



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00040

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: **Lassen**

Eligible Applicant Type:

Eligible Applicant Type Response: **County**

COC Number:

COC Number Response: **516**

Eligible Applicant Email:

Eligible Applicant Email Response: **blongo@co.lassen.ca.us**

Eligible Applicant Phone:

Eligible Applicant Phone Response: **(530) 251-8134**

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Lassen County Community Social Services

336 Alexander Road

Susanville, CA 96130

Is This a Government Entity?

Is This a Government Entity Response: **Yes**

Primary Contact Information

Primary Contact Name:

Primary Contact Name Response: **Grace Poor**

Primary Contact Email:

Primary Contact Email Response: **gpoor@co.lassen.ca.us**

Primary Contact Phone:

Primary Contact Phone Response: **(530) 251-8336**

Authorized Representative Contact Information

Authorized Representative Name:

Authorized Representative Name Response: Barbara Longo

Authorized Representative Email:

Authorized Representative Email Response: blongo@co.lassen.ca.us

Eligible Representative Phone:

Eligible Representative Phone Response: (530) 251-8128

Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer
Lassen County has not yet conducted a detailed, formalized gap assessment of the local homelessness response system. Lassen County's 10 Year Plan to Address Homelessness and Point-in-Time Count Data were used to determine how to use HHAP-2 funds to best meet the community's current needs
Lassen County's 10 Year Plan to Address Homelessness was developed by Housing Tools, a consulting firm, and the final draft was published in June of 2020. The plan is still in draft form as it has yet to be approved by Lassen County's Board of Supervisors. The plan identifies needs and feasible solutions to move individuals and families from being unhoused to becoming stably housed and to prevent homelessness wherever possible.
Lassen County's 10 Year Plan to Address Homelessness uses Point in Time (PIT) Count data as the primary quantitative data source on homelessness in Lassen County. Lassen County's 2020 PIT Count data is unofficial in that it was not reported to HUD.

Because of a miscommunication with the NorCal CoC, Lassen County held its annual 2020 PIT Count on a different date than the other counties in the CoC. As a result, Lassen County's 2020 PIT Count numbers were not used in the CoC's official report to HUD. However, Lassen County's PIT Count met all other HUD requirements and the data collected is still useful in assessing gaps and determining needs on a local level.

Beyond the PIT Count, data collection related to housing and homelessness in Lassen County has been limited. Until recently, there has not been Lassen County staff or programs specifically dedicated to addressing homelessness.

In September of 2019, Lassen County Community Social Services, hired a Housing Program Coordinator and a Housing Grants Specialist. These staff members are currently working to apply for funding, implement programs and coordinate with other service providers in the community to build and formalize an effective homeless response system. All Lassen County Community Social Services housing programs are new and processes to assess the success and track data within these programs are still being developed.

At the beginning of 2020, Lassen County Community Social Services started using an HMIS system. However, not all programs/services within the homeless response system utilize HMIS at this time.

The numbers outlined in the Service Gap Analysis Chart are directly from the 2020 PIT Count Data. As a result the numbers are representative of just a snapshot of the gaps, needs, and services provided on the date of the count (January 25, 2020). At this time, Lassen County has yet to complete a more complete gaps/needs assessment that addresses specifically the services/needs outlined in this chart over a broader timeline. Additionally, there is not currently a process in place to capture the number of individuals who need prevention/diversion services, and as a result, these numbers were reported to be zero (although this is not the case). As Lassen County Community Social Services further develops its homeless response system, a better system for tracking data that documents needs and services will be developed. This will include better use of the HMIS system and implementation of a Coordinated Entry System. There will be better processes in place to capture both the number of individuals needing a particular intervention as well as the number of individuals receiving those interventions. Technical assistance from the state in conducting a formal gaps/needs assessment and support in better tracking services/needs would be beneficial.

For the purpose of determining how to best spend HHAP-2 funds, Lassen County Community Social Services used the quantitative

data obtained from the PIT Count and qualitative information from Lassen County's 10 Year Plan to Address Homelessness.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

The development of Lassen County's 10 Year Plan to Address Homelessness included directly consulting with people with lived experience of homelessness. Housing Tools conducted an in-person focus group and individual interviews of people with lived experience. Approximately twenty people engaged in the process. During the focus group and interviews, the individuals participating were given the opportunity to share about the primary causes of their homelessness, the specific resources and services they believed will be helpful for them, and what they felt people should know about the unique challenges of living un-housed in Lassen County.

