



# Homeless Housing, Assistance and Prevention (HHAP) Grant Program

## Submission ID NOFA-HHAP00128

### Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: **Imperial**

Eligible Applicant Type:

Eligible Applicant Type Response: **County**

COC Number:

COC Number Response: **613**

Eligible Applicant Email:

Eligible Applicant Email Response: **ritatamayo@co.imperial.ca.us**

Eligible Applicant Phone:

Eligible Applicant Phone Response: **(760) 337-7477**

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

**County of Imperial**

**2995 South 4th Street Ste. 105**

**El Centro, CA 92243**

Is This a Government Entity?

Is This a Government Entity Response: **Yes**

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## Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

## 1. Homelessness Response System Gaps Assessment

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When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
  - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer  
The data collection method used to determine the gaps was the research and forms that were used to create the Strategic Homeless Plan.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer  
The planning process which produced the Strategic Homeless Plan focused on a more system-level approach to preventing and ending homelessness within the county. Technical Assistance Collaborative (TAC) conducted a thorough document review. (Technical Assistance Collaborative was retained by HCD to

engage with all CoCs and counties that submitted requests for capacity-building technical assistance. TAC worked with HCD and the Imperial County staff to develop a work plan, and the engagement began in September of 2019. The goal of the process was to help Imperial County establish intentional and meaningful strategies to prevent and end homelessness throughout the county, culminating in a written strategic plan. Imperial Valley Continuum of Care Council (IVCCC) hosted two community forums on February 18, 2020, to obtain public input and to promote transparency and buy-in within the other geographic areas throughout the county. The two community forums were held in the City of Calexico, and the City of Brawley. Throughout the process, the voice of persons with lived experience was prioritized including a focus group consisting of persons currently living on the streets or in places not meant for human habitation in Imperial County.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

Per the HUD CoC Racial Equity Analysis Tool, based on the American Community Survey, the Imperial County is primarily a community of color and all organizations historically have served this community of color. Local organizations were allowed to participate in the Strategic Homeless Plan and gap assessments were made with the needs of Imperial County's community in mind.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer

As the facilitation of the Strategic Homeless Plan was a collaboration of the Imperial Valley Continuum of Care Council (IVCCC), the Administrative Entity (Imperial County Department of Social Services) and the Technical Assistance Collaborative, gaps were able to be assessed for many of the subpopulations listed. IVCCC

has members that serve a diverse community. Specifically, there are agencies that assist the LGBTQ community, veterans, youth, seniors and disabled persons, and those that are chronically homeless. Moreover, as Imperial County is a border community, most, if not all agencies, are set up to assist those participants that have limited English proficiency. With the participation of the agencies that help serve these different subpopulations, gaps were able to be identified.

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer  
Imperial County is primarily a community of color and based on our community demographics we believe that there is racial equity within our services. However, in the upcoming year, we intend to complete an analysis to review where our homeless community may be disproportionately impacted in terms of homelessness. Upon completion of the analysis, we will present the findings to the Imperial Valley Continuum of Care Executive Board for review, so that a plan may be developed. We have also requested TA from HUD consultant and are working on conducting a comprehensive assessment.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer  
Gap assessments are completed with the Strategic Homeless Plan. The Strategic Homeless Plan is completed yearly.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer  
With information regarding the gaps in our community, we are able to use the assessment to determine funding deficiencies within Imperial County. Through the Strategic Homeless Plan, Imperial County not only can assess the gaps but has clear responses to the needs and deficiencies in the county's homeless response system.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the

spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer

An onsite monitoring visit of the homeless service provider shall occur whenever deemed necessary by the Administrative Entity (AE), but at least once during the grant period. Additionally, the AE will monitor the homeless service provider and funded project based on the performance measures used by the State of California for the HHAP Round 2 Program. In the event that project-level or system-wide performance consistently remains in the lowest percentile compared to all participant Service Areas in the Continuum of Care allocation, the AE will work collaboratively with the homeless service providers to develop performance improvement plans. In addition, the AE will evaluate address gaps in our strategic homeless plan to ascertain that the existing funding is being braided and leveraged to meet identified gaps.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
  - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

Technical Assistance Collaborative (TAC) was retained by HCD to engage with all CoCs and counties that submitted requests for capacity-building technical assistance. TAC worked with HCD and the Imperial County staff to develop a work plan, and the engagement began in September of 2019. The goal of the process was to help Imperial County establish intentional and meaningful strategies to prevent and end homelessness throughout the county, culminating in a written strategic plan.) Imperial Valley Continuum of Care Council (IVCCC) hosted two community forums on February 18, 2020, to obtain public input and to promote transparency and buy-in within the other geographic areas throughout the county. The two community forums were held in the City of Calexico, and the City of Brawley. Throughout the process, the voice of persons with lived experience was prioritized including a focus group consisting of persons currently living on the streets or

in places not meant for human habitation in Imperial County. The Strategic Homeless Plan goals and findings were solidified and published in April 2020. Per the 2020 PIT count: There are a total of 193 persons that are sheltered and 1334 unsheltered persons. By gender there are: 73 sheltered females and 341 unsheltered females. 120 sheltered males and 965 unsheltered males 0 sheltered and 0 unsheltered transgender persons 0 sheltered and 28 unsheltered gender non-Conforming persons By ethnicity: 178 sheltered 232 unsheltered Hispanic 15 sheltered 1102 unsheltered non-Hispanic By race: 188 sheltered 1220 unsheltered White 5 sheltered 53 unsheltered Black/African American 0 sheltered 11 unsheltered Asian 0 sheltered 42 unsheltered Native American/Alaskan Native 0 sheltered 8 unsheltered Native Hawaiian/Other Pacific Highlander 0 sheltered 0 unsheltered Multiple Races

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer At this time, we have not identified any disparities within the aforementioned special populations. We are open to technical support to establish a protocol for identifying such disparities. As it pertains to gaps, we have identified the need for shelter beds for people with higher medical needs and/or physical disabilities, the need for more shelters for men, LGBTQ-targeted services, and the need for resources for homeless youth ages 18–24. This was identified through the Strategic Homeless Plan process

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer Imperial County is primarily a community of color and based on the community demographics we believe that there is racial equity within our services. However, in the upcoming year, we intend to complete an analysis to review where our homeless community may be disproportionately impacted in terms of homelessness. Upon

completion of the analysis, we will present the findings to the Imperial Valley Continuum of Care Executive Board for review, so that a plan may be developed. We have also requested TA from the HUD consultant and are working on conducting a comprehensive assessment.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer

No other disparities were found in the delivery of homelessness services. We are open to technical support to establish protocol to determine if there are disparities in the delivery of homelessness services.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer

Technical Assistance Collaborative (TAC) was retained by HCD to engage with all CoCs and counties that submitted requests for capacity-building technical assistance. TAC worked with HCD and the Imperial County staff to develop a work plan, and the engagement began in September of 2019. The goal of the process was to help Imperial County establish intentional and meaningful strategies to prevent and end homelessness throughout the county, culminating in a written strategic plan.) Imperial Valley Continuum of Care Council (IVCCC) hosted two community forums on February 18, 2020 to obtain public input and to promote transparency and buy-in within the other geographic areas throughout the county. The two community forums were held in the City of Calexico, and the City of Brawley. Throughout the process, the voice of persons with lived experience was prioritized including a focus group consisting of persons currently living on the streets or in places not meant for human habitation in Imperial County. The Strategic Homeless Plan goals and findings were solidified and published on April 2020.

