Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00098

Applicant Information

Eligible Applicant Name:
Eligible Applicant Name Response: Madera

Eligible Applicant Type:
Eligible Applicant Type Response: County

COC Number:
COC Number Response: 514

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Eligible Applicant Phone Response: (559) 675-7703

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Is This a Government Entity?
Is This a Government Entity Response: Yes

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Applicant Redirections?

Applicant Redirections Response:
Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing HUD's seven system-level performance measures that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:

   a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

   Homelessness Response System Gaps Question 1a - Begin Answer
   As a member agency and part of the Fresno-Madera Continuum of Care (FMCoC), Madera County has traditionally had its homelessness data collected and incorporated as part of the larger Fresno and Madera County area. The FMCoC is responsible for conducting the annual HUD Longitudinal System Assessment (LSA) as well as data collection and assessment to be able to determine gaps in the CoC's own systems, which by extension, include Madera County. The County utilizes the FMCoC's Centralized Entry System (CES) to guide all programs and services as well as data collection efforts designed to reduce the negative effects of homelessness. The CES includes the FMCoC's Homeless Management Information System (HMIS), called Service Point, which is used to collect, and store data associated with the CES process in Madera County and the wider region served by FMCoC. Outside of the FMCoC, Madera County has continued development of a formal process of coordination among government and non-government organizations within the county,

including nonprofits, private sector business, and community members. This coordination ensures effective and efficient identification of resources and services to address homelessness and further results in more streamlined data collection efforts leading to the identification of gaps in services and identification of resources to fill those gaps within the County.

For the purposes of the HHAP application, identification of gaps in homeless services (as shown in the Service Gap Analysis Chart in Question 2.e) were determined principally through analysis of data from the Madera County 2019 Homeless Point-in-Time Report (PIT). This analysis was based on numbers alone and did not account for special populations, racial/ethnic groups, etc.

• Data from the 2019 Homeless Point-in-Time Report (PIT) was evaluated to derive the total number of individuals needing Interim Housing/Shelter Beds versus those who currently had access to that service.

• To determine gaps in Rental Assistance services, the assumption was made that approximately 10% of the individuals enumerated in the 2019 PIT have income but need assistance securing housing. There is Rapid Rehousing funding available, but the lack in housing inventory is the main reason these individuals and families are not able to secure permanent housing.

• To derive the number of individuals needing Supportive Housing (Permanent) the assumption was made that approximately 90% of the homeless individuals enumerated in the 2019 PIT needed supportive housing for them to be able to maintain housing.

• The total number of people requiring street outreach services was based on the total homeless population for 2019. Outreach Workers were able to make contact with the homeless in Madera County, many of whom identified lack of housing options as the primary reason they remain homeless.

• Requests for Homeless Prevention/Diversion services has increased in 2020 and remained a constant need.

• The most pressing gaps in services exist in the in the areas of Triage Shelter beds and permanent supportive housing options.

Homelessness Response System Gaps Question 1a - End Answer

b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

Madera County recognizes the need to outreach to people experiencing homelessness and local agencies who provide

services to people experiencing homelessness. The Community Action Partnership of Madera County (CAPMC) 501(c)(3) nonprofit organization is one of the lead agencies working with Madera County in these efforts. Since it was incorporated in 1965, CAPMC has been working to improve the social well-being and economic capacity of low to moderate-income individuals and families, homeless individuals, as well as providing opportunities for these people to achieve economic independence. As part of these efforts, CAPMC hired two former homeless individuals to serve as Homeless Outreach Workers who contact people experiencing homelessness within Madera County and help to build an awareness of available services, including the CES assessment and referral process. In previous years, workers from the Fresno County Economic Opportunities Commission have also conducted similar outreach within Madera County on behalf of the FMCoC.

As part of its application for HHAP Round 2 funding, Madera County, and its project partner, CAPMC, completed an analysis of homeless or formerly homeless individuals who have received services and who were documented in the FMCoC HMIS system for the period of January 1, 2020 through December 31, 2020. This analysis included the provision of surveys to 50 individuals (clients) accessing services through various CAPMC and other programs. Responses to these surveys indicated the main resources and services that Madera County needs to provide (e.g. the gaps in services) are housing for homeless clients, family housing programs, and peer support groups for a variety of needs such as grieving, drug abuse, and mental health.

Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer
Madera County is partnering with the Community Action Partnership of Madera County (CAPMC) nonprofit organization to conduct the activities outlined for this project. CAPMC has historically served communities of color through its broad spectrum of social and economic services; however, other organizations within the County are also being provided opportunities to participate in this project, gap assessments, and the local homeless services system planning process. The county is currently working to ensure that all local service agencies are aware of the CES process

and referral system by pursuing a variety of strategies for information dissemination. The County makes announcements at local provider meetings and distributes informational pamphlets; the county trains its staff in County Departments such as Public Health, Behavioral Health Services, and Social Services as well as other local agencies including CAPMC, the City of Madera, Madera Housing Authority, and Madera Rescue Mission. The County also provides information and access to these resources through its local "Live Well Madera" group, which is a collaboration of agencies designed to improve the health of Madera County.

Further, Madera County and other FMCoC CES provider(s) are taking a variety of specific steps to continue to market the coordinated entry system and connect historically underserved groups in the Fresno and Madera County area with programs and services, including the following:

• Monthly email updates to the general community, service providers, City and County departments.
• Posting of coordinated entry policies and other information on the FMCoC website and their social media platforms.
• Informational flyers distributed at service locations in the community.
• Providing information about coordinated entry and the homeless response system, as well as access to coordinated entry services in accessible formats. Additionally, some coordinated entry staff are fluent in various languages and equipped to conduct intake, assessment, and diversion when possible.
• Direct outreach to people on the street and other sites where people experiencing homelessness access services and supports.
• Announcements regarding CES information and updates during FMCoC or other committee meetings related to the homeless response system.
• Educating mainstream service providers about how to refer someone who is literally homeless to the coordinated entry system. Service provides include but are not limited to the Madera County Department of Social Services, Department of Behavioral Health Services, Public Health, Public Housing Authorities, Employment Services, School Districts, Mental Health providers, Health Care providers, Law Enforcement, Faith Based Organizations, Business Community, Landlords, and Substance Abuse providers in the Madera County area.

