# Homeless Housing, Assistance and Prevention (HHAP) Grant Program

# Submission ID NOFA-HHAP00022

## Applicant Information

Eligible Applicant Name:
Eligible Applicant Name Response: San Benito

Eligible Applicant Type:
Eligible Applicant Type Response: County

COC Number:
COC Number Response: 506

Eligible Applicant Email:
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Eligible Applicant Phone:
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Administrative Entity Name and Address:
Administrative Entity Name and Address Response:
Health & Human Services Agency
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Hollister, CA   95023

Is This a Government Entity?
Is This a Government Entity Response: Yes

## Primary Contact Information

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## Applicant Redirections?

Applicant Redirections Response:
Applicant Redirections Response: No

# 1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing HUD's seven system-level performance measures that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1.  A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:

    a.  How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

        Homelessness Response System Gaps Question 1a - Begin Answer
        The County of San Benito is in a working partnership with our regional COC to conduct a new survey to assess community needs regarding the homeless population. San Benito had scheduled its Homeless Point in Time (PIT) Count on January 25 to further our collection of data as we did in 2011, 2013, 2015, 2017 and 2019. Due to the COVID pandemic, the PIT census was postponed to next year by the CoC Leadership Council to protect all volunteers and the public. Throughout these years, San Benito continued to seek and manage funding resources to develop its local homelessness response system. HMIS is used. Two major milestones were achieved during this period including securing two CDBG grants which supported the building of a 50 bed emergency shelter and an adjacent facility for delivery of support services to the homeless. In addition San Benito developed its organizational capacity to secure additional funding resources as shown on our local investment plan while also maintaining its important working relationship with our regional COC in order to become adept at

HMIS reporting as well as being in compliance with all other grant reporting on data and outcomes such as ESG, CESH and rapid-rehousing. All of these activities have enabled us to collect important data and use it to continuously assess our gaps and while evaluating our homeless program effectiveness. We assess our data and outcomes in our regular staff meetings and in reporting to our local Community Action Board (CAB) and in making reports to our elected officials.

In addition, our Community Action Board (CAB) has been conducting community wide assessments since 2011 and has found that homeless services is a GAP in San Benito County and among top priorities in the County. The 2019 community assessment survey showed that the need for housing and homeless services was the top 3 gap and need in San Benito County. For is reason, the County and the Community Action Board has been strategic with it's service delivery strategy in addressing homeless services.

Homelessness Response System Gaps Question 1a - End Answer

b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

San Benito County has maintained an open door to participation and involvement from individuals living the homeless experience. This open door policy begins with caring staff that are bi-lingual and culturally competent based on providing training in sensitivity to special populations and ethnic diversity. Our homeless clients are provided with dignity and respect while also being offered an individual client survey to assess the quality of our service delivery. In addition, notices of meetings of our CAB are posted on social media, website and in public locations so that homeless persons may feel welcome in attending our meetings. From all this activity, we encourage and support meaningful participation from homeless persons which assists our organizational focus on ways and means to better our homeless programs.

Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

San Benito County has adopted all policies regarding equal opportunity, anti-discrimination and the need for ethnic diversity. Our County Health and Human Services Agency, Community Services and Workforce Development (CSWD) utilizes a best practices approach to serving all of our clientele with dignity and respect for cultural and ethnic diversities. We have a human resources staff that oversees such policies and practices and continuously posts notices for the public and all of our clientele. In San Benito, we do have a large Hispanic and farmworker population to which we regularly provide translation into Spanish, however, we have a relatively small Black and Asian population but do regularly encourage such groups to participate in our homeless program planning. For any applicable public hearings, our County reaches out to all communities of color so that they are made aware of our local planning activities.

Homelessness Response System Gaps Question 1c - End Answer

d.  How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer

Our County truly recognizes that special populations need extra outreach in order to better assess gaps in our service programs. Our County staff is mostly bi-lingual and multi-cultural and fully capable of being sensitive to our special population groups. We continuously reach out to our special populations through social media, Benitolink online news, our website, and by posting notices in public places and with our community organizations. Our staff always answers and returns phone inquiries as well as having all individuals made to feel welcome regardless of their special characteristics and we do follow-up with them as needed. San Benito County is equipped and ready to assist anyone in need of services including youth, homeless families, victims of domestic violence, seniors, persons who have been convicted of a rime, persons with disability, persons who are chronically homeless, persons with HIV/AIDS, persons who re LGBTQ, veterans, persons with limited English proficiency and persons who are undocumented. In fact, in 2019, the Community Action Agency through Community Services & Workforce Development (CSWD) served low-income residents which included special populations. CSWD served a total of 2,451

unduplicated low-income residents which included 320 people with disabilities, 472 seniors, 932 children/youth, 936 people who lack health insurance, 1,138/Spanish 327 persons with limited English proficiency and approximately 226 homeless individuals. In addition, the Housing Opportunity for Persons With Aids (HOPWA) serves a small caseload of 8 clients.
Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer
Our County utilizes a best practices approach to the delivery of homeless services which includes full acknowledgment of equal opportunity laws, anti-discrimination and civil rights. Under this approach, we regularly evaluate our programs as regards racial or ethnic disparities by reviewing available data, reported concerns and feedback from our client satisfaction surveys. To the extent necessary, our Program Managers will specifically assess possible disparities, make recommendations leading to adjustments in our service program delivery. In addition, our clientele is free to reach out to our human resources staff for any concerns regarding equal opportunity or ethnic discrimination in order to pursue resolutions. Our Program Managers are responsible for assessment of racial and ethnic disparities and thereby keep records and relay such concerns to Program Supervisors for appropriate staff action.
Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer
San Benito conducts a community gap assessments every other year and on a regular basis in meetings of management staff and on a more in-depth level on a quarterly basis with a thorough review on an annual basis,
especially at annual budget meetings. We especially study gap assessments when we are considering applying for a new grant to determine if the grant amounts align with our staffing and program capacities. The community-wide needs assessment is conducted every other year to determine the gaps and priorities. The 2019 Community Assessment concluded that the #1 gap priority is Youth Services, #2, Housing Assistance for low-income residents and #3, Homeless Services.
In addition County staff is regularly responsible for reporting on the status of pertinent service programs to our CAB Board as well as to our elected County Board of Supervisors. This overall schedule of

conducting gap assessments guides our activities and assists our staff leadership with making any needed program adjustments.
Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer
The source of findings may come from staff meetings, meetings of our Community Action Board (CAB), internal financial audits or responses to our grant reports and program audits from governmental agencies. In all circumstances, we view findings seriously and are studied for appropriate action in order to allow for the making of informed decisions. The use of community needs assessments are considered a valuable tool and provide the basis as findings from which to provide direction on our future programming activities.
Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer
San Benito will conduct program evaluations on the current impact of our HHAP-1 and planned HHAP-2 programs as part of our overall system performance evaluation process. Important to this evaluation process is the review of outcomes in terms of impacts to our homeless clientele. We anticipate such evaluations occurring throughout the spending period in order to make adjustments, as may be needed, prior to the end of the spending period. Annually, the evaluations will be compiled and a report created.
Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

The 2019 Point in Time Homeless Census and Survey resulted with 283 homeless persons in San Benito County. Here are a few highlights from the survey report: (Summary is attached-Homeless Data)

1. 52% are Male; 47% Female and 1% don't identify as male or female;

2. 70% are white, 25% Multi-Racial, 2% American Indian or Alaskan Native and 1% black

3. Ethnicity-57% Latino/Hispanic

4. 30% reported being employed and 70% unemployed;

5. 85% were residents of San Benito prior to homelessness;

6. Primary Event or Condition that led to homelessness: 73% reported Financial Issues,
   20% divorce/separation, 15% fight/conflict, 15% Legal Issues, 10% Alcohol or Drugs,
   7% Mental Health issues and 6% incarceration;

7. 40% of survey respondents indicated their current episode of homelessness was their
   first;

8. 32% of respondents reported suffering from depression; 17% Psychiatric/Emotional Conditions, 10% post traumatic stress disorder, 14% chronic health problems, 16% physical disability, 7% Traumatic Brain injury and 2% HIV/AIDS Related Illness.

