



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00046

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: **Alpine, Inyo, Mono Counties CoC**

Eligible Applicant Type:

Eligible Applicant Type Response: **Continuum of Care**

COC Number:

COC Number Response: **530**

Eligible Applicant Email:

Eligible Applicant Email Response: **lemerson@imaca.net**

Eligible Applicant Phone:

Eligible Applicant Phone Response: **(760) 873-8557**

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Inyo Mono Advocates for Community Action

137 E South St

Bishop, CA 93514

Is This a Government Entity?

Is This a Government Entity Response: **No**

Primary Contact Information

Primary Contact Name:

Primary Contact Name Response: **Jamie Sidhu**

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Authorized Representative Name:

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Eligible Representative Phone:

Eligible Representative Phone Response: (760) 873-8557

Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: Yes

Redirection Eligible Applicant 1:

Redirection Eligible Applicant 1 Response: Mono

Redirection Eligible Applicant Type 1:

Redirection Eligible Applicant Type 1 Response: County

Redirection Eligible Allocation 1:

Redirection Eligible Allocation 1 Response: \$34,424.00

Redirection Eligible Applicant 2:

Redirection Eligible Applicant 2 Response: Inyo

Redirection Eligible Applicant Type 2:

Redirection Eligible Applicant Type 2 Response: County

Redirection Eligible Allocation 2:

Redirection Eligible Allocation 2 Response: \$72,340.00

Total Redirection Allocation:

Total Redirection Allocation Response: \$106764

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer
Following data sources were used in the last update of the CoC's Strategic Plan to identify system gaps:

1. Homeless Point-in-Time Count data from 2017, 2018 and 2019 PIT Counts;
2. Housing Inventory Count data from 2017, 2018 and 2019 HIC;
3. 2013-17 American Community Survey, 5 year estimates;
4. CoC membership and community survey.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer
IMACA and the CoC are committed to involving persons with lived

experience of homelessness in decision-making processes. Until recently, the CoC had a person with lived experience of homelessness on the board. That seat is currently vacant and the CoC is working hard to fill it as soon as possible.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

The CoC involves tribal organizations throughout our region in the gaps analysis process for our strategic plan. A survey was sent out to tribal representatives and other members of the community to understand their needs and expectations. Tribal representatives routinely participate in regularly scheduled meetings of the CoC.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer

We used our PIT Count data, HMIS data and data from American Community Survey to assess gaps for special populations. We currently collect data about families, youth, victims of domestic abuse, seniors, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS and veterans through HMIS and PIT Count. We will be looking into best ways to collect additional data about persons who have been convicted of a crime, persons who are LGBTQ+, person with limited English proficiency, and persons who are undocumented in the future.

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer

We are working on updating our strategic plan to assess racial and ethnic disparities in the delivery of homeless services. In the

meantime, we have been using PIT Count, HMIS Data and American Community Survey data to identify disparities and understand how we can bridge those gaps.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer
Last gap assessment was conducted in 2019. We are working on updating the gap assessment in 2021. We intend to continue updating our gap assessment and strategic plan every two years.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer
Based on gap assessment and strategic plan, the CoC has started to prioritize projects that serve underserved populations in our region. The CoC is committed towards making funding available to organizations working on reducing disparities in our community.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer
The CoC will continue to use PIT Count data, HMIS data, American Community Survey data and Census Data to identify service gaps and disparities in our region. The CoC will update gaps assessment and strategic plan regularly and will take actions to reduce any disparities identified through the assessments.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
- a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

The number of people experiencing homelessness in the CoC has risen steadily over the last three years, from 121 in 2017 to 214 in 2019. This change includes a 70-percent increase in the unsheltered population.

Based on the 2019 PIT count, more information about the population of people experiencing homelessness in the CoC emerges:

- Adults who identify as white: 91%
- Adults who identify as male: 66%
- Adults who identify as American Indian/Alaska Native: 9%
- Adults with serious mental illness: 22%
- Adults with substance use disorders: 5%
- Adults with HIV/AIDS: 2%
- Adult survivors of domestic violence: 8%
- Experiencing co-occurring disabilities or disorders: 7%
- Children with Serious Emotional Disturbance: 0%

Additionally, 14 percent of the total population of people experiencing homelessness are people in youth-headed households (18- to 24-year-olds), while 50 percent self-identify as meeting the federal definition of being chronically homeless.

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

Due to low supply of interim housing, transitional housing and permanent housing resources in the region, the CoC prioritizes housing for families with children, victims of domestic abuse, seniors, youth and parenting youth. The Strategic Plan recommends continuing to prioritize these vulnerable populations.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer
 The last Gap assessment and Strategic Plan did not include data about racial or ethnic disparities in access to services, delivery of services or housing placement and housing retention outcomes of homeless services. Future update of the Strategic Plan will include this information.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
 Emergency housing and Transitional housing resources are mainly concentrated in the City of Bishop. There are a few resources also available in the town of Mammoth Lakes. There are no housing resources for homeless persons in much of our vast rural region. The CoC will work towards geographic expansion of our resources so that we can serve all populations in our region.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer
 Our CoC doesn't have an emergency shelter or a navigation center. Interim housing is only available in the form of hotel/motel vouchers which is less than ideal and quite expensive. There is no permanent supportive housing available in our CoC despite it being a major need in our community. Lack of affordable permanent housing opportunities in the area due to extremely low housing stock and a large share of second homes leads to high demand for rental assistance and homelessness prevention.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	184	123	61
Rental Assistance	94	45	49

Supportive Housing (Permanent)	47	0	47
Outreach	184	49	135
Prevention/Diversion	104	52	52

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

A. Coordinated Entry System (CES) Information: The Eastern Sierra CoC maintains and operates a Coordinated Entry System (CES) for the intake, assessment, prioritization and referral of homeless or at-risk of homelessness individuals and families in Alpine, Inyo and Mono Counties to provide multi-jurisdictional entry points for the provision of housing assistance and services. The goal of the Coordinated Assessment System Policy is an effective and efficient intake, assessment, prioritization and referral process to provide integrated housing and related services to homeless and at-risk of homelessness people throughout the tri-county service area.

