Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00080

Applicant Information

Eligible Applicant Name:
Eligible Applicant Name Response: Glendale CoC

Eligible Applicant Type:
Eligible Applicant Type Response: Continuum of Care

COC Number:
COC Number Response: 612

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Administrative Entity Name and Address:
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Is This a Government Entity?
Is This a Government Entity Response: Yes

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Applicant Redirections?

Applicant Redirections Response:
Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing HUD's seven system-level performance measures that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:

   a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

   Homelessness Response System Gaps Question 1a - Begin Answer
   For a discussion of identified gaps of the homelessness responses system, it is important to understand the Glendale Continuum of Care (CoC) in context. The Glendale CoC is part of Service Planning Area (SPA) 2 "San Fernando Valley" of eight (8) SPA that comprise Los Angeles County. In this configuration, Glendale CoC shares territorial borders with SPA 3 to the east (City of Pasadena) and SPA 4 to the south (Los Angeles) and west (West Hollywood). In addition, the population of Glendale represents approximately 2% of the population of Los Angeles County. The result is that local trends with regards to homelessness, housing costs, low-wage employment, and the COVID-19 pandemic since March 2020, have a "spill-over" effect on the Glendale CoC and should be taken in context.
   The most recent assessment process conducted by the Glendale CoC to identify gaps in homeless services is based, therefore, on the following sources:

- • Local trends identified by Glendale CoC partners as recently as December 2020;
- • Glendale CoC homeless and homeless services data from the 2019 Glendale CoC point-in-time (PIT) Homeless Count, the 2020 PIT Count and Housing Inventory Count, the 2019 Annual Performance Report, 2018 Longitudinal Systems Analysis (LSA) and Stella Reports, and a 2019 data-based assessment of racial disparities;
- • The most recent Client reports (January 2021) for the Glendale CoC COVID-19 Hotel/Motel projects that served 94 unduplicated Clients;
- • Trends for Los Angeles County regarding homelessness, homeless services, housing costs, low-wage employment and the COVID-19 pandemic.

Homelessness Response System Gaps Question 1a - End Answer

b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

The Glendale CoC has a Board that regularly convenes to provide direction, guidance and approvals for funding, strategic operational plans and coordination among CoC partners. The City of Glendale has instituted that a homeless or formerly homeless person needs to participate on the CoC Board for Glendale. In January 2021, a new Board member was officially welcomed as a Board member in this capacity. In addition, the majority of the Glendale CoC partner organizations have mandatory participation of homeless/formerly homeless persons in the decision-making process, policy-setting and in the provision of services, if appropriate. To cite current example, the lead agency for homeless individuals, Ascencia currently has outreach staff that were formerly homeless, and Family Promise of the Verdugos, the lead agency for families in the Glendale CoC, currently has case managers on the staff with lived experience of homelessness. In addition, the City of Glendale engages homeless and formerly homeless persons to conduct the annual PIT homeless counts.

Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and

inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

Given the relatively limited geographic dimension of the Glendale CoC, all homeless service providers in the City of Glendale participate in the Glendale CoC and take part in the Coordinated Entry System. It is necessary, however, for the Glendale CoC to institutionally establish a process through which organizations that serve ethnic groups are systematically consulted and provide input. The following are some of the steps that the City of Glendale, as a key partner in the Glendale CoC, is taking:

• In June 2020, the Coalition for an Anti-Racist Glendale was formed by community members, activists, educators, students, parents and faith leaders, to work towards a more just and equitable city by 2027 through systemic change in five areas: housing, employment, education, justice and health.

• One of the first efforts of the Coalition for an Anti-Racist Glendale was to urge the passage of a formal City resolution to acknowledge and apologize for the City of Glendale's documented history for the majority of the 20th century as a "sundown town". During that dark time, Black workers were asked to leave the City of Glendale by "sundown" or face violence by police or community members, were excluded from residing or purchasing property in Glendale through discriminatory language in property deeds and covenants, and were made to feel unsafe due to the presence of racist extreme groups who maintained active chapters and headquarters in Glendale. On September 15, 2020, Glendale City Council members acknowledged the city's history of racism and adopted the Sundown Town Resolution (8b2), making the City of Glendale the third former sundown town in the country to do so, and the first in California. Specifically, as part of this resolution, the City of Glendale has committed to review and revise its policies, procedures, ordinances, values, goals, and missions through an anti-racism stance.

YWCA of Glendale, one of the key partners of the Glendale CoC, leads an annual "Stand Against Racism" campaign. In 2021, this campaign will serve as a bridge through which organizations that provide services to communities of color, but that have not participated in the Glendale CoC, will be able to inform and provide perspective on the provision of services by the YWCA of Glendale, and the larger CoC more broadly.

Homelessness Response System Gaps Question 1c - End Answer

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have

been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer In addition to the identified gaps for population sub-groups described above, providing services to homeless or at-risk-of-homelessness individuals who are undocumented remains a challenge. Often, regulations and guidelines requiring potential clients to document lawful residency or immigration status excludes them from accessing services. One of the Glendale CoC partners, Catholic Charities of Los Angeles, provides assistance and homelessness prevention services without proof of lawful residence. This remains, however, a challenge given the demand and expected increase in demand for services.
Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer The Glendale CoC recently conducted a data-based assessment of racial disparities in September 2019. The assessment took national census data (American Community Survey [ACS]) from 2017 and 2018, and compared it with results for the most recent point-in-time count (PIT, 2019) and client information captured in HMIS for the Glendale CoC, in order to identify who is experiencing homelessness at disproportionate rates in the community. The results of this assessment are included later in this section of the Application.
Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer A service gaps analysis is annually conducted by the City of Glendale's Community Services and Parks (CSP) Department based on the annual PIT homeless count. In addition, potential issues in services and gaps are identified monthly through data reports from HMIS and routine monitoring meetings/calls with partners and funding Sub-Recipients. In addition, as described in other parts of this application, the annual report on Key Performance Indicators (KPI) allows the City of Glendale and CoC partners to identify medium-term trends and year-to-year differences in services delivered. With the COVID-19 pandemic, the City of Glendale is

