



# Homeless Housing, Assistance and Prevention (HHAP) Grant Program

## Submission ID NOFA-HHAP00084

### Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: **Marin**

Eligible Applicant Type:

Eligible Applicant Type Response: **County**

COC Number:

COC Number Response: **507**

Eligible Applicant Email:

Eligible Applicant Email Response: **csager@marincounty.org**

Eligible Applicant Phone:

Eligible Applicant Phone Response: **(415) 473-7590**

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

**Marin County**

**20 North San Pedro Road**

**San Rafael, CA 94903**

Is This a Government Entity?

Is This a Government Entity Response: **Yes**

### Primary Contact Information

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## **Authorized Representative Contact Information**

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## **Applicant Redirections?**

Applicant Redirections Response:

Applicant Redirections Response: No

## 1. Homelessness Response System Gaps Assessment

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When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
  - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer  
The most recent comprehensive assessment process used to determine local gaps in housing services for those experiencing homelessness was conducted as part of the Marin County 2020-2024 Consolidated Plan.

The needs assessment portion of the Consolidated Plan examines housing, community, and economic development needs of residents, and it includes a section assessing specifically the community's homeless needs. The homeless needs assessment section is informed by the 2019 PIT Count data, HMIS data, Marin Housing Authority data, and records supplied by county agencies. The Marin CoC has also analyzed its PIT and HMIS data to determine racial and ethnic disparities in service/shelter utilization, Coordinated Entry assessment, and housing placement through Coordinated Entry.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

The 2020-2024 Consolidated Plan was prepared by Marin County's Community Development Agency Housing and Federal Grants Division, which undertook a robust community outreach process to gather information. The methodologies included online and paper community surveys available in English, Spanish, and Vietnamese. The surveys were used to gather community input to inform funding priorities, and they were distributed in partnership with local nonprofit service and housing providers. To enhance participation, the surveys were presented at community events organized by local services providers, including a local food pantry and a local street outreach services provider.

In addition, the Marin CoC board develops long-term strategic plans and facilitates year-round efforts to identify the needs of homeless individuals and families in Marin. Regular meetings of the CoC board provide a forum for coordination for Marin's county-wide response to homelessness. The CoC board is open to all interested parties, including the public, and homeless or formerly homeless individuals. Membership on the CoC board comprises various areas of representation, including two seats designated for persons with lived experience.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer In preparation for the Consolidated Plan, the County engaged its Countywide Priority Setting Committee (PSC). The PSC consists of one elected Councilmember from each city and town in Marin, a member of the Marin County Board of Supervisors, and seven community members representing racial and ethnic minorities and people with disabilities. In addition, seven community meetings and focus groups were held across the county to gather data, including one meeting that was held entirely in Spanish.

Marin County hopes to increase opportunities for organizations serving communities of color to participate in system planning over time. Its department of Health and Human Services (HHS) is partnering with organizations across the county to participate in a Racial Equity Action Lab sponsored by the Bay Area Regional Health Inequities Initiative (BARHII) and Homebase (a technical assistance provider). The Action Lab's purpose is to identify causes of racial inequity in homeless systems of care and develop plans to address it in partnership with people with lived experience of homelessness. In fall 2020 the Action Lab reviewed the causes of racial inequity in homelessness and related local data; in January 2021 it will identify a community project.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer  
Data collected during the PIT count reveals additional information about subpopulations including individuals, chronically homeless individuals, families, chronically homeless families, veterans, unaccompanied youth, individuals with serious mental illness, and persons with HIV, allowing for a deeper understanding of homelessness in Marin.

According to the needs assessment conducted to inform Marin's Consolidated Plan, the populations most in need of housing include individuals with mental and physical disabilities, families, individuals in the work force, and older adults in the very low- and low-income range. Those currently housed but at imminent risk of homelessness include those with disabilities, households with children below the federal poverty level, older adults, and farm workers.

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer  
The needs assessment conducted to inform Marin's Consolidated Plan also assessed the disproportionate needs of racial/ethnic groups. It assessed disproportionate housing problems and housing cost burden experienced at various income levels by populations

including White, Black, Asian, American Indian/Alaska Native, Pacific Islander, and Latinx.

In addition, the needs assessment assessed the nature and extent of homelessness experienced by racial/ethnic group. While white individuals comprise 67% of the homeless population, this percentage is vastly below the white share of the overall population in Marin in 2019, at 85%. This is because people of color are disproportionately represented in the count of persons experiencing homelessness, particularly African Americans. For example, the percentage of individuals experiencing homelessness that are Black/African American was 10 times that of the overall population in Marin in 2019 (22% vs. 2.8%). Additionally, the percentage of individuals that are Hispanic/Latinx was 44%-- compared to 16.1% in Marin overall during the same time period.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer An assessment of the gaps in the homelessness system of care is performed as part of the needs assessment for the Marin Consolidated Plan, which is updated every five years. In addition, Marin County and the Marin CoC collaborate very closely in monitoring the community's homelessness system of care. The CoC is deeply engaged with the community providers, many of which make up its board. Although there is no formal schedule for conducting gaps assessments, the CoC board meets quarterly to discuss updates and other information, including identifying and analyzing gaps in service. Marin is also participating in the BARHII Racial Equity Action Lab, which is working to identify gaps and respond by establishing new policies and procedures. Marin will also continue to analyze its PIT and HMIS data to determine racial and ethnic disparities in service/shelter utilization, Coordinated Entry assessment, and housing placement through Coordinated Entry.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer The findings of the Consolidated Plan's needs assessment and other assessments are used to inform community priorities and strategies to prevent and end homelessness in Marin County. Based on the assessments, community stakeholders have set goals including:

- Ending chronic and veteran homelessness in Marin County;

- Creating additional permanent housing opportunities to address the needs of those most vulnerable;
- Maintaining and enhancing fidelity to the principles of Housing First; and
- Improving and expanding data-sharing capacity to provide comprehensive, coordinated care to persons experiencing homelessness.

These identified goals in turn help to inform decisions for funding projects within the community.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer

Again, Marin County and the Marin CoC collaborate very closely in monitoring the broader homelessness system of care. The CoC is deeply engaged with the community providers, many of which make up its board. Further, the CoC board meets quarterly to discuss updates and other information, and the performance of the HHAP2 intervention investment will be evaluated and discussed during these meetings. If it becomes apparent that adjustments are needed to address gaps in the homelessness response system, the CoC and Marin County (which administers both allocations) are authorized and equipped to make the required adjustments.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
- a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

According to the 2019 Point in Time Count and Survey, the number of individuals experiencing homelessness in Marin was 1,034, which represents a 7% decrease from 2017. These numbers do not include families and individuals without permanent housing who are "couch surfing" or staying temporarily with friends or family.

