



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00124

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Tehama County CoC

Eligible Applicant Type:

Eligible Applicant Type Response: Continuum of Care

COC Number:

COC Number Response: 527

Eligible Applicant Email:

Eligible Applicant Email Response: andrea@empowertehama.org

Eligible Applicant Phone:

Eligible Applicant Phone Response: (530) 528-0300

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Empower Tehama
1805 Walnut Street
Red Bluff, CA 96080

Is This a Government Entity?

Is This a Government Entity Response: No

Primary Contact Information

Primary Contact Name:

Primary Contact Name Response: Andrea Curry

Primary Contact Email:

Primary Contact Email Response: andrea@empowertehama.org

Primary Contact Phone:

Primary Contact Phone Response: (530) 528-0300

Authorized Representative Contact Information

Authorized Representative Name:

Authorized Representative Name Response: Jeanne Spurr

Authorized Representative Email:

Authorized Representative Email Response: jeanne@empowertehama.org

Eligible Representative Phone:

Eligible Representative Phone Response: (530) 528-0300

Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer
The most recent formal Gaps Analysis in Tehama County was conducted in 2018 as part of the development of Tehama County's 10 Year Plan to End Homelessness. Data was collected from a wide range of sources of quantifiable data as well as qualitative data gathered through interviews with service providers and other stakeholders, persons with lived experience of homelessness, city and county leadership, and members of the general public. Quantitative data sources used for this formal analysis included project-level and system-level HMIS reports, the 2017 unsheltered Point in Time Count, the 2018 Housing Inventory Count and sheltered PIT count, and publicly available population and demographic data on Tehama County.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have

meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

The Homeless and Housing Stakeholders' Group, which was initially formed as part of the process that produced Tehama County's most recent Gaps Analysis and 10 Year Plan to End Homelessness and continues to meet and work together to address homelessness is made up of over 65 stakeholders, approximately 10% of whom have past lived experiences of homelessness or are currently experiencing homelessness.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

Invitations to participate as part of the Homeless and Housing Stakeholders' Group were extended to a wide variety of community organizations and service providers, including those that serve communities of color, particularly Tehama County's large Latino community. Organizations that accepted the invitation to participate included Latino Outreach, a community group whose primary focus increasing this community's access to services related to health and wellness, as well as mainstream providers for whom members of this community make up a significant part of the population they serve, such as NCCDI, which operates Tehama County's Head Start program and healthcare providers based in south Tehama County. [These plans are underway at this time. Historically, successfully engaging these organizations has been difficult due to 1) a general lack of such organizations locally and 2) the capacity of the organizations that do exist to send staff to participate and their willingness to participate. We hope to resolve these challenges through guidance and suggestions provided through Technical Assistance to be made available through the Homeless Coordinating and Financing Council, as well as through enlisting the assistance of the consultant that initially assisted us in creating our 10 year plan.]

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have

been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer In addition to using quantifiable data to evaluate the presence of these populations within the larger population of people experiencing homelessness in Tehama County and the availability of services specifically designed to meet their unique needs, gaps were further assessed through intentional inclusion of stakeholders who serve these subpopulations, both in the Stakeholders' Group and the interview process used to collect qualitative data.
Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer In addition to the 2018 Gaps Analysis/10-Year Plan, the CoC conducted a Preliminary Racial Disparity Assessment in 2019 for the purpose of identifying racial and ethnic disparities in the delivery of homeless services in Tehama County. The assessment utilized HUD's CoC Analysis Tool as well as incorporated more recent Point in Time Count and HMIS data and locally available data to assess trends over time.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer A formal Gaps Analysis will be conducted every five years, although updates to the standing report are conducted annually to evaluate progress and identify new or previously unidentified gaps. These updates are presented to the CoC governing board, the Stakeholders' Collaborative, and may be presented to other groups such as city and county leadership, as appropriate.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer The priority areas identified as part of the 2018 Gaps Analysis/10-Year Plan process have and continue to figure heavily into the decisions for funding projects locally. As a small, rural, single-county

CoC, Tehama CoC has historically had very little access to resources specific to addressing homelessness. Because this was still the case at the time the 10-Year Plan was developed, identifying priority areas and developing plans for addressing them was done with great care. Fortunately, the conclusion of the plan development process coincided serendipitously with the increase in state funding available for addressing homelessness through the State of California, providing a valuable roadmap to utilizing available funding in a targeted and intentional way.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer
System performance evaluation is formally conducted on an annual basis through review of standard HUD reports that evaluate overall system performance and through review of project-level outcomes as part of funding-specific grant reporting.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
 - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer
Our most recent formal Gaps Analysis was conducted in 2018 and was limited to utilizing our 2017 PIT Count numbers and HMIS data from our relatively young HMIS. In 2019, we conducted a much more thorough PIT Count, and HMIS participation and data quality has also improved significantly since that time.