considering organizing quarterly virtual round-tables/workshops in 2021 with CoC partners to identify common trends and issues in the demands and provision of services.
Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer As mentioned previously, the Glendale CoC Board convenes periodically to review and provide guidance regarding services, coordination and funding. For these meetings, in which the City of Glendale assumes the role of Secretariat, Board members receive briefing packets several days in advance to review. These packets will include one or more "Board Reports" drafted by City of Glendale staff that include relevant information on which the Board will be requested to motion and approve. In addition, and particularly when decisions regarding allocation of funding and awards to CoC partners are involved, organizations/CoC partners are invited to participate in Board meetings. As described in a later section of this Application, a Request for Proposals and a thorough evaluation process are systematically used by the Glendale CoC for funding priorities and funding award allocations. Furthermore, Glendale CoC partners hold monthly outreach, CES and HMIS collaboration meetings to review service delivery around the gaps analysis, current or potential funding gaps, housing gaps, and specific unmet needs for homeless services in the Glendale CoC. Recommendations that may impact policies and service delivery are submitted to City Council for approval.
Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer In the role of grant Recipient and Secretariat of the Glendale CoC Board funding recommendations, the City of Glendale conducts periodic and extensive monitoring with Sub-Recipients of funds – including HHAP-2 funds once these are obligated. This includes the following:
•   Bi-lateral virtual meetings with leadership/program/administrative teams of each Sub-Recipient to go over progress with regards activities, services and grant execution;

- • Virtual meetings every two weeks with Case Management and program staff to review status and progress of clients;
- • Review of Quarterly Progress Reports (QPR) from each grant Sub-Recipient that include technical information on service delivery and execution;
- • The review of monthly reports generated from HMIS to identify data quality issues, missing information and progress towards stated Outcomes;
- • Monthly tracking of progress regarding the Key Performance Indicators (KPI) for the Glendale CoC;
- • Annual Progress Report comprising Glendale CoC system performance as captured by KPIs.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

   a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

   Homelessness Response System Gaps Question 2a - Begin Answer
   Refer to Exhibit 2a

	January 2018 PIT Count	January 2019 PIT Count	January 2020 PIT
Total PIT Count of homeless persons	260	243	169
Emergency Shelter Total	52	55	47
Transitional Housing Total	52	41	47
Total Sheltered Count	104	96	94
Total Unsheltered Count	156	147	75

   Based on the surveys conducted during the most recent 2020 PIT homeless count, the following are some general demographic characteristics of the persons experiencing homelessness in Glendale CoC:
   • The majority (75%) are adults over the age of 18;

- Only a slight majority of those experiencing homelessness are male (59%);
- 15% of those surveyed identified as Black or African American;
- With regards to other groups, 4% identified themselves as American Indian or Alaskan Native
- Nearly half of the homeless (44%) identified themselves as Hispanic/Latino;
- Significantly, there was a large relative increase in the number of persons that identified themselves as veterans, eight (8) in 2020 compared with five (5) in 2019. This is something that the Glendale CoC will be examining more closely among partners in 2021, particularly in light of the COVID-19 pandemic.

For the provision of homeless services in Glendale CoC, the following sources are currently providing support to various activities implemented by the City of Glendale and CoC partners: Continuum of Care funding from HUD; Emergency Solutions Grant (ESG) and ESG-Coronavirus (ESG-CV) from HUD, California Emergency Solutions and Housing grant (CESH) from the California Department of

Housing and Community Development, Homeless Housing, Assistance and Prevention (HHAP) funding from the Homeless Coordinating and Financing Council (HCFC).

Homelessness Response System Gaps Question 2a - End Answer

b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer
Based on available data from 2018 and 2019 summarized in this sections, as well as the trends identified in the field by Glendale CoC partners, the effective provision of homeless services remains a particular challenge for the following groups:
- Veterans experiencing homelessness who have increased in number in the Glendale CoC despite decreasing trends for other groups;
- Victims of domestic violence who may be living under increased distress due to the "stay-at-home" orders and impacts of the COVID-19;

- • Individuals experiencing homelessness who may suffer from severe mental health challenges, acute and chronic medical conditions and substance-abuse disorders, particularly with regards to the resistance to accept services; and
- • Undocumented individuals and families who may be excluded from receiving homeless services due to program (documentation) requirements; and
- • Youth in transition remains to be a clearly felt "need" but one that has not been successfully quantified. This is definitely an area where we would work with CoC partners to ensure that HHAP-2 funding is not only executed, but serves to quantify and more robustly identify service disparities related to this group.

Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer
Please Refer to Exhibit 2c
Based on these results, assessment confirmed the following:
- • Although black citizens make up only 1.7% of the population according to 2018 U.S. Census data, this group is largely overrepresented in the homeless population:
  - - 15.3% of unsheltered persons counted in the 2019 homeless count;
  - - 27.5% of sheltered persons counted in the 2019 homeless count;
  - - 27.0% of all homeless persons entered into the local Coordinated Entry System;
  - - 25.8% of all homeless persons entered into HMIS.
- • Hispanic or Latino citizens represent 18.2% of the population according to 2018 U.S. Census data, but they account for:
  - - 38.2% of unsheltered persons counted in the 2019 homeless count;
  - - 51.6% of sheltered persons counted in the 2019 homeless count;
  - - 32.3% of all homeless persons entered into the local Coordinated Entry System;
  - - 36.8% of all homeless persons entered into HMIS.

Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer

Based on a review of Glendale CoC Annual Performance Report (APR) for 2019 and demographic information for 2018, the following aspects of service-delivery are salient and have prompted the City of Glendale to flag for particular follow-up once reports for 2020 are available:

• Whilst the percentage of adults who exited the Glendale CoC with increased earned income increased from 22% in 2018 to 53% in 2019, this trend is inverse for those adults who stayed in the system. For "adult system stayers", the percentage of adults who increased their earned income decreased from 8% in 2018 to 3% in 2019, and the percentage of adults who increased their non-employment cash income decreased from 1 in 4 (25%) in 2018 to fewer than 1 in 10 (8%) in 2019. This trend reflects a clearly identified need in the Glendale CoC to enhance efforts in assisting Clients with income-related services for both Rapid Re-Housing and Prevention.

• High incidence of first-time homeless: the percentage of persons receiving housing services for the first time not only stayed high but registered an upward trend, from 94% in 2018 to 96% in 2019. As indicated earlier in this Section, the number and percentage of first-time homeless individuals in Glendale CoC is expected to increase for 2020 and certainly for 2021.

• As reported earlier in this section, there are two important disparities identified with regards to particular groups who access homeless services during the year (2018): 1 in 4 were reported to be Black (25%) and 1 in 3 (33%) were reported to be Hispanic. One positive note is that of those Clients who exited to permanent housing in 2018, 33% were reported to being Black and an equal percentage (33%) Hispanic. This indicates that disparities in the provision of homeless services for the Glendale CoC are not dictated solely by racial or ethnic factors - alas, as discussed in other parts of this section, disparities do exist but they lie elsewhere.

Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer

The chart below was developed using available data, information and trends identified by partners in the Glendale CoC, and the following assumptions:

• The total number of Clients currently receiving services is taken as the "baseline" and quantified using the most recent and relevant data sources, as well as information from CoC partners.
• The following assumptions were used to quantify the total numbers of Clients currently in need of services (this includes those currently receiving services and those not receiving services currently but who are in need of services): Prevention/Diversion is estimated at 200% of those who currently receive homelessness prevention assistance; 100% those who are unsheltered will need PSH; we estimate an increase of 50% of Clients currently in need of Outreach and Prevention/Diversion services; for Interim/Shelter beds, this is based on the reported "wait list" by CoC partners, current data and the Clients currently housed by hotel/motel projects.
Based on our experience in the Glendale CoC related to the challenges in developing a robust "gaps assessment" and the diversity of methodological approaches possible, the City of Glendale is proposing to develop in 2021 a standardized methodology that we can implement with our CoC partners on an annual basis.
Please refer to Exhibit 2e for Gap Analysis Chart.
Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	300	169	131
Rental Assistance	220	110	110
Supportive Housing (Permanent)	227	170	57
Outreach	450	300	150
Prevention/Diversion	330	220	110

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a **Homelessness Response Local Investment Plan (Appendix A)** that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: $500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the **Homelessness Response Local Investment Plan** document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

   Regional Resources Planning Question 1 - Begin Answer
   The City of Glendale continues its participation in many city-wide groups focusing on solutions for homelessness. The San Fernando Valley Council of Government (SFVCOG) convenes monthly to discuss homelessness affairs and events in the SPA 2 community.
   The San Fernando Valley Council of Governments (SFVCOG) came into being with the adoption of the Joint Powers Agreement by the City and County of Los Angeles along with the cities of Burbank, Glendale, San Fernando and Santa Clarita. The Joint Powers Agreement establishes a Joint Powers Authority pursuant to Section 6500 et seq. of the California Government Code. The main purpose of the Council of Governments is

to develop and implement subregional policies and plans[SEP]that are unique to the greater San Fernando Valley region, and to voluntarily and cooperatively resolve differences among themselves. The members have determined that the public interest requires the establishment of an agency to jointly conduct studies and projects designed to coordinate and improve the common governmental responsibilities and services on a Valleywide and subregional basis. The COG is exploring areas of inter-governmental cooperation and coordination of government programs, and providing recommendations and solutions to problems of common and general concern to its Members.

City staff participate with the Service Planning Area (SPA) 2 workgroup convenes monthly to share program updates, challenges and new programs in the region. A recent partnership for the City of Glendale with LASHA for Project Room Key to which sheltered 60 homeless households considered high-risk for COVID-19.

The Glendale Continuum of Care (CoC) group convenes every other month with all community service agencies addressing homelessness in Glendale and the SPA 2 region. The CoC meeting agenda consists of new funding opportunities, resource sharing between agencies, updates from existing programs, and strategic planning for future funding opportunities.

The City of Glendale participates with LASHA CES Policy Council and workgroups and continues to partners with tri-city regional implementation of the HMIS system with LAHSA and the City of Pasadena, the CES Council for regional management in SPA 2. Through these partnerships, the City of Glendale has access to data to support how funding opportunities are prioritized.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 **Application Guidance** document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Funding Plan Template** **(Appendix B)** and **Expenditure Plan Template** **(Appendix C),** provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (**NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)

2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

The City of Glendale will prioritize HHAP funds to support the placement of 14 households in Project Room Key into permanent housing. The Request for proposals released to the Glendale community will identify the need for agencies to demonstrate how they will prioritize HHAP funds for Rapid-Re-housing and intensive case management needed to move households from project room key to permanent housing.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

   HHAP-2 Funding Plans Question 3 - Begin Answer

   The grant administration duties are project implementation including grant application submissions, request for proposal coordination, technical assistance for contracting and project set up, on-going project monitoring, participant file review to verify eligibility for HHAP project, billing review and approval, and HHAP reporting and monitoring.