The entity responsible for administering the CES is Inyo Mono Advocates for Community Action, Inc. (IMACA).

The Eastern Sierra CoC administers a standardized coordinated system that provides a phased assessment of housing and related needs for homeless and at-risk of homelessness individuals and families. This system includes access locations throughout the Eastern Sierra service area with a “no wrong door” entry for homeless or at-risk of homelessness persons seeking housing and other services. Assistance is also available for veterans, youth and individuals and families who are fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, or stalking, but who are seeking shelter or services from non-victim service providers.

The CoC provides access to the CES with a street outreach program administered by IMACA as well as entry at multiple locations - Tecopa (south Inyo County) to Markleeville (north Alpine County). The coordinated entry process includes referrals to all projects receiving Emergency Solutions Grants (ESG), Homeless Emergency Aid Program (HEAP), California Emergency Solutions and Housing (CESH) and CoC Program funds, including emergency shelter, RRH, PSH, and TH, as well as other housing and homelessness projects. Projects in the community that are dedicated to serving people experiencing homelessness fill all vacancies through referrals, while other housing and services projects determine the extent to which they rely on referrals from the coordinated entry process.

B. Coordination of Regional Needs: The CoC worked with the Technical Assistance Collaborative last year to prepare a Strategic Plan that identified regional needs to address homelessness. The needs identified in Strategic Plan included emergency shelter, transitional housing, permanent supportive housing and permanent housing. More recently, the CoC stakeholders from all three Eastern Sierra counties met on December 19, 2019 and again on January 15, 2020 to discuss projects and services that meet the regional homeless needs in the respective jurisdictions.

All three counties agreed on projects that will assist the CoC in meeting the identified needs in the Strategic Plan and provide a range of housing solutions and links to permanent housing. The requested funds will help the CoC meet these needs by providing long-term solutions such as emergency shelter, incentives to landlords, continuation of youth homelessness projects and safe parking for homeless people living out of their vehicles.

C. Creating Sustainable, Long-term Housing Solutions

The CoC is working to create sustainable long-term housing solutions for people experiencing homelessness with the following strategies:

- 1) Inventory county-owned buildings and/or land to identify a location for crisis housing;

- 2) Create a list of hotels and motels that have agreed to house people who are homeless;
- 3) Increase recruitment and retention of hotel and motel owners by drafting program policies and standards for all partners who engage in this housing model;
- 4) Work with local government and other partners (such as Chambers of Commerce) to recruit partners who might provide crisis housing;
- 5) Work with existing crisis resources to allow pets, partners, and possessions;
- 6) Inventory funding partners that might want to support crisis housing; and
- 7) Expand safe parking lot options across the CoC service area.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

The CoC will use Rental Assistance funds to help Project Roomkey participant in securing permanent housing. The CoC also assists homeless clients in searching for housing and working with them to make sure they can fulfil all the documentation requirements to secure permanent housing. Individualized care will be provided to each homeless or at-risk of homelessness person and a housing and service plan will be developed to address their barriers, increase income, and maintain and sustain permanent housing. As part of the plan, a specialist identifies each support in which clients will need assistance to accomplish the outlined goals and objectives (e.g. scheduling appointments, applying for public benefits, and identifying subsidized housing). The housing plan will detail the steps necessary for program participants to obtain permanent housing with any needed supportive services. Housing placement assistance is also included in the plan to identify available apartment units and other appropriate shelter options.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

Following activities are budgeted for grant administration:

a) Fiscal: Book-keeping and management and reporting of fiscal data for the grant. Fiscal monitoring of the use of grant funds to make sure they are used for activities eligible for HHAP grant.

b) Data management and reporting: Ensuring compliance with HMIS data collection rules, data validation, data correction and periodic reporting of HMIS data to HCD.

c) Project Solicitation: Establishment and operation of a fair and open project solicitation process to provide funding to sub-recipients.

d) Monitoring: Periodic monitoring of different projects funded by the grant to identify disparities and take appropriate action to serve underserved populations.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

Cumulative total of 10% FTE or 4 hours per week will be dedicated to execution of HHAP-2 grant.

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

Following employee positions will be involved with administration of the grant:

- a) Book-keeper
- b) Fiscal Comptroller
- c) Director of Housing and Homelessness Program
- d) Data Analyst

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

To leverage the adult system to serve youth, the CoC prioritizes homeless youth and at-risk youth in all of our programs. Our CoC also conducts Youth-specific outreach in the town of Mammoth Lakes due to high incidence of homeless youth and at-risk youth in the popular ski destination. The CoC routinely coordinates with Mammoth Mountain ski resort and other organizations in Mammoth Lakes to identify temporary employees who are homeless youth or at-risk youth in need of housing or other services.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

IMACA and the CoC are committed to involving persons with lived experience of homelessness in decision-making processes. Until recently, the CoC had a person with lived experience of homelessness on the board. That seat is currently vacant and the CoC is working hard to fill it as soon as possible.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	47					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	94					
# of individuals to be served	3	3	3	3	3	15

# of individuals to be placed into permanent housing	3	3	3	3	3	15
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	160					
# of individuals to be served	40	40	40	40	40	200
# of individuals to be placed into permanent housing	10	10	10	10	10	50

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	104					
# of individuals to be served	2	2	2	2	2	10
# of individuals to be placed into permanent housing	2	2	2	2	2	10

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	160					
# of individuals to be served	10	10	10	10	10	50
# of individuals to be placed into permanent housing	2	2	2	2	2	10

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	15	10	5	5	5	40
# of individuals to be placed into permanent housing	10	7	3	3	3	26

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

Goal 1: The community has identified and provided outreach to all individuals experiencing or at risk for homelessness and prevents homelessness whenever possible.