9. 23% of survey respondents reported having at least one disabling condition;

San Benito County Community Services & Workforce Development (CSWD) on the direction of the Community Action Board (CAB) and the County Board of Supervisors has been providing homeless services for since 2013.  With successful on-going fund development efforts, CSWD is currently providing the following programs long with the total budget for each current program:

| # | Program | Budget | Purpose |
|---|---------|--------|---------|
| 1. | Homeless Shelter | $615,000 | Provide 50 bed emergency shelter |
| 2. | Winter Shelter Program | $65,000 | Emergency shelter for 20 homeless families |
| 3. | HEAP Homeless Services | $510,000 | Rapid Rehousing & emergency shelter |
| 4. | HEAP Homeless Youth | $280,000 | Rapid Rehousing, case management |
| 5. | Project Roomkey | $117,000 | Hotel placements, housing assistance, supportive services |
| 6. | Transitional Housing | $1,450,000 | 2-yr. transitional housing- Under development |

7.  WPC Housing Funds         $1,600,251  Transitional & Permanent Housing-in Process
8.  CSBG Homeless Services    $374,289      Rental Assistance, supportive services
9.  Housing Support Program   $434,677        Rental Assistance, supportive services,

housing navigation, case management
10. Tenant  Based Rental Assistance-$500,000 Rental Assistance for a period of 12 mths
11. CoC HHAP Grant                    $305,000      Rapid Rehousing/Rental Assistance
12. State HHAP                            $308,849        Operational Subsidies
                              TOTALS:  $6,560,066
Homelessness Response System Gaps Question 2a - End Answer

b.  Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer
San Benito County is equipped and ready to assist anyone in need of services including youth, homeless families, victims of domestic violence, seniors, persons who have been convicted of a rime, persons with disability, persons who are chronically homeless, persons with HIV/AIDS, persons who re LGBTQ, veterans, persons with limited English proficiency and persons who are undocumented. In fact, in 2019, the Community Action Agency through Community Services & Workforce Development (CSWD) served low-income residents which included special populations. CSWD served a total of 2,451 unduplicated low-income residents which included 320 people with disabilities, 472 seniors, 932 children/youth, 936 people who lack health insurance, 1,138 with 327 persons with limited English proficiency and approximately 226 homeless individuals. In addition, the Housing Opportunity for Persons With Aids (HOPWA) serves a small caseload of 8 clients.
The community-wide needs assessment is conducted every other year to determine the gaps and priorities. The 2019 Community Assessment concluded that certain gaps and disparities to access to services include the following: (Community Assessment 2019 results are in attachments)

#1 gap service disparity is Youth Services,
#2 gap service disparity is Housing Assistance for low-income residents,
#3 gap service disparity is Homeless Services,
#4 gap service disparity is job training/services,
#5 gap service disparity is drug & substance abuse services,
#6 gap service disparity is gang issues/violence-youth,
#7 gap service disparity is Victims of Domestic Violence,
#8 gap service disparity is access to food,
#9 gap service disparity is medical services/assistance,
#10 gap service disparity is Senior services,
#11 gap service disparity is Veteran Services,
#12 gap service disparity library services, and
#13 gap service disparity is foster care youth.
There were a total of 949 respondents to the survey.
Overall, CSWD has the full capacity to provide services to all populations in need of services.
Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer in 2019, the Community Action Agency through Community Services & Workforce Development (CSWD) served low-income residents which included special populations. CSWD served a total of 2,451 unduplicated low-income residents which included 320 people with disabilities, 472 seniors, 932 children/youth, 936 people who lack health insurance, 1,138 with 327 persons with limited English proficiency and approximately 226 homeless individuals. The 2019 Point in Time Homeless Census and Survey resulted with 283 homeless persons in San Benito County with 52% being male, 47% female and 1% don't identify as male or female, 70% white, 25% Multi-Racial, 2% American Indian or Alaskan Native and 1% black and 57% identified as Latino/Hispanic.
Given the make-up of our community and of those that receive services, the following is a summary of services provided in 2020:
1. A total of 180 households and 375 individuals received rental assistance for a total cost of $526,297;
2. At total of 373 hotel vouchers were issued to homeless individuals for a total cost of
   $547,864;
3. A total of 175 households were issued food vouchers for a total cost of $31,585;

4. A total of 290 hygiene kits were provided to homeless individuals for a total cost of
    $4,138;
5. A total of 299 households received energy assistance for a total cost of $254,765;
6. A total of 130 homeless individuals received emergency shelter for an annual cost
    of $615,000.
7. A total 20 homeless families received emergency winter shelter for total household
    of 78 household members and a cost of $70,000.
8. Approximately 25 homeless persons received emergency shelter at a trailer for quarantine purposes.
Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
The need for permanent supportive housing continues to be the highest need in San Benito County and the entire CoC region. We have a housing crisis with high cost of homes, low housing inventory, high rents, and the lack of low-income housing. San Benito County CSWD currently operates a permanent supportive housing program called Helping Hands through a master leasing strategy of 11 units and serving a total of 21 formerly homeless individuals. This program provides on-going case management and supportive services to all clients in our efforts to ensure that they receive any level of assistance needed such as counseling/mental health services, drug and alcohol services, job placement, access to food, case management, rental assistance...etc. The Helping Hands program is very successful because it keeps clients housed at a rate of over 80% and at the same time receive supportive services for long-term housing goals. There is need for additional revenues for this type of program. In addition, other type of housing programs are needed in San Benito County such as year-long emergency shelter, transitional housing, permanent housing and housing dedicated for youth.
Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer

San Benito County has selected Interim Housing/Shelter Beds with the most critical service gap in the amount of 191 as the remaining need.  Less critical are the other service gaps which is a finding determined by an assessment of needs, resources and gaps in all other areas in our local homelessness response system. Our assessment is based on a review of the data in all of our funding programs, local experience with these particular homeless response services as well as more general community assessment studies. For example, the 2019 Community Needs Survey ranked homeless services as the top 3 community needs with over 700 respondents. Maintaining Interim Housing as a primary component of our homeless response system is imperative as it is the only emergency shelter in San Benito County. Securing total annual funding in the amount of $615,000 is a funding challenge which has the potential to create service gaps if not all annual funding can be obtained. The other services (rental asst, outreach, etc.,) have less gaps in service based on our organizational knowledge and experience.
Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

| | Total # of Clients Currently Needing This Service | Total # of Clients Currently Receiving This Service | Remaining Need |
|---|---|---|---|
| **Interim Housing/Shelter Beds** | 283 | 92 | 191 |
| **Rental Assistance** | 35 | 11 | 24 |
| **Supportive Housing (Permanent)** | 34 | 10 | 24 |
| **Outreach** | 100 | 51 | 49 |
| **Prevention/Diversion** | 24 | 0 | 24 |

## 2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a **Homelessness Response Local Investment Plan (Appendix A)** that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: $500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the **Homelessness Response Local Investment Plan** document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

   Regional Resources Planning Question 1 - Begin Answer
   In 2012-2013, our elected Board of Supervisors directed County staff to address the growing homeless problem in San Benito County. As a result, County staff formed the Homeless Planning Committee (HPC) and invited community partners, non-profits and County agencies to join in a series of meetings for collaboration and planning purposes. One key outcome of this new initiative was to apply for the 2014 CDBG grant to develop an emergency homeless facility and to seek supportive public services. A professional grant consultant was hired and the outcome was to secure a $1.5 million CDBG public facilities grant.  This award launched a continued effort to seek and secure future funds to address homeless needs and

affordable housing. This activity has since secured approximately $10 million in grant funds since 2014 and continues moving forward. Our attached local investment plan, minutes of a recent HPC meeting and a summary are all evidence of our funding searches.