The following are based on updated data:

The current number of people experiencing homelessness at any given time in Tehama County is estimated at 300, of which only 25% are usually sheltered during the winter. Due to COVID-19 restrictions, our community's only emergency shelter not specific to victims of domestic violence is not operating, so that percentage is

considerably lower at this time. Approximately 40% are female, although the percentage who are female is higher in the sheltered population (49%) than in the unsheltered population (34%). Less than 1% identify as a gender other than male or female. Adults aged 25+ make up 84% of the unsheltered population, though only 74% of the sheltered population. 70% of the overall adult population identifies as white, non-Hispanic/non-Latino, 20% identify as Hispanic or Latino, 7% identify as Native American or Alaskan Native, 4% identify as multiple races, 1% identify as Black or African American, and less than 1% identify as Asian.

Agencies and programs that currently serve the population include Poor and the Homeless Tehama County Coalition (PATH), which operates two transitional housing projects, one of which is in the process of expanding through Homekey Funding. Once expanded, the combined projects will accommodate up to 10 small families with children, 4 single women and up to 17 single men. PATH usually operates a seasonal shelter that rotates location between several area churches from November 1 to April 30 each year and sleeps 40 people. That shelter is not operating this year due to its usual locations not being adequate for adhering to COVID-19 restrictions. In addition to these interim housing projects, PATH operates the county's only traditional Rapid Rehousing program which carries a caseload of up to 15 households at one time, operates a day shelter that serves an average of 400 individuals per year, a very small homelessness prevention program, and has recently implemented a small Street Outreach program. In addition to PATH, which is the primary provider of services to unhoused residents of the county, Empower Tehama, the county's victim services provider, operates a 24-bed domestic violence emergency shelter that can house up to 3 households with children and 3 single adults at one time and a 4 unit facility-based Transitional Housing program. Empower Tehama also operates an RRH-like program that assists victims of domestic violence and their children with short- to medium-term rental assistance, either in newly acquired rental units or in their existing rental unit in cases in which family break-up due to domestic violence has impacted the victim's ability to afford their housing on their own. Smaller programs are operated for limited subpopulations, such as the BOOST Program, which provides RRH-like services to families with children who receive Cash Aid or CalWORKs, and a newly developed Service Coordination program for homeless youth operated by Children First FFA.

While some of these programs are partially supported through funding received directly by the projects through programs such as ESG Balance of State (PATH RRH and Empower Tehama DV shelter), CDSS (BOOST), and VOCA funding through Cal OES (Empower Tehama Transitional Housing and Rental Assistance), the bulk of the

support for these programs now originates with funds administered by the CoC, including funds from the Homeless Emergency Aid Program (HEAP), the California Emergency Solutions and Housing (CESH) Program, Emergency Solutions Grant – Coronavirus (ESG-CV) funding as well as HHAP funding.

Plans are underway for a navigation center, recently dubbed “PATH Plaza” to be built and opened in the next 2-3 years.

Operating funds for this project have been budgeted into the CoC’s and the county’s allocations of funding with longer spending periods, such as CESH and HHAP.

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

Tehama County’s is an anomaly among homelessness assistance systems in California and across the country in that its services for subpopulations such as victims of domestic violence and families with children have long outweighed its services available to the general homeless population for almost a decade. Gaps have been identified, though, regarding services available to other subpopulations:

A gap exists with regards to permanent supportive housing available to chronically homeless and persons with disabilities. To address this gap, a project that will consist of 28 units, 14 of which will be dedicated to this population is in the late planning phases and should begin construction soon.

Veterans make up approximately 10% of the adult population of persons experiencing homelessness in Tehama County. Dedicated housing services are limited those available through Nation’s Finest, a program that serves many California counties, including Tehama. Nation’s Finest offers RRH and PSH services for veterans, however enrolling in their PSH projects require relocating outside of Tehama County.

Re-entry housing is an identified gap in Tehama County, particularly for 290 registrants. One quasi-transitional program is operated by Tehama County Probation, but eligibility is limited to approximately thirty AB109 probationers at any given time.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer
Hispanic/Latino persons, while underrepresented in the overall homeless population, are over represented in the population of persons in families with children experiencing homelessness, overall and in both sheltered and unsheltered populations. The overrepresentation of Hispanic/Latino persons in sheltered persons in families was consistent between the 2018 and 2019 sheltered PIT Counts at 33% of the total number of sheltered persons in families with children vs. 25% of the general population of persons in families with children in Tehama County and 26% of persons in families with children living in poverty in Tehama County. 11 sheltered households with children counted in 2019, the heads of household of four of those households identified as Hispanic/Latino. All four of these households, were headed by a single female adult, and all four of these single female adults were homeless due to domestic violence. It's important to note, though, that the overall sample size being analyzed here is very small. It represents only 4 adults and 6 children in 4 households out of only 12 adults and 18 children in 11 sheltered households with children overall.