Objective: Create plan for conducting outreach

Action Steps:

- A. Convene an outreach subcommittee to map outreach strategies
- B. Leverage existing outreach resources to better understand gaps and improve practices

Objective: Increase geographical coverage for outreach

Action Steps:

- A. Research best practices for rural communities to determine next steps

Objective: Increase overall capacity with traditional and non-traditional service locations

Action Steps:

- A. Strengthen partnerships with law enforcement and public land management agencies, which are often the first point of contact for people experiencing homelessness or housing instability

Goal 2: The community provides access to shelter or other temporary accommodations immediately to any person experiencing unsheltered homelessness who wants them.

Objective: Add more drop-in locations

Action Steps:

- A. Identify potential permanent or pop-up locations for people who need basic services such as showers, laundry, hygiene items, and warming/cooling
- B. Identify staff who will be stationed at these drop-in locations to increase engagement with the homeless-serving system

Objective: Increase crisis housing capacity

Action Steps:

- A. Inventory county-owned buildings and/or land to identify a location for crisis housing
- B. Create a list of hotels and motels that have agreed to house people who are homeless
- C. Increase recruitment and retention of hotel and motel owners by drafting program policies and standards for all partners who engage in this housing model

D. Work with local government and other partners (such as Chambers of Commerce) to recruit partners who might provide crisis housing

E. Work with existing crisis resources to allow pets, partners, and possessions

F. Inventory funding partners that might want to support crisis housing

G. Expand safe parking lot options across the CoC

Goal 3: The community uses coordinated entry processes to link all people experiencing homelessness to housing and services solutions tailored to their needs.

Objective: Reconvene the coordinated entry subcommittee to better understand CE challenges

Action Steps:

A. Research best practices for CE in rural counties

B. Hire a consultant to facilitate this process who is familiar with rural challenges and legal hurdles to implement CE with county entities

Objective: Increase participation in coordinated entry

Action Steps:

A. Explore alternative assessment tool options, including phased assessment

B. Research methods to engage virtually with people experiencing homelessness who might be geographically far from an assessment point

C. Conduct annual CE training on purpose and processes

Objective: Increase participation in the Homeless Management

Information System

Action Steps:

A. Conduct regular education and marketing to CoC partners

B. Conduct outreach to agencies that have expressed willingness to input into HMIS

C. Conduct annual HMIS training for new and continuing HMIS providers

Objective: Explore funding opportunities available for coordinated entry implementation

Action Steps:

A. Research different funding sources, and map their eligible activities to the CoC's CE needs

Objective: Ensure that discharge planning occurs CoC-wide so people do not exit other systems (child welfare, hospital, corrections) to homelessness

Action Steps:

A. Fund a Coordinated Reentry position to work with systems of care on discharge planning

B. Ensure that all hospital systems track housing status electronically for all admitted patients

Goal 4: The community has implemented a community-wide Housing First orientation and response that considers the preferences of the individuals being served.

Objective: Ensure that all aspects of the system are operating with a Housing First orientation, and staff are having regular conversations with program participants around permanent housing

Action Steps:

- A. Include adherence to Housing First in all CoC, HCD, ESG, and Business, Consumer Services, and Housing (BCSH) agency project monitoring
- B. Work with other funders to make Housing First a requirement of local funding
- C. Conduct community-wide education on the Housing First philosophy through in-person trainings, webinars, articles, and other channels
- D. Conduct regular trainings with provider agencies to ensure adherence to Housing First

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

No changes or modifications have been made yet to goals in HHAP Round 1.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

Increase street outreach to persons of color. Set a goal to increase street outreach to persons of color by at least 10% in FY 21/22 and by at least 25% over the next 5 years.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

Reduce the number of unsheltered homeless youth in tri-county region by 10 percentage points annually (baseline of unsheltered homeless youth of 89 percent from 2019). The CoC accounts for the unique service needs of youth by keeping in mind the unique challenges in identifying homeless youth in our region. The CoC also takes into account the large number of homeless youth temporarily living in our region due to seasonal nature of the job market.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

After HHAP Round 2 contract is signed, the CoC will initiate a project solicitation and selection process to select sub-recipients. The CoC will establish an open and fair local selection process that prioritizes projects that intend to serve underserved populations including communities of color.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? Yes

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer

Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
- i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

After HHAP Round 2 contract is signed, Alpine, Inyo, Mono Counties CoC will solicit project proposals consistent with eligible activities from all stakeholders in the geographic service area. Stakeholders consulted will include, but are not limited to, the following organizations and agencies:

- 1) Government Representatives (Health and Human Services, Behavioral or Mental Health, Elected Officials, Management Staff, Law Enforcement)
 - County of Inyo
 - County of Mono
 - County of Alpine
 - Town of Mammoth Lakes
 - City of Bishop
- 2) Nonprofit Homeless Assistance Providers
 - Community Action Agency (Inyo Mono Advocates for Community Action, Inc.) (IMACA)
 - The Salvation Army
 - Domestic Violence Service Provider (Wild-Iris Family Counseling and Crisis Center)
 - Veterans Services provider (Inyo-Mono Veteran Service Office)
 - Youth Service Providers
 - Education Providers, including Early Childhood and Head Start Providers
- 3) Consumers and Advocates
 - Homeless/formerly homeless persons
 - Community advocacy agency
 - Wellness Center
- 4) Community Stakeholders
 - Faith-based organizations
 - Hospitals and Health Clinics
 - Tribal representatives
 - School Districts
 - Public Land Management Agencies – U.S. Forest Service and U.S. Bureau of Land Management

Stakeholders will be given 1 to 2 months to submit projects for consideration. Project proposals will be discussed at a special CoC meeting. The meeting will include a general discussion of eligible activities and qualified subrecipients. CoC stakeholders and Board members will evaluate rate and rank proposals by qualified subrecipients to administer eligible activities that will reduce the

incidence and duration of homelessness in the community. The CoC membership will vote on proposals by subrecipients. To eliminate conflicts of interest, the Administrative Entity and subrecipients proposing to administer eligible activities may not vote on their own project proposals for the project or program selection process. In the event of a tie vote or an appeal of the membership's decision, the CoC Board shall convene and evaluate all the information provided during both meetings and any other evidence provided by subrecipients. A majority vote by the Board shall determine the projects or programs selected for funding and the eligible subrecipients.