Regional Resources Planning Question 1 - End Answer

## 3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 **Application Guidance** document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Funding Plan Template** **(Appendix B)** and **Expenditure Plan Template** **(Appendix C),** provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (**NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)

2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

San Benito does not intend to prioritize funding for project Roomkey activities because a greater priority for our HHAP2 allocation is to use it towards filling a gap in funding the annual costs of operating our emergency homeless shelter. Currently, our annual costs to operate our 50 bed shelter on a 24/7 basis is $615,000.  San Benito has now successfully operated our shelter for three consecutive years utilizing the contracted services of a non-profit service provider named the Community Homeless Solutions, Inc. Each year we have been challenged to fund develop the $615,000 and anticipate that this will be a recurring challenge. Accordingly, we need the HHAP2 allocation of $114,188 to fill a critical gap in our funding strategy by joining other funding sources in order to balance our annual budget. HCFC should understand that if our annual Shelter operating costs were securely resolved, then our next priority would be for Project RoomKey uses. CSWD, however, has been successful identifying and securing other revenues for hotel vouchers/Project Roomkey. In 2020, a total of 373 hotel vouchers were issued to homeless individuals for a total cost of $547,864. A variety of funding sources were secured including Project Roomkey by CDSS; Community Services Block Grant (CSBG), County CARES, Homeless  Emergency Assistance Program, Housing Support Program and Governor's COVID Homeless Emergency Funding.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

San Benito County will have a staffing plan consisting of its Deputy Director and Senior Accountant who will be the key staff to comply with the administrative duties and responsibilities of the HHAP2 project. Specifically, the Deputy Director will direct and provide supervision for all the HHAP2 Interim Housing intervention and related activities.  The Deputy Director will also be responsible for monitoring the progress of HHAP2 grant. This will include gathering needed data for reporting purposes. The Senior Accountant will be responsible for the financial accounting and producing financial reports. Through this staffing arrangement, the applicant aims to successfully execute all programmatic and administrative aspects of the HHAP2 grant.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.
HHAP-2 Funding Plans Question 3a - Begin Answer
The applicant will use 5 to 7% of time per its FTE Deputy Director and 5 to 7% of time per its FTE Senior Accountant. The applicant reasonably believes that this dedicated percentage of time will lead to the successful execution of the HHAP2 project.
HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need.
HHAP-2 Funding Plans Question 3b - Begin Answer
The existing staff positions that will be leveraged to fulfill this need are the currently employed Deputy Director, Enrique Arreola and the Accounting Technician, Joseph Parra.
HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer
San Benito has a working partnership with a capable and local non-profit organization named the Youth Alliance, Inc. This non-profit has 25 year solid track record in addressing the needs of our local youth, especially low-income youth, homeless youth and youth in special population groups. San Benito has previously contracted with the Youth Alliance on addressing homeless youth needs in its Homeless Emergency Assistance Program (HEAP).  Under this arrangement, San Benito will continue its working partnership with the Youth Alliance to address the youth homeless needs in our HHAP2 program.
HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

San Benito will continue its best practices approach in collaboration with persons actually living the homeless experience. There are several opportunities for a meaningful collaboration.  For example, San Benito is planning another Homeless Point In Time Census count later this month of January 2021 and has enlisted the involvement of key homeless persons to join County staff and other volunteers in assisting with the count. Another example is where all of key community partners and their representatives are invited to join in our Homeless Planning Committee meetings and planning discussions. In addition, San Benito is in continuous communication with our Homeless Shelter Operator and with staff from our Regional COC in order to collaborate on homeless strategies, policy issues and responding to homeless concerns.

HHAP-2 Funding Plans Question 5 - End Answer

# 4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

**HHAP Programmatic Goals**
HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that _currently_ need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

|  | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|---|---|---|---|---|---|
| Total # of individuals that _currently_ need this intervention | 0 |  |  |  |  |  |
| # of individuals expected to be served by HHAP-2 | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals expected to be placed into permanent housing through HHAP-2 | 0 | 0 | 0 | 0 | 0 | 0 |

Table – Statutory Goals by Intervention Type – Rental Assistance

|  | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|---|---|---|---|---|---|
| Total # of individuals that _currently_ need this intervention | 0 |  |  |  |  |  |
| # of individuals to be served | 0 | 0 | 0 | 0 | 0 | 0 |

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|---|---|---|---|---|---|
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |

## Table – Statutory Goals by Intervention Type – Interim Housing

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|---|---|---|---|---|---|
| Total # of individuals that *currently* need this intervention | 283 | | | | | |
| # of individuals to be served | 75 | 100 | 0 | 0 | 0 | 175 |
| # of individuals to be placed into permanent housing | 7 | 10 | 0 | 0 | 0 | 17 |

## Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|---|---|---|---|---|---|
| Total # of individuals that *currently* need *equity* this intervention | 0 | | | | | |
| # of individuals to be served | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |

## Table – Statutory Goals by Intervention Type – Outreach

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|---|---|---|---|---|---|
| Total # of individuals that *currently* need this intervention | 0 | | | | | |
| # of individuals to be served | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |

## Table – Statutory Goals by Intervention Type – Services

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|---|---|---|---|---|---|
| # of individuals to be served | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1.  Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

    HHAP-2 Goal Question 1 - Begin Answer
    San Benito is already participating in HMIS data reporting activities and has regularly conducted the HUD mandated Homeless Census Point in Time counts.  In addition, we comply with any and all training and policy discussions with our regional COC as regards Homeless service issues. Through this collaborative process, we intend to utilize all systemwide strategies in order to use those metrics which best allow us to evaluate our progress. Specifically, we focus on the numbers related to seeking shelter, admission counts, duration of stays in our shelter and exits to other alternative forms of housing.
    HHAP-2 Goals Question 1 - End Answer

2.  An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

    HHAP-2 Goal Question 1 - Begin Answer
    The applicant has reviewed the goals contained in our HHAP1 grant application and generally confirms the stated our previously stated goals which were primarily to sustain the operations of our 50 bed emergency shelter and serve approximately 100 unduplicated homeless persons annually. In addition, our goal of identifying and providing assistance to homeless youth via our contracted organization, Youth Alliance, remains as a continued goal. While San Benito recognizes the importance of creating permanent affordable housing opportunities, in which we aimed for 50 units in 3 years and 100 in 5 years, still remains a challenge because of complexity faced by our non-profit affordable housing development organizations.Nonetheless, San Benito has moved forward with the creation of transitional housing units, six of which are under construction to be completed in April, 2021 situated adjacent to our homeless shelter and six more under pre-construction to be located within our migrant housing camp. In addition, CSWD has secured $1.6 million grant for housing services in which we anticipate purchasing  3-plex unit for homeless persons and partnering with a local non-profit developer for 5-7 permanent housing units. CSWD also received $1.1 million from HEAP for the construction of 7-8, 2-3 bedroom units as transitional housing. In addition, CSWD submitted a $3 million grant for an additional 8-9 transitional units. Our Community Services Division is also active in