Although the numbers of persons identifying as Native American both in the population of persons experiencing homelessness in Tehama county and that of the overall county population is extremely small, making it difficult to draw meaningful conclusions, the CoC's Preliminary Racial Disparity Assessment showed that while Native Americans make up only 3% of Tehama County's overall population and 4% of persons not in families with children in Tehama County, Native American adults consistently make up 7-9% of the population of adults in adults-only households experiencing homelessness in Tehama County. That adults who identify as Native American are not engaging in services at the same rate as their counterparts in other racial/ethnic groups suggests a need for improvement in cultural competency in the provision of these services and/or in outreach services through which access to services is facilitated.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
 Because Tehama County does not yet have any PSH projects available, service providers are encouraged to enroll individuals in RRH and/or TH who initially assess as having higher needs than that usually considered appropriate for those interventions. These individuals tend to have a lower rate of success in these programs, however, this is not unexpected.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer
 Gaps have been identified in all areas of the chart, however, efforts are currently underway to improve gaps related to all categories through use of ESG-CV funds to provide immediate Rental Assistance and Street Outreach services and the development of two projects: Olive Grove Apartments to provide PSH and PATH Plaza to provide shelter capacity.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	300	24	276
Rental Assistance	240	35	205
Supportive Housing (Permanent)	60	0	60
Outreach	225	80	145
Prevention/Diversion	150	20	130

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

Tehama County is a small, rural county with a history of lack of access to funding to address homelessness. Even as we have gained access to funds through relatively new state funding programs, our allocations remain relatively low, making it absolutely imperative that the overall needs of the system are considered when planning for the use of funds from each source – the “spray and pray” strategy that communities with access to a larger pool of funds employ would result in inefficient use of Tehama County's comparatively small pool of funds. To ensure efficient use of resources, a Resources and Funding Committee was formed in 2018 to develop a living document similar to the Guide to Strategic Uses of Key

State and Federal Funds to Reduce Homelessness later released by BCSH, which has been used to gain an understanding among key partners of the ways in which their individual program design and funding use decisions impact the system's overall capacity. These insights, coupled with the in-depth understanding of gaps and priorities identified as part of the Gaps Analysis/10-Year Plan process, have allowed individual partners to make internal decisions regarding resources they receive directly that positively impact the system as a whole. These two complementary processes have also informed the decision-making process regarding use of funds received from state sources and administered by either the CoC or the County. First, an 5 Year Budget Plan was developed to address the priorities identified in the Plan. As funds became available through state sources such as HEAP, CESH, and HHAP Round 1, they are added to this overall budget and allocated to support the prioritized activities. That initial Budget Plan has been expanded each year to cover an additional year into the future, making planning for new funding as it becomes available much easier. This Budget Plan is reviewed regularly by those responsible for authorizing use of these funds – either the CoC Executive Council or County leadership, depending on which entity is charged with administering the funds – as well as at any time that decisions must be made regarding use of one or more individual funds.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

ESG-CV funds have been allocated to support providing permanent housing pathways for individuals and families currently experiencing homelessness in Tehama County through July 30, 2022. Additionally, Homekey funds were awarded in 2020 that allowed PATH, the county's primary provider of homelessness assistance services, to expand their capacity for providing interim housing with coordinated exits to permanent housing. CESH funds have been allocated to supplement ESG Balance of State funds expected to be awarded to the county's RRH provider through December 2024, which will overlap with the opening of Olive Grove Apartments, the county's first PSH project as well as with the opening of the PATH Plaza Navigation Center. Once open, RRH services will be provided by PATH utilizing ESG Balance of State funding. CoC and County HHAP Round 2 funds have been allocated to contribute to the support of operations of PATH Plaza which will provide emergency bridge housing to individuals and families experiencing homelessness as they transition to permanent housing, either through RRH, other subsidies, or through participation in stabilization and income development services.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

Grant administration activities include managing contracts with subgrantees, fiscal management of drawdowns by subgrantees, verifying backup documentation on all expenditures by subgrantees, monitoring grant compliance and providing technical assistance to subgrantees regarding eligible activities, Housing First compliance, and ensuring equitable access to services, facilitating access to staff trainings for subgrantees, completing and submitting grant reports, and reporting out to stakeholders and governing boards (CoC, County and Administrative Entity Board of Directors).