   HHAP-2 Funding Plans Question 3 - End Answer

   Descriptions should include but are not limited to:

   a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.
   HHAP-2 Funding Plans Question 3a - Begin Answer

   The City of Glendale will allocate (.15 FTE) to support the implementation and oversight for the HHAP round II project.
   HHAP-2 Funding Plans Question 3a - End Answer

   b. Existing staff positions that will be leveraged to fulfill this need.
   HHAP-2 Funding Plans Question 3b - Begin Answer

   The Homeless Services Coordinator will oversee the HHAP round II projects for the City of Glendale. Community Services Manager will support the overall program. Housing Quality Standards Inspector will inspect all the housing units for the Rapid RE Housing Program.
   HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been

or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer
The City of Glendale will use HHAP funding to support continuation services for youth experiencing homelessness provided under the HEAP program. The lead youth services agency Glendale Youth Alliance (GYA) can use HHAP funds to support youth with or without children secure housing and employment necessary to sustain housing stability. Glendale Youth Alliance (GYA) services include paid work experience, employment skills training, and job placement assistance, GYA will provide rapid re-housing and motel voucher services for homeless youth ages 12 to 24.
HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer
The Glendale Continuum of Care (CoC)) promotes a community-wide commitment to end homelessness. The members of the Glendale CoC Board consist of community leaders and individuals with lived experience committed to ending homelessness. The Glendale CoC reviews all requests for funding applications and determines awards based on the strengthening of the application and the agency's prior experience serving the homeless community.
HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	57					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	110					
# of individuals to be served	24	0	0	0	0	24

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be placed into permanent housing	24	0	0	0	0	24

Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need *equity* this intervention	110					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	150					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

    HHAP-2 Goal Question 1 - Begin Answer
    ==No system-wide goals were identified. The City of Glendale will prioritize funding and assistance for people experiencing homelessness with a targeted focus to support those affected by COVID-19.==
    HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

    HHAP-2 Goal Question 1 - Begin Answer
    ==The HHAP round I application proposed homeless prevention and rapid re-housing programs. With COVID-19 on the rise in the community, the City of Glendale requested and was approved to revised the HHAP program budget to prioritize Rapid Re-Housing.==
    HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

    HHAP-2 Goal Question 1 - Begin Answer
    ==The City of Glendale data (from HMIS) has not (clearly) identified racial disparities in the jurisdictions, (however we recognize this data is limited to only show program participants and does not capture participants who may have opted out of services or who may choose to seek services with other providers). Homeless services are available to all homeless people in the community and do not discriminate based on age, gender or ethnicity. Emphasis on developing a racial disparity prevention plan for the Glendale CoC will implement starting with quarterly data review and evaluation of services provided by the racial demographics. The City of Glendale would welcome additional support in this area from the new consultants contracted by HCFC. (In response to the current civil unrest in our nation, the City of Glendale led efforts in Los Angeles County by establishing a Coalition for an Anti-Racist Glendale which immediately abolished city ordinances listing the City of Glendale as a "sundown" town. The City of Glendale Homeless Services team will be joining the==

Coalition for an Anti-Racist Glendale to ensure the services provided to the homeless community will be incorporated in the discussions surrounding anti-racism and changes made throughout the city. The Coalition will focus on the inclusion of minority businesses, hiring practices for the City of Glendale, and housing equity for all Glendale residents. In addition to joining the Coalition for an Anti-Racist Glendale, the Homeless services team will incorporate a review of homeless service agencies' staffing demographics during annual monitoring visits and quarterly review of any participants denied services by a non-profit provider. The goal of this review during monitoring will be to offer feedback on possible disparities or barriers. City of Glendale is hiring a new staff to lead the efforts in developing tools to evaluate Racial Equity and Disparity for both sheltered and unsheltered clients, including those outreach participants who are services resistant. YWCA of Glendale is also hiring a Director of Racial Equity. City being the SPA 2 will join the LAHSA's racial equity committee to ensure that regional programming and disparities are addressed within the SPA. The City of Glendale recognizes this as an ongoing and evolving initiative and has the full commitment from the City Council to build a better and more inclusive community for all.)
(The HHAP project for youth experiencing homelessness will be administered by Glendale Youth Alliance who has successfully provided support and resources in the community for over 20 years. GYA will provide homeless prevention and housing stability services that will enhance the existing GYA program services for youth. The HHAP program for youth will support 10 homeless youth with motel vouchers for up to 30 days while assisting with permanent housing placements
(By January 31, 2022, Glendale CoC will: 1) work closely with HCFC to clearly define any racial disparities and identify the specific interventions needed to reduce these disparities and 2) establish new measurable, outcomes-focused numeric goals to reduce the identified disparities and will provide those to HCFC by this date.)
HHAP-2 Goals Question 1 - End Answer

4.   At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer
The HHAP project for youth experiencing homelessness will be administered by Glendale Youth Alliance who has successfully provided support and resources in the community for over 20 years. GYA will provide homeless prevention and housing stability services that will enhance the existing GYA program services for youth. The HHAP program

==for youth will support 10 homeless youth with motel vouchers for up to 30 days while assisting with permanent housing placements.==

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

   Local Project Selection Process Question 1 - Begin Answer
   As stated in the HHAP Round I application, the City of Glendale conducts a formal Request for Proposal format requiring details on agency experience and capacity, clear project description, design narrative for the use of HHAP funds, summary of program readiness, past project performance, past performance narrative and outcomes, budget details and narratives, organization financial stability and organization background.
   Local Project Selection Process Question 1 - End Answer

   Will subcontractors be utilized? Yes

   a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
      i. Description of why this is the best funding plan for the community; and

         Local Project Selection Process Question 1a.i. - Begin Answer
         Local Project Selection Process Question 1a.i. - End Answer

      ii. Description of how applicants will ensure equitable access to services funded.