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer
One clear measurable HHAP2 program goal will be in reaching out reach out to a minimum of 50 homeless persons of which 50% shall be of Hispanic or Latino origin and 5% shall be of other minority groups. This reaching out activity will consist of releasing notices in public places and with community organizations regarding the availability of HHAP2 services. Another clear measurable goal will be to conduct intake and assessment for purposes of establishing program eligibility of 50 or more homeless persons of which 50% shall be of Hispanic or Latino origin and 5% shall be of other minority groups.
HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer
San Benito County will reach out to 24 homeless youth or at risk of becoming homeless who are in the age group of 18-24. This reach out activity will consist of posting notices and publicizing the availability of HHAP2 services for purposes of creating community awareness in youth, ages 18 to 24. From this reach out activity, San Benito County will conduct intake and assessment of all interested youth to establish HHAP2 program eligibility. From this reach-out, intake and assessment activity, we intend to provide shelter to six (6) youths as part of our HHAP2 services in the form of occupancy in our Homeless Shelter, referrals for supportive services, as well as to assist with searches for placement in housing.
HHAP-2 Goals Question 1 - End Answer

## 5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

   Local Project Selection Process Question 1 - Begin Answer
   From our HHAP2 allocation of $144,188, we intend to contract with a local non-profit named Community Homeless Solutions, Inc., (CHS) to operate our existing homeless shelter.  CHS has experience in serving communities of color in the Monterey-San Benito regional. San Benito County CSWD has already gone through a procurement process for the selection of the shelter operator in 2017. In addition, San Benito will contract with the Youth Alliance, Inc., to use 8% or 11,295 over 2 years to address the needs of homeless youth.  The Youth Alliance has experience in service to communities of color, particular the local Latino youth population.
   Local Project Selection Process Question 1 - End Answer

   Will subcontractors be utilized? No

   a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
      i. Description of why this is the best funding plan for the community; and

         Local Project Selection Process Question 1a.i. - Begin Answer
         The applicant will not utilize a new and local project selection process to select subcontractors because a prior project selection process was already used to select both sub-contractors (CHS and Youth Alliance). This contractual arrangement has proven effective in carrying out our previous goals of serving the local homeless

==population.  Accordingly, the applicant maintains that this is the best and most appropriate funding plan for our community.==
Local Project Selection Process Question 1a.i. - End Answer

ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer
==San Benito County has adopted policies and procedures related to equal opportunity laws and prevention of discrimination under all applicable civil rights laws. These policies and procedures are posted in conspicuous locations through our County offices.  In addition, our County Staff receive periodic training in such policies and procedures and continuously promote racial diversity and equality throughout all of program activities.==
Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
   i. What is the process and timeline for project selection?

   Local Project Selection Process Question 1b.i. - Begin Answer
   Local Project Selection Process Question 1b.i. - End Answer

   ii. How will the applicant encourage new partners to participate?

   Local Project Selection Process Question 1b.i.i. - Begin Answer
   Local Project Selection Process Question 1b.i.i. - End Answer

   iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

   Local Project Selection Process Question 1b.i.i.i. - Begin Answer
   Local Project Selection Process Question 1b.i.i.i. - End Answer

   iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

   Local Project Selection Process Question b.i.v. - Begin Answer
   Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

In San Benito County, we have instituted the Homeless Planning Committee (HPC) composed of community partners, department heads, elected officials and representatives from law enforcement, schools and other related entities. This HPC meets regularly to address local and regional homeless issues, pending grants and concerns regarding the homeless population. The County staff periodically reports to our elected Board of Supervisors on the status of our community service and homeless programs.  In addition, our staff regularly attends meetings of our regional COC and Coalition of Homeless Service Providers.  San Benito has designated representatives on our COC Leadership Council. Cumulatively, this addresses our systemwide collaboration.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

| LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply) |
| --- |
| **Local Project Selection Assessment Statement:** The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. <br> Local Project Selection Assessment Response: Yes |
| **Local Project Selection Assessment Statement:** The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. <br> Local Project Selection Assessment Response: Yes |
| **Local Project Selection Assessment Statement:** The process will remove barriers to competitive participation by applicants representing marginalized communities. <br> Local Project Selection Assessment Response: Yes |
| **Local Project Selection Assessment Statement:** The process will use objective criteria to evaluate projects for funding. <br> Local Project Selection Assessment Response: Yes |
| **Local Project Selection Assessment Statement:** The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) <br> Local Project Selection Assessment Response: Yes |
| **Local Project Selection Assessment Statement:** The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. <br> Local Project Selection Assessment Response: Yes |

**Local Project Selection Assessment Statement:** The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.
Local Project Selection Assessment Response: <mark>Yes</mark>

**Local Project Selection Assessment Statement:** The process will be posted publicly on a platform that is accessible to the public.
Local Project Selection Assessment Response: <mark>Yes</mark>

**Local Project Selection Assessment Statement:** The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.
Local Project Selection Assessment Response: <mark>Yes</mark>

**Local Project Selection Assessment Statement:** The process will avoid conflict of interest.
Local Project Selection Assessment Response: <mark>Yes</mark>

**Local Project Selection Assessment Statement:** The process will only fund programs that follow a Housing First approach.
Local Project Selection Assessment Response: <mark>Yes</mark>

**Local Project Selection Assessment Statement:** The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.
Local Project Selection Assessment Response: <mark>Yes</mark>

# 6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Racial Demographic Data Worksheet** (**Appendix D**), please provide the Continuum of Care Outcomes by Race and Ethnicity.

2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

   Racial Equity Efforts Question 2 - Begin Answer
   San Benito collaborates with our regional COC and in partnership with the Coalition of Homeless Service Providers(CHSP) conduct periodic analysis of racial equity data with a recent analysis conducted for this HHAP2 grant application. These results show that region-wide within our CoC, every ethnic group experiences greater homeless than the white population. San Benito utilizes our COC regional coordinated entry system (CARS) policies and procedures in order to comply with all Fair Housing and equal access rules prohibiting any discrimination In addition San Benito participates in the current update of our COC's Lead Me Home Plan to end homelessness which shall include a focus on disproportional impacts of homelessness on all communities of color.
   Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer
San Benito in collaboration with our regional COC and community partners have addressed the disproportional impact of homelessness and COVID-19 on communities of color by initiating an emergency response to the pandemic and working to move as many people as possible into safe and healthy indoor locations, including making modifications for social distancing purposes. For example, in our prior Project Roomkey activities, we relied on outreach, referrals, walk-ins and CARS access points to reach unsheltered people across our County, including outreach to racial ethnic persons. In any event, San Benito places appropriate attention to providing equal opportunity and practicing non-discrimination in its grant making activities.
Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer
San Benito makes reasonable attempts to be racially diversified in its program activities. For example, the membership on our Community Action Board (CAB) continuously reflects the diversity of our community by insuring that board members are appointed and serve to represent all segments of our community. In addition, where necessary, our County provides translation of pertinent notices and documents into Spanish and does provide translation of public hearings on CDBG and related programs primarily into Spanish.  This includes the posting of notices that encourage and invite participation into our programs from all communities of color. In addition, San Benito CSWD implements a client satisfaction survey to collect feedback on clients served including our homeless population.
Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer
In general, San Benito has a strategy of continuously reaching out to underserved and marginalized communities by being familiar with such communities and making extra efforts to assure that they have been provided

with notice and the opportunity of our existing and planned service programs. For example, San Benito has a County-owned Migrant labor camp which houses primarily Spanish speaking migrant labor persons. San Benito is in regular contact with the Migrant Labor Camp management to assure that information is made available to this underserved group. I addition, San Benito CSWD has existing relationships and partnerships with community based organizations and providers that serve disproportionally impacted communities such as the Youth Alliance, LULAC, Community Homeless Solutions, Behavioral Health, the Food Bank among others....