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

Empower Tehama acts as the Administrative Entity for the CoC and will oversee administrative activities for the County's HHAP funds, as well. Empower Tehama currently employs 1.1 FTEs dedicated to the execution of all funding streams administered by the CoC. Recruitment is underway to hire additional staff who will both assist with these activities and share duties funded under the Systems Support HHAP Category. The addition of this staff member will add another 0.9 FTEs to this for a total of 2.0 FTEs total responsible for both Grant Administration and Regional Coordination activities. Because our overall allocations from each of the various funds are rather small, the percentage of each fund that can be used to support Grant Administration activities is not adequate to support dedicated full-time staff, so these FTEs and the relevant activities must be integrated into the duties of staff who are also responsible for duties related to Regional Coordination as well as other Empower Teh

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

HHAP Round 2 administrative duties will be integrated into the overall job duties of one accounting staff member, the CoC Coordinator/HMIS Administrator who currently also serves as a System Admin and Grant Reporting and Compliance staff for Empower Tehama's other programs. The addition of one more staff member will allow the existing CoC Coordinator to take on Regional Coordination activities funded through HHAP (County Round 1, CoC Round 2) that have not yet begun being used.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

Previous to HEAP and HHAP, dedicated services for youth experiencing homelessness were limited only to those provided by the local Department of Education. In response to the youth set-asides in HEAP and then HHAP Round 1, a Youth Homelessness Subcommittee was formed to identify gaps and needs specific to youth experiencing homelessness and later, to identify and recruit a youth-specific provider to implement services to meet those needs, initially through award of HEAP funding. The local foster families agency was recruited to expand programs the eligibility for which was previously limited to foster youth to also serve

homeless youth without histories in the foster care system. This is still a relatively new program but it has already shown promise. While youth set-aside funds will continue being allocated to this or other youth-specific programs, adult programs will also continue to serve youth as part of their larger target populations.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

People with lived experiences of homelessness play a significant role in the Homeless Stakeholders' Collaborative that steers and informs the community's system for addressing homelessness, and service providers administering the system's programs are encouraged to include those with lived experience of homelessness as project staff, volunteers and board members. In our small community, this approach has proven quite effective in ensuring that our system remains honest, effective and even innovative.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	0	0	0	0	0

# of individuals to be placed into permanent housing	0	0	0	0	0	0
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	0	75	75	0	150
# of individuals to be placed into permanent housing	0	0	45	0	0	45

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	120	0	0	0	120
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	120	120	120	0	360
# of individuals to be placed into permanent housing	0	40	40	40	0	120

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

[Tehama's primary systemwide goal, set forth in its 10-year Plan to End Homelessness in 2018, is to create a year-round shelter and "one-stop" service center to meet both the basic needs of people experiencing homelessness and engage them in services the objective of which is to assist them in obtaining and retaining permanent housing. Progress towards this goal is evaluated on a range of metrics, including securing funding for capital improvements (met through HEAP and CDBG funding), siting project (met through donation of 15 acres of appropriately zoned land in 2020), and standard construction project metrics based on a timeline developed by the group in partnership with a project manager.]

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

[HHAP-1 funds have not yet begun to be expended because funding made available through CESH and now ESG-CV have earlier spending deadlines. Additionally, many of the goals set in our HHAP-1 applications are specific to activities to be conducted at the new Navigation Center, which is not yet in operation, so these goals are not yet measurable. This applies to goals 1 and 2 and partially applies to Goal 10. Work has begun, though, on some of these goals using this additional funding. Goal 8 (Engage 50 unsheltered new individuals without a history of previous participation in services shelter or other emergency intervention services through Street Outreach contact annually) is on track to be met for the current fiscal year through services being supported by ESG-CV funding. Goal 6 (Complete baseline count of unaccompanied youth age 13-24 experiencing homelessness in Tehama County by December 2021) is on track to be met by the deadline set in the HHAP-1 application through the first youth program ever receiving funding through the CoC that is being supported by both HEAP and CESH funding.]

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

As described in Section 1, our data shows a 5% overrepresentation of Native Americans, and 8% overrepresentation of families with Hispanic/Latino heads of household, in those experiencing homelessness compared to the overall county population. By January 31, 2022, Tehama County and the CoC will: 1) complete a thorough gaps assessment in conjunction with TA from HCFC to identify the specific interventions needed to reduce these overrepresentations and 2) establish new measurable, outcomes-focused numeric goals to reduce these overrepresentations and will provide those to HCFC by this date. In addition, the CoC will engage two or more organizations that have historically served communities of color in system planning to ensure that disparities are identified as part of the planning process and that the resulting plan leads to culturally appropriate service provision and equitable distribution of resources.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

[Development of services for addressing homelessness specifically among youth in Tehama County is still rather young, with the first youth-specific project having received funding in 2020 through the CoC's award of HEAP funds. This project has traditionally primarily served foster youth who have aged out of the care system. Through award of HEAP funds, they have been able to expand eligibility for their services to include all unaccompanied youth experiencing homelessness, regardless of foster care history. In partnership with this subrecipient, the CoC's primary goal for 2021 is to complete baseline count of unaccompanied youth age 13-24 experiencing homelessness in Tehama County. This baseline count, along with other data and feedback from the youth-specific project funded through HEAP youth set-aside funds will inform youth-specific goalsetting going forward. Youth set-aside funds awarded through HHAP-1 and HHAP-2 will support this ongoing work.]

