



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00059

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Mendocino

Eligible Applicant Type:

Eligible Applicant Type Response: County

COC Number:

COC Number Response: 509

Eligible Applicant Email:

Eligible Applicant Email Response: wilsonv@mendocinocounty.org

Eligible Applicant Phone:

Eligible Applicant Phone Response: (707) 468-7071

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Mendocino County Health and Human Services Agency

747 South State Street

Ukiah, CA 95482

Is This a Government Entity?

Is This a Government Entity Response: Yes

Primary Contact Information

Primary Contact Name:

Primary Contact Name Response: Veronica Wilson

Primary Contact Email:

Primary Contact Email Response: wilsonv@mendocinocounty.org

Primary Contact Phone:

Primary Contact Phone Response: (707) 468-7071

Authorized Representative Contact Information

Authorized Representative Name:

Authorized Representative Name Response: Bekkie Emery

Authorized Representative Email:

Authorized Representative Email Response: emeryb@mendocinocounty.org

Eligible Representative Phone:

Eligible Representative Phone Response: (707) 463-7761

Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer
To meet the requirements of the HHAP-2 NOFA, CoC and Mendocino County HHS Staff reached out to their HUD TA Provider ICF for assistance. ICF Homeless Services Specialist staff reviewed Mendocino County CoC's 2019 SPM Report and identified gaps demonstrated by this data, as well as provided recommendations on how to address these gaps. This report is uploaded with this application submission. When Mendocino County HHS and CoC Staff reviewed the gaps analysis and recommendations from ICF, they referenced the Strategic Plan to Address Homelessness in Mendocino County and 2020 PIT and HIC Counts to ensure additional data sources and the narrative goals of the Strategic Plan support the recommendation. An example is CoC/HHS Staff reviewed the "high return to homelessness rates by emergency shelter projects" (67%). The local Strategic Plan goal 2.3 reads, "Create quicker and seamless movement through the homelessness system for all individuals and families experiencing homelessness (e.g., operating at maximum capacity by increasing utilization of

the overall system)." This goal supports the idea that persons entering local shelter projects do not move toward permanent housing and are instead stuck in a cycle of homelessness. This aligns with the FY 2019 PIT and HIC data, which show Mendocino County CoC had an emergency shelter bed inventory of 104 year round and 20 seasonal emergency shelter beds, and 226 transitional housing beds. The 2019 PIT Count, which was conducted on January 24, 2019, shows there were a total of 785 persons experiencing homelessness, of which 80 were in emergency shelters, 167 were in transitional housing, and 538 were unsheltered. This means Mendocino County had the capacity to provide emergency shelter to 15.8% and transitional housing 28.8% (combined 44.6%) of its residents experiencing homelessness. However Mendocino County only provided emergency shelter to 10.2% and transitional housing to 21.3% (31.5% combined). This demonstrates that Mendocino County does not have the capacity to shelter everyone in need of the service and is under utilizing these resources by 30%.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

The Homelessness Needs Assessment conducted by Dr. Marbut in 2018 included a comprehensive 40-question survey of individuals experiencing homelessness, in-depth interviews with individuals experiencing homelessness. Surveys were completed with individuals experiencing homelessness at service locations, encampments, and community locations where persons experiencing homelessness often congregate during the day. The findings from the survey and in-depth interviews provide an informative perspective on the most recent gaps assessment. They also gave the unhoused who participated an opportunity to inform system planning.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer
Mendocino County CoC staff have been working on engaging the local Tribes and Tribal Organizations in the CoC planning process. Northern Circle Indian Housing Authority (NCIHA), which exclusively serves Tribal Members, has placed membership with the CoC. The NCIHA Executive Director participated on the recent ESG-CV application review team, bringing their insight and experience serving the needs of Native Americans in our area. Mendocino County CoC staff is working on building relationships with organizations that serve the Latinx and other communities of color and will issue invitations to participate in future gaps assessments.
Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer
Unfortunately, all past gaps assessments completed did not assess the effects homelessness has on special populations. Marbut Consulting conducted interviews with persons experiencing unsheltered homelessness at service locations and encampments, but no special populations were targeted or assessed. Mendocino County and CoC plan to expand future gaps assessment processes to assess impacts on special populations.
Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer
Unfortunately, all past gaps assessments completed did not assess racial or ethnic disparities in the delivery of homeless services. For this gaps assessment, County and CoC Staff reviewed The CoC Racial Equity Analysis Tool (version 2.1) and the FY2018 Stella data. The CoC Racial Equity Analysis Tool (version 2.1) compares the CoC data to the data of aggregate data from all CoC's in California. An example of this comparison is the CoC Racial Equity Analysis Tool (version 2.1) data shows 75% of people who are in Mendocino County who are in poverty are white, and the FY2018 Stella data shows that 76% of all persons served were white. Future gaps assessments will formally include review of these tools, but it was not

included in the data provided to ICF in completion of the gaps assessment.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer

Gaps assessments have not been conducted on a regular frequency. Mendocino County has recommended that the CoC conduct a gaps assessment annually, and will collaborate with the CoC in conducting future gaps assessments. Mendocino County HHS Leadership is currently focused on combating the coronavirus and do not currently have time to dedicate to collaboratively conducting a gaps analysis. Regularly reviewing our processes and outcomes is included in the local Strategic Plan; however, we have not had the capacity to make progress on this goal.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer

Mendocino County and CoC determination process on what activities should be funded is guided by the Strategic Plan to Address Homelessness in Mendocino County and the most recent SPM Report. Which projects should be selected to operate the activity is determined by the applicant's past performance providing the proposed or similar activity. Gaps assessments would be consulted if the assessments were conducted regularly and accurately depict the current system.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer

Mendocino County and CoC staff will quarterly evaluate HMIS performance data for HHAP funded projects to ensure the projects are addressing the gaps identified in the recent gaps assessment. If it is determined a project is under-utilizing the resources or disparately serving any racial/ethnic groups, Mendocino County and CoC staff will evaluate the project's policy manual to determine what changes or enhancements can be made to ensure the project is meeting a service gap.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
 - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