The above efforts remain ongoing. Further, Madera County is specifically emphasizing outreach to homeless individuals in the remote mountain communities of the eastern parts of the county. These populations have traditionally been the most difficult to reach and connect with services. The county and local service agencies are currently coordinating with the Madera County Sheriff's

Department to access people in the remote areas of the county to notify them about the services offered by the County, CAPMC, and other organizations as well as the ability to access those services.
Homelessness Response System Gaps Question 1c - End Answer

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer To properly assess special populations and identify gaps in the services to those populations, Madera County and CAPMC have relied on the Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) as the standard assessment tool within the Coordinated Entry System (CES) process. The VISPDAT is built into HMIS and identifies homeless individuals with the greatest needs (e.g. those most at risk of dying on the street) in order to prioritize placement and services for those individuals. The VI-SPDAT is completed in HMIS with all individuals and families who are homeless under HUD's definition of homelessness. The assessment can only be conducted by a qualified agency or program assessor participating in the CES process and trained in HMIS. The VI-SPDAT is a pre-screening, or triage tool, that is designed to be used by all providers within a community to quickly assess the health and social needs of homeless persons and match them with the most appropriate support and housing interventions that are available. A triage tool like the VI-SPDAT allows homeless service providers to similarly assess and prioritize the variety of people who are homeless in their community, regardless of ethnicity or orientation, and identify who to treat first based on the acuity (severity) of their needs. It is a brief survey that service providers, outreach workers, and even volunteers can use to determine an acuity score for each homeless person who participates. The scores can then be compared and used to identify and prioritize candidates for different housing interventions based upon their acuity. In a similar fashion, the VI-SPDAT can also be used to assess gaps in services in a particular community.
Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer As part of its application for HHAP Round 2 funding, and as part of its general mission to provide equitable services that fairly benefit all people in need of housing assistance, Madera County and CAPMC track the race/ethnicity for clients that were provided homelessness assistance services and this data can be used to identify potential gaps in services based on numbers of a given racial/ethnic group served. For example, an analysis of the clients served by CAPMC in 2020 showed that 45% of the total clientele served identified as Hispanic/Latino, which is well below the approximate 58.8% of the population Hispanics/Latinos make up in Madera County. This difference potentially indicates a disparity in providing outreach and services to the local Hispanic population.

Further, the Fresno Madera Continuum of Care (FMCoC) developed a racial equity survey for use by its member agencies, including Madera County and CAPMC. The results of this survey complement the statistical data on the proportion of people of different races and ethnicities who receive services and experience positive outcomes from those services. Using the FMCoC Racial Equity Survey as a template, Madera County and CAPMC surveyed 50 homeless or formerly homeless individuals in the county during the week ending January 15, 2021. Surveys were conducted with clients accessing services at Shunammite Place program, CAPMC Rapid Rehousing program, CAPMC Project Room Key, and the Madera Rescue Mission. The 50 individuals surveyed included 26 females, 23 males, and 1 transgender individual from male to female. HMIS data was also reviewed for these individuals to look for areas of racial or ethnic disparities. As staff conducted surveys with the individuals, they indicated that the main resources needed by homeless individuals in Madera County– the gaps in services - are housing for homeless clients, family housing programs, and peer support groups for a variety of needs such as grieving, drug abuse, and mental health. Most of the individuals surveyed did not want to share more information regarding racial, ethnic, or personal identity and did not see that their race and/or ethnicity has impacted their experience of homelessness. Most of the clients did not report that they have felt discriminated while accessing services in their program. The surveyed individuals stated they feel content, heard, understood, and are grateful for the services received.
Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer
Gap assessments are typically conducted on an ongoing basis both by Madera County and CAPMC. Gaps in services are frequently

identified during the bi-weekly homeless connection meetings and addressed in a continued fashion. Additionally, gaps will be assessed on a quarterly basis when each HHAP quarterly progress report is prepared based on the HHAP clients served that quarter.
Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer
Decisions for funding projects within the community are based on verifiable gaps in services. Identified gaps are used to prioritize and determine which service needs are the most important to address. Projects are then determined based on the availability of potential funding sources and the cost of the projects that are needed. As shown below in the Service Gap Analysis Chart in Question 2.e, Interim Housing/Triage Shelter Beds as well as Supportive Housing (Permanent) are the most pressing gaps in homelessness services within Madera County.
Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer
Ongoing system performance evaluation will occur as a part of the HHAP-Round 2 grant administration and reporting process. Assessment of the project's progress and performance will take place during the development of each quarterly report and assess how well the project is meeting its stated goals and milestones for homelessness response. Should adjustments be needed to address gaps that occur, Madera County will coordinate with HCFC staff to submit a budget modification request to amend the grant/funding agreement and reclassify funds. An example of how this could work occurred under the County's HHAP-1 project: When the COVID-19 public health emergency developed, there became a need to provide greater assistance to families with Homeless Prevention services compared to what was originally requested in the HHAP-1 project. A budget modification request was submitted to HCFC to reclassify funds to help meet this need. The same process would occur with HHAP Round 2 funds.
Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

   a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

   Homelessness Response System Gaps Question 2a - Begin Answer
   Findings from the FMCoC's 2020 Point-in-Time Count (PIT) data shows that 3,641 individuals experienced homelessness in Fresno and Madera Counties, of which 960 were sheltered and 2681 unsheltered. The PIT showed that in Madera County specifically, there were 390 homeless individuals total, including 345 in the City of Madera (95 sheltered and 250 unsheltered) and 45 unsheltered individuals in other areas of the county. The FMCoC has not provided Madera County with any more specific data beyond these numbers for the 2020 PIT.
   By contrast, a more detailed breakdown is available for the 2019 PIT. Findings from PIT 2019 data shows that 2,508 individuals experienced homelessness in Fresno and Madera County. Additional analysis showed the number of homeless adults experiencing Serious Mental Illness (SMI) is 536, Substance Use Disorder is 411, and those surviving Domestic Violence is 149. In Madera County, it was found 378 individuals experienced homelessness, up 22% from 2018. Of 378 individuals experiencing homelessness, 281 were unsheltered, up 38% from 2018, and 96 were sheltered, down 10% from 2018. As Madera County is part of the Fresno Madera Continuum of Care (FMCOC), data for Adults with illnesses and disorders were combined. Based on a percentage calculation of 15% (Madera County equates to 15% of the combined Fresno-Madera CofC totals) it is estimated that in Madera County 27.5% (104 individuals) are chronically homeless, which is up 42.5% from 2018. 80 adults were experiencing SMI, 62 adults experienced Substance Use Disorder, 22 adults survived Domestic Violence, and 3 adults were diagnosed with HIV/Aids. Total estimated number of unaccompanied youth (18-24) is 16, and total estimated veterans is 35, with 8 considered chronically homeless.
   Homelessness Response System Gaps Question 2a - End Answer

   b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and

housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer
Madera County is currently in the process of working with community partners to fully catalogue and analyze data concerning access to services, delivery of services, and housing placement and housing retention outcomes for special populations of homeless individuals within the county. Gathering data on these populations remains an ongoing process under development. The county does track the race/ethnicity for clients that were provided homelessness assistance services as described in the next question. Overall, the two most pressing gaps in services for all populations (as outlined in Question 2.e below) Interim Housing/Shelter Beds, where current services only meet about 25% of the demand, and Supportive Housing (Permanent) where current services only meet about 10% of the demand.
Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer
Madera County and CAPMC track the race/ethnicity for clients that were provided homelessness assistance services and this data can be used to identify potential gaps in services based on numbers of a given racial/ethnic group served. During the period of 01/01/2020-12/31/2020, 132 clients of all races and ethnicities were served. This total can be broken down as follows:
Clients Served by Race:
17 African-American (13% of total)
5 Native American (4%)
110 White (83%)
Clients Served by Ethnicity:
73 Non-Hispanic/Non-Latino (55% of total)
59 Hispanic/Latino (45%)
The percentage of the Hispanic/Latino population served (45%) is less than the total percentage of that group in the overall population (approximately 59%). This difference between the number of Hispanic/Latino people provided homelessness services versus their proportion of the overall population potentially indicates

Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
Madera County and CAPMC track the race/ethnicity for clients that were provided homelessness assistance services and this data can be used to identify potential gaps in services based on numbers of a given racial/ethnic group served. During the period of 01/01/2020-12/31/2020, 132 clients of all races and ethnicities were served. This total can be broken down as follows:
Clients Served by Race:
17 African-American (13% of total)
5 Native American (4%)
110 White (83%)
Clients Served by Ethnicity:
73 Non-Hispanic/Non-Latino (55% of total)
59 Hispanic/Latino (45%)
The percentage of the Hispanic/Latino population served (45%) is less than the total percentage of that group in the overall population (approximately 59%). This difference between the number of Hispanic/Latino people provided homelessness services versus their proportion of the overall population potentially indicates a disparity in providing outreach and services to the local Hispanic/Latino homeless population.
Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer As shown below in Question 2.e the two most significant disparities in the delivery of homelessness services in Madera County include the following:
•   Availability of Interim Housing/Shelter Beds. There are only 96 beds available to meet a demand of 377 (and likely more) individuals, meaning current services only meet about 25% of the overall demand.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	377	96	281
Rental Assistance	38	7	31
Supportive Housing (Permanent)	339	32	307
Outreach	377	377	0
Prevention/Diversion	159	159	0

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a **Homelessness Response Local Investment Plan** **(Appendix A)** that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: $500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the **Homelessness Response Local Investment Plan** document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer
Madera County lacks the resources to address homelessness that neighboring counties have. As a result, Madera County community partners have developed strong relationships to help coordinate the best use of funding available to serve the homeless. The bi-weekly Homeless Connections meetings are one way efforts are coordinated. All the homeless services providers know what services the other agencies offer they all work together to synchronize efforts to serve the homeless. The Community Action Partnership of Madera County helps ensure that homeless individuals also access services offered through the FMCoC's coordinated entry System. There is also an executive level group called

the Housing the Homeless Committee which is made up representatives from elected officials, County of Madera Department Heads and Executive Directors of Community Partners. This group works to plan and secure funding for capital projects to help house homeless individuals and families.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 **Application Guidance** document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Funding Plan Template** **(Appendix B)** and **Expenditure Plan Template** **(Appendix C),** provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (**NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)

2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

HHAP Round 2 funding will be used by Madera County and CAPMC to hire a Housing Case Worker who will be stationed at the Madera Rescue Mission. The Housing Case Worker will work with clients at the Madera Rescue Mission and those who are sheltered through Project Roomkey in local hotels to support their efforts on finding permanent housing solutions. In addition, other funding will be leveraged to provide additional case management support from two (2) homeless Outreach Workers and three (3) Housing Case Workers who are all stationed at the Homeless Engagement for Living (HELP) Center in Madera. The staff at the HELP center will collaborate with the staff located at the Madera Rescue Mission to identify housing placements and to help connect people who need housing to permanent housing.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

$13,165.88 (approximately 7%) of the Madera County HHAP-2 allocation has been budgeted to cover indirect administration cost for services provided by Madera County Administration and the CAPMC for the administration and fiscal management of the HHAP project. The County Administration employs a Deputy County Administrative Officer for Finance and a Grant Services Manager, who will assist CAPMC in management and reporting for the HHAP grant program. The Executive Director of CAPMC oversees the work of all of the programs of CAPMC and has also been appointed by the Madera County Board of Supervisors as the Homeless Coordinator for Madera County to oversee the coordinated efforts to serve the homeless in Madera County – this includes the HHAP project. Further, The Homeless Engagement for Living Program (HELP) Center that is operated by the CAPMC will leverage the services of 1 FTE Housing Coordinator, 3 FTE Housing Case Workers, and 3 FTE Homeless Outreach Workers to support the work of the HHAP Round 2 contract.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

In addition to hiring 1 FTE Housing Case Worker that was discussed in the preceding question, funding has been budgeted to provide rapid rehousing solutions for clients exiting the Madera Rescue Mission and Project Roomkey. The 8% Youth Set aside funding has been allocated to rapid rehousing too. Funds have been budgeted to hire.5 FTE of an additional Homeless Outreach Worker to help make contact with homeless people and try to help them get connected to emergency housing. Lastly 7% has been budgeted to cover indirect administration cost for services provided by the Fiscal Department.

[There are 2x FTE employees and a .5 FTE employee that will be hired at CAPMC for the execution of HHAP-2. Madera County will provide 2x FTE employees who will work with the CAPMC staff on the execution and management of HHAP.]

HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

[Leveraged staff positions include the CAPMC Executive Director CAPMC Community Services Program Manager Madera County Deputy CAO and Grant Services Manager.] The HELP Center operated by CAPMC is for anyone in Madera County who is need of housing assistance. The Center is comprised of 1 FTE Housing Coordinator who oversees the program, 3 FTE Housing Case Workers, and 3 FTE Homeless Outreach Workers. All positions will be leveraged to support the HHAP-2 contract. CAPMC employees 1 FTE Community Services Program Manager who oversees the work of the HELP Center. The Community Services Department is supported by a Accountant Program Manager who provides financial services for the Community Services Department. The Executive Director of CAPMC oversees the work of all the programs of CAPMC. In addition, she has been appointed by the Madera County Board of Supervisors as the Homeless Coordinator for Madera County to oversee the coordinated efforts to serve the homeless in Madera County.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

Madera County will allocate at a minimum 8 percent of the total allocation on Youth Homelessness. The focus will be to move youth, including pregnant and parenting youth, experiencing homelessness to stable housing and opportunities for self-sufficiency. Outreach workers will specifically engage with youth at our two Wellness Centers during the Youth "only" times and engage with our schools to provide services to youth who are identified as homeless. Since Madera County does not have homeless housing specific for younger youth, we may seek services in Fresno County as part of the Fresno-Madera Continuum of Care. Madera County will track the amount of funds being used specifically for youth.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

The following methods were used to incorporate collaboration from individuals that have lived experiences being homeless:

• Surveys were collected from Homeless and formerly homeless individuals to inquire about gaps in services in Madera County. Please see the results located in section 6.