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

Funds will be allocated based on the gaps in needed funding identified through the Budget Plan maintained by the CoC and the County to support ongoing regional coordination, outreach, and operations of the planned PATH Plaza Navigation Center.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? No

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

Because Tehama County is small and is generally eligible for limited funding through state homelessness programs, funds from a variety of sources must be combined to adequately support any intervention. Additionally, unlike larger communities in which several providers wish to implement eligible grant activities and decisions must be made regarding which provider should be selected, we often have the opposite challenge – too few providers willing or able to implement the grant activities. HHAP-2 funds have been allocated to ensure that providers with the motivation and relevant experience can develop sound services and experience and

lessons learned can be leveraged to make the most efficient use of limited funds.

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer
Service providers will continue to be included in ongoing evaluations of the system's accessibility to foster investment in refining and maintaining an overall system that ensures equitable access.

Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant is utilizing a local selection process, please include the following in the explanation:

- i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How

do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

Tehama County has a limited number of homeless service providers who have a strong history of collaborating with one another and with other social safety net providers out of necessity. These providers have been the driving force behind the systemwide plan to utilize resources to create a strong collaborative system and prevent duplication of services.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
<p>Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its</p>

prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will avoid conflict of interest.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: Yes

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

As part of the local collaborative's overall plan to address racial disparities identified in the 2019 Preliminary Racial Disparity Assessment, priority points for programs that are addressing the disproportionate impacts that homelessness and COVID-19 has on communities of color will be included in upcoming funding solicitations. Additionally, to ensure that homelessness among local Native and Indigenous populations, a portion of the funding available in the collaborative's overall budget has been specifically reserved for outreach to tribal communities and for supporting activities for addressing the housing needs of this group. Details on the specific activities on which these funds will be expended are not yet available, as they will be determined in consultation with representatives from this community.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

As part of the local collaborative's overall plan to address racial disparities identified in the 2019 Preliminary Racial Disparity Assessment, priority points for programs that are addressing the disproportionate impacts that homelessness and COVID-19 has on communities of color will be included in upcoming funding solicitations. Additionally, to ensure that homelessness among local Native and Indigenous populations, a portion of the funding available in the collaborative's overall budget has been specifically reserved for outreach to tribal communities and for supporting activities for addressing the housing needs of this group. Details on the specific activities on which these funds will be expended are not yet available, as they will be determined in consultation with representatives from this community.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

While participation at all levels by members of communities of color, particularly those who identify as Hispanic/Latino are well-established within county agencies and at many of the area's local service organizations, participation of this group at the decision-making level of the system for addressing homelessness has been identified as an area that needs improvement, as does inclusion of Native and Indigenous voices in this system. Work is underway to improve participation among these groups and other communities of color that make up even smaller percentages of the county's overall population, such as Black, Asian and Pacific Islander communities, through leveraging existing networks and collaborative relationships that have been developed in adjacent areas of human services throughout the county, and through elevating voices of people of color who also have lived experiences of homelessness whenever and wherever these opportunities arise.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

Yes. ESG-CV funds have been allocated specifically to expanding the reach of the funding to underserved and marginalized communities by prioritizing providers and potential providers already in those communities for award and providing technical assistance as needed to new providers. While this activity is within the guidelines of ESG-CV funding due to the disproportionate impact of COVID-19 on these communities, we plan to leverage relationships developed through these activities to continue supporting services tailored to the more general needs of these communities going forward.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

Currently, priority populations learn about and enter local homelessness programs through the same avenues as individuals who are not members of these populations. Plans are under development to implement marketing and communication strategies that more effectively reach these populations, including consultation with communities of color to gain insight into cultural considerations and to evaluate the cultural competency of the services themselves and implement improvements and even new service designs based on this feedback.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

Project grants will be made accessible to smaller organizations through distributing announcements via existing networks already developed by community partners but not necessarily related to homelessness. Technical assistance will be offered to new providers around fund management and compliance with eligible activities to increase their confidence in accepting funding and implementing services.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

Relationships with stakeholders who predominantly serve communities of color will be intentionally strengthened and fostered, and relationships with new stakeholders who address racial equity will be developed.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

Funds allocated to Regional Coordination (CoC HHAP-2) will support activities of the CoC Coordinator to conduct outreach to marginalized communities, to conduct continued data analysis to monitor disparities, and to facilitate access for project operators to resources for training staff on cultural competency. Additionally, funding allocated to the Navigation Center will support efforts to ensure that culturally appropriate services are implemented, both within the center and in marketing and outreach of services. [Tehama CoC welcomes the opportunity to participate in Technical Assistance to be made available through the Homeless Coordinating and Financing Council to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning and agrees to participate in any such assistance offered.]