Relating to the availability of both public and private housing resources, the county is experiencing a severe lack of affordable housing for households at risk of and experiencing homelessness,



particularly extremely and very low-income households. Long-term success in addressing homelessness in the county will involve both increasing the affordable housing stock and obtaining rental subsidies. With that said, Imperial Valley Continuum of Care Council (Imperial County COC) has decided to use the HHAP Round 2 funding to create more permanent supportive housing opportunities.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

|                                | Total # of Clients Currently Needing This Service | Total # of Clients Currently Receiving This Service | Remaining Need |
|--------------------------------|---|---|----------------|
| Interim Housing/Shelter Beds   | 0   | 0   | 0              |
| Rental Assistance              | 0   | 0   | 0              |
| Supportive Housing (Permanent) | 0   | 0   | 0              |
| Outreach                       | 0   | 0   | 0              |
| Prevention/Diversion           | 0   | 0   | 0              |

## 2. Regional Resources Planning

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When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

The communities within Imperial County have come together to form the IVCCC and have mobilized around the issue of homelessness. The CoC is a collective of a variety of organizations including educational, legal, business, and faith based interests; homeless service providers; city, county, and state agencies; and private businesses as well as private individuals and consumer advocates.

Regional Resources Planning Question 1 - End Answer

### 3. HHAP-2 Funding Plans

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When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

#### HHAP-2 Funding Plans Question 2 - Begin Answer

Those individuals and households that are participants in the Project Roomkey program will receive priority to receive funded HHAP-2 services. Imperial County's Strategic Homelessness Plan identified a deficiency in affordable housing stock for low-income individuals and households, and IVCCC had determined that Permanent Housing will be of the best use of HHAP-2 funding. Project Roomkeys participants will be navigated to permanent housing.

#### HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

#### HHAP-2 Funding Plans Question 3 - Begin Answer

The following activities are budgeted for grant administration: prepare request for proposals, complete funding applications, maintain oversight of respective budget, develop project schedules, develop service provider agreements, coordinate implementation of program/grants, conduct contract budget monitoring, maintenance and operations of HMIS, maintain Point in Time data management, attends meetings and seminars and makes public presentations, prepare reporting documents, complete State and Federal Annual/Quarterly reporting, and provide technical assistance to sub-grantees.

Staffing will include the following full-time positions, One Program Manager, two Administrative Analysts, one Account Clerk and one Office Assistant.

#### HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

#### HHAP-2 Funding Plans Question 3a - Begin Answer

Five full-time employees will be needed allowing 15% of their time per employee to this specific grant, and one administrator

#### HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

#### HHAP-2 Funding Plans Question 3b - Begin Answer

Three Staff Services Analyst IIs are being leveraged at this time to fulfill the grant needs, and one full time administrator.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

The following projects are geared toward youth in Imperial County, first is the Lotus Living Project which will provide transitional housing, second is Project Dream, third is Homeless Diversion, and fourth is the Independent Living Program which assists foster youth to transition to adulthood. HHAP Round-2 funds will be utilized to assess gaps in services and conduct assessments with homeless service providers the help meet any gaps in services to homeless youth.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

The AE is currently identifying those with lived experience to include youth to be part of our IVCCC Executive Board and part of the decision making process. In addition, our IVCCC General Membership has members with lived experience who provide input during general memberships regarding funding plans, and implementation. The AE will make active efforts to incorporate someone with lived experience into the scoring and ranking committee to ascertain that their input and experience is considered in the selection of the process.

HHAP-2 Funding Plans Question 5 - End Answer

## 4. HHAP-2 Goals

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Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

### **HHAP Programmatic Goals**

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

|  | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|--|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention          | 0        |          |          |          |          |         |
| # of individuals expected to be served by HHAP-2                             | 0        | 0        | 0        | 0        | 0        | 0       |
| # of individuals expected to be placed into permanent housing through HHAP-2 | 0        | 0        | 0        | 0        | 0        | 0       |

Table – Statutory Goals by Intervention Type – Rental Assistance

|   | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 0        |          |          |          |          |         |
| # of individuals to be served                                       | 0        | 0        | 0        | 0        | 0        | 0       |

|  |   |   |   |   |   |   |
|--|---|---|---|---|---|---|
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |
|--|---|---|---|---|---|---|

Table – Statutory Goals by Intervention Type – Interim Housing

|   | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 193      |          |          |          |          |         |
| # of individuals to be served                                       | 33       | 33       | 33       | 0        | 0        | 99      |
| # of individuals to be placed into permanent housing                | 15       | 15       | 15       | 0        | 0        | 45      |

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

|   | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need <i>equity</i> this intervention | 0        |          |          |          |          |         |
| # of individuals to be served   | 0        | 0        | 0        | 0        | 0        | 0       |
| # of individuals to be placed into permanent housing                              | 0        | 0        | 0        | 0        | 0        | 0       |

Table – Statutory Goals by Intervention Type – Outreach

|   | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 0        |          |          |          |          |         |
| # of individuals to be served                                       | 0        | 0        | 0        | 0        | 0        | 0       |
| # of individuals to be placed into permanent housing                | 0        | 0        | 0        | 0        | 0        | 0       |

Table – Statutory Goals by Intervention Type – Services

|  | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|--|----------|----------|----------|----------|----------|---------|
| # of individuals to be served                        | 40       | 40       | 40       | 0        | 0        | 120     |
| # of individuals to be placed into permanent housing | 15       | 15       | 15       | 0        | 0        | 45      |

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

The strategic plan outlines an aggressive, multi-year effort to target resources to end homelessness. The CoC will oversee the implementation of this plan. The subsequent key metrics will be used to evaluate the effectiveness of the funding:

- Decrease in homelessness in the community, including in key subpopulations such as families, veterans, and people who are chronically homeless;
- Increase in the percentage of persons who exit to or retain permanent housing.
- System Performance Measures to evaluate outcomes.
- Decrease in the number of unsheltered individuals.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

There is no update to the goals as it pertains to HHAP-1.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

By January 31, 2022, Imperial County will: 1) work closely with HCFC to establish new measurable, outcomes-focused numeric goals to reduce any identified disparities and will provide those to HCFC by this date.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when



determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

The County with the CoC will measure the selected projects outcomes and measure the extent to which youth exit homelessness to permanent housing destinations and return to homelessness. The goal being to reduce the percent of youth who return to homelessness.

