Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00130

Applicant Information

Eligible Applicant Name:
Eligible Applicant Name Response: San Bernardino

Eligible Applicant Type:
Eligible Applicant Type Response: County

COC Number:
COC Number Response: 609

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Is This a Government Entity?
Is This a Government Entity Response: Yes

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Applicant Redirections?

Applicant Redirections Response:
Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing HUD's seven system-level performance measures that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:

   a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

      Homelessness Response System Gaps Question 1a - Begin Answer
      The San Bernardino County Office of Homeless Services (OHS) conducts regular gap analyses to help the Continuum of Care (CoC) region understand its homeless need. The OHS incorporates a variety of strategies to identify key unmet needs in the housing and services system. The CoC focuses on the overall needs of the homeless population, but currently prioritizes the following populations: Veterans, chronically homeless, unaccompanied women, seniors 62 years of age and older, youth, and homeless families. In order to improve system-level effectiveness and efficiency, the CoC identifies strategies using the following qualitative and quantitative data sources:
      •   Homeless Management Information System (HMIS) information and reports – OHS is the HMIS provider
      •   Coordinated Entry System (CES) data – the regional CES is incorporated into the HMIS system
      •   ESRI law enforcement homeless data

- • Regional Point-In-Time Count (PITC) data (census and survey) – last PITC conducted in January 2020
- • Regional Housing Inventory Count
- • Longitudinal Systems Analysis – OHS is currently finalizing numbers
- • Pathways to Housing data
- • Asset mapping of regional resources
- • Surveys of homeless housing and service providers
- • CoC Regional Steering Committee group input
- • Discharge planning policy reviews
- • Provider meetings input
- • Review of funding sources and projects funded through these funds – systems performance

Homelessness Response System Gaps Question 1a - End Answer

b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer In preparing the most recent gaps assessments, the OHS gathered input and data from the local CoC Homeless Provider Network. The Network is made up of homeless service providers, housing advocates, current and formerly homeless advocates, municipalities, public and private agencies. These input sessions were conducted at regularly scheduled meetings, video conferencing meetings, and email exchanges. In addition, out of the nineteen members of the CoC governing board, two are formerly homeless, both Native Americans, one over 65 years of age and the other a youth advocate.
Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer All of the CoC homeless service providers serve communities of color, with many emphasizing social justice. All CoC agencies participate in the assessment planning process, but OHS understands the need to incorporate additional input. The OHS has reached out to the

San Bernardino County Department of Behavioral Health (DBH) for the inclusion and participation of the Office of Cultural Competency and Ethnic Services (OCCES). The OCCES engages the community via several important advisory groupings: African American Awareness, Asian Pacific Islander Awareness, Consumer and Family Members Awareness, Co-Occurring and Substance Abuse Awareness, Disabilities Awareness, Latinx Awareness, LGBTQ Awareness, Native American Awareness, Older Adults Awareness, Spirituality Awareness, Suicide Prevention Awareness, Transitional Age Youth Awareness, Veterans Awareness, and Women's Awareness. Dr. Veronica Kelley, Director of the DBH has committed to work with the CoC and OHS for continuing to develop and strengthen the CoC social justice and racial equity plan components. Meetings are being scheduled for 2021 to assist in the strategic planning process.

Homelessness Response System Gaps Question 1c - End Answer

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer
During the assessment process, the CoC reviewed its data to assess the gaps in services for its prioritized target population as well as homeless or at-risk of homelessness impacted due to correctional facility participation, disabilities, HIV/AIDS, LGBTQ, intimate partner violence, and those affected by the recent coronavirus pandemic. Data was compared from various platforms: HMIS, CES, ESRI, PITC, HIC, Pathways, Cost Study Analysis, LSA information and Annual Performance Reports to look for patterns and trends across systems and over the course of time. Variations and inconsistencies were looked at for errors or causes and cross compared. The data was reviewed by members of the Continuum of Care for their input and guidance. These data are used to develop our planning documents and recommendations.

Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer
The Black Lives Matter movement along with national and local protests against racial injustice has resulted in a recent opportunity

for the San Bernardino County to tackle systemic racism within the region by declaring racism a public health crisis. Public health addresses the gambit of social inequities such as access to healthcare, socioeconomics, educational opportunities, lack of access to housing systems, and an overall disenfranchisement of connection to the community by communities of color. The County of San Bernardino and the CoC understand the importance of minimizing housing displacement and ending all forms of overt or covert racial segregation through initiating policies and efforts through housing development in communities where opportunities are sparse. Actions are needed to ensure all people of color who are disproportionally burdened by housing instability have access to permanent supportive housing in healthy environments which encourage housing retention and ongoing sustainability.

To assess ethnic disparities, the OHS reviewed its current available data which notes that approximately 95% of homeless have an income less than $1,000 per month. This combined with a decrease of affordable housing development has caused the County and CoC to develop recommendations specific to dealing with the lack of housing supply among ethnic subpopulations. The National Low-Income Housing Coalition has recently noted that that for every 100 extremely low-income households, only 18 rental units are available in the Riverside/San Bernardino Metropolitan area; and when compared to white households, Black, Latino, and Native-American households are more likely to be more extreme, low-income renters. Also, in terms of COVID-19 data, the County of San Bernardino is the second-highest case total in the state for COVID-19 positive infections while being the fifth largest county in terms of population in the state. With regard to homeless residents participating as part of the Project Roomkey Initiative approximately 36% of individuals identify as Black/African American, which in terms of racial inequities only make up 9% of the overall county population make-up. Other homeless racial group percentages are similar in comparison to the overall county population make-up, this points to inequities among the Black/African American community in terms of homelessness. Additional review of data is ongoing.

Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer At this time, the OHS conducts an annual gaps analysis assessment. This information will be included in the Board of Supervisor's mandated Homeless Strategic Plan and Analysis report to be submitted annually to the County.

Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer All assessment reports are used to assist the County and CoC decision makers in making decisions about which projects should be funded, reallocation of funding to other programs, and how best to use the various funding sources available. We do this through assessing need by population in terms of various population categories experiencing homelessness at a given point in time and throughout the year. This review looks at each grouping through the lens of episodic, short-term, and chronic homelessness, prioritization of need, available housing and resources, outreach activities, including prevention and diversion activities. The performance and outcome analysis of our providers is important combined with population data to assess the need of various housing assistance interventions.
Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer As part of the HHAP-2 funding outcomes, the OHS will regularly review performance to ensure the recipients of services are receiving the optimum assistance to move them into a housing solution. As part of the Homeless Emergency Assistance Program (HEAP), the OHS has developed reporting tools to adequately assess projected outcomes and to plan for diverting funding quickly by anticipating provider and project performance. All this information is maintained and added to the various instruments used for assessment, evaluation, and program recommendations.
Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

a. Current number of people experiencing homelessness in the community including demographic information, and the existing

programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer
The information reviewed demonstrated the current number of people experiencing unsheltered homelessness in 2019 (1,920) and 2020 (2,390). Total homeless unsheltered and sheltered for both 2019 and 2020 were 2,607 and 3,125 respectively. Of those counted and surveyed, approximately 1 in 4 was an unaccompanied woman (27.1%), homelessness among Black individuals increased by 2.3% to 21.4% of the total homeless population while only making up 9% of the total countywide population. In addition, adults with children increased from the previous year. Although the percentage declined from 2019, the 2020 number of seniors increased from the previous year (attached is the 2020 PITC Report and the Gaps Analysis Worksheet to develop the Action Plan).
Homelessness Response System Gaps Question 2a - End Answer

b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer Of note was the increase in first time homelessness, which coincides with the increasing economic hardships experienced by families the last year. The report noted a slight decline in chronic homelessness, which may reflect local efforts to reduce these numbers, combined with federal and state investment funding. Veterans homelessness also declined from the previous year, possibly also reflecting local efforts and increased funding/resources. The CoC also acknowledges to increase efforts to identify and encourage LGBTQ acknowledgement and sharing as those surveyed are rare to note gender orientation and/or identity.
Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer In terms of ethnic disparities, Black or African American individuals

make up approximately one third of all individuals receiving assistance noted in HMIS. The County recently developed a non-discrimination plan addressing social justice and ethnic disparities. The CoC plans to review this document and bring additional recommendations for the CoC. Within the last few months, the governing board of the CoC encouraged the creation of a social justice ad hoc committee to specifically focus on disparities identified from the various reported data. Some of the information already observed has been reported in question 1 of this narrative. The CoC will be looking at maintaining retention rates and increasing housing placements among the high number of ethnic minorities impacted by homelessness.
Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer At this point, there were no other disparities that were found as a result of not being included in the data investigation. The Office of Homeless Services will be working with the racial equity/social justice committee that is being formed to ensure that future reports include communities that are disparage as part of the report.
Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer Based upon the Service Gap Analysis, the local homelessness response system still has needs within all of the following areas: Interim Housing, Rental Assistance, Supportive Housing (Permanent), Outreach, and Prevention/Diversion.
Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	1371	647	724

Rental Assistance	3368	2103	1265
Supportive Housing (Permanent)	1531	1479	52
Outreach	1081	711	370
Prevention/Diversion	995	633	362

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a **Homelessness Response Local Investment Plan (Appendix A)** that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: $500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the **Homelessness Response Local Investment Plan** document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

   Regional Resources Planning Question 1 - Begin Answer
   The County of San Bernardino Office of Homeless Services (OHS) has made extensive efforts to coordinate all available local, state, and federal funds to leverage resources to build on the current homeless services system and the provision of resources. The County and the Continuum of Care (CoC) realize that joining together resources and funding collaboratively pays off in many innovative ways. Service duplication is reduced, funding efforts are aligned, and funding can be maximized for longer-term sustainability.
   As part of understanding the current available resources, the County and CoC have jointly assessed the various pots of funding received throughout

the county for homeless related services. Matrices have been developed internally noting the various discretionary, formula, and competitive grants that have been received regionally. Due to our various analysis and policy development, the County and CoC have clearly defined the types of homeless related programs and services and target populations prioritized for assistance. Avoiding supplanting of funding is important for the coordination and delivery of services given the limited local, state, and federal funding received.

Funding sources are separated into allowable activities, potential populations served, the number that can be served, funding to be used first, second, etc., and supplemental funding opportunities. Through our joint public/private partnerships the County and CoC anticipate acquiring and leveraging future funding to dedicate for homeless related projects through the local public housing authority and project-based Section 8 programs, Continuum of Care Homeless Assistance Grant vouchers, HOME funding, Community Development Block Grants, and Housing Opportunities for People With AIDS, Managed Care Organizations (i.e. Inland Empire Health Plan) and others to support individuals and families who do not have enough financial resources to afford housing without additional subsidies and support.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 **Application Guidance** document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Funding Plan Template** **(Appendix B)** and **Expenditure Plan Template** **(Appendix C),** provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (**NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)