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We have formal partnerships with organizations of color.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.	Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: **Implemented**

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer
Tehama County and Tehama CoC are entirely overlapping HHAP-funded jurisdictions. The CoC includes significant representation from the County at all levels, including its governing board and General Collaborative, and the CoC participates in county processes related to addressing homelessness, including the Stakeholders' Group, which was initiated by the county but will be coordinated by the CoC through Regional Coordination activities, and through participation on advisory committees and providing consultation in other related areas.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer
Tehama CoC maintains the overall Budget Plan, which incorporates HCFC funding allocated to the county. Changes to this Budget Plan are reviewed regularly by the CoC Executive Council, which includes representation from county administration, the county health department and county social services department.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

Collaboration began between the jurisdictions in earnest in 2017 with the development of the Stakeholders' Group to develop the Gaps Analysis and 10 Year Plan to End Homelessness and has continued to grow through collaboration on resource planning for all state funds that have become available in the past two years, including HHAP-1, and through collaboration on pushing forward with plans to address the identified gaps. Significant examples of this would include recent collaboration on applying for, receiving and implementing of funds awarded through the Homekey Program to increase interim housing capacity, and the ongoing collaboration on the development of the PATH Plaza Navigation Center. Collaboration between the jurisdictions has been limited only by personnel capacity. Much of the early collaborative work was conducted by existing staff as a small part of their existing duties. As resources have become available and possibilities for meaningful improvements to our system have come within reach, the staff time and attention required to carry out these improvements has increased very quickly. Recruiting and retaining staff with the skills, education and experience to implement specialized programs in rural areas is challenging, as is re-arranging existing structures to accommodate an entirely new suite of activities.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

HHAP-1 and HHAP-2 funds have been budgeted to Regional Coordination. We hope that utilizing this funding for this purpose will allow us to carve out dedicated space for addressing homelessness without putting undue stress on existing systems.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

Tehama County and Tehama CoC are entirely overlapping HHAP-funded jurisdictions. Because both entities cover the same geographic area, it has not been necessary to delineate regional need.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

HHAP-2 funds have been allocated to fill previously identified gaps in the 5-year Budget Plan already developed prior to the announcement of HHAP-2 funds. This was also the case with HHAP-1 funds.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

Tehama CoC maintains the overall Budget Plan, which incorporates HCFC funding allocated to the county. Changes to this Budget Plan are reviewed regularly by the CoC Executive Council, which includes representation from county administration, the county health department and county social services department.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

Previous to HEAP and HHAP, dedicated services for youth experiencing homelessness were limited only to those provided by the local Department of Education. In response to the youth set-asides in HEAP and then HHAP Round 1, a Youth Homelessness Subcommittee was formed to identify gaps and needs specific to youth experiencing homelessness and later, to identify and recruit a youth-specific provider to implement services to meet those needs, initially through award of HEAP funding. The local foster families agency was recruited to expand programs the eligibility for which was previously limited to foster youth to also serve homeless youth without histories in the foster care system. This is still a relatively new program but it has already shown promise. While youth set-aside funds will continue being allocated to this or other youth-specific programs, adult programs will also continue to serve youth as part of their larger target populations.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

Youth-specific partners are represented at all levels of the CoC, including on the CoC Executive Council, where funding decisions are generally discussed.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: Yes

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00124

CoC / Large City / County Name:

CoC / Large City / County Name Response: **Tehama County CoC**

Administrative Entity Name:

Administrative Entity Name Response: **Empower Tehama**

Receiving Redirected Funds?

Receiving Redirected Funds? Response: **No**

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves			\$79,262.00	\$96,191.00	\$37,047.00		\$212,500.00

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination					\$20,000.00		\$20,000.00
Services Coordination: Youth Set-Aside					\$20,000.00		\$20,000.00
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)			\$5,833.00	\$5,833.00	\$5,834.00		\$17,500.00

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$250,000.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$20,000.00

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00124

Intervention Type:

Intervention Type Response: Interim Housing (Operations)

Total Funds Requested:

Total Funds Requested Response: \$212,500.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response: \$212,500.00

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response: 0

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 215.0

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response: 0

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response: 0

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response: 0

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response: All

Navigation Center participants (whether they choose to stay in the overnight shelter or use only day services) will be assigned to a Case Manager. Case Managers will work with participants to on immediate needs as well as housing needs. Participants will be entered into the CES by Case Managers to connect them with any permanent housing solutions for which they qualify other than the community's one RRH program. This RH program will operate out of the same Navigation Center, so participants matched to the RRH program will be able to begin working with RRH right there in the center. Transportation and advocacy will be provided to any participant matched to an outside housing program.

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

[This funding will support operations of the planned PATH Plaza Navigation center. PATH Plaza will provide temporary overnight and day shelter services to individuals and families experiencing homelessness while providing for their basic needs and providing case management services designed to assist them with obtaining and retaining permanent housing. The center will also act as a hub at which participants can access a variety of community partner services, either on-site or through facilitated referrals and transportation support.]

