



# Homeless Housing, Assistance and Prevention (HHAP) Grant Program

## Submission ID NOFA-HHAP00133

### Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Fresno City & County/Madera County CoC

Eligible Applicant Type:

Eligible Applicant Type Response: Continuum of Care

COC Number:

COC Number Response: 514

Eligible Applicant Email:

Eligible Applicant Email Response: lhaga@fresnocountyca.gov

Eligible Applicant Phone:

Eligible Applicant Phone Response: (559) 600-2335

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

County of Fresno Department of Social Services

205 W. Pontiac Way

Clovis, CA 93612

Is This a Government Entity?

Is This a Government Entity Response: Yes

### Primary Contact Information

Primary Contact Name:

Primary Contact Name Response: Laura Moreno

Primary Contact Email:

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Primary Contact Phone:

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## Authorized Representative Contact Information

Authorized Representative Name:

Authorized Representative Name Response: Laura Moreno

Authorized Representative Email:

Authorized Representative Email Response: lhaga@fresnocountyca.gov

Eligible Representative Phone:

Eligible Representative Phone Response: (559) 600-2335

## Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

## 1. Homelessness Response System Gaps Assessment

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When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
  - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer  
The assessment process used to determine current gaps in the region's homeless response system consisted of an analysis of the 2020 HUD homeless Point-in-Time Count (PIT), 2019 Continuum of Care Housing Inventory County (HIC), 2019 HUD Demographic Data, 2018 Longitudinal System Analysis data, HMIS Annual Performance Reports for Emergency Shelter, Transitional Housing (TH), Rapid Rehousing (RRH), Permanent Supportive Housing (PSH), Street Outreach, and Prevention/Diversion services. The regional partners also collected data on current and projected available funding for homeless services as well as homeless service program capacity across several housing interventions. 2020 PIT data was used to identify the number of individuals currently experiencing sheltered and unsheltered homelessness and establish the existing need for emergency shelter and street outreach services. 2019 HIC data was used in conjunction with a current assessment of program capacity not captured on the HIC, to help determine the overall capacity for ES, TH, RRH, PSH, and

Street Outreach programs. HMIS APR data was used to determine the current number of homeless individuals receiving services.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

The FMCoC has individuals in the roles of CoC member agency staff, the Board, and the General Membership with lived experience of homelessness. These individuals provide ongoing input in the analysis of where services are needed throughout the CoC. This occurs during monthly meetings of the Board and General Membership and as input on funding planning is requested and will have continued meaningful opportunities to inform HHAP-2 program implementation and broader system planning.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

The CoC recently convened a racial disparity analysis panel that included two African Americans and three Latinx (two of the largest minority populations in the region), all of whom have deep experience working with people experiencing homelessness in Fresno and Madera Counties. Several panelists at the racial disparity analysis meeting asked whether the CoC is equally skilled at communicating with all racial and ethnic groups – from the CoC's point of view, the CoC is actively distributing the message that services are available, but some sub-populations may not be receiving that message. Some panelists suggested that African American clients may assume that they are not going to receive services because of past experiences with violence from law enforcement officials and/or because needed services have repeatedly been unavailable in the past. There is often a history of justified mistrust. This can reduce clients' level of interest in cooperating with service workers.

One panelist pointed out that the primary source of data on outreach services is not necessarily reliable because it bundles together time spent on outreach, counseling, navigation, and transportation of clients. A recent time study indicated that only about 10% of hours described as “outreach” actually involve meeting with new clients and helping them access services. Even when outreach workers are available, the outreach team may not have enough diversity for all clients to feel comfortable accepting services. For example, there is currently only one youth outreach worker in the CoC, who is Caucasian. One of the major street outreach teams has only one African American, who was recently hired as the team’s new coordinator. Even where services are offered to people of all different backgrounds, services may be less accessible to certain populations if clients do not feel that they are able to trust and relate to their designated outreach workers. The CoC will continue to seek to provide meaningful and purposeful opportunities for organizations that have historically served communities of color to participate in system planning and HHAP-2 program implementation.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer  
2020 Continuum of Care Homeless Assistance Programs Homeless Populations and Subpopulation data was analyzed to assess gaps in access to emergency shelter and transitional housing among special populations including individuals with severe mental illness, substance use disorders, HIV/AIDS, and victims of domestic violence.

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer  
An assessment of recent homeless program data was conducted to identify racial disparities in both access to homeless services and exits to permanent housing from a selection of homeless programs across multiple service types (Emergency Shelter, Supportive Housing, Rapid Rehousing, Transitional Housing, and Street

Outreach). The assessment measured the percentage of enrollments in homeless services and exits to permanent housing by racial demographic categories as compared with these same measures for the entire homeless population.

Additionally, the CoC and its regional partners have committed to addressing the racial disparities in access to homeless housing and services and access to positive outcomes by planning to adopt the following strategies:

The CoC is developing a racial equity survey to be provided to both the CoC agency staff and clients to determine how many people in each job category (outreach worker, case manager, etc.) identify with each racial or ethnic group, and take affirmative steps to hire additional workers to shore up any deficiencies so that people from a wide variety of racial backgrounds will be able to identify with and feel comfortable with their service providers.

The CoC will host a community-wide training on cultural competence so that staff will be better able to approach people of different races using the best available approach. Although the FMCoC is relatively free of overt racial discrimination, true equality requires not just ignoring race or ethnicity, but seeing it, acknowledging it, and being cognizant that people of color have barriers, some of which are specific to their race or ethnicity. The CoC needs to ensure that it has the competency to deal with those issues.

The CoC will use HMIS to collect statistics on placements into permanent housing programs and on housing move-in dates, and follow up on any statistical patterns by interviewing case workers to determine what additional barriers to housing are most frequently experienced by clients of color.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer

Gap assessments are conducted annually through the CoC's evaluation of the Coordinated Entry System (CES) which analyzes the resources and accessibility of the current CES and the CoC NOFA scoring process which includes application of the New Housing Scoring Tool which examines gaps in the CoC's system of care and the development of CoC competition policies which provides instructions to the community's CoC funding review and rank panel on how to use the reallocation process to meet the identified gaps in the community's resources.