2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

The County of San Bernardino and Continuum of Care (CoC) work closely together to complement funding sources. As the County's Office of Homeless Services is the Collaborative Applicant for the CoC, expenditure of grant funding is programmed to work collectively between the County and the CoC and its agencies. The County will be using the HHAP Round 2 funding to support the Homekey Initiative which prioritizes the movement of individuals and families from Project Roomkey to permanent housing options through Homekey. These supports will be provided in terms of ongoing rental assistance for the Homekey eligible residents. The CoC will compliment these resources by focusing on supporting the Project Roomkey efforts and supporting other activities such as diversion to minimize the return to unsheltered locations.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

The grant administrative funding will be used to support the administration of the HHAP Round 2 program. The Office of Homeless Services (OHS) currently receives administrative funding to support the California Emergency Solutions and Housing program, the Homeless Emergency Assistance Program, and Round 1 of the HHAP funding. The OHS currently has several staff dedicated for administrative oversight.
  • Administrative Supervisor (0.25 FTE): Oversees all aspects of monitoring and reporting of each grant and contracts associated for each project.
  • Staff Analyst II (0.50 FTE): Oversees all contracts and contract amendments to ensure all goals and activities are being met.
  • Management Analyst (1.0 FTE): Reviews compliance reports and ensures submitted reports to the County and the State are accurate and complete.
  • Program Specialists (2.0 FTE): Review all the reports (performance and budgetary) and prepare compliance reports for Analyst and Supervisor reviews.
  • Department of Behavioral Health Support Staff (FTE varies): Provides administrative support in the processing of contracts, requests for applications, board agenda items, and fiscal processing.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

• Administrative Supervisor (0.25 FTE): Oversees all aspects of monitoring and reporting of each grant and contracts associated for each project.
• Staff Analyst II (0.50 FTE): Oversees all contracts and contract amendments to ensure all goals and activities are being met.
• Management Analyst (1.0 FTE): Reviews compliance reports and ensures submitted reports to the County and the State are accurate and complete.
• Program Specialists (2.0 FTE): Review all the reports (performance and budgetary) and prepare compliance reports for Analyst and Supervisor reviews.
• Department of Behavioral Health Support Staff (FTE varies): Provides administrative support in the processing of contracts, requests for applications, board agenda items, and fiscal processing.

HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

The Administrative Supervisor, Staff Analyst II, and Program Specialist positions are leveraged through existing funding to meet this need. The Management Analyst position is supported by various administrative funding received by the Office to support these programs.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

Both the County and the CoC have leveraged and supported programs to serve unaccompanied homeless youth. Various departments throughout the county have transitional aged youth programs, services for foster youth terming out, and youth related homeless interim housing programs. The CoC supports programs aimed at runaway youth, LGBTQ youth, and has a formerly homeless youth as a member of the CoC governing board, as well as the County Superintendent of Schools

Homeless Liaison Coordinator. The CoC also supports the County's Homeless Youth Taskforce, which provides recommendations to the County and CoC for youth-specific homeless system response development.

The Homeless Youth Taskforce was formed to investigate the needs of homeless and unaccompanied youth in San Bernardino County and to find solutions to address those needs. The purpose of the Homeless Youth Taskforce is to ensure that youth-related runaway and homelessness issues are appropriately addressed through a "comprehensive countywide network" of service delivery for this hard to reach population.

The Taskforce was specifically designed to:

• Raise awareness on the issue of child and youth homelessness throughout San Bernardino County and advocate through ICH to improve related services;

• Educate the public about the unique needs and challenge faced by youth living in homelessness;

• Act as a clearinghouse for homeless youth service providers to exchange ideas and resources in order to better meet the ends of homeless children within the County;

• Promote programs and services for homeless children and youth so that they may have access to free and appropriate public education while removing or minimizing any barriers that they may face; and

• Increase homeless youth collaborative and coordination efforts through engagement, sharing of information, and reducing and/or eliminating any overlap and duplication of services for homeless youth.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

Every member of the CoC is encouraged to voice their opinion during the CoC Board meetings, as well as all San Bernardino County Board of Supervisors (BOS) Meetings. Time for public comment is allocated at both the CoC governing board meetings as well as at all BOS meetings, which are captured into the records. Many of these comments are from individuals that are currently or were formerly homeless. In addition, the CoC governing board also benefits from the participation of two formerly homeless individuals, one Native American, formerly homeless, and the other a formerly homeless youth representative. Our youth CoC Board member is also the Vice-Chair of our Homeless Provider Network. CoC Board members directly contribute to funding distribution of CoC funds, the planning, design, implementation, and evaluation of programs, as well as make recommendations to the BOS; decisions regarding the

==recommendation of allocated funds are voted on during CoC meetings by the members of the governing board.==

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	1590					
# of individuals expected to be served by HHAP-2	3	3	3	3	3	15
# of individuals expected to be placed into permanent housing through HHAP-2	3	3	3	3	3	15

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	4561					
# of individuals to be served	45	45	45	45	45	225

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be placed into permanent housing	36	36	36	36	36	180

Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	389					
# of individuals to be served	46	46	46	46	46	230
# of individuals to be placed into permanent housing	37	37	37	37	37	185

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need *equity* this intervention	1541					
# of individuals to be served	50	50	50	50	50	250
# of individuals to be placed into permanent housing	40	40	40	40	40	200

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	1346					
# of individuals to be served	235	235	235	235	235	1174
# of individuals to be placed into permanent housing	40	40	40	40	40	200

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	30	30	30	30	30	150

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1.   Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

At this point, the County of San Bernardino and the Continuum of Care (CoC) are in the process of reviewing the current metrics associated with funding it administers on behalf of the region. Aside from the following measures established by the first round of HHAP (see below), the Office of Homeless Services routinely monitors the length of time persons remain homeless, the extent to which persons who exit homelessness to permanent housing destinations return to homelessness, employment and income growth for homeless persons in CoC program projects, number of homeless who become homeless for the first time, and successful housing placements.