The following programs address homelessness in Marin County:

- **Emergency Shelter:** Two shelter providers run eight shelter projects in Marin: Howard Bound of Marin and Center for Domestic Peace. Between these providers, emergency shelter beds were available to 194 people across Marin County in 2018, up from 182 in 2017; of the beds available, 55 beds were reserved for families, and 139 beds for individuals.
- **Medical Respite:** Transition to Wellness is collaboration between homeless housing and service providers Homeward Bound of Marin and Ritter Center with local hospitals and other social service providers, which provides three double-bed rooms for adults leaving hospital care who otherwise have no stable housing in which to recuperate. The program also provides nursing supervision, case management, and other supports. Between 2016 and 2017, the program served 52 people.
- **Street Outreach:** Efforts include the Homeless Mentally Ill Outreach and Treatment Program has two mental health clinicians in the field conducting eligibility and intake assessments; the Homeless Outreach Team (HOT) Program coordinates existing outreach, case management, and housing providers to determine system gaps that prevent high-needs individuals from receiving the housing and services they need; HMIS helps to identify unsheltered persons.
- **Identification of Homeless Families and Youth:** The Marin County Office of Education (MCOE), as the McKinney-Vento Liaison, supports 18 Marin County school districts in ensuring that unstably housed and homeless youth have access to educational programs. The MCOE facilitates quarterly meetings of the Homeless/Foster Youth Executive Council which serves as a forum for collaboration and information and resource sharing.
- **Preventing Criminalization of Activities Associated with Homelessness:** The San Rafael Police Department (SRPD) has established a network of relationships with community-based non-profits providing housing and services targeted towards persons experiencing homelessness. SRPD officers collaborate regularly with the Homeless Outreach Team (HOT) and keep up to date on planning and strategies to support individuals experiencing homelessness with whom both teams often engage.
- **Prevention/Diversion:** Efforts include the Return Home Program, a tool to locate alternative housing or provide transportation to existing housing; local phone assistance lines; and a Rotating Emergency Shelter pilot diversion project that uses HEAP funding. In addition, HHS provides local Rapid Rehousing funding to local providers that can be used for prevention services.
- **Housing-Focused Resources:** including new construction and acquisition of a diverse range of housing options (including



additional units of Permanent Supportive Housing); rehabilitation of rental units; enhancing landlord engagement; efficient allocation of housing resources, and; streamlining referrals and processing of participants' eligibility for housing placements.

The programs described are funded through federal and state programs, including:

- Federal Programs: the CoC program, CDBG, ESG, ESG-CV, HOME, Section 811, Medi-Cal FFP;
  - State Programs: CESH, Whole Person Care (Medi-Cal Waiver) Housing Case Management, MHSA, HEAP Diversion Pilot, HEAP PSH Development, HMIOT, HSP, HDAP, HHC, NPLH, VHHP, Project Roomkey, Project Homekey, HCFC Emergency COVID funding.
- In addition, local sources of funding fund programs including rapid rehousing, outreach, employment services, emergency shelter, permanent supportive housing, coordinated entry, technical assistance, and the PIT count.

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

The 2020-2024 Consolidated Plan describes the nature and extent of homelessness by subpopulations, including individuals, chronically homeless individuals, families, chronically homeless families, veterans, unaccompanied youth, individuals with serious mental illness, and persons with HIV. According to the needs assessment, the subpopulations most in need of housing include individuals with mental and physical disabilities, families, individuals in the work force, and older adults in the very low- and low-income range. Those currently housed but at imminent risk of homelessness include those with disabilities, households with children below the federal poverty level, older adults, and farm workers.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

#### Homelessness Response System Gaps Question 2c - Begin Answer

The 2020-2024 Consolidated Plan describes the nature and extent of homelessness by racial and ethnic group. While White individuals comprise 67% of the homeless population, this percentage is vastly below the White share of the overall population in Marin in 2019, at 85%. This is because people of color are disproportionately represented in the count of persons experiencing homelessness, particularly African Americans. For example, the percentage of individuals experiencing homelessness that are Black/African American was 10 times that of the overall population in Marin in 2019 (22% vs. 2.8%). Additionally, the percentage of individuals that are Hispanic/Latinx was 44% - compared to 16.1% in Marin overall during the same time period.

#### Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

#### Homelessness Response System Gaps Question 2d - Begin Answer

Marin County and the Marin CoC have successfully facilitated ongoing collaborative decision-making among nonprofit and public agencies. As a result, there are fewer gaps in the delivery system than existed five years ago. Pressure from funding agencies for quantitative measures of achievement has encouraged more sophisticated strategic planning and better coordination among agencies. There has, however, been some criticism of the degree of fragmentation of human services. Local government staff working in different departments on similar issues do not always coordinate as well as they might. There have been some gaps in coordinating nonprofit and public agencies to generate collaborative funding proposals that could increase the resources available for housing and services for very low-income people.

Marin County also has two areas of low-income and minority concentration, the Canal Neighborhood of San Rafael and the Marin City community of unincorporated Marin County. The community has not yet collected data to determine whether and what disparities exist, but it makes an intentional effort to support community infrastructure and public service projects in these areas, particularly with respect to access to services and housing.

The community also has concerns about geographic disparities in the delivery of homelessness services. The geography covered by the County of Marin and the CoC includes some remote and difficult to reach places, where some of the most vulnerable are living in conditions not suitable for human habitation. The County

and CoC prioritize new funding to increase outreach supports to target this gap, but additional outreach is still needed.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer

See Chart below:

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	1034	326	708
Rental Assistance	756	235	521
Supportive Housing (Permanent)	1076	525	551
Outreach	708	300	408
Prevention/Diversion	2690	520	2170

## 2. Regional Resources Planning

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When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

The Marin CoC and Marin County collaborate with a wide array of partners, including all homeless housing and shelter providers, to coordinate available funding through the Marin CoC. One of the stated goals of the CoC is to provide and coordinate funding for efforts to assist homeless individuals and families. The CoC facilitates year-round efforts to identify the needs of homeless individuals and families in Marin. Regular meetings of the CoC provide a forum for coordination for Marin's county-wide response to homelessness, including the coordination of local, state, and federal funds that can address homelessness in Marin County. This collaboration and partnership facilitates continued program expansion,

streamlined coordinated care, increased transparency, and best of all, improved health and housing outcomes for homeless and chronically homeless individuals and families being moved into and supported in housing. Marin County homeless policy experts staff the CoC board and administer most local, state, and federal homelessness funding, either directly or through the CoC process.

In addition, the County of Marin Department of Health and Human Services (HHS) is a founding member of Opening Doors Marin, a collaborative of policy makers and funders across the county, whose membership includes supervisors, city councilmembers, city managers, two community foundations, local businesses, nonprofits, community development agency, and all other critical partners involved in efforts to address homelessness and affordable housing. The mission of Opening Doors Marin is to increase housing opportunities for the most vulnerable in the community; work to end veteran and chronic homelessness in Marin while preserving the safety and beauty of the community; create alignment across a broad array of stakeholders across the county; educate the Marin community about successes to date with Housing First and community collaboration; advocate to end homelessness in our community; and identify new sources of funding for preserving and purchasing units of housing in Marin. Marin County HHS staff are members of the Opening Doors Marin Steering Committee.