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

[The Navigation Center plan has been developed in response to the priority identified in the 10 Year Plan as "One-Stop" which is intended to prevent individuals and families experiencing homelessness from "falling through the cracks" and prevent the issue voiced by individuals with lived experience of

homelessness around feeling like they are being "passed around" by service providers who send them on to another provider to "get rid of them".]

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

[PATH Plaza will address the disproportionate impacts of homelessness on communities of color through recruiting and hiring staff members from these communities and integrating suggestions and guidance from communities of color in designing culturally competent service designs. Additionally, our community is in the process of developing a plan for identifying and addressing racial disparities and welcomes the opportunity to participate in Technical Assistance to be made available through the Homeless Coordinating and Financing Council to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning and agrees to participate in any such assistance offered.]

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Performance is evaluated quarterly through HMIS reports and qualitative reports from project staff and supervising staff.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Not Applicable

Funding Plan – Question 7 – Response Ends

11. HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00124

Intervention Type:

Intervention Type Response: Services

Total Funds Requested:

Total Funds Requested Response: \$20,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response: \$20,000.00

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

[These funds will be utilized in FY 2024-25 to continue supporting youth-specific services currently in their initial year (2020-21). With relatively small allocations of funding through several state programs, Tehama has developed a plan for annual support of these services – \$68,617 in 2020-21 (HEAP: \$29,617, CESH: \$25,000, EHCY: \$14,000), \$40,000 in 2021-22 (CESH: \$19,393, HHAP-1 [CoC]: \$5,334, EHCY: \$15,273), \$40,000 in 2022-23 (CESH: \$14,855, HHAP-1 [County]: \$25,145), \$40,000 in 2023-24 (CESH: \$13,334, HHAP-1: \$26,666), and \$40,000 in 2024-25 (HHAP-1 [CoC]: \$8,000, HHAP-2[CoC]: \$20,000, HHAP-2: \$12,000). Key components are currently Case Management and resource navigation services that serve to engage with youth experiencing homelessness, connect them to available resources, and provide ongoing, supplemental youth-specific assistance. As this program is still quite young, core components may change over time based on identified needs.]

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

[While not identified in the most recent regional gaps assessment, this investment will allow our community to address youth homelessness, a gap recently identified by stakeholders when awarded HEAP funds that required youth set-aside of funds.]

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

[All projects supported by HHAP-2 funds will address the disproportionate impacts of homelessness on communities of color through recruiting and hiring staff members from these communities and integrating suggestions and guidance from communities of color in designing culturally competent service designs. Additionally, our community is in the process of developing a plan for identifying and addressing racial disparities and welcomes the opportunity to participate in Technical Assistance to be made available through the Homeless Coordinating and Financing Council to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning and agrees to participate in any such assistance offered.]

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

[Performance is evaluated quarterly through HMIS reports and qualitative reports from project staff and supervising staff.]

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

[Development of services for addressing homelessness specifically among youth in Tehama County is still rather young, with the first youth-specific project having received funding in 2020 through the CoC's award of HEAP funds. This project has traditionally primarily served foster youth who have

aged out of the care system. Through award of HEAP funds, they have been able to expand eligibility for their services to include all unaccompanied youth experiencing homelessness, regardless of foster care history. This project is currently making contact with youth through referrals from schools, other community providers and through direct outreach. Further development of practices are underway, and our community welcomes any technical assistance available in this area.]

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00124

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00124

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00124

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00124

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00124

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:

CA-527 Tehama County Continuum of Care

Part 1: Summary of Investment Plan

1. Complete planned navigation center to serve as interim housing and centralized hub for accessing stabilization and rapid rehousing services to facilitate Exits to Permanent housing in the immediate- and long-term
2. Expand transitional housing stock, develop permanent supportive housing and promote development of more rental units in the community to serve rapid rehousing/rental assistance participants
3. Utilize available funds to rapidly rehouse as many individuals and families experiencing homelessness as possible
4. Build relationships with tribal communities and local unsheltered community to inform program design and promote engagement in services