In November of 2020, Lassen County established an Advisory Board to the NorCal Continuum of Care (the Board). The vision of the Board is to have a homeless response system that uses resources effectively, and quickly connects those in need with services to regain and retain housing or to prevent homelessness from occurring. The Board will play a primary role in system planning, and it is the goal of the Board to include people with lived experience of homelessness so that their voices impact and inform all levels of system planning.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

Lassen County is home to the Susanville Indian Rancheria (SIR). SIR is a federally recognized rancheria of Native Americans and is made up of the Washoe, Achomawi, Mountain Maidu, Northern Paiute, and Atsugewi tribes. Although, SIR was not actively involved in the creation of Lassen County's 10 Year Plan to End Homelessness, the

Lassen County Advisory Board to the NorCal CoC (the Board) has invited SIR to participate in the Board and to play an active role in system planning. Other than SIR, there are not any organizations within Lassen County that have historically just served communities of color.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer A variety of different organizations and individuals that serve special populations participated in the development of Lassen County's 10 Year Plan to End Homelessness including the following:

- Crossroads Ministries
- Family caregivers
- Lassen Family Services (Domestic Violence Services)
- Lassen County Behavioral Health
- Lassen County Probation
- Lassen County Sheriff Office
- Lassen County Public Health
- Susanville Police Department
- Banner Lassen Medical Center
- Lassen County Community Resource Centers (Resource Centers in the outlying areas or Lassen County)

[Housing Tools conducted individual interviews and facilitated group discussions with these organizations and individuals in order to gather anecdotal evidence on what the gaps are in the community's system of services and what they saw as the specific needs of the populations that they serve and/or interact with.]

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer Racial and ethnic disparities were assessed by comparing data from the 2020 PIT Count to data from the 2019 Census Bureau estimate. In assessing this data, it was taken into account that Lassen County is home to two state prisons. The prison populations and demographics of those populations can skew the data. Because of

this, for the purpose of assessing racial and ethnic disparities, the prison populations were not included in the assessment.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer

Gaps and needs assessments related to homelessness and housing have not been regularly conducted in Lassen County. However, moving forward Lassen County's 10 Year Plan to Address

Homelessness will be reviewed on an annual basis by the Lassen County Advisory Board to the NorCal CoC. Additionally, Lassen County Community Social Services is open to recommendations and technical assistance from the state regarding other regularly needed gaps/needs assessments.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer

Any findings made during the annual assessment of Lassen County's 10 Year Plan to Address Homelessness will direct decision making related to current and future funding projects within the community. Funding will be strategically used to fill gaps and address ongoing needs.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer
Staff from Lassen County Community Social Services will conduct ongoing system performance evaluations using the following information and data:

- HMIS data regarding the number of individuals served, the demographics of individuals served, and housing status of individuals served.

- Feedback from program participants.

- Feedback from the Lassen County Advisory Board regarding changes and updates to Lassen County's 10 Year Plan to Address Homelessness. This plan will be assessed and updated on an annual basis in order to ensure it is addressing current gaps and needs in the homelessness response system.

- Data from future PIT Counts.
- Data from any future needs assessments or gap assessments.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

- Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

Data from 2020 PIT Count showed 121 individuals experiencing homelessness in Lassen County. Of these individuals:

- 72 individuals were sheltered, 49 were unsheltered
- 64 identified as male, 57 identified as female
- The majority (72 individuals) of those experiencing homelessness were in the 25-62 years old age range
- 57 individuals were chronically homeless
- 52 individuals reported this being the first time they've experiencing homelessness
- 36 individuals reported that a disability has prevented them from obtaining/maintaining stable housing
- 5 individuals reported that having a felony has prevented them from obtaining/maintaining stable housing
- 22 individuals reported having spent time in foster care
- 35 individuals reported growing up in Lassen and 40 individuals reported having family in the county

Existing organizations which address homelessness within the jurisdiction include:

- Alliance for Workforce Development
- Crossroads Ministries
- Lassen County Community Resource Centers
- Lassen Family Services
- Lassen County Behavioral Health
- Lassen County Public Health
- Lassen County Community Social Services
- Plumas County Community Development Commission (Housing Authority)
- Salvation Army
- Susanville Indian Rancheria
- Judy's House

Funding and programs within Lassen County Community Social Services that address homelessness:

- Partnership HealthPlan of CA – Housing Innovation Grant – Rental Assistance and Homeless Prevention
- Homeless Emergency Aid Program (HEAP) - Services
- Homeless Housing, Assistance and Prevention Program Round 1 (HHAP-1) – Rental Assistance
- Whole Person Care – Housing and Services
- California Emergency Solutions and Housing (CESH) – Rental Assistance and Systems Supports
- Housing Support Program (HSP) – Rental Assistance, Homeless Prevention, Services, and Interim Housing
- Transitional Housing Program (THP) – Youth Specific Rental Assistance and Services
- Housing Navigators Program (HNP) – Youth Specific Housing Navigation Services
- Housing and Disability Advocacy Program (HDAP) – Rental Assistance, Interim Housing and Services

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

Data from the 2020 PIT Count showed that of the 121 individuals surveyed:

- 8 individuals reported being a veteran
- 32% reported living with a mental health condition
- 20% reported they had previously been in foster care
- 15% of those who reported their domestic violence status reported fleeing an abusive environment

The following gaps and needs regarding special populations were identified during the process of developing Lassen County's 10 Year Plan to address homelessness:

- There are no supportive housing units for those with special needs
- Housing and shelter options for those stuck between jail discharge and sentencing, with support services are limited
- There are high percentage of individuals with felonies and other convictions that bar them from federally-assisted housing.