        Rental assistance and rapid rehousing
•   Decrease length of time homeless for persons residing in emergency shelters by 10% for individuals and 20% for families. Currently length of time homeless is 41 days for individuals and 35 days for families.
Incentives to landlords, including, but not limited to, security deposits and holding fees
•   Increase the number of landlords actively participating collaboratively with the CoC homeless services providers by 10%. Currently, 268 landlords participate in the program.
Outreach and coordination, which may include access to job programs, to assist vulnerable populations in accessing permanent housing and to promote housing stability in supportive housing
•   Increase the percent of vulnerable populations assisted with mainstream resources by 10%. Current baseline is 25%.
            Prevention and shelter diversion to permanent housing
•   Reduce the number of people who become homeless for the first time across our jurisdiction by 10% annually. Current baseline is 352.
        New navigation centers and emergency shelters
•   At minimum, double the number of navigation/day centers in the Continuum of Care. Current baseline is 1 navigation center in the city of Ontario.
•   Increase the number of available shelter beds available by 10% and decrease shelter vacancy rate by 10%. Current number of shelter beds is 720 and current vacancy rate is 33.
Delivery of Permanent Housing
•   Increase the percentage of vulnerable population referred to new motel/hotel conversions by at least 10%. Current baseline is 38.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

    HHAP-2 Goal Question 1 - Begin Answer
    Currently the Office of Homeless Services is completing the contracts for the first round of HHAP funding and there has not been any modifications to the goals and metrics. As the program progresses, the County, the CoC and its provider partner input, will reach out to the State to provide any adjustments as needed.
    HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

    HHAP-2 Goal Question 1 - Begin Answer
    The following is an additional performance measure added to the CoC and County program to provide metrics for the implementation of the program specific to the advancement of racial equity among our HHAP supported homeless response system:
    Racial Disparities
    Decrease the percentage of Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people experiencing homelessness from the official implementation of the program by a minimum of 5% in all marginalized communities of color.
    HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

    HHAP-2 Goal Question 1 - Begin Answer
    The following is an additional youth-specific performance goal related to HHAP-2 investments for both the County and CoC:
    Youth Services
    Increase the exits to permanent housing for youths participating in HHAP funded transitional housing projects to 80% of youths enrolled in HHAP supported youth projects. The proposed baseline is 16.

The jurisdiction receives input from the CoC established Homeless Youth Taskforce which provided recommendations and insights for youth related metrics and expectations. The Taskforce will be instrumental in providing feedback to the CoC for any upcoming projects or currently implemented projects. In addition, recommendations for funding support is also communicated to the CoC decision makers on behalf of the Taskforce.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

   Local Project Selection Process Question 1 - Begin Answer
   The County is not utilizing a local selection process for the HHAP 2 funds. As part of the Homekey project support, the County's portion of HHAP Round 2 will be utilized to provide operating reserve assistance to the residents of the All-Star Lodge Homekey project.
   Local Project Selection Process Question 1 - End Answer

   Will subcontractors be utilized? No

   a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
      i. Description of why this is the best funding plan for the community; and

         Local Project Selection Process Question 1a.i. - Begin Answer
         The County of San Bernardino and the CoC participates with the local CoC governing board five regional steering committees to encourage systemwide collaboration. The steering committees represent all cities, homeless services organizations, homeless advocates, and members of the public interested in the provision of homeless services to the region through the CoC. The regional steering committees provide leadership and serve as a regional advisory body for the CoC governing board. Each regional steering committee is comprised of CoC members uniting members of the local homeless provider network and representatives from each

regional city, incorporated and unincorporated, schools, county agencies, and public and private entities. The regional steering committees' roles and responsibilities include:

• Setting regional priorities, goals and action steps based on recommendations set forth in the Multijurisdictional Homeless Action Plan;

• Facilitating regional alignment of resources and service coordination;

• Coordinating regional participation in all San Bernardino County Homeless Partnership and CoC activities;

• Engaging a broad range of public and private stakeholders in regional planning and coordinated service delivery; and

• Providing project funding priorities and recommendations for regionally funding resources, based on a project prioritization process.

Local Project Selection Process Question 1a.i. - End Answer

ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer

The project is a motel/hotel conversion that will be providing support to 76 units primarily for residents participating in Project Roomkey and impacted by COVID-19. Applicants for Homekey were encouraged by the State to leverage homelessness funding provided by the State to support the long-term stability of Homekey projects, as such, the County committed its allocation of current and future HHAP funds for the implementation of the project.

Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:

i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

As part of Homekey, the California Department of Housing and Community Development required a Non-Discrimination statement which included a description of an equitable access tenancy plan. The County committed to establish fair and equitable guidelines for selecting applicants to occupy the housing units as part of its project. All applicants will be provided a participation selection plan packet detailing eligibility criterion prior to the offering of a unit. The CoC will expand on this plan to ensure underrepresented applicants are also included part of an equitable

==selection plan for funding. Many of our current partners already represent underrepresented communities and all members of the CoC who are traditionally overlooked for funding are encouraged to participate and scoring mechanism are developed independently per region.==

Local Project Selection Process Question 1b.i. - End Answer

ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i. - End Answer

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i.i. - End Answer

iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer
Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer
Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: ==Yes==

Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will avoid conflict of interest.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.
Local Project Selection Assessment Response: <mark>Yes</mark>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Racial Demographic Data Worksheet (Appendix D)**, please provide the Continuum of Care Outcomes by Race and Ethnicity.

