



# Homeless Housing, Assistance and Prevention (HHAP) Grant Program

## Submission ID NOFA-HHAP00025

### Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Del Norte

Eligible Applicant Type:

Eligible Applicant Type Response: County

COC Number:

COC Number Response: 516

Eligible Applicant Email:

Eligible Applicant Email Response: rjackson@co.del-norte.ca.us

Eligible Applicant Phone:

Eligible Applicant Phone Response: (707) 464-3191

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Dept of Health & Human Services

880 Northcrest Drive

Crescent City, CA 95531

Is This a Government Entity?

Is This a Government Entity Response: Yes

### Primary Contact Information

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## Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

## 1. Homelessness Response System Gaps Assessment

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When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
  - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer

The service gap analysis was completed by the county's housing services manager (HSM) by reviewing all current funding sources and resources for housing and homeless services within our jurisdiction. The service gap assessment also included interviews with county staff and community partners in regards to the services and resources provided within the county. The county also utilized the 2020 PIT count, and data provided by the System Performance Data Report to complete the assessment.

Needs Assessment:

Del Norte County is a small rural county with limited resources to address housing and homelessness. Utilizing data from the 2020 Point-in-Time (PIT) count, Del Norte County has approximately 248 people experiencing homelessness, including 183 unsheltered and 65 sheltered individuals.

According to the most current System Performance Measure report, Metric 1b, provided by the HMIS administrator, the county is currently providing emergency shelter, transitional housing and

rapid rehousing services to 66 individuals and/or families within the county. Based off the 2020 PIT count and the most recent data provided by the System Performance Data Report, there are approximately 117 individuals experiencing homelessness within the county that continue to be unsheltered. This is likely the result of the lack of permanent shelter and affordable housing, including permanent and supportive housing.

Del Norte County does not currently have a permanent emergency shelter. The county, in partnership with Del Norte Mission Possible (DNMP), a local non-profit, is supporting a project utilizing HHAP Round 1 funding for building improvements and operating subsidies for a 52-bed emergency shelter for homeless Del Norte County residents. There are also plans to operate a navigation center, which has also been identified as a service gap within the county. The shelter will serve as an entry point for assessing the needs of homeless populations.

The County has also partnered with DNMP to provide case management and supportive services related to COVID-19 serving the homeless population. The county is using CARES funding to support these services.

Utilizing HEAP funding, the county is in the process of purchasing a mobile shower unit and tow vehicle to provide a Mobile Shower program. The program will serve the desired target population within Del Norte County. The county has partnered with a local non-profit, the Del Norte Senior Center (DNSC), who will be administering the mobile shower program. The mobile shower project will serve as an entry/access point for assessing the needs of homeless persons to coincide with Coordinated Entry process.

In 2020, the county was granted Homekey funding to purchase a local motel, Coastal Inn and Suites, which has now been named The Legacy. The Legacy has 30 units and currently serves as transitional/interim housing. In partnership with Rural Community Housing (RCH), The Legacy is being converted into permanent housing, utilizing multiple funding streams, including our PHC Housing Grant.

The County has acquired \$426,206.02 for our Whole Person Care (WPC) Pilot Program. The goal of our pilot is to provide access to housing and services to our vulnerable population, including homeless and mentally ill individuals. With the flexibility of WPC funding, we will achieve this goal by providing Housing First Rapid Re-housing, housing services and supports, and intensive case management to individuals, through coordination by a newly acquired housing services manager.

NPLH program funds are being considered to acquire, design, construct, rehabilitate, or preserve permanent supportive housing

for persons who are experiencing homelessness, chronic homelessness or who are at risk of chronic homelessness, and who are in need of mental health services.

The county's Public Assistance and Employment & Training Branch provides financial assistance, Housing assistance, employment and training, case management, and supportive services to individuals and families in need. They utilize CalWork's HSP, and HA funds to provide interim and permanent housing support.

The county's Behavioral Health branch provides a full scope of mental health services including case management, crisis intervention and interim and permanent supportive housing services and supports to children, individuals and families utilizing MHSA funds.

The HUD-VASH program offers Housing Choice Voucher rental assistance, case management, and clinical services through the Department of Veteran Affairs for homeless veterans.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

The county continues to engage those with lived experience of homelessness to inform all levels of system planning, although it has been difficult due to the COVID-19 pandemic and social distancing.

The Del Norte County CoC Advisory Board has an executive member with lived experience of homelessness. The Board continues to seek out participation from other community members with lived experience to inform system planning over time. The county has developed a county plan to reduce homelessness utilizing the CoC's Strategic Plan as a starting point. Within this plan, a newly established homeless coalition, the Housing and Homeless Advisory Group (HHAG), has been established to further define goals, and to identify specific objectives and activities. One of these goals is to engage the county's homeless population in solutions and to establish a multi-disciplinary team. The Housing services manager will be engaged in these processes.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and

inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

Organizations that have historically served communities of color within our county have been the local Native American tribes which include the Tolowa De' Ne Nation, the Yurok Tribe, and the Resighini Rancheria. Currently the local Native American tribes are not formally participating in the local CoC Advisory Board. The newly acquired housing services manager is currently reaching out to these organizations to learn more about the services and resources they provide within the jurisdiction and how the county can collaborate and support the work they are doing in regards to housing and homeless services. The Housing manager will also be engaging the tribes in future gaps assessments and local system planning through the local CoC Advisory Board and the HHAG.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer

The 2020 PIT count captured demographics for homeless individuals in categories such as domestic violence victim, felony convictions, veterans and chronically homeless. Data for all other special populations such as persons with a disability, persons with HIV/AIDS, persons who are LGBTQ, persons with limited English proficiency, and persons who are undocumented were not provided or assessed for in the survey.

