



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00057

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Sacramento

Eligible Applicant Type:

Eligible Applicant Type Response: County

COC Number:

COC Number Response: 503

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Eligible Applicant Phone:

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Administrative Entity Name and Address:

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Is This a Government Entity?

Is This a Government Entity Response: Yes

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Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer

At the time of writing, a comprehensive Gaps Analysis for the Sacramento Continuum of Care (CoC) is underway and nearing completion. Both quantitative and qualitative data was collected and analyzed to support research questions identified by the CoC's Systems Performance Committee. Quantitative data analysis included a review of Homeless Management Information System (HMIS) data that included:

- Access in terms of final program enrollments;
- Outcomes in terms of final program exits in each project type; and
- Length of time between first system enrollment and enrollment in a housing program.

Analysis also included 2020 Housing Inventory Count (HIC) data and Point-in-Time (PIT) count information from 2011 to 2019. American Community Survey 2020 Population Estimates were also used. Data about system capacity, access, and housing programs were provided by the Sacramento County Department of Human

Assistance (DHA), Sacramento County Department of Behavioral Health Services - Mental Health Services Division (DHS), and the Sacramento Housing and Redevelopment Agency (SHRA). In addition to the qualitative data, staff were interviewed about their challenges and successes in connecting clients to shelter and housing options, as well as their experiences working with each system.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer
Consumer focus groups, centered on identifying barriers to access and individual experiences in the Sacramento homeless system of care, were used in the course of the systems work and gaps assessment being completed. In addition, the Sacramento City and County CoC Board includes two board members with lived experience of homelessness. The CoC Board reviews funding plans, funding allocations, and is consulted and provides feedback on system level work, program design, implementation and evaluation.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer
In September 2020, the Sacramento community was invited to participate in a CoC workshop that had the purpose of providing a brave space to 1) discuss the impact of racial inequities on people experiencing homelessness and the system designed to support them and 2) decide how the CoC would move this work forward. Members of the public were welcome and encouraged to participate in this workshop and break-out groups. The workshop included a Land Acknowledgement, a Black Lives Matter Acknowledgement, a presentation of the local race and ethnicity data analysis, an overview of racial equity frameworks, learnings from other communities, and key considerations. Feedback from the 48 racially diverse participants, including written summaries from

their breakout groups and the workshop chat log, was captured and reported back at the next CoC board meeting, informing the decision of the board to create and fund a formal Racial Equity (REQ) Committee and highlighted area for further investigation in the gaps analysis and other future efforts.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer

The in-progress gaps analysis examines access, outcomes, and length of time for many subpopulations. An individual level analysis was conducted for each for three household types (family, adults without children, and transition age youth) for each project type and across key demographic variables (race, ethnicity, gender, veteran status, chronic, disabling condition, domestic violence, age, number of enrollments).

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer

The in-progress gaps analysis examines access, outcomes, and length of time data by race and ethnicity.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer

Data and analysis has informed decision making historically, and the current gaps analysis that is nearing completion is the most comprehensive effort undertaken to date. The CoC intends to build on the analysis and continually assess elements of the gaps analysis on at least an annual basis. Many data points will be assessed more frequently.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer
The CoC Board, the System Performance Committee, and other CoC committees review performance data, including gaps analysis, to guide the NOFA process and other funding-related decision making. For example, in identifying that there was a need for clearer access to the system and diversion funding, the CoC supported the recent initiation of a new Rapid Access Problem Solving program in order to dedicate more efforts to access and diversion.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer
Data and analysis has informed decision making historically, and the current gaps analysis that is nearing completion is the most comprehensive effort undertaken to date. The CoC intends to build on the analysis and continually assess elements of the gaps analysis on at least an annual basis. Many data points will be assessed more frequently, particularly in areas where HHAP funding has been allocated. In addition, performance metrics are being included and expanded within specific programs to evaluate the effectiveness of the program on reducing homelessness in Sacramento. The Rapid Access Problem Solving Program which is being funded with both HHAP-1 and HHAP-2 funds has built in evaluation periods to examine the program and make adjustments as needed.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
 - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer
The CoC is currently nearing the completion of a gaps analysis and expects completion and adoption in early 2021. The following

information is based on the data gathered and included in the draft report to be finalized and adopted by the CoC. The 2019 Sacramento Homeless Point in Time (PIT) Count conducted over two nights in January indicates 5,570 persons experience homelessness on a given night, an increase of 19% countywide. Additional findings included:

- 1,670 individuals were sheltered (30%).
- 3,900 individuals were unsheltered (70%).
- Majority of individuals interviewed indicate they are from the Sacramento area (93%).
- Rate of individuals experiencing chronic homelessness has slightly declined since 2017 and rate of unsheltered chronic homelessness has declined as well (-7%).
- The 2019 rise in homelessness reflects the continued challenges with housing affordability locally and across the state with the majority of individuals surveyed indicating access to affordable housing would help to resolve their homelessness.
- The rate of homelessness is consistent with other California communities.
- The majority of individuals experiencing homelessness are 35 years of age or older (61%).
- 20 percent of the homeless population were families with children.
- A disproportionate number of Black and American Indian/Alaska Native people are experiencing homelessness.
- The majority of individuals surveyed have experienced homelessness for over a year (59%).

In addition, community programs served more than 11,000 persons in 2020 based on HMIS data.

For information on the programs and funding that are used to address homelessness please see Section 2 - Regional Resources Planning of this application.

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

Overall there is a great need for assistance amongst people of all populations, which is greater than what is currently available within

the system. As previously mentioned, the in-progress gaps analysis examines access, outcomes, and length of time for many subpopulations. An individual level analysis was conducted for each of three household types (family, adults without children, and transition age youth) for each project type and across key demographic variables (race, ethnicity, gender, veteran status, chronic, disabling condition, domestic violence, age, number of enrollments). Once the gaps analysis is completed, the CoC will be able to examine any disparities in access to the system for these special populations.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer

An analysis of racial and ethnic disparities in 2020 was undertaken to support a CoC workshop in September 2020. The analysis focused on better understanding the population data as well as aspects related to program access and enrollment. In general, most aspects of the Sacramento CoC's services showed little sign of disparity by race or ethnicity. The analysis reinforced that Black, American Indian/Native Alaskan, Native Hawaiian/Pacific Islander, and those of two or more races are overrepresented in the population of those experiencing homelessness. The analysis also identified that there are disparities by race among Vulnerability Index – Service Prioritization Decision Assistance Tool (VI-SPDAT) scores, which is used in part to assess what kind of programs would be most helpful for individual clients. Outcome data in the draft Coordinated Entry Evaluation and Gaps Analysis show that fortunately, this is not translating into disparities in housing placements. It is also noteworthy that race and ethnicity outcomes vary by type of subpopulation. For example, when broken down by race, families can experience more or less disparity than single adults depending on the specific measure. The complex relationship between different variables are something we seek to better understand. Follow up actions from the workshop included the creation of the Racial Equity Committee (REQ), which is expected to dive deeper into equity data, and additional analysis on outcomes are included as a part of a Coordinated Entry Evaluation and Gaps Analysis efforts that are underway.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
 Additional information and details regarding disparities in the delivery of homelessness services are expected at the conclusion of the Gaps Analysis.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer
 HMIS data was utilized to assess the number of people receiving services. Estimates of the total population experiencing homelessness were identified (based on the 2019 Point in Time Count) in relation to the proportion of intensity of services needed by the current population. Our community estimates that 44% of those unhoused have high service needs (permanent supportive housing), 44% have moderate service needs (rapid rehousing/rental assistance) and 12% would benefit from prevention and diversion services. We examined our counts of unsheltered persons and estimated how many were not engaged in street outreach to determine additional outreach needs. The 2019 Point in Time Count of unsheltered persons also assisted to identify the need for additional interim housing/shelter beds. As the Service Gap Analysis chart shows, we found demand exceeded supply in all categories.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

| | Total # of Clients Currently Needing This Service | Total # of Clients Currently Receiving This Service | Remaining Need |
|--------------------------------|---|---|----------------|
| Interim Housing/Shelter Beds | 5950 | 2050 | 3900 |
| Rental Assistance | 5958 | 3507 | 2451 |
| Supportive Housing (Permanent) | 4712 | 2261 | 2451 |
| Outreach | 2910 | 1943 | 967 |
| Prevention/Diversion | 811 | 143 | 668 |

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

Coordinating local, state and federal funding is a complex endeavor, given the variety of program requirements and priorities (impacting eligible uses, target population, community processes, etc.), funding timeframes, continuity of funding, and jurisdictional processes (e.g., governing body approvals), among other limitations. Nonetheless, funding is coordinated to the greatest extent possible in two ways: 1) through staff coordination and coordinating "tables"; and 2) by aligning complex funding around common initiatives and priorities.