The CoC and its regional partners also participate in the Built for Zero initiative that conducts monthly gaps analysis of homeless resources in the community, including available housing inventory,

rate at which veterans are experiencing homelessness, and the amount of affordable housing in the region. Additional assessments are conducted periodically, such as the Barbara Poppe Street2Home report completed in 2018 and the 2016 update to the City of Fresno's 10 Year Plan to end homelessness, or as needed when developing funding and service plans for new and ongoing homeless service projects. More frequent community-wide 100 Day Challenges set focused homeless service goals, and closely monitor processes and results to inform programmatic strategies.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer  
Gap assessment findings are incorporated into the decision-making process for allocating new funding grants or making adjustments to regular annual funding allocations and awards. Gap assessments have been instrumental in motivating the development of low-barrier Triage Center model emergency shelter in the community and helped to identify and respond to service needs in existing homeless interventions.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer  
The County of Fresno, serving as the Administrative Entity for the Fresno Madera Continuum of Care, will collect monthly performance data through HMIS and supplemental reporting and will conduct bi-monthly contract monitoring meetings with the HHAP-2 funding subrecipients to measure the impact of HHAP-2 funds in addressing the identified gaps in the homelessness response system. Regular analysis of system-wide HMIS data will also help to provide a broad picture of the impact of HHAP-2 funding in addressing the gaps identified in the homelessness response system.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted

without a summary will not be accepted. Summaries must include, but are not limited to:

- a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

#### Homelessness Response System Gaps Question 2a - Begin Answer

The 2020 Homeless Point-In-Time count data shows that 3641 individuals are experiencing homelessness in the CoC's jurisdiction of Fresno and Madera Counties. Of the individuals experiencing homelessness in the CoC's jurisdiction, 2681 are unsheltered. The homeless services gap analysis also includes an exhaustive list of funding available in the jurisdiction used to provide housing and homeless services for homeless populations. The identified funding sources and corresponding funded or planned services include:

- 2018 HEAP CoC award: \$9,501,363
  - o Triage Centers Emergency Shelters
  - o Bridge Housing
  - o Site-based and tenant-based Rapid Rehousing
  - o Diversion Services
  - o Youth Bridge Housing
  - o Expanded CES Navigation (including Youth Navigation)
- 2018 CESH CoC award: \$1,563,085
  - o Site-based and tenant-based Rapid Rehousing
  - o Landlord Mitigation Fund
  - o Homelessness Planning
- 2019 CESH CoC award: \$879,281
  - o Rapid Rehousing
  - o Landlord Engagement Services
  - o Landlord Mitigation
  - o Homelessness Planning
- 2018 HCD ESG CoC award: \$285,252
  - o Rapid Rehousing
  - o Emergency Shelter
- County of Fresno PY 2018 ESG: \$239,466
  - o Rapid Rehousing
  - o Emergency Shelter
- County of Fresno PY 2019 ESG: \$245,607
  - o Rapid Rehousing
  - o Emergency Shelter
- County of Fresno PY 2019 ESG: \$282,746
- CoC, HCD ESG FY19-20: \$282,746
- County of Fresno, HHAP-1: \$2,325,640.36
  - o Rapid Rehousing



- o Emergency Shelter
- o Prevention/Diversion
- o Transitional Housing
- o Street Outreach
- County of Fresno, HHAP-2: \$1,063,150
- o Rapid Rehousing
- o Emergency Shelter
- o Permanent Supportive Housing
- CoC HHAP-1: \$2,954,437.15
- o Rapid Rehousing
- o Emergency Shelter
- o Prevention/Diversion
- o Transitional Housing
- CoC HHAP-2: \$1,397,933
- o Rapid Rehousing
- o Emergency Shelter
- o Street Outreach
- HUD CoC FY 2019: 10,662,667
- o Permanent Supportive Housing
- o Transitional Housing
- o Street Outreach
- o Rapid Rehousing
- o Homelessness Planning
- o HMIS Support
- County of Fresno, Transitional Housing Program, Round 1:  
116,000
- o Navigation?
- County of Fresno, Transitional Housing Program, Round 2:  
116,000
- o Navigation?
- County of Fresno, HDAP Round 1: \$755,864
- o Rapid Rehousing
- County of Fresno, HDAP Round 2: \$510,102
- o Rapid Rehousing
- County of Fresno, HDAP Round 3: \$476,815
- o Rapid Rehousing
- County of Fresno, CalWORKs HSP: \$1,463,251
- o Rapid Rehousing
- County of Fresno, Bringing Families Home: \$408,275
- o Rapid Rehousing
- County of Fresno, Home Safe Pilot Program: \$588,571
- o Prevention
- City of Fresno, HEAP: 3,105,244
- o Transitional Housing
- o Street Outreach
- o Emergency Shelter

- o Prevention/Diversion
- o Rapid Rehousing
  - City of Fresno, PY 2020 HOPWA: \$636,124
- o Transitional Housing
- o Other Services
- o Rapid Rehousing
  - City of Fresno, PY 2020 HOPWA TBRA: \$711,789
- o Rapid Rehousing
  - City of Fresno, PY 2020 ESG: \$762,981
- o Street Outreach
- o Rapid Rehousing
- o Prevention
  - City of Fresno, HHAP-1: \$6,158,246
- o Emergency Shelter
- o Street Outreach
- o Other Services
  - City of Fresno, HHAP-2: \$2,911,171
- o Emergency Shelter
- o Street Outreach
- o Other Services
- o Rapid Rehousing
  - City of Fresno, HOPWA-CV: \$92,574
  - County of Fresno, COVID-19 Emergency Homelessness Funding: \$382,080.59
- o Emergency Shelter
- o Other Services
  - CoC, COVID-19 Emergency Homelessness Funding: \$488,763.33
- o Emergency Shelter
- o Other Services
  - City of Fresno, COVID-19 Emergency Homelessness Funding: \$1,012,869.44
- o Emergency Shelter
- o Other Services
  - County of Fresno, Project Roomkey and Rehousing Strategy Funding: \$1,735
- o Emergency Shelter
- o Rapid Rehousing
  - County of Fresno, Project Homekey: \$15,329,402
- o Emergency Shelter
- o Permanent Housing
- o Supportive Housing
  - County of Fresno, CDBG-CV
- o Emergency Shelter
  - County of Fresno, HUD ESG-CV-1: \$846,921
- o Emergency Shelter

- o Rapid Rehousing
  - County of Fresno, HUD ESG-CV-2:\$3,371,431
- o Emergency Shelter
- o Rapid Rehousing
  - City of Fresno, HUD ESG-CV-1: \$1,998,334.50
- o Rapid Rehousing
  - City of Fresno, HUD ESG-CV-2: \$2,100,000
  - CoC, HCD ESG-CV-1: \$1,008,100
  - CoC, HCD ESG-CV-2: \$1,512,000
  - County of Madera, CDBG-CARES: \$275,338
- o Homeless Prevention
  - County of Madera, CSBG-CARES: \$280,274
- o Services Only
  - County of Madera, HUD ESG: \$277,240
- o Rapid Rehousing
- o Emergency Shelter
- o Street Outreach
- o Homeless Prevention
- o HMIS Support
  - County of Madera, Homeless Outreach Funding: \$231,000
- o Street Outreach
  - County of Madera, HHAP-1: \$411,434.26
  - County of Madera, HHAP-2: \$188,083.88
- o Emergency Shelter
- o Street Outreach
- o Rapid Rehousing
  - County of Madera, Kaiser Foundation Grant: \$90,000
- o Homeless Prevention
- o Street Outreach
  - County of Madera, HUD Permanent Supportive Housing: \$571,250
  - County of Madera, PATH: \$39,048
- o Street Outreach
  - County of Madera, CalWORKs HSP: \$482,549
- o Rapid Rehousing
  - County of Madera, Project Roomkey Round 2: \$45,178
- o Emergency Shelter
  - County of Madera, CALOES Shelter-based Domestic Violence Program: \$537,587
- o Emergency Shelter
  - County of Madera, CALOES Transitional Housing Program: \$123,114