HHAP-2 Goals Question 1 - End Answer

## 5. Local Project Selection Process

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Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

The County of Imperial, is the Administrative Entity (AE) and collaborative applicant for the Imperial Valley Continuum of Care Council (IVCCC), which is a federally recognized Continuum of Care (CoC) for Imperial County (CA 613). The IVCCC's conflict of interest policies and written standards comply with all federal and state guidelines pertaining to the selection process. The local project selection process, will be designed to be fair and open and avoid conflicts of interest in project selection, implementation, and the administration of funds and comply with HHAP requirements.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? Yes

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
  - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer  
Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
- i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

The following is a description of the IVCCC's grant process:

- The IVCCC Executive Board in collaboration with the AE will announce the HHAP funding availability and application within a reasonable time after being awarded the funding. In addition, the Executive Board has approved the eligible uses and will move forward in approving the competitive selection process of sub-grantees, timeline, local evaluation and selection process.
- The funding opportunity will be advertised to all voting, non-voting IVCCC members, and promoted to eligible applicants that provide services to underrepresented communities. The process will be posted publicly on a platform that is accessible to the public. Interested parties will be encouraged to pursue application opportunities by checking the IVCCC website for workshop date and timeline, which included application deadline.
- The AE is currently identifying those with lived experience to include youth to be part of our IVCCC Executive Board and part of the decision making process. In addition, our General Membership has members with lived experience as part of our general membership who provide input during general memberships regarding the needs within our community.
- Within a few weeks after the release of the funding opportunity, the IVCCC will hold an informative workshop for prospective applicants seeking information and demonstrating interest on the HHAP process and available funds.
- Applications should be received within 30 days from the date of the workshop and submitted to the Imperial County Procurement Department.
- The Rating and Ranking Committee, will consist of three to four (3-4) members with relevant experience that will help in the scoring and ranking of the proposals and will convene two weeks after applications are submitted. A representative (s) from the Administrative Entity will serve as the moderator and technical support of the process.
- The applications will be scored and rank and recommended for funding by the scoring and ranking committee.
- At the IVCCC Executive Board will review and approve the recommendations of the scoring and ranking committee and further obtain approval from the County Board of Supervisors.

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer

As the Administrative Entity (Imperial County Department of Social Services) is part of a larger governmental structure, the Administrative Entity (AE) will use the social media options that are available as well as network with local radio stations to make sure that information regarding HHAP-2 is disseminated to all organizations in the community, especially those organizations that have historically served communities of color but may not participate formally in the CoC. Additionally, the AE will request that Imperial Valley Continuum of Care expand their social media presence, in order to help make funding known and accessible to smaller non-traditional organizations.

Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

The AE is currently identifying those with lived experience to include youth to be part of our IVCCC Executive Board and part of the decision making process. In addition, our IVCCC General Membership has members with lived experience who provide input during general memberships regarding funding plans, and implementation. The AE will make active efforts to incorporate someone with lived experience into the scoring and ranking committee to ascertain that their input and experience is considered in the selection of the process.

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

As the Administrative Entity (Imperial County Department of Social Services) is part of a larger governmental structure, the Administrative Entity (AE) will use the social media options that are available as well as network with local radio stations to make sure

that information regarding HHAP-2 is disseminated to all organizations in the community, especially those organizations that have historically served communities of color but may not participate formally in the CoC. Additionally, the AE will request that Imperial Valley Continuum of Care expand their social media presence, in order to help make funding known and accessible to smaller non-traditional organizations.

Local Project Selection Process Question b.i.v. - End Answer

- Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

The administrative entity conducts a yearly review of the respective strategic homeless plan for the region, and hosts monthly IVCCC Executive Board meeting to obtain input from homeless service providers, stakeholders and the community. The IVCCC has a resources committee that assesses the homeless services provided, identifies available homeless resources to refer clients to appropriate service providers and monitors service needs to identify gaps in services within the region. The homeless plan evaluates existing housing programs, funding and resources available in a holistic manner to identify gaps in services, promote collaborative efforts and minimize and avoid duplication of service.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

| LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)  |   |
|--|---|
| <b>Local Project Selection Assessment Statement:</b> The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects.       | Local Project Selection Assessment Response: <b>Yes</b> |
| <b>Local Project Selection Assessment Statement:</b> The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. | Local Project Selection Assessment Response: <b>Yes</b> |
| <b>Local Project Selection Assessment Statement:</b> The process will remove barriers to competitive participation by applicants representing marginalized communities.  | Local Project Selection Assessment Response: <b>Yes</b> |
| <b>Local Project Selection Assessment Statement:</b> The process will use objective criteria to evaluate projects for funding.   | Local Project Selection Assessment Response: <b>Yes</b> |

**Local Project Selection Assessment Statement:** The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will be posted publicly on a platform that is accessible to the public.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will avoid conflict of interest.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: **Yes**

## 6. Racial Equity Efforts

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HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

The IVCCC is making concerted efforts to evaluate racial equity, it is understood that the agencies would provide assistance in an equitable manner. Moving forward, as RFPs are released, the establishment of equal access and non-discrimination policies will be mandated to be established at the homeless service provider level, if not previously established. This will ensure that participants will have racial equity in services.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

#### Racial Equity Efforts Question 3 - Begin Answer

The AE will make concerted efforts to ascertain that future project selection process and funding decisions included prioritization on programs that are addressing the disproportionate impact that homelessness and COVID-19 have on communities of color. The AE/County has requested TA from the HUD consultant and is working on conducting a comprehensive assessment regarding racial equity and will reevaluate our grant-making process and funding decisions at the conclusion of the assessment.

#### Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

#### Racial Equity Efforts Question 4 - Begin Answer

The CoC is a collective of a variety of organizations including educational, legal, business, and faith-based interests; homeless service providers; city, county, and state agencies; and private businesses as well as private individuals and consumer advocates. The organizations' membership include a diverse racial population. At this time, we do not have a policy that specifically requires the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness.

#### Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

#### Racial Equity Efforts Question 5 - Begin Answer

As the Administrative Entity (Imperial County Department of Social Services) is part of a larger governmental structure, the Administrative Entity (AE) will use the social media options that are available as well as network with local radio stations to make sure that information regarding HHAP-2 is disseminated to all organizations in the community, especially those organizations that have historically served communities of color but may not participate formally in the CoC. Additionally, the AE will request that Imperial Valley Continuum of Care expand their social media presence, in order to help make funding accessible to smaller non-traditional organizations.

#### Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.