- Coordinating tables have included: Continuum of Care and committees; Funder's Collaborative; development of community practice

standards to improve consistency of delivery of shelter, outreach, re-housing and case management ; coordination of one-time State HEAP and HHAP-1 state funding; development of the County Homeless Plan.

- Funding has also been intentionally coordinated around the following initiatives or objectives. Two examples include: 1) the multi-agency COVID-19 homelessness response team (County, CoC, City of Sacramento, SHRA) created a comprehensive response plan to create medical isolation and preventative quarantine units in non-congregate settings, to ensure congregate shelters are operating safely, and to support persons living unsheltered in encampments. To date, excluding Project Homekey which aligns multiple funding sources, \$40 million was aligned from 11 funding sources from three entities (14 funding processes). 2) Local coordination has aligned resources to develop permanent supportive housing applications through No Place like Home. Aligned funding includes: County commitment of MHSA services; Public Housing Authority commitment of Housing Choice Vouchers; local jurisdictional commitments of local gap financing (e.g., local trust funds, federal HOME funds); and external affordable housing financing (bonds, tax credits, AHSC, etc.) While affordable housing development include dozens of funding sources, our process has intentionally coordinated local funding to support success of our NPLH applications.

An additional strategy that improves funding coordination is the creation of programs/interventions which can be scaled and adjusted as additional funding sources come online. The County's re-housing engine, the Flexible Housing Pool, is an example of a program which accommodates multiple funding sources: County local funding, County Behavioral health funding, Adult Protective Services (APS) and Child Protective Services (CPS) funding, State funding, such as Homeless Emergency Aid Program (HEAP) funding, Homeless Housing, Assistance and Prevention Program (HHAP) funding, and California Department of Housing and Community Development (HCD) funding; and CoC funding. The program is scalable and available to implement re-housing services as funding becomes available.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

HHAP-2 funding is not considered for Project Roomkey permanent housing pathways due to the timing of the availability of HHAP-2 funds, which will be too late to support re-housing efforts for Project Roomkey.

However, our COVID-19 response remains focused on permanent solutions as we work towards our ambitious goal of rapidly moving households from the COVID-19 shelters into permanent housing with support for ongoing stability or through other permanent housing pathways such as interim housing and shelters as an alternative when that is not possible. This effort continues to require unprecedented collaboration as we work to facilitate and support program placement and connection to re-housing providers as quickly as possible and to provide additional support to clients on their pathway to permanent housing. See Re-Housing fact sheet: Sacramento County Re-Housing Fact Sheet.

Project Roomkey participants have all been linked to community re-housing programs (e.g, veteran programs, behavioral health services, Whole Person Care, County Flexible Housing Pool (FHP)) for which they qualify, or have been connected to onsite navigation teams who are working with individuals and households to problem solve and identify a pathway to permanent housing. Ongoing, regular case conferencing with providers and Re-housing program leads ensures the ability for providers to accelerate and monitor progress toward permanent housing. Program leads and providers also convene on a bi-weekly basis to share progress and resources. In addition, other systems of care present pertinent information to support clients in their re-housing on a regular basis. For example, County In-Home Supportive Services provided important information on how their clients can access these stabilizing supports while in shelter and as they move into permanent housing.

At least 225 households will be referred and enrolled for services in the expanded County FHP program for re-housing services. FHP funds multiple providers who assist participants' transition into housing by providing Intensive Case Management Services (ICMS), Property-Related Tenant Services (PRTS), and limited term financial supports to help secure and sustain housing.

Funding in the amount of approximately \$8 million has been identified and budgeted for the Project Roomkey Rehousing Program. This funding is a combination of County Coronavirus Aid, Relief and Economic Security (CARES) Emergency Solutions Grant (ESG) I and ESG II, County General Fund, City of Sacramento Coronavirus Relief Funds (CRF), CoC COVID HHAP and HEAP funding.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing

plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

Sacramento County has allocated 7% of the total allocation to grant administration. Grant administration activities needed to successfully execute this funding plan include, but are not limited to:

- Program development and oversight
- Ongoing collaboration with the CoC and community and jurisdictional partners
- Oversight of performance metrics and programmatic goals
- Execution and development of contracts
- Program monitoring
- Completion and submission of reports, applications and funding related documents
- Fiscal monitoring of contracts and overall budget

Given the total administration budget for three Fiscal Years of HHAP-2 administration, the county seeks to fund a portion of these activities with HHAP-2 and leverage existing staff to accomplish funding goals. Additional details are provided in sections a and b below.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

At this time, Sacramento County intends to utilize the following positions in order to complete the identified activities to ensure the successful execution of HHAP funding.

Positions and roles for HHAP-2 grant administration:

- Senior Accountant (0.2 FTE) – maintain financial reporting information related to HHAP-2 activities, complete associated reports, complete all fiscal tasks related to this funding
- Administrative Services Officer (0.2 FTE) – responsible to provide technical assistance to prepare and maintain contracts funded under HHAP-2

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

Existing staff positions will be leveraged to fulfill this need, specifically within: the Office of the County Executive (OCE), Department of Human

Assistance (DHA) and Department of Health Services (DHS) in order to provide administrative support and oversight of HHAP-2. Identified staff will provide support and oversight specifically to ensure the successful execution of funded activities, to include the development of contracts and ongoing direction and support for program development and operations; collaboration with local jurisdictions the CoC and collaborative partners, to include community agencies; development and ongoing oversight of compliance with HHAP-2 budget and performance metrics; and ongoing program evaluation.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

The Sacramento CoC offers youth specific-services through Coordinated Entry, but youth are also able to access services for adults aged 18 and older. Additionally, resources exist outside of Coordinated Entry (CE), which youth providers directly administer and operate. In 2018, Sacramento County invested local funds for the Prevention and Intervention Program which is a collaborative program administered by four youth-specific providers designed to provide prevention, diversion and intervention services to youth who are homeless or at risk of homelessness. Providers meet with youth to assess and triage service needs; participants may be referred for services and supports within partner agencies that may better address the needs of youth. Agencies leverage resources and programs available within their partnership and refer to the CoC for additional services and supports when eligible. This program design provides access for youth to services within the youth continuum, regardless of whether those programs are administered by the CoC or other local jurisdictions.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

In coordination with the CoC, Sacramento County has developed a set of community standards on sheltering, outreach, re-housing and case conferencing. Development of the standards includes intensive and purposeful input from individuals with lived experience (through in-person

and Zoom meetings, surveys, and phone). These standards will guide the design and implementation of the proposed HHAP-2 funded outreach program and weather respite sheltering program. Additionally, the County's proposed projects have been reviewed by the CoC Board and the Homeless Youth Task Force (HYTF), which included representation from the Youth Advisory Board (YAB), both which include members with lived experience of homelessness. As the programs are implemented, the County will continue to coordinate with these bodies on the programs. We also anticipate ongoing coordination with the newly formed CoC Racial Equity subcommittee as programs are implemented; the newly formed committee includes eight persons with lived experience.

Collaboration with individuals with lived experience will be especially important in the Encampment Team outreach pilot which is testing new ways to engage with persons living unsheltered in encampments and create new pathways to services, shelter, and permanent housing. We have already consulted on program design with community based outreach programs, including several people with lived experience. We will be informing the process in real time through direct conversations with encampment residents as well.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|--|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 2451 | | | | | |
| # of individuals expected to be served by HHAP-2 | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals expected to be placed into permanent housing through HHAP-2 | 0 | 0 | 0 | 0 | 0 | 0 |

Table – Statutory Goals by Intervention Type – Rental Assistance

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 2451 | | | | | |
| # of individuals to be served | 0 | 0 | 0 | 0 | 0 | 0 |

| | | | | | | |
|--|---|---|---|---|---|---|
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |
|--|---|---|---|---|---|---|

Table – Statutory Goals by Intervention Type – Interim Housing

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 3900 | | | | | |
| # of individuals to be served | 400 | 400 | 350 | 0 | 0 | 1150 |
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need <i>equity</i> this intervention | 668 | | | | | |
| # of individuals to be served | 0 | 20 | 80 | 0 | 0 | 100 |
| # of individuals to be placed into permanent housing | 0 | 20 | 20 | 0 | 0 | 40 |

Table – Statutory Goals by Intervention Type – Outreach

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 967 | | | | | |
| # of individuals to be served | 150 | 150 | 150 | 0 | 0 | 450 |
| # of individuals to be placed into permanent housing | 20 | 20 | 20 | 0 | 0 | 60 |

Table – Statutory Goals by Intervention Type – Services

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|--|----------|----------|----------|----------|----------|---------|
| # of individuals to be served | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

In 2018, the County in partnership with the CoC amended system wide goals aimed to achieve a substantial and sustainable reduction of homelessness in Sacramento. This framework continues to serve as a guiding document for our work and building blocks for our response. Supplemental information is attached to this application, which summarizes these goals. Please find this information in the document titled "Supplemental Section 4".