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and

housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

An assessment of shelter access (both emergency shelter and transitional housing) among select special populations (adults with severe mental illness, adults with substance use disorder, adults with HIV/AIDS, and adult victims of domestic violence) showed that these populations do not access shelter at a lower rate than the overall homeless population. The overall sheltered homeless population represents 26% of the total homeless population. Our analysis shows that these groups access shelter at a higher rate relative to their share of the overall homeless population: Adults with a Serious Mental Illness (38%), Adults with Substance Use Disorder (108%), Adults with HIV/AIDS (564%), Adult Survivors of Domestic Violence (144%). However, data for these populations was limited – the analysis conducted may not reveal the full extent of challenges that these populations face in accessing shelter and other homeless services and did not address the housing placement and housing retention outcomes for these groups.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer As mentioned above, the assessment of homeless program data across Emergency Shelter, Supportive Housing, Rapid Rehousing, and Street Outreach found a significant disparity in homeless service enrollment among homeless individuals that identified as Asian, American Indian or Alaska Native, Native Hawaiian or Other Pacific Islander relative to their share of the overall homeless population. While the data sample is limited – only 95 of the 2042 individuals assessed fall into these groups – enrollment among Asian (50%), American Indian or Alaska Native (30%), Native Hawaiian or Other Pacific Islander (50%) populations fall far below enrollments among White (104%), Black or African American (126%), and Multiple Races (170%) populations experiencing homelessness. The analysis of exits to permanent housing from homeless service programs demonstrated a similar disparity between the percentage of exits to permanent housing among Asian (14%) and American

Indian or Alaska Native (14%) populations as compared with exits among White (35%), Black or African Americans (42%), and Native Hawaiian or Other Pacific Islander (37%) populations.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer

The gap analysis conducted for the HHAP-2 funding did not identify any other disparities in the delivery of homeless services.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer

The current need for each homeless service activity was developed using data from the community's By-Name List, which outlines the recommended interventions for homeless individuals receiving services through CES based on VI-SPDAT assessments and other measures of acuity. These recommended interventions have been extrapolated to the region's entire homeless population to provide an estimate of the current service needs in the community. The number of clients currently receiving services are based on the 2020 HMIS APRs for the period of 1/1/20 – 12/31/20.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	2681	1692	989
Rental Assistance	1567	1003	564
Supportive Housing (Permanent)	1602	1179	423
Outreach	2681	1808	873
Prevention/Diversion	371	25	346



## 2. Regional Resources Planning

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When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

The regional partners have increased coordination of the regional homeless since HHAP-1 through joint funding planning meetings and participation in the Street2Home planning committee to strategically address homelessness in the region. Examples of ongoing coordination include the collaborative planning efforts of the regional co-applicants to coordinate HEAP, HHAP, and COVID-19 response homelessness funding to establish services that meet the collective homeless response need of the region while minimizing overlap and duplication of services.

Regional Resources Planning Question 1 - End Answer





### 3. HHAP-2 Funding Plans

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When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

#### HHAP-2 Funding Plans Question 2 - Begin Answer

HHAP-2 funded operating reserves for supportive housing will help to support at the project Roomkey and Project Homekey funded Crossroads housing project. This will help to expand the available supportive housing units to be prioritized for the households staying at Project Roomkey sites. HHAP-2 funding will primarily be used to support ongoing Emergency Shelter/Interim Housing, Street Outreach, and Landlord Engagement projects. HHAP-2 funding will also be used to provide Rental Assistance/Rapid Rehousing, and other services tailored to homeless youth populations. Existing resources with an earlier expenditure deadline, including HEAP, CESH, Project Roomkey, and HUD ESG-CV funding awarded to local jurisdictions will be leveraged to provide Rapid Rehousing and other services to connect homeless clients with Project Roomkey permanent housing pathways. Services will focus on prioritizing and moving homeless clients from temporary congregate and non-congregate COVID-19 shelters to available permanent housing in the recently developed Homekey funded permanent housing programs or to permanent housing elsewhere in the community.

#### HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

#### HHAP-2 Funding Plans Question 3 - Begin Answer

Administrative costs include staff time to administer the HHAP-2 allocation and conduct monitoring and oversight of HHAP-funded projects. Administrative staff will collect monthly performance data through HMIS and supplemental reporting and will conduct bi-monthly contract monitoring meetings to monitor progress toward the jurisdiction's goals for HHAP-2 funding.

#### HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

#### HHAP-2 Funding Plans Question 3a - Begin Answer

No new staff will be employed to administer the HHAP-2 grant funding. However, .54 Staff Analyst FTE will be funded with the County allocation

and .72 FTE will be funded with the FMCoC Allocation. A total of 1 FTE Staff Analyst time will be dedicated to HHAP-2 Administration for the County allocation and 1 FTE Staff Analyst for the FMCoC allocation.

HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

.12 FTE Senior Staff Analyst and .07 FTE Program Manager will be leveraged for the County allocation and .13 FTE Senior Staff Analyst and .08 FTE Program Manager for the FMCoC allocation as well, to provide HHAP-2 Administration.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

In addition to the current HEAP funded services are providing Interim (Bridge) Housing designed to serve homeless youth populations, HEAP funded Rapid Rehousing and homeless coordinated entry system (CES) Navigation services have been leveraged to serve homeless youth. Dedicated homeless youth Bridge Housing services will be expanded through the CoC and County of Fresno HHAP-1 allocations to ensure youth have greater access to services and meet the needs specific to this population. HHAP-2 funds will be used in coordination with the County of Fresno Child Welfare Transitional Housing Program targeted to young adults (ages 18-25) experiencing or at risk of homelessness, with priority given to those formerly in the foster care or probation systems.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

The FMCoC has individuals in the roles of CoC member agency staff, the Board, and the General Membership with lived experience of homelessness. These individuals provide ongoing input in the analysis of where services are needed throughout the CoC. This occurs during monthly meetings of the Board and General Membership and as input on funding planning is requested and will have continued meaningful opportunities to inform HHAP-2 program implementation and broader

system planning. However, the CoC will take intentional steps to include members with lived experience in the program evaluation in the coming months, to inform any necessary adjustments to the program design.

HHAP-2 Funding Plans Question 5 - End Answer

## 4. HHAP-2 Goals

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Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

### **HHAP Programmatic Goals**

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	423					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	564					
# of individuals to be served	0	3	0	0	0	3

# of individuals to be placed into permanent housing	0	3	0	0	0	3
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	989					
# of individuals to be served	0	36	104	36	0	176
# of individuals to be placed into permanent housing	0	11	31	11	0	53

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	873					
# of individuals to be served	0	160	0	0	0	160
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

No additional goals have been identified.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

Systemwide goals remain largely unchanged from those identified in HHAP-1, with the following exceptions: after reviewing the efficacy of current Youth Bridge Housing programs supported by HEAP and HHAP-1 allocations, CoC HHAP-2 funds will refocus youth targeted services to connections to permanent housing through Rapid Rehousing services; CoC HHAP-2 funding will provide continuing support for rural outreach services currently supported by the County of Fresno's HHAP-1 allocation, which will be expended by the end of Fiscal Year 2021-22.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

Our data shows potential racial disparities in access to and delivery of homelessness services. By January 31, 2022, Fresno County, the Fresno/Madera CoC, and the City of Fresno will: 1) work closely with HCFC to clearly define the disparities and identify the specific interventions needed to reduce these disparities and 2) establish new measurable, outcomes-focused numeric goals to reduce the identified disparities and will provide those to HCFC by this date.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when

determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

Through the braiding of HHAP-2 and Social Services Funding, five youth households will be assessed for services, assigned a navigator and a case manager, and enter a rapid rehousing program for assistance with transitioning to permanent housing.