#### Racial Equity Efforts Question 6 - Begin Answer

As we are a rural community, many of our local non-profit agencies work together (and have a good working relationship) to assist our homeless community. Moreover, the AE (Imperial County Department of Social Services) has a strong relationship with the local non-profits and is able to expeditiously refer clientele that needs services. As an example, currently, Imperial County has a homeless Taskforce is working with Project Roomkey participants. The Taskforce is composed of representatives of different departments at the county level. Additionally, the County has contacts. at local non-profit agencies. With the collaboration within the county departments, as well as the strong relationship that the County has with the local non-profits, the task force is able to leverage all available services and funding to help priority populations.

#### Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

#### Racial Equity Efforts Question 7 - Begin Answer

As the Administrative Entity (Imperial County Department of Social Services) is part of a larger governmental structure, the Administrative Entity (AE) will use the social media options that are available as well as network with local radio stations to make sure that information regarding HHAP-2 is disseminated to all organizations in the community, especially those organizations that have historically served communities of color but may not participate formally in the CoC. Additionally, the AE will request that Imperial Valley Continuum of Care expand its social media presence, in order to help make funding accessible to smaller non-traditional organizations.

#### Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

#### Racial Equity Efforts Question 8 - Begin Answer

The County of Imperial has a partnership with the Imperial Valley Equity and Justice coalition and has accepted advisement on issues related to racial equity. While the Imperial Valley Equity and Justice coalition has a more broadly based dynamic and their focus is not just on the disparity in housing and the homeless response system, they have provided the county with valuable insight on racial disparities as a whole.

#### Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

We are currently working with a technical assistance provider from HUD to address racial disparities. As we move forward and identify possible racial disparities, we will address this with our provider and amend our contracts as necessary. We agree to participate in available TA from the state to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

| RACIAL EQUITY ASSESSMENT (check all that apply)  |  |
|--|--|
| <b>Racial Equity Assessment Statement:</b> We have a racial equity policy within the organization I work for.  | Racial Equity Assessment Response: <b>Implemented</b>                                    |
| <b>Racial Equity Assessment Statement:</b> We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.  | Racial Equity Assessment Response: <b>Implemented</b>                                    |
| <b>Racial Equity Assessment Statement:</b> We provide language interpreter/translator services for people who speak languages other than English.  | Racial Equity Assessment Response: <b>Implemented</b>                                    |
| <b>Racial Equity Assessment Statement:</b> We collect data on service-user or constituent satisfaction with our organization regarding racial equity.  | Racial Equity Assessment Response: <b>Planning to Implement</b>                          |
| <b>Racial Equity Assessment Statement:</b> We have formal partnerships with organizations of color.  | Racial Equity Assessment Response: <b>Implemented</b>                                    |
| <b>Racial Equity Assessment Statement:</b> We allocate resources for engagement and outreach in communities of color.  | Racial Equity Assessment Response: <b>Planning to Implement</b>                          |
| <b>Racial Equity Assessment Statement:</b> Racial equity and cultural competency training are offered to employees within the applicant's organization.  | Racial Equity Assessment Response: <b>Implemented</b>                                    |
| <b>Racial Equity Assessment Statement:</b> We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.  | Racial Equity Assessment Response: <b>Planning to Implement</b>                          |
| <b>Racial Equity Assessment Statement:</b> We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc. | Racial Equity Assessment Response: <b>Implementing but could benefit from assistance</b> |
| <b>Racial Equity Assessment Statement:</b> We have convened and actively engage with a lived experience board that represents the population served.   | Racial Equity Assessment Response: <b>Implemented</b>                                    |
| <b>Racial Equity Assessment Statement:</b> We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.   | Racial Equity Assessment Response: <b>Implemented</b>                                    |

**Racial Equity Assessment Statement:** Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: **Implemented**

**Racial Equity Assessment Statement:** We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: **Planning to Implement**

**Racial Equity Assessment Statement:** Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: **Planning to Implement**

**Racial Equity Assessment Statement:** We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: **Planning to Implement**

**Racial Equity Assessment Statement:** We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: **Planning to Implement**

## 7. Regional Collaboration and Partnerships

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HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

The County of Imperial in partnership with the Continuum of Care have worked together to address homelessness, to including funding collaboration and coordination. The County of Imperial includes all of the geography within the County of Imperial, including seven (7) incorporated cities and all eight (8) unincorporated communities. In addition, the County of Imperial is the Administrative Entity (AE) for the Imperial Valley Continuum of Care Council (IVCCC). The IVCCC strategically comprised an IVCCC Executive Board that represents an array of stakeholders (education, faith based, veterans, community, health care, city government, law enforcement, and government organizations) that enhance the capacity to coordinate and leverage resources from various community sectors throughout the Imperial County.

The Executive Board acts on the behalf of the IVCCC and is charged with important responsibilities and authorities on behalf of the community of stakeholders. The Executive Board in collaboration with the County is responsible for building community awareness, regional planning, authorizing grant applications, setting regional goals and priorities for ending homelessness, monitoring performance targets and metrics and community process towards ending homelessness in the region, approving policies and provides direction to the administrative entity/collaborative applicant. The County of Imperial as the AE is responsible for peer learning and data sharing when decisions pertaining to funding are being generated. The AE/County is responsible for providing an analysis of the existing funding, ascertaining that yearly gaps analysis is completed via the Strategic Homeless Plan.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

The recipients of HHAP-2 funding are both the County and the CoC. The County is the Administrative Entity of the CoC; ergo, the IVCCC and the County work in unison to ensure that the geographic and community needs are addressed via regional coordination, this includes notification of changes in funding to coordinate and leverage funding to meet the needs of the homeless community as a whole.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

The CoC in Collaboration with the County of Imperial have not experienced any barriers as it pertains to HHAP funding and regional collaboration. HHAP-1 funding has been utilized to assist in housing Project Roomkey Participants. In an effort to braid, and maximize funding resources, the County of Imperial assisted in funding a portion of the PRK program. The County in conjunction with the CoC discussed the importance of braiding and leveraging funds to help meet the needs of the most vulnerable population during the COVID-19 pandemic and worked collaboratively to meet said needs.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

The County of Imperial and CoC will continue to work in partnership not solely with each other but will also work with local stakeholders, service providers, education, faith based community, health care, law enforcement, persons with lived experience, tribes, and the community as a whole to scale partnerships and identify needs within the community.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City).

Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

The County and the CoC work in conjunction to assess the regional needs of the County. A unique feature is the fact that the County is also the Administrative Entity of the CoC and therefore ascertains that all funding is braided, and leveraged to attain the best possible outcomes and performance measures for our homeless community. The applicants are both, respectively, active members of the Continuum of Care. The County and the CoC are both committed to all efforts related to addressing homelessness and to the success of the County, to include cities, and unincorporated areas. This collaboration and commitment includes, identifying and addressing the needs of the entire geography of Imperial County. While there are no cities that meet the "large city" criteria, the County in conjunction with the CoC, coordinate with jurisdictions within the geography of the County, to assess and address the respective needs of the homeless population. This coordination includes regional participation in the identification services, and resource gaps, via planning, and development of a strategic homeless plan of the region. The needs, challenges, gaps in services, and funding sources have been identified in the homeless strategic plan and are evaluated on a yearly basis. The County in collaboration with the CoC identify existing funding mechanisms from State, Federal and local sources presently addressing homelessness and how these funding sources address existing strategies and goals. Therefore, all regional funding, is evaluated and leveraged to meet the existing needs and mid-course adjustments are made as necessary, specifically with COVID-19, adjustments were made to meet the needs of homeless individuals and families. The County and CoC are committed to meeting the goals of the region to address homelessness and the share of regional needs. The methodology is based on an assessment of the existing needs and goals identified.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

The use of HHAP round 2 funds will be integrated into the current Strategic homeless plan to address the gaps in services that were identified by the community. The region's strategy has not changed drastically, rather there was a slight modification request that was made to HCFC. The existing goals in HHAP included an increase of rapid rehousing resources, promote

innovative solutions to end homeless, and community wide coordination. The targeted goals included assisting 200 homeless individuals or at risk of homelessness and 60 homeless youth. The request to re-allocate funds decreased the available funding to Delivery of Permanent Housing by 24%. Thus, our new goal is to serve 152 homeless individuals or at risk of homelessness, and 60 homeless youth will not change. However, given the fact that the re-allocation of funds will include activities that incorporate permanent housing goals. The AE anticipates that the targeted goals, will not significantly decrease. Statistical data of individuals housed into permanent housing from the respective programs, will be part of the permanent housing targeted goals.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

The Imperial Valley Continuum of Care Council (IVCCC) represents the Imperial County Continuum of Care (CoC) as the regional governing body that coordinates housing and homelessness service funding for families and individuals experiencing homelessness. It is a collaborative group, made up of several organizations who have come together and joined the fight to end homelessness in Imperial Valley. The IVCCC is strategically comprised of an Executive Board that represents an array of stakeholders, the diverse geographic sub-regions, and the constituency. When there are recommended changes in funding the Administrative Entity (AE), County of Imperial and CoC convene to discuss changes in funding.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

The HHAP-1 youth set aside funds were folded into the Rapid Rehousing activities and provide unaccompanied youth between 12 and 24 years of age who are experiencing homelessness with housing identification, rent and move-in assistance, and intensive case management and services. This funding was to help supplement the current HEAP Youth Project that creates educational opportunities and removes barriers for homeless youth. Project DREAM provides homeless youth with prevention and supportive services such as case management, personal and academic counseling, peer support, independent living skills, career exploration, and mental/health wellness services. For HHAP-2 the Executive Board in collaboration with the County will re-assess the current need based on existing projects that have

been funded to include Homekey project for youth. Prior to the developing a specific strategy both entities (CoC and County) will review data, newly funded projects, resources available for youth and identified any new gaps or needs to allocate the funding in a strategic manner.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

The IVCCC and the County both collaborate and receive information from the youth, and youth service providers, this includes but is not limited to: Imperial Valley College, Imperial Valley Regional Occupational Program (foster youth advocate), Imperial County Office of Education (ICOE), Foster Youth, and IVCCC Youth Services Committee. Specifically, the IVCCC Youth Services committee is responsible for developing awareness of issues related to homeless youth, Transitional Aged Youth (TAY), and identifying gaps in services. The aforementioned partners all invited to participate in regional planning that guides funding decisions.

Regional Collaboration and Partnerships Question 9 - End Answer



## 8. Housing First Assessment

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Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

| Housing First Assessment (check all that apply)   |
|---|
| <p><b>Housing First Assessment Statement:</b> Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions.</p> <p>Housing First Assessment Response: <b>Yes</b></p>   |
| <p><b>Housing First Assessment Statement:</b> Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.”</p> <p>Housing First Assessment Response: <b>Yes</b></p> |
| <p><b>Housing First Assessment Statement:</b> People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities.</p> <p>Housing First Assessment Response: <b>Yes</b></p>                 |
| <p><b>Housing First Assessment Statement:</b> Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere.</p> <p>Housing First Assessment Response: <b>Yes</b></p>  |
| <p><b>Housing First Assessment Statement:</b> Housing and service goals and plans are highly client centered and driven.</p> <p>Housing First Assessment Response: <b>Yes</b></p>   |
| <p><b>Housing First Assessment Statement:</b> Supportive services emphasize engagement and problem-solving over therapeutic goals.</p> <p>Housing First Assessment Response: <b>Yes</b></p>   |
| <p><b>Housing First Assessment Statement:</b> Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients.</p> <p>Housing First Assessment Response: <b>Yes</b></p>   |
| <p><b>Housing First Assessment Statement:</b> Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>  |

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

## 9. Expenditure Plan

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HHAP-2 Submission Expenditure Plan - NOFA-HHAP00128

CoC / Large City / County Name:

CoC / Large City / County Name Response: **Imperial**

Administrative Entity Name:

Administrative Entity Name Response: **County of Imperial**

Receiving Redirected Funds?

Receiving Redirected Funds? Response: **No**

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

|                                     | FY 20/21     | FY 21/22     | FY 22/23     | FY 23/24 | FY 24/25 | FY 25/26 | TOTAL        |
|-------------------------------------|--------------|--------------|--------------|----------|----------|----------|--------------|
| Rapid Rehousing                     |              |              |              |          |          |          |              |
| Rapid Rehousing:<br>Youth Set-Aside |              |              |              |          |          |          |              |
| Operating Subsidies<br>and Reserves | \$152,131.78 | \$152,131.78 | \$152,131.80 |          |          |          | \$456,395.36 |

|  |             |             |             |  |  |  |              |
|--|-------------|-------------|-------------|--|--|--|--------------|
| Operating Subsidies and Reserves: Youth Set-Aside                                    | \$18,798.45 | \$18,798.45 | \$18,798.46 |  |  |  | \$56,395.36  |
| Street Outreach  |             |             |             |  |  |  |              |
| Street Outreach: Youth Set-Aside   |             |             |             |  |  |  |              |
| Services Coordination  | \$54,651.20 | \$54,651.20 | \$54,651.20 |  |  |  | \$163,953.60 |
| Services Coordination: Youth Set-Aside   |             |             |             |  |  |  |              |
| Systems Support  |             |             |             |  |  |  |              |
| Systems Support: Youth Set-Aside   |             |             |             |  |  |  |              |
| Delivery of Permanent Housing  |             |             |             |  |  |  |              |
| Delivery of Permanent Housing: Youth Set-Aside                                       |             |             |             |  |  |  |              |
| Prevention and Shelter Diversion   |             |             |             |  |  |  |              |
| Prevention and Shelter Diversion: Youth Set-Aside                                    |             |             |             |  |  |  |              |
| New Navigation Centers and Emergency Shelters  |             |             |             |  |  |  |              |
| New Navigation Centers and Emergency Shelters: Youth Set-Aside                       |             |             |             |  |  |  |              |
| Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%) | \$11,749.03 | \$11,749.03 | \$11,749.04 |  |  |  | \$35,247.10  |
| Administrative (up to 7%)  | \$16,448.64 | \$16,448.65 | \$16,448.65 |  |  |  | \$49,345.94  |