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

The system wide goals identified in the HHAP-1 remain the guiding document for our work, goals and key strategies. However, COVID-19 has added a layer of urgency onto an already urgent need. In light of the COVID-19 pandemic, the County has rapidly recalibrated, focusing on providing resources and services that mitigate and prevent the spread of COVID-19 in the homeless population. The activities in pursuit of this goal have been to:

1. Respond to the dangers that COVID-19 poses to vulnerable unhoused people;
2. Provide additional support for our providers to ensure safe operations and outcome/utilization rate modifications;
3. Remove barriers to operations of our core and essential programs that shelter and house people every day; Linkages to housing remain the most important priority.
4. Remain flexible in program design to allow for extended stays, additional financial assistance supports when possible and flexibility in case management goals as a result of barriers or community limitations due to COVID-19.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

Sacramento Steps Forward (SSF), the agency lead for the CoC, held a Racial Equity workshop in September 2020 for community members to discuss the impact of racial inequities on people experiencing homelessness, the system designed to support them and how the CoC will move forward in this work. Members of the public were welcome and encouraged to participate in this workshop and its break-out groups, which also included a Land Acknowledgement, a Black Lives Matter Acknowledgement, a presentation of the local race and ethnicity data analysis, and an overview of racial equity frameworks, learnings from other communities and key considerations. The Racial Equity (REQ) subcommittee is a result of this effort and will address racial equity in our community with the goal of creating an equitable, accountable and transparent homelessness system. The REQ will be responsible to submit an action plan to the CoC Board in summer 2021. Eight members of this newly formed committee are members with lived experience of homelessness. The county anticipates ongoing coordination with the newly formed CoC Racial Equity subcommittee as programs are implemented and the committee's work will further inform goals in eliminating disparities within the homelessness system.

Racial equity goals listed in this application are not only specific to HHAP-2 investments, but for the county's overall homelessness response, to include all funding administered by the county. In 2017, the county launched a series of Initiatives to Reduce Homelessness, after extensive community-wide stakeholder engagement, in order to address gaps in the homelessness response system. As a result, the county invested local funds to:

- develop a shelter program that offers low-barrier access for vulnerable adults;
- re-design the Emergency Family Shelter Program, which streamlined entry for families and is inclusive of all household types;
- continue shelter projects with significant capacity for single adults and families, which were expected to end in 2018 due to the loss of funding from the United States Department of Housing and Urban Development (HUD);
- launch a Permanent Supportive Housing (PSH) program for frequent users of county systems;
- administer a homeless prevention and rehousing program for youth who are experiencing homelessness or are at-risk of homelessness; and
- provide street outreach and navigation services for persons unsheltered in the unincorporated county.

As of the 2019 PIT, Black or African American individuals represented 13% of the overall population, but 34% of the homeless population and American Indian individuals represented 2% of the overall population but 8% of the homeless population. Through extensive partnerships with community organizations, representing a variety of disciplines, the county is able to reach historically underserved populations and to ensure the inclusivity of all individuals in county programs. Program data available for the initiatives listed above, indicate that the county is proportionately serving populations who are significantly overrepresented in our community's homeless population. The county continues its outreach and collaborative efforts to engage and receive referrals from all homeless providers in our community, especially those who serve underserved populations, to ensure that all eligible participants are connected to county-funded services and programs. There is still an ongoing and crucial need to address disparities in our community on a broader scale within the homelessness response system and the county is actively committed to this effort.

Specific goals to address racial equity are:

- County staff will attend training opportunities offered by the CoC and the REQ subcommittee to further understand the impact of racial inequities for people experiencing homelessness in our community, with the intention to adopt applicable policies and goals for county administered programs, to ensure services and practices align with the broader system response.
- By January 31, 2022, Sacramento County will work closely with HCFC to establish new measurable, outcomes-focused numeric goals to reduce the identified disparities and will provide those to HCFC by this date.
- Review demographic data for HHAP-2 funded programs on a quarterly basis to compare new entries into the funded programs, to include housing placements and outcomes. Specifically comparing program data available against the demographic information of the overall unsheltered population in the community. Utilizing this information, the county would review for the following information and adjust ongoing program access and services appropriately:
 - o Where do disparities continue to occur?
 - o What trends can we identify in access?
 - o Are those most disproportionately impacted being served?

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

In 2018, Sacramento was selected as one of five communities nationwide to participate in the 100-Day Challenge, sponsored by A Way Home America (AWHA). The Sacramento Team was organized and led by local youth homeless service providers and youth with lived experience. The goal was to house 200 youth (ages 16-24) in 100 days, with 20% of the total to include pregnant or parenting youth and 65% of total youth served experiencing stress and/or mental health symptoms that create challenges to becoming stably housed. The Sacramento 100-Day team was successful in this challenge, with a total of 266 youth and young adults who were stably housed. 41% of all youth housed were pregnant and parenting, 56% of all youth housed were experiencing stress and/or mental health symptoms. As a result of this success, this team was invited to participate in the Grand Challenge, organized by AWAHA, with the goal of ending homelessness for LGBTQ+ youth and youth of color in Sacramento.

Sacramento County's Prevention and Intervention program, which is administered in collaboration with four youth homeless services providers, will be expanded with HHAP-1 funding in Fiscal Year 2021-22. This program has been funded through a local investment since 2018. Through this application, the county seeks to expand this program further in FY 2022-23 to include additional funding dedicated to rehousing and is proposing to continue the HHAP-1 prevention and diversion expansion with HHAP-2 funding beginning FY 2023-24. The County seeks to support the efforts and goals of the Grand Challenge as a priority of this funding. Per program data for the period of July 1, 2020 through December 31, 2020, this program served an average of 46% of youth who identify as black or African American, an average of 15% of youth who identify as Hispanic or Latino. An average of 67% of all participants identify as LGBTQ. The contractual partnership amongst providers who administer this program provides an opportunity to provide services and resources to youth regardless of which agency they engage with. Youth are all provided with access to the same resources and supports and can maintain rapport with individuals who initially provide assistance and complete enrollment, regardless of provider affiliation. This program includes prevention services, diversion services, and services to end homelessness, serving both youth who are at-risk of homelessness and those who are currently experiencing homelessness. This program has provided great insight into the youth-specific service needs and the complexities of housing instability. Unique service needs are addressed through the broad array of services provided through this program as well as the youth-specific provider resources, service connections and partnerships to leverage resources and connections to the youth continuum. The County has set a goal to continue to reach youth of color and youth who identify as LGBTQ, with the goal to house and/or increase

housing stability for these subpopulations through the addition of HHAP funding.

Youth-specific performance goals, related to future HHAP-2 investments, are developed with consideration to current data and outcome information available for the county's Prevention and Intervention Program, which will be expanded with HHAP-2 funding to serve additional youth in FY 22/23 and FY 23/24.

In FY 22/23:

HHAP-2 funding will be utilized for flexible financial assistance supports to rehouse youth. Specific goals are:

- Approximately 15 households/45 individuals will be served through this funding
- 90% of all youth served will be placed into permanent housing

In FY 23/24:

HHAP-2 funding will be utilized for prevention and rehousing services, to include financial assistance supports. Specific goals are:

- Approximately 40 households/60 individuals will be served through this funding
- 75% of all households served will be assisted to stabilize housing
- 15% of all households served will be placed into permanent housing
- 90% of all youth served will be in permanent and stable housing at program exit

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

Sacramento County intends to amend and expand contracts with HHAP-2 funding for services, which are currently funded through local investments, to include activities for youth activities and encampment outreach. All providers identified through these contracts recently participated in a local project selection process in Spring of 2020.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? No

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

This process allows for the ability to quickly scale successful programs in order to expand capacity and serve additional households. This existing infrastructure also allows for the ability to leverage existing collaborations and community partnerships that are integral to the current program design.

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer

The county encompasses a large geographical area, to include several cities. The county guarantees equitable access to services by ensuring services are not limited by geography, that contracted providers are culturally competent and collaborations with local agencies are diverse and vast to include service providers and partners outside of the homeless continuum who may also serve unsheltered persons in need of the services proposed through HHAP-2 funding.

Many of the programs to be funded with HHAP-2 are expansions of county investments which are designed to address gaps in services by identifying and serving populations who are disproportionately represented in our homeless population. These low-barrier programs include:

- Transition-Age Youth (TAY) Prevention and Intervention Services
- Expansion of the Flexible Supportive Rehousing Program (FSRP), also known as the Flexible Housing Pool

The County has made considerable efforts to address barriers to access by investing in activities and resources that improve access to homeless programs and allow persons experiencing homelessness to learn about and enter local homeless programs. Some of the activities in pursuit of this goal have been:

- 1) Outreach and Navigation Service – This activity address the needs of individuals who are unsheltered in specific areas of the unincorporated County in which homeless services are not centralized. Targeted outreach is necessary to connect unsheltered persons to the Continuum of Care (CoC) and additional homeless services.
- 2) Multilingual in person services and printed materials.
- 3) Leveraging community partnerships with the common goal of addressing community needs and broadening our reach. Providers are able to identify and refer individuals to eligible services offered.
- 4) Improving coordination and collaboration across jurisdictions to help inform system wide work.

Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant is *utilizing* a local selection process, please include the following in the explanation:
- i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

Local Project Selection Process Question b.i.v. - End Answer

- 2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

This response has been customized specifically to each intervention that county is seeking to fund with HHAP-2.

Encampment Team Outreach: The County has been working for several months to develop an encampment strategy in partnership with the CoC provider, Sacramento Steps Forward, and the technical assistance consultant, HomeBase. Staff have coordinated with County departments (Office of County Executive, Department of Health Services, Department of Human Assistance, Sheriff's Homeless Outreach Team, Regional Parks, and Waste Management) to ensure a cohesive approach that leads with services and engagement while avoiding duplicated efforts. County staff have collaborated with (and will continue to meet throughout implementation) community-based and contracted outreach providers, the CoC Board, and will reach out to neighboring businesses/residences when present. The evaluative report intended to be published at the end of the pilot will continue to inform system wide work with encampments throughout the County. Collaboration will continue in later engagements to ensure that this effort is strategically targeting those

encampments most in need and not duplicating efforts from other outreach entities. The County will maintain information on the effort on its webpage to inform the public and all partners: Sacramento County Encampment Team. Youth Prevention and Intervention Services: Sacramento County's Prevention and Intervention program, which is administered in collaboration with four youth homeless services providers, will be expanded with HHAP-1 funding in Fiscal Year 2021-22. This program has been funded through a local investment since 2018. The contractual partnership amongst lead youth providers who administer this program provides an opportunity to provide services and resources to youth regardless of which agency they engage with. Youth are all provided with access to the same resources and supports and can maintain rapport with individuals who initially provide assistance and complete enrollment, regardless of provider affiliation. This program includes prevention services, diversion services, and services to end homelessness, serving both youth who are at-risk of homelessness and those who are currently experiencing homelessness. Unique service needs are addressed through the broad array of services provided through this program as well as the youth-specific provider resources, service connections and partnerships to leverage resources and connections to the youth continuum. With this unique partnerships amongst lead youth providers in our community, duplication is minimized. Staff from the contracted agencies are also actively engaged with the CoC to include the Homeless Youth Task Force.

Weather Respite: Currently the County utilizes five to fifteen motel rooms per night to offer respite shelter. The proposed weather respite program would be an expansion to that program for inclement weather. County staff have coordinated with County departments, Office of County Executive, Department of Health Services, Department of Human Assistance, Sheriff Homeless Outreach Team, and Regional Parks to identify vulnerable persons at risk and to ensure a cohesive approach that avoids duplicated efforts. County staff have collaborated with and will continue to meet throughout implementation with these partners as well as community-based outreach providers to inform system wide work.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

| LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply) | |
|--|---|
| Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. | Local Project Selection Assessment Response: Yes |
| Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. | Local Project Selection Assessment Response: Yes |

Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will avoid conflict of interest.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: **Yes**

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: **Yes**

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

Sacramento Steps Forward has several data sources from which to draw as our community conducts ongoing racial equity analyses for the Continuum of Care. The 2019 American Community Survey 5-year data has been used to illustrate who is in the general population. The 2019 PIT data has been used to estimate the population of those experiencing homelessness. Finally, the 2017-2019 end of year HMIS data has been used to identify the populations receiving homeless-related services. It is important to reference these multiple data sources in our analyses because together they paint a picture of how certain communities are disproportionately affected by homelessness and, further, how they fare on sheltered versus unsheltered homelessness as well as access to services.

Specifically, we have analyzed how the general population compares to the homeless population by ethnicity and by race and how the homeless population compares to the population receiving services by ethnicity and race. Within these analyses, we have sought to better understand the extent to which subpopulations (households with minor children, veterans, and TAY) are disproportionately impacted, and also whether there are variations in VI-SPDAT scores by race.

While limited by the technical issues that are likely found to some extent in all communities such as local data quality, potential PIT undercounting, and underutilization of HMIS, these analyses nonetheless have enabled our community to broadly determine the disproportionate impacts that homelessness has on communities of color, particularly Black and Indigenous communities.

Additional opportunities for the pursuit of racial and ethnic understanding include: access to VI-SPDAT assessments, program enrollments, program exits to unknown destinations, the gaps analysis and COVID-19 shelter rehousing outcomes review which are currently underway. As our community learns from data and stakeholders where there are opportunities to ensure equal access and non-discrimination when serving prospective and new program participants in homeless programs, our practices will be adjusted to include these recommendations.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

In September 2020, the Sacramento community was invited to participate in a CoC workshop that had the purpose of providing a brave space to 1) discuss the impact of racial inequities on people experiencing homelessness and the system designed to support them and 2) decide how the CoC would work to address these impacts. Members of the public were welcome and encouraged to participate in this workshop and its break-out groups, which also included a Land Acknowledgement, a Black Lives Matter Acknowledgement, a presentation of the local race and ethnicity data analysis, and an overview of racial equity frameworks, learnings from other communities, and key considerations. Feedback from the 48 racially diverse participants, including written summaries from their breakout groups and the workshop chat log, was captured and reported back at the next CoC board meeting, informing the decision of the board to create and fund a formal Racial Equity (REQ) Committee.

The CoC Board will integrate the findings and recommendations of the REQ Committee into its grant making process and funding decisions to ensure that there is prioritization of programs that are addressing the disproportionate impacts that homeless and COVID-19 have on communities of color. The county also anticipates ongoing coordination with the newly formed CoC's REQ Committee as programs are implemented.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

The REQ Committee, recently formed as a subcommittee of the CoC, will hold primary responsibility for uncovering the scope, causes, and potential solutions of race serving as a predictor for homelessness in Sacramento. This discovery extends to the ways in which Black, Indigenous, and People of Color (BIPOC) experience homelessness and our local homelessness system. As knowledge is generated, it will be disbursed through interactive trainings, accessible reports, and other user-friendly mechanisms. Ultimately, the REQ Committee will be responsible to submit an action plan to the CoC board in summer 2021.

It is expected that members will bring personal and professional expertise, including lived experience with racial discrimination and homelessness, as well as with resilience, cultural assets, and systems connections to the committee. Widespread recruitment for the REQ Committee yielded 66 applications. Every effort was made to solicit applications and ultimately select members who are most impacted by structural inequities and empowered to act on those inequities, both within and outside of the immediate homelessness system.

Of those selected onto the Committee, 43% have indicated that they have past or current lived experience of homelessness and 86% indicated that they or their family is BIPOC. The CoC has committed to providing a \$25 per hour stipend for committee members with lived experience of homelessness.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

The Racial Equity Committee, a subcommittee of the CoC Board, is tasked with submitting an action plan to the CoC Board by July 2021. It is

anticipated that a component of this plan will be a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities. Such a strategy will emerge from the research that the Committee will conduct on our local needs and resources as well as the models that other communities are shepherding.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

Homeless individuals and families may face unique obstacles accessing homeless programs because of barriers in access to communication devices, transportation, regular addresses and documentation required by most mainstream programs. The County has made considerable efforts to address some of these barriers by investing in activities and resources that improve access to homeless programs and allow persons experiencing homelessness to learn about and enter local homeless programs. Some of the activities in pursuit of this goal have been:

- 1) Outreach and Navigation Service – This activity address the needs of individuals who are unsheltered in specific areas of the unincorporated County in which homeless services are not centralized. Targeted outreach is necessary to connect unsheltered persons to the Continuum of Care (CoC) and additional homeless services.
- 2) Multilingual in person services and printed materials
- 3) Leveraging community partnerships with the common goal of addressing community needs and broadening our reach to customers in need of homeless services who may present at access points for other community-based services.
- 4) Improving coordination and collaboration across jurisdictions to help inform system wide work.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the “homeless provider” community?