- The Domestic Violence shelter runs a crisis call line but their staff can't address behavioral health issues
 - The community doesn't have enough skilled people to provide mental health services
 - Services for special populations may not be accepted in the neighborhood or community – there is great stigma around homelessness.
 - There are limited shelter options for some target populations, such as seniors with limited income, those with serious ongoing health needs, the very mentally ill who need supportive sheltering, and people with animals
 - There is great community stigma and lack of understanding regarding mental health and substance use disorder challenges
 - Detox services are out of county/state, away from local supports so people are hesitant to use them
- Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer

The 121 individuals surveyed in the 2020 PIT Count reported the following races:

- White Only: 76.03%
- Black or African American Only: 0.00%
- American Indian or Alaskan Native Only: 0.83%
- Asian Only: 0.00%
- Native Hawaiian or Pacific Islander Only: 9.09%
- Other Race Only: 0.00%
- Two or More Races: 14.05%

In comparison, the 2019 Census Bureau Estimate show the following percentages (these percentages do not include the block group that contains the two state prisons):

- White Only: 86.44%
- Black or African American Only: 3.27%
- American Indian or Alaskan Native Only: 3.21%
- Asian Only: 1.10%
- Native Hawaiian or Pacific Islander Only: 1.04%
- Other Race Only: 1.89%
- Two or More Races: 3.06%

This data does show disparities in regards to the percentages of Native Hawaiian or Pacific Islander who are homeless and the percentages of individuals reporting two races. One important factor to note when assessing data in a small community is that the numbers of even one large family can skew the percentages.

Another factor to note is that the disparity identified regarding households with two or more races, does not break down which races are being identified. It would be helpful to be able to identify which races are being represented in order to better identify where the disparities occur.

As shown in the Racial Demographic Data Upload, data from Stella, HUD's LSA Strategy and Analysis Tool, shows that people of multiple races spend more time homeless and have a lower rate of accessing housing. However, this data is for the NorCal CoC as a whole and is not specific to Lassen County. This is problematic as the counties within the NorCal CoC are very different. Additionally, the data available through this tool and through HMIS are limited in that not all of the programs and services provided within the homeless response system are currently tracked through those systems.

Lassen County Community Social Services would benefit from assistance in completing an assessment that pulls together data accurately from a variety of sources to better be able to analyze disparities within the homeless response system.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer In Lassen County's 10 Year Plan to Address Homelessness it was reported that the Lassen County Behavioral Health Department conducts weekly outreach at the Crossroads Emergency Shelter, and the County has newly dedicated housing staff who conduct outreach to those experiencing homelessness on the street and who are camping around city limits. However, since the writing of the Plan, outreach has been significantly limited. This is in part due to the ongoing pandemic, but also because the county's housing staff positions are grant funded, and there are no grants currently dedicated to outreach.

Furthermore, the Plan identifies the following challenges related to services/outreach:

- Engaging individuals experiencing chronic homelessness has been difficult
- Trust is often broken with homeless clients. Despite best efforts they often don't see solutions or results. This results in too much bouncing around from service provider to service provider.

Another glaring gap that both the Plan and the data show is that there is a shortage of affordable housing and no permanent supportive housing with services. The lack of permanent supportive

housing limits successful housing placement rates. While this is an identified need, Lassen County does have funding to address this need. A barrier, however, has been not having the needed community support to develop permanent supportive housing.
 Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer
 The numbers outlined in the Service Gap Analysis Chart are directly from the 2020 PIT Count Data. As a result the numbers are representative of just a snapshot of the gaps, needs, and services provided on the date of the count (January 25, 2020). At this time, Lassen County has yet to complete a more complete gaps/needs assessment that addresses specifically the services/needs outlined in this chart over a broader timeline. Additionally, there is not currently a process in place to capture the number of individuals who need prevention/diversion services, and as a result, these numbers were reported to be zero (although this is not the case).
 Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	121	72	49
Rental Assistance	156	25	131
Supportive Housing (Permanent)	57	0	57
Outreach	49	0	49
Prevention/Diversion	0	0	0

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

One of the roles of the newly formed Lassen County Advisory Board (the Board) to the NorCal CoC will be to coordinate local, state and federal funds and resources that address homelessness in Lassen County. Prior to the development of the Board, there was not a formal process in place to coordinate all funds and resources.

Lassen County Community Social Services does internally assess and monitor existing funding and when applying for new funds assesses where gaps in funding exist. Currently, as the Homelessness Response Local Investment Plan shows, there are county funds for: Non-Congregate

Shelter, Rental Assistance, Permanent Supportive Housing, and Homeless Prevention.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

Lassen County Community Social Services does not intend to prioritize funding towards Project Roomkey permanent housing pathways. The following funding sources are available to provide rehousing and permanent housing pathways:

- Housing Innovation Grant (Partnership HealthPlan of CA Grant)
- HHAP-1
- CESH
- HSP
- HDAP

Additionally, Housing Case Managers work with Project Roomkey participants to explore all available housing options. This includes housing programs and options outside of Lassen County Community Social Services.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

The activities budgeted for grant administration include funds for office supplies directly related to the implementation of the grant and staff time of the fiscal personal that will manage the fiscal aspect of the grant.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

There will two employees that will dedicate time to the execution of the HHAP-2 Project for Lassen County:

- Housing Program Coordinator – 20% of Time
- Housing Grants Specialist - 20% of Time

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

- Housing Program Coordinator -20% of Time

- Housing Grants Specialist – 20 % of Time

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

The Lassen County Community Social Service staff who will implement the HHAP-2 projects will conduct targeted outreach to youth, including outreach at local middle schools, high schools and at the local community college. Staff have already developed connections at Lassen High School, the high school in Susanville (Lassen County's largest community). However this relationship can be strengthened and additional relationships need to be built with the schools in the outlying areas of the county. Additionally, staff from the housing team will participate in Lassen County's Children's System of Care, in order to ensure that transitional aged youth who are experiencing homelessness and are within the Children's System of Care have the opportunity to engage in and access needed housing services.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

The Lassen County Community Social Services staff will create a feedback process for program participants. Additionally, program participants and other individuals with lived experience of homelessness will be given the opportunity to participate in the Lassen County's Advisory Board to the NorCal CoC (the Board). This will include the opportunity participate as a member of the Board or to present at a Board Meeting to share individual perspectives and experiences.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	57					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	121					
# of individuals to be served	0	0	0	0	0	0

# of individuals to be placed into permanent housing	0	0	0	0	0	0
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	49					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	49					
# of individuals to be served	10	10	10	10	9	49
# of individuals to be placed into permanent housing	5	5	5	5	5	25

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	10	10	10	10	10	50
# of individuals to be placed into permanent housing	5	5	5	5	5	25

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

Lassen County Community Social Services' overall goal for the HHAP funds is to increase connections and engagement with individuals experiencing homelessness in Lassen County, particularly individuals who are chronically homeless, are mistrustful of the system, and have had limited participation with the homelessness response system in the past. Better engagement with service providers will lead to better permanent housing outcomes. Progress and success of this goal will be evaluated by tracking the length of engagement with service providers as well as the number of those individuals who obtain permanent housing.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

Lassen County's HHAP-1 project is a Rapid Re-Housing Program. The program's goal is to assist families and individuals experiencing homelessness obtain permanent housing. The program has three components: Housing Identification, Rent and Move-In Assistance, and Case Management. The HHAP-1 goals were to:

- Serve 30 individuals
- Place 65% of those individuals in permanent housing
- Assist 10 households in obtaining permanent housing. Of these 10 households a minimum of two will be homeless youth.
- Build connections with 3 landlords who are willing to rent to families or individuals experiencing homelessness.

The systemwide goal of HHAP-2 is to increase connections and engagement with individuals experiencing homelessness in our community, particularly individuals who are chronically homeless, are mistrustful of the system, and have had limited participation in with the homelessness response system in the past. Whereas the goal of HHAP-1 is to implement permanent housing, the goal of HHAP-2 is to better reach individuals who have been more difficult to engage with but are often the highest need individuals so that these individuals have equal opportunity

to secure permanent housing and are successful in maintaining permanent housing.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

Lassen County Community Social Service's goal related to how HHAP-2 funding will address racial disparities is to obtain better data regarding racial disparities with Lassen County's homeless response system. As better data is obtained, the Lassen County Advisory Board to the NorCal CoC (Board) will update the 10 Year Plan to Address Homelessness to include specific strategies to address the disparities.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

In Lassen County, youth homelessness often looks different than adult homelessness. Lassen County's PIT Count data has never shown a significant amount of homeless youth in the community. The 2020 Data did not include any youth data. This is because the youth who are experiencing homelessness are often less visible or do not meet the definition of homelessness used for the PIT Count.

Because youth homelessness is often less visible, outreach needs to be conducted differently. Lassen County Community Social Services youth-specific goal is to develop a youth specific outreach campaign.

Outreach will include engaging with the child welfare system, juvenile probation, all of the middle schools and high schools in Lassen County and the local college.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

HHAP-2 funds will be distributed by Lassen County Community Social Services. A subcontractor will not be used and because of that a local project selection process to select a subcontractor is not necessary.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? No

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

It was determined that the identified need to be addressed by the HHAP-2 funds (increased/improved outreach and engagement) could be best met by Lassen County Community Social Services staff. Lassen County is a rural community and staff and staff time at local service providers is limited. Lassen County Community Social Services has strong, positive partnerships with the other providers in the homelessness response system. The goal of the proposed HHAP-2 project is to increase and improve outreach in order to improve engagement with not only Lassen County Community Social Services specific services but also the services that the community partners provide.

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer
Lassen County Community Social Services will collaborate with community partners and report to and consult with the Lassen County Advisory Board to the NorCal CoC to ensure that outreach and engagement services are taking place in and being conducted in ways that reach all sectors of the community.

Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant is *utilizing* a local selection process, please include the following in the explanation:
 - i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer
Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer
Local Project Selection Process Question b.i.v. - End Answer

- 2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How

do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

One of the goals of the newly formed Lassen County Advisory Board to the NorCal CoC (the Board) is to bring together homeless services providers and other social safety net providers in order to collaborate efforts to minimize and avoid the duplication of services and efforts.