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer

During the performance of the gap analysis, it was determined that we are not capturing complete racial or ethnic demographics within the housing programs we are currently operating. An assessment of racial or ethnic disparities in homeless services cannot be provided at this time. Going forward, the HSM will work with the housing program teams to capture this data in order to make

assessments on racial and/ or ethnic disparities in the delivery of homeless services.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer

The county is continuously assessing for gaps in funding, resources and services within our local homeless response system. The county will complete formal gap assessments yearly, but more frequently if needed or required.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer

Gap assessment findings are utilized to identify and prioritize gaps in resources and services provided within the county's homeless service system. The findings also provide the county an opportunity to look at current projects in place for identified service gaps as well as prioritize future projects and funding opportunities within our local homeless service system.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer

Permanent housing is a major gap within our homeless response system. The county will continue to monitor permanent housing placements within our HMIS system to determine if adjustments are needed throughout the spending period to address other gaps in the county's homeless service system.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

- a. Current number of people experiencing homelessness in the community including demographic information, and the existing

programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer Service GAP Analysis (Completed on 01/05/2021): The service gap analysis was completed by the county's housing services manager, by reviewing all current funding sources and resources for housing and homeless services within our jurisdiction. The county also utilized the 2020 PIT count, and data provided by the System Performance Data Report. During the assessment there were many service gaps identified within the county's homeless response system. The following is a summary of the service gaps identified:

- Approximately 117 homeless individuals within the county remain unsheltered
- Permanent Emergency Shelter (Project in progress with DNMP)
- Navigation Center (Project in progress with DNMP)
- Affordable housing options, including emergency shelter, transitional and permanent housing, including supportive housing (Long term solutions (NPLH), and short term solutions- (PHC)- Legacy project for conversion into Permanent supportive housing)
- Funding for Rapid Rehousing services including motel/ hotel vouchers, interim and permanent housing assistance for individuals and families that remains unsheltered within the county. It has been identified that often times homeless individuals exiting medical facilities that are considered medically fragile, including the elderly, do not have funding options for Shelter or interim housing. This also includes individuals within the criminal justice system, exiting the county jail.
- During the GAP analysis it was found that we have gaps in data entry for HMIS.
- Outreach and housing and homeless support for Native American individuals experiencing or at risk of experiencing homelessness is outlying tribal communities such as Klamath and Smith River.

Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction:

Utilizing data from the 2020 Point-in-Time (PIT) count, Del Norte County has approximately 248 people experiencing homelessness, including 183 unsheltered and 65 sheltered individuals. See Demographics information below:

Del Norte County Scrubbed 2020 PIT shelter and unsheltered surveys uploaded in Application. This includes information on 195 Individuals.



<https://drive.google.com/file/d/1NKi6uHzA9FCzjqgyietbVKciMWTSDpJM/view?usp=sharing>

Race	Number of people	Percentage
American Indian/Alaskan Native	36	18.46%
White	136	69.74%
Black or African American	2	1.03%
Multiple races	16	8.21%
None specified	5	2.56%

(Estimate numbers of the 248 from PIT 2020 based on percentages above)

Race	Number of people	Percentage
American Indian/Alaskan Native	46	18.46%
White	173	69.74%
Black or African American	3	1.03%
Multiple races	20	8.21%
None specified	6	2.56%

From NorCal Continuum of Care 2020 Point in Time Report

Homeless Profile Total

Male 128

Female 65

Transgender 1

Did not respond 54

Existing Program 2020-2021 Funding for Housing and Homeless Services for Homeless Populations:

1. Homeless Emergency Aid Program (HEAP) - \$372,817.19
2. CalWORKs Housing Support Program (HSP) - \$226,701
3. CalWORKs Family Stabilization Program (FSP) - \$208,075
4. CalWORKs Homeless Assistance Program (HA) Funding is claimed as utilized. Total expenditures for FY 2019-2020 is \$142,568
5. No Place Like Home (NPLH) Non-competitive Letter of acceptance submitted 8/15/19 - \$500,000
6. No Place Like Home (NPLH) Competitive plan to apply in Round 3 in February 2021 - \$TBD
7. No Place Like Home (NPLH) Technical Assistance (TA) - \$75,000
8. Whole Person Care (WPC) - \$426,206.02
9. California Department of Health Care Services MHA - \$418,445
10. Partnership Health Plan of California (PHC) - \$493,118
11. Housing and Urban Development-VA Supportive Housing (HUD-VASH) 28 vouchers - \$102,867 (Possibly up to \$156,240)

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and

housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer  
According to the 2020 PIT count, 62.4% of those unsheltered count were men. Men are almost twice as likely to be homeless and unsheltered as women within the county. The county will continue to collaborate with individuals with lived experience and community partners to address this disparity. It has been identified by community service providers that often time's homeless individuals exiting medical facilities that are considered medically fragile, including the elderly, do not have funding options for shelter or interim housing when they are released from facilities. Another service gap that was identified by county staff is individuals within the criminal justice system, exiting the county jail. According to Del Norte Counties 2020 PIT count, 31.5% of those surveyed reported felony convictions. According to the overall NorCal 2020 Pit count, 36% of respondents stated that they have been denied housing due to their felony convictions or criminal history. Criminal convictions, including felony convictions appear to be a significant barrier to obtaining housing placement for this population. The county will continue to collaborate with individuals with lived experience and community and regional partners to address these gaps in services and resources.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer  
During the 2020 PIT count, 18.46 percent of those counted identified as American Indian/ Alaskan Native. According to US Census data for Del Norte County, American Indian/ Alaskan Native represent 9.7 percent of our total population. This represents a significant overrepresentation of American Indian/ Alaskan Natives within our counties homeless population. The County will continue to engage and collaborate with individuals from this population with lived experience as well as community partners including local tribes, to address this disparity.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer  
 During the gap analysis it was identified that the county has a very low rate of successful permanent housing placements due to the lack of affordable housing options within the county. The assessment also found gaps in data entry within our HMIS system. The county will continue to increase our usage of HMIS system as well as develop strategies to obtain required data more effectively and efficiently to remedy this gap.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer  
 The county continues to address gaps in services and resources within are local homeless response system, which include interim housing/ shelter beds, rental assistance, permanent housing, including supportive housing, outreach, and prevention and diversion resources and services. These gaps are reflected in the chart below.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	248	65	183
Rental Assistance	248	0	248
Supportive Housing (Permanent)	248	0	248
Outreach	248	65	183
Prevention/Diversion	248	65	183

## 2. Regional Resources Planning

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When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

The county coordinates with community partners, service providers, the local CoC advisory Board, and the Norcal CoC Executive board to coordinate all local and regional planning activities and funding sources to address housing and homelessness services and resources within our local communities.