Racial Equity Efforts Question 7 - Begin Answer

It is anticipated that a component of the Racial Equity Committee’s action plan will be a strategy to make community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the “homeless provider” community. Fortunately, the community has built strong

connections with many of these smaller BIPOC organizations through the Volunteer Network that was created by the CoC in response to the pandemic in the spring of 2020. Some of the members of the Volunteer Network are now being seated on the Racial Equity Committee and can inform this important component of the action plan. The county also anticipates ongoing coordination with the newly formed CoC's REQ Committee as programs are implemented.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

There is tremendous intentionality through the Racial Equity Committee in identifying organizations that are addressing racial equity and partnering with them to strengthen the housing and homelessness response system. With that in mind, recruitment for the Committee extended to transportation, mental health, workforce development, medical services providers, education, and many other sectors that can play a role in both preventing disproportionality on the front end of homelessness and mitigating it on the back end. Strategic partnership recommendations are anticipated to be a key component in the Committee's action plan.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

Racial disparities will be addressed through the strategies that emerge in the action plan. Those strategies will be informed by a thoughtful group of people who are able to bring their lived experience and professional expertise to a process that will engage them with community based participatory research, customized trainings that explain the history of structural racism and how it has unfolded both nationally and locally, and an exploration of racial equity tools, models, policies, and practices that have closed racial disparities in the housing and homelessness response system as well as in other complex systems.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

| RACIAL EQUITY ASSESSMENT (check all that apply) | |
|---|--|
| Racial Equity Assessment Statement: | We have a racial equity policy within the organization I work for. |

| |
|---|
| Racial Equity Assessment Response: Implemented |
| Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS. Racial Equity Assessment Response: Implemented |
| Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English. Racial Equity Assessment Response: Implemented |
| Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity. Racial Equity Assessment Response: Planning to Implement |
| Racial Equity Assessment Statement: We have formal partnerships with organizations of color. Racial Equity Assessment Response: Implemented |
| Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color. Racial Equity Assessment Response: Implemented |
| Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization. Racial Equity Assessment Response: Implemented |
| Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system. Racial Equity Assessment Response: Planning to Implement |
| Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc. Racial Equity Assessment Response: Planning to Implement |
| Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served. Racial Equity Assessment Response: Planning to Implement |
| Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities. Racial Equity Assessment Response: Implemented |
| Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations. Racial Equity Assessment Response: Implemented |
| Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding. Racial Equity Assessment Response: Implemented |
| Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities. Racial Equity Assessment Response: Planning to Implement |
| Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system. Racial Equity Assessment Response: Planning to Implement |
| Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes. Racial Equity Assessment Response: Planning to Implement |

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

Knowing that homelessness does not follow jurisdictional boundaries, the cities, County and CoC regularly work together to address system needs, plan for new funding opportunities and oversee implementation of local programs. Sacramento County, the cities therein, and the Sacramento Continuum of Care (CoC) are regular collaborators on issues related to homelessness, including policy development, system design and program implementation. Sacramento County, as well as representatives from the cities of Citrus Heights, Elk Grove, Rancho Cordova, and Sacramento serve on the CoC Board and on various subcommittees of the board.

In late 2019, each of the jurisdictions approved the development of the Sacramento Homeless Policy Council (Policy Council) and appointed representatives from their respective elected board or Council to serve on the Policy Council. The purpose of the Policy Council is to create a forum where members could meet regularly to provide strategic leadership on Sacramento's homelessness response. Due to the COVID-19 pandemic, initiation of the Policy Council was delayed, but Sacramento Steps Forward (SSF) has plans to convene this body in the first quarter of 2021.

In early 2020, in coordination with the County and City of Sacramento, SSF released public facing data dashboards that will support this work. The dashboards (Public Dashboard - Sacramento Steps Forward) are updated quarterly with data from the community-wide Homelessness Management Information System (HMIS). Evaluation of data collected through HMIS may also be used to inform the collective understanding of interventions. Recent examples include: racial equity analysis of COVID-19 homelessness response and re-housing data across programs to include re-housing for COVID-19 shelter participants. The COVID-19 re-housing effort has supported peer learning through bi-weekly sessions with re-housing program leads. Topics

have included how to access affordable housing; In-Home Supportive Services Program; peer sharing of challenges and successes with participants; accessing behavioral health services, among other topics.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

For HEAP and the first round of HHAP, all three funded entities in Sacramento County (City of Sacramento, County of Sacramento, and CoC) coordinated closely on development and implementation of funding plans.

Starting with the Homeless Emergency Aid Program (HEAP) and California Emergency Solutions and Housing Program (CESH), the three entities worked collaboratively to identify the unmet needs in the community and the specific skills or resources each could bring to help fill these gaps. With HEAP and CESH, the community wished to increase and enhance three components, and, based on existing administrative infrastructure, these components were divided among the three:

- emergency shelters/navigation centers were primarily overseen by the City;
- flexible re-housing subsidy programs were primarily overseen by the County;
- system improvements were primarily overseen by the CoC.

With the first round of HHAP, this collaboration continued, with each entity continuing some of the efforts they began with HEAP. Community outreach for HHAP funding was also a collaborative effort, with the CoC hosting meetings that sought input on potential investments for the community as a whole; not investments by funding entity.

Throughout implementation and for the second round of HHAP, Sacramento County has worked with the CoC and Sacramento Steps Forward to adjust programming and develop recommendations that would complement planned programs administered by the CoC and other jurisdictions. For example, recognizing the unmet need of weather-related respite, the CoC worked with the City and County of Sacramento to fund, develop and administer a weather respite program that also leverages the COVID-19 prioritization of vulnerable populations. Based on CoC Board input, the approach was modified to increase access via navigation programs in all communities. Similarly, the community has recognized the benefits of increased outreach staffing during the COVID-19 Project RoomKey program, and both the CoC and the County are recommending HHAP funding to

extend and expand these services; the CoC with youth-focused outreach, and the County on outreach to support encampment strategies.

The City, CoC and Sacramento County met with the Homeless Youth Task Force (HYTF) to seek input and recommendations for HHAP-2 funding. Staff also worked collaboratively to ensure that activities across jurisdictions were not duplicative, but collectively responsive to the recommendations presented by the HYTF.

Sacramento County posted the entirety of the HHAP application for public review here: Responding to Homelessness in the County of Sacramento (saccounty.net) and will do the same once the second round application is approved, including any changes. Additionally, the county regularly reports updates at the CoC Board.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

Both the HEAP and HHAP-1 work led to many successes. Most importantly, the community developed community-wide priorities and the three entities worked together to implement programs to meet those priorities. While the programs are distinct, and administrative functions are separated, each component was built to complement the other. For example, shelter expansion included improvements to the system (access and standards) to ensure that the most vulnerable were prioritized and shelters were purposefully linked to new flexible housing funding to ensure outflow from shelters was to permanent, subsidized housing with supportive services. Ongoing coordination allows for modification and adjustment – this has occurred among the coordinating entities; for example, CoC funding is being reallocated to address a more immediate need in a program to be administered by County staff.

Sacramento County has not experienced any barriers to partnering since receiving the HHAP allocation. Community efforts for COVID-19 Homelessness Response during 2020 has resulted in strengthened partnerships in response to other funding opportunities and collaborative projects. The biggest challenge is balancing the community's interest in innovative, new programs with one-time funding. It is difficult to commit funding and staff to develop and launch new programs, without assurances of future funding. In order to balance this, since funding the new Flexible Housing Program under HEAP, Sacramento County used HHAP-1 funding to continue this

critical program. Strategies to address this challenge include: evaluating existing programs whose funding will run out for continuation of services and phased expansion of successful interventions as funding becomes available.
Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

The County's HHAP-2 funding proposal includes three activities that each support and scale current partnerships:

a) Outreach support in encampments: Sacramento County and the CoC have been working for several months, supported by the Technical Assistance (TA) provider HomeBase to develop an encampment response approach. The County and the CoC have simultaneously been working with the State-provided TA provider Technical Assistance Collaborative (TAC) to develop community standards, including outreach standards. Informed by this work, the County's HHAP-2 funding proposal recommends \$1,260,000 to fund the Sacramento County Encampment Team (ET).

This pilot reflects best practices from other communities, including San Diego and Santa Rosa, and is informed through our collaborative work with the two TA providers. The ET includes dedicated staff from the Behavioral Health Services Division and traditional outreach navigation to reduce the number of people living unsheltered in encampments in the unincorporated County; and to make connections to shelter, housing and services. This new intervention will coordinate in new ways with internal County departments, law enforcement, community-based outreach programs, and businesses, toward the common goal of reducing unsheltered homelessness, particularly in large encampments.

b) Weather respite sheltering: the County's HHAP-2 funding proposal recommends \$877,267 to fund weather respite motel vouchers to shelter vulnerable populations. Unlike prior weather respite programs, which were geographically based and entry was "first come, first serve", this weather respite program seeks to target those most vulnerable due to the COVID-19 pandemic. This program expands upon the successful Project Roomkey collaboration between the County, City and CoC, by using the established referral pathways and partners.

c) Youth programming: In planning for programs under the youth set-aside, the County and the CoC approached the Homeless Youth Task Force in late 2020 to elicit input on programs and projects that could best meet the needs of homeless youth. Based on that input, Sacramento County's HHAP-2 funding proposal recommends that the totality of the \$443,000 youth set-aside will be utilized to continue expand prevention and diversion services and youth rehousing which is currently under expansion with HHAP-1 funding.

Partnerships under the current program design will be leveraged for the expansion under HHAP-2 funding to include all lead youth homelessness providers in our community, local education systems, mental health systems and community service providers to name a few.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

As a primary funder of mainstream social and homeless services primarily serving the entire County, Sacramento County considers its role and responsibilities to be wide-ranging. The County administers programs across the continuum of homeless and mainstream services: prevention and diversion, street outreach and shelters, transitional and emergency housing, re-housing services, behavioral health and health services as well as permanent supportive housing. The vast majority of its services are viewed through a countywide lens; however, with the second largest percentage of unsheltered individuals located in the unincorporated County (behind the City of Sacramento), the County also maintains municipal functions and services related to managing homelessness.