• A formerly homeless staff person participated on one of the HHAP Round 2 planning meeting that occurred between CAPMC staff and County of Madera Staff.

• Staff will continue to see input from homeless or formerly homeless people during the design, implementation, and evaluation processes of the HHAP Round 2 contract.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	281					
# of individuals expected to be served by HHAP-2	0	12	12	0	0	24
# of individuals expected to be placed into permanent housing through HHAP-2	0	12	12	0	0	24

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals to be served	0	0	0	0	0	0

# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	281					
# of individuals to be served	0	16	16	0	0	32
# of individuals to be placed into permanent housing	0	12	12	0	0	24

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need *equity* this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	377					
# of individuals to be served	0	16	16	0	0	32
# of individuals to be placed into permanent housing	0	12	12	0	0	24

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	44	44	0	0	88
# of individuals to be placed into permanent housing	0	36	36	0	0	72

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

    HHAP-2 Goal Question 1 - Begin Answer
    Madera County is part of the FMCoC and adheres principally to their regional/systemwide goals. Please see the FMCoC application for additional regional goals that also pertain to Madera County. With Madera County's HHAP-2 application specifically, HHAP and leveraged funding will be used by Madera County and CAPMC to accomplish the following goals:
    1)   Hire a Housing Case Worker to be stationed at the Madera Rescue Mission to work with clients and those who are sheltered through Project Roomkey in local hotels to support their efforts on finding permanent housing solutions.
    2)   Provide additional case management support from two (2) homeless Outreach Workers and three (3) Housing Case Workers stationed at the Homeless Engagement for Living (HELP) Center in Madera who will collaborate with the staff located at the Madera Rescue Mission to identify housing placements and to help connect people who need housing to permanent housing.
    HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

    HHAP-2 Goal Question 1 - Begin Answer
    Madera County is currently utilizing the HHAP-1 funds to provide local direct services and partner with regional partners to help with gaps in local services, including the hiring of outreach worker(s) and making available rental assistance/rapid rehousing funds and prevention services funds for those people who are currently housed, but need help to stay in their housing. Madera County's HHAP-1 application contained several Measurable Goals as follows:
    •   Total Unsheltered Contacts = 500 per year
    •   Number of Individuals Rapid Rehoused = 10 per year
    •   Number of Individuals Placed in Permanent Housing = 12 per year
    The County has not modified these goals and numbers of individuals rapid rehoused or placed in permanent housing remained approximately the same. However, there were fewer than 500 unsheltered contacts made.
    HHAP-2 Goals Question 1 - End Answer

3.   At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

Racial disparities will be considered in the HHAP-2 project. As indicated in Section 1, the preliminary gap analysis indicates that within Madera County, Hispanic/Latinos tend to receive a lower percentage of homelessness services compared to their overall percentage of the population. The project goal will be as follows: Increase the percentage of Hispanic/Latino persons served by Madera County HHAP-2 programming from the current 59 individuals served (45% of the overall population) to 72 individuals served (approximately 55% of the overall population).

HHAP-2 Goals Question 1 - End Answer

4.   At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

Madera County along with CAPMC is allocating 8 percent of the total HHAP allocation toward addressing Youth Homelessness. The focus will be to move youth experiencing homelessness, including pregnant and parenting youth, to stable housing and provide them with opportunities for self-sufficiency. Outreach workers will specifically engage with youth at two clinics located on school properties. These workers and the county will further engage with schools to provide services to youth who are identified as homeless. Support for the youth will include childcare, employment, medical, dental, and mental health services. In previous years, 23-24 youth were typically serviced by the county's programs. The performance-specific goal will be to increase that number by at least 25% from 24 youth to 30 through the addition of the new program staff.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

   Local Project Selection Process Question 1 - Begin Answer
   During the implementation of its HHAP-1 project, Madera County developed a standing contract with the Community Action Partnership of Madera County (CAPMC) 501(c)(3) nonprofit organization to conduct and administer the HHAP-1 project activities and services. The standing contract between Madera County and CAPMC is still in effect and this arrangement will continue with the implementation of the HHAP-2 project.
   Local Project Selection Process Question 1 - End Answer

   Will subcontractors be utilized? No

   a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
      i. Description of why this is the best funding plan for the community; and

         Local Project Selection Process Question 1a.i. - Begin Answer
         The standing contract between Madera County and CAPMC developed during the HHAP-1 application and implementation process is still in effect; further the CAPMC executive director also serves as the board-appointed Madera County Coordinator of Homeless Planning and Policy tasked with bringing together the different groups focusing on homelessness issues within the county. County staff, in consultation with the CAPMC leadership, determined that the existing arrangements as created under the

Local Project Selection Process Question 1a.i. - End Answer

   ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer
Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
   i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer
Local Project Selection Process Question 1b.i. - End Answer

   ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i. - End Answer

   iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i.i. - End Answer

   iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

Collaboration efforts within Madera County remain an ongoing and developing effort. In past years, the FMCoC was the determinant agency in terms of setting policy, providing funding, and developing models for services and programs that address homelessness in the Fresno/Madera County region. Madera County was frequently overlooked as FMCoC's focus was on the Fresno County area where there is significantly greater need for homeless services. However, in recent years, various local governments and nonprofit agencies within Madera County have come together to address homelessness within the county and improve the delivery of services and coordination of funding. The Homeless Connections group and Housing the Homeless group (both of which include representatives from various Madera County Departments; the Cities of Madera and Chowchilla; Madera Housing Authority; CAPMC; Madera Housing Authority; Madera Rescue Mission; and other local nonprofits) have regular meetings/calls between different Madera County-based service providers. Meetings for the Homeless Connections group occur bi-weekly. During these meetings, providers will discuss and compare homelessness services strategies and programs. Providers in these groups have proven willing to modify existing programs to better service homeless individuals because of this collaboration.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: Yes
Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: Yes
Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: Yes
Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will avoid conflict of interest.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.
Local Project Selection Assessment Response: <mark>Yes</mark>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Racial Demographic Data Worksheet** (**Appendix D**), please provide the Continuum of Care Outcomes by Race and Ethnicity.

2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

   Racial Equity Efforts Question 2 - Begin Answer
   The County of Madera believes that to equitably serve new and/or prospective program participants, it is important to examine and advance solutions for any inequities in the current system. As such, the County, and its partner organizations in addressing homelessness, including Community Action Partnership Madera County (CAPMC), Cities of Madera and Chowchilla, as well as the Fresno Madera Continuum of Care (FMCoC) are coordinating on the implementation of processes to ameliorate disparities in services and housing in the Madera County community utilizing the following strategies:
   • Use of data to examine the Coordinated Entry System for bias in the process. An examination of the By Name List and resultant housing placement by race/ethnicity is being undertaken.
   • A revised CES prioritization tool is being developed with both race/ethnicity and medical/other vulnerabilities to COVID-19 in mind.