The vision of the Board is a homeless response system that uses resources effectively and quickly to quickly connect those in need with services to regain and retain housing or to prevent homelessness from occurring.

The Board meets monthly and as a part of the regular meetings reviews community resources, grants, and services within the community. Additionally, Lassen County's 10 Year Plan to Address Homelessness, which has been created to guide the housing and homeless response system in Lassen County, will be reviewed by the Board on an annual basis. During this review process needs, gaps, goals, and existing services will be assessed in order to ensure that the system is as effective as possible.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.

Local Project Selection Assessment Response: No

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.

Local Project Selection Assessment Response: No

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.

Local Project Selection Assessment Response: No

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: No

Local Project Selection Assessment Statement: The process will avoid conflict of interest.

Local Project Selection Assessment Response: No

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: No

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: No

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

Lassen County Community Social Services has policies and procedures in place that direct staff to “not discriminate against a client on the basis of race, color, religion, sex, national origin, political affiliation, disability, marital status or age” and to “provide the same aid, benefits and services to all individuals and groups, except as authorized by federal or state law or the Governor’s executive order.”

Staff implementing the HHAP-2 project will follow the above policy and furthermore will use the funds to improve outreach and engagement with individuals who have not accessed services or maintained services as successfully in the past in order to ensure equal access.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

Lassen County Community Social Services has not historically sought to prioritize programs that specifically address the disproportionate impacts that homelessness and COVID-19 have on communities of color. Lassen County is a very rural community and does not have significant geographical areas that are home to primarily one specific race or community of color. The one exception to this is that the Susanville Indian Rancheria does have tribal specific communities. Moving forward, Lassen County Community Social Services will work to obtain better data regarding any disproportionate impacts homelessness and COVID-19 have on populations of color within Lassen County. Any impacts that are identified will be addressed by strategies that will be included in updates made to Lassen County's 10 Year Plan to Address Homelessness. Lassen County Community Social Services is open to any support and technical assistance the state can provide to better identify disparities, the disproportionate impacts, and solutions.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

Representatives from the Susanville Indian Rancheria (SIR) have been invited to participate on the Lassen County Advisory Board to the NorCal CoC (the Board). It is the hope of the Board that members or staff of SIR will participate on the Board and provide a key voice in creating effective approaches to reducing and ending homelessness for indigenous communities. The Board will also seek out representation from faith-based communities. There are several faith-based organizations that hold culturally specific services. Representation from these organizations will be sought out and could increase the diversity of voices on the Board.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

One of the challenges identified in Lassen County's 10 Year Plan to End Homelessness (Plan) was that engaging individuals experiencing chronic homelessness has been difficult. There is an intervention identified under Priority Area 3 of the Plan: Multidisciplinary Approach to Outreach and Crisis Intervention. Part of the goals of this priority area is to proactively engage unsheltered individuals and families. The proposed goal for HHAP-2 funds is to better engage with individuals who are underserved.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

One of the primary ways that the priority populations learn about and enter local homelessness programs is via word of mouth. Often if one individual has a positive experience receiving a needed service, they will pass information about the program or service along to other individuals in need. One strategy used currently, and that will be continued to use as outreach is expanded, is to ask individuals being served if they know of others in need and then provide business cards and/or marketing materials to individuals to pass along to their acquaintances, friends and families.

Another strategy that is used by Lassen County Community Social Services is to maintain regular communication with community partners about programs and services available. For example, if a an individual in need is picking up food at a local food pantry, that person could also receive information about housing services at the same time.

Lassen County Community Social Services is also engaging with the NorCal CoC to develop a Coordinated Entry System. The goal is that this system will improve equitable access to the local homelessness programs.

Finally, it is the goal of the proposed HHAP-2 project to increase outreach and engagement to priority populations in order to improve access to and success within the homelessness programs in the community.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

Lassen County is a rural community with a small population. One organization that specifically serves a community of color is the Susanville Indian Rancheria (SIR), and members from SIR have been invited to participate on the Board. There are also several faith-based organizations that provide services that are specific to one culture. The Board will reach out to the faith-based

organizations within the community to give them an opportunity to participate on the Board. All other known services providers serve all races and are not specific to one community of color.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

The Lassen County Advisory Board to the NorCal CoC has invited all organizations in the local housing and homelessness response system to participate on the Board. Having been established formally in November of 2020, the Board is still in the early development stages. The goal is that there will be a diverse representation on the Board and that it will include organizations that are addressing racial equity as needed within the housing and homelessness response system in Lassen County.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

Lassen County Community Social Services will work to improve the way data is tracked and obtained and will annually assess that data in order to determine where racial disparities exist within the homelessness response system. Strategies will be created to address any disparities that are identified and those strategies will be documented and tracked in Lassen County's 10 Year Plan to Address Homelessness.

[Lassen County Community Social Services will participate in any available technical assistance from the state in order to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning.]

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.	Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We have formal partnerships with organizations of color.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: **Planning to Implement**

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

Lassen County is a member of the NorCal Continuum of Care (CoC). The NorCal CoC includes seven counties in the Northern California. Four of these counties share borders with Lassen County. [The CoC has an Executive Board. The Executive Board is the decision-making body for the CoC. Members of the Executive Board include local officials, service provider agencies, formerly homeless individuals, and advocates. The Executive Board is comprised of seven voting members, one from each of the counties in the NorCal CoC region. This ensures fair distribution of appointment across organizational affiliations and representation of all relevant homeless subpopulations.]

