Outcomes by Race and Ethnicity.

2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

    Racial Equity Efforts Question 2 - Begin Answer
    The City currently has non-discrimination policies in place in its programs to ensure individuals experiencing homelessness have equal access to services and programs. In addition, in July 2020, our Continuum of Care (CoC) announced the creation of an ad hoc committee to address homelessness among Black San Diegans. The committee is focused on understanding the injustices that people of color face in our homeless community, engaging with community members, partners, and stakeholders, and implementing changes and taking action to address the issues of inequality in our region. The City, as a board member, looks forward to continuing our partnership with our CoC to implement additional policies and practices that ensure equal access to programs.
    Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer
In making funding decisions, the City uses existing data from its homeless serving programs and the annual Point-In-Time Count to better understand the population we serve. Through our analysis of the data, we recognize the disproportionate impacts that homelessness has on communities of color. We are committed to working closely with our CoC's newly formed committee, as mentioned in the previous response, to aid us in prioritizing programs and funding which address the disparity that currently exists in our system.
Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer
The City recognizes the importance of hearing and learning from people with lived experience. Our CoC's newly formed committee to address homelessness among communities of color will focus on engaging in conversation with Black, Latinx, Asian, Pacific Islander, and Indigenous individuals who are experiencing homelessness in our region. In addition, the City, through its implementation of its Community Action Plan on Homelessness, has set as a priority for its next set of actions under that Plan, the incorporation of feedback from individuals with lived experience in homelessness. Through these efforts, we hope to make the voices of communities of color heard and work collectively with them, using their lived experience, to address the inequality in our systems and implement positive change.
Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer
The City will work with our CoC's newly created committee to address homelessness amongst people of color in our region. In addition to the CoC's committee, in 2020, the City of San Diego's City Council approved the creation of the Office of Race and Equity as well as the Community Equity Fund, which will be invested in underserved communities and used to boost partnerships with community-based organizations which may present an opportunity with regard

==to homelessness. The City is committed to working with our partners to build strategies to prioritize funding and opportunities to better serve disproportionately impacted communities in our region and expand our reach to non-traditional providers.==

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

   Racial Equity Efforts Question 6 - Begin Answer
   ==The City works with local services providers to engage in outreach efforts to share information about programs and services for individuals experiencing homelessness and programs have their own outreach efforts. The City, in partnership with its local housing agency, will be expanding its outreach efforts.==
   Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

   Racial Equity Efforts Question 7 - Begin Answer
   ==To supplement the City's and Housing Commission's existing protocols and processes for engaging such organizations, the City will work with and consider recommendations from the CoC's newly formed committee and looks forward to collaborating on opportunities to expanding its partnerships and establishing relationships with smaller organizations.==
   Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

   Racial Equity Efforts Question 8 - Begin Answer
   ==To supplement the City's and Housing Commission's existing protocols and processes for engaging such organizations, the City will work with and consider recommendations from the CoC's newly formed committee and looks forward to collaborating on opportunities to expanding its partnerships and establishing relationships with smaller organizations.==
   Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

   Racial Equity Efforts Question 9 - Begin Answer

The City recognizes the importance of hearing and learning from people with lived experience and is committed to listening to the voices of people of color to better understand the needs of their community. The City is committed to working with our local CoC, County, and service providers to bring awareness to racial disparities and implement impactful programs and policies using HHAP-2 funding to address racial disparities in our community.
[In addition, the City is aware of and agrees to participate in available TA from the state to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning.]
Regarding the Racial Equity Assessment in the following section, please note that the City marked "Implementing but could benefit from assistance" as it pertains to certain categories that would require further analysis to provide an assessment.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English. Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We have formal partnerships with organizations of color. Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color. Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization. Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system. Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc. Racial Equity Assessment Response: Implementing but could benefit from assistance

Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.   Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.   Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.   Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.   Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.   Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.   Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.   Racial Equity Assessment Response: <mark>Implemented</mark>

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

    Regional Collaboration and Partnerships Question 1 - Begin Answer
    The City of San Diego is committed to working closely with neighboring HHAP-funded jurisdictions to address homelessness in our region. The City is collaborating with the County of San Diego and our CoC to ensure our applications and proposed allocations align with each other's plans. Since the HHAP Round 1 application process and throughout the COVID-19 pandemic, all three agencies have worked side-by-side to prioritize our funding and resources with the goal of serving the greatest number of individuals experiencing homelessness in the most efficient and effective way possible. The data we have been able to pull from our own programs, in addition to the data our CoC has collected on homelessness throughout our regions have both been critical aspects in helping us establish short and long-term goals to address homelessness in our region. Through our strong partnership with the County and CoC, we are able to coordinate our efforts to ensure our programs and services enhance and compliment the work of each agency.
    Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

    Regional Collaboration and Partnerships Question 2 - Begin Answer
    As mentioned in the previous response, the City of San Diego has a strong partnership with both the County of San Diego and our CoC. Similar to our HEAP and HHAP allocations, we have and continue to collaborate with one another on our funding plans. We are all committed to strategically using our funds to complement our homeless serving programs and enhance the