According to the U.S. Census' American Community Survey 2013-2017 5-year estimates, the racial representation of Mendocino County is as follows: 84% White Non-Hispanic, Black = 1%, Native American = 4%, Asian = 2%, Other = 10%, and 33% of all residents are Hispanic. The 2020 PIT Count shows that there were a total of 751 persons experiencing homelessness in Mendocino County, which make up 700 households. 642 (85%) persons are over the age of 24, 76 (10%) of them are aged 18-24, and 33 (4%) of them are under age 18. 260 (35%) persons are female, 489 (65%) are male, 2 (0.27%) are Transgender, and 0 are Gender Non-Conforming (i.e. not exclusively male or female). 704 (94%) persons are non-hispanic/latino and 47 (6%) are hispanic/latino, 516 (96%) are white, 14 (2%) are black, 5 (1%) are Asian, 191 (25%) are Native American, 9 (1%) are Native Hawaiian or Pacific Islander, and 16 (2%) are Multiple Races. This shows that there is very low percentage of hispanic/latino persons identified in the 2020 Point in Time Count, but the rates of serve utilization demonstrate a much higher percentage (33%) of persons of hispanic/latin ethnicity, indicating this is not representative of persons experiencing homelessness in Mendocino County are of hispanic/latino ethnicity. A full list of all homeless programs and funding in Mendocino County that address homelessness is attached separately.

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer As Mendocino County CoC's HMIS Lead Agency is in the process of submitting the FY 2018-19 and FY 2019-20 LSA reports were not available at the time of this gaps analysis. Client demographic data are not included in the SPM report, the demographic data reported here is from the CoC Racial Equity Analysis Tool (version 2.1). Due to limitations in the availability of data for the gaps assessment, the rates of special populations representing in Mendocino County were not available. As such, the data obtained on rates of homelessness among special populations cannot be compared to the general population to identify if any groups are under or over represented in the homeless system.

This gaps assessment was able to examine housing placement and retention outcomes using the FY2018 Stella data. Of the 202 households that exited the system, 51 households exited to permanent destinations. The breakdown of these households are as follows: All Households = 51, Adult Only (AO) 55+ = 17 (28%), Adult & Child (AC) Parenting 18-24 year old = 1 (50%), AC 3+ children = 0, Fleeing domestic violence = 2 (13%), Have a disabled member = 44 (27%), Have PSH Move-in Date = 0, First-time homeless = 23 (22%), and Returners from a Permanent Destination = 1 (50%).

Unfortunately, no data was available for persons who have been convicted of a crime, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer According to the U.S. Census' American Community Survey 2013-2017 5-year estimates, the racial representation of Mendocino County is as follows: White Non-Hispanic = 84%, Black = 1%, Native American = 4%, Asian = 2%, Other = 10%, and 33% of all residents are Hispanic. The percentage of persons Mendocino County CoC served by race/ethnicity were: White = 76% (7% less than the general population), Black = 2% (double the amount of the general population), Native American = 6% (150% the rate of the general population), Asian = <1% (less than half the rate of the general population), and 33% of households served were Hispanic (9% higher than the rate of the general population). This analysis shows that there is an under representation of persons who are white and an over representation of other racial groups, except for Asian,

which was only a total of 2 households served. Research on rates of homelessness have shown that black, indigenous, and other people of color (BIPOC) experience homelessness at a much higher rate than their white counterparts. This analysis shows that this is true in Mendocino County if the rates of persons served accurately reflect the rates of homelessness experienced in the County.

This gaps assessment was able to examine housing placement and retention outcomes using the FY2018 Stella data. Of the 202 households that exited the system, 51 households exited to permanent destinations. The breakdown of these households are as follows: All Households = 51, White = 35, Hispanic/Latino = 7, Black or African American = 1, Asian = 1, American Indian or Alaska Native = 5, Native Hawaiian/Other Pacific Islander = 0, Multiple Races = 2. The rates in which households returned to homelessness after exiting to permanent housing are drastically different than of the overall persons served. The following rates are the percentages of households that exited to permanent housing and returned to homelessness within six months: White = 32%, Black = 63%, Native American = 23%, Asian = 0 households, Multiple Races = 27%, and Hispanic = 14%. These rates show that Black Households have the highest rate of return to homelessness at 63%, followed by White at 32% and Multiple Races at 27%. This shows the stability of the permanent housing destination for black program participants are lower than other racial groups, which should be addressed through improved housing case management services. Possible options include exploring how culturally relevant and competent the CoC delivery system is and identifying ways to make the services more relevant to Black households.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer

The Stella data shows the rates of housing project participation by population type. This data can be broken down by housing project type, which are Emergency Shelter/Safe Haven & Transitional Housing, Rapid Re-Housing, and Permanent Supportive Housing. The rates of households served by permanent supportive housing projects are: White = 80%, Hispanic = 8%, Black = 2%, Asian = 0%, Native American = 5%, Multiple Races = 4% and 1% are unknown. The rates for Hispanic, Asian, Native American and Native Hawaiian/Other Pacific Islander are much lower than the representation of the population of Mendocino County, demonstrating a service gap in those served through permanent

supportive housing. No permanent housing services were provided to Asian and Native Hawaiian/Other Pacific Islander households.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer

We have Service Gaps in all areas identified, the largest of which are the need for street outreach and rental assistance.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	785	327	458
Rental Assistance	785	94	691
Supportive Housing (Permanent)	500	381	119
Outreach	785	0	785
Prevention/Diversion	323	0	323

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

Mendocino County HHSA staff collaborates with the Mendocino County CoC to coordinate local, state, and federal funding by jointly reviewing and evaluating on an annual basis funding gaps and goals in Mendocino County's Strategic Plan to Address Homelessness (2020) based on the most recent local data. Specifically, HHSA staff and Strategic Planning Committee members discuss funding sources that are in place, what geographic areas or subpopulations of the unhoused are not served, and what funding sources are available to Mendocino County and the CoC for community-based homeless services to meet these needs. This year, HHSA and the CoC are prioritizing additional immediate rental assistance,

a landlord incentive and engagement program, implementing a homeless outreach team, and developing or leveraging additional permanent housing units. Providers that are qualified to facilitate attaining these priorities will be provided funding for projects they are currently operating or they propose to fill these identified gaps. Providers will be selected based on objective rating criteria that include the provider's experience providing the current or proposed project(s) and their outcomes.