Additionally, as the administrator of major systems which may also serve individuals experiencing homelessness (CalWORKs, Behavioral Health, Adult Protective Services, Child Protective Services, criminal justice), the County plays a significant role in system development and functioning, to include the recent development of a comprehensive County Homeless Plan which oversees implementation with collaboration amongst County departments and community partners. Currently underway, using State-provided technical assistance resources through TAC, the County is leading the development of communitywide standards in sheltering, case management, navigation, and re-housing.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

On December 12, 2018, the Sacramento County Board of Supervisors adopted the County of Sacramento Homeless Plan. This plan includes goals that specifically speak to the activities being proposed for HHAP-2 funding;

Goal 2: Improve Response to the Street Crisis and Improve Quality of Life

o The proposed HHAP-2 funded outreach program will fund outreach staff and services to support a County encampment response team, aligning with Activity 8a under Goal 2: "Continue collaboration to address and mitigate impacts of large unsheltered homeless populations within River District and other impacted areas."

o Additionally, the County Encampment Response Team will implement outreach standards developed in collaboration with community partners, identified as a priority in Activity 6c: "Develop community standards for outreach and navigation programs."

Goal 3: Expand and Improve Shelter and Interim Housing

o The proposed HHAP-2 funded weather respite shelter program creates new capacity for sheltering vulnerable populations geographically dispersed throughout the County, as recommended in Activity 9b: "Build on the scattered-site model to increase shelter capacity by at least 40 beds and ensure that capacity exists throughout the county and can serve subpopulations."

o Additionally, aligning these beds with the COVID-19 public health prioritization reflects the commitment to protecting homeless populations from disease, detailed in Activity 7a (Goal 2).

The County's youth funding from HHAP-2 is proposed to support existing and new youth programs, including prevention and early intervention programs and sheltering. The Homeless Plan speaks to both of these activities:

o Goal 2, Activity 9c: "Increase youth shelter capacity through respite programs, new youth shelters, and/or "host home" programs.

o Goal 1, Activity 3a: "Inventory key programs in the County offering assistance to prevent homelessness for at-risk populations to understand who is served and assistance offered."

The County Homeless Plan has not been updated since HHAP-1, but is regularly monitored and reviewed by County staff and partners.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

Sacramento County posted the entirety of the HHAP application for public review here: [Responding to Homelessness in the County of Sacramento \(saccounty.net\)](https://saccounty.net) and will do the same once the second round application is approved, including any changes. The County follows public processes to make adjustments to funding plans, including public reports to the Board of Supervisors. As appropriate for the funding source, community partners are involved and informed. The County also maintains formal committees to

inform decisions, such as the Mental Health Board, Disability Advisory Commission, Adult and Aging Commission, and the Human Services Coordinating Council. Additionally, the County regularly reports during the regular updates at the CoC Board. Additional forums for collaboration are regularly created as needed, for example, Office of County Executive has held regular calls on COVID-19, including homelessness response, with leaders in the African American community.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer
Sacramento was a part of the "100 Day" youth challenge in 2018. This challenge brought together youth with lived expertise, youth providers, funders, and system leaders to identify and address barriers to youth experiencing homelessness and to challenge the community to break down those barriers and re-house 200 people in 100 days. The Sacramento challenge team was one of the most successful challenge teams, re-housing 266 youth in the course of the 100 days.

The challenge also provided an opportunity to address issues within the system and programs in an effort to better serve youth in need. While the challenge did not result in a specific strategy guide, the lessons learned have been applied to all youth focused projects since.

One of the key take-aways from the challenge was the development of the Youth Advisory Board (YAB), a youth led board that meets regularly to advise on the provision of services to youth experiencing homelessness. A member of the YAB also sits on the CoC Board. The Homeless Youth Task Force (HYTF) and YAB members were consulted in developing the County's recommendations for HHAP-2 funding, and they will be a collaborative partner in developing program parameters.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer
The Youth Advisory Board (YAB) is a youth led board that meets regularly to advise on the provision of services to youth experiencing homelessness. A member of the YAB also sits on the CoC Board. The Homeless Youth Task Force (HYTF) was consulted in developing the County's recommendations for HHAP-2 funding. The contracted youth homeless services providers will be a collaborative partner in developing program parameters.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

| Housing First Assessment (check all that apply) |
|--|
| <p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p> |

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: **Yes**

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00057

CoC / Large City / County Name:

CoC / Large City / County Name Response: **Sacramento**

Administrative Entity Name:

Administrative Entity Name Response: **Department of Human Assistance**

Receiving Redirected Funds?

Receiving Redirected Funds? Response: **No**

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

| | FY 20/21 | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | TOTAL |
|-------------------------------------|----------|--------------|--------------|--------------|----------|----------|--------------|
| Rapid Rehousing | | | | | | | |
| Rapid Rehousing: Youth Set-Aside | | | | | | | |
| Operating Subsidies and Reserves | | \$300,000.00 | \$300,000.00 | \$277,267.00 | | | \$877,267.00 |

| | | | | | | | |
|--|--|--------------|--------------|--------------|--------------|--|----------------|
| Operating Subsidies and Reserves: Youth Set-Aside | | | | | | | |
| Street Outreach | | \$420,000.00 | \$420,000.00 | \$420,000.00 | | | \$1,260,000.00 |
| Street Outreach: Youth Set-Aside | | | | | | | |
| Services Coordination | | | | | | | |
| Services Coordination: Youth Set-Aside | | | | | | | |
| Systems Support | | | | | | | |
| Systems Support: Youth Set-Aside | | | | | | | |
| Delivery of Permanent Housing | | | | | | | |
| Delivery of Permanent Housing: Youth Set-Aside | | | | | | | |
| Prevention and Shelter Diversion | | | | \$168,000.00 | \$275,000.00 | | \$443,000.00 |
| Prevention and Shelter Diversion: Youth Set-Aside | | | | \$168,000.00 | \$275,000.00 | | \$443,000.00 |
| New Navigation Centers and Emergency Shelters | | | | | | | |
| New Navigation Centers and Emergency Shelters: Youth Set-Aside | | | | | | | |
| Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%) | | | | | | | |
| Administrative (up to 7%) | | \$64,700.00 | \$64,700.00 | \$64,700.00 | | | \$194,100.00 |

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$2,774,367.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$443,000.00

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00057

Intervention Type:

Intervention Type Response: Outreach

Total Funds Requested:

Total Funds Requested Response: \$1,260,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response: \$1,260,000.00

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

In late 2020, Sacramento County began working to develop an Encampment Response Team, utilizing a coordinated approach that leads with services. Pilot goals include reducing the number of people living unsheltered in the unincorporated County, connecting encampment residents to shelter, services, and housing, and addressing neighborhood impacts of encampments. Working with a national technical assistance partner and Sacramento Steps Forward, the County has designed a pilot program that will be scaled up with the support of HHAP-2 funding. With the proposed \$420,000 annual investment (over three years), the County anticipates that the multi-disciplinary encampment outreach teams will be able to serve 150 individuals annually, and transition a minimum of at least 20 individuals annually to permanent housing, with many more individuals connected to shelter and other programs as a pathway to permanent housing.

Under the proposed program design, the encampment outreach teams will be overseen by a coordinator from the County Department of Health Services (DHS); and will consist of on-site outreach staff from a contracted homeless outreach provider, a DHS Senior Mental Health Counselor and Social Workers from the County Department of Human Assistance (DHA). The team will receive additional support from the County Director of Homeless Initiatives, the Sheriff's Department, Waste Management, and Regional Parks, as needed.

The encampment response team approach is different from past efforts because it leads with intensive and persistent outreach and engagement to ensure people are supported in transitioning to shelter and housing. County departments will also coordinate more closely to support transitions and encampment resolution. Encampment Outreach will engage each individual to understand their immediate and long-term needs and to develop an

individualized plan to identify a practical and acceptable pathway to shelter or permanent housing. Onsite services may include:

- Support with connecting to and entering shelter or permanent housing;
- Enrollment in public benefits;
- Urgent medical and psychiatric care;
- Referrals for substance use disorder treatment;
- Referrals for mental health care;
- COVID-19 education; and
- Family and community re-engagement.

Outreach teams will also encourage safe sleeping practices promoting adequate distancing; use of Personal Protective Equipment (PPE); and the reduction of excess items such as garbage, flammable material, and unsanitary objects. Recognizing the trauma people living unsheltered experience on a daily basis, trauma-informed, culturally relevant and gender specific services will be delivered while meeting individuals where they are, using evidence-based practices.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

The Sacramento CoC is working on a gaps assessment to better identify specific intervention needs. However, from the most recent (2019) Point-in-Time Count, as well as from on-going data assessment by Sacramento Steps Forward, we know that between 50 and 70 percent of the total homeless population in Sacramento is living unsheltered. While the County and its partners have provided encampment support during COVID-19 to keep residents as safe as possible, including sanitation, testing, water, meals and trash services, this pilot recognizes that transitioning residents to permanent homes is of primary importance. It also recognizes that COVID-19, over the past year has impacted the number of homeless outreach navigators delivering direct services to unsheltered populations.