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
IMACA and the CoC will offer assistance to new partners, especially tribal organizations and organizations working with people of color to apply for the grant funds. Assistance will be in the form of technical and general advice about submitting a successful application, assistance with creating fulfilling grant requirements, access to HMIS and CES and training to employees regarding data entry in HMIS and CES.

Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

IMACA and the CoC will actively seek input from people with lived experience of homelessness, including youth with lived experience. The CoC will have a person with lived experience on the board who can participate in the selection decision-making process.

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

IMACA and the CoC will offer assistance to new partners, especially tribal organizations and organizations working with people of color to apply for the grant funds. Assistance will be in the form of technical and general advice about submitting a successful application, assistance with creating fulfilling grant requirements, access to HMIS and CES and training to employees regarding data entry in HMIS and CES.

Local Project Selection Process Question b.i.v. - End Answer

- Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

The Navigation/Crisis Center/Emergency Shelter project will be staffed by health care, behavioral health, social services, street outreach and housing placement staff from partnering organizations. They will collaborate to conduct graduated and progressive assessments for each person experiencing homelessness that is not diverted out of the system. Additionally, the CoC will collaborate with local tribes, law enforcement agencies, corrections, youth service providers, the chamber of commerce and other referral organizations and coordinate assistance with agencies and organizations administering projects available through the Coordinated Entry System. The partners that the CoC and homeless youth service provider will collaborate with on the project include educational institutions in all three counties, other youth service providers, domestic violence service providers, health care agencies, tribal organizations, health and human service and behavioral health agencies in all three counties, law enforcement, juvenile corrections, faith-based organizations, the local chamber of commerce, people with lived experiences, workforce development agencies and foster care providers and agencies.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)	
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects.	Local Project Selection Assessment Response: Yes
Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.	Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will avoid conflict of interest.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: **Yes**

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

Our CoC has been using our HMIS data as well as CoC Racial Equity Analysis Tool provided by HUD and HCD during the application process for ESG-CV Round 2 funds. We are committed to addressing issues and circumstances that disproportionately impact communities of color. Our CoC has one of the highest shares of Native American population in the state as well as a large and growing Hispanic population. We are working closely with Tribal leaders and representatives to address issues of homelessness on tribal lands. We are also working with other community leaders in the area to address any such issues.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color,

particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

IMACA and the CoC involve stakeholders from communities of color, particularly Native American tribal representatives during the application process as well as project solicitation process. IMACA and the CoC will prioritize homeless funding and capacity building for programs that include outreach to and collaboration with these underserved communities. The CoC will also evaluate and revise the priorities and scoring criteria for notices of funding availability for homeless projects and programs administered in Inyo, Mono, and Alpine Counties to ensure racial equity.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

To prioritize programs and projects in the Eastern Sierra addressing disproportionate impacts of homelessness and COVID-19 on non-white communities, our organization and CoC stakeholders will conduct a Racial Equity Impact Assessment to guide in developing a plan. The CoC will include Indigenous, Black, and Latinx people and those with lived experiences in the process to address racial disparities in providing homeless services. The plan will identify the greatest disparities in providing street outreach, emergency shelter, rapid rehousing, and homelessness prevention to non-white homeless people. Alternatives will be developed, and strategies shall be implemented that most effectively create equity in assistance to all homeless individuals and households. Measures implemented by IMACA and the CoC to address the inequities will be evaluated and refined periodically to ensure that goals identified in the Plan are achieved.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

Our CoC recently expanded our project solicitation process to include all stakeholders in the decision making process. We have also been actively soliciting projects from local tribal governments and other organizations representing communities of color. IMACA has also offered assistance with preparing grant applications to these organizations.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

IMACA and other CoC members collaborate with various community organizations representing communities of color to reach underserved populations. All communication about services and resources available to homeless persons and at-risk persons in the area is provided in both English and Spanish. IMACA recently launched a new bilingual website in English and Spanish to reach persons with limited English proficiency. IMACA has also been partnering with tribal organizations to reach people in tribal area across our region.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

IMACA and the CoC will take the following steps to ensure that HHAP funds are accessible to organizations led by Black, Latinx, Asian, Pacific Islander, Native and Indigenous people and that support the goal of reducing the incidence and duration of homelessness:

1. Conduct additional outreach to Black, Latinx and Native and Indigenous organizations in the tri-county service area to ensure they are represented in the CoC membership and on the Board of Directors;
2. Provide access to and funding for technical assistance and special training to all organizations proposing projects and programs assisting underserved Black, Latinx, Asian, Pacific Islander, Native and Indigenous people experiencing homelessness;
3. Allocate funds from HHAP award to increase organizational capacity for these organizations;
4. Conduct a fair and open solicitation funding process and prioritize projects serving non-white homeless populations; and
5. Allocate additional funds for HMIS to collect and analyze data for the identified organizations serving homeless Black, Latinx, and Indigenous people.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

IMAC and the CoC collaborates with tribal organizations and other organizations serving underserved communities to address issues of racial equity in housing. Through HHAP Round 2 grant, IMACA also plans to partner with California Indian Legal Services to provide free legal assistance to homeless and at risk persons especially persons of color to ensure housing fairness.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

The CoC will evaluate and revise the priorities and scoring criteria for notices of funding availability for homeless projects and programs administered in Inyo, Mono, and Alpine Counties to ensure racial equity. The CoC will also assist organizations serving communities of color with grant applications.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We have formal partnerships with organizations of color.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most	

impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: **Planning to Implement**

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

The CoC worked with the Technical Assistance Collaborative last year to prepare a Strategic Plan that identified regional needs to address homelessness. The needs identified in Strategic Plan included emergency shelter, transitional housing, permanent supportive housing and permanent housing. More recently, the CoC stakeholders from all three Eastern Sierra counties met on December 19, 2019 and again on January 15, 2020 to discuss projects and services that meet the regional homeless needs in the respective jurisdictions.