Regional Resources Planning Question 1 - End Answer

### 3. HHAP-2 Funding Plans

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When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

#### HHAP-2 Funding Plans Question 2 - Begin Answer

Due to the instability of FEMA funding, Marin County exited all but 7 Project Roomkey participants prior to the Governor's December announcement of ongoing PRK funding for the duration of the pandemic. Marin County is prioritizing its HHAP-2 allocation for the construction, acquisition, or rehabilitation of permanent supportive housing. In Marin, the CoC's allocation of the first round of HHAP funding was similarly prioritized for permanent supportive housing. When the opportunity arose through Project Homekey to purchase a motel that will eventually provide permanent supportive housing for the community, the HHAP funds were available to support the success of this very important project. Once the Homekey property is opened as emergency shelter, the remaining 7 PRK participants will be transferred to noncongregate rooms in the property. Marin County anticipates that a similar need will arise among projects currently planned or under construction and so will designate the funds to fill any gaps in the development of new permanent housing. Marin is currently investigating the possibility of opening new PRK beds. Should additional participants be placed in PRK shelter, Marin will prioritize ESG-CV and state Roomkey funding to move eligible candidates into permanent housing through rapid rehousing. Should these individuals be unable to reach self-sufficiency in Rapid Rehousing, the Coordinated Entry system will consider setting aside a certain number of Housing Choice vouchers through its partnership with Marin Housing Authority to provide these clients with the ongoing rental assistance they need.

#### HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

#### HHAP-2 Funding Plans Question 3 - Begin Answer

Administrative costs will be used to cover project administration, including fiscal monitoring of subrecipient, reporting, and grant compliance. Five percent of the seven percent admin set-aside will be passed down to the sub-recipient; without having RFPed the funds or having a specific project in mind, we are unable to determine the FTE breakdown of this 5%. Of the remaining 2%, an estimated \$2-3,000 will go toward hiring an outside fiscal monitor; the rest will go to cover some portion of the County time needed to administer the grant. We estimate the funds would cover roughly 0.05 FTE of a County worker. Additional grant administration would rely on leveraged County positions.

#### HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

Five percent of the seven percent admin set-aside will be passed down to the sub-recipient; without having RFPed the funds or having a specific project in mind, we are unable to determine the FTE breakdown of this 5%. Of the remaining 2%, an estimated \$2-3,000 will go toward hiring an outside fiscal monitor; the rest will go to cover some portion of the County time needed to administer the grant. We estimate the funds would cover roughly 0.05 FTE of a County worker.

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

Again, additional grant administration would rely on leveraged County positions.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

With the help of its many partners, Marin CoC continues to make progress on a variety of initiatives aimed at preventing and ending homelessness in Marin. The County of Marin's Health and Human Services Department plays the pivotal role of coordinating and implementing the CoC and its efforts to prevent and eliminate homelessness. The CoC's governing body includes seats designated for representatives for homeless youth, the school districts, and homelessness service and housing providers whose clients include homeless youth. As Marin currently has no youth-specific housing other than 2 transitional housing units, Marin has developed its adult system to respond to youth needs from the ground up, including a separate youth assessment that is integrated into Coordinated Entry. The County allocation of HHAP-2 funding will fund construction, renovation, or acquisition of permanent supportive housing that will be open to youth. The youth set-aside will be dedicated to proportionally serve youth at a minimum of 8%, e.g. if the funding supports 100 units, 8 will be dedicated to youth; if it supports 2 units, 1 will be dedicated to youth.



#### HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

#### HHAP-2 Funding Plans Question 5 - Begin Answer

The Marin CoC has two seats for people with lived experience, one of whom participated in the meeting to determine CoC funding priorities and make a recommendation on County funding priorities for HHAP. This CoC subcommittee voted to recommend that the County portion be put toward construction, renovation, and acquisition, which the County accepted. Marin is also participating in the BARHII Racial Equity Action Lab, which is working to establish new policies and procedures in Marin. Several of the participants in this program have lived experiences of homelessness.

Marin will ensure that the construction, renovation, or acquisition project funded through HHAP includes a system for meaningful input from participants and other people with lived experience.

#### HHAP-2 Funding Plans Question 5 - End Answer

## 4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

### **HHAP Programmatic Goals**

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	1076					
# of individuals expected to be served by HHAP-2	0	0	30	30	30	90
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	30	30	30	90

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	756					
# of individuals to be served	0	0	0	0	0	0

# of individuals to be placed into permanent housing	0	0	0	0	0	0
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	1034					
# of individuals to be served	0	30	0	0	0	30
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	2690					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	708					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

#### HHAP-2 Goal Question 1 - Begin Answer

As part of Marin's 2020-2024 Consolidated Plan, community stakeholders set the following goals:

- Ending chronic and veteran homelessness in Marin County;
- Creating additional permanent housing opportunities to address the needs of those most vulnerable;
- Maintaining and enhancing fidelity to the principles of Housing First; and

- Improving and expanding data-sharing capacity to provide comprehensive, coordinated care to persons experiencing homelessness. Metrics used to evaluate progress toward these goals could include analyzing PIT and HIC data, Longitudinal Systems Analysis, Stella tools, and HMIS Annual Performance Reports. But Marin is a relatively small community and the county and the CoC collaborate very closely in monitoring the community's homelessness system of care, including the use of by-name lists to determine the person-by-person impact of all interventions. The CoC is deeply engaged with the community providers, many of which make up its board. The CoC board meets quarterly to discuss updates and other information, including evaluating progress toward systemwide goals, but there are a minimum of 3 weekly systems meetings attended by the county and CoC member organizations.

#### HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

#### HHAP-2 Goal Question 1 - Begin Answer

The systemwide goals identified in HHAP-1 included 1) ending chronic and veteran homelessness in Marin County by 2022; and 2) maintaining and enhancing fidelity to the principles of Housing First.

With the onset of the COVID-19 pandemic in early 2020, however, Marin has had to refocus its resources and energies on preparing for and preventing COVID-19 outbreaks among people experiencing homelessness. Sheltering those most vulnerable and at risk has become the community's top priority. Although the community's strategy of focusing on permanent supportive housing has not changed since HHAP-1, the COVID-19 crisis has increased the urgency with which Marin is

approaching efforts to assist people experiencing literal homelessness move into safe, stable housing, with a particular focus on rehousing individuals currently living in Project Roomkey sites.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

Marin will, within the bounds of the Fair Housing Act, set a performance goal of housing clients with HHAP-2 funding in proportion to their representation in the homeless system. To ensure its programs address the disproportionate impacts of homelessness on communities of color, Marin has been examining and reevaluating the Coordinated Entry process to ensure it is equitable and culturally competent in all aspects. Marin will also continue to analyze its PIT and HMIS data to determine racial and ethnic disparities in service/shelter utilization, Coordinated Entry assessment, and housing placement through Coordinated Entry.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

Marin will set a performance goal for number of youth permanently housed based on the project selected for HHAP-2 funding. Applicants will be expected to understand that the best practices for ensuring youth can access services are all built on the foundation of the Housing First model. The Marin CoC and its provider partners are committed to Housing First principles, and to exploring and implementing youth-specific best practices to ensure youth access to services. The CoC HHAP-2 funds will be used to provide housing-based case management, paired with section 8 and section 811 vouchers—a minimum of eight percent of these units will be designated for parenting youth.