         Local Project Selection Process Question 1a.i.i. - Begin Answer
         Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:

    i. What is the process and timeline for project selection?

        Local Project Selection Process Question 1b.i. - Begin Answer
The Request for Proposal process will begin when notification of the HHAP Round II application approval. The City of Glendale provides notification of funding available to all SPA 2 partners. All proposal packets submitted with all required documentation will be submitted for review and ranking by the City of Glendale Continuum of Care Board of Directors includes members with lived experience. CoC Board will conduct in-person interviews with representatives for each agency to discuss proposal submission and prepare scoring based on proposal criteria.
        Local Project Selection Process Question 1b.i. - End Answer

    ii. How will the applicant encourage new partners to participate?

        Local Project Selection Process Question 1b.i.i. - Begin Answer
To ensure a successful Request for Proposal process and award funding to the most qualified partners, the city project manager will conduct HHAP workshops for local agencies to address questions and provide technical support for the applicants before the proposal deadline. As the City receives additional funding for homeless services the ability to offer more awards and build the Glendale CoC.
        Local Project Selection Process Question 1b.i.i. - End Answer

    iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

        Local Project Selection Process Question 1b.i.i.i. - Begin Answer
In addition to having people with lived experience on the CoC Board of Directors, there are a number of organizations in the continuum of care who employ people with lived experiences.
        Local Project Selection Process Question 1b.i.i.i. - End Answer

    iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

==The current request for proposal process is open to all eligible non-profits in the San Fernando Valley SPA 2 region. The Glendale CoC has representation across all communities to ensure equity.==

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

==The City of Glendale established the Continuum of Care to promote and lead community-wide efforts to end homelessness in the City of Glendale.   The City communicates with partners in SPA 2 for any available funding opportunities, however, priority is given to the people experiencing homelessness in Glendale.==

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: ==Yes==
Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: ==Yes==
Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: ==Yes==
Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: ==Yes==
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: ==Yes==
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. Local Project Selection Assessment Response: ==Yes==

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will avoid conflict of interest.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.
Local Project Selection Assessment Response: <mark>Yes</mark>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Racial Demographic Data Worksheet** (**Appendix D**), please provide the Continuum of Care Outcomes by Race and Ethnicity.

2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

   Racial Equity Efforts Question 2 - Begin Answer
   The Glendale Coordinated Entry System (CES) operates to promotes fair and open access to all available housing and services within CES. The system affords all eligible persons access to CES processes regardless of race, color, national origin, religion, sex, age, familial status, disability, actual or perceived sexual orientation, gender identity, marital status, immigration status, or limited English proficiency. Additionally, CES processes ensure all people experiencing homelessness in different populations and subpopulations including people experiencing chronic homelessness, veterans, families with children, youth, persons involved with the criminal justice system, and persons who are fleeing, or attempting to flee, domestic violence, sexual assault, dating violence, stalking, or other dangerous or life-threatening conditions including human trafficking, will have fair and open access to the coordinated entry process.

The Glendale CES will not use data collected from the assessment process to discriminate against anyone. The Glendale CES will not prioritize individuals or households for housing and services on the exclusive basis of characteristics or protected classes outlined in the CES Nondiscrimination Policy.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer
In light of the current world pandemic COVID-19, the City of Glendale has prioritized all current funding opportunities to address the needs of people "at-risk" or experiencing homelessness.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer
The City of Glendale considers all voices essential in developing approaches to reducing and ending homelessness. The Glendale Continuum of Care (CoC) consists of community partners that employ or use volunteers of all voices White, Black, Latino, Asian, Pacific Islander, and indigenous people who participate in annual point in time homeless counts and community partner meetings.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer
Not Applicable. The City of Glendale funding is used to serve the entire community.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

The Glendale CES shall affirmatively market housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, age, familial status, disability, actual or perceived sexual orientation, gender identity, marital status, immigration status, limited English proficiency or who are least likely to apply in the absence of specialized outreach to promote every individual's participation in CES.

All promotional materials (both printed materials and digital media) describing CES services, processes, and policies shall include clear and concise language directly describing how CES processes are available to all eligible persons regardless of race, color, national origin, religion, sex, age, familial status, disability, actual or perceived sexual orientation, gender identity, marital status, immigration status, limited English proficiency, or are least likely to apply in the absence of special outreach or accommodation. CES participating agencies are required to market their housing and supportive services to eligible persons regardless of race, color, national origin, religion, sex, age, familial status, disability, actual or perceived sexual orientation, gender identity, marital status, immigration status, limited English proficiency, or who are least likely to apply in the absence of special outreach.

All CES participating agencies shall retain copies of marketing materials with evidence of affirmatively furthering fair and equal access to all CES processes. Copies of marketing materials are provided upon request by funders, partners, and participants in CES services.

Access is the entry point or process that allows persons experiencing homelessness into the crisis response system. There are many ways for a person(s) experiencing homelessness to learn about and enter the Glendale CES.