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer
The HHAP application process and COVID-19 pandemic has underscored the importance of collaboration and partnership. The City's approach to HHAP funding has focused on enhancing its partnerships with the County, CoC, local housing agency, and our existing service providers. At the beginning of the COVID-19 pandemic, the City, County, CoC, and our local housing agency individually and collectively re-evaluated our funding sources, including HEAP and HHAP, to relocate our bridge and interim shelters to a single location, the San Diego Convention Center. The project, known as "Operation Shelter to Home" (OSTH), allows for proper physical distancing and additional measures for the prevention of the spread of COVID-19. Because the effects of the pandemic were creating staffing challenges at the City's various shelters, the program centralized staff in one place to ensure personnel could be efficient even with limited numbers.
Collaboration with the County and our CoC is not new; however, the COVID-19 pandemic truly strengthened our partnership as we collectively took an "all hands on deck" approach to ensure the health and safety of individuals experiencing homelessness in our region. Our re-evaluation of funding, including our HHAP allocations, incorporated in-depth analysis from the City, County, and CoC to ensure that we had adequate funds to provide shelter services during this unprecedented time. Through the partnership involved in OSTH, we have incorporated best practices and streamlined the process in connecting individuals to permanent or long-term housing. Our collaboration has resulted in connecting nearly 1200 individuals and 43 families to permanent or other longer-term housing, with many more individuals currently matched and ready to be placed in the near future.
The City has not experienced special barriers to partnership since receiving our HHAP allocation. We have built on existing and new partnerships to enhance our homelessness programs and services. As mentioned in response to the question above, the COVID-19 pandemic has strengthened our partnerships with local agencies and service providers. We have worked very

closely with the County of San Diego, CoC, local housing agency, and service providers to consolidate resources, streamline programs, and implement best practices to serve individuals during this unprecedented time.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

Over the past four years, the City of San Diego has substantially expanded its programs and services for individuals experiencing homelessness. As a result, the City has established a number of new partnerships with local service providers. HHAP-2 will provide support for our existing service providers and regional partners and the services they provide for individuals experiencing homelessness in our community. In addition, the City recently finalized a new coordinated and focused effort specifically targeting homeless youth in which the City plans on working with new local service providers who offer programs specific to youth clients. This project is funded by HEAP in Fiscal Year 2021, and based on outcomes, may continue and grow utilizing HHAP funds in the future.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

In January 2020, our CoC conducted the region's annual Point-In-Time Count (PITC). The results found that there were 3,971 unsheltered and 3,648 sheltered individuals, totaling 7,619 individuals experiencing homelessness throughout the region. Of those amounts, the PITC identified that there were 2,283 unsheltered and 2,604 sheltered individuals, or 4,887 individuals experiencing homelessness in total, within the City of San Diego alone. The results of the 2020 PITC illustrate that over 65% of the region's homeless reside in the City of San Diego.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

In October 2019, the City adopted a Community Action Plan on Homelessness (Action Plan) which identifies three goals to achieve in three years. The three goals include the following:
1. Decrease unsheltered homelessness by fifty percent.
2. End Veteran homelessness.
3. Prevent and end youth homelessness.
In addition, to the three short-term goals, the Action Plan also identified the need for 5,416 permanent housing units over the next ten years. HHAP-2 funds will be used to support these goals and Housing First initiative. The City intends to use HHAP-2 funds to support programs such as rapid rehousing and landlord engagement and assistance programs. In addition, HHAP-2 will fund outreach coordination efforts which will connect individuals to case managers and housing resources.
With the COVID-19 pandemic, the City, collaborating with our CoC, County of San Diego, and local housing agency, all re-evaluated our sources of funding, including HHAP-1, to ensure we were utilizing our funding sources in a strategic manner given the current circumstances. In working with our regional partners, we were able to establish strategic funding plans and streamline services that both efficiently and effectively connected individuals experiencing homelessness with the services they need. The City is committed to integrating HHAP-2 funding to support the initiatives and goals of our Action Plan.
Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer
As previously mentioned, the City has a strong relationship with its regional partners, local housing agency, and service providers. We understand the underlying importance of partnerships, and we actively work with our regional partners to collaborate on funding plans. As previously mentioned, our collaboration during the COVID-19 pandemic to move individuals at our shelters to a single location is an extraordinary example of teamwork. We individually and collectively re-evaluated our funding plans and needs and worked together to make decisions on how to best house our most vulnerable population amid the pandemic. Through our strong partnerships and collaboration, we were able to reprioritize our funding to ensure the necessary resources and services were in place to safely shelter as many individuals experiencing homelessness as possible.
Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

Yes, a youth-specific strategy has been identified within our region. Our local CoC adopted the San Diego Community Plan to End Youth Homelessness, which can be viewed here: https://www.rtfhsd.org/wp-content/uploads/2019/03/SD-County-Coordinated-Community-Plan-to-End-Youth-Homelessness-2019-2024-3_13_2019.pdf. In addition, complementing the CoC's plan, the City's Community Action Plan on Homelessness prioritizes ending youth homelessness within the next three years as a short-term goal. Working with our CoC and local housing agency, we are dedicated to developing training to adult service providers on working with transition aged youth. In addition, we are working with our regional partners to identify dedicated space within the current shelter system to serve youth in a culturally competent environment.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

The City, in partnership with our local housing agency, works closely with youth-specific local partners to better understand the existing need within the homelessness system. We look to our youth-specific partners to provide recommendations on programs and policies and use their direct experience to help us establish regional planning and spending decisions. A direct example of their involvement includes the new youth focused programming we have in place with HEAP funding and may continue with HHAP funds as well. In making those funding decisions, we worked with our local housing agency and youth-specific partners to identify areas of need and areas of expansion for youth services. The youth-specific partners provided us with the information and understanding we needed to help us determine how to best utilize those funds. Through this collaboration, we are able to ensure our funds are strategically being used to provide necessary programs that will serve our youth. We also participate as a board member of the COC, which has youth partner representation, and confer with the COC, which has an established Youth Advisory Board.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." Housing First Assessment Response: Yes
Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes
Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes
Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes
Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes
Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided. Housing First Assessment Response: <mark>Yes</mark>