Part 2: Priority and Order of Use of Funding Sources

Non Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	ESG-CV (via HCD)	Funding Source:	ESG-CV (via HCD)	Funding Source:	NPLH (via HCD)	Funding Source:	ESG-CV (via HCD)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$2,000,000.00	Funding Amount:	\$322,849.00	Funding Amount:	\$10,527,738.00	Funding Amount:	\$120,000.00
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	80 (at one time)	Number Assisted:	75	Number Assisted:	28.00	Number Assisted:	30
Deadline for Expenditure:	7/30/2022	Deadline for Expenditure:	7/30/2022	Deadline for Expenditure:		Deadline for Expenditure:	7/30/2022
Funded Activity:	Capital	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Emergency Shelter Renovation (Part of PATH Plaza Navigation Center project) Applicant: Tehama CoC	Narrative Description (Optional):	Rapid Rehousing	Narrative Description (Optional):	PSH Olive Grove Apts. Applicant: County	Narrative Description (Optional):	Homelessness Prevention Applicant: County
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	CDBG (via HCD)	Funding Source:	Other	Funding Source:	NPLH (via HCD)	Funding Source:	
If Other, List:		If Other, List:	VOCA via Cal OES	If Other, List:		If Other, List:	
Funding Amount:	\$2,900,000.00	Funding Amount:	\$344,722.00	Funding Amount:	\$1,995,000.00	Funding Amount:	
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	Same 80 beds as above	Number Assisted:	60.00	Number Assisted:	Same 28 units as above	Number Assisted:	
Deadline for Expenditure:	6/30/2023	Deadline for Expenditure:	9/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Capital	Funded Activity:		Funded Activity:	Operations	Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	PATH Plaza Navigation Center Construction Applicant: County	Narrative Description (Optional):	Rental Assistance for DV Victims Applicant: Provider	Narrative Description (Optional):	PSH Olive Grove Apts. Applicant: County	Narrative Description (Optional):	
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	ESG-CV (via HCD)	Funding Source:	ESG (via HCD)	Funding Source:	Other	Funding Source:	
If Other, List:		If Other, List:	(ESG Balance of State)	If Other, List:	CalHFA SNHP	If Other, List:	
Funding Amount:	\$500,000.00	Funding Amount:	\$116,578.00	Funding Amount:	\$848,300.00	Funding Amount:	
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	6 households at one time	Number Assisted:	35	Number Assisted:	Same 28 units as above	Number Assisted:	
Deadline for Expenditure:	1/31/2022	Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Capital	Funded Activity:		Funded Activity:	Capital	Funded Activity:	
If Other, list:	Applicant: CoC	If Other, list:	Operations+ Direct financial assistance	If Other, list:		If Other, list:	
Narrative Description (Optional):	Domestic Violence shelter repair and renovation. Applicant: CoC	Narrative Description (Optional):	Traditional RRH Applicant: Provider	Narrative Description (Optional):	PSH Olive Grove Apts. Applicant: County	Narrative Description (Optional):	
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	

Funding Source:	ESG-CV (via HCD)	Funding Source:	HHAP (via HCFC)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:	(Round 1 + 2,	If Other, List:		If Other, List:	
Funding Amount:	\$830,941.00	Funding Amount:	\$145,962.00	Funding Amount:		Funding Amount:	
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	375	Number Assisted:	50	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	1/31/2022	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Temporary Emergency Shelter and Day Shelter	Narrative Description (Optional):	Rental Assistance, focus on youth and families	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	Homekey (via HCD)	Funding Source:	CalWORKs HSP (via CDSS)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$2,342,000.00	Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:	Unit	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	22 units (up to 34 individuals at one time)	Number Assisted:	20.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	Capital: 12/30/2020; Operating: 6/30/2022	Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Capital	Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:	(\$142,000 for operations through June 2022)	If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Non-Congregate Interim Housing with coordinated exits to permanent housing	Narrative Description (Optional):	Rental Assistance for CalWORKs recipient households. Applicant: Provider	Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care 2019 Outcomes by Race and Ethnicity

Applicant Name: CA-527 Tehama County Continuum of Care CoC Name, if different:

Using data from your HMIS, please insert outcomes here (using the period from Jan 1 2019- Dec 31 2019):

	Experiencing Homelessness		Accessing Emergency Shelters		Exiting to Permanent Housing		Length of Time Homeless		Accessing Permanent Supportive Housing		Length of Time to get housing (# of days to exit homelessness)		Accessing Coordinated Entry		Returns to Homelessness		Other Measure: Exits to Permanent Housing - AO HHs	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	321	100%	249	100%	80	100%	38	100%	0	#####	0	#####	84	100%	14	100%	64	100%
White	227	71%	181	73%	57	71%	40	105%	0	#####	0	#####	54	64%	9	64%	47	73%
Black	32	10%	16	6%	10	13%	55	145%	0	#####	0	#####	17	20%	3	21%	7	11%
Native American/Alaskan	4	1%	4	2%	1	1%	16	42%	0	#####	0	#####	0	0%	0	0%	1	2%
Asian/Pacific Islander	2	1%	2	1%	0	0%	12	32%	0	#####	0	#####	0	0%	0	0%	0	0%
Other/Multi-Racial	22	7%	19	8%	3	4%	26	68%	0	#####	0	#####	3	4%	0	0%	3	5%
Ethnicity	3	1%	2		1	1%	29	76%	0	#####	0	#####	2	2%	0	0%	1	2%
Hispanic	25	8%	21	8%	7	9%	30	79%	0	#####	0	#####	6	7%	2	14%	4	6%
Non-Hispanic	6	2%	4	2%	1	1%	0	0%	0	#####	0	#####	2	2%	0	0%	0	0%