Before attaining access, individuals or households might encounter a referral partner – an entity or agency that can direct a person experiencing a housing crisis to a CES access point. Examples of referral partners include medical providers, law enforcement, Continuum of Care partner agencies, and the Public Library. Though referral partners may not secure access for an individual or household, they play a critical, guiding role in moving those person(s) toward CES resources.

Participants are not required to engage with a referral partner to access CES and can instead bypass this step and directly go to the CES Lead.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

All resources for people experiencing homelessness in the Glendale community are open to all organizations regardless of size. Resource allocations

==are based on organization capacity and experience working with the homeless community regardless of organization size.==

    Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

    Racial Equity Efforts Question 8 - Begin Answer

==As mentioned in section one, The Glendale City Council voted unanimously in September 2020, to adopt a resolution affirming Glendale's racist past, including acknowledging that it was a "Sundown Town," apologizing for the pain caused by its past and vowed to move forward in an actively anti-racist, inclusionary direction. The city supports the Coalition for Anti-Racist in Glendale, a group of committed community members, activists, educators, students, parents, and faith leaders who will work to address systemic racism and inequities in our community. The community collective is dedicated to creating a more just and equitable Glendale by 2027 by advancing systemic change in five key areas: housing, employment, education, justice, and health.==

    Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

    Racial Equity Efforts Question 9 - Begin Answer

==The Glendale CES will not use data collected from the assessment process to discriminate against anyone. The Glendale CES will not prioritize individuals or households for housing and services on the exclusive basis of characteristics or protected classes outlined in the CES Nondiscrimination Policy. (The City of Glendale welcomes the opportunity to participate in available TA from the state to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning.)==

    Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.   Racial Equity Assessment Response: ==Implementing but could benefit from assistance==
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.   Racial Equity Assessment Response: ==Implementing but could benefit from assistance==
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.   Racial Equity Assessment Response: ==Implemented==

Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We have formal partnerships with organizations of color. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

   Regional Collaboration and Partnerships Question 1 - Begin Answer
   The City of Glendale collaborates with the County of Los Angeles, Los Angeles Homeless Service Authority, CoC's from Pasadena, City of Los Angeles, and Long Beach. This collaboration shared information and resources in the preparation of HHAP Round I and Round II funding applications. This collaboration occurred using zoom meetings on three occasions before the application deadlines. Each organization discussed the priorities for HHAP and other homeless funding sources and the gap assessments and how to move forward and collaborate on future methodologies to explore.
   Due to the covid-19 pandemic, the annual homeless point in time count will only include sheltered people in the community for 2021. The unsheltered homeless population count will not be updated in 2021. Any funding decisions using the point of time count will use the 2020 point-in-time count for unsheltered people.   The Los Angeles Homeless Services Authority compiles data from all four CoC's in LA County annually and publishes the Los Angeles Homeless Data report which addresses the status of homelessness in the entire region.
   Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

   Regional Collaboration and Partnerships Question 2 - Begin Answer
   The City of Glendale participates in the CoC collaborative group for Los Angeles County, the Los Angeles County Homeless Initiative committee, and the LA County CES Collaborative. These forums allow for collaboration and

resource sharing with planning around funding such as HHAP. The Los Angeles County Homeless initiative committee has convened several times to discuss the HHAP application submission and how each CoC will be using the HHAP resources. Due to the COVID-19 pandemic, many CoC partners will use HHAP funding to support Rapid- Rehousing for people currently in Project Room Key. The committee would be updated if the priorities for the HHAP funding changed during monthly conference calls.
Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer
The collaboration between the City and County organizations for HHAP and other homeless funding sources for Los Angeles County are successful because of; peer to peer learning, support during challenges faced by the covid-19 pandemic, and the opportunity to share resources and referrals in the community. Barriers faced are related to housing inventory and the need for additional funding for homeless services. The City of Glendale represents 1% of the homeless population in Los Angeles County and state and federal funding is often based on the homeless count.
Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer
The HHAP funding is prioritized for Rapid-Re-Housing in Glendale to support the population transitioning from project room key into permanent housing. The County of Los Angeles is leveraging HHAP Round I and Round II to support the decrease in local Measure H: Homeless Initiative funding which is impacted by Covid-19.
Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

The 2020 Homeless point in time count for Los Angeles County showed 66,436 sheltered and unsheltered homeless people in the community. The San Fernando Valley SPA 2 reported 9,277 sheltered and unsheltered homeless people in the area. Glendale is part of the SPA 2 region and reported 169 sheltered and unsheltered homeless people in Glendale is less than 1% of Los Angeles County and 2% of the SPA 2 region.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer
Due to the impact of the COVID-19 pandemic in Los Angeles County and the dramatic drop in Measure H revenue, the Board of Supervisors has authorized use of HHAP Round I & II funds to support budget short-falls in Measure H strategies. The county projects a short-fall in Measure H funding in the fiscal year 2021-2022 directly related to reduces sales taxes in Los Angeles county. The county approved the redirection of $54.9 million in County HHAP funding to mitigate the impact from the drop in Measure H funding for 2021-2022.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer
Los Angeles County has many collaborative groups that discuss the homeless crisis in the community. The City of Glendale participates in the county continuum of care and provides updates on events in the Glendale community. Changes in our priorities for the HHAP funding will be communicated with the Glendale CoC, City Council and the San Fernando Valley Council of Governance (SFVCOG).