Again, Marin is a relatively small community and the county and the CoC collaborate very closely in monitoring the community's homelessness system of care. The unique service needs of youth will be considered and discussed when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goals Question 1 - End Answer



## 5. Local Project Selection Process

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Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

The Marin CoC intends to distribute its allocation through a Request for Proposal (RFP) process. Marin County Health and Human Services Department (HHS), as the administrative entity for the CoC allocation, will solicit proposals for the implementation of a housing-based case management program for families who are also the recipients of section 8 or section 811 vouchers in the Marin CoC service area.

The Marin County allocation has been designated for the construction, acquisition, and/or renovation of permanent supportive housing. While it has not been determined what specific project the funding will support, Marin County similarly anticipates using an RFP process to solicit proposals from potential subcontractors if it is not the acquiring entity.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? Yes

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
  - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer  
Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
  - i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

The process and timeline for local project selection in Marin County is as follows:

A request for proposals (RFP) will be publicly posted on the Marin County Health and Human Services Department (HHS) website and will be advertised widely using the CoC public listserv. The RFP will include information about how each project will be reviewed and scored. This RFP may be for the specific HHAP project or it may be to establish a vendor pool, from which the HHAP recipient would be selected.

To ensure a process that is fair, open, and avoids conflicts of interest, HHS will appoint an RFP review subcommittee to evaluate the applications. The RFP review subcommittee will include at least one nonconflicted member of the CoC board. The RFP review will evaluate: provider capacity and experience, including the ability to deliver services in non-entitlement areas; eligibility and quality of services, including adherence to Core Practices pursuant to the Standard Agreement; and project-level performance measures.

Once posted, the RFP will remain open for a minimum of 28 days. After the proposal deadline, the review committee will meet for an initial review and, if necessary, interviews and the initial results will be posted within a few days of the review committee meeting. After the initial results are posted, there will be a period for appeals. An appeals committee will meet and, once the process is complete, the final award will be announced.

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer

Marin is evaluating ways in which it can expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities. As part of the process, Marin will identify disparities and gaps in current provider organizations and



neighborhoods and then examine ways to expand the pool of potential subrecipients.

This will likely include actively seeking out new organizations and potential partners. The County will, as it did for ESG-CV funds, utilize not just its standard mailing list of local homeless service providers but will also send solicitations out through the County's Equity Office to reach smaller providers who are located in impacted communities. County staff regularly meet with such providers to orient them to and de-mystify the system of care.

The strategy may also include an evaluation of jargon and other barriers in the local project selection process, incorporating interviews and reducing reliance on proposal writing, and hosting technical assistance workshops—in Spanish as well as English—to provide information on the process and assistance to encourage new partners to participate.

Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

The Marin CoC board includes seats designated for representatives for homeless youth, the school districts, and homelessness service and housing providers whose clients include homeless youth. The CoC board also includes two seats for individuals with lived experience. A subcommittee of the CoC, including a CoC board member with lived experience, met on January 6, 2021, to discuss and approve priorities for the CoC's HHAP-2 allocation, and to provide feedback for the use of the County's HHAP-2 allocation. The Marin CoC is also investigating ways to increase the participation of people with lived experience in all its system work as part of the BARHII Racial Equity Action Lab.

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

Marin is evaluating ways in which it can expand the reach of funding to underserved and marginalized communities and non-

traditional providers who can reach and serve disproportionately impacted communities. As part of the process, Marin will identify disparities and gaps in current provider organizations and neighborhoods and then examine ways to expand the pool of potential subrecipients.

This will likely include actively seeking out new organizations and potential partners. The County will, as it did for ESG-CV funds, utilize not just its standard mailing list of local homeless service providers but will also send solicitations out through the County's Equity Office to reach smaller providers who are located in impacted communities. County staff regularly meet with such providers to orient them to and de-mystify the system of care.

The strategy may also include an evaluation of jargon and other barriers in the local project selection process, incorporating interviews and reducing reliance on proposal writing, and hosting technical assistance workshops—in Spanish as well as English—to provide information on the process and assistance to encourage new partners to participate.

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

Collaboration among services providers is one of the greatest strengths of the Marin County homeless system of care. With the help of their many partners, Marin County and the Marin CoC continue to make progress on a variety of initiatives aimed at preventing and ending homelessness in Marin. The County of Marin's Health and Human Services Department (HHS) plays the pivotal role of coordinating and implementing the CoC and its efforts to prevent and eliminate homelessness. The CoC facilitates year-round efforts to identify the needs of homeless individuals and families in Marin. Regular meetings of the CoC provide a forum for coordination for Marin's county-wide response to homelessness. CoC meetings are open to all interested parties, including the public, and homeless or formerly homeless individuals, with the exception of those where specific individuals are discussed such as coordinated entry case conferencing. These collaborative efforts help minimize duplication of service and effort. For example, it is anticipated that the HHAP-2 funding will be seamlessly integrated into the current regional strategic plan to address homelessness. The Marin County HHAP-1 allocation has been designated to provide housing-based case management that will be paired with section 8 and section 811 vouchers to create permanent supportive housing. And the Marin CoC HHAP-2 allocation

will continue this plan by providing housing-based case management, focused on families, and creating permanent supportive housing for families. The CoC HHAP-1 allocation was designated for the construction or acquisition of permanent supportive housing, which will be used to support the acquisition of one of its Project Homekey properties, America's Best Value Inn. The Marin County HHAP-2 allocation, meanwhile, will similarly be designated for the construction, acquisition, or renovation of permanent supportive housing. While it has not been determined what specific project the funding will support, it is anticipated that it, too, will continue and expand community coordination and partnerships among the county, the CoC, local government, and local services providers.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)	
<b>Local Project Selection Assessment Statement:</b> The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects.	Local Project Selection Assessment Response: <b>Yes</b>
<b>Local Project Selection Assessment Statement:</b> The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.	Local Project Selection Assessment Response: <b>Yes</b>
<b>Local Project Selection Assessment Statement:</b> The process will remove barriers to competitive participation by applicants representing marginalized communities.	Local Project Selection Assessment Response: <b>Yes</b>
<b>Local Project Selection Assessment Statement:</b> The process will use objective criteria to evaluate projects for funding.	Local Project Selection Assessment Response: <b>Yes</b>
<b>Local Project Selection Assessment Statement:</b> The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)	Local Project Selection Assessment Response: <b>Yes</b>
<b>Local Project Selection Assessment Statement:</b> The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.	Local Project Selection Assessment Response: <b>Yes</b>
<b>Local Project Selection Assessment Statement:</b> The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.	Local Project Selection Assessment Response: <b>Yes</b>
<b>Local Project Selection Assessment Statement:</b> The process will be posted publicly on a platform that is accessible to the public.	Local Project Selection Assessment Response: <b>Yes</b>

**Local Project Selection Assessment Statement:** The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will avoid conflict of interest.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: **Yes**

**Local Project Selection Assessment Statement:** The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: **Yes**

## 6. Racial Equity Efforts

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HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