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00050

CoC / Large City / County Name:
CoC / Large City / County Name Response: San Diego

Administrative Entity Name:
Administrative Entity Name Response: City of San Diego

Receiving Redirected Funds?
Receiving Redirected Funds? Response: No

Total Redirected Funding:
Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing		$410,262.00					$410,262.00
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves		$5,363,905.00	$573,216.58				$5,937,121.58

Operating Subsidies and Reserves: Youth Set-Aside		$850,600.48	$573,216.58				$1,423,817.06
Street Outreach		$1,500,000.00					$1,500,000.00
Street Outreach: Youth Set-Aside							
Services Coordination							
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing		$333,333.00					$333,333.00
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion		$1,707,514.00					$1,707,514.00
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)		$744,275.42					$744,275.42

TOTAL FUNDING ALLOCATION:
Total Funding Allocation Response: $10,632,506.00

TOTAL YOUTH SET-ASIDE (at least 8%):
Total Youth Set-Aside (at least 8%) Response: $1,423,817.06

EXPENDITURE PLAN COMMENTS:
Expenditure Plan Comments Response:

The above funding plan illustrates the City's proposed uses for HHAP-2 funding, however, not all programming within each eligible use category has been completely finalized, and therefore, allocations may change. In addition, the City will be seeking City Council input and approval on the finalized plan, which may also result in changes to the proposed uses listed above. Lastly, the City remains strategic in prioritizing its funding sources to ensure funds are being used in the most effective and efficient ways possible to serve the maximum number of individuals. The City will notify the state of any changes to the intended use of HHAP-2 funding and will ensure necessary approvals are in place before implementation.

10.   HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00050

Intervention Type:
Intervention Type Response: Interim Housing (Operations)

Total Funds Requested:
Total Funds Requested Response: $2,186,691.53

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response: $2,186,691.53

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response: 1287

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 2600

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response: 4

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response: 2

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response: 25

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response: The goal of the shelters is to provide an opportunity to all shelter clients to end their homelessness. Each client is assigned a case manager on entry who assists in creating a housing goal, guides guests through housing options and connects clients to community resources that will help them sustain their housing after they exit. Clients within the shelter system are also assessed and entered into the Coordinated Entry System (CES), which may create an opportunity to be connected to a housing resource program in the community.

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
In FY22, the interim shelter programs will provide beds nightly to single adults age 18 and older experiencing homelessness in the City of San Diego, including beds dedicated to Transitional Aged Youth (TAY). The interim shelter programs will also provide beds nightly to families with children experiencing homelessness. Utilizing a Housing First model, the programs' objectives are to provide safe, low-barrier shelter, as well as stabilization and supportive services, to prepare persons experiencing homelessness for the most appropriate permanent or other longer-term housing solutions, with the goal of making their homeless experience brief and non-recurring. The interim housing programs are intended to be a short-term solution; will utilize trauma-informed care, motivational interviewing, and a harm-reduction model; participants will be provided 24-hour shelter, two meals daily, and basic hygiene and laundry services.
There are 733 existing interim housing/shelter beds currently funded with HEAP/HHAP funds, serving approximately 2,199 individuals annually. The City also plans to add an additional 27 shelter beds to serve unaccompanied youth. Of those 27 beds, 23 of those beds will be for Transitional Aged Youth ages 18-24 and 4 beds will focus on Runaway Homeless Youth (RHY) ages 12-17 years.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
The City's Community Action Plan on Homelessness guides the City's work on homelessness, and includes short-term and long-term goals. The Plan also identifies specific housing resource gaps that exist in the City's homeless response system and the resources needed to address those gaps. The investments received through this funding will help the City in achieving the goals outlined in the Plan and help address the gaps identified, including continued funding for existing interim housing/shelter beds currently funded with HEAP/HHAP funds.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Based on assessment led by the region's Continuum of Care (CoC) (Regional Task Force on the Homeless), there is an overrepresentation of Black/African Americans in the homeless system. However, the study conducted by the CoC illustrates that similar percentages of people who identify as White and Black/African American are leaving the homeless system. The rate of entries, exits, or both among the Black/African American population would need to improve to address the disproportionality issue. This investment in providing additional interventions will help reduce the gap in available resources and address the disproportionate impacts of homelessness on communities of color. One of the core components of funding distribution locally is ongoing

community engagement throughout the region, including involving people with lived experience and marginalized communities and sub-populations. The City will continue to work closely with its partner organizations and the RTFH's Ad Hoc Committee on Black San Diegans to receive input and recommendations from stakeholders, including persons with lived experience and communities of color, on how to ensure practices within the community and among providers are equitable and non-discriminatory.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Performance will be measured by utilizing the region's Homeless Management Information System (HMIS) and/or monthly reports. Program performance will be monitored and evaluated on a monthly basis throughout the contract period by assigned San Diego Housing Commission personnel. The performance metrics include:
   -At least 30% exit to Permanent or Other Longer-Term Housing
   -Shelter programs will be expected to keep a 95% occupancy rate
   -Less than 20% leave program due to noncompliance with program rules (involuntary exit)
   In addition, yearly Compliance Reviews are conducted to ensure fidelity to the service model and all applicable statutory requirements.
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