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer
The primary way that individuals learn about and enter programs in our homelessness response system is through our Coordinated Assessment and Referral System (CARS) which is administered by our regional COC- Coalition of Homeless Support Providers (CHSP). San Benito complies with referrals into this CARS system. In addition to our participation in CARS, San Benito also posts notices at conspicuous public locations and into our local social media such as BenitoLink and other news outlets. We also collaborate regularly with our County Sheriff, County Hospital and the Hollister Police Chief and Hollister Code Enforcement Agencies in order to enhance learning opportunities for our homeless population and at risk of becoming homeless.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer
When there is a need to procure for service providers, San Benito gives all organizations equal access and opportunity to apply for funding. When an organization serves a special population in need of services, our local procurement process may rank that organization slightly higher due to the need to serve a special population. This outreach is conducted by inviting participation from any organization and any resident to attend and participate in our Homeless Planning committee (HPC) which focuses on community project grants. In addition, we report and inform our Community Action Board whose members have links into various segments of our community. Lastly, we continuously report to our elected Board of Supervisors (BOS) on our planned community project grants. This reporting is live-streamed and is electronically available by many of our community residents.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer
San Benito County through its Community Services Division which is part of our Health and Human Services Agency, does collaborate with community based organizations, including our local affiliate with the League of United Latin American Citizens (LULAC) which is widely known for addressing racial equity for primarily the Latin and Spanish speaking community.
Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer
San Benito is currently attempting to address how racial disparities affect our service programs and are further assessing how this will impact our HHAP2 program. Presently, we are recording data in our HMIS data system and client files that are related to racial equity demographics and plan to apply this to our HHAP2 program. In addition our Human Services Division will keep an independent record and file of any complaints received for racial or other forms of discrimination. We aim to ensure that identified racial disparities, if any, are properly addressed by our management team and resolved. To further our service program approach in racial equity, our Agency agrees to participate in available Technical Assistance from the State to increase the use of practices that assist with ensuring a racial equity lens is used for future planning activities.
Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

| RACIAL EQUITY ASSESSMENT (check all that apply) |
| --- |
| **Racial Equity Assessment Statement:** We have a racial equity policy within the organization I work for.<br>Racial Equity Assessment Response: Implementing but could benefit from assistance |
| **Racial Equity Assessment Statement:** We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.<br>Racial Equity Assessment Response: Implemented |
| **Racial Equity Assessment Statement:** We provide language interpreter/translator services for people who speak languages other than English.<br>Racial Equity Assessment Response: Implemented |
| **Racial Equity Assessment Statement:** We collect data on service-user or constituent satisfaction with our organization regarding racial equity.<br>Racial Equity Assessment Response: Planning to Implement |

**Racial Equity Assessment Statement:** We have formal partnerships with organizations of color.
Racial Equity Assessment Response: <mark>Implemented</mark>

**Racial Equity Assessment Statement:** We allocate resources for engagement and outreach in communities of color.
Racial Equity Assessment Response: <mark>Implemented</mark>

**Racial Equity Assessment Statement:** Racial equity and cultural competency training are offered to employees within the applicant's organization.
Racial Equity Assessment Response: <mark>Planning to Implement</mark>

**Racial Equity Assessment Statement:** We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.
Racial Equity Assessment Response: <mark>Planning to Implement</mark>

**Racial Equity Assessment Statement:** We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.
Racial Equity Assessment Response: <mark>Implemented</mark>

**Racial Equity Assessment Statement:** We have convened and actively engage with a lived experience board that represents the population served.
Racial Equity Assessment Response: <mark>Planning to Implement</mark>

**Racial Equity Assessment Statement:** We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.
Racial Equity Assessment Response: <mark>Implemented</mark>

**Racial Equity Assessment Statement:** Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.
Racial Equity Assessment Response: <mark>Implemented</mark>

**Racial Equity Assessment Statement:** We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.
Racial Equity Assessment Response: <mark>Implemented</mark>

**Racial Equity Assessment Statement:** Our work includes performance measures to determine how well we are doing to address racial disparities.
Racial Equity Assessment Response: <mark>Implemented</mark>

**Racial Equity Assessment Statement:** We have developed and implemented a plan to address racial disparities in the homelessness response system.
Racial Equity Assessment Response: <mark>Planning to Implement</mark>

**Racial Equity Assessment Statement:** We host or participate in trainings dedicated to improving equitable outcomes.
Racial Equity Assessment Response: <mark>Implemented</mark>

## 7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

   Regional Collaboration and Partnerships Question 1 - Begin Answer
   San Benito County has been coordinating efforts to address homelessness within the Salinas/Monterey/San Benito County Continuum of Care (CoC) region since joining this region since 2011. The CoC is governed by a Leadership Council composed of elected officials and representatives from the entire region of San Benito County and Monterey County.  San Benito is represented on this Leadership Council which provides a forum for policy discussions, sets forth policy and makes key decisions on all regional homeless programs. Recently, in response to the greater level of funding for the homeless, a funding subcommittee was created (with representation from San Benito to discuss specific funding issues. In addition, the Leadership Council has appointed the Coalition of Homeless Service Providers (CHSP) as the HMIS lead and CARS. This overall organizational structure is the process by which HHAP and other funded jurisdictions collaborate in our Monterey-San Benito County region and its neighboring jurisdictions. In addition, peer learning and data sharing takes place on a continuous basis during regular regional meetings.
   Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

   Regional Collaboration and Partnerships Question 2 - Begin Answer
   San Benito relies on the COC Leadership Council funding subcommittee and the Executive Board as the primary mechanism to come together to coordinate HCFC funding plans. In these meetings, each participating entity shares their preliminary thoughts, ideas on the best use of their available

resources to fill system gaps. This allows for collaborative feedback in order to assess needs and match funding sources. Each funded entity does provide a reporting update on its activities including obtaining consensus or approval for any changes.  This reporting includes making progress on clients served as well as reviewing program schedules. If there is a need to revise funding plans, an updated scope of work and program/funding plan is submitted for modification.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

The HHAP-1 funding round created an imperative for the regional partners to coordinate funding in a more transparent and proactive manner than was done in the past. Barriers have been minimal. On the contrary, establishing regional partners with other community based organizations has been beneficial. The COC and the two counties all shared more specific details on their intentions to use their HHAP-1 allocations to fill critical gaps while avoiding any duplication of services. This collaborative planning proved to be very worthwhile when the COVID-19 pandemic started back in March, 2020. These lines of communication enabled the various members to be familiar with each other and be aware, in general, of the each entity's programs and activities.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

As previously described, the HHAP-2 funding will enable San Benito County to address a gap in the operating costs for its 50 bed Shelter Project as well as enabling the continuation of our partnership with Community Homeless Solutions as the operator of the HOME (Housing Opportunities Meals & Empowerment) Resource Center which is our local shelter. In addition, it has allowed the County to expand our partnership with a local non-profit organization, Youth Alliance which focuses on providing services to local youth including the homeless youth population. Overall, the HHAP-2 funding will provide needed support for the continuation of these working relationships aimed at reducing the overall homelessness in our County.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