Funding to address homelessness comes from a variety of sources (local, state, and federal) to various entities, but as the County administrative entity, most funds are funneled through HHSA. Thus, County staff—through HHSA's Housing Options for Mendocino (HOMe) team—does all the contract coordination, monitoring, and reporting for funding related to homelessness. That coordination is guided by the Strategic Plan in concert with the CoC board.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

Mendocino County's gaps analysis indicated that there is a large gap in the availability of permanent housing for people leaving transitional housing or emergency shelter. As most have no place to go, they become homeless again temporarily and then cycle back into the system of care.

In 2020, the County purchased a 56-room hotel located in Ukiah, Mendocino County's largest city, the seat of government and home to most of the County's unhoused population. The County intends to utilize the motel to provide housing for individuals and families who are homeless or at risk of becoming homeless. All rooms will remain in their initial configuration as studio-style units. Overall, the County aspires to offer rooms for a variety of populations at risk of or experiencing homelessness such as persons experiencing severe mental illness, veterans, seniors, CalWorks eligible families, families involved in Child Welfare Services, people with complex medical conditions, and people with permanent supportive housing vouchers. Approximately eight rooms will be set aside as "flex" rooms, able to serve the target populations listed above, or others in need such as victims of domestic violence, Adult Protective Services clients, and others.

The facility will offer services both on-site and off-site. Onsite services may consist of legal/criminal justice advocacy, substance use disorder therapy, occupant site meetings, life skills, diet and nutrition education, and smoking cessation. Off-site services may include primary medical, mental health services, life skills, job skills, education, substance use disorder treatment, and benefits navigation (CalFresh, Medi-Cal, CalWorks, etc.) Current plans for on-site staffing include: a Facility Manager (housed in an on-site apartment), a Tenant Support Provider from 8 am to 10 pm, and a Security Guard during the night-time hours. HHAP-2 funds will be used to provide rental assistance to persons that do not have another source of rental assistance.

The County of Mendocino (County) intends to use HHAP-2 funds to convert 24 of the 48 Project HOMEKey units to permanent housing. 2 of the 24 units will be dedicated for unaccompanied youth. These 24 units will be prioritized for persons participating in Project Roomkey that also meet the current Coordinated Entry System (CES) Prioritization Criteria. The current CES Prioritization Criteria uses the number of Centers for Disease Control (CDC) COVID-19 Risk Factors also used by Project Roomkey. This project will provide bridge housing to individuals, families, and youth who are receiving Permanent Supportive Housing (PSH) rental assistance but have not been able to identify permanent housing in the community. This will be the first rapid re-housing brick and mortar project in Mendocino County and will be the first to offer interim housing to PSH participants seeking their permanent home.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

Mendocino County HHSA will use grant administration funds to pay for 0.05 FTE of the HOME Team Program Administrator position (2 hours per week), as well as 0.05 FTE that will be split between two Program Specialist II positions (1 hour per week per position). The remaining grant administration funds will be used to secure a contractor to facilitate the collaboration between Mendocino County HHSA and the CoC to further the goals of HHAP-2, which align with several goals included in the local strategic plan. The Program Administrator will spend a total of 0.10 FTE (4 hours per week) on the Mendocino County HHSA HHAP-2 grant administration. The Program Specialists will spend 0.10 FTE (2 positions at 2 hours per week) on HMIS Data Management for HHAP-2 funded projects. We will also leverage a third Program Specialist position that is not paid with HHAP-2 funds; they will work 0.05 FTE (2 hours per week) on HMIS Data Management for HHAP-2 funded projects.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

0.05 FTE Program Administrator: responsible for Contract Management and subrecipient monitoring (@\$50.54/hr, total amount is \$10,512.32)

0.05 FTE Program Specialist II: responsible for HMIS Data Management (@\$39.17/hr, total amount is \$8,147.36)

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

0.05 FTE Program Administrator: responsible for Contract Management and subrecipient monitoring (@\$50.54/hr is \$10,512.32). This is paid using Mendocino County General Fund

0.05 FTE Program Specialist II: responsible for HMIS Data Management (@\$39.17/hr is \$8,147.36). This is paid using Mendocino County General Fund

0.05 FTE Program Specialist II: responsible for HMIS Data Management (@\$39.17/hr is \$8,147.36). This is paid using HUD HMIS Capacity Building Grant

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

Mendocino County HHSA and CoC have struggled tremendously with implementing targeted youth services. There are only a select few service providers who target youth experiencing homelessness, all of which do not have the capacity to implement additional services. As such, youth aged 18 and above are served through our adult system. HHSA Staff have released multiple requests for proposals for projects that serve youth experiencing homeless, but no youth service providers respond. HHAP-2 funds will be used to create youth-specific projects that provide housing navigation and rapid re-housing services. If there is no response from youth-specific providers to the normal County contract processes, HHSA Staff will collaborate with the CoC to identify ways in which youth-specific housing projects can be created in a different manner.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

Methods employed to engage persons with lived experience being homeless in planning and funding activities are no longer viable options due to social distancing requirements needed to prevent the spread of COVID-19. As such, Mendocino County has requested technical assistance from HCFC on identifying new methods of engagement. HCFC has reported that the TA providers are being identified and once this is accomplished, they will work to connect Mendocino County with the requested technical assistance. A press release, Facebook Posting, and newspaper articles were created to recruit persons with lived experience of being homeless in the HHAP round 1 funding request review panel. There was zero response to the announcements, so HHSA/CoC Staff reached out to local service providers and requested they inquire with persons they serve or have served in the past who would like to participate. Out of seven engagement requests, one person volunteered

for the panel after being offered a \$25 hourly stipend. Unfortunately, this person did not attend any of the panel sessions, but the person was connected non-congregate shelter while they waited to enroll in a residential substance abuse treatment facility and has since entered treatment.