[The CoC Executive Board has a Lead Agency, Shasta County Community Action Agency, that provides guidance to ensure that duties of the CoC are being met. Additionally, each county within the CoC has a local Advisory Board that includes representatives from relevant stakeholders in each county region.]

Lassen County's Advisory Board meets monthly (or as needed) to collaborate, share information, and to make local level decisions. Lassen County's Executive Board member then communicates and shares information from the local Advisory Board at the CoC's Executive Board meetings. This allows for collaboration and coordination on a local level (through the Advisory Board) and between all the counties within the CoC (through the Executive Board)]

The Executive Board meets monthly and members work together to create solutions to address homelessness for the communities within the NorCal CoC. The monthly meetings include discussions about funding and counties have the opportunity to share updates, successes, and challenges.

The counties within the CoC share data by using a shared HMIS provider. Additionally, the NorCal CoC is currently developing a Coordinated Entry System in which all CoC counties will participate.

[The CoC actively pursues funding and manages that funding, distributing it between the counties that make up the CoC. Once funding is received by the CoC, it is distributed between the seven counties by a competitive open application process or by an allocation method determined by regional need based on each county's PIT Count numbers.]

Because Lassen County communities are separated by significant distance from the other communities within the CoC, it is sometimes difficult to share resources. Lassen County does however share some resources with bordering counties within the CoC. For example, the Plumas County Community Development Commission and Housing Authority runs a Section 8 Housing Choice Voucher Rental Assistance Program for multiple counties, including Lassen County.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

Lassen County is a member of the NorCal Coc. Other counties within the CoC region also receive HCFC funding. However, because the communities within the CoC counties are separated by significant distance from the other communities, the services within the different jurisdictions do not overlap. Within the Lassen County specific region, there are currently no other partners that also receive HCFC funding.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

In implementing HHAP-1 and other new housing and homelessness grants and programs, Lassen County Community Social Services staff have created new partnerships and built on existing partnerships. For example, Lassen County Community Social Services has had an existing relationship with Crossroad Ministries. Crossroads Ministries provides emergency shelter, transitional housing and a number of other services to individuals

experiencing homelessness within Lassen County. Through the implementation of new funding sources, including HHAP-1, staff from Lassen County Community Social Services have built on the existing relationship with Crossroads Ministries. Referrals are regularly made between the two organizations and funding and services are often combined to best serve individuals in need. No specific barriers to working with regional partners have been identified.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer
Staff conducting outreach, funded by HHAP-2, will engage with partners that currently serve people experiencing homelessness in order to target those who have the highest need and a history of poor engagement with the system. Additionally, it is the goal of increased outreach and improved engagement that individuals experiencing homelessness and who have not had good engagement in the past will be more likely to engage not only with Lassen County Community Social Services programs but also in local partner's programs.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer
Lassen County is defined as a small county in regards to population but is a large, geographically. Lassen County covers an area that is approximately the size of the state of Connecticut. Lassen County is separated by significant distance from communities in other counties within the NorCal Coc. The nearest metropolitan area, within the CoC, is Redding in Shasta County. Redding is a two hour drive through the mountains from Susanville (the largest community within Lassen County).

Additionally, Lassen County does not share jurisdiction with any "Large City." Therefore, Lassen County's identified share of the regional need is the residents of Lassen County. With the requested funds, Lassen County Community Social Services will conduct outreach and provide services that promote engagement to families and individuals experiencing homelessness within Lassen County.

[When funding is made available to the CoC, one of two methods is used to determine funding allocations. The first method is a NOFA process, which

includes an open application process across the CoC region and the use of a rating and ranking committee when funds are oversubscribed. The rating and ranking committees are committees of neutral groups of three or more individuals who rate and rank funding applications based on the rating and ranking policies and procedures. The second method is an allocation method, which includes a formula based on the first 80% of the available funding distributed using the most recent HUD approved Point In Time Count and the remaining 20% using the most recent executed contract with the county to provide financial support for the CoC's Lead Agency. This methodology is also used by the CoC when funds are oversubscribed. In the case of a particular county being oversubscribed, a rating and ranking committee formed locally is used, which is formed by the local Advisory Boards.]