### Racial Equity Efforts Question 2 - Begin Answer

To ensure these programs address the disproportionate impacts of homelessness on communities of color, Marin has been examining and reevaluating the Coordinated Entry process to ensure it is equitable and culturally competent in all aspects. In addition, the Marin CoC has recently made efforts to increase representation of BIPOC communities by adding a geographic distribution seat for Southern Marin to represent Marin City, a historically Black community in Marin County. Marin is also participating in the BARHII Racial Equity Action Lab, which is working to identify gaps and respond by establishing new policies and procedures. Marin will also continue to analyze its PIT and HMIS data to determine racial and ethnic disparities in service/shelter utilization, Coordinated Entry assessment, and housing placement through Coordinated Entry. Finally, Marin is using ESG-CV funding to launch two new outreach teams. These teams will have bilingual, bicultural competency and will

serve historically under-outreached areas of the County with large Latinx populations, including West Marin and the Canal district of San Rafael.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

To ensure that the grant-making process and funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, the Marin CoC has recently made efforts to increase representation of BIPOC communities by adding a geographic distribution seat for Southern Marin to represent Marin City, a historically Black community in Marin County. Marin is also participating in the BARHII Racial Equity Action Lab, which is working to identify gaps and respond by establishing new policies and procedures. Marin ensures that RFPs are sent not only to its existing homeless service providers but is sent through the County's equity office to smaller nonprofits located in the communities they would serve.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

The Marin CoC has recently made efforts to increase representation of BIPOC communities by adding a geographic distribution seat for Southern Marin to represent Marin City, a historically Black community in Marin County. Marin is also participating in the BARHII Racial Equity Action Lab, which is working to identify gaps and respond by establishing new policies and procedures. The majority of the Action Lab participants are BIPOC and facilitation works to ensure that their voices are centered.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

Marin is evaluating ways in which it can expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities. As part of the

process, Marin will identify disparities and gaps in current provider organizations and neighborhoods and then examine ways to expand the pool of potential subrecipients.

This will likely include actively seeking out new organizations and potential partners. The County will, as it did for ESG-CV funds, utilize not just its standard mailing list of local homeless service providers but will also send solicitations out through the County's Equity Office to reach smaller providers who are located in impacted communities. County staff regularly meet with such providers to orient them to and de-mystify the system of care.

The strategy may also include an evaluation of jargon and other barriers in the local project selection process, incorporating interviews and reducing reliance on proposal writing, and hosting technical assistance workshops—in Spanish as well as English—to provide information on the process and assistance to encourage new partners to participate.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

Local homelessness programs all have their own marketing and communication materials and strategies, the majority of which are offered in English and Spanish. In addition, Marin County runs the Aging & Adult Information and Assistance Line, a help line for older and disabled people in Marin to direct them to community resources, which is available in English and Spanish. Coordinated Entry also has a phone line, for those who do not enter through another provider, which people experiencing homelessness can use to schedule assessments in English or Spanish. Finally, Marin works with the school districts, who are represented on the CoC board, to ensure that McKinney-Vento liaisons are aware of existing resources and can direct homeless families, who are disproportionately BIPOC and immigrants.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

Marin is evaluating ways in which it can expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities. As part of the process, Marin will identify disparities and gaps in current provider organizations and neighborhoods and then examine ways to expand the pool of potential subrecipients.

This will likely include actively seeking out new organizations and potential partners. The County will, as it did for ESG-CV funds, utilize not just its standard mailing list of local homeless service providers but will also send solicitations out through the County's Equity Office to reach smaller providers who are located in impacted communities. County staff regularly meet with such providers to orient them to and de-mystify the system of care.

The strategy may also include an evaluation of jargon and other barriers in the local project selection process, incorporating interviews and reducing reliance on proposal writing, and hosting technical assistance workshops—in Spanish as well as English—to provide information on the process and assistance to encourage new partners to participate.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

The Marin CoC has recently made efforts to increase representation of BIPOC communities by adding a geographic distribution seat for Southern Marin to represent Marin City, a historically Black community in Marin County. Marin is also participating in the BARHII Racial Equity Action Lab, which is working to identify gaps and respond by establishing new policies and procedures. The CoC also has a seat on the Board for the County Community Development Agency, which is doing its own work on fair housing and racial equity, and the County has recently formed a County Office of Equity (HHS had already had an equity officer; the new position is county-wide).

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

All permanent housing vacancies, which this funding will create, are filled through the Coordinated Entry system. Marin has and will continue to review Coordinated Entry data, along with HMIS and PIT data, to ensure that the Coordinated Entry system addresses racial disparities and does not perpetuate inequalities in the system of care.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

### RACIAL EQUITY ASSESSMENT (check all that apply)

**Racial Equity Assessment Statement:** We have a racial equity policy within the organization I work for.



Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS. Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> We provide language interpreter/translator services for people who speak languages other than English. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We collect data on service-user or constituent satisfaction with our organization regarding racial equity. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We have formal partnerships with organizations of color. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We allocate resources for engagement and outreach in communities of color. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> Racial equity and cultural competency training are offered to employees within the applicant's organization. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system. Racial Equity Assessment Response: <b>Planning to Implement</b>
<b>Racial Equity Assessment Statement:</b> We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We have convened and actively engage with a lived experience board that represents the population served. Racial Equity Assessment Response: <b>Implementing but could benefit from assistance</b>
<b>Racial Equity Assessment Statement:</b> We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> Our work includes performance measures to determine how well we are doing to address racial disparities. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We have developed and implemented a plan to address racial disparities in the homelessness response system. Racial Equity Assessment Response: <b>Implemented</b>
<b>Racial Equity Assessment Statement:</b> We host or participate in trainings dedicated to improving equitable outcomes. Racial Equity Assessment Response: <b>Implemented</b>

## 7. Regional Collaboration and Partnerships

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HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

Significant work is happening regionally with neighboring counties in order to share and implement successful solutions and best practices. Specifically, the Marin CoC, in which Marin County is a stakeholder and active partner, has collaborated with regional Built for Zero teams; participated in Bay Area HMIS, CE system, and Veteran services forums and conferences; and attended various speaking engagements across counties sharing best practices. Prior to COVID, Marin regularly arranged trips to see successful and innovative projects in neighboring jurisdictions to determine whether similar projects or elements could be launched in Marin, such as the Henry Robinson multi-service center in Oakland and the Laguna Honda hospital in San Francisco.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

Marin County Department of Health and Human Services (HHS) acts as the administrative entity for both CoC and County allocations of HCFC funds (including HHAP funds). HHS also acts as staff for the Marin County CoC and plays the pivotal role of coordinating and implementing the CoC and its efforts to prevent and eliminate homelessness..

HHS works closely with CoC stakeholders to ensure that partners are informed of the status of HCFC funding. Broadly, HHS updates all CoC stakeholders at its quarterly meetings, while providing relevant updates to smaller groups of CoC partners as necessary. HHS will also call special, public meetings of the

CoC board when required, as with HHAP prioritization decisions. At these meetings attendees are provided with information about the eligible uses and priorities for the funding sources in question. When possible, meetings for multiple funding sources (e.g., ESG-CV and HHAP-1, or the County and CoC allocations of HHAP-2) will be combined to allow attendees to consider the uses as part of the broader funding plan. The meetings provide a forum for robust discussions among the meeting participants regarding overall community funding plans. The CoC board members present are then able to vote on priorities for the funding.