Our regional COC is the umbrella organization coordinating the response to homelessness for all of Monterey and San Benito Counties. San Benito is specifically responsible for a lead role in addressing homelessness within its County jurisdiction which is dependent on available resources which typically sourced from a percentage of available funding based on its most recent Homeless Census Count. San Benito has only a population of 62,000 as compared to 434,000 in Monterey County so it does receive smaller allocations. However, San Benito does benefit from knowledge and experience found in the larger number of homeless service providers in Monterey County. In addition, since San Benito is about 30 minutes away from Monterey County, there are active fund development efforts to continue to secure resources to provide services to our community and creating local and regional partnerships.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

San Benito and our regional COC are mid-way through the process of updating the Lead-Me-Home 10 Year Plan to end homelessness. The COC has engaged a consulting firm, Focus Strategies, to conduct a baseline analysis, predictive modeling and community engagement process to support this overall effort. This activity is scheduled to be completed in June of 2021. Specifically, this strategic planning activity will address various programmatic aspects of our existing approach to homelessness in order to better our organizational focus. In addition, our strategic planning will address racial equity and disparities as well as homeless youth needs. We anticipate that our HHAP-2 goals and activities will be in alignment with our strategic planning activities. The HHAP funding need remains the same as Round 1 due to the many challenging facing our community in light of COVID. Funding will support the operations of our local shelter as it did in Round 1.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer
San Benito relies on our regional COC Leadership Council and its funding subcommittee as the primary vehicles through the region's collaborative partners develop and make adjustment to its spending plans. As described, our Leadership Council is a dynamic body composed of elected representatives from participating jurisdictions as well as from our regional Housing Authority, Office of Education, County department and faith-based organizations. If funding plans do need to be adjusted for San Benito County, staff will work closely with CoC staff to amend our funding plan allocations and scope of work due to changing need.
Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer
Over the past year, San Benito and our COC has intensified its understanding of the needs of youth experiencing homelessness. As part of this organizational growth, our regional partners engaged in a 100 day challenge to end homeless youth which resulted in 36 youth gaining safe and stable housing in our region.  This 100 day challenge enabled youth service providers to collaborate, share experience, and work toward common goals. The outcome was a new commitment to further the cause of service to homeless youth by developing specific strategies and alignment of working partnerships. In addition, it has been found that Rapid Rehousing services for homeless youth is a dire need within our region coupled with rental subsidies, case management, housing navigation and supportive services.  We live in region with very high rents and low housing inventory which makes it extremely difficult for a homeless youth to secure permanent housing without the adequate support. It is important to provide rapid rehousing services to better serve our homeless youth.
Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer
San Benito became focused on serving homeless youth by its participation in the Homeless Emergency Aid Program (HEAP) in which it used the set asides to contract with a local youth non-profit organization, Youth Alliance. This set up has gone forward to create a viable working relationship with an

organization that specializes only on youth, especially low-income youth and now homeless youth. With the COC also rising up to address homeless youth, there is now a system wide regional collaboration between San Benito County and Monterey County that focuses just on homeless youth.

Regional Collaboration and Partnerships Question 9 - End Answer

## 8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

| Housing First Assessment (check all that apply) |
| --- |
| **Housing First Assessment Statement:** Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. <br> Housing First Assessment Response: Yes |
| **Housing First Assessment Statement:** Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." <br> Housing First Assessment Response: Yes |
| **Housing First Assessment Statement:** People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. <br> Housing First Assessment Response: Yes |
| **Housing First Assessment Statement:** Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. <br> Housing First Assessment Response: Yes |
| **Housing First Assessment Statement:** Housing and service goals and plans are highly client centered and driven. <br> Housing First Assessment Response: Yes |
| **Housing First Assessment Statement:** Supportive services emphasize engagement and problem-solving over therapeutic goals. <br> Housing First Assessment Response: Yes |
| **Housing First Assessment Statement:** Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. <br> Housing First Assessment Response: Yes |
| **Housing First Assessment Statement:** Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices. |

Housing First Assessment Response: <mark>Yes</mark>

**Housing First Assessment Statement:** Substance use in and of itself, without other lease violations, is not considered a reason for eviction.
Housing First Assessment Response: <mark>Yes</mark>

**Housing First Assessment Statement:** Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.
Housing First Assessment Response: <mark>Yes</mark>

**Housing First Assessment Statement:** Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.
Housing First Assessment Response: <mark>Yes</mark>

# 9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00022

CoC / Large City / County Name:
CoC / Large City / County Name Response: <mark>San Benito</mark>

Administrative Entity Name:
Administrative Entity Name Response: <mark>Health & Human Services Agency</mark>

Receiving Redirected Funds?
Receiving Redirected Funds? Response: <mark>No</mark>

Total Redirected Funding:
Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

|  | FY 20/21 | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | TOTAL |
|---|---|---|---|---|---|---|---|
| Rapid Rehousing |  |  |  |  |  |  |  |
| Rapid Rehousing: Youth Set-Aside |  |  |  |  |  |  |  |
| Operating Subsidies and Reserves | $32,826.00 | $98,479.00 |  |  |  |  | $131,305.00 |

| | | | | | | | |
|---|---|---|---|---|---|---|---|
| Operating Subsidies and Reserves: Youth Set-Aside | $2,260.00 | $9,036.00 | | | | | $11,296.00 |
| Street Outreach | | | | | | | |
| Street Outreach: Youth Set-Aside | | | | | | | |
| Services Coordination | | | | | | | |
| Services Coordination: Youth Set-Aside | | | | | | | |
| Systems Support | | | | | | | |
| Systems Support: Youth Set-Aside | | | | | | | |
| Delivery of Permanent Housing | | | | | | | |
| Delivery of Permanent Housing: Youth Set-Aside | | | | | | | |
| Prevention and Shelter Diversion | | | | | | | |
| Prevention and Shelter Diversion: Youth Set-Aside | | | | | | | |
| New Navigation Centers and Emergency Shelters | | | | | | | |
| New Navigation Centers and Emergency Shelters: Youth Set-Aside | | | | | | | |
| Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%) | | | | | | | |
| Administrative (up to 7%) | $2,471.00 | $7,412.00 | | | | | $9,883.00 |

TOTAL FUNDING ALLOCATION:
Total Funding Allocation Response: $141,188.00

TOTAL YOUTH SET-ASIDE (at least 8%):
Total Youth Set-Aside (at least 8%) Response: $11,296.00

EXPENDITURE PLAN COMMENTS:
Expenditure Plan Comments Response:

## 10.     HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00022

**Intervention Type:**
Intervention Type Response: Interim Housing (Operations)

**Total Funds Requested:**
Total Funds Requested Response: $131,305.00

**HHAP Eligible Uses:**

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response: $131,305.00

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds
# of available shelter beds response: 50

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 283

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response: 12

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response: 11

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response: 7

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response: San Benito's plan to connect residents to permanent housing is to engage in a meaningful relationship with local landlords, property owners, property management companies and with non-profit housing housing organizations, including its Housing Authority to identify available and affordable permanent housing opportunities.  San Benito creates a Housing Watch flyer which is posted regularly with any available opportunities.  San Benito also remains in constant contact with its regional COC as regards the availability of affordable housing opportunities.  County staff and staff from the operator of our shelter, Community Housing Solutions, Inc., collaborate on this plan to connect our homeless to permanent housing placements. In addition, with over 25 years experience in providing housing services to homeless individuals and access to housing resources, CSWD will continue to connect residents to permanent housing.