Regional Resources Planning Question 1 - End Answer

### 3. HHAP-2 Funding Plans

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When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

#### HHAP-2 Funding Plans Question 2 - Begin Answer

Successful implementation of Del Norte County's Project Roomkey included leveraging of funds from COVID-19 Emergency Homelessness funding, Homeless Emergency Aid Program funding, Project Roomkey and Rehousing funding and CARES Act funding. Del Norte County Department of Health and Human Services' (DHHS) Project Roomkey's purpose is to provide non-congregate shelter options for people experiencing homelessness, protect human life, and minimize strain on healthcare system capacity. People experiencing homelessness and living on the streets are particularly susceptible to COVID-19. Lack of access to sanitation, isolation and quarantine, and healthcare is compounded by increased risk of exposure in subsequent severe health impacts due to prevalence of comorbidities amongst people experiencing homelessness. According to the CDC, people 65 and older and those with underlying health conditions are particularly susceptible to serious health impacts as a result of the virus, including death. Project Roomkey gives people who are experiencing homeless and are recovering from COVID-19 or have been exposed to COVID-19 a place to recuperate and properly quarantine outside of the hospital. It also provides a safe place for isolation for people who are experiencing homelessness and at high risk for medical complications were they to become infected. Project Roomkey has provided non-congregate shelter for 71 homeless individuals since March of 2020.

As a result of strategic case management provided by Public Assistant, Employment & Training staff and Behavioral Health staff, five individuals has since then secured other permanent housing during this ten month period. HHAP- 2 funding will be prioritized towards local Project Roomkey permanent housing pathways as the proposed project is an extension of the County's Project Roomkey. Building on the success of Project Roomkey, Homekey funds were used to acquire the motel in November of 2020. Del Norte County plans to utilize HHAP-2 funding in conjunction with other funding sources for conversion of the motel into permanent housing, to ensure that households who are currently residing at the site for interim housing will be able to transition to permanent housing when rehabilitation of the property is completed.

#### HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

#### HHAP-2 Funding Plans Question 3 - Begin Answer

The Housing Services Manager (HSM) is responsible for providing oversight and programmatic development, coordination, and implementation across the Department of Health and

Human Services (DHHS) Housing programs and services, including HHAP-2 grant administration. This position is primarily funded with Whole Person Care funds and Intergovernmental Transfer funds, therefore, all grant administration activities for the HHAP-2 grant project will be in-kind. The HSM will prepare the HHAP-2 grant reports and ensure goals are achieved based on a work plan curated by the development team and activities are properly performed with federal, state, and local regulations in mind. Lead by the HSM, regular meetings will take place with stakeholders, partnered developers, other County department personnel, agency personnel, and contractors to discuss progress and provide an opportunity for feedback.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

Del Norte County will dedicate one full-time employee (FTE) in execution of the HHAP-2 proposed project.

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

In order to fulfill the need for oversight of the grant, the county will be leveraging county staff to assist. These positions include but limited to: DHHS Director, DHHS Assistant Director, Community Development Department Director, County Building Official and DHHS Fiscal staff.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

Often times here in Del Norte County, it is a referral from child welfare services and/or probation that triggers the awareness of a homeless youth. Youth ages 18 to 24 represented 8.1% of the homeless count in the 2020 PIT count for Del Norte County. Youth homelessness is distinctive

because young people are still developing. Due to any number of reasons such as abuse, family conflict, sexual identity, pregnancy or family poverty, youth are experiencing homelessness or precariously housed. Disconnection from family, school or work plays into it. They may be struggling with mental health and substance abuse disorders. They may be aging out of foster care—the additional demographic captured in the 2020 PIT count states that 37.9% of homeless individuals were previously in the Foster Care system. This specific population is especially vulnerable to criminal victimization, sexual exploitation, labor and sex trafficking or traumatic stress. When creating systems of support for homeless youth, DHHS recognizes and takes into account all these different life experiences. Key guiding principles that will be incorporated when creating a network of services and housing for youth stems from what's happening in the current adult and family systems. These are:

- Immediate accessibility
- Individualized, flexible, and choice-based
- Developmentally appropriate for youth
- Culturally competent
- Trauma-informed
- Based on the Housing First approach
- Employ Positive Youth Development (PYD) principles
- Emphasize family reunification and resiliency strategies

By implementing these principles, it allows for youth to access services and meets the targeted 8% of the total HHAP-2 award that is set aside for youth as part of the proposed intervention.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

Chaired by a DHHS representative, the local CoC Advisory Board is a working group of the NorCal CoC. It includes representatives from relevant stakeholders and includes a broad representation of key stakeholder groups found within the counties encompassed in the CoC as articulated in the HUD interim Rule. The local Advisory Board includes representatives of Del Norte County, the City of Crescent City, a representative with lived experience, Del Norte County Unified School District, Del Norte Senior Center, and Redwoods Community College District. The local Advisory Board meets monthly in Crescent City to oversee local planning and coordination of a full range of homelessness services in the County. The local Advisory Board, in conjunction with the Lead Agency, plan for and conduct an annual Point-in-Time Count (PIT) in Del Norte, and ensures funding requests meet the County specific



Strategic goals. The Advisory Board continues to look for opportunities for meaningful collaboration with other community members with lived experience.