   Funding Plan – Question 7 – Response Begins
   The Transitional Aged Youth (TAY) and Runaway Homeless Youth (RHY) receive case management from youth-specific case managers who work diligently in entering client assessments into the Coordinated Entry System (CES). These case managers are also well aware of TAY-specific programs in the community that may not participate in CES or supportive services that may aid in the preparation and support of a TAY obtaining housing. These services revolve around a Housing First model, which also includes trauma informed care, harm reduction and training on how to practice affirming care for LGBTQ+ members of the community. There is also a focus on providing youth a separate living area so they may be separated from the general public.
   Funding Plan – Question 7 – Response Ends

11.   HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00050

Intervention Type:
Intervention Type Response: Services

Total Funds Requested:
Total Funds Requested Response: $4,750,430.05

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response: $3,750,430.05

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response: $1,000,000.00

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Prevention and Diversion- FLEX - Shallow Subsidy Pilot Program: The Shallow Subsidy Pilot Program (SSPP) will provide housing search and placement services to move households into housing quickly, moderate-term rental subsidy and light-touch case management services for 21 households. SSPP identifies households who are 55 and older, are on a fixed income and as a result of their low vulnerability level, may not be eligible for resources like rapid rehousing or permanent supportive housing. The SSPP financial assistance model removes immediate barriers to housing that are the primary reason this target population has been unable to move out of homelessness quickly and provides light-touch case management services, as needed.
Storage Centers: The Storage Centers will provide a secure and protected space for clients to store their personal belongings on an ongoing basis and have access to their belongings during hours of operation. Staff will develop a system for intake of clients and inventory of their belongings to provide secure storage access to those belongings while they are stored at the facility. The storage centers will provide 1,400 storage containers, serving approximately 1,581 individuals annually.
Safe Parking: The Safe Parking Program will provide a safe place for persons experiencing homelessness to park at night and sleep, while offering a variety of services. The Safe Parking Program will provide access to bathroom facilities, community resource linkages and housing search assistance. Safe Parking will provide 206 safe parking spaces, serving approximately 1,307 individuals annually.
The design of each of these programs will effectively serve households experiencing homelessness in a solutions-focused environment utilizing Trauma-Informed Care, Progressive Engagement, and Motivational Interviewing practices, contributing to the regional goals of ensuring instances of homelessness are rare, brief, and non-recurring.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
The City's Community Action Plan on Homelessness guide's the City's work on homelessness, and includes short-term and long-term goals. The Plan also identifies specific housing resource gaps that exist in the City's homeless response system and the resources needed to address those gaps. The investments received through this funding will help the City in achieving the goals outlined in the Plan and address the gaps identified, including continued funding for safe parking spaces; storage containers; and shallow subsidy and light-touch case management services for 55 and older households annually.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults with children
Adults without children
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Based on assessment led by the region's Continuum of Care (CoC) (Regional Task Force on the Homeless), there is an overrepresentation of Black/African Americans in the homeless system. However, the study conducted by the CoC illustrates that similar percentages of people who identify as White and Black/African American are leaving the homeless system. The rate of entries, exits, or both among the Black/African American population would need to improve to address the disproportionality issue. This investment in providing additional interventions will help reduce the gap in available resources and address the disproportionate impacts of homelessness on communities of color. One of the core components of funding distribution locally is ongoing community engagement throughout the region, including involving people with lived experience and marginalized communities and sub-populations.

The City will continue to work closely with its partner organizations and the RTFH's Ad Hoc Committee on Black San Diegans to receive input and recommendations from stakeholders, including persons with lived experience and communities of color, on how to ensure practices within the community and among providers are equitable and non-discriminatory.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Performance will be measured by utilizing the region's Homeless Management Information System (HMIS) and/or monthly reports. Program performance will be monitored and evaluated on a monthly basis by assigned San Diego Housing Commission personnel.
Prevention and Diversion- Shallow Subsidy Pilot Program: Performance metrics include the number of households enrolled, housed and returns to homelessness.
Storage Centers: Performance metrics include the number of storage bins in use, the total number of individuals served, and the number and percentage of storage containers used.
Safe Parking: Performance metrics include the total number of households served, lot occupancy rates, exits to permanent or other longer-term housing, and returns to homelessness.
In addition, yearly Compliance Reviews are conducted to ensure fidelity to the service model and all applicable statutory requirements.
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Storage Centers: The storage centers are designed to serve individuals 18 years and older. Unaccompanied youth ages 18 – 24 years old, as included in HSC § 50216 (k), are eligible for the storage center and staff will follow its established practices of client-focused service delivery, low- barrier guidelines based on Housing First principals, positive engagement and general customer service standards that address the needs of the target population.
Safe Parking:The Safe Parking Program is designed to serve individuals 18 years and older. Unaccompanied youth ages 18- 24 years old, as included in HSC § 50216 (k), are eligible for the Safe Parking Program. Safe Parking Program staff participate in trainings related to youth-specific service delivery to ensure safe and stable environments to Transitional Age Youth (TAY).
Funding Plan – Question 7 – Response Ends

12.   HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00050

Intervention Type:
Intervention Type Response: Diversion and Homelessness Prevention