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer
Los Angeles County has outlined a comprehensive youth strategy as part of the Measure (H) Homeless Initiative Strategy E14.   Measure H's budget for TAY services is $14,499,000, of which $9,401,000 of HHAP funding will be used to support the youth strategy. The funding will strengthen the collaboration

between the County and community-based agencies providing service for homeless youth resulting in:
(1) The development of strategies to better coordinate services, resources, and funding for TAY experiencing homelessness and housing instability;
(2) Identification of additional system gaps and solutions to fill those gaps; and
(3) Bringing to scale solutions and best practices that meet the housing and service needs of TAY experiencing homelessness and housing instability.
Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer
To develop the recommended Measure H strategies, the Homeless Initiative conducted 18 policy summits brought together 25 County departments, 30 cities and other public agencies, and over 100 community partners and stakeholders. These policy summits resulted in 48 recommended strategies divided into six areas are each key to combating homelessness: • Prevent Homelessness • Subsidize Housing • Increase Income • Provide Case Management and Services • Create a Coordinated System • Increase Affordable/Homeless Housing. During the policy summits, community leaders for the TAY community-based organization have opportunities to share best practices, challenges, and innovations to support services for the TAY population.
Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." Housing First Assessment Response: Yes
Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes
Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes
Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes
Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes
Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided. Housing First Assessment Response: <mark>Yes</mark>

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00080

CoC / Large City / County Name:
CoC / Large City / County Name Response: <mark>Glendale CoC</mark>

Administrative Entity Name:
Administrative Entity Name Response: <mark>City of Glendale</mark>

Receiving Redirected Funds?
Receiving Redirected Funds? Response: <mark>No</mark>

Total Redirected Funding:
Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing		$220,000.00	$-				$220,000.00
Rapid Rehousing: Youth Set-Aside		$20,000.00					$20,000.00
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination							
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)		$12,500.00					$12,500.00
Administrative (up to 7%)		$17,500.00					$17,500.00

<u>TOTAL FUNDING ALLOCATION:</u>
Total Funding Allocation Response: $250,000.00

<u>TOTAL YOUTH SET-ASIDE (at least 8%):</u>
Total Youth Set-Aside (at least 8%) Response: $20,000.00

<u>EXPENDITURE PLAN COMMENTS:</u>
Expenditure Plan Comments Response:
The HMIS Administrator will set up and monitoring all new and existing homeless services projects in the City of Glendale. The HMIS Administrator will staff all local and regional HMIS system workgroups and be the key liaison for the state HDIS system im
The Youth Set-Aside will be used to support new and existing non-profits servicing homeless youth with case management, motel vouchers, employment referrals, training, and other resources necessary to move them closer to permanent housing.

10.   HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00080

Intervention Type:
Intervention Type Response: <mark>Rental Assistance</mark>

Total Funds Requested:
Total Funds Requested Response: <mark>$220,000.00</mark>

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response: <mark>$220,000.00</mark>

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
The City of Glendale will prioritize the round two HHAP allocation to support rapid re-housing programs for individuals and families experiencing homelessness in the community. The City of Glendale will prioritize funding for the Glendale community focusing on the 14 households in Project Room Key. Service providers awarded HHAP funding will provide housing navigation, intensive case management, and financial literacy to support housing stability.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
The City of Glendale faces challenges of affordable housing in the community. Based on the 2020 point in time homeless count, the majority of the homeless community in Glendale are long-time residents of the community and experienced homelessness due to rising rents, loss of employment, and medical conditions. The 2020 homeless count also revealed the average income for the homeless community in Glendale is less than $1,000 per month. The HHAP allocation will support financial assistance for short-term rental subsidies up to 24 months plus intensive case management to focus on housing stability.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
While the City of Glendale does not currently require all sub-recipients of HHAP funds to examine their data to determine racial disparities, this will become a key element in future monitoring and review of HHAP programs
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Sub-Recipients of any federal, state and local funding are required to submit quarterly performance reports used to review outcomes and status of the proposed projects. The sub-recipients will also undergo formal on-site or desktop monitoring by the City of Glendale annually.
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
The Glendale Youth Alliance is the lead agency in the community providing employment search, internships, job training, case management, educational resources, and health services. The Glendale Youth Alliance staff creates a safe place for youth to go and staff engage with youth in the community to build relationships and identify any youth experiencing homelessness.
Funding Plan – Question 7 – Response Ends

11.   HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00080

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

12.   HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00080

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

13.   HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00080

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

14.   HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00080

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

> 1. Rapid rehousing
> Rapid rehousing response:
>
> 2. Operating subsidies
> Operating subsidies response:
>
> 3. Street outreach
> Street outreach response:
>
> 4. Services coordination
> Services coordination response:
>
> 5. Systems support
> Systems support response:
>
> 6. Delivery of permanent housing
> Delivery of permanent housing response:
>
> 7. Prevention and diversion
> Prevention and diversion response:
>
> 8. New navigation centers and emergency shelters
> New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

> # of available shelter beds
> # of available shelter beds response:
>
> # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
> # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:
>
> Shelter vacancy rate (%) in the summer months
> Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

15.   HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00080

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

16.   HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00080

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

> 1. Rapid rehousing
> Rapid rehousing response:
>
> 2. Operating subsidies
> Operating subsidies response:
>
> 3. Street outreach
> Street outreach response:
>
> 4. Services coordination
> Services coordination response:
>
> 5. Systems support
> Systems support response:
>
> 6. Delivery of permanent housing
> Delivery of permanent housing response:
>
> 7. Prevention and diversion
> Prevention and diversion response:
>
> 8. New navigation centers and emergency shelters
> New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

> # of available shelter beds
> # of available shelter beds response:
>
> # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
> # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:
>
> Shelter vacancy rate (%) in the summer months
> Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	(enter drop down)

Part 1: Summary of Investment Plan

1. 1. Support Existing Permanet Supportive Housing and Shelter Plus-Care housing units for the City of Glendale

2. 2. Priortize CESH and HHAP resources to support re-housings individuals and households currently in Project Room Key sites in Glendale into permanent housing units.