All three counties agreed on projects that will assist the CoC in meeting the identified needs in the Strategic Plan and provide a range of housing solutions and links to permanent housing. The requested funds will help the CoC meet these needs by providing long-term solutions such as emergency shelter, incentives to landlords, continuation of youth homelessness projects and safe parking for homeless people living out of their vehicles.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

Most of the County-administered programs do not serve homeless or at-risk of homelessness individuals and families in other jurisdictions. There have been exceptions when there are no resources available in one county and another county assists a client who has lived there previously. HEAP, CESH, ESG and CoC resources are integrated and coordinated with applicants

from overlapping jurisdictions through the Eastern Sierra CoC Coordinated Entry System.

Housing is much more expensive in Mono County than in Inyo County and most employees of businesses that cater to tourists and the resorts cannot afford to live in the community. There are long waiting lists for low-income apartments and very few rentals on the market in mid-winter during ski season and summer for the fishing, backpacking and camping season. As a result, the CoC provides rapid rehousing and homelessness prevention assistance in outlying communities, including Bishop which is located about 50 miles to the south of Mammoth Lakes. Hotels and motels in Mono County also have less rooms available for emergency shelter. Hotel/motel vouchers and temporary or permanent housing available in Inyo County are offered to people experiencing homelessness in Mono County. The CoC also discusses sharing of available resources at quarterly meetings with scheduled agenda items and during the roundtable.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

The project solicitation process for HHAP Round 1 grant is currently underway. We established a new open and expanded process for soliciting projects for HHAP Round 1 grant. We received overwhelmingly positive response from CoC membership and other organizations in the region. We will continue to employ the same selection process for HHAP Round 2 and all other grants we receive in the future. We will also continue to improve and expand the process to address inequity and to better serve underserved populations. The main barriers we experienced was lack of HMIS and CES use by other organizations in our region and lack of any client data collected by these organizations. We will work closely with successful applicants to help them fulfil HMIS and CES requirements for the grant.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

HHAP Round 2 funding will help us fully fund the Navigation Center/ Emergency Shelter project. HHAP Round 2 funding will augment funding through HHAP Round 1 to purchase a location for the project. Supporting

services and staff for the navigation center/emergency shelter/crisis center are proposed from ESG, CESH and HEAP funding. In addition, the County of Inyo pledges Whole Person Care dollars to help staff the center so that it will operate year-round and 24 hours a day. HHAP Round 2 funding will also help IMACA collaborate with California Indian Legal Services on a legal services project.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

The applicant's share of the regional need is currently estimated to be 90 percent of the total CoC allocation. This is based on the percentage of homeless projects and programs that IMACA, the administrative entity and collaborative applicant for the CoC, administers in Inyo, Mono, and Alpine Counties. The other 10 percent of the HHAP 2 allocation is required for youth homeless projects administered by SHINE, a local nonprofit, as well as programs operated by other organizations. IMACA is encouraging qualified service providers in the Eastern Sierra to participate in a fair and open process and submit proposals for funding after HHAP Round 2 is awarded to the CoC.

The regional need in Alpine County is estimated to be less than 10 percent of the total funding allocation. Mono County's need is approximately 30 percent and Inyo County's regional need is about 60 percent. The methodology for determining the proportional share of regional homeless service needs is an evaluation of the Point-in-Time (PIT) Count data from 2020, a review of the goals and objectives in the adopted Strategic Plan for the CoC, and consideration of information from the Homeless Management Information System (HMIS). The HMIS data is consistent with the PIT Count and indicates that most homeless services are provided in Inyo County with a lesser percentage in Mono and Alpine Counties. IMACA is collaborating with agencies in the two northern counties to provide additional services and projects.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

HHAP Round 2 funds will be used to augment existing funding to better serve homeless populations and persons at risk of being homeless in the region. Proposed HHAP Round 2 projects aim to expand on the current projects run by IMACA and CoC as well as solicit any new projects that will help underserved communities in the region. Funds in Street Outreach, Prevention and Diversion and Rapid Re-housing categories will be used to continue running existing programs that have been successful in getting people off the streets and into permanent housing. Systems Support project will help our community expand access to HMIS and CES to better serve our homeless clients. The new Navigation Center/ Emergency Shelter Project which will use funds from various grants and organizations will take regional collaboration to another level by providing access to different types of services under one common roof.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

Any changes to budget or spending plans for grants received through the CoC are discussed and approved by CoC membership in quarterly or special CoC meetings. All collaborative partners are invited to these meetings to receive their input. These meetings are also open to members of the public who wish to provide input to the CoC board. All proposals are voted on by the CoC board which includes representatives from various organizations and elected local government officials.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

There are no youth-specific measures included in the Eastern Sierra Strategic Plan, but the CoC is considering revisions which would add goals and objectives to reduce the incidence and duration of youth homelessness. During the pandemic, services providers have experienced an increased need for homeless youth emergency shelter, transitional housing, permanent supportive housing, and permanent housing.

In the HHAP Round 1 application, the goals for the Homeless Youth Expansion Project were:

- Provide outreach and engagement to 50 homeless youth, stabilization and emergency shelter to 40 homeless youth, supportive services to 25 homeless youth, secure supportive or permanent housing for 40 homeless youth and retain permanent housing for 70 percent or 30 of youth served.