Total Funds Requested:
Total Funds Requested Response: $707,514.00

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response: $707,514.00

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Family Reunification Program: The Family Reunification Program will reunify up to 1,000 persons experiencing homelessness in the City of San Diego with family or other support systems. Family Reunification Program staff will conduct street outreach to persons experiencing unsheltered homelessness in order to identify eligible program participants, make contact with support systems that participants identify in order to plan for reunification, refer participant to services to meet expressed needs, provide transportation to participants to the location of their support system, and follow up with participants after reunification to confirm their housing stability.
   The design of this program will effectively serve households experiencing homelessness in a solutions-focused environment utilizing Trauma-Informed Care, Progressive Engagement, and Motivational Interviewing practices, contributing to the regional goals of ensuring instances of homelessness are rare, brief, and non-recurring.
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Family Reunification Program: The City's Community Action Plan on Homelessness guides the City's work on homelessness, and includes short-term and long-term goals. The Plan also identifies specific housing resource gaps that exist in the City's homeless response system and the resources needed to address those gaps. The investments received through this funding will help the City in achieving the goals outlined in the Plan and address the gaps identified, including continued funding to serve approximately 560 individuals (a portion of the total that will be served as outlined in question 1) annually with family reunification diversion services that are currently funded with HEAP/HHAP funding.

Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Based on assessment led by the region's Continuum of Care (CoC) (Regional Task Force on the Homeless), there is an overrepresentation of Black/African Americans in the homeless system. However, the study conducted by the CoC illustrates that similar percentages of people who identify as White and Black/African American are leaving the homeless system. The rate of entries, exits, or both among the Black/African American population would need to improve to address the disproportionality issue. This investment in providing additional interventions will help reduce the gap in available resources and address the disproportionate impacts of homelessness on communities of color. One of the core components of funding distribution locally is ongoing community engagement throughout the region, including involving people with lived experience and marginalized communities and sub-populations. The City will continue to work closely with its partner organizations and the RTFH's Ad Hoc Committee on Black San Diegans to receive input and recommendations from stakeholders, including persons with lived experience and communities of color, on how to ensure practices within the community and among providers are equitable and non-discriminatory.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

==Family Reunification Program: Performance will be measured by utilizing the region's Homeless Management Information System (HMIS) and/or monthly reports. Program performance will be monitored and evaluated on a monthly basis by assigned San Diego Housing Commission personnel. Performance metrics include total persons reunified, the percentage of successful follow-up contacts to participants following reunification, and the percentage of participants that retain housing stability 6 months after reunification.==
==In addition, yearly Compliance Reviews are conducted to ensure fidelity to the service model and all applicable statutory requirements.==
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
==The Family Reunification Program largely serves adults ages 18 and over, but is able to offer reunification services to youth who are eligible for the program. The Family Reunification Program will offer low-barrier, Housing First oriented services to youth as to all other program participants. The program is also contractually required to support the efforts of the San Diego Continuum of Care and the YHDP Coordinated Community Plan to provide more accessibility for Transitional Age Youth to mainstream programs, which may include attending training sessions on youth-specific service delivery and working with the Commission to incorporate any recommended program and service changes in order to ensure safe and stable environments for TAY youth.==
Funding Plan – Question 7 – Response Ends

13.   HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00050

Intervention Type:
Intervention Type Response: <mark>Rental Assistance</mark>

Total Funds Requested:
Total Funds Requested Response: <mark>$743,595.00</mark>

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response: <mark>$410,262.00</mark>

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response: <mark>$333,333.00</mark>

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

LEAP: Using this funding, the Landlord Engagement and Assistance Program will serve 202 households annually by increasing access to permanent housing through developing partnerships with landlords, conducting housing search and placement services, and providing one-time financial assistance to remove immediate barriers to housing such as application fees, security deposits and landlord incentives. Any individual that is experiencing homelessness and working with a housing service provider is eligible and all landlords in the City of San Diego are eligible to partner with LEAP when renting to a household experiencing homelessness.

Rapid Re-Housing: The Rapid Rehousing program will provide tenant-based rental assistance and supportive services to individuals and families experiencing homelessness, including continued funding to serve approximately 30 higher need, Rapid Rehousing eligible households annually with Rapid Rehousing services that are currently funded with HEAP funding. The design of each of these programs will effectively serve households experiencing homelessness in a solutions-focused environment utilizing Trauma-Informed Care, Progressive Engagement, and Motivational Interviewing practices, contributing to the regional goals of ensuring instances of homelessness are rare, brief, and non-recurring.

[The City is proposing to use HHAP-2 funds in a different way than the City's federally funded COVID-19 Housing Stability Assistance Program. Both programs will provide essential resources for the community during this unprecedented time; however, to ensure there is no duplication of services, the target populations for each program will be different. The City proposes using HHAP-2 funding with a focus on targeting our bridge shelter population and those who are chronically homeless, both residing in our shelters and as well as our unsheltered population. The ultimate goal is to transition chronically homeless individuals and individuals in our shelter system into permanent or other long-term supportive housing through programs like LEAP and Rapid Re-housing. While HHAP-2 funds will have a very specific target population, the federally funded Housing Stability Assistance Program is

meant for a more general population and more widely available to the broader community. Furthermore, to ensure there is no duplication in HHAP-2 funded programs and the City's Housing Stability Assistance Program, eligibility for federal funding requires that individuals must not currently receive rental subsidies.]
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
The City's Community Action Plan on Homelessness guides the City's work on homelessness, and includes short-term and long-term goals. The Plan also identifies specific housing resource gaps that exist in the City's homeless response system and the resources needed to address those gaps. The investments received through this funding will help the City in achieving the goals outlined in the Plan and address the gaps identified by continuing to fund housing search and placement services for clients and agencies in the City and moderate-term rental assistance and case management services through rapid rehousing.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Based on assessment led by the region's Continuum of Care (CoC) (Regional Task Force on the Homeless), there is an overrepresentation of Black/African Americans in the homeless system. However, the study conducted by the CoC illustrates that similar perce

Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
<mark>Performance will be measured by utilizing the region's Homeless Management Information System (HMIS) and/or monthly reports. Program performance will be monitored and evaluated on a monthly basis by assigned San Diego Housing Commission personnel.</mark>
<mark>LEAP:</mark>
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
<mark>LEAP: LEAP serves TAY by working closely with TAY service providers and TAY programs to engage landlords and remove immediate barriers to housing by providing one-time financial assistance.</mark>
<mark>Rapid Re-Housing: Unaccompanied youth ages 18-24 years old, as</mark>
Funding Plan – Question 7 – Response Ends

14.   HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00050

Intervention Type:
Intervention Type Response: <mark>Outreach</mark>

Total Funds Requested:
Total Funds Requested Response: <mark>$1,500,000.00</mark>

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response: <mark>$1,500,000.00</mark>

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
The City of San Diego's Coordinated Street Outreach program was developed in alignment with nationally recognized best practices and regionally adopted community standards, which recognizes that outreach activities are most effective when they are;
-Systemic, Coordinated and Comprehensive
-Housing Focused
-Person-Centered, Trauma Informed, and Culturally Responsive
-Emphasize Safety and Reduce Harm
The Program will actively engage households who are experiencing homelessness through two primary functions. The primary role, conducted by the MOBILE HOMELESSNESS RESPONSE TEAM will be to strategically engage individuals prioritized on the community By Name List managed by the Regional Taskforce on the Homeless and to facilitate permanent housing placements. The secondary function conducted by the RAPID RESPONSE TEAM focuses outreach resources in identified areas with concentrations of unsheltered individuals with an emphasis on diverting individuals from the homeless response system and/or meeting basic needs, providing connections to bridge housing, emergency shelter and supportive services including connection to the Coordinated Entry System. These services will be facilitated by two (2) distinct, yet complimentary teams as detailed below.
The program will serve the more than 2,200 individuals experiencing unsheltered homelessness nightly in the City of San Diego.
The design of this program will effectively serve households experiencing homelessness in a solutions-focused environment utilizing Trauma-Informed Care, Progressive Engagement, and Motivational Interviewing practices, contributing to the regional goals of ensuring instances of homelessness are rare, brief, and non-recurring.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
The City's Community Action Plan on Homelessness guide's the City's work on homelessness, and includes short-term and long-term goals. The Plan also identifies specific housing resource gaps that exist in the City's homeless response system and the resources needed to address those gaps. The investments received through this funding will help the City in achieving the goals outlined in the Plan and address the gaps identified, including continued funding of expanded street-based case management outreach efforts to serve individuals experiencing unsheltered homelessness nightly in the City of San Diego.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Based on assessment led by the region's Continuum of Care (CoC) (Regional Task Force on the Homeless), there is an overrepresentation of Black/African Americans in the homeless system. However, the study conducted by the CoC illustrates that similar percentages of people who identify as White and Black/African American are leaving the homeless system. The rate of entries, exits, or both among the Black/African American population would need to improve to address the disproportionality issue. This investment in providing additional interventions will help reduce the gap in available resources and address the disproportionate impacts of homelessness on communities of

color. One of the core components of funding distribution locally is ongoing community engagement throughout the region, including involving people with lived experience and marginalized communities and sub-populations. The City will continue to work closely with its partner organizations and the RTFH's Ad Hoc Committee on Black San Diegans to receive input and recommendations from stakeholders, including persons with lived experience and communities of color, on how to ensure practices within the community and among providers are equitable and non-discriminatory.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Performance will be measured by utilizing the region's Homeless Management Information System (HMIS) and/or monthly reports. Performance metrics include an array of qualitative and quantitative information such as client prioritization and progression, diversion activities, placements into housing, system coordination and program narratives. In addition yearly Compliance Reviews are conducted to ensure fidelity to the service model and all applicable statutory requirements.
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
No one specific subpopulation is the primary focus of the City of San Diego's Coordinated Street Outreach program although it is anticipated that a majority of the engagements will involve single adults experiencing homelessness.
Nonetheless, outreach staff will be knowledgeable of subpopulation specific resources and how to connect applicable clients, including Transitional Aged Youth in alignment with the regionally adopted "Coordinated Community Plan to End Youth Homelessness in San Diego."
In these instances, Outreach Staff will coordinate with Youth Homelessness Demonstration Program funded interventions to facilitate connections to available emergency shelter, housing and supportive services.
Funding Plan – Question 7 – Response Ends

15.   HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00050

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

16.   HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00050

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Applicant Name:	City of San Diego

Part 1: Summary of Investment Plan

1.
2. The below summary represents the City's Fiscal Year 2021 investment plan for homelessness and housing programs. Funds are representative of the City of San Diego's funding as well as the City's public housing agency's dollars. The City, for purposes of this application, has combined City and PHA funds to
3. provide a more complete picture, but this list may not be exhaustive, particularly of funds being made available for PSH. As seen below, the City has multiple local, state, and federal funding sources supporting its homelessness and housing programs. The City, in collaboration with its regional partners, strives
4. to strategically utilize its funding to best meet the needs of individuals experiencing homelessness. The City analyzes multiple factors when creating program budgets and considering the funding sources including funding timelines, eligible uses, and best practices.