Over the last couple of years, the County has built the framework for a collaborative process by meeting regularly with stakeholders throughout the county and discussing solution based approaches. Ongoing conversations with community partners such as Del Norte Mission Possible (DNMP), a non-profit organization that provides shelter and supportive services for who people are without homes, has provided direct insight on what direction to take in addressing the needs of the homeless population, such as the recent purchasing of a mobile shower unit.

HHAP-2 Funding Plans Question 5 - End Answer

## 4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

### **HHAP Programmatic Goals**

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	248					
# of individuals expected to be served by HHAP-2	0	65	0	0	0	65
# of individuals expected to be placed into permanent housing through HHAP-2	0	65	0	0	0	65

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	248					
# of individuals to be served	0	65	0	0	0	65

# of individuals to be placed into permanent housing	0	65	0	0	0	65
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	248					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	65	0	0	0	65

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	248					
# of individuals to be served	0	65	0	0	0	65
# of individuals to be placed into permanent housing	0	65	0	0	0	65

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	248					
# of individuals to be served	0	65	0	0	0	65
# of individuals to be placed into permanent housing	0	65	0	0	0	65

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	65	0	0	0	65
# of individuals to be placed into permanent housing	0	65	0	0	0	65

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

System wide Local and Regional Goals:

- 1.) Expand the low barrier shelter capacity to reduce the number of individuals that are unsheltered. This will be evaluated by a reduction of individuals in the unsheltered PIT count.
- 2.) Develop Leadership and Coordination of Effort to reduce homelessness. This will be measured by the selection of new staffing options and Regional coordinated effort for public outreach to announce CoC events and strategic accomplishments.
- 3.) Implement data tracking and prioritization of housing services. This will be measured by hosting a regional HMIS forum, increasing the number of HMIS users and licenses, Improving HMIS data quality in accordance with HUD standards, and to reduce the average length of time individuals remain homeless.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

Our HHAP Round 1 funding will support a project for building improvements and operating subsidies for an emergency shelter. This will enable us to move toward our next phase of initiating a Navigation Center to implement whole person care at the emergency shelter. Demographics data of those utilizing the shelter will be collected and used to leverage resources; analysis of entry point need to determine initial intake and provide individualized recommendations. We will establish a process to guide use of data that takes into consideration individual needs. COVID-19 data will be included in the analysis; our goal will be to address the disproportionate impacts that homeless and COVID-19 have on our communities.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

#### HHAP-2 Goal Question 1 - Begin Answer

Our goal for HHAP-2 funding is to increase permanent housing resources within our jurisdiction's homeless response system for all individuals experiencing homelessness within the community, especially for populations that are overrepresented and underserved. By creating more permanent housing options, which will utilize a Housing First approach, we hope to obtain more equitable resources for all populations served within our jurisdiction.

In our most recent gaps assessment conducted in January 2021, it was noted that Native Americans make up a larger percentage of the homeless population than they do the general population in Del Norte County. During the 2020 PIT count, 18.46 percent of those counted identified as American Indian/ Alaskan Native. According to the US Census data for Del Norte County, this same population represents 9.7 percent of our county's total population. This represents a significant overrepresentation of Native Americans within our county's homeless population.

Due to the disproportionate impact of homelessness on our local tribes and communities of color, the county continues to reach out to our local tribal leaders to address this racial disparity within the county's homeless response system in anticipation of HHAP-2 funding. This work will be done through collaboration with the local tribes to identify individuals not eligible for tribal housing services, as well as targeted outreach to the tribes and communities of color to make certain that they are fully aware of and able to access the county's homeless and housing services. This work has been started through a work group that has been established through our local CoC AB, which is working on our coordinated entry system flyer. This flyer will be distributed throughout the county to assist service providers and individuals experiencing homelessness in accessing appropriate services to address their unique needs. Through these partnerships, the county's goal is to decrease the disproportionate impact of homelessness on communities of color within the county. We will measure our performance by contrasting what percentage communities of color form among the county's homeless population compared to the general population. The more these numbers align, the closer we will be towards reaching our targeted goal. Furthermore, by January 31, 2022, Del Norte County will work closely with HCFC to establish new measurable, outcomes-focused numeric goals to reduce any identified disparities and will provide those to HCFC by this date.

#### HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when

determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

Once the conversion is complete at our Homekey project, the county's youth specific performance goal is to serve 2 youth with HHAP-2 youth set-aside funding and to place 100% into permanent housing. The county accounts for the unique needs of youth through collaborative discussions with a myriad of youth-focused service providers. These include DNDHHS, Del Norte Unified School District (DNUUSD), College of the Redwoods (Del Norte Campus), Del Norte County Probation, Local Tribes, and Del Norte Mission Possible.

HHAP-2 Goals Question 1 - End Answer

## 5. Local Project Selection Process

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Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

HHAP-2 funds will be distributed directly to DHHS due to the proposed project being an extension of Homekey. DHHS along with RCH applied and were awarded funds for the Homekey project to purchase a motel to provide interim housing and ultimate convert to permanent housing. Our proposal is to use HHAP-2 funds to assist in converting the motel to permanent housing.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? No

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
  - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

DHHS is the lead to the Homekey project. This funding is an extension to the Homekey project for conversion to permanent housing.

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer  
The Department is utilizing a Housing first approach in our homeless response system utilizing the VI-SPDAT assessment tool which prioritizes individuals needing homeless services according to their length of homelessness, the severity of service needs, and disability. This helps to ensure equal access and non-discrimination practices when serving prospective and new program participants.

Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:

i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

Local Project Selection Process Question 1b.i. - End Answer

ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i. - End Answer

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i.i. - End Answer

iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer



Individuals will be housed by following the Housing First Model and will be provided with outreach services beginning at the application process. Those who are not already known clients will be screened for necessity of services that are offered at the Department of Health and Human Services (DHHS) including Behavioral Health and Public Assistance. DHHS is able to provide individualized, integrated services to individuals experiencing homelessness based on their needs and supports. These services are often provided in collaboration with the services of our community programs which provide wraparound and holistic care and interventions which are critical to improving the well-being and self-sufficiency of these individuals. To avoid duplication, we have established relationships in our community that foster open communication. Because we live in a rural geographical area, we value these connections to stretch our limited resources available to us.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
<p><b>Local Project Selection Assessment Statement:</b> The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: <b>Yes</b></p>
<p><b>Local Project Selection Assessment Statement:</b> The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: <b>Yes</b></p>
<p><b>Local Project Selection Assessment Statement:</b> The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: <b>Yes</b></p>
<p><b>Local Project Selection Assessment Statement:</b> The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: <b>Yes</b></p>
<p><b>Local Project Selection Assessment Statement:</b> The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: <b>Yes</b></p>
<p><b>Local Project Selection Assessment Statement:</b> The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. Local Project Selection Assessment Response: <b>Yes</b></p>
<p><b>Local Project Selection Assessment Statement:</b> The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: <b>Yes</b></p>
<p><b>Local Project Selection Assessment Statement:</b> The process will be posted publicly on a platform that is accessible to the public.</p>

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will avoid conflict of interest.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: Yes

**Local Project Selection Assessment Statement:** The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: Yes

## 6. Racial Equity Efforts

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HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

The Department is utilizing a Housing first approach in our homeless response system utilizing the VI-SPDAT assessment tool which prioritizes individuals needing homeless services according to their length of homelessness, the severity of service needs, and disability. This helps to ensure equal access and non-discrimination practices when serving prospective and new program participants.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

#### Racial Equity Efforts Question 3 - Begin Answer

Our NorCal CoC Advisory Board encompasses some of these populations representing the Black, Latinx, and those with lived experience of homelessness communities. We will strive to recruit representatives from communities of color, including Indigenous communities, so they can have a voice in our Advisory Board in grant making process and/or funding decisions. The Advisory Board will continue to reach out to engage the local tribes and other communities of color in these processes on prioritizing programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color. The counties newly required housing manager is also reaching out to connect to our tribal communities to get their input on how to prioritize local homelessness resources.

#### Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

#### Racial Equity Efforts Question 4 - Begin Answer

The county strives to recruit representatives from all communities experiencing homelessness, especially communities of color that are overrepresented and underserved within our jurisdiction. The newly acquired housing services manager and HHAG committee has been tasked with engaging the affected populations within our local homeless service system, including communities of color, in recommending solutions to better serve these homeless populations within the county. The housing services manager will also be engaging tribal communities, agencies, and those with lived experienced to improve the local jurisdictions engagement and service delivery methods to help better support these homeless populations within our county.

#### Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

#### Racial Equity Efforts Question 5 - Begin Answer

The newly acquired housing services manager will increase engagement and collaborative efforts and activities with indigenous communities and tribal partners to expand the reach of funding, resources, and services to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities. One strategy that has been identified is to engage our tribal partners in the Coordinated Entry System to increase collaborative service delivery efforts and Identify shared resources. This will support the improvement of the jurisdictions housing and homeless

service system. We will work closely with our community partners who have different roles in the community to reach the homeless population. For example, our non-profit partner Del Norte Mission Possible does relationship-based case management and street outreach on a full-time basis. Our relationship with them gives us access to the population they serve to build on their services.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

The county practices a "no wrong door" policy to accessing services through our department. This means we are approached by local individuals through our website, in person, by phone, FAX, or mail. We offer the public a list of local resources in addition to screening them for services we find they may be eligible to receive. Occasionally, our Director speaks with the media (print and radio) to promote our programs. The county will continue to explore other marketing and communication strategies with the support of our community partners, the local CoC Advisory Board, and the Norcal CoC.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

The county collaborates with community partners, including smaller organizations that have historically been serving communities of color including the local tribes, to partner in community project grants and secure grants that benefit our mutual clients. The county continues to do outreach to these organization in order to encourage participation in the local CoC advisory Board and other homeless advisory groups within the jurisdiction.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

As the Department of Health and Human Services (DHHS), we are committed to the practice of anti-discrimination regarding employees, applicants, housing, programs, and clients based on race, color, creed, gender, religion, marital status, age, national origin or ancestry, physical or mental disability, medical condition including genetic characteristics, actual or perceived sexual orientation, gender identity or any other consideration made

unlawful by Federal, State or local laws. DHHS operates in a manner that embraces a strong working relationship with partner agencies like the Veterans Administration, the Housing Authority, and others to access the units and to serve the targeted population of individuals experiencing homelessness. The housing site complies with the various requirements of partner agencies to ensure the neediest and most vulnerable individuals are served, and follows the Housing First approach.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

The Department is utilizing a Housing First approach in our homeless response system utilizing the VI-SPDAT assessment tool which prioritizes individuals needing homeless services according to their length of homelessness, the severity of service needs, and disability. This helps to ensure equal access and non-discrimination practices when serving prospective and new program participants. The county also agrees to participate in available technical assistance from the state to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
<b>Racial Equity Assessment Statement:</b> We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: <b>Implementing but could benefit from assistance</b>
<b>Racial Equity Assessment Statement:</b> We provide language interpreter/translator services for people who speak languages other than English.	Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We collect data on service-user or constituent satisfaction with our organization regarding racial equity.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> We have formal partnerships with organizations of color.	Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We allocate resources for engagement and outreach in communities of color.	Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> Racial equity and cultural competency training are offered to employees within the applicant's organization.	Racial Equity Assessment Response: <b>Implemented</b>

**Racial Equity Assessment Statement:** We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

**Racial Equity Assessment Statement:** We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

**Racial Equity Assessment Statement:** We have convened and actively engage with a lived experience board that represents the population served.