2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

   Racial Equity Efforts Question 2 - Begin Answer
   As part of the County's commitment to ensuring equal access and non-discrimination in the serving of persons experiencing a housing crisis, it developed a Non-Discrimination Statement in conjunction with local housing developers and supportive nonprofits. The statement which must be posted at sites sponsored by state and federal resources which includes a section on reasonable accommodations, racial equity, tenant screening, and resident selection criteria as part of establishing fair and equitable guidelines for selecting tenants and securing housing.
   Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color,

particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

The Office of Homeless Services (OHS) will follow the recommendations from the Annie E. Casey Foundation, "Race Equity and Inclusion Action Guide: Embracing equity," document that outlines the steps to advance and embed racial equity into the Continuum of Care (CoC) to support making homelessness rare, brief, and non-recurring among these target populations that have been traditionally disenfranchised. By addressing racial disparities in the homeless population and creating equitable outcomes.

The following are the recommended steps the CoC and CDH will adopt:

1.   Establish an understanding of race equity and inclusion principles in conjunction with the County Cultural Competency Office
2.   Engage affected populations and stakeholders
3.   Gather and analyze disaggregated data
4.   Conduct systems analysis of root causes of inequities
5.   Identify strategies and target resources to address the root causes of inequities
6.   Conduct race equity impact assessment for all policies and decision making
7.   Continuously evaluate the effectiveness and adapt strategies to include as part of our policies

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

All participants are welcome to voice their opinion during the CoC Board meetings. Our meeting always allocate time for public comments, which are captured into our records. Many of these comments are from individuals that are currently or formerly homeless. At this time, we have two individuals on our Governing Board that are Native American, formerly homeless, and one of them is also a youth. Our youth CoC Board member is also the Vice-Chair of our Homeless Provider Network. CoC Board members directly contribute to CoC funds distribution; decisions regarding allocating funds are voted on during our Coc meetings by the Board members.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

Each of our regions were asked to prioritize their areas specific to their community. Region-specific homelessness data that demonstrated the different impacts in terms of their communities of color was given to each region to assist them with their prioritization decisions. The OHS will continue to utilize a regional approach in focusing services to traditionally disparaged communities. In addition, the CoC governing board will be adding a regular standing committee to address the issue of social justice and racial equity.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

Priority populations are all referred to the local Coordinated Entry System (CES) for services. The United Way 2-1-1 operates the CES and has a diverse staff ready to assist all populations. The 2-1-1 system has been well marketed within the County of San Bernardino and is promoted by virtually all of the homeless service providers in the region. However, in part of a no wrong door approach, any and all residents seeking assistance, may contact any provider, who will then assist them in contacting the CES for assessment. Various signs regarding 2-1-1 and homeless services have been placed around the county by the Sheriff's Homeless Outreach and Proactive Enforcement (HOPE) Team and homeless outreach services can all connect to the CES via the Homeless Management Information System platform while in the field.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

The San Bernardino County Office of Homeless Services as the administrative entity of State homeless funds is working jointly with the County of San Bernardino homeless and housing provider departments to develop policies and procedures the ensure that smaller organizations led by Black, Latinx, Asian, Pacific Islander, Native and Indigenous people are given priority for funding within communities whom they serve. Once a draft recommendation has been made, the OHS will work with CDH to forward the recommendations to the CoC Governing Board Bylaws and Membership Committee for review and later adoption.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

Many of the homeless services providers that OHS partners with are serving communities that are already disproportionately affected by a vast array of inequities in our housing system. The OHS also partners with the local Cultural Competency Office and Ethnic Services to promote outreach to providers promoting racial equity and social justice within the region. It is the goal of the CoC to expand its understanding of how embedded policies negatively affect our communities of color and what can be done to negate these policies and promote the development of new ones.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

The Office of Homeless Services utilizes the Continuum of Care Racial Equity Analysis Tool to determine which communities are accessing the local homeless service system and what outcomes are resulting from serving the various homeless targeted populations. In addition, The CoC uses various methods of analysis to assist in determining funding distribution, such as homelessness statistics and demographics, to project the need for housing interventions among the homeless population. These data are combined with the current inventory of housing and shelter to identify local gaps in our homeless delivery system. Information from the homeless Point-In-Time Count (PITC), the Longitudinal Systems Assessment (LSA)(formerly known as the Annual Homelessness Assessment Report – AHAR) through the Homeless Management Information System (HMIS), the Housing Inventory Count (HIC), to help distribute funding equitably to populations disproportionately affected by limited access.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for. Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS. Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English. Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We have formal partnerships with organizations of color. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes. Racial Equity Assessment Response: <mark>Planning to Implement</mark>

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

   Regional Collaboration and Partnerships Question 1 - Begin Answer
   The San Bernardino County Office of Homeless Services (OHS) as the administrative entity for both the County and Continuum of Care (CoC) HHAP Round 2 allocations, has benefitted from regular Southern California CoC Alliance meetings hosted by Dr. Joe Colletti of Urban Initiatives. Dr. Colletti is well aware of the many homeless federal and state resources and allows each CoC to share how their jurisdiction is proceeding with their planning and implementation of various funding sources, including HHAP. Each CoC meets regularly via WebEx (originally in-person), and reports out on what they are doing. As part of the Inland Empire, San Bernardino County has a great relationship with Tanya Torno, the lead of the Riverside County CoC. We also have established personal relationships with our other neighboring CoCs, such as Inyo County, Kern County, Los Angeles County (via the Los Angeles Homeless Services Authority (LAHSA), Glendale, Long Bearch, and Pasadena), and Orange County. I believe members of HCD, the HCFC, HUD, and state local officials are also welcome to participate as part of Dr. Colletti's meetings.
   Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