The CoC Board has two members who represent persons who have lived experience of being homeless. Unfortunately, both representatives have taken temporary leaves of absence from the CoC Board due to complications from the COVID-19 pandemic. There are multiple CoC Members that represent service organizations or other entities that have personal experience of homelessness, but these perspectives are not enough to represent persons currently experiencing homelessness in our planning and implementation processes.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	500					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	785					
# of individuals to be served	58	116	0	0	0	174

# of individuals to be placed into permanent housing	58	116	0	0	0	174
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	785					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	323					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	785					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	54	116	0	0	0	170
# of individuals to be placed into permanent housing	54	116	0	0	0	170

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

The Strategic Plan to Address Homelessness in Mendocino County has established 4 goals and identifies strategies on how to achieve each goal. Goal 1 is to make homelessness rare by (1) Source new housing opportunities of all types whenever possible; (2) Identify and support programs within the County that provide effective homelessness prevention services; (3) Identify and support programs within the County that provide effective homelessness diversion services; (4) Promote expansion of meaningful mental health and substance abuse treatment options to address housing barriers; and (5) Review and evaluate overall system volume needs on a regular basis for continuous program improvement. How we will know that it worked is there will be a 5% annual decrease in the total number of homeless as measured by HUD's Longitudinal Systems Analysis (LSA).

Goal 2 is to make homelessness brief and one-time by: (1) Identify the most effective homelessness programs within the County, particularly those that provide emergency, transitional, and permanent housing to individuals experiencing homelessness, and provide support to expand services; Increase utilization of resources already available in the system; (3) Create quicker and seamless movement through the homelessness system for all individuals and families experiencing homelessness (e.g., operating at maximum capacity by increasing utilization of the overall system); (4) Develop and Implement a Homeless Outreach Team; (5) Fully build out and robustly use HMIS; and (6) Establish low barrier and no-barrier shelter(s)—with uniform eligibility criteria across agencies—for families with children. How we will know that it worked is there will be a 5% annual decrease per year in the length of time that people are homeless as measured by HUD's LSA.

Goal 3 is to improve community and policy maker engagement around homelessness by: (1) Gain buy-in and agreement for one overarching strategic plan—with action steps; (2) Improve strategic coordination between the CoC, the County and cities; (3) Develop a community understanding of the scope, scale, and structure of the homelessness problem and need to use common nomenclature to improve decision making; and (4) Increase engagement of persons experiencing homelessness in planning, implementation and decision making for the CoC. How we will know that it worked is there will be increased engagement of residents as measured by increased attendance at CoC board and committee meetings, increased engagement and leadership

of business and faith leaders increased attendance at and/or joining the CoC board, and homeless services will have expanded to the outlying regions of the County, such as the South Coast and North County, including Covelo.

Goal 4 is to improve the CoC's capacity to govern itself by: (1) Cultivate a culture of understanding and support across all agencies while establishing a system of accountability for actions of membership; (2) Ensure governance charter, strategic plan, and board committees stay active, current and relative to the mission of the organization; (3) Incorporate performance measures related to all four goals of the Strategic Plan and all contracts initiated by the CoC, including those between the County (as CoC Administrative Entity), its Contractors, and Subcontractors; and (4) Continue the establishment of a diverse board that fills perspective, skills and knowledge gaps in dealing with the mission of the CoC. We will know it worked when we have effective and efficient governance at the CoC and within the homeless system infrastructure as measured by surveys conducted before and after listening sessions by facilitator.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

The systemwide goals established in the Strategic Plan as described above were included in the HHAP Round 1 application and have not changed since previously reported.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

By June 30, 2022, Mendocino County HHSA Staff will provide training on how to complete referral to Project Homekey with at least 5 organizations that serve black, indigenous and other people of color (BIPOC) that are not currently participating in housing referral. This will provide an alternative avenue for BIPOC persons to gain access to this project outside of the normal referral process and does not require them to already be engaged with a mainstream CoC provider. To know if the intervention was successful, we will compare the success of this intervention by comparing the racial makeup of persons placed into

Project Homekey to the racial makeup of successful housing placements by Coordinated Entry System participating projects.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

Mendocino County HHSA will collaborate with youth-specific service agencies to provide ongoing case management and care coordination for the residents of at least the two youth-identified units of Project Homekey. By collaborating with youth-specific service providers, we aim to ensure youth receive services designed to meet their unique needs. We will connect at least 4 youth households to youth-specific service providers by June 30, 2023.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

Mendocino County previously released a Request for Proposals (RFP) seeking an organization to operate the local Project Homekey. Unfortunately, there was no response received and Mendocino County HHS is now working on creating the temporary internal capacity to implement the project. Once the project is fully implemented after a year or two of operation, Mendocino County HHS will again release an RFP soliciting proposals from local organizations to take over operations. This will most likely occur after HHAP-2 funds have been exhausted, but practices will still align with HHAP-2 collaboratively identified goals and strategies.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? Yes

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer
Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:

i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer
Mendocino County will use its established Request for Proposals process, which follows all federal and state regulatory requirements for public funds. This includes sending the notice to a list of know providers and making the solicitation open to the public through the County's website

Local Project Selection Process Question 1b.i. - End Answer

ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
will train staff from organizations that are not part of the current CoC system on how to complete referrals to Project Homekey. There is huge amounts of public attention on Project Homekey and we have received inquiries from agencies we have never engaged with on how they can refer their clients. We will follow up with these organizations to provide training and continue to build relationships.

Local Project Selection Process Question 1b.i.i. - End Answer

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

Mendocino County has not yet been able to determine methods on how to engage persons with lived experience of homelessness during the COVID-19 global pandemic. We have requested Technical Assistance from HCFC on this topic and do not have the knowledge or resources to successfully engage this population.

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

Mendocino County will ensure that the additional agencies described above target the underrepresented communities.

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

In order to accomplish systemwide collaboration in Mendocino County, Mendocino County HHSA and all homeless service providers will need to agree to have a high-level manager or director to be engaged in the collaboration. High-level management must be present to ensure the entity or organization can make commitments during collaboration sessions. As most homeless service providers are CoC member organizations and most social safety net services are funded or provided by Mendocino County Health and Human Services Agency, these two entities represent most providers that need to be present. However, an email invitation would need to be sent to the local Community Action Agency, Family Resource Centers, and providers serving BIPOC subpopulations to ensure the collaboration is representative of the local homeless service system.