- Reduce the number of unsheltered homeless youth in tri-county region by 10 percentage points annually (baseline of unsheltered homeless youth of 89 percent from 2019).

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

The CoC currently partners with a non-profit organization, SHINE for Youth-specific outreach in our region. This partner is tasked with helping Homeless Youth and At-risk Youth with any services that they might need including Emergency Shelter, Rapid Rehousing or DV victim services. A representative from SHINE serves on the CoC board and participates in all CoC decision-making processes including spending decisions. Currently, this representative also serves as the Chair of the CoC board.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: Yes

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00046

CoC / Large City / County Name:

CoC / Large City / County Name Response: **Alpine, Inyo, Mono Counties CoC**

Administrative Entity Name:

Administrative Entity Name Response: **Inyo Mono Advocates for Community Action**

Receiving Redirected Funds?

Receiving Redirected Funds? Response: **Yes**

Total Redirected Funding:

Total Redirected Funding Response: **\$106,764.00**

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing	\$2,882.56	\$5,761.20	\$5,725.00	\$5,725.00	\$5,725.00	\$2,883.56	\$28,702.32
Rapid Rehousing: Youth Set-Aside	\$1,370.56	\$2,700.00	\$2,700.00	\$2,700.00	\$2,700.00	\$1,370.56	\$13,541.12
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach	\$2,262.00	\$4,525.00	\$4,525.00	\$4,525.00	\$4,525.00	\$2,263.00	\$22,625.00
Street Outreach: Youth Set-Aside	\$750.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$750.00	\$7,500.00
Services Coordination							
Services Coordination: Youth Set-Aside							
Systems Support	\$4,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00	\$4,000.00	\$40,000.00
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion	\$2,262.00	\$4,525.00	\$4,525.00	\$4,525.00	\$6,788.00		\$22,625.00
Prevention and Shelter Diversion: Youth Set-Aside	\$750.00	\$1,500.00	\$1,500.00	\$1,500.00	\$2,250.00		\$7,500.00
New Navigation Centers and Emergency Shelters	\$200,000.00						\$200,000.00
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)	\$1,783.82	\$3,567.64	\$3,567.64	\$3,567.64	\$3,567.64	\$1,783.82	\$17,838.20
Administrative (up to 7%)	\$2,497.34	\$4,994.70	\$4,994.70	\$4,994.70	\$4,994.70	\$2,497.34	\$24,973.48

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$356,764.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$28,541.12

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

The main activities budgeted for this category are HMIS training for employees of different agencies, updating the Homelessness Strategic Plan for our CoC, updating HMIS Policy, CES Policy and creating an action plan to address racial disparities in homele

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00046

Intervention Type:

Intervention Type Response: Rental Assistance

Total Funds Requested:

Total Funds Requested Response: \$28,702.32

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response: \$28,702.32

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Our CoC will help persons experiencing homelessness to access permanent housing by helping them with rental assistance and deposit assistance. The CoC also assists homeless clients in searching for housing and working with them to make sure they can fulfil all the documentation requirements to secure permanent housing.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

There is a very high demand for rental assistance in our community. Tourism is the most important industry in our region which attracts a lot of temporary visitors to our communities throughout the year. This has also resulted in proliferation of second homes and short-term rentals in the region putting a strain on the limited housing stock. Housing costs in the region are very high compared to the wages. The funding requested here will augment our Rapid-rehousing funding from other sources to fill gaps in our system and get as many people off the streets and into permanent housing as possible.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Parenting Youth
Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
IMACA and the CoC will prioritize underserved populations including Native American and Hispanic populations to address disparities in impacts of homelessness and access to housing resources.
Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
IMACA and the CoC will monitor changes in successful placements, retention of permanent housing and cost efficiency every quarter to ensure best use of rental assistance resources in our region.
Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
The CoC conducts Youth-specific outreach in the town of Mammoth Lakes due to high incidence of homeless youth and at-risk youth in the popular ski destination. The CoC routinely coordinates with Mammoth Mountain ski resort and other organizations in Mammoth Lakes to identify temporary employees who are homeless youth or at-risk youth in need of housing or other services.
Funding Plan – Question 7 – Response Ends

11. HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00046

Intervention Type:

Intervention Type Response: Outreach

Total Funds Requested:

Total Funds Requested Response: \$22,625.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response: \$22,625.00

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

IMACA and the CoC will use funds in this category to conduct outreach throughout our vast geographic region and provide access to services and housing opportunities to homeless persons living on the streets or in the outdoor lands owned by LADWP, US Forest Service and Federal Bureau of Land Management. This project also includes outreach to Homeless Youth in our region especially in and around Mammoth Lakes.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Due to the vast geographic area and many remote locations, homeless population can be very spread out in our region. It takes a lot of resources to identify locations where homeless persons might be present and to connect them to services that they might need. There were 184 homeless persons identified in the 2020 PIT Count in our region and a lot of them were very far away from services with no means to reach them if they needed them. Our Street Outreach project helps these people connect to services that they need.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

IMACA and the CoC will prioritize underserved populations including Native American and Hispanic populations to address disparities in impacts of homelessness and access to housing resources.

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

IMACA and the CoC will use HMIS data and PIT Count data to monitor changes in successful placements, number of persons accessing services, retention of housing and cost efficiency every quarter to ensure best use of street outreach resources in our region.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

The CoC conducts Youth-specific outreach in the town of Mammoth Lakes due to high incidence of homeless youth and at-risk youth in the popular ski destination. The CoC routinely coordinates with Mammoth Mountain ski resort and other organizations in Mammoth Lakes to identify temporary employees who are homeless youth or at-risk youth in need of housing or other services.

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00046

Intervention Type:

Intervention Type Response: Services

Total Funds Requested:

Total Funds Requested Response: \$40,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response: \$40,000.00

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funds under this category will be primarily utilized for two main projects.