HHAP-2 Goals Question 1 - End Answer



## 5. Local Project Selection Process

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Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

HHAP-2 funding will be distributed to existing projects selected through previous procurement processes.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? No

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
  - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

In 2018, the County and City of Fresno and the FMCoC partnered to identify the needs of the community in an effort to address gaps in the homeless response system. In 2019, HEAP funding was utilized to address the gaps in services which included the need for low-barrier shelter and Rapid Rehousing. Since that time, significant investments were made in the infrastructure of four Triage Center/Emergency Shelters, Bridge Housing, and Rapid Rehousing projects, including a rural partner subcontract for Tenant-Based Rapid Rehousing in the small rural community outside of metropolitan Fresno of Selma. As these programs are still relatively new, and the County allows contracts for services of up to five years following a formal procurement, existing contracts will be leveraged

to continue services. The Outreach services funded through the FMCoC grant are provided through an existing agreement that includes a much greater scope of service than funded with HEAP that were procured through a request for proposal in 2020. This allows the CoC to leverage the infrastructure of the existing agreement to maximize funding. These are the most efficient use of the funding and ensures continuity of services for clients as we continue to evaluate the efficacy of these projects and assess the need for services beyond HHAP funding.

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer  
HHAP funded projects begin with coordinated entry assessment sites. Each site is open to the public flexible resources in the CoC enable client transportation as needed. In the coming year, the CoC will continue to share information regarding the assessment sites and how to access services to areas across the region with a focus on marginalized communities. Through partner input, recommendations for reaching underserved populations will be identified and employed as appropriate.

Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
  - i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer  
Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer  
Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

Local Project Selection Process Question b.i.v. - End Answer

- 2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

The local homelessness response system begins with the local Coordinated Entry System via the FMCoC assessment sites. This helps avoid duplication of services and allows for tracking and referral to the most appropriate homeless interventions. The four triage center/emergency shelters serve as assessment sites, along with other sites in the CoC. The FMCoC requires training and commitment to specific services for a partner agency to serve as an assessment site. This ensures a coordinated effort and consistency across the region. Assessment sites are published on the FMCoC website and shared with community partners for referral. Additionally, assessment site staff are informed of the social safety net providers and services and have the ability to connect clients with these resources as appropriate.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)	
<b>Local Project Selection Assessment Statement:</b> The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects.	Local Project Selection Assessment Response: <b>Yes</b>
<b>Local Project Selection Assessment Statement:</b> The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.	Local Project Selection Assessment Response: <b>Yes</b>
<b>Local Project Selection Assessment Statement:</b> The process will remove barriers to competitive participation by applicants representing marginalized communities.	Local Project Selection Assessment Response: <b>Yes</b>
<b>Local Project Selection Assessment Statement:</b> The process will use objective criteria to evaluate projects for funding.	Local Project Selection Assessment Response: <b>Yes</b>

**Local Project Selection Assessment Statement:** The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will be posted publicly on a platform that is accessible to the public.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will avoid conflict of interest.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: **Yes**

## 6. Racial Equity Efforts

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HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

### Racial Equity Efforts Question 2 - Begin Answer

The Fresno Madera Continuum of Care (FMCoC) believes to equitably serve new and/or prospective program participants, it is important to examine and advance solution for any inequities in the current system. As such, the FMCoC homeless response system is working on implementation of processes to ameliorate disparities in services and housing in our community utilizing the following strategies:

- Use of data to examine the Coordinated Entry System for bias in the process. An examination of the By Name List and resultant housing placement by race/ethnicity is being undertaken;
- A revised CES prioritization tool is being developed with both race/ethnicity and medical/other vulnerabilities to COVID-19 in mind;
- Convene staff, persons experiencing homelessness and community stakeholders to review policy and procedures for barriers that may cause a

specific group to avoid housing and other services, i.e. racial balance of program staff, rules on previous behavior, culturally biased dress codes;

- Program design
    - o Addressing discrimination in the housing market, i.e. landlord engagement
    - o Existence of culturally responsive community based supports
    - o Existence of culturally inclusive environment, i.e., what holidays are celebrated, bilingual signs;
  - Review data on who has been terminated for services, checking for disparities in who is terminated and why;
  - Provide anonymous ways for participants to give feedback on program experience, specifically racial and cultural experience.
  - Multilingual assistance: all County-administered subrecipient contracts require language access and most agencies assisting those experiencing homelessness employ staff proficient in the multiple languages spoken in this region. In addition, the community has partnership with translation services and other linguistic communities, i.e. Deaf and Hard of Hearing Center in Fresno. Assistance with application, accessing resources and housing units will be provided to all regardless of English proficiency.
- Multilingual assistance: all County-administered subrecipient contracts require language access and most agencies assisting those experiencing homelessness employ staff proficient in the multiple languages spoken in this region. In addition, the community has partnership with translation services and other linguistic communities, i.e. Deaf and Hard of Hearing Center in Fresno. Assistance with application, accessing resources and housing units will be provided to all regardless of English proficiency.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

While the County as Administrative Entity for the FMCoC employs a rigorous procurement process designed to provide an equal playing field for all applicants for any funding opportunity throughout the County, it is understood that in terms of achieving equity, notions of equality can be an impediment. Although no new procurements are planned for HHAP Round 2 funding specifically, in a continuing effort to combat this, when new homeless services are being procured with other funding, the County will make clear that it is seeking to award applicants that not only can perform the service requirements but either has already begun or has a credible plan to address the disproportionate impacts on marginalized communities and will scale scoring of applications accordingly. In instances where an existing program will be extended, the FMCoC will identify those organizations who work with

marginalized communities and develop plans to reach those in need of services and seek feedback from those who receive services in an effort to make improvements in the system. It should be noted that addressing disproportionality toward Black, Latinx, Asian, Pacific Islander and Indigenous communities in any of our local, and indeed in state and national, processes is a relatively new concept where local applicants may need assistance in crafting a response. The County will be sure to point those applicants to the library of resources on the web for guidance.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

The FMCoC is currently in the process of discussing racial equity in our community on many levels and has developed a survey for two primary audiences: our CoC partner agencies and persons experiencing homelessness – both sheltered and unsheltered. We seek to hear the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities on their thoughts regarding our current processes. It is only as we make those voices central can we undertake true change. Without those voices, we would implement perhaps condescending or patriarchal change, which would not engender the equity we seek.

The FMCoC would also like to invite at least two panelists to review applications for funding from the relevant community – those who are presently or who have experienced homelessness and are of the marginalized communities above. The FMCoC member agencies operate several housing and services programs for those experiencing homelessness and an outreach team who engages with those still on the streets. The FMCoC has an ample pool from which to choose.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

Typically, the procurement process involves sending notification to through the County procurement website, announcement at CoC meetings and notification through the 100+ person FMCoC listserv. The FMCoC leadership would encourage members and the listserv to share funding opportunities within their personal networks of smaller nonprofits, particularly those who serve marginalized communities. The County will identify non-traditional providers who can reach and serve the disproportionately impacted communities and add them to the vendor list to receive notification of any bids released for services.