During these collaboration sessions, it will be necessary for providers to identify areas where duplication of service can be reduced or eliminated. An example of the exploration of reducing duplication of benefit is when the CoC and HHSA collaboratively reviewed Marbut Consulting's gaps assessment final report recommended that there be a reduction in duplication of day centers. Upon further examination of this recommendation, it was shown that service providers providing day center services were not duplicating services provided to clients as each provider has identified one or more subpopulations they target. As a rural community, we do not have enough resources to have set locations for specific services and must use the resources in place to support the homeless system. We must ensure that persons experiencing homelessness are connected with services that are appropriate and relevant for them based upon their whole self, which cannot be accomplished if there is only one location to access one specific intervention type. Minimizing or eliminating duplication of service and effort for the same population type will need to be addressed differently to ensure resources are not being used to provide a service already provided elsewhere.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
<p>Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will avoid conflict of interest. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation. Local Project Selection Assessment Response: Yes</p>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

All contracts Mendocino County HHSA enters into with a third party contractor includes a document titled "Contractor Assurance of Compliance with the Mendocino County Health & Human Services Agency Nondiscrimination in State and Federally Assisted Programs." (A sample of this policy is included in the attachments section.) By including this policy in its contracts, Mendocino County HHSA holds providers legally responsible to ensure their employment practices and administration of public funds are nondiscriminatory. Providers are further required to collect documentation that demonstrates its services are being provided in an equitable manner in regards to ethnic group identification, age, sex, sexual orientation, color, disability, medical condition, national origin, race, ancestry, marital status, religion, religious creed or political belief.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

At this time, Mendocino County HHSAs's funding award process does not currently include any priorities in regards to the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities. Mendocino County HHSAs and CoC staff have discussed with BCSH/HCFC Staff and the CoC Board that we need to explore ways to improve service accessibility to communities of color, focusing efforts on the Latinx and Indigenous communities as they are the two largest BIPOC population groups in Mendocino County. Mendocino County HHSAs and CoC plan to request Technical Assistance from BCSH/HCFC on engaging underrepresented groups, including BIPOC and persons with lived experience being homeless in the planning and funding processes of homeless services funding received by Mendocino County HHSAs and Mendocino County CoC.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

The Mendocino County HHSAs contracting processes require that a panel of at least three impartial persons must review funding requests using pre-established, unbiased criteria to make funding recommendations to Mendocino County HHSAs. When Mendocino County HHSAs receives requests for funds to be used to reduce and end homelessness, the review panel will include representatives of the Black, Latinx, Asian, Pacific Islander and/or Indigenous communities. Additionally, many of the Mendocino County CoC Governing Board representatives are also members of the Black, Latinx, Asian, Pacific Islander and Indigenous communities, making these voices representative of both their employer and their home communities. The Mendocino County CoC Governing Board Member that has past experience being homeless is a member of multiple marginalized groups and brings a broad and comprehensive perspective.

Future plans to bring the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities to the planning and funding decision-making table are conducting focus groups at homeless service locations with BIPOC persons experiencing homelessness to ask for feedback on subjects such as quality of the services they have received or types of services they need but do not have

access to, among many others. We would also like to develop ambassadors to each of these communities who will be more likely to successfully engage with community members and gain their trust so we receive more comprehensive and meaningful feedback and recommendations.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

Mendocino County HHS has an outreach team that works with community partners regarding access to mainstream resources Mendocino County provides, primarily Medi-Cal and CalFresh benefits. There is no established plan on how to engage these community partners to expand their outreach efforts to include access to homeless services, but Mendocino County HHS Staff is brainstorming ways to tap into this pool of potential partners to outreach to persons experiencing homelessness.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

The Mendocino County CoC Coordinated Entry SSO Grant recipient is drafting a marketing plan for the local Coordinated Entry System. This plan includes establishing a toll-free number that community members can find out how to access local homeless programs. As this plan is still in development, the majority of communication of how to access local homeless programs occurs through word of mouth. Housing Navigators that engage with persons experiencing homelessness to help them gain access to services have fostered relationships with mainstream medical providers, local businesses, and persons residing near their service locations. When someone who is experiencing homelessness is at a local Emergency Room, Library, Community Center, or similar publicly accessible locations, there is often a staff or community member there who has a relationship with a Housing Navigator. This person can call on the Housing Navigator for the best way to direct the person experiencing homelessness, which can include the Housing Navigator responding to the location to provide support and referral.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color,

but may not have previously participated formally in the CoC or as a part of the “homeless provider” community?

Racial Equity Efforts Question 7 - Begin Answer

We will use a Request for Qualifications (RFQ) process to approve community providers to receive funding to provide homeless service activities. When the RFQ is released, the Mendocino County HHS Contract Department mails an electronic and paper copy of the RFQ to a pre-determined list of organizations that have historically responded to similar RFQ's. Mendocino County HHS CoC Staff will research additional providers to be included on this list and send the RFQ to the full email distribution list of the Mendocino County CoC. We will also have the Medi-Cal/CalFresh Outreach team discuss the RFQ with their community partners who have not previously operated projects that exclusively serve persons experiencing homelessness. These are often the organizations serving a small community of color or families with children. Often these organizations lack the internal structure necessary to implement this type of project and their governing boards do not want them expanding past their mission statement. Mendocino County HHS Leadership is actively engaging with these organizations through the COVID-19 public health response to help them with the administrative learning curve that comes with operating additional projects. Once the pandemic has eased, we hope to capitalize on the expanded internal infrastructure established by the pandemic response and replace COVID-19 response projects with homeless outreach projects.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

At this time, there are no organizations in Mendocino County that are addressing racial equity in the housing and homelessness response system. Racial equity concerns are often brought to light by CoC Member Organizations through participation in the Mendocino CoC's Strategic Planning Committee. The Strategic Planning Committee has been provided with the CoC Racial Equity Analysis Tool, demographic information included in the 2019 HUD System Performance Measurement (SPM) Report, and racial outcomes of all CoC housing projects. Unfortunately, this committee has not made progress in reviewing these data in detail, but do plan to use these resources when determining systemwide goals for each housing intervention type.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