3. 3. Provide well-targeted homelessness prevention assistance to individuals and families who are most likely to become homeless due to COVID-19

4. Investment Plan excludes funding for CES Re-Allocations, HMIS, and Administration funding

Part 2: Priority and Order of Use of Funding Sources

Non Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	CoC (via HUD)	Funding Source:	CoC (via HUD)	Funding Source:	CoC (via HUD)	Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	$1,257,377.00	Funding Amount:	$379,133.00	Funding Amount:	
Unit of Measure:		Unit of Measure:	Unit	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	89.00	Number Assisted:	89.00	Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	5/31/2022	Deadline for Expenditure:	5/31/2022	Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Other	Funded Activity:	Other	Funded Activity:	
If Other, list:		If Other, list:	Short-term & Permanent	If Other, list:	Services & Operations	If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	Permanent supportive Housing, Shelter Plus Care and Rapid Re-Housing programs	Narrative Description (Optional):	Permanent supportive Housing, Shelter Plus Care and Rapid Re-Housing programs	Narrative Description (Optional):	
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	ESG (via HUD)	Funding Source:		Funding Source:		Funding Source:	ESG (via HUD)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$126,996.00	Funding Amount:		Funding Amount:		Funding Amount:	$31,027.00
Unit of Measure:	Bed	Unit of Measure:		Unit of Measure:		Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	61.00	Number Assisted:		Number Assisted:		Number Assisted:	40.00
Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	6/30/2022
Funded Activity:	Services	Funded Activity:		Funded Activity:		Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	45-Emergency shelter beds for individuals and families; 16-Emergency Shelter Beds for Domestic Violence Survivors	Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	Loaves and Fishes prevention program direct financial assistant to forty low income households
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	ESG-CV (via HUD)	Funding Source:	ESG-CV (via HUD)	Funding Source:		Funding Source:	ESG-CV (via HUD)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$227,636.00	Funding Amount:	$360,795.24	Funding Amount:		Funding Amount:	$1,791,611.76
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	83.00	Number Assisted:	80.00	Number Assisted:		Number Assisted:	145.00
Deadline for Expenditure:	9/30/2022	Deadline for Expenditure:	9/30/2022	Deadline for Expenditure:		Deadline for Expenditure:	9/30/2022
Funded Activity:	Services	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Outreach, Housing Navigation and Emergency Shelter Staffing	Narrative Description (Optional):	Rapid Re-Housing for Homeless families affected by COVID-19	Narrative Description (Optional):		Narrative Description (Optional):	Homeless Prevention program for individuals and families; prioritizing households affected by COVID-19; A portion $1.2 million is pending Round II ESG-
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	

Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)	Funding Source:		Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	181,816.00	Funding Amount:	422,079.00	Funding Amount:		Funding Amount:	56,105.00
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	215	Number Assisted:	17	Number Assisted:		Number Assisted:	19
Deadline for Expenditure:	06/30/2022	Deadline for Expenditure:	06/30/2022	Deadline for Expenditure:		Deadline for Expenditure:	06/30/2022
Funded Activity:	Services	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Outreach and Housing Navigation	Narrative Description (Optional):	Rapid Re-Housing for Homeless youth, individuals and families affected by COVID-19	Narrative Description (Optional):		Narrative Description (Optional):	Homeless Prevention program for families; prioritizing households affected by COVID-19
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	Other	Funding Source:	CDBG (via HUD)	Funding Source:		Funding Source:	
If Other, List:	Measure H: LA County Homeless Iniative	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$217,964.00	Funding Amount:	$80,000.00	Funding Amount:		Funding Amount:	
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	06/30?2022	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Other	Funded Activity:	Other	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Outreach, Housing Navigations and Emergency Shelter Expansion	Narrative Description (Optional):	Outreach, Case Management, and Prevention	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #6		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care 2019 Outcomes by Race and Ethnicity

Applicant Name:	City of Glendale	CoC Name, if different:	

Using data from your HMIS, please insert outcomes here (using the period from Jan 1 2019- Dec 31 2019):

	Experiencing Homelessness		Accessing Emergency Shelters		Exiting to Permanent Housing		Length of Time Homeless		Accessing Permanent Supportive Housing		Length of Time to get housing (# of days to exit homelessness)		Accessing Coordinated Entry		Returns to Homelessness		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	1186	100%	169	100%	40	100%	138	100%	124	100%	308	100%	817	100%	1	100%	0	#DIV/0!
White	769	65%	96	57%	21	53%	321	233%	91	73%	322	105%	523	64%	1	100%		#DIV/0!
Black	291	25%	48	28%	13	33%	108	78%	29	23%	282	92%	215	26%	0	0%		#DIV/0!
Native American/Alaskan	34	3%	5	3%	2	5%	76	55%	0	0%	311	101%	21	3%	0	0%		#DIV/0!
Asian/Pacific Islander	43	4%	8	5%	1	3%	264	191%	3	2%	219	71%	25	3%	0	0%		#DIV/0!
Other/Multi-Racial	49	4%	12	7%	3	8%	121	88%	1	1%	354	115%	33	4%	0	0%		#DIV/0!
Ethnicity								0%		0%	0	0%		0%		0%		#DIV/0!
Hispanic	391	33%	46	27%	13	33%	172	125%	20	16%	296	96%	263	32%	0	0%		#DIV/0!
Non-Hispanic	795	67%	123	73%	27	68%	149	108%	71	57%	313	102%	554	68%	1	100%		#DIV/0!

Note: The report data period is 10/1/2017 to 9/30/2018; Data sources used are Stella and HMIS Looker