1. The first project will use \$7,700.00 of the funds available in this category to establish a program that provides access to legal services to homeless persons as well as persons at risk of homelessness. This program will establish legal help workstations in remote areas of Inyo and Mono Counties so people who do not have access to computers and internet services can access legal help through these workstations and connect remotely with legal advisors at Indian Legal Services based in Bishop, CA. This project is primarily aimed at homeless persons and persons at imminent risk of being homeless and will help people with eviction notices and proceeding, housing fairness issues, and any other issues that people experiencing homelessness in the region may need help with. The program will record the status of each person accessing workstations and any legal services through them to make sure that these funds are used only for homeless persons or persons at imminent risk of homelessness. Any legal help provided to any other persons (housed persons) will be charged to other funding sources available to Indian Legal Services.

2. The remaining funds in this category will be utilized to upgrade our HMIS system and Coordinated Entry System and expand its use throughout the CoC. Since, HMIS system is only used for persons who are experiencing homelessness or at imminent risk of homelessness, this automatically ensures that all funds are utilized for eligible persons only.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Currently IMACA is the only agency in our CoC that uses HMIS. We are trying to expand the use of HMIS and CES throughout our CoC but our current HMIS

and CES system is very basic and has a number of limitations. Therefore, we have decided to upgrade to a better HMIS and CES system that will facilitate coordination between different agencies and help people more effectively and providing access to a variety of services through single contact. There are no free legal resources available for homeless persons in our region. The pandemic has resulted in an increase in number of people at risk of becoming homeless. Once the eviction moratorium ends, we expect there to be substantial demand for legal services related to housing for homeless persons and persons at risk of homelessness. This project will help people keep their housing and access fair and affordable housing. The project will also connect homeless persons to any other services that they might need.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

IMACA and the CoC will prioritize underserved populations including Native American and Hispanic populations to address disparities in impacts of homelessness and access to housing resources. This project is proposed by California Indian Legal Services, an organization that has experience working with tribal members.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

IMACA and the CoC will use HMIS data and PIT Count data to monitor changes in successful placements, number of persons accessing services,

retention of housing and cost efficiency every quarter to ensure best use of these funds.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

This intervention will not specifically target Youth experiencing homelessness. However, services will be available to homeless youth.

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00046

Intervention Type:

Intervention Type Response: Diversion and Homelessness Prevention

Total Funds Requested:

Total Funds Requested Response: \$22,625.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response: \$22,625.00

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

The CoC will help persons at risk of homelessness to keep their housing by helping them with rental assistance, utility assistance and any other services that they might need. We use Coordinated Entry System for each client to ensure that they meet the definition of homeless. Only clients prioritized by CES are provided homeless prevention services. To avoid duplication of benefits, we will not be serving clients with HHAP-2 homeless prevention funds until June 30, 2021, which is the last date for which people can get help using California Rent Relief Program. Any clients served using Homeless Prevention funding will be checked against HMIS, HDIS and other state databases to ensure there is no duplication of benefits.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

There is a very high demand for rental assistance in our community. Tourism is the most important industry in our region which attracts a lot of temporary visitors to our communities throughout the year. This has also resulted in proliferation of second homes and short-term rentals in the region putting a strain on the limited housing stock. Housing costs in the region are very high compared to the wages. The funding requested here will augment our Homelessness Prevention funding from other sources to fill gaps in our system and keep as many people in permanent housing as possible. Due to the ongoing pandemic, we expect a large increase in demand for homelessness prevention services once the eviction moratorium is lifted. These funds will allow us to meet the increased demand.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

IMACA and the CoC will prioritize underserved populations including Native American and Hispanic populations to address disparities in impacts of homelessness and access to housing resources.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

IMACA and the CoC will use HMIS data and PIT Count data to monitor changes in successful placements, number of persons accessing services, retention of housing and cost efficiency every quarter to ensure best use of these funds.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

The CoC conducts Youth-specific outreach in the town of Mammoth Lakes due to high incidence of homeless youth and at-risk youth in the popular ski destination. The CoC routinely coordinates with Mammoth Mountain ski resort and other organizations in Mammo

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00046

Intervention Type:

Intervention Type Response: Interim Housing (Capital)

Total Funds Requested:

Total Funds Requested Response: \$200,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response: \$200,000.00

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response: 11

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 197

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response: 15

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response: 15

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response: 28

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response: Each participant will be assigned a case worker who will create a plan to help the participant obtain and retain permanent housing. Individualized care will be provided to each homeless or at-risk of homelessness person and a housing and service plan will

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

This ambitious project proposed by CoC stakeholders will necessitate close working relationships with all of the homeless service providers in the Eastern Sierra. Currently, there is no emergency shelter facility-only hotel/motel vouchers provided by faith-based organizations, the county social service agencies and IMACA. Extreme cold in the winter and life-threatening heat in the summer warrant operation of at least one crisis center for people experiencing homelessness in the tri-county region. The key collaborators for this facility proposed in Bishop are Inyo County Health and Human Services, including Behavioral Health, IMACA, Northern Inyo Hospital and the City of Bishop. Secondly, the CoC will coordinate services with the Bishop Police Department, Inyo County Sheriff, Inyo County Corrections, youth homeless service providers, landlords and housing agencies, local tribes, faith-based organizations, the Bishop Chamber of Commerce, workforce development organizations and people with lived experiences.