Mendocino County HHS Project Homekey staff will regularly review the demographic information of residents. These rates will be compared to U.S. Census data on the demographics of all Mendocino County residents. Disparities will be identified when there are statistically significant differences between the two sets of data. Project Homekey staff will then increase its engagement with organizations that target the group that is underrepresented to increase the number of referrals made for persons that are members of the identified group.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.	Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We have formal partnerships with organizations of color.	Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.	Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.	Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.	Racial Equity Assessment Response: Implementing but could benefit from assistance

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: **Planning to Implement**

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

Mendocino County shares a border with the Counties of Humboldt, Trinity, Tehama, Lake, and Sonoma Counties. The borders shared with Trinity and Tehama Counties are in uninhabitable areas of the Mendocino National Forest, making collaboration unnecessary as there are no persons residing there. Mendocino County HHS and CoC Staff participate in multiple peer-based technical assistance sessions that Humboldt County Staff also participates in. During these sessions, we are able to discuss our funding and service planning and approaches, as well as coordinate any projects that serve areas near the Humboldt County border. However, our County Seats are 158 miles apart and we have not implemented strategies that could impact Humboldt County's homeless population, services, or system. Mendocino County HHS and CoC Staff have a working relationship with Lake County HHS and CoC Staff and we are able to share funding recommendations and strategies both during and outside of the peer-based learning groups. Mendocino County has shared its CoC Emergency Shelter Standards with Lake County upon request as the Lake County CoC is trying to implement its first overnight shelter. Once the COVID-19 pandemic has passed and staff workload has returned to normal capacity, Mendocino and Lake County Staff will establish a regular meeting time to work on funding collaboration and coordination in addition to data sharing. While Mendocino and Sonoma Counties share a border, the geography and population numbers are drastically different. Sonoma County is much more urban and considered part of the Northern Bay Area, while Mendocino County is very rural and is not considered part of the Bay Area. We have engaged in peer learning through the Northern/Central California Homeless Roundtables hosted by Homebase that occurs monthly. We have not yet been able to engage regarding coordinating our strategies, data sharing, or

funding collaboration and coordination. It is unclear if this level of coordination is needed with Sonoma County due to the vast differences in the jurisdictions.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

Mendocino County and the Mendocino County CoC (CA-509) are the only two regional entities receiving HCFC funding. Mendocino County is the established Administrative Entity for Mendocino County CoC (CA-509) and employs the same staff members to conduct coordination efforts between the County and CoC. These staff are able to review funding plans with both County and CoC leadership either and facilitate coordination planning between the two entities. When Mendocino County makes funding plan changes, staff send an email to the Mendocino County CoC Board Co-Chairs as soon as the funding change is approved by the Director of Social Services. This information is then shared with the CoC Board at its next scheduled meeting, which is open to the public.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

In their efforts to regionally coordinate HHAP Round 1 funds, the Mendocino County HHS Director would meet with the Mendocino County CoC Board Co-Chairs to discuss shared funding source decisions needed to be made. The process was initially created for HHAP Round 1 purposes, but the collaboration expanded to include COVID-19 emergency funding from BCSH and HEAP funds that need to be redirected to different activities. The process worked well until the Mendocino County HHS Director retired in December 2020 and the Mendocino County Board of Supervisors has hired a consultant firm to assess if the position should be retained and backfilled. Until that time, Mendocino County HHS Staff are working with the Director of Social Services to coordinate efforts. However, this has been extremely challenging as they have been redirected to overseeing the Public Health Disaster

Operations Center (DOC) and has very limited time available to dedicate to service coordination.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

Mendocino County HHSA staff are actively working on creating the referral and application materials for Project Roomkey. Applicants will be able to apply to the project through any Housing Navigator that has access to the Coordinated Entry System, direct referrals to HHSA from community partners, and by directly contacting HHSA staff (currently through phone, email or online at <https://forms.gle/jKa4tLZszhKFAGwy6> or onsite after the building is open for occupancy). There has been a large amount of public focus and discussion locally on our Project Homekey that has made the community very aware of the project. Mendocino County HHSA Staff have received inquiries on how to refer someone from agencies who have never engaged in providing homeless services. This exposure has facilitated the expansion of HHSA's network of community providers, which in turn is increasing public access to this housing project.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

The County of Mendocino and the Mendocino County CoC share the same jurisdiction of Mendocino County. This means that both entities are responsible for meeting the needs of all parts of Mendocino County. HHAP Round 1 was the first source of funding that has an allocation for both Mendocino County HHSA and the Mendocino County CoC and was the first time each entity was independently able to identify how to use the funds. Leadership from Mendocino County and the Mendocino CoC met several times to discuss how to strategically use the funds so no services were duplicated. During these planning discussions, it was determined that Mendocino County HHSA would use its funds to fill service gaps identified in the parts of the homeless system that HHSA is actively been engaged in. It was also determined that the Mendocino CoC would fill gaps identified in services provided by CoC member organizations or other housing providers.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

HHAP-2 funds will be used by Mendocino County HHSa to expand the inventory of permanent supportive housing units. The project will be operated using policies and procedures that include how the project will ensure racial equitability in persons served. The regional strategy to address homelessness identifies the lack of affordable housing units as the number one need in our community and this project is being leveraged to address this gap. The regional strategic plan also identifies the need to tailor services to the unique needs of each person served in the local homeless system, not one single approach that only addresses the needs most common challenges persons experiencing homelessness face. The region's strategy for HHAP funding has not changed since HHAP-1.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

It is the collaborative partners who most often bring to light the changing needs of our homeless community. Mendocino County HHSa Staff are not able to regularly engage in direct services to the community, so they regularly communicate with collaborative partners what observations they have made in regards to the changing needs in the homeless community. Once Mendocino County HHSa Staff has gathered the feedback from partners, they create a brief overview that is provided to Mendocino County HHSa Leadership and the Mendocino County CoC Governing Board and request they discuss the feedback received to identify methods on how spending plans can be adjusted.