Recognizing the difficulty for people living unsheltered to access shelter, services and housing without support, the County views the development of encampment response teams as critical to a reduction in the number of people living unsheltered as well as the reduction of the impact of encampments to the community. The proposed encampment response teams creates interdisciplinary teams focused on moving people out of unsheltered homelessness and into shelter, services, and housing.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

An assessment of HMIS data from June 30, 2020 shows that 56.4% of the unsheltered homeless population in Sacramento is non-white while only 37% of the general population is non-white. Given the disparity in race in Sacramento's homeless population and unsheltered population, the proposed encampment outreach teams will include culturally appropriate interventions, partnering with community based organizations familiar with the encampments and their occupants. While the overall goal of the encampment response is overall reduction in street homelessness, the teams and their targeted encampments will make concerted efforts to address the needs of people of color living unsheltered in Sacramento as well as the communities, often low-income, where encampments tend to develop.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Success of the encampment outreach team will be measured across five goals:

1. Number and acuity of unsheltered individuals
2. Connectivity of encampment residents to shelter or permanent housing
3. Transition from shelter to housing of encampment residents
4. Replicability of team efforts to other geographic areas
5. Reduction in the overall number and size of encampments

The encampment team coordinator will be responsible for collecting, analyzing and reporting on these five goals on a regular basis, using data from HMIS, data collected by outreach teams, and through surveys of encampment residents, local businesses, neighboring housed residents, law

enforcement, and others. A formal evaluation will be conducted at the end of the pilot, which will inform the modification of metrics and the approach going forward.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

While the goal of the Encampment Response Team is an overall reduction in street homelessness, the program will work with youth outreach providers, as community referral partners, to identify vulnerable youth. We also anticipate the presence of youth in some encampments.

Funding Plan – Question 7 – Response Ends

11. HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00057

Intervention Type:

Intervention Type Response: Interim Housing (Operations)

Total Funds Requested:

Total Funds Requested Response: \$877,267.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response: \$877,267.00

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response: 604

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 3900

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response: 6

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response: 11

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response: 28

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response: This intervention will address the need to provide immediate access to shelter for persons who are unsheltered during inclement weather. The county intends to connect with community homeless outreach teams to locate and connect unsheltered persons to this

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Sacramento homeless shelters often operate at capacity and the ability to provide immediate shelter in the winter months becomes extremely limited. To address this, Sacramento County, with the support of HHAP-2 funding, has designed a pilot program to utilize vacancies at local motels, to offer shelter from inclement weather, for highly vulnerable unsheltered community members through the use of motel vouchers. With the proposed \$877,267 HHAP-2 investment over three Fiscal Years, the County anticipates the ability to serve approximately 400 individuals annually. These motel vouchers will be offered for a limited stay, often spanning three to seven days, and provide respite through illness, high susceptibility to the elements or living conditions outside during inclement weather.

Currently the County utilizes five to fifteen motel rooms per night to offer respite shelter. The proposed program would be an expansion to that program for inclement weather. The program is currently in development but service components may include transportation, a meal and connectivity to resources.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

The Sacramento CoC is in the process of finalizing a gap assessment to better identify specific intervention needs. However, from the most recent (2019) Point-in-Time Count, as well as information from an on-going data assessment by Sacramento Steps Forward, we know that between 50-70 percent of the

total homeless population in Sacramento County is living unsheltered. Additionally, over the past year, the number of winter respite programs available in the community has decreased. During inclement weather events, this program would allow for the ability to quickly increase the number of emergency shelter beds in our community to respond urgently to the needs of the most vulnerable unsheltered persons and families in our community.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

An assessment of HMIS data from June 30, 2020 shows that 56.4% of the unsheltered homeless population in Sacramento is non-white while only 37% of the general population is non-white. Given the disparity in race in Sacramento's homeless population, the proposed weather respite program will work with referral partners to include culturally appropriate interventions as we identify community members living unsheltered and vulnerable in the community.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

The performance of the weather respite program will be measured using data from HMIS and anecdotal information collected from community referral parties with the following goal and considerations in mind:

- 1) Reduction in the number of vulnerable unsheltered community members
- 2) Understanding the need and demographics
- 3) Measurement of reach, access and coverage throughout the County
- 4) Number of occurrences and how many are duplicative
- 5) Coordination and resource connectivity

This information will be collected, analyzed and reported at least quarterly.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

While the overall goal of the Weather Respite Program response is overall reduction in street homelessness during inclement weather, the program will work with youth outreach providers, as community referral partners, to identify vulnerable youth for services.

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00057

Intervention Type:

Intervention Type Response: Diversion and Homelessness Prevention

Total Funds Requested:

Total Funds Requested Response: \$443,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response: \$443,000.00

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

In 2018, Sacramento County invested local funds for the Prevention and Intervention Program which is a collaborative program administered by four youth-specific providers designed to provide prevention, diversion and intervention services to youth who are homeless or at risk of homelessness. Providers meet with youth to assess and triage service needs. Participants may be referred for services and supports within partner agencies which may better address the needs of youth. Agencies leverage resources and programs available within their partnership and refer to the CoC for additional services and supports when eligible. This program design provides access for youth to services within the youth continuum, regardless of whether those programs are administered by the CoC or other local jurisdictions.

This program will be expanded in Fiscal Year (FY) 21/22 through HHAP-1 funding and maintained in FY 22/23. The county seeks to continue this expansion in FY 23/24 with HHAP-2 funding to serve 25 additional youth households. A portion of the funding identified for youth will be utilized for rehousing assistance in FY 22/23.

This Fiscal Year, the county allocated Coronavirus Aid, Relief, and Economic Security (CARES) Emergency Solutions Grant (ESG) II funding through June 2022, to address the immediate and critical need of youth homelessness prevention and rehousing, which has been impacted by COVID-19. Rehousing services funded through HHAP-2 are planned to continue these services without pause at the end of ESG II funding and is anticipated to serve 12 households.

Services are provided to eligible youth county-wide and include, but are not limited to, the following activities:

- Assessment of service and intervention needs
- Referrals and connections to mainstream benefits, mental health services, medical services, employment, the CoC, youth continuum or community service providers; to include shelter and vouchers or housing programs for which the client qualifies for and chooses

- Case management services
- Re-housing services
- Housing stabilization services to include family reunification when appropriate and safe; landlord and/or roommate mediation; and financial supports when necessary
- Housing retention services for youth who require additional stabilization and case management supports once housed

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

The CoC is currently nearing the completion of a gaps analysis and expects completion and adoption in early 2021. The preliminary information shared in Section 1 of this application indicates that there is a great need for assistance amongst all populations, which exceeds what is currently available within the system. The last Point-in-Time (PIT) count conducted in 2019 indicates that 5,570 individuals are homeless on any given night, HMIS data indicates that this number is much higher. 415 individuals counted of the total are Transition-Age Youth, aged 18-24, a total of 8% of the overall population. This number does not include youth who are experiencing housing instability. This funding will assist directly to address the need for increased homelessness prevention and rehousing support for youth, who have unique challenges to housing due to: age, limited employment and/or rental history, child-welfare involvement or homelessness because the youth identifies as LGBTQ.

The County seeks to support the efforts and goals of the Grand Challenge, as described in Section 4 of this application, as a priority of this funding. Per program data for the Prevention and Intervention

Program, for the period of July 1, 2020 through December 31, 2020, an average of 46% of all youth served identify as Black or African American and an average of 15% of youth identify as Hispanic or Latino. An average of 67% of all participants identify as LGBTQ.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins
As discussed in the response to question two, the current program design which will be expanded to serve additional youth with HHAP-2 funding, actively works to address the disproportionate impacts of homelessness on youth of color in our community, to include LGBTQ youth. The need in our community exceeds the capacity, therefore this program collaborates with local youth providers and community supports in order to maximize reach to all youth in need. The county seeks to collaborate with the newly formed CoC Racial Equity Committee to continue to incorporate best practices to address the disproportionate impact of homelessness on youth of color.
Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins
Through the current contract, the lead provider submits outcome and demographic data on a monthly basis. Additionally, this information identifies funding expenditures, uses, persons served and interventions provided. Case conferencing with Prevention and Intervention Specialists are held on a weekly basis in order to identify operational challenges, shared resources and to problem solve specific cases or situations. This ongoing and regular communication is vital to ensure flexibility to meet the changing needs of the youth served and to remain informed regarding changes to resources available, particularly throughout the pandemic.
Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins
This investment will serve youth exclusively and will be administered through a collaborative agreement with four lead youth homeless service providers in our community. Best practices for this program currently are to ensure that

resources amongst youth providers are shared to maximize the best intervention with participants; and to leverage community partnerships with local community service providers who service youth, to ensure all youth are reached. Additionally, staff are culturally competent to respond to the unique needs of youth.