The FMCoC is aware of non-traditional providers who are members of the CoC or are adjacent to the CoC through their work with other member agencies. These agencies would be encouraged to apply, perhaps in partnerships with larger agencies so that capacity – so often an issue – could be resolved. Similar partnerships will be encouraged with existing contracts as well.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

The FMCoC has a few outreach teams who service all parts of the County. These teams are primary in engaging with persons experiencing homelessness on the street and informing them of the services, including emergency shelter that are available. These teams will also transport persons to shelter locations where shelter staff are available for welcome and assistance to whatever services the individuals wishes to engage.

The FMCoC previously had some marketing materials in the form of 'flash cards' that can be given out on the streets, at businesses where persons experiencing homelessness often frequent, Department of Social Services locations, and Fresno's police department. This strategy may be employed again.

The Department of Social Services is developing a Desk Guide to ensure that all staff and partners who encounter persons experiencing homelessness are informed of how to access services available throughout the County.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

Again, in addition to the normal procurement process which may not always be accessed by these organizations, the FMCoC will reach out and encourage partnerships where the smaller organizations with relationships in communities of color can access grants with some of the capacity issues are shared with another larger provider.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer



Currently Fresno Housing – the FMCoC Collaborative Applicant – is undergoing agency-wide Diversity, Equity and Inclusion (DEI) work. Lessons learned and practices engaged in will be shared with the FMCoC. In 2019, Fresno Housing engaged in a series of thought-provoking, educational opportunities by sharing with the Fresno community various guest speakers on issues of health and socio-economic disparities, evictions (Matthew Desmond) and redlining policies (Richard Rothstein), and race inequities in homelessness (Jeff Olivet). The agency has also hired Ivy Planning Group, a leading diversity and inclusion firm that is coming alongside Fresno Housing to review its practices, strategies, policies, etc. through a DEI lens. The agency acknowledges those harms caused to Black, Latinx, Asian, Pacific Islander and Indigenous communities by past governmental policies of redlining and other systemically racist practices. It is believed that a comprehensive look at agency practices will better inform the work with those who are served. This view was arrived after extensive research via surveys and roundtables were conducted with Fresno Housing staff, residents/participants of housing programs, Board of Commissioners, agency partners and community at large. DEI strategies include increasing the power and influence of diversity through an increase in representation of race/ethnic diversity and other dimensions of diversity across the organization, especially at the leadership level.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

Data collection and analysis will be key in this area. In terms of data collection and reporting, the FMCoC relies on the Homeless Management Information System (HMIS). This system is used by U.S. Department of Housing and Urban Development to report on its CoC funded projects. In addition, the State of California has begun to require use of HMIS in its homeless programs; indeed the State is seeking to create an HMIS system for all California Continuum of Care. The By Name List (BNL) is another tool that will be employed. The BNL is a listing of all who are experiencing homeless and have touched our homeless response system in any way. This list is prioritized with housing referral and resource allotted to those most vulnerable by measure of an assessment tool, and in this moment a COVID vulnerability assessment has been created. Particularly, HMIS can be utilized to track by race both on the BNL, who is referred for housing and who is eventually housed. With this data and communication with those who we serve, ineffective strategies can be adjusted to improve outcomes.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
<b>Racial Equity Assessment Statement:</b> We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> We provide language interpreter/translator services for people who speak languages other than English.	Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We collect data on service-user or constituent satisfaction with our organization regarding racial equity.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> We have formal partnerships with organizations of color.	Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We allocate resources for engagement and outreach in communities of color.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> Racial equity and cultural competency training are offered to employees within the applicant's organization.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.	Racial Equity Assessment Response: <b>Implementing but could benefit from assistance</b>
<b>Racial Equity Assessment Statement:</b> We have convened and actively engage with a lived experience board that represents the population served.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.	Racial Equity Assessment Response: <b>Implementing but could benefit from assistance</b>
<b>Racial Equity Assessment Statement:</b> We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.	Racial Equity Assessment Response: <b>Implementing but could benefit from assistance</b>
<b>Racial Equity Assessment Statement:</b> Our work includes performance measures to determine how well we are doing to address racial disparities.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> We have developed and implemented a plan to address racial disparities in the homelessness response system.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> We host or participate in trainings dedicated to improving equitable outcomes.	

Racial Equity Assessment Response: **Planning to Implement**

## 7. Regional Collaboration and Partnerships

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HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

The CoC has approved participation of its Board Chair in the Street2Home Fresno County collective impact initiative. The Street2Home collective impact initiative will review and address the causes of homelessness and spearhead the development of affordable housing strategies. This organization allows for participating community stakeholders to more readily identify and align existing homeless resources and coordinate planning efforts to create long-term housing solutions throughout the region. A list of 14 homeless service priorities to strategically address homelessness countywide were identified by the Street2Home planning committee and were adopted by the CoC, County of Fresno, and the Fresno City Council.

Coordination and collaboration between the regional co-applicants in addressing homelessness has increased since the planning phase of HHAP-1. The regional co-applicants have committed to coordinating funding to provide complementary services to address the local homeless response needs and plan to braid HHAP-2 funding to provide future and ongoing services in the region. Additionally, the CoC, County of Fresno, City of Fresno, and County of Madera have collaborated in providing COVID-19 homelessness joint response through the coordination of services and funding available to respond to homeless populations impacted by the COVID-19 pandemic.

The CoC is committed to continuously improve the quality of data collected and shared in the CoC's HMIS. The Fresno Housing Authority, which serves as the CoC's lead HMIS agency, provides training and technical assistance to anyone using the HMIS for the Coordinated Entry System, who faces obstacles to inputting complete and accurate data, and may recommend and/or require technical assistance for service providers who receive a low score on automated data quality reports. All HHAP funded programs will

report client data into the CoC's HMIS to further strengthen data and information sharing between regional co-applicants.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

Funding plans are coordinated between regional partners through joint planning meetings. The focus of these planning meetings is to address each jurisdiction's priorities for how the funding is implemented and how it will meet the share of the regional need in addressing homelessness. Should changes to the funding plans occur, leadership for the regional partners is notified and the joint funding plan is updated to incorporate the added changes.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

The HHAP-1 joint funding and service planning efforts between regional partners has helped to strengthen partnerships and facilitate greater coordination between the regional jurisdictions. Through the HHAP-1 planning process, in recognition of the regional need for expanded emergency shelter capacity, the City of Fresno has committed to funding and administering 50 of the existing Navigation (Triage) Center beds currently funded by the CoC's HEAP allocation. The funding coordination between the City and CoC will ensure that this vital service continues at the capacity necessary to meet the community's needs.

The CoC and its collaborative partners have faced difficulties in navigating the varied processes of the local political bodies that will direct the use of HHAP funds and other homeless services funding. Each jurisdiction has its own process and priorities for how these funds will be implemented in their respective regions.