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
$615,000 is currently the annual operating budget amount for our existing 50 bed emergency shelter. San Benito must continue to operate our only Homeless Shelter as the primary intervention to provide interim housing for our homeless population The HHAP2 allocation is intended to fill an important gap of approximately 9.75% in our annual operating budget for two years. The HHAP2 funding will contribute to the costs of operating our shelter which include staffing by its non-profit operator, Community Housing Solutions, security costs, insurance, cleaning and food/meal costs. The HHAP2 funding will also address youth homeless needs by contracting with a local non-profit, Youth Alliance and the 7% will go for County administrative costs.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Our Homeless Shelter facility is a critical asset of San Benito County and has full support of the community, elected officials and especially our law enforcement agencies. Our shelter is regarded as a valuable resource where homeless persons are provided an opportunity to be off of our streets, parks and neighborhoods while also being directed to receive supportive services from our Health agencies, Whole Person Care unit and other service providers. The City of Hollister, which is independent of San Benito County, has recognized the importance of an investment into this Shelter by contributing special funding.  In addition our County staff is in continuous pursuit of other funding sources to balance the annual budget for our shelter.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
The County of San Benito provides equal opportunity to any and all persons from any community of color, nationality and racial ethnicity.  In San Benito County, the primary minority community are Hispanics or Latinos with a relatively low percentage of other minorities. In any event, our Shelter has a no-barrier open door admissions policy. To the extent necessary, we do provide reach out by providing translation, primarily into Spanish, for those unable to communicate in English. In our data collection, we make every reasonable attempt to  record data on racial ethnicity and nationality.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

San Benito will measure performance on the intervention investment, in general, by maintaining daily admissions to our Shelter, and specifically by assessing their participation in available supportive services and ultimately by placements in permanent housing.  Next door to our Shelter is our Community Services division which is dedicated to working with homeless persons in terms of providing them supportive services to enable their personal recoveries by being referred to other appropriate health related interventions. Also nearby is our Workforce and America's Job Center which is tailored to provide pre-employment job information and has computer stations which are available to our HHAP1 and HHAP2 clientele. In addition, the shelter is currently in phase III with the construction of 6,200 sq. feet units to assist homeless individuals with transitional housing. We measure our performance with HMIS tools and other related data systems in order to maintain data for reporting purposes.

Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

The interim housing intervention will serve youth, aged 18 to 24.  As such, this age group is eligible for occupancy in our County Homeless Shelter. The applicant intends to conduct community outreach to members of this targeted youth group by posting notices on its website, through local media and also contacting school officials.Through this outreach activity, County staff will welcome any interested youth by offering an intake and assessment of eligibility for participation in our HHAP2 Project. Shelter staff will assure that youth clients are made safe in a mostly adult environment. The outcome of this outreach and assessment will lead to youth being enabled to access our HHAP2 Project Services.  The 8% allocation of funds will be blended into our HHAP2 Funding Plan as part of our overall Interim Housing-Shelter Beds Intervention Program.

Funding Plan – Question 7 – Response Ends

## 11.  HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00022

**Intervention Type:**
Intervention Type Response:

**Total Funds Requested:**
Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

## 12.      HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00022

**Intervention Type:**
Intervention Type Response:

**Total Funds Requested:**
Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

## 13.    HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00022

**Intervention Type:**
Intervention Type Response:

**Total Funds Requested:**
Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan  – Question 6 – Response Begins
   Funding Plan  – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan  – Question 7 – Response Begins
Funding Plan  – Question 7 – Response Ends

## 14.     HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00022

**Intervention Type:**
Intervention Type Response:

**Total Funds Requested:**
Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan  – Question 2 – Response Begins
   Funding Plan  – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan  – Question 3 – Response Begins
   Funding Plan  – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan  – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan  – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan  – Question 5 – Response Begins
   Funding Plan  – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan  – Question 6 – Response Begins
   Funding Plan  – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan  – Question 7 – Response Begins
Funding Plan  – Question 7 – Response Ends

## 15.     HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00022

**Intervention Type:**
Intervention Type Response:

**Total Funds Requested:**
Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan  – Question 2 – Response Begins
   Funding Plan  – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan  – Question 3 – Response Begins
   Funding Plan  – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan  – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan  – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan  – Question 5 – Response Begins
   Funding Plan  – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan  – Question 6 – Response Begins
   Funding Plan  – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan  – Question 7 – Response Begins
Funding Plan  – Question 7 – Response Ends

## 16.     HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00022

**Intervention Type:**
Intervention Type Response:

**Total Funds Requested:**
Total Funds Requested Response:

**HHAP Eligible Uses:**

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

**Demonstrated Need Data:**

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan  – Question 7 – Response Begins
Funding Plan  – Question 7 – Response Ends

# Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

**Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic**

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

| Applicant Name: | CA-506 Coalition of Homeless Services Providers |
| --- | --- |

## Part 1: Summary of Investment Plan

1. By December 2021, convert all units at the Good Nite Inn (Project Homekey site) to PSH units for chronically homeless individuals living in Project Roomkey and the City of Salinas.
2. By June 2021, rehouse the remaining 35 clients from Project Roomkey in TH, PSH, or other permanent housing in Monterey County.
3. Provide resources to all emergency shelters to begin rapid rehousing programs to individuals and families.
4. Continue to provide non-congregate shelter to individuals and families in San Benito County to mitigate the spread of COVID 19.

## Part 2: Priority and Order of Use of Funding Sources

| Non-Congregate Shelter/Interim Housing (Capital / Operations / Services) | | Rental Assistance (Short-Term to Permanent) | | Permanent Supportive and Service Enriched Housing (Capital / Operations / Services) | | Diversion and Homelessness Prevention | |
| --- | --- | --- | --- | --- | --- | --- | --- |
| **Funding Source: Use and Priority #1** | | **Funding Source: Use and Priority #1** | | **Funding Source: Use and Priority #1** | | **Funding Source: Use and Priority #1** | |
| Funding Source: | ESG-CV (via HUD) | Funding Source: | HEAP (via HCFC) | Funding Source: | Other | Funding Source: | ESG-CV (via HUD) |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | $1,300,000.00 | Funding Amount: | $706,432.46 | Funding Amount: | $7,000,000.00 | Funding Amount: | $1,000,000.00 |
| Unit of Measure: | Individual | Unit of Measure: | Household | Unit of Measure: | Unit | Unit of Measure: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | | Number Assisted: | 40.00 | Number Assisted: | 101.00 | Number Assisted: | |
| Deadline for Expenditure: | 7/1/2022 | Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | 1/1/2022 | Deadline for Expenditure: | 7/1/2022 |
| Funded Activity: | Services | Funded Activity: | Short Term | Funded Activity: | Capital | Funded Activity: | Prevention |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | City of Salinas - Homekey | Narrative Description (Optional): | CCCIL - RRH HRC - RRH SBC- RRH | Narrative Description (Optional): | Shangri-la - Homekey | Narrative Description (Optional): | City of Salinas - HP |
| **Funding Source: Use and Priority #2** | | **Funding Source: Use and Priority #2** | | **Funding Source: Use and Priority #2** | | **Funding Source: Use and Priority #2** | |
| Funding Source: | COVID-19 Emergency Homelessness F | Funding Source: | ESG-CV (via HUD) | Funding Source: | HHAP (via HCFC) | Funding Source: | ESG-CV (via HCD) |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | $466,857.11 | Funding Amount: | $680,000.00 | Funding Amount: | $1,000,000.00 | Funding Amount: | $28,500.00 |
| Unit of Measure: | Individual | Unit of Measure: | Household | Unit of Measure: | Unit | Unit of Measure: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | 154.00 | Number Assisted: | | Number Assisted: | 103.00 | Number Assisted: | |
| Deadline for Expenditure: | 6/30/2022 | Deadline for Expenditure: | 07/2022 | Deadline for Expenditure: | 6/30/2026 | Deadline for Expenditure: | |
| Funded Activity: | Services | Funded Activity: | Short Term | Funded Activity: | Operations | Funded Activity: | Prevention |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | SBC - MV CCCIL - MV CHSP -MV | Narrative Description (Optional): | CCCIL - RRH | Narrative Description (Optional): | CHSP - Homekey (HHAP R2) | Narrative Description (Optional): | CCCIL - HP |
| **Funding Source: Use and Priority #3** | | **Funding Source: Use and Priority #3** | | **Funding Source: Use and Priority #3** | | **Funding Source: Use and Priority #3** | |
| Funding Source: | HEAP (via HCFC) | Funding Source: | HHAP (via HCFC) | Funding Source: | CoC (via HUD) | Funding Source: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | $449,785.54 | Funding Amount: | $283,478.00 | Funding Amount: | $853,184.00 | Funding Amount: | |
| Unit of Measure: | Individual | Unit of Measure: | | Unit of Measure: | Unit | Unit of Measure: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | 164.00 | Number Assisted: | | Number Assisted: | 60.00 | Number Assisted: | |
| Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | 6/30/2025 | Deadline for Expenditure: | | Deadline for Expenditure: | |
| Funded Activity: | Other | Funded Activity: | Short Term | Funded Activity: | Operations | Funded Activity: | |
| If Other, list: | COVID 19 Response | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | CCCIL - MV HRC - MVS SBC -MV | Narrative Description (Optional): | SBC - RRH | Narrative Description (Optional): | Interim - Sandy Shores Interim - Shelter Plus Care 2 MidPen - Moongate | Narrative Description (Optional): | |
| **Funding Source: Use and Priority #4** | | **Funding Source: Use and Priority #4** | | **Funding Source: Use and Priority #4** | | **Funding Source: Use and Priority #4** | |
| Funding Source: | ESG-CV (via HCD) | Funding Source: | COVID-19 Emergency Homelessness F | Funding Source: | HHAP (via HCFC) | Funding Source: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | $292,500.00 | Funding Amount: | $57,668.26 | Funding Amount: | $400,000.00 | Funding Amount: | |
| Unit of Measure: | Individual | Unit of Measure: | Individual | Unit of Measure: | Unit | Unit of Measure: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |

| Field | Value | Field | Value | Field | Value | Field | Value |
|---|---|---|---|---|---|---|---|
| Number Assisted: | | Number Assisted: | | Number Assisted: | | Number Assisted: | |
| Deadline for Expenditure: | | Deadline for Expenditure: | 6/30/2022 | Deadline for Expenditure: | 6/30/2025 | Deadline for Expenditure: | |
| Funded Activity: | Services | Funded Activity: | Short Term | Funded Activity: | Capital | Funded Activity: | |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | CoS - MV HRC -MV CCCIL - MV | Narrative Description (Optional): | KC- RA CCCIL-RA | Narrative Description (Optional): | Interim, Inc - PSH | Narrative Description (Optional): | |
| Funding Source: Use and Priority #5 | | Funding Source: Use and Priority #5 | | Funding Source: Use and Priority #5 | | Funding Source: Use and Priority #5 | |
| Funding Source: | | Funding Source: | ESG-CV (via HCD) | Funding Source: | HEAP (via HCFC) | Funding Source: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | | Funding Amount: | $19,000.00 | Funding Amount: | $260,728.00 | Funding Amount: | |
| Unit of Measure: | | Unit of Measure: | | Unit of Measure: | | Unit of Measure: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | | Number Assisted: | | Number Assisted: | 14.00 | Number Assisted: | |
| Deadline for Expenditure: | | Deadline for Expenditure: | | Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | |
| Funded Activity: | | Funded Activity: | Short Term | Funded Activity: | Capital | Funded Activity: | |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | | Narrative Description (Optional): | CCCIL - RRH | Narrative Description (Optional): | ChSOL - PSH | Narrative Description (Optional): | |

| Funding Source | Unit of Measure | Funded Ac | Funded Ac | Funded Activit |
|---|---|---|---|---|
| FEMA | Individual | Capital | Short Term | Capital |
| PRK & Rehousing (via DSS) | Household | Operations | Permanent | Operations |
| Homekey (via HCD) | Unit | Services | Other | Services |
| HEAP (via HCFC) | Bed | Other | | Other |
| HHAP (via HCFC) | Other | | | |
| ESG-CV (via HUD) | | | | |
| ESG-CV (via HCD) | | | | |
| ESG (via HUD) | | | | |
| ESG (via HCD) | | | | |
| CDBG-CV (via HUD) | | | | |
| CDBG-CV (via HCD) | | | | |
| CDBG (via HUD) | | | | |
| CDBG (via HCD) | | | | |
| HOME (via HUD) | | | | |
| HOME (via HCD) | | | | |
| CalWORKs HSP (via CDSS) | | | | |
| HDAP (via CDSS) | | | | |
| NPLH (via HCD) | | | | |
| MHP (via HCD) | | | | |
| CoC (via HUD) | | | | |
| HCV (via HUD) | | | | |
| VASH (via HUD) | | | | |
| FUP (via HUD) | | | | |
| SSVP (via VA) | | | | |
| Local General Fund | | | | |
| Local Housing Trust Fund | | | | |
| Other | | | | |

**Funded Activities - Prevention/Diversion**
Prevention
Diversion
Other

**Continuum of Care 2019 Outcomes b**

| Applicant Name: | SBC | CoC Name, if dif | |
|---|---|---|---|

**Using data from your HMIS, please in**

| | Experiencing Homelessnes | | Accessing Emergency Shelters | | Exiting to Permanent Housing | | Length of Time Homeless[1] | | Accessing Permanent Supportive Housing | | Length of Time to get housing (# of days to exit homelessness)[1] | | Accessing Coordinated Entry | | Returns to Homelessness | | Other Measure: _____ | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % |
| Total | 2704 | 100% | 1159 | 100% | 1185 | 100% | 284 | 100% | 93 | 100% | 472.5 | 100% | 976 | | 117 | 100% | | ##### |
| White | 1728 | 64% | 990 | 85% | 972 | 82% | 522 | 184% | 74 | 80% | 287 | 61% | 656 | 67% | 92 | 79% | | ##### |
| Black | 293 | 11% | 75 | 6% | 96 | 8% | 412.5 | 145% | 5 | 5% | 160 | 34% | 110 | 11% | 13 | 11% | | ##### |
| Native American/Alaskan | 36 | 1% | 23 | 2% | 23 | 2% | 261 | 92% | 3 | 3% | 1266 | 268% | 40 | | 6 | 5% | | ##### |
| Asian/Pacific Islander | 94 | 3% | 23 | 2% | 38 | 3% | 948 | 334% | 5 | 5% | 588.5 | 125% | 33 | 3% | 2 | 2% | | ##### |
| Other/Multi-Racial | 553 | 20% | 48 | 4% | 56 | 5% | 284.5 | 100% | 6 | 6% | 297 | 63% | 137 | 14% | 4 | 3% | | ##### |
| Ethnicity | | | | | | | | | | | | | | | | | | ##### |
| Hispanic | 1341 | 50% | 773 | 67% | 825 | 70% | 262 | 92% | 38 | 41% | 435 | 92% | 474 | 49% | 87 | 74% | | ##### |
| Non-Hispanic | 1363 | 50% | 384 | 33% | 359 | 30% | 415 | 146% | 55 | 59% | 578 | 122% | 454 | 47% | 30 | 26% | | ##### |

[1] Median LOT homeless and median LOT to PH from Derek's email