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$704,942.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$56,395.36

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

Strategic Homelessness plans are to be developed yearly in order to constantly reassess gaps within the homelessness response and evaluate organizational response effectiveness. This is done by planning meetings, facilitating focus groups, reviewing respo

The IVCCC has determined that the funding Permanent Housing is the best path based on identified gaps to house those that are homeless. By adding affordable housing stock to the community for low-income individuals, homeless individuals will have more opportunities to stabilize.

## 10. HHAP Round 2 Funding Plan 1

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Submission ID: NOFA-HHAP00128

**Intervention Type:**

Intervention Type Response: Interim Housing (Operations)

**Total Funds Requested:**

Total Funds Requested Response: \$456,395.36

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response: \$456,395.36

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response: 70

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 1225

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response: 0

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response: 0

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

Imperial County plans to collaborate with our regional partners in finding affordable housing for our low income individuals.

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

As Permanent Housing is the anticipated intervention model, it is expected that investment will be in a capital project. An RFP has not been released yet, but given the amount of the funding, hotel or motel conversion may be a likely candidate for awarding the funding. This will increase affordable housing stock within the region.

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

As there is a clear deficiency in affordable housing stock within our community, adding permanent housing will help to achieve the Strategic Homelessness Plan regional goals of increasing affordable housing opportunities within the region.

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Imperial County is primarily a community of color and based on the community demographics we believe that there is racial equity within our services. We have not found a disproportionate impact on our community. This intervention investment will have the opportunity to help our community.

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

An onsite monitoring visit of the homeless service provider shall occur whenever deemed necessary by the Administrative Entity (AE), but at least once during the grant period. Additionally, the AE will monitor the homeless service provider and funded project based on the performance measures used by the State of California for the HHAP Round 2 Program. It is expected that contact will be made with the homeless service provider no less than quarterly. In the event that project-level or system-wide performance consistently remains in the lowest percentile compared to all participant Service Areas in the Continuum of Care allocation, the AE will work collaboratively with the homeless service providers to develop performance improvement plans.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

While outreach funding is not being requested with this award, awarded homeless service agencies will be aware that they will need to provide outreach to youth in areas that they may frequent. As an example, outreach could be established at sports centers, community colleges and parks. This would ensure that youth would have the opportunity to access services.



Funding Plan – Question 7 – Response Ends

## 11. **HHAP Round 2 Funding Plan 2**

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Submission ID: NOFA-HHAP00128

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 12. HHAP Round 2 Funding Plan 3

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Submission ID: NOFA-HHAP00128

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

### 13. HHAP Round 2 Funding Plan 4

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Submission ID: NOFA-HHAP00128

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:



Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 14. HHAP Round 2 Funding Plan 5

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Submission ID: NOFA-HHAP00128

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 15. HHAP Round 2 Funding Plan 6

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Submission ID: NOFA-HHAP00128

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends



## 16. HHAP Round 2 Funding Plan 7

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Submission ID: NOFA-HHAP00128

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

**Homelessness Response Local Investment Plan**

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

|                        |                     |
|------------------------|---------------------|
| <b>Applicant Name:</b> | Imperial County CoC |
|------------------------|---------------------|

**Part 1: Summary of Investment Plan**

1. Initiate resources to permanently house unsheltered and congregate sheltered individuals
2. As necessary, temporarily increase non-congregate sheltering
3. Provide well targeted street outreach to assist literally homeless participants with hygiene options
4. Increase opportunities for affordable permanent housing