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00057

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00057

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00057

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00057

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

| | |
|------------------------|-------------------|
| Applicant Name: | Sacramento County |
|------------------------|-------------------|

Part 1: Summary of Investment Plan

- To help prevent the spread of COVID-19 among the homeless population, provide non-congregate medically supported isolation and preventative quarantine sheltering
- Increase housing outcomes with a flexible re-housing program that provides intensive case management services, property related tenant services, and medium term rental assistance
- Create a locally funded permanent supportive housing program to target 250 individuals with frequent engagements in the County jail and with the behavioral health system
- Create a prevention and early intervention program for at-risk youth, to lessen the number of youth becoming homeless

Part 2: Priority and Order of Use of Funding Sources

| Non Congregate Shelter/Interim Housing (Capital / Operations / Services) | | Rental Assistance (Short Term to Permanent) | | Permanent Supportive and Service Enriched Housing (Capital / Operations / Services) | | Diversion and Homelessness Prevention | |
|---|-------------------|--|--------------------|--|--------------------|---------------------------------------|---|
| Funding Source: Use and Priority #1 | | Funding Source: Use and Priority #1 | | Funding Source: Use and Priority #1 | | Funding Source: Use and Priority #1 | |
| Funding Source: | HHAP (via HCFC) | Funding Source: | HEAP (via HCFC) | Funding Source: | Local General Fund | Funding Source: | Local General Fund |
| If Other, List: | COVID HHAP | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | \$1,116,986.00 | Funding Amount: | \$3,037,583.00 | Funding Amount: | \$4,001,718.00 | Funding Amount: | \$485,000 |
| Unit of Measure: | Household | Unit of Measure: | Household | Unit of Measure: | Household | Unit of Measure: | Household |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | 1,138 | Number Assisted: | 223.00 | Number Assisted: | 250 | Number Assisted: | 240.00 |
| Deadline for Expenditure: | 12/31/2020 | Deadline for Expenditure: | 6/20/2021 | Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | 6/30/2021 |
| Funded Activity: | Operations | Funded Activity: | Short Term | Funded Activity: | Operations | Funded Activity: | Prevention |
| If Other, list: | | If Other, list: | | If Other, list: | Includes Services | If Other, list: | |
| Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | |
| Funding Source: Use and Priority #2 | | Funding Source: Use and Priority #2 | | Funding Source: Use and Priority #2 | | Funding Source: Use and Priority #2 | |
| Funding Source: | Other | Funding Source: | Other | Funding Source: | HDAP (via CDSS) | Funding Source: | Other |
| If Other, List: | CARES CRF funding | If Other, List: | MHSA | If Other, List: | | If Other, List: | HCD - Housing Navigation |
| Funding Amount: | \$3,379,133.00 | Funding Amount: | \$90,000.00 | Funding Amount: | \$812,415.00 | Funding Amount: | \$89,000 |
| Unit of Measure: | Household | Unit of Measure: | Household | Unit of Measure: | Household | Unit of Measure: | Household |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | 1,138 | Number Assisted: | 11.00 | Number Assisted: | 20 | Number Assisted: | Pending |
| Deadline for Expenditure: | 12/31/2020 | Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | 6/30/2021 |
| Funded Activity: | Operations | Funded Activity: | Short Term | Funded Activity: | Services | Funded Activity: | Prevention |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | New funding, program to begin Spring 2022 |
| Funding Source: Use and Priority #3 | | Funding Source: Use and Priority #3 | | Funding Source: Use and Priority #3 | | Funding Source: Use and Priority #3 | |
| Funding Source: | ESG-CV (via HUD) | Funding Source: | Local General Fund | Funding Source: | | Funding Source: | ESG-CV (via HUD) |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | \$6,133,699.00 | Funding Amount: | \$1,820,000.00 | Funding Amount: | | Funding Amount: | \$135,000 |
| Unit of Measure: | Household | Unit of Measure: | Household | Unit of Measure: | | Unit of Measure: | Household |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | 1,138 | Number Assisted: | 200.00 | Number Assisted: | | Number Assisted: | Pending |
| Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | | Deadline for Expenditure: | 6/30/2021 |
| Funded Activity: | Operations | Funded Activity: | Short Term | Funded Activity: | | Funded Activity: | Prevention |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | New funding, program to begin Spring 2022 |
| Funding Source: Use and Priority #4 | | Funding Source: Use and Priority #4 | | Funding Source: Use and Priority #4 | | Funding Source: Use and Priority #4 | |
| Funding Source: | CDBG-CV (via HUD) | Funding Source: | ESG-CV (via HUD) | Funding Source: | | Funding Source: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | \$5,466,645 | Funding Amount: | \$1,086,258 | Funding Amount: | | Funding Amount: | |
| Unit of Measure: | Household | Unit of Measure: | Household | Unit of Measure: | | Unit of Measure: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | 1,138 | Number Assisted: | 200 | Number Assisted: | | Number Assisted: | |
| Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | | Deadline for Expenditure: | |
| Funded Activity: | Operations | Funded Activity: | Short Term | Funded Activity: | | Funded Activity: | |

| | | | | | | | |
|-------------------------------------|---------------------------|-------------------------------------|-------------------------|-------------------------------------|--|-------------------------------------|--|
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | |
| Funding Source: Use and Priority #5 | | Funding Source: Use and Priority #5 | | Funding Source: Use and Priority #5 | | Funding Source: Use and Priority #5 | |
| Funding Source: | PRK & Rehousing (via DSS) | Funding Source: | CalWORKs HSP (via CDSS) | Funding Source: | | Funding Source: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | \$2,284,970.00 | Funding Amount: | \$1,080,000 | Funding Amount: | | Funding Amount: | |
| Unit of Measure: | Household | Unit of Measure: | Household | Unit of Measure: | | Unit of Measure: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | 1,138 | Number Assisted: | 90.00 | Number Assisted: | | Number Assisted: | |
| Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | | Deadline for Expenditure: | |
| Funded Activity: | Operations | Funded Activity: | Short Term | Funded Activity: | | Funded Activity: | |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | |

Continuum of Care Outcomes by Race and Ethnicity

Go to this link for an instructional video on how to complete this worksheet using Stella: <https://wwwloom.com/share/ebeacf98b99f4823a9db5c32e5ee012b> [loom.com]

Applicant Name: Sacramento County CoC Name, if different:

Using data from Stella, please insert outcomes here from the FY18 submission:

| | Head of Households Served in Any Project Type ¹ | | Served in Shelters & Transitional Housing ² | | Exiting to Permanent Housing ³ | | Days Homeless ⁴ | | Accessing Permanent Supportive Housing ⁵ | | Returns to Homelessness ⁶ | | Other Measure: | | Other Measure: | |
|---|--|------|--|------|---|-------|----------------------------|-------|---|------|--------------------------------------|-------|----------------|---------|----------------|---------|
| | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % |
| Total | 7,550 | 100% | 3,779 | 100% | 1,365 | 100% | 115 | 100% | 1,997 | 100% | 51 | 100% | | #DIV/0! | | #DIV/0! |
| White, Non-Hispanic/Non-Latino | 2,768 | 37% | 1,438 | 38% | 429 | 31% | 116 | 101% | 883 | 44% | 13 | 25% | | #DIV/0! | | #DIV/0! |
| White, Hispanic/Latino | 866 | 11% | 461 | 12% | 148 | 11% | 127 | 110% | 202 | 10% | 6 | 12% | | #DIV/0! | | #DIV/0! |
| Black or African American | 3,113 | 41% | 1,465 | 39% | 639 | 47% | 115 | 100% | 711 | 36% | 27 | 53% | | #DIV/0! | | #DIV/0! |
| Asian | 89 | 1% | 44 | 1% | 11 | 1% | 95 | 83% | 24 | 1% | 0 | 0% | | #DIV/0! | | #DIV/0! |
| American Indian or Alaska Native | 191 | 3% | 101 | 3% | 39 | 3% | 107 | 93% | 54 | 3% | 0 | 0% | | #DIV/0! | | #DIV/0! |
| Native Hawaiian/Other Pacific Islander | 99 | 1% | 52 | 1% | 20 | 1% | 108 | 94% | 21 | 1% | 1 | 2% | | #DIV/0! | | #DIV/0! |
| Multiple Races | 371 | 5% | 180 | 5% | 73 | 5% | 102 | 89% | 89 | 4% | 4 | 8% | | #DIV/0! | | #DIV/0! |
| Unknown | 53 | 1% | 38 | 1% | No data | ##### | No data | ##### | 13 | 1% | No data | ##### | | #DIV/0! | | #DIV/0! |