The Street2Home collective impact initiative will be instrumental in addressing and resolving barriers to effectively coordinating with regional partners. The foundational structure of the Street2Home includes representation from all the regional co-applicants, the Fresno Housing Authority, and representatives from philanthropy, the business community, this hospital system, and Fresno

County rural cities. Street2Home acknowledges that local jurisdictions will maintain control of their allocated funding, but aims to both foster better coordination between new and existing services and adopt shared homelessness priorities through an open forum for dialog between all local partners.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

HHAP-2 funding will help to bolster the ongoing partnerships developed in prior rounds of HCFC funding, namely HEAP and HHAP-1. In a continuation of their coordinated efforts from HHAP-1 funding planning, the CoC and County of Fresno will braid their HHAP-2 allocations to support ongoing Navigation (Triage) Center services in Fresno County. Additionally, the CoC has committed to providing additional support for County of Madera projects that will help to address their shared homeless response needs in the region. Greater efforts have been made in the HHAP-2 planning process to coordinate funding to address regional priorities and homeless response needs between the regional partners.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

Of the individuals experiencing homelessness in the CoC's jurisdiction, 2681 were unsheltered; approximately 74% of all homeless individuals in the CoC's jurisdiction are unsheltered, demonstrating a significant need for emergency shelter services and permanent housing solutions in the region. Over 62% of the individuals experiencing unsheltered homelessness in the CoC's jurisdiction are located in the City of Fresno. Correspondingly, the City of Fresno will assume administrative responsibilities and provide funding for a greater share of the Triage Center Emergency Shelter beds in the region. In addition to identifying homeless populations in regional partner jurisdictions, available and planned homeless service activities were reviewed for each jurisdiction and funding was allocated in alignment with both the needs of the respective jurisdiction and the available funding allocated to those jurisdictions to respond to the immediate and anticipated needs. In collaboration with the County of Fresno, the CoC will use its HHAP-2 allocation to provide ongoing funding to maintain the Navigation (Triage)

Center emergency shelter services established through CoC HEAP funding and expand support to services to Madera County and rural Fresno County.  
Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

The CoC allocated its HHAP-1 funding to provide ongoing funding for a continuum of homeless services that are designed to address the broader homelessness crisis across the CoC's jurisdiction of Fresno and Madera Counties. This continuum of services, currently supported by HEAP, and extended through HHAP-1 includes project-based and tenant-based Rapid Rehousing, operating subsidies for Navigation (Triage) Center emergency shelters, Transitional (Bridge) Housing, Youth Bridge Housing, and Prevention and Diversion services. HHAP-2 funding will be allocated to activities complementary to the planned HHAP-1 services as well as service planned with other available funding sources in the community provided, including those intended to respond to homelessness stemming from the COVID-19 pandemic (e.g. Project Roomkey, HUD ESG-CV, CDBG-CV). HHAP-2 funding will be used to provide ongoing support for Navigation (Triage) Centers/emergency shelters, including planned services in Madera County and rural Fresno County, and Street Outreach to rural homeless populations. Based on a review of HEAP funded Youth Bridge Housing program outcomes and input from youth-specific service providers, youth services provided through HHAP-2 will focus on rapid rehousing and housing navigation services.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

Regional partners are consulted on how the proposed changes may impact the shared regional homelessness response. Input from regional partners helps to inform decisions around regional funding needs, but ultimately the determination to reallocate funding to meet changing needs within the jurisdiction lies with the jurisdictional leadership.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

The FMCoC has found it challenging to pinpoint the needs of the region's youth. As a result, some of the interventions previously identified were underused. In the coming year, the FMCoC will work with partners and stakeholders to develop a youth-specific strategy to identify and address the needs of the youth in the region, including leveraging other available resources and funding through the Department of Social Services to increase program funding and employ innovative strategies to ensure the specific needs of youth are identified and accessed.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

Local partners that focus on serving homeless youth and providing youth-specific were included in the HHAP-2 planning group and provided their perspective and recommendations in supporting ongoing homeless youth services with HHAP-2 funds.

Regional Collaboration and Partnerships Question 9 - End Answer



## 8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p><b>Housing First Assessment Statement:</b> Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: **Yes**

**Housing First Assessment Statement:** Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: **Yes**

**Housing First Assessment Statement:** Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: **Yes**

**Housing First Assessment Statement:** Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: **Yes**

## 9. Expenditure Plan

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HHAP-2 Submission Expenditure Plan - NOFA-HHAP00133

CoC / Large City / County Name:

CoC / Large City / County Name Response: Fresno City & County/Madera County CoC

Administrative Entity Name:

Administrative Entity Name Response: County of Fresno Department of Social Services

Receiving Redirected Funds?

Receiving Redirected Funds? Response: No

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing		\$200,077.69					\$200,077.69
Rapid Rehousing: Youth Set-Aside		\$111,834.64					\$111,834.64
Operating Subsidies and Reserves		\$100,000.00	\$100,000.00	\$600,000.00	\$100,000.00		\$900,000.00

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach			\$200,000.00				\$200,000.00
Street Outreach: Youth Set-Aside							
Services Coordination							
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)				\$97,855.31			\$97,855.31

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$1,397,933.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$111,834.64

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

## 10. HHAP Round 2 Funding Plan 1

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Submission ID: NOFA-HHAP00133

### **Intervention Type:**

Intervention Type Response: Interim Housing (Operations)

### **Total Funds Requested:**

Total Funds Requested Response: \$900,000.00

### **HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response: \$900,000.00

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

### **Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response: 1330

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 2069

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response: 15

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response: 15

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response: 37

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response: The

Triage Center emergency shelter model provides a safe, supportive environment where residents will be provided with wraparound services to attain permanent housing by rebuilding their support network and addressing the issues that led to the episode of homelessness. Case management services are intensive and housing-focused, intended to quickly connect clients with permanent housing or bridge/transitional housing services while their permanent housing placement is being secured. Case management staff work with clients to develop a housing plan as soon as they enter the program and work with clients to leverage their existing resources

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

The proposed services consist of providing operating support for existing 24-hour Triage Center emergency shelter services in Fresno County currently supported by HEAP funding, that offer low-barrier access to dormitory or private accommodations with on-site, housing-focused services including diversion pre-screening, case management, housing search and placement, connection to community resources, and stabilization of health issues. Shelter beds are open to all who desire the service regardless of sexual orientation, marital status, or gender identification. Clients are allowed to enter shelter with their partners, possessions, and pets. Services provided will include:  
Emergency Shelter: 24-hour low-barrier emergency shelter beds. Basic shelter services will also include meals.

Case Management: Intensive case management services that focus on helping participants develop a housing plan and overcome barriers to attaining permanent housing. Participants that have been connected to a permanent housing intervention may be referred to a Bridge/Transitional Housing program to prepare to enter permanent housing.

Housing Search and Placement: Services and activities necessary to assist program participants in locating, obtaining, and retaining safe permanent housing.

Diversion Pre-Screening: All people who present for homeless services at Triage Center locations will be assessed for potential Diversion services.  
Stabilizing Health Intervention: Provide services for stabilization of client health issues, including substance use and mental health disorders.  
The requested funding will provide operating support for 40 Triage Center emergency shelter beds and case management services in Fresno County for a period of 6 months, 55 Triage Center emergency shelter beds and case management services in rural Fresno County for 12 months, and 4 Triage Center Emergency Shelter beds and case management services in Madera County for 36 months.