Racial Equity Assessment Response: **Planning to Implement**

**Racial Equity Assessment Statement:** We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

**Racial Equity Assessment Statement:** Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: **Implemented**

**Racial Equity Assessment Statement:** We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

**Racial Equity Assessment Statement:** Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

**Racial Equity Assessment Statement:** We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: **Planning to Implement**

**Racial Equity Assessment Statement:** We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: **Planning to Implement**

## 7. Regional Collaboration and Partnerships

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HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

Del Norte County is a member of the NorCal CA 516 Continuum of Care. The NorCal Continuum of Care is a collaboration of multiple community, government, and faith-based agencies that, collectively, provide services that range from prevention of homelessness to permanent housing placements. The NorCal CoC covers an expansive geographic area that includes 7 counties: Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra, and Siskiyou. Each county has a local Advisory Board comprised of diverse stakeholders who appoint one member to represent them on the Executive Board, a meeting ground for all seven counties. When forming Advisory Boards, counties strive to form a body with proper and equitable representation of their populations, geographically and by special populations. Our current Board is made up of two county program managers that provide housing and homeless services, the Executive Director of the local Housing Authority, the Director of Special Programs at the College of the Redwoods, the Director from Del Norte Mission Possible, a local nonprofit providing direct services to the unsheltered and sheltered homeless population, a Housing Manager from the Tolowa Dee-Ni' Nation, a local tribe, and a person with lived experience of homelessness. Coordination occurs as a circle of decisions between the Advisory Boards and the Executive Board. Advisory Boards discuss the counties' concerns, needs, data, preferences, best practices, etc. These topics are then discussed by the representatives of each county on the Executive Board. Solutions, policies, projects, and determinations are then referred to the local Advisory Boards to approve or amend. The County is an active organization within the NorCal CoC collaborative efforts. The Housing Services Manager is a member of the Executive Board and also serves as an alternate for the CES committee.



In the past two years, the counties of the NorCal CoC have emphasized coordination on data sharing and collecting as well as a strong referral process. We are in the process of developing a shared CES and HMIS system to integrate service providers across all seven counties. The CES strives to cover this full geography by identifying access points, standard assessments, referral processes, and housing resources or lack thereof that are unique to each of those counties. The goal is that homeless individuals in the seven counties would be able to access all available housing in the other counties based on the CoC standing. While we are still in the process of integrating HMIS into all homeless programs administered by the County, we have already begun to share data by this means. The NorCal CoC faces challenges with both CES and HMIS due to the large geographic area it encompasses. Another factor that adds to the complexity of this is the size of each county in the CoC as well as available services and resources for the homeless population in each of these counties. Del Norte County is a small rural county with limited service providers and resources.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

The county collaborates and coordinates with regional partners that are also receiving HCFC funding through the NorCal CoC in order to best serve the regions homeless populations. This collaborative effort is supported through the NorCal CoC's coordinated entry system as well as regular monthly Executive Board and advisory group meetings with regional partners. This provides opportunities for collaboration and coordination of both the regional and local homeless service systems to ensure that local and regional planning is aligned as well as any changes in the local and regional planning goals and strategies are communicated.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

The county successfully secured HHAP Round 1 funding for building improvements and operating subsidies for a 52-bed emergency shelter for

homeless Del Norte County residents, which is aligned with both local and regional goals to increase shelter capacity for Individuals currently experiencing homeless that remain unsheltered. This was accomplished through partnership with community service providers, the local CoC Advisory Board and the Norcal CoC. The county's newly acquired housing services manager has not experienced or identified any barriers in working with regional partners at this time.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

HHAP Round 2 funding will support both the local and regional identified needs and goals to increase permanent housing for individual's experiencing homelessness within our geographic area. Increased permanent affordable housing options are crucial for the regional homeless services systems.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

The County of Del Norte, Department of Health and Human Service's (DNDHHS) exact share of the need within the county is challenging to determine. DNHHS is the primary access point and service provider for homeless services within the county. The majority of homeless individuals also require connection to other services we administer such as CalFresh, CalWORKS, Medi-Cal, and behavioral health. Other organizations that provide services usually refer customers to DNDHHS. Among partnering jurisdictions, our share of the regional need is 16.2 %. We determined this from our portion of the total NorCal 2020 Point-In-Time count encompassing all seven counties.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

HHAP Round 2 funds are being requested to support a current project to increase permanent housing resources within the county for Individuals currently experiencing homelessness. In partnership with Community Housing

Development (CHD), the county has purchased a local motel and will be converting it into permanent housing. This is one of the current goals for both are local and regional strategic plans. The region's strategies for use of HHAP funding have not changed since Round 1, as we have multiple resource and service gaps that we are addressing through HHAP and other funding sources.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

When spending plans need to be adjusted in response to changing needs in the community, the county housing services manager collaborates with community partners, service providers, the local CoC Advisory Board, and the Norcal CoC to assess current gaps in the homeless service system and get input and recommendations for future planning and funding needs.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

A youth-specific goal that has been identified is to engage youth serving programs and agencies, including the DNUSD, Del Norte County Probation, College of the Redwoods, Del Norte Mission Possible, and Coastal Connections Youth and Young Adult Resource Center, in participation in the Coordinated Entry System to help support the needs of Homeless youth within the local jurisdiction.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

The county engages and collaborates with local youth serving agencies in assessing the needs and services needed to effectively support our counties homeless youth population which supports are regional planning and spending decisions.

Regional Collaboration and Partnerships Question 9 - End Answer

## 8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p><b>Housing First Assessment Statement:</b> Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: **Yes**

**Housing First Assessment Statement:** Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: **Yes**

**Housing First Assessment Statement:** Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: **Yes**

**Housing First Assessment Statement:** Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: **Yes**

## 9. Expenditure Plan

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HHAP-2 Submission Expenditure Plan - NOFA-HHAP00025

CoC / Large City / County Name:

CoC / Large City / County Name Response: **Del Norte**

Administrative Entity Name:

Administrative Entity Name Response: **Dept of Health & Human Services**

Receiving Redirected Funds?