If there are changes to the funding plan, the process of informing partners would be the same: it would be explained and discussed in a meeting of the HPSC and, if required, voted on by the members.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

Success: Marin's County allocation of HHAP-1 funding will be used for housing-based case management to be paired with section 8 and section 811 vouchers to create permanent supportive housing. This funding will continue the work that has been started under Whole Person Care, which has transformed our ability to work with local partners, including those we had never been able to collaborate with, including health care partners, law enforcement, and different County Health & Human Services divisions, to provide better, holistic care for people experiencing homelessness.

Marin's CoC allocation was prioritized for construction or acquisition of permanent supportive housing. Marin plans to use this funding to support the acquisition of one of its Project Homekey properties, America's Best Value Inn (ABVI). This project is the result of a successful partnership between Marin County and the City of Corte Madera, where ABVI is located. Despite local opposition, the City supported the project and the County and City were able to collaborate on ways to respond to community concerns, including providing security and getting community feedback on renovations. It also brought in Catholic Charities, a shelter provider that works in different Bay Area counties and can provide a regional context to its shelter design.

Barriers: Marin has focused in recent years on learning from successful projects in our neighboring counties. However, the COVID-19 pandemic has made it much more difficult to find the capacity to make these connections. The County and our CBOs are stretched to the breaking point by the

increase in need and by the need to manage and run all the new programs that have been created in response. Hopefully, as the vaccine is distributed and it becomes safe to open up, things will return to normal and we'll have more capacity. Generally, for non-COVID grants, more ongoing funding instead of one-time funding would make it easier to staff and manage programs.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

Again, the Marin County HHAP-1 allocation has been designated to provide housing-based case management that will be paired with section 8 and section 811 vouchers to create permanent supportive housing. The Marin CoC HHAP-2 allocation will similarly be used to provide housing-based case management, focused on families, and will create permanent supportive housing for families. The CoC HHAP-2 allocation will thus continue and expand the work started under the Whole Person Care program and carried forward by the County HHAP-1 allocation.

The CoC HHAP-1 allocation was designated for the construction or acquisition of permanent supportive housing. As explained, Marin plans to use this funding to support the acquisition of one of its Project Homekey properties, America's Best Value Inn (ABVI). This project is the result of a successful partnership between Marin County and the City of Corte Madera, where ABVI is located. Despite local opposition, the City supported the project and the County and City were able to collaborate on ways to respond to community concerns, including providing security and getting community feedback on renovations. It also brought in Catholic Charities, a shelter provider that works in different Bay Area counties and can provide a regional context to its shelter design. The Marin County HHAP-2 allocation, meanwhile, will similarly be designated for the construction, acquisition, or renovation of permanent supportive housing. While it has not been determined what specific project the funding will support, it is anticipated that it, too, will continue and expand community coordination and partnerships among the county, the CoC, local government, and local services providers.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

Per the HHAP-2 Allocations (released November 17, 2020), based on the 2019 Point-in-Time Count results, the Homeless Coordinating and Financing Council allocated \$576,341 to the Marin County Continuum of Care, and allocated \$515,860 to the County of Marin. As these totals are based on objective data regarding the need in the region, and demonstrate roughly equal amounts, the County of Marin and the Marin County Continuum of Care recognize that each has an equal share of the need in the region.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

The Marin County HHAP-2 allocation has been designated to provide housing-based case management that will be paired with section 8 and section 811 vouchers to create permanent supportive housing for families, in line with the regional strategic plan's commitment to Housing First, the creation of new Permanent Supportive Housing, and promoting equity as described in Section 6.

The CoC HHAP-1 allocation was designated for the construction or acquisition of permanent supportive housing, which will be used to support the acquisition of one of its Project Homekey properties, America's Best Value Inn. The Marin County HHAP-2 allocation, meanwhile, will similarly be designated for the construction, acquisition, or renovation of permanent supportive housing. While it has not been determined what specific project the funding will support, it is anticipated that it, too, will continue and expand community coordination and partnerships among the county, the CoC, local government, and local services providers.

Although the region's strategy of focusing on permanent supportive housing has not changed since HHAP-1, the COVID-19 crisis has increased the urgency with which Marin County is approaching efforts to assist people experiencing literal homelessness move into safe, stable housing.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

Collaborative partners include providers operating emergency shelters, permanent housing, and a variety of wrap-around services that assist and stabilize homeless families, youth, and individuals in Marin County. Providers

have been members of the CoC board since its inception, and are an integral part of the CE system implementation and monitoring. Marin County Department of Health and Human Services (HHS) acts as the administrative entity for several sources of funding (including HHAP funds) used to address homelessness in the community. HHS also acts as staff for the Marin County CoC, and when spending plans need to be adjusted in response to the community's changing needs, HHS may call a meeting of the CoC board. The meetings are open to all collaborative partners as well as the general public and are publicized through the HHS website and an email listserv.

Meeting attendees are presented with the relevant information regarding changing community needs or funding availability and are afforded the opportunity to provide input and make recommendations, which are considered by Marin County in determining its response. If appropriate, a vote of the CoC board may be conducted to determine the response. For changes that do not require the full CoC board to meet, HHS will seek feedback from relevant stakeholders in smaller groups, such as the Coordinated Entry steering committee.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

Marin's youth strategy is the same as its single adult and family strategy: provide housing first permanent housing to the most vulnerable people in the County. To adapt this strategy for the unique needs of youth, Marin looks at each part of the system and determines the best way for it to serve youth. For example, Marin's Coordinated Entry system uses a youth-specific assessment to capture the unique vulnerabilities of youth.

Marin also responds to changes in the reported needs of youth. For example, Marin's family providers have reported an increase in parenting youth seeking shelter and housing assistance. The Marin CoC HHAP-2 allocation will be used to provide housing-based case management that will be paired with section 8 and section 811 vouchers, focused on families, and will create permanent supportive housing for families. A minimum of eight percent of these units will be set aside for chronically homeless transition-age youth or parenting youth.

The CoC HHAP-1 allocation was designated for the construction or acquisition of permanent supportive housing, which will be used to support the acquisition of one of its Project Homekey properties, America's Best Value Inn. The Marin County HHAP-2 allocation, meanwhile, will similarly be designated for the construction, acquisition, or renovation of permanent

supportive housing. While it has not been determined what specific project the round two funding will support, eight percent of the funded housing will likewise be set aside for youth.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

The CoC board has seats designated for representatives for homeless youth, the school districts, and homelessness service and housing providers whose clients include homeless youth. CoC board member and local youth provider Side by Side Youth has participated in funding application review processes and attended the HHAP-1 and -2 prioritization meetings.

Regional Collaboration and Partnerships Question 9 - End Answer

## 8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p><b>Housing First Assessment Statement:</b> Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: <b>Yes</b></p>
<p><b>Housing First Assessment Statement:</b> Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>



Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

**Housing First Assessment Statement:** Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

## 9. Expenditure Plan

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HHAP-2 Submission Expenditure Plan - NOFA-HHAP00084

CoC / Large City / County Name:

CoC / Large City / County Name Response: **Marin**

Administrative Entity Name:

Administrative Entity Name Response: **Marin County**

Receiving Redirected Funds?