The Eastern Sierra CoC Homeless Navigation Center will be staffed with experienced professionals from Inyo County Health and Human Services, IMACA, Northern Inyo Hospital, and volunteers from the local Salvation Army and other faith-based organizations. Crisis services will be available, including emergency shelter beds, to stabilize homeless individuals and families and connect them with needed services such as medical assistance, mental health counseling, substance abuse treatment and transitional and permanent housing. Additionally, the CoC will collaborate with local tribes, law enforcement agencies, corrections, youth service providers, the chamber of commerce and other referral organizations and coordinate assistance with agencies and organizations administering projects available through the Coordinated Entry System.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

There are no available dedicated emergency shelter beds in the tri-county service area, but government agencies, nonprofit organizations and faith-based groups offer hotel/motel vouchers to persons experiencing homelessness. The number of emergency shelter beds reported in the Housing Inventory Count (HIC) for 2019 was 13. Since then, the CoC has rented four rooms from a local hotel for emergency shelter with HEAP funding, bringing the total to 17.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

IMACA and the CoC will prioritize underserved populations including Native American and Hispanic populations to address disparities in impacts of homelessness and access to housing resources.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

The CoC understands that different target populations have different characteristics and different needs. The CoC will work together to ensure needs of all types of populations are met and any gaps identified are addressed in a timely and appropriate manner. The project will be staffed by different agencies specializing in different types of needs and interventions. The project will also coordinate closely with local tribal organizations and organizations helping underserved communities.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

This intervention will also serve homeless youth. Homeless youth clients will be provided all services available to non-youth clients as well as additional services for youth clients including connecting them with Youth-specific service providers in the region. Homeless youth will also be provided homeless prevention and diversion services.

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00046

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00046

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	Inyo Mono Advocates for Community Action Inc.
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Part 1: Summary of Investment Plan

- CoC plans to focus on increasing and expanding our Emergency Shelter services to homeless persons in the area. Currently, there is no emergency shelter in the region. We use hotel/motel vouchers for emergency shelter. With ESG-CV and HHAP funding, we plan to acquire properties to run emergency shelters.
- Another priority for the CoC would be to provide rental assistance and Rapid rehousing services to persons who lost their jobs and housing due to the ongoing pandemic
 - CoC also plans to continue providing non-congregate shelter services to homeless persons at risk of COVID-19
 - CoC will also try to help tribal nations and other persons of color experiencing homelessness.

Part 2: Priority and Order of Use of Funding Sources

Non Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	Homekey (via HCD)	Funding Source:	Other	Funding Source:	HHAP (via HCFC)	Funding Source:	Other
If Other, List:		If Other, List:	CESH 2018	If Other, List:		If Other, List:	CESH 2018
Funding Amount:	Varies	Funding Amount:	\$125,000.00	Funding Amount:	\$475,000.00	Funding Amount:	\$125,000.00
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Bed	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	51.00	Number Assisted:	13.00	Number Assisted:	0.00	Number Assisted:	24.00
Deadline for Expenditure:	Not decided yet	Deadline for Expenditure:	7/23/2024	Deadline for Expenditure:	5/1/2025	Deadline for Expenditure:	7/23/2024
Funded Activity:	Services	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	ESG-CV (via HCD)	Funding Source:	Other	Funding Source:	HEAP (via HCFC)	Funding Source:	ESG (via HCD)
If Other, List:		If Other, List:	CESH 2019	If Other, List:		If Other, List:	
Funding Amount:	\$81,999.96	Funding Amount:	\$50,000.00	Funding Amount:	\$210,000.00	Funding Amount:	\$17,887.00
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Unit	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	0.00	Number Assisted:	0.00	Number Assisted:	4.00	Number Assisted:	42.00
Deadline for Expenditure:	12/1/2022	Deadline for Expenditure:	4/3/2025	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	7/1/2024
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	Other	Funding Source:	ESG-CV (via HCD)	Funding Source:		Funding Source:	
If Other, List:	CESH 2018	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$60,000.00	Funding Amount:	\$546,000.20	Funding Amount:		Funding Amount:	
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	24.00	Number Assisted:	0.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	7/23/2024	Deadline for Expenditure:	12/1/2022	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:	Other	Funding Source:	HHAP (via HCFC)	Funding Source:		Funding Source:	
If Other, List:	CESH 2019	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	45000.00	Funding Amount:	85000.00	Funding Amount:		Funding Amount:	
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	0	Number Assisted:	0	Number Assisted:		Number Assisted:	

Deadline for Expenditure:	4/3/2025	Deadline for Expenditure:	5/1/2025	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	ESG (via HCD)	Funding Source:	ESG (via HCD)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$100,000.00	Funding Amount:	\$43,098.00	Funding Amount:		Funding Amount:	
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	70.00	Number Assisted:	40.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	7/1/2024	Deadline for Expenditure:	7/1/2024	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care 2019 Outcomes by Race and Ethnicity

Applicant Name: Inyo Mono Advocates for CoC Name, if different: Alpine, Inyo, Mono counties CoC

Using data from your HMIS, please insert outcomes here (using the period from Jan 1 2019- Dec 31 2019):

	Experiencing Homelessness		Accessing Emergency Shelters		Exiting to Permanent Housing		Length of Time Homeless		Accessing Permanent Supportive Housing		Length of Time to get housing (# of days to exit homelessness)		Accessing Coordinated Entry		Returns to Homelessness		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	161	1	117	100%	44	1	97126	1	0	#####	0	#####	171	1	61	1		#####
White	124	0.77	97	83%	31	0.705	90381	0.931	0	#####	0	#####	133	0.778	45	0.738		#####
Black	4	0.025	3	3%	2	0.045	1963	0.02	0	#####	0	#####	10	0.058	3	0.049		#####
Native American/Alaskan	25	0.155	14	12%	7	0.159	4221	0.043	0	#####	0	#####	20	0.117	8	0.131		#####
Asian/Pacific Islander	3	0.019	1	1%	2	0.045	418	0.004	0	#####	0	#####	4	0.023	3	0.049		#####
Other/Multi-Racial	4	2%	2	2%	2	0.045	50	5E-04	0	#####	0	#####	4	0.023	2	0.033		#####
Ethnicity						0		0		#####		#####		0		0		#####
Hispanic	38	24%	30	26%	8	0.182	4207	0.043	0	#####	0	#####	38	0.222	11	0.18		#####
Non-Hispanic	122	76%	87	74%	36	0.818	92826	0.956	0	#####	0	#####	133	0.778	50	0.82		#####