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	HEAP (via HCFC)	Funding Source:	HEAP (via HCFC)	Funding Source:	CDBG-CV (via HUD)	Funding Source:	HEAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$ 345,987.00	Funding Amount:	$ 1,697,511.00	Funding Amount:	$ 4,000,000.00	Funding Amount:	$ 3,512,438.12
Unit of Measure:	Other	Unit of Measure:	Individual	Unit of Measure:	Other	Unit of Measure:	Other
If Other, List:	Individual, Household, Bed, Unit	If Other, List:		If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Operations	Funded Activity:	Other
If Other, list:		If Other, list:		If Other, list:		If Other, list:	Prevention and Diversion
Narrative Description (Optional):	Bridge Shelter Operations including transitional age youth beds	Narrative Description (Optional):	Landlord Engagement, Rapid Rehousing	Narrative Description (Optional):	Permanent Supportive Housing Acquisition/Multifamiliy Rehabilitation	Narrative Description (Optional):	Outreach, Prosecution and Law Enforcement Assisted Diversion Services, Prevention and Diversion, Safe Parking and Storage
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	Local General Fund	Funding Source:	Local General Fund	Funding Source:	Other	Funding Source:	Local General Fund
If Other, List:		If Other, List:		If Other, List:	SDHC Local Funds	If Other, List:	
Funding Amount:	$ 34,752,075.00	Funding Amount:	$ 9,700,000.00	Funding Amount:	$ 3,783,844.00	Funding Amount:	$ 4,035,555.00
Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	Other
If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Other	If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit
Number Assisted:		Number Assisted:	Individual, Household, Bed, Unit	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/302021	Deadline for Expenditure:	6/30/2021
Funded Activity:	Other	Funded Activity:	Permanent	Funded Activity:	Operations	Funded Activity:	Other
If Other, list:	Operations and Services	If Other, list:		If Other, list:		If Other, list:	Prevention and Diversion
Narrative Description (Optional):	Transitional Housing: Connections Housing, Bridge Shelter Operations, Interim Shelters , Hotel Acquistion	Narrative Description (Optional):	Rent Relief	Narrative Description (Optional):	Permanent Supportive Housing	Narrative Description (Optional):	Homelessness Response Center, Outreach, Serial Inebriate Prorgram, San Diego Misdemeanants At Risk Track Program
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	CDBG (via HUD)	Funding Source:	Other	Funding Source:	Other	Funding Source:	CDBG (via HUD)
If Other, List:		If Other, List:	Moving to Work Funds	If Other, List:	PLHA/SB2	If Other, List:	
Funding Amount:	$ 15,541,828.00	Funding Amount:	$ 36,125,925.81	Funding Amount:	$ 5,600,000.00	Funding Amount:	$ 7,261,576.00
Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	Other
If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021
Funded Activity:	Other	Funded Activity:	Permanent	Funded Activity:	Operations	Funded Activity:	Other
If Other, list:	Operations and Services	If Other, list:		If Other, list:		If Other, list:	Prevention and Diversion
Narrative Description (Optional):	Transitional Housing: Connections Housing, Interim Shelters, Cortez Hill Interim	Narrative Description (Optional):	Permanent Supportive Housing Vouchers and Rapid Rehousing	Narrative Description (Optional):	Permanent Supportive Housing	Narrative Description (Optional):	Day Center, Homelessness Response Center, NTC
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:	ESG (via HUD)	Funding Source:	Other	Funding Source:	Other	Funding Source:	Other
If Other, List:		If Other, List:	SDHC Funds	If Other, List:	State HCD Funds	If Other, List:	Affordable Housing Fund
Funding Amount:	$ 666,722.00	Funding Amount:	$ 1,638,413.58	Funding Amount:	$ 37,700,000.00	Funding Amount:	$ 1,101,500.00
Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:	Other
If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021
Funded Activity:	Other	Funded Activity:	Permanent	Funded Activity:	Other	Funded Activity:	Other