**Part 2: Priority and Order of Use of Funding Sources**

| Non Congregate Shelter/Interim Housing<br>(Capital / Operations / Services) |                             | Rental Assistance<br>(Short Term to Permanent) |                             | Permanent Supportive and Service Enriched Housing<br>(Capital / Operations / Services) |                        | Diversion and Homelessness Prevention |                             |
|---|-----------------------------|--|-----------------------------|--|------------------------|---------------------------------------|-----------------------------|
| Funding Source: Use and Priority #1   |                             | Funding Source: Use and Priority #1            |                             | Funding Source: Use and Priority #1  |                        | Funding Source: Use and Priority #1   |                             |
| Funding Source:   | HEAP (via HCFC)             | Funding Source:                                | HEAP (via HCFC)             | Funding Source:  | HHAP (via HCFC)        | Funding Source:                       | HEAP (via HCFC)             |
| If Other, List:   |                             | If Other, List:                                |                             | If Other, List:  |                        | If Other, List:                       |                             |
| Funding Amount:   | \$3,194,850.00              | Funding Amount:                                | \$378,620.00                | Funding Amount:  | \$2,143,792.40         | Funding Amount:                       | \$608,956.00                |
| Unit of Measure:  | Individual                  | Unit of Measure:                               | Household                   | Unit of Measure:   | Individual             | Unit of Measure:                      | Individual                  |
| If Other, List:   |                             | If Other, List:                                |                             | If Other, List:  |                        | If Other, List:                       |                             |
| Number Assisted:  | 927.00                      | Number Assisted:                               | 129.00                      | Number Assisted:   | 182.00                 | Number Assisted:                      | 782.00                      |
| Deadline for Expenditure:   | 6/30/2021                   | Deadline for Expenditure:                      | 6/30/2021                   | Deadline for Expenditure:  | 6/30/2025              | Deadline for Expenditure:             | 6/30/2021                   |
| Funded Activity:  | Services                    | Funded Activity:                               | Other                       | Funded Activity:   | Capital                | Funded Activity:                      | Other                       |
| If Other, list:   |                             | If Other, list:                                | short to medium term        | If Other, list:  |                        | If Other, list:                       | Diversion/Prevention        |
| Narrative Description (Optional):   |                             | Narrative Description (Optional):              |                             | Narrative Description (Optional):  |                        | Narrative Description (Optional):     |                             |
| Funding Source: Use and Priority #2   |                             | Funding Source: Use and Priority #2            |                             | Funding Source: Use and Priority #2  |                        | Funding Source: Use and Priority #2   |                             |
| Funding Source:   | ESG-CV (via HCD)            | Funding Source:                                | ESG-CV (via HCD)            | Funding Source:  | HHAP (via HCFC)        | Funding Source:                       | ESG-CV (via HCD)            |
| If Other, List:   |                             | If Other, List:                                |                             | If Other, List:  | CoC portion/ Round 2   | If Other, List:                       |                             |
| Funding Amount:   | \$427,858.53                | Funding Amount:                                | \$1,793,057.05              | Funding Amount:  | \$693,080.08           | Funding Amount:                       | \$220,000.00                |
| Unit of Measure:  | Other                       | Unit of Measure:                               | Other                       | Unit of Measure:   | Individual             | Unit of Measure:                      | Other                       |
| If Other, List:   | not determined at this time | If Other, List:                                | not determined at this time | If Other, List:  |                        | If Other, List:                       | not determined at this time |
| Number Assisted:  | not determined at this time | Number Assisted:                               | not determined at this time | Number Assisted:   | 50.00                  | Number Assisted:                      | not determined at this time |
| Deadline for Expenditure:   | 7/30/2022                   | Deadline for Expenditure:                      | 7/30/2022                   | Deadline for Expenditure:  | 6/30/2026              | Deadline for Expenditure:             | 7/30/2022                   |
| Funded Activity:  | Services                    | Funded Activity:                               | Other                       | Funded Activity:   | Capital                | Funded Activity:                      | Prevention                  |
| If Other, list:   | Prioritize as time limited  | If Other, list:                                | short to medium term        | If Other, list:  |                        | If Other, list:                       |                             |
| Narrative Description (Optional):   | Round 2 RFP not released    | Narrative Description (Optional):              | Round 2 RFP not released    | Narrative Description (Optional):  | pending award approval | Narrative Description (Optional):     | Round 2 RFP not released    |
| Funding Source: Use and Priority #3   |                             | Funding Source: Use and Priority #3            |                             | Funding Source: Use and Priority #3  |                        | Funding Source: Use and Priority #3   |                             |
| Funding Source:   | ESG (via HCD)               | Funding Source:                                | ESG (via HCD)               | Funding Source:  |                        | Funding Source:                       | ESG (via HCD)               |
| If Other, List:   |                             | If Other, List:                                |                             | If Other, List:  |                        | If Other, List:                       |                             |
| Funding Amount:   | \$180,000.00                | Funding Amount:                                | \$139,459.00                | Funding Amount:  |                        | Funding Amount:                       | \$5,000.00                  |
| Unit of Measure:  | Household                   | Unit of Measure:                               | Household                   | Unit of Measure:   |                        | Unit of Measure:                      | Household                   |
| If Other, List:   |                             | If Other, List:                                |                             | If Other, List:  |                        | If Other, List:                       |                             |
| Number Assisted:  | 185.00                      | Number Assisted:                               | 15.00                       | Number Assisted:   |                        | Number Assisted:                      | 10.00                       |
| Deadline for Expenditure:   | 10/22/2021                  | Deadline for Expenditure:                      | 10/22/2021                  | Deadline for Expenditure:  |                        | Deadline for Expenditure:             | 10/22/2021                  |
| Funded Activity:  | Services                    | Funded Activity:                               | Other                       | Funded Activity:   |                        | Funded Activity:                      | Prevention                  |
| If Other, list:   |                             | If Other, list:                                | short to medium term        | If Other, list:  |                        | If Other, list:                       |                             |
| Narrative Description (Optional):   |                             | Narrative Description (Optional):              |                             | Narrative Description (Optional):  |                        | Narrative Description (Optional):     |                             |
| Funding Source: Use and Priority #4   |                             | Funding Source: Use and Priority #4            |                             | Funding Source: Use and Priority #4  |                        | Funding Source: Use and Priority #4   |                             |
| Funding Source:   | Other                       | Funding Source:                                | Other                       | Funding Source:  |                        | Funding Source:                       | Other                       |
| If Other, List:   | CESH 2018                   | If Other, List:                                | CESH 2018                   | If Other, List:  |                        | If Other, List:                       | CESH 2018                   |
| Funding Amount:   | \$247,477.00                | Funding Amount:                                | \$135,287.60                | Funding Amount:  |                        | Funding Amount:                       | \$135,940.00                |
| Unit of Measure:  | Individual                  | Unit of Measure:                               | Household                   | Unit of Measure:   |                        | Unit of Measure:                      | Household                   |
| If Other, List:   |                             | If Other, List:                                |                             | If Other, List:  |                        | If Other, List:                       |                             |
| Number Assisted:  | 159                         | Number Assisted:                               | 16                          | Number Assisted:   |                        | Number Assisted:                      | 145                         |