Funding Plan – Question 2 – Response Ends

- 3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

By maintaining the existing Triage Center emergency shelter beds in Fresno County, and leveraging existing CDBG resources to support Triage Center emergency shelter beds in rural Fresno County and Madera County, this intervention will help to address the significant need to provide emergency shelter for the substantial unsheltered population in the region. Housing focused case management services at Triage Center will provide an immediate path to connecting clients to permanent housing interventions.

Funding Plan – Question 3 – Response Ends

- 4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Triage Center services will be available to all homeless adults seeking shelter and services will be provided in a culturally and linguistically appropriate manner in order to help mitigate the disproportionate impact of homelessness on communities of color, including increasing access to shelter services and connections to permanent housing.

Funding Plan – Question 5 – Response Ends



**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Monthly performance data will be collected through HMIS and supplemental reporting; the County of Fresno Department of Social Services will conduct contract monitoring meetings at least bi-monthly with the HHAP-2 funding subrecipients to measure the impact of HHAP-2 funds in addressing the identified gaps in the homelessness response system.

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

This intervention will not specifically be targeted to youth experiencing homelessness, but will serve homeless youth (Age 18 -24), as the service is open to all homeless adults seeking shelter services.

Funding Plan – Question 7 – Response Ends

## 11. HHAP Round 2 Funding Plan 2

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Submission ID: NOFA-HHAP00133

**Intervention Type:**

Intervention Type Response: Outreach

**Total Funds Requested:**

Total Funds Requested Response: \$200,000.00

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response: \$200,000.00

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

HHAP-2 funding will be used to provide ongoing support for existing rural street outreach services currently supported by the County of Fresno's HHAP-1 allocation. Mobile teams provide outreach, engagement and linkage services to homeless individuals with serious mental illness that have not engaged in services in the rural and unincorporated regions of Fresno County. Rural outreach teams will utilize various engagement tools in the rural outreach program such as clothing, food, shoes, blankets, bus passes, hygiene kits etc. and address barriers to engagement such as transportation, pet care, property storage, etc.

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

The proposed intervention will help to address ongoing need for outreach services to the large unsheltered homeless population in the CoC's jurisdiction. While there are a number of outreach programs that provide services in metro areas of the CoC, outreach services to rural communities are limited. Continued support for the rural outreach services currently funded by the County of Fresno's HHAP-1 allocation will help to ensure that individuals experiencing homelessness in rural communities will have greater access to homeless services.

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

The proposed intervention will help to increase access to homeless services for communities disproportionately impacted by homelessness by providing culturally competent evidence-based or promising clinical services that are integrated with overall service planning, supportive housing, and employment support, and/or education goals. Outreach program staff will reflect the target population culturally (cultural, linguistic, ethnic, age, gender, sexual orientation) and other social characteristics of the community which the program serves. Outreach services will incorporate at all levels the importance of culture, the assessment of cross-cultural relations, vigilance towards the dynamics that result from cultural differences, the expansion of cultural knowledge, and the adaptation of services to meet culturally-unique needs.

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

County of Fresno Department of Behavioral Health (DBH) staff will provide oversight of the rural outreach program, conducting regular contract monitoring, and coordination with state agencies in regard to program administration and outcomes. Outcomes will be measured at least quarterly, and Outreach program administrative staff will meet with the DBH liaison on a monthly basis to discuss program client issues, concerns, measurable outcomes and reports, and any other items.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

This intervention is not targeted to youth experiencing homelessness.

Funding Plan – Question 7 – Response Ends

## 12. HHAP Round 2 Funding Plan 3

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Submission ID: NOFA-HHAP00133

**Intervention Type:**

Intervention Type Response: Rental Assistance

**Total Funds Requested:**

Total Funds Requested Response: \$88,243.05

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response: \$88,243.05

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

HHAP-2 funding will be used to support existing Landlord Engagement services. Landlord Engagement services are intended to provide outreach, recruitment, engagement, and support to landlords in the community; to utilize landlord relationships to build a broad housing inventory; to secure permanent housing placements for homeless individuals and families; and to liaise between landlords and those housed through the program if needed. The Landlord Engagement program positively market CoC clients as tenants to rental property owners in the community, with the goal of increasing access to rental units for homeless families. In addition, staff work to address landlord issues with the client directly, if the household placed through the program does not have case management through a CoC program. The program also provides tenant education to clients that have been identified as needing additional support to retain their housing. The program manages a local centralized housing inventory database of local landlords and property managers that are willing to work with the identified target population, as well as specific housing units. This listing is available to local homeless services agencies for locating housing placements for homeless individuals and families.

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

The proposed intervention will help to address the lack of affordable permanent housing available to homeless clients served by the CoC. Available housing stock is extremely limited in the community and households experiencing homelessness face significant barriers in accessing permanent housing. By positively marketing CoC clients as tenants to rental property owners in the community, the program will seek to increase access to rental

units for homeless families. Ensuring that sufficient affordable housing is available to CoC clients is vital to the functionality and effectiveness of rapid rehousing and other homeless service programs that seek to quickly connect clients to permanent housing.

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

The HHAP-2 Gap Analysis found that communities of color exit from homeless programs to permanent housing at a disproportionately low rate as compared with the broader homeless population. Landlord engagement services will help to connect those disproportionately impacted by homelessness with permanent housing by addressing discrimination in the housing market and developing a deeper housing inventory available to homeless CoC clients and facilitating broader access to landlords and rental properties that have been engaged to work with CoC clients.

Services will be provided in consultation with organizations who work with marginalized communities and will develop plans to reach those in need of services and seek feedback from those who receive services in an effort to make improvements in the system.

The service provider is required to provide language access and may employ staff proficient in the multiple languages spoken in the region. The community has partnerships with translation services and other linguistic communities, i.e. Deaf and Hard of Hearing Center in Fresno. Assistance with application, accessing resources and housing units will be provided to all regardless of English proficiency.

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

The County of Fresno Department of Social Services will conduct contract monitoring meetings at least bi-monthly with the HHAP-2 funding subrecipients to measure the impact of HHAP-2 funds in addressing the

identified gaps in the homelessness response system. The program will be required to meet the following outcomes annually:

Identify and make available 80 affordable housing units per year to CoC programs

and households.

Recruit a minimum of 10 new landlords per year, that have not rented to CoC clients or agencies

within the past twelve months.

Maintain a pool of at minimum 25 landlords to rent to CoC households on an ongoing basis.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

This intervention is not targeted to youth experiencing homelessness.

Funding Plan – Question 7 – Response Ends



### 13. HHAP Round 2 Funding Plan 4

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Submission ID: NOFA-HHAP00133

**Intervention Type:**

Intervention Type Response: Rental Assistance

**Total Funds Requested:**

Total Funds Requested Response: \$111,834.64

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response: \$111,834.64

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

HHAP-2 funding will be used to provide complementary Rapid Rehousing services in conjunction with the County of Fresno Transitional Housing Program (THP) that provides case management and navigation services for young adults (ages 18-25) experiencing or at risk of homelessness, with priority given to those formerly in the foster care or probation systems. Rapid rehousing services will provide temporary, medium-term financial assistance, combined with housing location and case management services, to help homeless youth obtain permanent housing and achieve long-term stability. CoC and County of Fresno HHAP-2 funding will be braided to provide ongoing support for THP.