• Convene county or partner agency staff, persons experiencing homelessness and community stakeholders to review policy and procedures for barriers that may cause a specific group to avoid housing and other services, i.e., racial balance of program staff, rules on previous behavior, culturally biased dress codes.

• Program design, including:

o   Addressing discrimination in the housing market, i.e., landlord engagement

o   Existence of culturally responsive community-based supports

o   Existence of culturally inclusive environment, i.e., what holidays are celebrated, bilingual signs.

• Review data on who has been terminated for services, checking for disparities in who is terminated and why.

• Provide anonymous ways for participants to give feedback on program experience, specifically racial and cultural experience.

• Multilingual assistance: Most agencies assisting those experiencing homelessness employ staff proficient in the multiple languages spoken in this region. In addition, the community has partnership with translation services and other linguistic communities within Madera County. Assistance with application, accessing resources and housing units will be provided to all, regardless of English proficiency.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

Madera County maintains a current policy and guidelines regarding nondiscrimination and employs a rigorous procurement process designed to provide an equal playing field for all applicants for services stemming from funding opportunities pursued by the County.

As part of the procurement process, the County will make clear that it is seeking to award applicants that not only can perform the service requirements, but either has already begun or has a credible plan to address the disproportionate impacts on marginalized communities and will scale scoring of applications accordingly. It should be noted that addressing disproportionality toward Black, Latinx, Asian, Pacific Islander and Indigenous communities in any of Madera County's local, and indeed in state and national, processes is a relatively new concept where local applicants may need assistance in crafting a response. The County will be sure to point those applicants to the library of resources on the web for guidance.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer
The Madera County is currently in the process of discussing racial equity in the community on many levels and, through work with the FMCoC, has made use of a Racial Equity Survey for two primary audiences: its CoC partner agencies and persons experiencing homelessness – both sheltered and unsheltered. The County seeks to hear the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities on their thoughts regarding our current processes. It is only as the County and partner agencies make those voices central that they can undertake true change. Without those voices, the County and partners would be at risk of implementing patriarchal change, which would not engender the equity being sought for the conduct of services.
The County, working with the FMCoC, would also like to invite at least two panelists to review applications for homelessness funding from the relevant community – those who are presently or who have experienced homelessness and are of the marginalized communities above. The County and its partner agencies operate several housing and services programs for those experiencing homelessness and an outreach team who engages with those still on the streets.
Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer
In the effort to reach marginalized communities, Madera County and CAPMC would make announcements at FMCoC meetings and work with the CoC to provide notification through its 100+ person listserv. The FMCoC leadership would encourage members and the listserv to share this funding opportunity within their personal networks of smaller nonprofits, particularly those who serve marginalized communities in the Madera County area.
Madera County is aware of non-traditional providers in its area who are members of the CoC or are adjacent to the CoC through their work with other member agencies. These agencies would be encouraged to apply, perhaps in partnerships with larger agencies so that capacity could be resolved.
Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

The FMCoC has typically been the agency that conducts outreach and connects priority populations with local homelessness programs and services in Madera County through use of outreach teams that in past years consisted of workers from the Fresno County Economic Opportunities Commission. However, because the FMCoC frequently targeted services towards the Fresno area (the area of greatest need) a barrier developed in Madera County where homeless individuals and families did not have access on a regular basis to the CES process and other services. Consequently, CAPMC hired two former homeless individuals to serve as Homeless Outreach Workers within Madera County. These outreach workers, both of whom are formerly homeless individuals, support the FMCoC outreach structure and work to identify and contact homeless individuals and help build an awareness of available services within Madera County, including the CES and referral processes.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer
Madera County, in partnership with CAPMC and the FMCoC, will reach out and encourage partnerships where the smaller organizations with relationships in communities of color can access grants with some of the capacity issues are shared with another larger provider.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer
Currently, Madera County and CAPMC are exploring means to fully implement agency-wide Diversity, Equity and Inclusion (DEI) work and intend to follow the example set by the FMCoC to review its practices, strategies, policies, etc. through a DEI lens.
Madera County acknowledges those harms caused to Black, Latinx, Asian, Pacific Islander and Indigenous communities by past governmental policies of redlining and other systemically racist practices. It is believed that a comprehensive look at agency practices will better inform the work with those who are served. This view was arrived after extensive research via outreach conducted with county and partner agency staff, residents/participants of housing programs, Board of Commissioners, agency partners and community at large. DEI strategies include increasing the power and influence of diversity through an increase in representation of race/ethnic diversity and other dimensions of diversity across the organization, especially at the leadership level.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer
Data collection and analysis will be key to ensure that racial dispartiies can be appropriately addressed with HHAP funding. In terms of data collection and reporting, Madera County will follow the FMCoC strategy which relies on the Homeless Management Information System (HMIS) as the principle data collection and assessment tool. This system is used by U.S. Department of Housing and Urban Development to report on its CoC funded projects. In addition, the State of California has begun to require use of HMIS in its homeless programs. The By Name List (BNL) is another tool that will be employed. The BNL is a listing of all who are experiencing homeless and have touched our homeless response system in any way. This list is prioritized with housing referral and resource allotted to those most vulnerable by measure of an assessment tool, and in this moment a COVID vulnerability assessment has been created. Particularly, HMIS can be utilized to track by race both on the BNL, who is referred for housing and who is eventually housed. With this data and communication with those who we serve, ineffective strategies can be adjust to improve outcomes.
Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.   Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.   Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.   Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.   Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We have formal partnerships with organizations of color.   Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.   Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.   Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.
Racial Equity Assessment Response: <mark>Implemented</mark>

Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.
Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>

Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.
Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>

Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.
Racial Equity Assessment Response: <mark>Implemented</mark>

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.
Racial Equity Assessment Response: <mark>Implemented</mark>

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.
Racial Equity Assessment Response: <mark>Implemented</mark>

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.
Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.
Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.
Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