Receiving Redirected Funds? Response: **No**

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination							
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing	\$91,797.00						\$91,797.00
Delivery of Permanent Housing: Youth Set-Aside	\$7,343.76						\$7,343.76
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)							

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$91,797.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$7,343.76

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:



## 10. HHAP Round 2 Funding Plan 1

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Submission ID: NOFA-HHAP00025

### **Intervention Type:**

Intervention Type Response: Permanent Supportive / Service-Enriched Housing (Capital)

### **Total Funds Requested:**

Total Funds Requested Response: \$91,797.00

### **HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response: \$91,797.00

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

### **Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months  
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months  
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions  
% of exits from emergency shelters to permanent housing solutions  
response:

Describe plan to connect residents to permanent housing  
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

The county's HHAP allocation of \$91,797 will be 100% fully utilize for the Permanent Supportive and Service-Enriched Housing intervention under eligible use category: Delivery of permanent housing. HHAP-2 will provide funding for a key service component, conversion of existing buildings to permanent housing units that are dedicated to people experiencing homelessness. In creating sustainable, long-term housing solutions for people experiencing homelessness across the region, Del Norte County incorporates a homeless response system that uses resources effectively and connects the targeted population to services to regain and retain housing or to prevent homelessness from occurring.

Del Norte County's 2020 Point-in-Time (PIT) Count is 248 individuals experiencing homelessness. Our proposed site currently has 30 units available to house the homeless population in our community, which is about a twelve percent (12%) reduction of the county's total PIT count. Of the 248 individuals, 183 were unsheltered. Del Norte County strives to reduce these numbers to get its residents off the streets and into a safe environment. In addition, DHHS will work with Rural Communities Housing Development Corporation (RCH) to develop a tiered rent approach for the tenants to promote self-sufficiency and strengthen the sustainability of the program once the project transitions to permanent housing. The permanent housing conversion will consists of ADA upgrades, evaluating building permit use and meeting building codes, and adding kitchenette units and/or community kitchens to attain permanent housing status.

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

#### Funding Plan – Question 3 – Response Begins

Proposed funds will help provide additional permanent housing options. The investment amount for this intervention will help Del Norte County achieve the regional goal, as mentioned in the Norcal CoC Strategic Plan, of increasing affordable housing units, as it is a gap in the homeless response system. According to the local HUD agency, 40% of Housing Vouchers remain unused because of the lack of available affordable housing. Another viewpoint to consider is the prospect for future housing opportunities for current residents as they are able to establish rental history. Historically, we see that it is difficult for the target population to acquire housing due to barriers such as poor rental history or lack of funds. In the 2020 PIT survey, 47.63% of households who rent are overburdened in Del Norte County. To be considered Rent Overburdened, households have to pay more than thirty percent of their gross income. What that means here in Del Norte County, is that a household making less than \$2,693 a month would be considered overburdened when renting an apartment of housing unit at or above the median rent of \$808 a month. There are five (5) multi-unit apartment complexes in Crescent City using rental subsidies or offering a sliding-scale rent amount. The combination of high rental costs along with low wage industries creates significant challenges for persons seeking stable housing. By developing housing plans such as this project that addresses HHAP-2's intent to support local jurisdiction in their unified regional response to reduce and end homelessness, the county is applying the strategy to build upon the housing system and identifying targets for housing capacity growth within the region.

Before the purchasing of the motel, DHHS had an existing long-standing relationship with the motel, Coastal Inn and Suites, and has utilized this site to place various individuals at the motel for emergency temporary housing needs; including individuals experiencing homelessness, Veterans, transitional-age youth involved in the child welfare system, conserved clients and primary clients with all levels of behavioral health and/or substance abuse needs. With no official shelter in our area, this has been a tremendous resource for us, as clients traditionally transition from motel rooms to more stable housing. Now with the property being county-owned, the process for sheltering individuals is streamlined. As a goal in bridging the gap in the region's homeless response system, DHHS and community service providers will continue to provide case management to ensure housing stability for clients.

#### Funding Plan – Question 3 – Response Ends

#### **4. Check any specific population(s) expected to be served through this intervention investment.**

#### Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children  
Adults without children  
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)  
Chronically Homeless  
Veterans  
Domestic Violence Survivors  
Individuals with Co-occurring Disorders (Substance Use and Mental Health)  
COVID High Risk – individuals at high-risk for contracting COVID  
Parenting Youth  
Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins  
Here in Del Norte County, Native Americans make up 9.7% of our population according to the US Census Bureau. There are two tribal entities, Tolowa Dee-Ni' Nation Housing Department and Yurok Indian Housing Authority that serves as direct and dedicated resources for the Native American population in addressing housing needs and homelessness issues. DHHS will continue the dialog and pursue formal Memorandum of Understanding with these entities to determine best practices and solutions for addressing disproportionate impacts of homelessness within the Native American community.  
Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins  
In order to measure the performance of the permanent housing and innovated solution investment that DHHS is proposing, a system gaps analysis will be performed on a biannual basis. It will identify the currently homelessness and housing state in Del Norte County, formalize future goals, identify existing gaps, and devise an improvement plan based on the outcome. Resources utilized will be the Norcal CoC Strategic Plan, Local homelessness system needs assessments such as the Housing Tools report built and expanded upon the initial work of Del Norte County and their consideration of No Place Like Home funding, community partners, individuals with lived experience, tribal communities, and agency personnel providing case management and/ or working with housing programs.  
Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?**

#### Funding Plan – Question 7 – Response Begins

Health and Safety Code, Section 50216 (k) defines “Homeless youth” as an unaccompanied youth between 12 and 24 years of age, inclusive, who is experiencing homelessness, as defined in subsection (2) of Section 725 of the federal McKinney-Vento Homeless Assistance Act (42 U.S.C. Sec. 11434a(2)). Youth experiencing homelessness will be served through the intervention investment with 8% of the total HHAP-2 award set aside. The HSM will work with the Del Norte Unified School District in order to identify homeless youth and engage them in services. The HSM will also work to create a youth engagement strategy and engage youth from planning through implementation. A partnership with Coastal Connections, a youth and young adult (14 to 25 years old) resource center funded through Mental Health Service Act that provides both prevention and early intervention services with resources and referrals for needs that cannot be met directly on site will be advantageous.