Receiving Redirected Funds? Response: **No**

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							\$0.00
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves							\$0.00

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							\$0.00
Street Outreach: Youth Set-Aside							
Services Coordination							\$0.00
Services Coordination: Youth Set-Aside							
Systems Support							\$0.00
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing				\$479,750.00			\$479,750.00
Delivery of Permanent Housing: Youth Set-Aside				\$41,269.00			\$41,269.00
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							\$0.00
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							\$0.00
Administrative (up to 7%)				\$36,110.00			\$36,110.00

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$515,860.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$41,269.00

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

## 10. HHAP Round 2 Funding Plan 1

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Submission ID: NOFA-HHAP00084

### **Intervention Type:**

Intervention Type Response: Permanent Supportive / Service-Enriched Housing (Capital)

### **Total Funds Requested:**

Total Funds Requested Response: \$479,750.00

### **HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response: \$479,750.00

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

### **Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months  
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months  
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions  
% of exits from emergency shelters to permanent housing solutions  
response:

Describe plan to connect residents to permanent housing  
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Marin County is prioritizing its HHAP-2 allocation for the construction, acquisition, or rehabilitation of permanent supportive housing. In Marin, the CoC's allocation of the first round of HHAP funding was similarly prioritized for permanent supportive housing. When the opportunity arose through Project Homekey to purchase a motel that will eventually provide permanent supportive housing for the community, the HHAP funds were available to support the success of this very important project. Marin County anticipates that a similar need may arise among projects currently planned or under construction and so will designate the funds to fill any gaps in the development of new permanent housing, for example, to pay the County's share of the purchase of a property under Project Homekey Round 2, to pay for renovation costs to turn a Homekey property into permanent housing, or to provide additional funding for a No Place Like Home project.

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Connecting people to permanent housing options is a community goal as well as a state-wide goal. Using the HHAP-2 funds for permanent housing interventions aligns with both community and state goals.

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

To ensure these programs address the disproportionate impacts of homelessness on communities of color, Marin has been examining and reevaluating the Coordinated Entry process to ensure it is equitable and culturally competent in all aspects. In addition, the Marin CoC has recently made efforts to increase representation of BIPOC communities by adding a geographic distribution seat for Southern Marin to represent Marin City, a historically Black community in Marin County. (The CoC already had two seats for people with lived experience.) Marin is also participating in the BARHII Racial Equity Action Lab, which is working to establish new policies and procedures in Marin. The majority of the participants in this program are BIPOC and several have lived experiences of homelessness.

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Marin County and the Marin CoC collaborate very closely in monitoring the broader homelessness system of care. The CoC is deeply engaged with the community providers, many of which make up its board. Further, the CoC meets quarterly to discuss updates and other information, and the performance of the HHAP2 intervention investment will be evaluated and discussed during these meetings. Any subcontractors will be required to present quarterly reports to ensure performance targets are being met.

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

The best practices for ensuring youth can access services are all built on the foundation of the Housing First model. Meeting youth where they are both emotionally and physically and developing relationships first achieves the comfort level required to engage youth and provide services. The Marin CoC and its provider partners are committed to Housing First principles, and to exploring and implementing youth-specific best practices to ensure youth access to services.

Funding Plan – Question 7 – Response Ends



## 11. HHAP Round 2 Funding Plan 2

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Submission ID: NOFA-HHAP00084

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 12. HHAP Round 2 Funding Plan 3

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Submission ID: NOFA-HHAP00084

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 13. HHAP Round 2 Funding Plan 4

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Submission ID: NOFA-HHAP00084

### **Intervention Type:**

Intervention Type Response:

### **Total Funds Requested:**

Total Funds Requested Response:

### **HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

### **Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends



**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 14. HHAP Round 2 Funding Plan 5

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Submission ID: NOFA-HHAP00084

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 15. HHAP Round 2 Funding Plan 6

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Submission ID: NOFA-HHAP00084

### **Intervention Type:**

Intervention Type Response:

### **Total Funds Requested:**

Total Funds Requested Response:

### **HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

### **Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

## 16. HHAP Round 2 Funding Plan 7

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Submission ID: NOFA-HHAP00084

**Intervention Type:**

Intervention Type Response:

**Total Funds Requested:**

Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds

# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:



Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

**2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

**3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

**4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

**5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

**6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

**7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

**Homelessness Response Local Investment Plan**

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

**Applicant Name:**

Marin County/Marin CoC

**Part 1: Summary of Investment Plan**

1. Purchase properties to use as interim shelter with eventual PSH conversion
2. Rapidly rehouse individuals and families who lost housing during the pandemic
3. Reconnect with chronically homeless unsheltered individuals who were cut off from the system when day services closed
4. Prevent homelessness by targeting prevention funds to communities