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

The region's strategic plan to address homelessness has not changed since HHAP-1. Lassen County's 10 Year Plan to Address Homelessness (Plan) identified the following service and outreach challenge: Staff conducting outreach report that finding and reaching the population is not difficult, but engaging them in services has generally been challenging. Additionally, the amount of outreach that was described in the Plan has decreased since the writing of the report. This is in part due to the ongoing pandemic, but also because the housing staff referred to in the Plan are in grant funded positions and there are currently no grants that fund outreach. Lassen County Community Social Services is proposing that HHAP-2 funds will be used to conduct outreach and provide services that improve engagement outcomes. Increased outreach and engagement services will ensure that the available services, such as rapid re-housing services, are more accessible, available and targeted to the highest need individuals and families in the community. Improved engagement to the highest need individuals and families will ensure that those with the highest need are obtaining permanent housing.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

Housing Staff from Lassen County Community Social Services provide regular funding updates at Lassen County's Advisory Board to the NorCal CoC meetings. This provides collaborative partners the opportunity to provide input and make decisions regarding funding as the community's needs change.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

Lassen County has not yet identified a youth-specific strategy as the formation of a formal homelessness response system is still relatively new in Lassen County. One step to address this could be to develop a youth specific strategy that will be incorporated into Lassen County's 10 Year Plan to Address Homelessness.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

Youth-specific local partners have been invited to participated in Lassen County's Advisory Board to the NorCal Coc (the Board). Currently there is a voting member on the Board who is a supervisor for Lassen County Family Solutions. Lassen County Family Solutions is a division of Lassen County Community Social Services that provides wraparound services to children and youth in Lassen County. The Board will continue to seek out and recruit other youth-specific local partners to be members of the Board. As members of the board, these partners will be able to be actively involved in regional planning and spending decisions.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: **Yes**

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00040

CoC / Large City / County Name:

CoC / Large City / County Name Response: **Lassen**

Administrative Entity Name:

Administrative Entity Name Response: **Lassen County Community Social Services**

Receiving Redirected Funds?

Receiving Redirected Funds? Response: **No**

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves							

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$22,949.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$2,500.00

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

Lassen County Community Social Services began utilizing a HMIS system in the beginning of 2020, and is currently in the process of developing a Coordinated Entry System (CES). Funds will be used to continue the development of these systems and to use the

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00040

Intervention Type:

Intervention Type Response: Outreach

Total Funds Requested:

Total Funds Requested Response: \$10,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response: \$10,000.00

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

The goal of this intervention is to increase the capacity of Lassen County Community Social Services' Housing Team to conduct outreach that promotes better engagement with individuals experiencing homelessness in Lassen County. Key service components will include:

- Staff time for increased outreach
- Supplies to distribute while conducting outreach
- Supplies that staff need to conduct street outreach safely and effectively.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

One of the challenges identified in Lassen County's 10 Year Plan to End Homelessness (Plan) was that engaging individuals experiencing chronic homelessness has been difficult. This intervention falls under Priority Area 3 of the Plan: Multidisciplinary Approach to Outreach and Crisis Intervention. Part of Goal A of this priority area is to proactively engage unsheltered individuals and families.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

This intervention is not specifically focused towards serving communities of color. However, the goal of the increased outreach is to engage individuals who may have not historically engaged successfully with the homeless/housing response system in Lassen County. Staff implementing the services described will work to ensure that outreach is being conducted as best as possible to all individuals experiencing homelessness in Lassen County with a focus on those who are highest need and have the least current interaction with the system.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Lassen County Community Social Services will track how many individuals are engaged through outreach as well as how often each individual has contact with staff during regular outreach. Additionally, successful engagement will be measured by tracking how many of the individuals receiving outreach services then engage further in housing services. Staff will review HMIS data monthly to track success.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

This intervention does have funds set aside for youth specific outreach. This outreach will include developing a youth specific outreach campaign which

will include outreach to Lassen Community College and all Lassen County High Schools and Middle Schools.

Funding Plan – Question 7 – Response Ends

11. HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00040

Intervention Type:

Intervention Type Response: Services

Total Funds Requested:

Total Funds Requested Response: \$10,249.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response: \$10,249.00

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

The goal of this intervention is to increase the capacity of Lassen County Community Social Services' Housing Team to provide services that promote engagement while meeting the immediate needs of individuals experiencing homelessness in Lassen County. The housing team is in the process of moving into a building that has the capacity to provide a variety of new services.

Providing services that meet immediate needs of individuals can be a way to engage individuals in engaging other services such as housing. The proposed HHAP project will fund the following service components:

- The purchase of washer and dryer and related supplies for the housing/homeless response team's office. This will be available to individuals experiencing homelessness. The hope is that while individuals are getting an immediate need met, they will have the opportunity to further engage with staff regarding housing needs.

- The purchase of technology such as a phone and computer that individuals experiencing homelessness can use to look for or apply for services, housing, and employment.

- The purchase of hygiene and food supplies that individuals experiencing homelessness can use while at the housing team's office.

- Funding for staff time required to provide these services.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

One of the challenges identified in Lassen County's 10 Year Plan to End Homelessness (Plan) was that engaging individuals experiencing chronic homelessness has been difficult. This intervention falls under Priority Area 3 of the Plan: Multidisciplinary Approach to Outreach and Crisis Intervention. Part

of Goal A of this priority area is to proactively engage unsheltered individuals and families.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

This intervention is not specifically focused towards serving communities of color. However, the goal of the increased outreach is to engage individuals who may have not historically engaged successfully with the homeless/housing response system in Lassen County. Staff implementing the services described will work to ensure that outreach is being conducted as best as possible to all individuals experiencing homelessness in Lassen County with a focus on those who are highest need and have the least current interaction with the system.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Lassen County Community Social Services will track how many individuals access the provided services as well as how often each individual accesses the services. Additionally, successful engagement will be measured by tracking how many of the individuals accessing services then engage further in housing services. Staff will review HMIS data monthly to track success.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Although specific funds for youth have not been set aside for this intervention, these services will be available to youth. As needed, staff will set aside or schedule times specific for youth access to the services available. Staff will coordinate with youth service providers such as schools, juvenile probation, and the child welfare system to ensure that young adults experiencing homelessness are aware of the services available and have equal access.