Using the collaborative partner feedback and discussions with HHSa and CoC leadership, HHSa Staff create a proposal of which spending plans are recommended to be adjusted and how much is needed to meet changing needs of the community. HHSa will host focus groups with persons experiencing homelessness that will gather input on if the proposed spending plan changes will address the needs of real community members. The data gathered during the focus groups will be added to the feedback previously solicited and HHSa staff will present their full results to the CoC Board in a publicly accessible meeting and request the CoC's endorsement of the proposed changes. It should be noted that the CoC Board consists of 16 collaborative partner agencies and two persons with lived experience of

homelessness, which facilitates collaborative partner involvement throughout the entire process.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

No, HHS CoC Staff has attempted numerous times to engage youth-specific providers to initiate the creation of a youth-specific strategy for Mendocino County, but no youth-specific providers have responded to any engagement attempts. The CoC Governing Board has a Transitional Age Youth (TAY) with experience being homeless, but this Board Member has not been able to engage in planning activities due to personal challenges.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

Youth-specific local partners are members of the CoC Strategic Planning Committee, where regional planning and spending strategies are coordinated with Mendocino County Health and Human Services Agencies. These agencies are also invited to participate in funding recommendation panels that review funding requests from homeless service providers, as long as no conflict of interest arises between the panelist and the organization requesting funds. These organizations are also members of the CoC's Governing Board, which gives them a platform to include their participation in homeless system planning and funding.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: **Yes**

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00059

CoC / Large City / County Name:

CoC / Large City / County Name Response: Mendocino

Administrative Entity Name:

Administrative Entity Name Response: Mendocino County Health and Human Services Agency

Receiving Redirected Funds?

Receiving Redirected Funds? Response: No

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside	\$15,000.00	\$16,330.72					\$31,330.72
Operating Subsidies and Reserves		\$177,926.81	\$186,292.81				\$364,219.62

Operating Subsidies and Reserves: Youth Set-Aside		\$15,000.00	\$16,330.72				\$31,330.72
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination							
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)	\$13,707.19	\$13,707.19					\$27,414.38

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$391,634.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$31,330.72

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00059

Intervention Type:

Intervention Type Response: Permanent Supportive / Service-Enriched Housing (Operations)

Total Funds Requested:

Total Funds Requested Response: \$364,219.62

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response: \$364,219.62

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

The County of Mendocino (County) has purchased a 56-room motel located in Ukiah, California. The County intends to utilize the motel to provide housing for individuals and families who are homeless or at risk of becoming homeless. All rooms will remain in their initial configuration as studio-style units. Overall, the County aspires to offer rooms for a variety of populations at risk of or experiencing homelessness such as persons experiencing severe mental illness, veterans, seniors, CalWorks eligible families, families involved in Child Welfare Services, people with complex medical conditions, and people with permanent supportive housing vouchers. Approximately eight rooms will be set aside as "flex" rooms, able to serve the target populations listed above, or others in need such as victims of domestic violence, Adult Protective Services clients, and others.

The facility will offer services both on-site and off-site. Onsite services may consist of legal/criminal justice advocacy, substance use disorder therapy, occupant site meetings, life skills, diet and nutrition education, and smoking cessation. Off-site services may include primary medical, mental health services, life skills, job skills, education, substance use disorder treatment, and benefits navigation (CalFresh, Medi-Cal, CalWorks, etc.) Current plans for on-site staffing include: a Facility Manager (housed in an on-site apartment), a Tenant Support Provider from 8 am to 10 pm, and a Security Guard during the night-time hours.

The project offers a mix of temporary, interim, and permanent supportive housing opportunities. Residents will choose the intervention type that they believe meets their needs. Some households may only need to stay for a 30-90 days until they are able to lease up at a larger housing unit, especially families with children. Others may need to stay longer to stabilize and begin seeking other permanent housing. Some may decide to stay permanently and sign a lease agreement. The program is a mixed use site so we can meet

the needs of residents and offer optional supportive services and a safe living space.

HHAP-2 funds will be used as operating subsidies to support the project, such as maintenance, support staff wages, and utilities. The project is still in development and the exact use of HHAP-2 will be unclear until the project has been in operation for several months.

Funding Plan – Question 2 – Response Ends

- 3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

This facility will provide up to 54 additional housing units, which is working toward the goal of obtaining additional housing stock for persons experiencing homelessness. This project will provide bridge funding for persons with CoC Permanent Supportive Housing rental assistance but have not been able to identify housing in the community. This is the first rapid re-housing brick and mortar program in Mendocino County and will be the first to offer interim housing to PSH participants seeking their permanent home. The gaps assessment demonstrated there is a large gap in housing availability for persons seeking housing after they have been referred to a permanent housing program and when they actually move in to said permanent housing.

Funding Plan – Question 3 – Response Ends

- 4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

This project is inclusive of many more referring partners than any other housing project for persons experiencing homelessness in Mendocino County. Through the inclusion of an expanded group of providers, we are more likely to receive referrals for persons who are members of communities of color. We will establish relationships with Family Centers that serve the Latinx Community as well as Native American Medical and Housing Providers. At this time, there are no groups or organizations in Mendocino County that serve the Black, Asian, and Pacific Islander communities as there is very little representation of these groups in our general population. This project follows the Housing First Model, which reduces or eliminates eligibility barriers, bureaucratic processes, and mandatory services, all of which contribute to the underlying cause of mistrust of the homeless service system among communities of color.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Project Homekey staff will utilize HMIS to collect baseline data on each resident and then track their progress in the program through updated assessments and case notes. Mendocino County HHSA staff will quarterly run a CoC APR report that provides detailed information on persons served in the project. These reports will be examined for over or under-representation of any group as well as compared to past reports to track performance result progress.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Mendocino County HHSA Staff has strong relationships with the Mendocino County Youth Project and Redwood Community Services, the two nonprofit organizations in Mendocino County that serve youth, as well as the local educational agency liaison for homeless children and youths. All three of these entities have a representative on the Mendocino County CoC Governing Board and are active partners in our local Project Homekey. We have dedicated 2 units for unaccompanied youth experiencing homelessness as defined in HSC § 50216 (k), 5 units for families with minor children (these are often parenting youth), and 3 units for families involved with Child Welfare Services (CWS). We will implement every referral or alternative access avenue we can brainstorm for any member of the community to gain access to the project. All methods can be used for all

special populations identified, but we will also have specific practices for each special population, including youth, to ensure we are reaching as many people as possible.