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Through the braiding of HHAP-2 and Social Services Funding, five youth households will be assessed for services, assigned a navigator and a case manager, and enter a rapid rehousing program for assistance with transitioning to permanent housing.

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Services will be provided in consultation with organizations who work with marginalized communities and will develop plans to reach those in need of services and seek feedback from those who receive services in an effort to make improvements in the system

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Monthly performance data will be collected through HMIS and supplemental reporting; the County of Fresno Department of Social Services will conduct contract monitoring meetings at least bi-monthly with the HHAP-2 funding subrecipients to measure the impact

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

The program will provide developmentally appropriate case management and services, emphasizing client engagement and participation in the housing search process and prioritize client choice. Services will meet clients where they are by being sensitive and

Funding Plan – Question 7 – Response Ends

## 14. HHAP Round 2 Funding Plan 5

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Submission ID: NOFA-HHAP00133

### **Intervention Type:**

Intervention Type Response:

### **Total Funds Requested:**

Total Funds Requested Response:

### **HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

### **Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 15. HHAP Round 2 Funding Plan 6

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Submission ID: NOFA-HHAP00133

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends



**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 16. HHAP Round 2 Funding Plan 7

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Submission ID: NOFA-HHAP00133

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

**Homelessness Response Local Investment Plan**

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

<b>Applicant Name:</b>	Fresno Madera Continuum of Care (CA-514)
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**Part 1: Summary of Investment Plan**

1. Extend non-congregate and non-congregate shelter services to help mitigate impact of COVID-19 pandemic on local homeless population and meet ongoing regional need for low-barrier emergency shelter
2. Move households from established shelters and temporary COVID-19 shelters to permanent housing using short- and medium- term rapid rehousing assistance based on household need
3. Use rapid rehousing funds to permanently house individuals residing in congregate shelter or other temporary shelters, leveraging expanded permanent housing stock through project Homekey
4. Provide ongoing diversion services at "front door" of homeless system to minimize the inflow to homelessness.

**Part 2: Priority and Order of Use of Funding Sources**

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	HEAP (via HCFC)	Funding Source:	HEAP (via HCFC)	Funding Source:	CoC (via HUD)	Funding Source:	HEAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$5,014,841.00	Funding Amount:	\$1,339,804.00	Funding Amount:	\$5,964,300.00	Funding Amount:	\$1,000,000.00
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Bed	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	155.00	Number Assisted:	90.00	Number Assisted:	578.00	Number Assisted:	600.00
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Operations	Funded Activity:	Diversion
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	CoC Allocation	Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	PRK & Rehousing (via DSS)	Funding Source:	ESG-CV (via HUD)	Funding Source:	HHAP (via HCFC)	Funding Source:	Other
If Other, List:		If Other, List:		If Other, List:		If Other, List:	CESH (via HCD)
Funding Amount:	\$1,735,882.00	Funding Amount:	\$2,731,749.60	Funding Amount:	\$300,000.00	Funding Amount:	\$200,000.00
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	266	Number Assisted:	182	Number Assisted:	51.00	Number Assisted:	150.00
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	9/30/2022	Deadline for Expenditure:	6/30/2026	Deadline for Expenditure:	10/3/2024
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Operations	Funded Activity:	Diversion
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	HEAP (via HCFC)	Funding Source:	CoC (via HUD)	Funding Source:		Funding Source:	Other
If Other, List:		If Other, List:		If Other, List:		If Other, List:	CARES - CRF
Funding Amount:	\$1,480,000.00	Funding Amount:	\$1,773,729.00	Funding Amount:		Funding Amount:	\$500,000.00
Unit of Measure:	Bed	Unit of Measure:	Bed	Unit of Measure:		Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	37	Number Assisted:	534.00	Number Assisted:		Number Assisted:	100.00
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	12/31/2021
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	City of Fresno Allocation	Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:	ESG-CV (via HUD)	Funding Source:	Other	Funding Source:		Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:	CESH (via HCD)	If Other, List:		If Other, List:	
Funding Amount:	\$518,660.20	Funding Amount:	\$834,931.00	Funding Amount:		Funding Amount:	\$506,276.08
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	79	Number Assisted:	45	Number Assisted:		Number Assisted:	379.00

Deadline for Expenditure:		Deadline for Expenditure:	10/3/2024	Deadline for Expenditure:		Deadline for Expenditure:	6/30/2025
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	Diversion
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	CoC HHAP-1 Allocation
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)	Funding Source:		Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$4,590,564.03	Funding Amount:	\$839,965.88	Funding Amount:		Funding Amount:	\$ 297,723.92
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	100	Number Assisted:	45.00	Number Assisted:		Number Assisted:	221
Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:		Deadline for Expenditure:	6/30/2025
Funded Activity:	Operations	Funded Activity:		Funded Activity:		Funded Activity:	Diversion
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	City of Fresno HHAP-1 Allocation	Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	County of Fresno HHAP-1 Allocation

Continuum of Care Outcomes by Race and Ethnicity

Go to this link for an instructional video on how to complete this worksheet using Stella: <https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b> [loom.com]

Applicant Name: FMCoC CoC Name, if different:

Using data from Stella, please insert outcomes here from the FY18 submission:

	Head of Households Served in Any Project Type <sup>1</sup>		Served in Shelters & Transitional Housing <sup>2</sup>		Exiting to Permanent Housing <sup>3</sup>		Days Homeless <sup>4</sup>		Accessing Permanent Supportive Housing <sup>5</sup>		Returns to Homelessness <sup>6</sup>		Other Measure: _____		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
<b>Total</b>	1,828	100%	906	100%	1,028	100%	71	100%	609	100%	11	100%		#DIV/0!		#DIV/0!
<b>White, Non-Hispanic/Non-Latino</b>	632	35%	297	33%	325	32%	83	117%	222	36%	3	27%		#DIV/0!		#DIV/0!
<b>White, Hispanic/Latino</b>	627	34%	324	36%	381	37%	64	90%	200	33%	7	64%		#DIV/0!		#DIV/0!
<b>Black or African American</b>	421	23%	211	23%	240	23%	70	99%	136	22%	1	9%		#DIV/0!		#DIV/0!
<b>Asian</b>	20	1%	13	1%	13	1%	15	21%	4	1%	0	0%		#DIV/0!		#DIV/0!
<b>American Indian or Alaska Native</b>	64	4%	30	3%	39	4%	76	107%	19	3%	0	0%		#DIV/0!		#DIV/0!
<b>Native Hawaiian/Other Pacific Islander</b>	13	1%	6	1%	7	1%	111	156%	6	1%	0	0%		#DIV/0!		#DIV/0!
<b>Multiple Races</b>	49	3%	24	3%	21	2%	38	54%	22	4%	0	0%		#DIV/0!		#DIV/0!
<b>Unknown</b>	2	0%	1	0%	0	0%	0	0%	0	0%	0	0%		#DIV/0!		#DIV/0!