   Regional Collaboration and Partnerships Question 1 - Begin Answer
   To better coordinate collaborative efforts to address homelessness in the Fresno and Madera County regions, the Fresno Madera Continuum of Care (FMCoC) established a sub-committee comprised of members from the Madera County CAO's office, CAPMC, County of Fresno, City of Fresno, FMCoC Chair, Fresno Housing Authority, and Fresno Economic Opportunities Commission, to conduct coordinated planning for how to best use the collective HHAP Round 2 funds to address homelessness in the region. The FMCoC prioritizes chronically homeless individuals and families and has committed to adopting a Housing First approach in CoC/ESG programs. For homeless families through rapid rehousing (RRH) and shelter, bridge housing the focus is on moving families from homelessness to permanent housing as soon as possible. Priority is given to permanently housing the most vulnerable families as resources are available.
   Data is shared among homeless service providers via the Homeless Management Information System that has been established by the FMCoC Information is gathered to determine the best fit intervention to prioritize families for more intensive services, as needed, using the VI-SPDAT assessment through the Coordinated Entry System. The same approach is used for surrounding counties as the homeless share their preference for living. HMIS training is made available from Fresno County to Madera County staff and community-based organizations to ensure one data base is used to collect and track information.
   Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer
The Fresno Madera Continuum of Care meets monthly to address issues and upcoming funding for the region. Madera County is a part of the FMCoC and provides and monthly update of funding, services, and homeless place in housing. Changes to HCFC funding as well as funding from other sources that has been awarded to the FMCoC are presented at FMCoC Board Meetings and are approved by that Board.
Madera County hosts weekly Homeless Connections meeting to share services that are needed for homeless individuals/families. CAPMC periodically shares available homeless services funding with community partners. Changes to the funding plans are included in the discussion. These multi-agency stakeholders support the Outreach Workers efforts to identify resources for homeless individuals. Confidential information is not shared.
Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer
In 2020, Madera County realized that an office to navigate services was needed within the community since the outreach efforts from Fresno County were limited. The FMCoC provides a structure for By Name List (BNL), HMIS, HMIS training, VI-SPDAT, and the Coordinated Entry System. The FMCoC further provides the procedure and process for the regional area. However, because the FMCoC frequently targeted services towards the Fresno area (the area of greatest need) a barrier developed in Madera County where homeless individuals and families did not have access on a regular basis to inform them of the CES process. Local staff were needed in Madera County to provide outreach, introduce themselves to the homeless in the county, and support the gathering of the documents to be placed on the BNL for priority. In 2019, the local Community Corrections Partnership Committee, County of Madera, reviewed the application to fund two Outreach Workers to support the FMCoC structure to identify homeless individuals and share the opportunities for permanent housing placement. The CCP funding was secured for 2020/21 program year and added a Housing Coordinator position. The Homeless Engagement for Living Program (HELP Center) was created and a location was secured in January 2021.
Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer
The HHAP-2 funding will support costs related to street outreach, navigation/triage centers, day shelter, care for homeless individuals released from the hospital for respite care, and housing for families. The New Navigation Centers and Emergency Shelters funding will support a case worker to meet with the homeless to discuss local and regional housing options and once a decision is made, support them to reach their goal for housing. This funding will also support the costs related to a low barrier shelter for the homeless community as the shelter provides a place to rest and food. The remaining funding will be for Youth Set Aside, to identify the homeless youth and provide housing for them while they determine the next step for their housing needs. Rapid Rehousing and Street Outreach will support the efforts to connect the homeless individual and families with the CES or support in their housing needs.
Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer
[Madera County will utilize 100% of its HHAP-2 funding allocation to serve the needs of the homeless population within the county. Madera County, along with Community Action Partnership of Madera County and local community agencies, are members of the Fresno Madera Continuum of Care (FMCoC) and participate in that organization's monthly meetings to support the regional work of the FMCoC. The FMCoC 2020 Homeless Point in Time (PIT) count evidence the level of need for Madera County and the region encompassed by the FMCoC. Of the 3,641 sheltered and unsheltered homeless individuals counted in the FMCoC service area (both Fresno and Madera Counties), 345 individuals were within the City of Madera and another 45 in the remainder of Madera County outside the city. The City of Fresno had the largest share of 2,510 sheltered and unsheltered individuals with the remainder of Fresno County outside Fresno having 741 individuals. To determine further aspects concerning the share of regional need, both the County of Madera and the FMCoC compiled a list of programs along with the program types in each of these areas. By reviewing available funding, this helped to identify gaps that exist. Madera County lacks affordable housing inventory to house homeless individuals, but the HHAP – 2 funding wasn't sufficient to increase housing options. In addition, there are

not any emergency shelter options in Madera County that practice the Housing First approach of providing services. Eastern Madera County lacks any type of emergency shelter and the Madera Rescue Mission located within the City of Madera has had to reduce its funding capacity due to COVID-19. Joel Bugay from the County of Madera and Elizabeth Wisener from the Community Action Partnership of Madera County participated on the FMCoC's regional planning committee. The Committee worked to review gaps in services and then develop a region-wide plan to best address the needs of the FMCoC service area. Because most of Madera County's homeless reside in the City of Madera (356 versus 21 in the county per the 2019 PIT), a project located in the City of Madera was selected as the top priority. The County of Madera has been in the process of collaborating with the Madera Rescue Mission to expand services offered by the Mission to both increase capacity and to implement the Housing First Model on the expansion project. The project will entail installing self-contained housing units onto the Madera Rescue Mission property. The property acquisition and installation will be funded out of a different funding stream. The goal is to install six one-bedroom units and one two-bedroom unit. HHAP Round 2 funds will be used to hire a Housing Case Worker who will provide triage services and then assist individuals and families who reside in the units in securing a permanent housing solution. The funding will also pay for Homeless Outreach Services to help inform homeless people of the new project and encourage them to seek assistance there, and a small amount of Rapid Rehousing funding to help clients get established into housing.]

Madera County will utilize 100% of its HHAP-2 funding allocation to serve the needs of the homeless population within the county. As members of the FMCoC, Madera County, along with Behavioral Health, Department of Social Services, Community Action Partnership of Madera County, and local community agencies will participate in the monthly meetings to support the regional work of the FMCoC. In addition, local stakeholders will continue to meet bi-weekly to discuss direct services for the homeless. Madera County does recognize that there are local agencies that may not be aware of the CES process and referral system. Madera County will ensure that all local agencies are aware of the processes by developing strategies for information dissemination. We will make announcements to local provider meetings and distribute informational pamphlets, train staff in County Departments such as Public Health, Community Action Partnership and Social Services. We will provide these resources to our local Live Well Madera Group which is a collaboration of agencies designed to improve the health of Madera County.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

   Regional Collaboration and Partnerships Question 6 - Begin Answer
   Madera County's regional partners (Fresno County and City of Fresno) have much larger populations and require greater resources to address the negative effects of homelessness. As part of the FMCoC, Madera County is able to utilize these regional resources. Under this HHAP proposal, Madera County is requesting funds to provide Street Outreach and Rental Assistance/Rapid Rehousing and support Emergency Shelter. By investing in these local services Madera County will be able to reach out to our homeless individuals/families to link them to needed services. Madera County also set aside 8% for Youth Set Aside to provide resources and services related to housing.
   Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