   Regional Collaboration and Partnerships Question 2 - Begin Answer
   Coordination within and outside the region are important for community buy-in as well as leveraging resources and sharing innovative designs. The OHS administers(ed) several HCFC programs. The OHS participates in actively in CoC regional steering committees to provide updates on programs and

==report progress in terms of deliverables to regional steering committee leaders (composed of an equal representation from cities in the region [all 24 cities in San Bernardino County participate in the CoC] and nonprofits providing services within that community) and CoC members. In addition, the OHS has the opportunity to report what the CoC is doing in our region to the other 13 CoCs in Southern California. This also helps us to consider beneficial changes to funding plans as a result of best practice reporting from our other CoC colleagues.==
Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer
==As a result of recent funding received to the County and CoC from the State, the CoC and its partners, developed a Multi-Jurisdictional Homelessness Action Plan that called for the creation of service planning areas within the CoC to promote regional planning. This resulted in the formation of five regional steering committees as part of the CoC governance board, that will provide recommendations for how the funding is distributed. Each regional steering committee as part of the CoC governance board follows Brown Act requirements and report back to the governance board. All members of the CoC may participate and received public comment input.==
Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer
==The HHAP-2 funding will build upon the current relationships established through the County and the CoC. The focus will be on expanding services and avoiding supplanting of services. Each region developed their own focus for prioritization of services/funding based on identified regional needs. These conversations are routinely continued within each region and CoC members look forward to expanding our current partnership.==
Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer
The County connected the HHAP Round 1 funding to the Homekey project, and the CoC HHAP-1 funding was distributed to each region based on the 2019 Point-In-Time Count percentages for each district. Based on the percentages, some districts would receive extremely low amounts, such as the mountain region, so minimum allocation amounts of $200,000 were established for each region and the remaining amounts were distributed based on 2019 PITC percentages by city and unincorporated areas.
Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer
The current Multi-Jurisdictional Homelessness Action Plan was developed primarily to respond to the HHAP-1 funding, as well as lessons learned from the original HEAP funding. The intent of the document was to build a strategy based on the HHAP funding and continue those efforts for future funding opportunities. It is the desire of the CoC to revisit the plan at least annually, and as the plan was only recently adopted by the CoC this year, there has been no changes in the region's strategy for use of HHAP funding.
Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer
If spending plans need adjusting, the County as the administrative entity reports the needs for these changes to the CoC and seeks feedback and input prior to state communication. The actions are reported and placed on the CoC governing board agenda for action. Member of the governing board and CoC members are subsequently involved in the decision making prior to the OHS communication to the State.
Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer
When the County and the CoC were developing the Multi-Jurisdictional Homelessness Action Plan, youth input was encouraged and various youth and youth service providers participated as part of the planning process.

Youth aged 18-24 and under 18 were identified as subpopulations who needed to be addressed for alignment with appropriate interventions and federal, state, county, city, and private funding sources in order to recommend appropriate temporary and permanent housing and related services needed to prevent and end local homelessness. In terms of HHAP-1 funding, youth and members of the Homeless Youth Taskforce participated as members of the review panel and provided recommendations to the CoC and County for funding.
Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer
As mentioned previously in other sections, the County and local CoC host and provide a platform for the San Bernardino County Homeless Youth Taskforce. The Taskforce was established in February 2010, in response to the elevated number of homeless youths identified within San Bernardino County, by the San Bernardino County Superintendent of Schools (SBCSS). The Taskforce, which meets monthly, is comprised of approximately 50 members of the local Children's Network Policy Council, the CoC, the Lead Agency, local education agencies, youth services providers, TAY, youth, as well as representatives of faith-based and community-based organizations interested in ending youth homelessness. The purpose of the Homeless Youth Taskforce is to ensure that youth-related runaway and homelessness issues are appropriately addressed through a "comprehensive countywide network" of service delivery for this hard to reach population.
The Taskforce also supports Youth Ambassadors in three regions of the county, West End, High Desert and San Bernardino. The Ambassadors are a youth-
driven collaborative that meets quarterly and is facilitated by both the San Bernardino County Superintendent of Schools, Homeless Program and San Bernardino County's Department of Behavioral Health, Transitional Age Youth (TAY) program. This collaborative was created to get a better understanding of the youth in San Bernardino County who have experienced homelessness (especially unaccompanied youth) and/or foster care. The youth in this collaborative have tried to assist other youth in their regions by serving as the voice for their needs, helping to identify gaps within both county and education services, and purposefully tackling other local concerns that affect homeless youth.
Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." Housing First Assessment Response: Yes
Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes
Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes
Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes
Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes
Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided. Housing First Assessment Response: <mark>Yes</mark>

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00130

CoC / Large City / County Name:
CoC / Large City / County Name Response: <mark>San Bernardino</mark>

Administrative Entity Name:
Administrative Entity Name Response: <mark>County of San Bernardino Office Of Homeless Services</mark>

Receiving Redirected Funds?
Receiving Redirected Funds? Response: <mark>No</mark>

Total Redirected Funding:
Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing	$10,000.00	$10,000.00	$10,000.00	$10,000.00	$10,000.00		$50,000.00
Rapid Rehousing: Youth Set-Aside	$10,000.00	$10,000.00	$10,000.00	$10,000.00	$10,000.00		$50,000.00
Operating Subsidies and Reserves	$221,106.25	$221,106.25	$221,106.25	$221,106.25	$221,106.25		$1,105,531.25

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination							
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion	$10,810.00	$10,810.00	$10,810.00	$10,810.00	$10,810.00		$54,050.00
Prevention and Shelter Diversion: Youth Set-Aside	$10,810.00	$10,810.00	$10,810.00	$10,810.00	$10,810.00		$54,050.00
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)	$18,208.75	$18,208.75	$18,208.75	$18,208.75	$18,208.75		$91,043.75