|                                     |                         |                                     |                      |                                     |  |                                     |            |
|-------------------------------------|-------------------------|-------------------------------------|----------------------|-------------------------------------|--|-------------------------------------|------------|
| Deadline for Expenditure:           | 08/28/2024              | Deadline for Expenditure:           | 08/28/2024           | Deadline for Expenditure:           |  | Deadline for Expenditure:           | 08/28/2024 |
| Funded Activity:                    | Services                | Funded Activity:                    | Other                | Funded Activity:                    |  | Funded Activity:                    | Prevention |
| If Other, list:                     |                         | If Other, list:                     | short to medium term | If Other, list:                     |  | If Other, list:                     |            |
| Narrative Description (Optional):   |                         | Narrative Description (Optional):   |                      | Narrative Description (Optional):   |  | Narrative Description (Optional):   |            |
| Funding Source: Use and Priority #5 |                         | Funding Source: Use and Priority #5 |                      | Funding Source: Use and Priority #5 |  | Funding Source: Use and Priority #5 |            |
| Funding Source:                     | HHAP (via HCFC)         | Funding Source:                     |                      | Funding Source:                     |  | Funding Source:                     |            |
| If Other, List:                     | Round 1                 | If Other, List:                     |                      | If Other, List:                     |  | If Other, List:                     |            |
| Funding Amount:                     | \$678,000.00            | Funding Amount:                     |                      | Funding Amount:                     |  | Funding Amount:                     |            |
| Unit of Measure:                    | Individual              | Unit of Measure:                    |                      | Unit of Measure:                    |  | Unit of Measure:                    |            |
| If Other, List:                     |                         | If Other, List:                     |                      | If Other, List:                     |  | If Other, List:                     |            |
| Number Assisted:                    | 69.00                   | Number Assisted:                    |                      | Number Assisted:                    |  | Number Assisted:                    |            |
| Deadline for Expenditure:           | 6/30/2025               | Deadline for Expenditure:           |                      | Deadline for Expenditure:           |  | Deadline for Expenditure:           |            |
| Funded Activity:                    | Services                | Funded Activity:                    |                      | Funded Activity:                    |  | Funded Activity:                    |            |
| If Other, list:                     |                         | If Other, list:                     |                      | If Other, list:                     |  | If Other, list:                     |            |
| Narrative Description (Optional):   |                         | Narrative Description (Optional):   |                      | Narrative Description (Optional):   |  | Narrative Description (Optional):   |            |
| Funding Source: Use and Priority #6 |                         | Funding Source: Use and Priority #6 |                      | Funding Source: Use and Priority #6 |  | Funding Source: Use and Priority #6 |            |
| Funding Source:                     | HHAP (via HCFC)         | Funding Source:                     |                      | Funding Source:                     |  | Funding Source:                     |            |
| If Other, List:                     | County portion/ Round 2 | If Other, List:                     |                      | If Other, List:                     |  | If Other, List:                     |            |
| Funding Amount:                     | \$400,000.00            | Funding Amount:                     |                      | Funding Amount:                     |  | Funding Amount:                     |            |
| Unit of Measure:                    | Household               | Unit of Measure:                    |                      | Unit of Measure:                    |  | Unit of Measure:                    |            |
| If Other, List:                     |                         | If Other, List:                     |                      | If Other, List:                     |  | If Other, List:                     |            |
| Number Assisted:                    | 99.00                   | Number Assisted:                    |                      | Number Assisted:                    |  | Number Assisted:                    |            |
| Deadline for Expenditure:           | 6/30/2026               | Deadline for Expenditure:           |                      | Deadline for Expenditure:           |  | Deadline for Expenditure:           |            |
| Funded Activity:                    | Operations              | Funded Activity:                    |                      | Funded Activity:                    |  | Funded Activity:                    |            |
| If Other, list:                     |                         | If Other, list:                     |                      | If Other, list:                     |  | If Other, list:                     |            |
| Narrative Description (Optional):   | pending award approval  | Narrative Description (Optional):   |                      | Narrative Description (Optional):   |  | Narrative Description (Optional):   |            |
| Funding Source: Use and Priority #7 |                         | Funding Source: Use and Priority #7 |                      | Funding Source: Use and Priority #7 |  | Funding Source: Use and Priority #7 |            |
| Funding Source:                     | HHAP (via HCFC)         | Funding Source:                     |                      | Funding Source:                     |  | Funding Source:                     |            |
| If Other, List:                     | County portion/ Round 2 | If Other, List:                     |                      | If Other, List:                     |  | If Other, List:                     |            |
| Funding Amount:                     | \$163,953.60            | Funding Amount:                     |                      | Funding Amount:                     |  | Funding Amount:                     |            |
| Unit of Measure:                    | Individual              | Unit of Measure:                    |                      | Unit of Measure:                    |  | Unit of Measure:                    |            |
| If Other, List:                     |                         | If Other, List:                     |                      | If Other, List:                     |  | If Other, List:                     |            |
| Number Assisted:                    | 120.00                  | Number Assisted:                    |                      | Number Assisted:                    |  | Number Assisted:                    |            |
| Deadline for Expenditure:           |                         | Deadline for Expenditure:           |                      | Deadline for Expenditure:           |  | Deadline for Expenditure:           |            |
| Funded Activity:                    | Services                | Funded Activity:                    |                      | Funded Activity:                    |  | Funded Activity:                    |            |
| If Other, list:                     |                         | If Other, list:                     |                      | If Other, list:                     |  | If Other, list:                     |            |
| Narrative Description (Optional):   | pending award approval  | Narrative Description (Optional):   |                      | Narrative Description (Optional):   |  | Narrative Description (Optional):   |            |

Continuum of Care Outcomes by Race and Ethnicity

Go to this link for an instructional video on how to complete this worksheet using Stella: <https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b> [loom.com]

|                 |                         |
|-----------------|-------------------------|
| Applicant Name: | CoC Name, if different: |
|-----------------|-------------------------|

Using data from Stella, please insert outcomes here from the FY18 submission:

|   | Head of Households Served in Any Project Type <sup>1</sup> |      | Served in Shelters & Transitional Housing <sup>2</sup> |      | Exiting to Permanent Housing <sup>3</sup> |      | Days Homeless <sup>4</sup> |      | Accessing Permanent Supportive Housing <sup>5</sup> |         | Returns to Homelessness <sup>5</sup> |      | Other Measure: _____ |         | Other Measure: _____ |         |
|---|--|------|--|------|---|------|----------------------------|------|---|---------|--------------------------------------|------|----------------------|---------|----------------------|---------|
|   | #  | %    | #  | %    | #   | %    | #                          | %    | #   | %       | #                                    | %    | #                    | %       | #                    | %       |
| <b>Total</b>                                  | 452  | 100% | 414  | 100% | 305                                       | 100% | 69                         | 100% | 0   | #DIV/0! | 19                                   | 100% |                      | #DIV/0! |                      | #DIV/0! |
| <b>White, Non-Hispanic/Non-Latino</b>         | 32   | 7%   | 26   | 6%   | 17  | 6%   | 81                         | 117% | 0   | #DIV/0! | 2                                    | 11%  |                      | #DIV/0! |                      | #DIV/0! |
| <b>White, Hispanic/Latino</b>                 | 391  | 87%  | 366  | 88%  | 274                                       | 90%  | 69                         | 100% | 0   | #DIV/0! | 15                                   | 79%  |                      | #DIV/0! |                      | #DIV/0! |
| <b>Black or African American</b>              | 19   | 4%   | 15   | 4%   | 10  | 3%   | 62                         | 90%  | 0   | #DIV/0! | 2                                    | 11%  |                      | #DIV/0! |                      | #DIV/0! |
| <b>Asian</b>                                  | 0  | 0%   | 0  | 0%   | 0   | 0%   | 0                          | 0%   | 0   | #DIV/0! | 0                                    | 0%   |                      | #DIV/0! |                      | #DIV/0! |
| <b>American Indian or Alaska Native</b>       | 5  | 1%   | 2  | 0%   | 2   | 1%   | 88                         | 128% | 0   | #DIV/0! | 0                                    | 0%   |                      | #DIV/0! |                      | #DIV/0! |
| <b>Native Hawaiian/Other Pacific Islander</b> | 0  | 0%   | 0  | 0%   | 0   | 0%   | 0                          | 0%   | 0   | #DIV/0! | 0                                    | 0%   |                      | #DIV/0! |                      | #DIV/0! |
| <b>Multiple Races</b>                         | 2  | 0%   | 2  | 0%   | 1   | 0%   | 50                         | 72%  | 0   | #DIV/0! | 0                                    | 0%   |                      | #DIV/0! |                      | #DIV/0! |
| <b>Unknown</b>                                | 3  | 1%   | 3  | 1%   | 0   | 0%   | 0                          | 0%   | 0   | #DIV/0! | 0                                    | 0%   |                      | #DIV/0! |                      | #DIV/0! |