   Regional Collaboration and Partnerships Question 7 - Begin Answer
   Madera County has partnered with local housing developers, the Madera Housing Authority, and other housing and support service partners to increase the number of low-income housing units as well as provide the support services needed so people stay housed. The Madera County partnership has resulted in several efforts that will include the opening of Sugar Pine housing and the Downtown Madera Veterans and Family Housing developments. Berry Development will be building a multi-family unit to and plans to rent below market rate to support low-income families. When funding is needed for rapid rehousing, the collaborative partners will be informed to discuss the need to discuss spending plans and involve their input for decision making.
   Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

   Regional Collaboration and Partnerships Question 8 - Begin Answer
   A holistic youth-specific approach for self-sufficiency has been identified for stakeholders. Madera County along with CAPMC will allocate at a minimum 8 percent of the total HHAP allocation toward addressing Youth Homelessness. The focus will be to move youth experiencing homelessness, including pregnant and parenting youth, to stable housing and provide them with opportunities for self-sufficiency. Outreach workers will specifically

engage with youth at two clinics located on school properties. These workers and the county will further engage with schools to provide services to youth who are identified as homeless. Support for the youth will include childcare, employment, medical, dental, and mental health services.
Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer
Within Madera County, the FMCoC is a lead resource with youth-specific operations of the Coordinated Entry System. The Homeless Connections Committee, which consists of staff from the Madera County Department of Social Services, Madera County Behavioral Health Services, Probation Department, Madera County Board of Supervisors, Community Action Partnership of Madera County, and Camarena Health, works to identify youth identified as homeless and provide appropriate interventions and services for those youth. The Homeless Connections Committee will work with homeless youth and Madera County Workforce Development to provide referrals from each agency to submit to the HELP Center for services.
Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." Housing First Assessment Response: Yes
Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes
Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes
Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes
Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes
Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided. Housing First Assessment Response: <mark>Yes</mark>

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00098

CoC / Large City / County Name:
CoC / Large City / County Name Response: <mark>Madera</mark>

Administrative Entity Name:
Administrative Entity Name Response: <mark>Madera County</mark>

Receiving Redirected Funds?
Receiving Redirected Funds? Response: <mark>No</mark>

Total Redirected Funding:
Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing		$20,000.00	$14,918.12				$34,918.12
Rapid Rehousing: Youth Set-Aside		$10,000.00	$5,046.72				$15,046.72
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth Set-Aside						
Street Outreach		$20,000.00	$20,000.00				$40,000.00
Street Outreach: Youth Set-Aside						
Services Coordination						
Services Coordination: Youth Set-Aside						
Systems Support						
Systems Support: Youth Set-Aside						
Delivery of Permanent Housing						
Delivery of Permanent Housing: Youth Set-Aside						
Prevention and Shelter Diversion						
Prevention and Shelter Diversion: Youth Set-Aside						
New Navigation Centers and Emergency Shelters		$50,000.00	$50,000.00				$100,000.00
New Navigation Centers and Emergency Shelters: Youth Set-Aside						
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)						
Administrative (up to 7%)		$7,000.00	$6,165.88				$13,165.88

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: $188,084.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: $15,046.72

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

10.   HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00098

Intervention Type:
Intervention Type Response: Interim Housing (Services)

Total Funds Requested:
Total Funds Requested Response: $174,918.12

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response: $34,918.12

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response: $40,000.00

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response: $100,000.00

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response: 53

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 281

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response: 10

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response: 0

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response: 20

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:
Housing case worker will work with clients at the Madera Rescue Mission and those who are sheltered through Project Roomkey in local hotels to support their efforts on finding permanent housing solutions.

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
[The County of Madera has been in the process of collaborating with Community Action Partnership Madera County (CAPMC) and the Madera Rescue Mission on a new service expansion project. The project will both increase the Rescue Mission's capacity as well as its ability to implement the Housing First Model and will entail the installation of self-contained manufactured housing units onto the Madera Rescue Mission property, with the goal of creating six one-bedroom units and one two-bedroom unit of emergency housing. The property acquisition and housing unit installation will be funded with a combination of County and state CDBG-CV funds and not HHAP-2 funds.
HHAP-2 funding under the categories of Rapid Rehousing, Street Outreach, and New Navigation Centers/Emergency Shelters will be utilized to support the new expansion project located at the Madera Rescue Mission as follows:
1) HHAP-2 funds under the new navigation centers/emergency shelters category will be used to fund the hiring of a Housing Case Worker position by CAPMC who will be stationed at the Madera Rescue Mission. This position will provide triage services to homeless individuals and families taken in by the Rescue Mission as well as assist them with securing a permanent housing solution (see #3 below).
2) HHAP-2 funding will also pay for Homeless Outreach Services, including the funding of two (2) homeless Outreach Workers and three (3) Housing Case Workers by CAPMC who all will be stationed at the Homeless Engagement for Living (HELP) Center in Madera. These positions will help provide direct outreach to homeless individuals across Madera County (including both the City of Madera and outlying areas of the County) and

inform them about the new project at the Madera Rescue Mission and encourage them to seek assistance there.

3) The Rapid Rehousing funding requested from HHAP-2 will be used to help connect families and individuals experiencing homelessness and housed at the Madera Rescue Mission to permanent housing through a tailored package of time-limited financial assistance and targeted supportive services that include rent and move-in assistance as well as case management (provided by the Housing Case Worker in #1 above) to overcome barriers to acquiring and maintaining permanent housing.]

HHAP Round 2 funding will be used by Madera County and CAPMC to hire a Housing Case Worker who will be stationed at the Madera Rescue Mission. The Housing Case Worker will work with clients at the Madera Rescue Mission and those who are sheltered through Project Roomkey in local hotels to support their efforts on finding permanent housing solutions. In addition, other funding will be leveraged to provide additional case management support from two (2) homeless Outreach Workers and three (3) Housing Case Workers who are all stationed at the Homeless Engagement for Living (HELP) Center in Madera. The staff at the HELP center will collaborate with the staff located at the Madera Rescue Mission to identify housing placements and to help connect people who need housing to permanent housing.

Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Madera lacks any emergency shelter. Gap – county does not have enough shelter/beds to comply with housing first model and immediately house homeless.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Madera County is currently in the process of discussing racial equity in the community on many levels and, working with the FMCoC, has made use of a survey for two primary audiences: its CoC partner agencies and persons experiencing homelessness – both sheltered and unsheltered. The County seeks to hear the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities on their thoughts regarding our current processes. It is only as the County and partner agencies make those voices central that they can undertake true change. Without those voices, the County and partners would be at risk of implementing patriarchal change, which would not engender the equity being sought for the conduct of services.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
CAPMC prepares a monthly report for its Board of Directors which is shared with Madera County and other organizations and community partner organizations. Will include a specific HHAP-2 summary in these reports focused on this project and results.
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
A variety of best youth-specific best practices will be employed to ensure youth access and can benefit from the services in this proposed project. These practices include the following:
- Providing a seamless transition to post-secondary education through coordination of efforts between homeless service providers in Madera County and school-age youth
- Coordinating employment services with housing and homeless assistance for youth
- Reviewing federal policies to identify mechanisms to improve access to work support

- Improving system-wide coordination and integration of employment programs
- Provide youth-oriented rapid rehousing (RRH) services for youth with independent living skills by engaging landlords in the process and ensuring flexibility in case management styles.
- Upon possible family reunification, conduct standardized assessment as well as provide individual and family counseling as well as conflict mediation and resolution.
- Additional practices will target LGBTQ Youth ensuring they are properly identified during intake; treated respectfully and safely; receive the proper support and access to programs and services.

Funding Plan – Question 7 – Response Ends

11.   HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00098

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

12.　　HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00098

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

13.   HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00098

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

14.   HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00098

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

15.   HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00098

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

    1. Rapid rehousing
    Rapid rehousing response:

    2. Operating subsidies
    Operating subsidies response:

    3. Street outreach
    Street outreach response:

    4. Services coordination
    Services coordination response:

    5. Systems support
    Systems support response:

    6. Delivery of permanent housing
    Delivery of permanent housing response:

    7. Prevention and diversion
    Prevention and diversion response:

    8. New navigation centers and emergency shelters
    New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

    # of available shelter beds
    # of available shelter beds response:

    # of people experiencing unsheltered homelessness in the 2019 homeless
    point-in-time count
    # of people experiencing unsheltered homelessness in the 2019 homeless
    point-in-time count response:

    Shelter vacancy rate (%) in the summer months
    Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

Submission ID: NOFA-HHAP00098

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

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   Funding Plan – Question 3 – Response Ends

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   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	County of Madera

Part 1: Summary of Investment Plan

1.

2.

3.

4.

Part 2: Priority and Order of Use of Funding Sources

Non Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	ESG-CV (via HCD)	Funding Source:	CalWORKs HSP (via CDSS)	Funding Source:	CoC (via HUD)	Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$60,000.00	Funding Amount:	$482,549.00	Funding Amount:	$571,250.00	Funding Amount:	$343,000.00
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Individual	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	20.00	Number Assisted:	108.00	Number Assisted:	36.00	Number Assisted:	157
Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	10/31/2021	Deadline for Expenditure:	06/30/2025
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Other	Funded Activity:	Short Term
If Other, list:	33 days of shelter	If Other, list:	Up to 6 months rent	If Other, list:	Permanent Supportive Housing	If Other, list:	1 to 4 months of rent per HH
Narrative Description (Optional):	Emergency Shelter via hotel rooms	Narrative Description (Optional):	RRH for DSS Household	Narrative Description (Optional):	PSH for chronically homeless individuals and families	Narrative Description (Optional):	Homeless Prevention via rental assistance
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	ESG-CV (via HCD)	Funding Source:	ESG (via HCD)	Funding Source:	CoC (via HUD)	Funding Source:	CDBG-CV (via HUD)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$41,586.00	Funding Amount:	$110,896.00	Funding Amount:	$186,982.00	Funding Amount:	$275,388.00
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Individual	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	20.00	Number Assisted:	7.00	Number Assisted:	7.00	Number Assisted:	96.00
Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	8/31/2020	Deadline for Expenditure:	6/30/2021
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Other	Funded Activity:	Short Term
If Other, list:	23 days of shelter	If Other, list:	18 months of rent/household	If Other, list:	Permanent Supportive Housing	If Other, list:	1 to 4 months of rent per HH
Narrative Description (Optional):	Emergency Shelter via hotel rooms	Narrative Description (Optional):	RRH for Homeless Households	Narrative Description (Optional):	PSH for chronically homeless individuals and families	Narrative Description (Optional):	Homeless Preventon for HH impacted by COVID-19
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	Other	Funding Source:	ESG-CV (via HCD)	Funding Source:		Funding Source:	ESG (via HCD)
If Other, List:	Project Room Key #2	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$45,178.00	Funding Amount:	$50,000.00	Funding Amount:		Funding Amount:	$55,448.00
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	15.00	Number Assisted:	9.00	Number Assisted:		Number Assisted:	37.00
Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:		Deadline for Expenditure:	12/31/2021
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	Short Term
If Other, list:	33 days of shelter	If Other, list:	approx. 6 months rent	If Other, list:		If Other, list:	1 month rent
Narrative Description (Optional):	Emergency Shelter via hotel rooms	Narrative Description (Optional):	RRH for Homeless Households	Narrative Description (Optional):		Narrative Description (Optional):	Homeless Prevention via rental assistance
Funding Source: Use and Priority #4		Funding Source: Use and Priority #3		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	$35,140.00
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	40.00

Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	Diversion
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care Outcomes by Race and Ethnicity
Go to this link for an instructional video on how to complete this worksheet using Stella: https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b [loom.com]

| Applicant Name: | Madera County | CoC Name, if different: | Fresno-Madera CoC |

Using data from Stella, please insert outcomes here from the FY18 submission:

	Head of Households Served in Any Project Type[1]	%	Served in Shelters & Transitional Housing[2]	%	Exiting to Permanent Housing[3]	%	Days Homeless[4]	%	Accessing Permanent Supportive Housing[5]	%	Returns to Homelessness[6]	%	Other Measure: _____	%	Other Measure: _____	%
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	1,828	100%	906	100%	1,028	100%	71	100%	609	100%	11	100%		#DIV/0!		#DIV/0!
White, Non-Hispanic/Non-Latino	632	35%	297	33%	325	32%	83	117%	222	36%	3	27%		#DIV/0!		#DIV/0!
White, Hispanic/Latino	627	34%	324	36%	381	37%	64	90%	200	33%	7	64%		#DIV/0!		#DIV/0!
Black or African American	421	23%	211	23%	240	23%	70	99%	136	22%	1	9%		#DIV/0!		#DIV/0!
Asian	20	1%	13	1%	13	1%	15	21%	4	1%	0	0%		#DIV/0!		#DIV/0!
American Indian or Alaska Native	64	4%	30	3%	39	4%	76	107%	19	3%	0	0%		#DIV/0!		#DIV/0!
Native Hawaiian/Other Pacific Islander	13	1%	6	1%	7	1%	111	156%	6	1%	0	0%		#DIV/0!		#DIV/0!
Multiple Races	49	3%	24	3%	21	2%	38	54%	22	4%	0	0%		#DIV/0!		#DIV/0!
Unknown	2	0%	1	0%	0	0%	0	0%	0	0%	0	0%		#DIV/0!		#DIV/0!