TOTAL FUNDING ALLOCATION:
Total Funding Allocation Response: $1,300,625.00

TOTAL YOUTH SET-ASIDE (at least 8%):
Total Youth Set-Aside (at least 8%) Response: $104,050.00

EXPENDITURE PLAN COMMENTS:
Expenditure Plan Comments Response:

10.   HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00130

Intervention Type:
Intervention Type Response: <mark>Interim Housing (Services)</mark>

Total Funds Requested:
Total Funds Requested Response: <mark>$54,050.00</mark>

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response: <mark>$54,050.00</mark>

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response: <mark>33</mark>

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: <mark>1920</mark>

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response: 26

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response: 18

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response: 30

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response: The
Office of Homeless Services (OHS) has in place in place to connect all
individuals entering the Continuum of Care (CoC) to housing. The Coordinated
Entry System (CES) policies and procedures outline the process for referral for
individuals and families entering the system at any point for permanent housing
options. Connections are made based on availability and their answers in
regards to the housing assessment survey administered. Once entered the
person or family is tracked through the Homeless Management Information
System.

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
In San Bernardino County, there are currently 628 active households
receiving some form of interim housing assistance. Interim housing is useful in
immediately addressing the housing needs of individuals or families
experiencing homelessness, but is also useful for individuals and families with
a designated housing plan. Although a temporary place for people to stay
while seeking housing, key service components to be provided with this
funding include: bridge housing (motel/hotel), beds, meals, storage of
personal items, safety and security services, housing search support and
navigation, including case management. The goal for length of stay in
interim housing (not including COVID-19 support) should be no more than 120
days, as the region focuses on prioritized movement into permanent housing
options.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

==Interim housing provides temporary housing assistance and support services for homeless people until they can find permanent solutions. Individuals and families are offered support with substance abuse, employment services, child care and other mainstream services that can help get them back on their feet.==
==As of the 2020 Point-In-Time Count (PITC), 2,390 individuals (including youth), were identified as unsheltered homeless. Interim housing can support those willing to receive immediate service, housing as quickly as possible. Also, in the 2020 PITC, San Bernardino County experienced a slight increase in family homelessness, this funding will add to the current interim housing services being offered countywide to further reduce our unsheltered homeless burden.==
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   ==Unaccompanied Youth (12-24yr of age per definition in HHAP statute)==
   ==Parenting Youth==
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   ==In San Bernardino County and in many Continuums of Care throughout the county, communities of color continue to be disproportionately represented among those experiencing homelessness or who are at-risk of homelessness. Housing instability among Black, Latinx, and Native/Indigenous communities are high in our region in terms of homeless numbers reported when compared to census population percentages. Interim housing is a quick assistance method to quickly stabilize individuals or families from becoming homelessness. The majority of individuals and families receiving these services are Latinx and/or Black, with Black individuals or families disproportionately affected by almost 3 times more than their other ethnic counterparts.==
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins

Performance will be measured for interim housing activities through the Homeless Management Information System and through agency activity reporting. Criteria will be established based on goal submitted to the State for HHAP-2, with estimated numbers served per year based on the total number in need of service. The Office of Homeless Services will be reviewing agency performance regularly and adjusting funding or reallocating funding to continue services as needed.

Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

According to research reviewed by HUD, the best outcomes for youth happen when they remain connected and housed with family whenever appropriate (or with other natural supports as defined by the youth), and if this is not possible, then when they are supported in a planned transition to stable housing.

The Interim Housing model has a focus on developing life skills and staying in school or securing work. When developing promising practices for interim housing, focus will be given on the following, using a variety of housing configurations (such as congregate housing, clustered sites, scattered site apartments, or shared units), flexible delivery of services, vulnerable population services (i.e. foster youth, LGBTQ, pregnant or parenting youth), connecting youth with their communities, and exit planning as they age out to permanent housing options.

Funding Plan – Question 7 – Response Ends

11.   HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00130

Intervention Type:
Intervention Type Response: <mark>Rental Assistance</mark>

Total Funds Requested:
Total Funds Requested Response: <mark>$1,105,531.25</mark>

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response: <mark>$1,105,531.25</mark>

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
The County of San Bernardino will be using the County's portion of HHAP-2 funding to support the local Homekey program in terms of ongoing rental assistance for residents of the project. Flexible operating reserves in terms of rental assistance is a useful tool available to communities to respond to homelessness by assisting individuals and families exit homelessness through the support of longer-term rental assistance and supportive services programming. This will allow for a lasting placement for those individuals and families in permanent supportive housing programs.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Establishing rental assistance programs through ongoing flexible operating subsidies ensures longer-term placement through permanent housing participation. Permanent housing is a best practice that combines permanent, subsidized housing with wraparound services including case management for individuals and families experiencing chronic homelessness or literally homeless. As of the 2020 Point-In-Time Count (PITC), approximately 30% of the unsheltered homeless or 691 self-identified as chronically homeless. The U.S. Department of Housing and Urban Development (HUD) defines chronically homeless as living in a place not meant for human habitation for a year or longer or four episodes of homelessness in the past 3 years equal to at least 12 months of homelessness and a qualifying disability. The primary funding that is used locally for permanent housing is through HUD funding, however Continuum of Care does not generally offer new housing units other than through unit turnover.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Adults without children
   Chronically Homeless
   Veterans
   Individuals with Co-occurring Disorders (Substance Use and Mental Health)
   COVID High Risk – individuals at high-risk for contracting COVID
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   San Bernardino County and the Continuum of Care continues to examine the ways in which racial and ethnicity are inequitably served by the homeless crisis response system. According to the National Human Services Data Consortium (NHSDC), there is definitely demographic disparities in homeless response systems particularly when it comes to permanent housing (PH), and how it may be connected to the intersection of disability and race. In terms of enrollment, individuals and families who identify as white tend to enroll in PH programs at higher percentages in comparison to communities of color, particularly member of the Black community. By focusing on reducing barriers and realizing inequities of placement for communities traditionally disparaged due to lack of housing, the region can begin to focus on how to provide better access to these communities.
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Performance will be measured for supportive operating subsidy activities through the Homeless Management Information System and through agency activity reporting. Criteria will be established based on goal submitted to the State for HHAP-2, with estimated numbers served per year based on the total number in need of service. The Office of Homeless Services will be reviewing agency performance regularly and adjusting funding or reallocating funding to continue services as needed.
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
This intervention will be focused primarily on former Project Roomkey participants and those eligible for chronically homeless services. Fortunately, youth rarely ever fit into this category.
Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00130