**Part 2: Priority and Order of Use of Funding Sources**

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
<b>Funding Source: Use and Priority #1</b>		<b>Funding Source: Use and Priority #1</b>		<b>Funding Source: Use and Priority #1</b>		<b>Funding Source: Use and Priority #1</b>	
Funding Source:	Homekey (via HCD)	Funding Source:	ESG-CV (via HCD)	Funding Source:	Homekey (via HCD)	Funding Source:	Local General Fund
If Other, List:		If Other, List:	Round 2	If Other, List:		If Other, List:	
Funding Amount:	\$9,620,000.00	Funding Amount:	\$3,400,000.00	Funding Amount:	\$9,620,000.00	Funding Amount:	Up to 187,867
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	35 so far, expect to assist 75 to	Number Assisted:		Number Assisted:	62.00	Number Assisted:	TBD
Deadline for Expenditure:	11/1/2020	Deadline for Expenditure:	7/30/2022	Deadline for Expenditure:	11/25/2020	Deadline for Expenditure:	6/30/2021
Funded Activity:	Capital	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	properties to be used as ES for 9	Narrative Description (Optional):	housing rental assistance for ho	Narrative Description (Optional):	perities (1 motel, 1 commercial)	Narrative Description (Optional):	Rehousing projects may use up to 30% of funds for prevention
<b>Funding Source: Use and Priority #2</b>		<b>Funding Source: Use and Priority #2</b>		<b>Funding Source: Use and Priority #2</b>		<b>Funding Source: Use and Priority #2</b>	
Funding Source:	ESG-CV (via HCD)	Funding Source:	CalWORKs HSP (via CDS)	Funding Source:	HHAP (via HCFC)	Funding Source:	HEAP (via HCFC)
If Other, List:	Round 2	If Other, List:		If Other, List:	Round 1 - CoC Allocation	If Other, List:	
Funding Amount:	\$1,295,308.36	Funding Amount:	Unknown	Funding Amount:	\$1,218,057.00	Funding Amount:	\$307,965.00
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	35 so far, expect to assist 75 to	Number Assisted:	8.00	Number Assisted:	20.00	Number Assisted:	300.00
Deadline for Expenditure:	7/30/2022	Deadline for Expenditure:	Varies	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/2021
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Diversion
If Other, list:	and services	If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	properties to be used as ES for 9	Narrative Description (Optional):	ected to CalWORKs HSP for hou	Narrative Description (Optional):	Renovation of Homekey motels	Narrative Description (Optional):	St. Vincent de Paul diversion pilot
<b>Funding Source: Use and Priority #3</b>		<b>Funding Source: Use and Priority #3</b>		<b>Funding Source: Use and Priority #3</b>		<b>Funding Source: Use and Priority #3</b>	
Funding Source:	Other	Funding Source:	Local General Fund	Funding Source:	HHAP (via HCFC)	Funding Source:	CDBG-CV (via HUD)
If Other, List:	Enterprise Community Partners	If Other, List:		If Other, List:	Round 1 - County Allocation	If Other, List:	Two Rounds
Funding Amount:	\$432,000.00	Funding Amount:	\$363,734.00	Funding Amount:	\$1,128,443.00	Funding Amount:	\$2,281,246.00
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Individual	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	22.00	Number Assisted:	TBD	Number Assisted:	55.00	Number Assisted:	TBD
Deadline for Expenditure:	Unknown	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	9/30/2022
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Services	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	erations for one Homekey prop	Narrative Description (Optional):	tance for homeless and unstat	Narrative Description (Optional):	management to be paired with	Narrative Description (Optional):	olds in the County that have suffered financial hardship as a result of COVID-19
<b>Funding Source: Use and Priority #4</b>		<b>Funding Source: Use and Priority #4</b>		<b>Funding Source: Use and Priority #4</b>		<b>Funding Source: Use and Priority #4</b>	
Funding Source:	Other	Funding Source:	HCV (via HUD)	Funding Source:	HHAP (via HCFC)	Funding Source:	Other
If Other, List:	gency COVID Funding - Count	If Other, List:		If Other, List:	Round 2 - CoC Allocation	If Other, List:	Marin Community Foundation
Funding Amount:	185,392	Funding Amount:	2,538,000	Funding Amount:	576,341	Funding Amount:	2,000,000
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	100	Number Assisted:	8	Number Assisted:	TBD
Deadline for Expenditure:	6/20/22	Deadline for Expenditure:	N/A	Deadline for Expenditure:	6/30/25	Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Services	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Operations for Homekey	Narrative Description (Optional):	l be project-based at Homeke	Narrative Description (Optional):	or a minimum of 8 families to b	Narrative Description (Optional):	olds in the County that have suffered financial hardship as a result of COVID-19
<b>Funding Source: Use and Priority #5</b>		<b>Funding Source: Use and Priority #5</b>		<b>Funding Source: Use and Priority #5</b>		<b>Funding Source: Use and Priority #5</b>	
Funding Source:	Other	Funding Source:	PRK & Rehousing (via DSS)	Funding Source:	HHAP (via HCFC)	Funding Source:	Local General Fund
If Other, List:	HCFC Emergency COVID Fund	If Other, List:		If Other, List:	Round 2 - County Allocation	If Other, List:	
Funding Amount:	\$201,508.00	Funding Amount:	\$450,912.00	Funding Amount:	\$515,860.00	Funding Amount:	\$500,000.00
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household

If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	TBD - still determining how fund	Number Assisted:	TBD	Number Assisted:	300.00
Deadline for Expenditure:	6/20/2022	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	N/A
Funded Activity:	Operations	Funded Activity:	Other	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:	TBD	If Other, list:		If Other, list:	
Narrative Description (Optional):	Operations for Homekey	Narrative Description (Optional):	terminated, but likely rental assist	Narrative Description (Optional):	To be determined.	Narrative Description (Optional):	holds in the County that have suffered financial hardship as a result of COVID-19

<b>Funding Source: Use and Priority #6</b>	
Funding Source:	HEAP (via HCFC)
If Other, List:	
Funding Amount:	4,523,891
Unit of Measure:	Individual
If Other, List:	
Number Assisted:	32
Deadline for Expenditure:	6/30/21
Funded Activity:	Capital
If Other, list:	
Narrative Description (Optional):	the existing Mill Street shelter to add 32 units of PSH above shelter
<b>Funding Source: Use and Priority #7</b>	
Funding Source:	Other
If Other, List:	Whole Person Care Housing Funds
Funding Amount:	\$855,000.00
Unit of Measure:	Household
If Other, List:	
Number Assisted:	18.00
Deadline for Expenditure:	11/11/2020
Funded Activity:	Capital
If Other, list:	
Narrative Description (Optional):	Acquisition of Homekey property

# Marin has been granted an extension to provide the racial equity data

**From:** Moran-Vogt, Emily@BCSH <[Emily.Moran-Vogt@bcsh.ca.gov](mailto:Emily.Moran-Vogt@bcsh.ca.gov)>

**Sent:** Wednesday, January 20, 2021 3:51 PM

**To:** Sager, Carrie <[CSager@marincounty.org](mailto:CSager@marincounty.org)>

**Cc:** Ostrander, Amber@BCSH <[Amber.Ostrander@bcsh.ca.gov](mailto:Amber.Ostrander@bcsh.ca.gov)>; Livingstone, Michelle@BCSH <[Michelle.Livingstone@bcsh.ca.gov](mailto:Michelle.Livingstone@bcsh.ca.gov)>; Oates, Dan@BCSH <[Dan.Oates@bcsh.ca.gov](mailto:Dan.Oates@bcsh.ca.gov)>

**Subject:** RE: HHAP Stellavization - Office hours follow up

Regarding logistics for submitting the application. Because the application portal requires an upload, please upload a placeholder document stating that you were granted an extension.

Thank you,

**Emily Moran-Vogt**

*(Pronouns: She, Her, Hers)*

HHAP Grant Program Specialist

Homeless Coordinating and Financing Council (HCFC)

Work Cell: (916) 566-9232

**From:** BCSH HCFC@BCSH

**Sent:** Wednesday, January 20, 2021 3:47 PM

**To:** Sager, Carrie <[CSager@marincounty.org](mailto:CSager@marincounty.org)>

**Cc:** Ostrander, Amber@BCSH <[Amber.Ostrander@bcsh.ca.gov](mailto:Amber.Ostrander@bcsh.ca.gov)>; Livingstone, Michelle@BCSH <[Michelle.Livingstone@bcsh.ca.gov](mailto:Michelle.Livingstone@bcsh.ca.gov)>; Oates, Dan@BCSH <[Dan.Oates@bcsh.ca.gov](mailto:Dan.Oates@bcsh.ca.gov)>

**Subject:** RE: HHAP Stellavization - Office hours follow up

Hi Carrie,

Thank you for your patience on this. Marin county is granted an extension to provide the Racial Equity Data due to not having access to the FY2018 data. Once Stella is up and running again, we will be requesting the data.

**Emily Moran-Vogt**

*(Pronouns: She, Her, Hers)*

HHAP Grant Program Specialist

Homeless Coordinating and Financing Council (HCFC)

Business, Consumer Services, and Housing Agency

915 Capitol Mall, Suite 350A, Sacramento, CA 95814

Work Cell: (916) 566-9232