Field	Col 1	Field	Col 2	Field	Col 3	Field	Col 4
If Other, list:	Operations and Services	If Other, list:		If Other, list:		If Other, list:	Prevention and Diversion
Narrative Description (Optional):	Transitional Housing: Connections Housing, Interim Shelters, Cortez Hill Interim	Narrative Description (Optional):	Landlord Engagement and Rapid Rehousing	Narrative Description (Optional):	Hotel Acquisition	Narrative Description (Optional):	Family Reunification, Prevention and Diversion
Funding Source: Use and Priority #5		**Funding Source: Use and Priority #5**		**Funding Source: Use and Priority #5**		**Funding Source: Use and Priority #5**	
Funding Source:	ESG-CV (via HUD)	Funding Source:	CDBG (via HUD)	Funding Source:	Other	Funding Source:	ESG-CV (via HUD)
If Other, List:		If Other, List:		If Other, List:	Moving to Work	If Other, List:	
Funding Amount:	$ 5,841,666.40	Funding Amount:	$ 5,000,000.00	Funding Amount:	$ 19,000,000.00	Funding Amount:	$ 3,552,776.13
Unit of Measure:	Other	Unit of Measure:		Unit of Measure:	Other	Unit of Measure:	Other
If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Other	If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit
Number Assisted:		Number Assisted:	Individual, Household, Bed, Unit	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021
Funded Activity:	Other	Funded Activity:	Permanent	Funded Activity:	Other	Funded Activity:	Other
If Other, list:	Operations, Capital and Services	If Other, list:		If Other, list:		If Other, list:	Prevention and Diversion
Narrative Description (Optional):	Bridge Shelters, Hotel/Motel Services, New Father Joes Interim Bridge Shelter	Narrative Description (Optional):	Rent Relief	Narrative Description (Optional):	Hotel Acquisition	Narrative Description (Optional):	Prevention and Diversion
Funding Source: Use and Priority #6		**Funding Source: Use and Priority**		**Funding Source: Use and Priority**		**Funding Source: Use and Priority #6**	
Funding Source:	Other	Funding Source:	Other	Funding Source:		Funding Source:	HHAP (via HCFC)
If Other, List:	Affordable Housing Fund	If Other, List:	Affordable Housing Fund	If Other, List:		If Other, List:	
Funding Amount:	$ 853,810.00	Funding Amount:	$ 2,728,934.00	Funding Amount:		Funding Amount:	$ 4,565,925.05
Unit of Measure:	Other	Unit of Measure:		Unit of Measure:		Unit of Measure:	Other
If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Other	If Other, List:		If Other, List:	Individual, Household, Bed, Unit
Number Assisted:		Number Assisted:	Individual, Household, Bed, Unit	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	6/30/2021
Funded Activity:	Other	Funded Activity:	Permanent	Funded Activity:		Funded Activity:	Other
If Other, list:	Operations and Services	If Other, list:		If Other, list:		If Other, list:	Prevention and Diversion
Narrative Description (Optional):	Cortez Hill Interim Shelter and Transitional Housing	Narrative Description (Optional):	Landlord Engagement, Rapid Rehousing	Narrative Description (Optional):		Narrative Description (Optional):	Outreach, Prosecution and Law Enforcement Assisted Diversion Services, Diversion, Safe Parking, Storage
Funding Source: Use and Priority #7		**Funding Source: Use and Priority**		**Funding Source: Use and Priority**		**Funding Source: Use and Priority #8**	
Funding Source:	HHAP (via HCFC)	Funding Source:	CoC (via HUD)	Funding Source:		Funding Source:	Other
If Other, List:		If Other, List:		If Other, List:		If Other, List:	SDHC Local and Low Moderate Housing Fund
Funding Amount:	$ 13,986,615.97	Funding Amount:	$ 1,394,942.00	Funding Amount:		Funding Amount:	$ 2,506,300.81
Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:		Unit of Measure:	Other
If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit	If Other, List:		If Other, List:	Individual, Household, Bed, Unit
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	6/30/2021
Funded Activity:	Other	Funded Activity:	Permanent	Funded Activity:		Funded Activity:	Other
If Other, list:	Operations and Services	If Other, list:		If Other, list:		If Other, list:	Prevention and Diversion
Narrative Description (Optional):	Interim Bridge Shetlers	Narrative Description (Optional):	Rapid Rehousing	Narrative Description (Optional):		Narrative Description (Optional):	Homelessness Rsponse Center, Prevention and Diversion, Supportive Services
Funding Source: Use and Priority		**Funding Source: Use and Priority**		**Funding Source: Use and Priority**		**Funding Source: Use and Priority #9**	
Funding Source:	ESG-CV2	Funding Source:	ESG-CV (via HCD)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$ 14,360,562.47	Funding Amount:	$ 361,142.00	Funding Amount:		Funding Amount:	
Unit of Measure:	Other	Unit of Measure:	Other	Unit of Measure:		Unit of Measure:	
If Other, List:	Individual, Household, Bed, Unit	If Other, List:	Individual, Household, Bed, Unit	If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Bridge Shelters	Narrative Description (Optional):	Rapid Rehousing	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority		**Funding Source: Use and Priority**		**Funding Source: Use and Priority**		**Funding Source: Use and Priority #10**	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority		**Funding Source: Use and Priority**		**Funding Source: Use and Priority**		**Funding Source: Use and Priority #11**	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	

Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority		Funding Source: Use and Priority		Funding Source: Use and Priority		Funding Source: Use and Priority #11	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

$ 86,349,266.84 $ - $ 58,646,868.39 $ - $ 70,083,844.00 $ - $ 26,536,071.11

Continuum of Care 2019 Outcomes by Race and Ethnicity

Applicant Name:	City of San Diego		CoC Name, if different:	Regional Task Force on the Homeless

Using data from your HMIS, please insert outcomes here (using the period from Jan 1 2020- Dec 31 2020):

	Experiencing Homelessness		Accessing Emergency Shelters		Exiting to Permanent Housing		Length of Time Homeless		Accessing Permanent Supportive Housing		Length of Time to get housing (# of days to exit homelessness)		Accessing Coordinated Entry		Returns to Homelessness		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	3049	100%	9137	100%	5402	100%			3527	100%			1756	100%	429	100%		
White	2088	68%	6089	67%	3258	60%	68.5		2210	63%	40.3		1167	66%	283	66%		
Black	487	16%	2160	24%	1649	31%	79.1		979	28%	39		408	23%	98	23%		
Native American/Alaskan	57	2%	199	2%	94	2%	63.3		52	1%	null		41	2%	12	3%		
Asian/Pacific Islander	177	6%	329	4%	166	3%	83.1		116	3%	61.5		61	3%	10	2%		
Other/Multi-Racial	56	2%	322	4%	236	4%	81.1		169	5%	48.7		76	4%	25	6%		
Ethnicity							0%			0%				0%		0%		
Hispanic	955	31%	2639	29%	1163	22%	74.4		720	20%	59.7		494	28%	100	23%		
Non-Hispanic	1524	50%	6481	71%	4239	78%	75.1		2807	80%	39.9		1261	72%	329	77%		