Funding Plan – Question 7 – Response Ends

## 11. **HHAP Round 2 Funding Plan 2**

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Submission ID: NOFA-HHAP00025

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends



## 12. HHAP Round 2 Funding Plan 3

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Submission ID: NOFA-HHAP00025

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

### 13. HHAP Round 2 Funding Plan 4

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Submission ID: NOFA-HHAP00025

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 14. HHAP Round 2 Funding Plan 5

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Submission ID: NOFA-HHAP00025

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends



**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 15. HHAP Round 2 Funding Plan 6

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Submission ID: NOFA-HHAP00025

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 16. HHAP Round 2 Funding Plan 7

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Submission ID: NOFA-HHAP00025

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

**Homelessness Response Local Investment Plan**

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

<b>Applicant Name:</b>	Del Norte County Department of Health and Human Services
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**Part 1: Summary of Investment Plan**

1. Provided interim housing through Project Roomkey with 30 units. With Homekey funds, the County was able to purchase the hotel for use as interim housing and will transition to permanent housing by 6/30/2022.
2. Through case management with Project Roomkey participants, DHHS was able to assist a family secure permanent housing through the CalWORKS Housing Support Program.
3. HHAP-1 funds will help secure a new year round homeless shelter--the first one the county.
4. CalWORKS housing programs such as HDAP and Family Stabilization continue to be a valuable program for families and disabled individuals who are experiencing homelessness.

**Part 2: Priority and Order of Use of Funding Sources**

Non Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	Homekey (via HCD)	Funding Source:	CalWORKS HSP (via CDSS)	Funding Source:	Other	Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:	Partnership HealthPlan of CA	If Other, List:	
Funding Amount:	\$654,345.00	Funding Amount:	\$226,701.00	Funding Amount:	\$493,118.00	Funding Amount:	\$200,806.11
Unit of Measure:	Unit	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	Bed
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	30	Number Assisted:	30 per plan	Number Assisted:	30	Number Assisted:	52 once project is complete
Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	6/20/2021	Deadline for Expenditure:	N/A	Deadline for Expenditure:	6/30/2025
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	Homekey (via HCD)	Funding Source:	HHAP (via HCFC)	Funding Source:		Funding Source:	Other
If Other, List:		If Other, List:		If Other, List:		If Other, List:	Whole Person Care
Funding Amount:	\$2,129,550.00	Funding Amount:	\$201,580.26	Funding Amount:		Funding Amount:	\$426,206.02
Unit of Measure:	Unit	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	Other
If Other, List:		If Other, List:		If Other, List:		If Other, List:	TBD
Number Assisted:	30	Number Assisted:	60 per plan	Number Assisted:		Number Assisted:	TBD
Deadline for Expenditure:	12/30/2020	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:		Deadline for Expenditure:	6/30/2025
Funded Activity:	Capital	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	Funds Housing Services Manager
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	PRK & Rehousing (via DSS)	Funding Source:	Other	Funding Source:		Funding Source:	
If Other, List:		If Other, List:	CalWORKS FS (via DSS)	If Other, List:		If Other, List:	
Funding Amount:	\$148,567.00	Funding Amount:	\$208,075.00	Funding Amount:		Funding Amount:	
Unit of Measure:	Unit	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	30	Number Assisted:	TBD	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Services	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:	HEAP (via HCFC)	Funding Source:	HDAP (via CDSS)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	372817.19	Funding Amount:	209400	Funding Amount:		Funding Amount:	
Unit of Measure:	Unit	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	30	Number Assisted:	8 per plan	Number Assisted:		Number Assisted:	



Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Services	Funded Activity:	Permanent	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	Other	Funding Source:	HEAP (via HCFC)	Funding Source:		Funding Source:	
If Other, List:	CARES Funding	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$61,787.19	Funding Amount:	\$372,817.19	Funding Amount:		Funding Amount:	
Unit of Measure:	Unit	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	30	Number Assisted:	4,00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Services	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care Outcomes by Race and Ethnicity

Go to this link for an instructional video on how to complete this worksheet using Stella: <https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b> [loom.com]

Applicant Name: County of Del Norte CoC Name, if different: NorCal CoC CA516

Using data from Stella, please insert outcomes here from the FY18 submission:

	Head of Households Served in Any Project Type <sup>1</sup>		Served in Shelters & Transitional Housing <sup>2</sup>		Exiting to Permanent Housing <sup>3</sup>		Days Homeless <sup>4</sup>		Accessing Permanent Supportive Housing <sup>5</sup>		Returns to Homelessness <sup>6</sup>		Other Measure: _____		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
<b>Total</b>	158	100%	0	#DIV/0!	7	100%	266	100%	14	100%	0	#DIV/0!		#DIV/0!		#DIV/0!
<b>White, Non-Hispanic/Non-Latino</b>	121	77%	0	#DIV/0!	6	86%	224	84%	8	57%	0	#DIV/0!		#DIV/0!		#DIV/0!
<b>White, Hispanic/Latino</b>	5	3%	0	#DIV/0!	0	0%	149	56%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!
<b>Black or African American</b>	9	6%	0	#DIV/0!	1	14%	316	119%	1	7%	0	#DIV/0!		#DIV/0!		#DIV/0!
<b>Asian</b>	0	0%	0	#DIV/0!	0	0%	0	0%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!
<b>American Indian or Alaska Native</b>	8	5%	0	#DIV/0!	0	0%	1,002	377%	4	29%	0	#DIV/0!		#DIV/0!		#DIV/0!
<b>Native Hawaiian/Other Pacific Islander</b>	1	1%	0	#DIV/0!	0	0%	0	0%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!
<b>Multiple Races</b>	3	2%	0	#DIV/0!	0	0%	425	160%	1	7%	0	#DIV/0!		#DIV/0!		#DIV/0!
<b>Unknown</b>	11	7%	0	#DIV/0!	0	0%	0	0%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!