Funding Plan – Question 7 – Response Ends

11. **HHAP Round 2 Funding Plan 2**

Submission ID: NOFA-HHAP00059

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00059

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00059

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00059

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00059

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00059

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	Mendocino County Health and Human Services Agency
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- Part 1:**
- Purchase the Best Western Orchard Inn in Ukiah, CA to provide 56 mixed-use units for use as permanent or interim housing by December 30, 2020, and improve them as needed.
 - After the end of the public health emergency, retain two-thirds of seasonal congregate shelter beds that have been expanded to be year-round in order to address COVID-19
 - Put in place resources and a plan to rehouse (all) individuals and households currently staying in NCS sites and up to (one-half) of people in congregate shelters (100 people).
 - Provide street outreach activities that includes completing Coordinated Entry enrollments with persons experiencing unsheltered homelessness to facilitate referrals to Rapid Re-Housing and Permanent Supportive Housing projects

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	FEMA	Funding Source:	ESG-CV (via HCD)	Funding Source:	CoC (via HUD)	Funding Source:	Other
If Other, List:		If Other, List:		If Other, List:		If Other, List:	United Way COVID-19 Response and Recovery Fund
Funding Amount:	75% Expense Reimbursement	Funding Amount:	\$2,500,000.00	Funding Amount:	\$1,495,471.00	Funding Amount:	Unknown
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Individual	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	239.00	Number Assisted:	18D	Number Assisted:	152.00	Number Assisted:	Unknown
Deadline for Expenditure:	N/A	Deadline for Expenditure:	8/31/2022	Deadline for Expenditure:	8/31/2021	Deadline for Expenditure:	Unknown
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Operations	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	CoC Program Permanent Supportive Housing Project	Narrative Description (Optional):	
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	ESG-CV (via HCD)	Funding Source:	ESG (via HCD)	Funding Source:	Homekey (via HCD)	Funding Source:	Other
If Other, List:		If Other, List:		If Other, List:		If Other, List:	CESH (via HCD)
Funding Amount:	\$500,000.00	Funding Amount:	\$275,064.00	Funding Amount:	\$9,669,500.00	Funding Amount:	\$39,756.00
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	0.00	Number Assisted:	228.00	Number Assisted:	18D	Number Assisted:	15.00
Deadline for Expenditure:	1/31/2022	Deadline for Expenditure:	9/30/2021	Deadline for Expenditure:	12/30/2020	Deadline for Expenditure:	9/30/2021
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Operations	Funded Activity:	Diversion
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	2018 ESG BOS Wildfire Recovery & 2020 ESG BOS Regular	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	CalWORKs HSP (via CDSS)	Funding Source:	CalWORKs HSP (via CDSS)	Funding Source:	VASH (via HUD)	Funding Source:	HEAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	Unknown	Funding Amount:	Unknown	Funding Amount:	Unknown	Funding Amount:	\$120,000.00
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	Unknown	Number Assisted:	Unknown	Number Assisted:	85.00	Number Assisted:	45.00
Deadline for Expenditure:	None	Deadline for Expenditure:	None	Deadline for Expenditure:	9/30/2021	Deadline for Expenditure:	6/30/2021
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Operations	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	Not yet in place due to eviction moratorium
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:	HDAP (via CDSS)	Funding Source:	HHAP (via HCFC)	Funding Source:	FUP (via HUD)	Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	Unknown	Funding Amount:	\$369,893.64	Funding Amount:	156156	Funding Amount:	\$60,107.72
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	Household

If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	Unknown	Number Assisted:	0	Number Assisted:	Unknown	Number Assisted:	0
Deadline for Expenditure:	None	Deadline for Expenditure:	06/30/2025	Deadline for Expenditure:	09/30/2021	Deadline for Expenditure:	06/30/2025
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Services	Funded Activity:	Diversion
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	Local General Fund	Funding Source:		Funding Source:	HEAP (via HCFC)	Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	TBD	Funding Amount:		Funding Amount:	\$3,983,415.00	Funding Amount:	\$60,107.72
Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	Household	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	TBD	Number Assisted:		Number Assisted:	TBD	Number Assisted:	0.00
Deadline for Expenditure:	None	Deadline for Expenditure:		Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2025
Funded Activity:	Operations	Funded Activity:		Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	When other funds for HCS are exhausted or ineligible, local funds are used	Narrative Description (Optional):		Narrative Description (Optional):	Investments for 2 new PSH apartment c	Narrative Description (Optional):	

Continuum of Care 2018 Outcomes by Race and Ethnicity

Applicant Name:	Mendocino County Health and Human Services Agency	CoC Name, if different:	Mendocino County CoC (CA-509)
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Using data from your HMIS, please insert outcomes here (using the period from 10/01/2017-09/30/2018):

	Experiencing Homelessness		Accessing Emergency Shelters		Exiting to Permanent Housing		Length of Time Homeless		Accessing Permanent Supportive Housing		Length of Time to get housing (# of days to exit homelessness)		Accessing Coordinated Entry		Returns to Homelessness		Other Measure:		
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	
Total	410	100%	214	100%	51	100%	135	100%	166	100%	Data Not Collected	#####	Data Not Collected	#####	6	100%			#DIV/0!
White	310	76%	157	73%	35	69%	129	96%	132	80%		#####		#####	5	83%			#DIV/0!
Black	10	2%	5	2%	1	2%	149	110%	4	2%		#####		#####	0	0%			#DIV/0!
Native American/Alaskan	25	6%	14	7%	5	10%	142	105%	8	5%		#####		#####	0	0%			#DIV/0!
Asian/Pacific Islander	5	1%	3	1%	1	2%	222	164%	0	0%		#####		#####	0	0%			#DIV/0!
Other/Multi-Racial	27	7%	15	7%	2	4%	93	69%	9	5%		#####		#####	1	17%			#DIV/0!
Ethnicity	410	100%	214	100%	51	100%	135	100%	166	100%		#####		#####	0	0%			#DIV/0!
Hispanic	33	8%	20	9%	7	14%	194	144%	13	8%		#####		#####	0	0%			#DIV/0!
Non-Hispanic	377	92%	194	91%	44	86%	160	119%	153	92%		#####		#####	5	83%			#DIV/0!