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00040

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00040

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00040

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00040

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00040

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	Lassen County
------------------------	---------------

Part 1: Summary of Investment Plan

- By December 31, 2021 provide non-congregate shelter to 15 households.
- By December 31, 2021, provide short-term rental assistance and housing case management to 40 households who are experiencing homelessness. Case management services will focus on assisting households in obtaining self-sufficiency.
- By December 31, 2021, create a detailed plan for the development of permanent supportive housing. Secure Board of Supervisor's support and community support of development and develop detailed plan for development.
- By December 31, 2021, provide short-term rental assistance and housing case management to 40 households who are at risk of homelessness.

Part 2: Priority and Order of Use of Funding Sources

Non Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	PRK & Rehousing (via DSS)	Funding Source:	Other	Funding Source:	HOME (via HCD)	Funding Source:	Other
If Other, List:		If Other, List:	Housing Innovation Grant (PH)	If Other, List:	Program Income	If Other, List:	Housing Innovation Grant (PH)
Funding Amount:	\$43,441.00	Funding Amount:	\$323,225.00	Funding Amount:	\$1,618,415.84	Funding Amount:	
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	10	Number Assisted:	11	Number Assisted:	0	Number Assisted:	23
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	12/31/2022	Deadline for Expenditure:	Program Income	Deadline for Expenditure:	12/31/2022
Funded Activity:	Other	Funded Activity:	Short Term	Funded Activity:	Other	Funded Activity:	Prevention
If Other, list:	Operations and Services	If Other, list:		If Other, list:	Rehabilitation, Acquisition, New Construction	If Other, list:	
Narrative Description (Optional):	Primary Use: Non-congregate shelter	Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	This grant is used for both rental assistance and homeless prevention.
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:		Funding Source:	CalWORKs HSP (via CDSS)	Funding Source:	Other	Funding Source:	CalWORKs HSP (via CDSS)
If Other, List:		If Other, List:		If Other, List:	Whole Person Care	If Other, List:	
Funding Amount:		Funding Amount:	\$221,859.00	Funding Amount:	\$418,556.65	Funding Amount:	\$221,859.00
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	32	Number Assisted:	0	Number Assisted:	32
Deadline for Expenditure:		Deadline for Expenditure:	2020/2021 Allocation	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	2020/2021 Allocation
Funded Activity:		Funded Activity:	Short Term	Funded Activity:	Services	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	This grant is used for both rental assistance and homeless prevention.
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:		Funding Source:	Other	Funding Source:		Funding Source:	
If Other, List:		If Other, List:	CESH (via CoC)	If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	\$57,000.00	Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	0	Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	8/8/2024	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:		Funding Source:	HHAP (via HCFC)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:	Round 1	If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	50552.62	Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	

Number Assisted:		Number Assisted:	0	Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	5/31/2023	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:		Funding Source:	HDAP (via CDSS)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	\$50,000.00	Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	2020/2021 Allocation	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care 2019 Outcomes by Race and Ethnicity

Applicant Name: Lassen County CoC Name, if different: NorCal CoC CA516

Using data from your HMIS, please insert outcomes here (using the period from Jan 1 2019- Dec 31 2019):

	Experiencing Homelessness		Accessing Emergency Shelters		Exiting to Permanent Housing		Length of Time Homeless (Days)		Accessing Permanent Supportive Housing		Length of Time to get housing (# of days to exit homelessness)		Accessing Coordinated Entry		Returns to Homelessness		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	158	100%	0	#####	7	100%	266	100%	14	100%	#####	#####	0	#####	#####	#####	#####	#####
White	121	77%	0	#####	6	86%	224	84%	8	57%	#####	#####	0	#####	#####	#####	#####	#####
Black	5	3%	0	#####	0	0%	149	56%	0	0%	#####	#####	#####	#####	#####	#####	#####	#####
Native American/Alaskan	9	6%	0	#####	1	14%	316	119%	1	7%	#####	#####	0	#####	#####	#####	#####	#####
Asian/Pacific Islander	0	0%	0	#####	0	0%	0	0%	0	0%	#####	#####	0	#####	#####	#####	#####	#####
Other/Multi-Racial	8	5%	0	#####	0	0%	1,002	377%	4	29%	#####	#####	0	#####	#####	#####	#####	#####
Ethnicity	1		0		0	0%	0	0%	0	0%	#####	#####	0	#####	#####	#####	#####	#####
Hispanic	3	2%	0	#####	0	0%	425	160%	1	7%	#####	#####	0	#####	#####	#####	#####	#####
Non-Hispanic	11	7%	0	#####	0	0%	0	0%	0	0%	#####	#####	0	#####	#####	#####	#####	#####