Intervention Type:
Intervention Type Response: <mark>Rental Assistance</mark>

Total Funds Requested:
Total Funds Requested Response: <mark>$50,000.00</mark>

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response: <mark>$50,000.00</mark>

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
San Bernardino County is currently providing rental assistance, capitalized operating reserves rent assistance, and rapid rehousing to 2,103 individuals throughout the county. Rapid rehousing is a useful tool available to communities to respond to homelessness by assisting individuals and families exit homelessness through short-term rental assistance and financial stabilization assistance. This form of assistance places a priority on moving individuals and families experiencing homelessness into housing as quickly as possible at a minimal cost, allowing agencies to serve more households. Key service components include, focus on short-term financial crises and housing stability services generally, on average, for four to nine months of assistance to stably rehouse individuals or families.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Short-term rental assistance programs, especially rapid rehousing first emerged as a promising model shortly after success through the American Recovery and Reinvestment Act of 2009 Homelessness Prevention and Rapid Rehousing Program. This type of short-term financial assistance and rapid exit concept, proved successful, with a nearly an 85% retention rate, to house individuals and families experiencing homelessness as quickly as possible. This investment will support San Bernardino County households to quickly exit homelessness, prevent recidivism, increase household self-sufficiency (families referred to similar programs had incomes 10% higher than those referred to previous services), and decrease overall homelessness within our region. A cost study analysis conducted for the San Bernardino County Continuum of Care showed the average cost of rapid rehousing assistance for a household

in San Bernardino County was approximately $5,000 per family (about ¼ the cost of permanent supportive housing).
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Similar to permanent housing (PH) when it comes to enrollment of individuals and families who identify as white, they tend to enroll in PH programs at higher percentages in comparison to communities of color, particularly member of the Black community. By focusing on reducing barriers and realizing inequities of placement for communities traditionally disparaged due to lack of housing, the region can begin to focus on how to provide better access to these communities. Similar to PH programs, the County and the Continuum of Care will be focus on reducing barriers to communities traditionally disparaged by current housing placement practices and procedures.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Performance will be measured for rental assistance and operating subsidy activities through the Homeless Management Information System and through agency activity reporting. Criteria will be established based on goal submitted to the State for HHAP-2, with estimated numbers served per year based on the total number in need of service. The Office of Homeless Services will be reviewing agency performance regularly and adjusting funding or reallocating funding to continue services as needed.
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

Short-term rental assistance programming is a promising strategy for older youth with greater independent living skills who cannot reconnect to family or who need additional time to re-establish familial relationships. These short-term programs can be offered as part of a suite of housing options that includes traditional diversion activities such as host homes and family engagement services. Best practices will include, a housing first methodology, age-appropriate case management, landlord cultivation, and flexible extended housing stability assistance, if necessary.

Funding Plan – Question 7 – Response Ends

13.   HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00130

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

14.   HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00130

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

    Funding Plan – Question 2 – Response Begins
    Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

    Funding Plan – Question 3 – Response Begins
    Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

    Funding Plan – Question 4 – Response Begins
    Submitter expects to serve the following specific populations:
    Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

    Funding Plan – Question 5 – Response Begins
    Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

    Funding Plan – Question 6 – Response Begins
    Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

15.   HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00130

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

16.   HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00130

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	(enter drop down)

Part 1: Summary of Investment Plan

1. Acquire motel/hotel properties or land for use as permanent or interim housing by 12/30/2020 for PH conversion within 36 months.
2. Reduce individuals and families participating as part of Roomkey by 50% through housing plan adoption and appropriate placement.
3. Provide capitalized operating reserves to support rental assistance and services from household moved from NCS sites.
4. Provide homeless prevention and diversion activities to move individuals forward to permanent housing.

Part 2: Priority and Order of Use of Funding Sources

Non Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		**Funding Source: Use and Priority #1**		**Funding Source: Use and Priority #1**		**Funding Source: Use and Priority #1**	
Funding Source:	HEAP (via HCFC)	Funding Source:	HEAP (via HCFC)	Funding Source:	Homekey (via HCD)	Funding Source:	HEAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$9,389,654.30	Funding Amount:	$9,389,654.30	Funding Amount:	$14,326,402.00	Funding Amount:	$9,389,654.30
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Unit	Unit of Measure:	Individual
If Other, List:	Family	If Other, List:	Family	If Other, List:		If Other, List:	Family
Number Assisted:	1472.00	Number Assisted:	50.00	Number Assisted:	104.00	Number Assisted:	1472.00
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	12/30/20 and 6/30/22	Deadline for Expenditure:	6/30/2021
Funded Activity:	Services	Funded Activity:	Services	Funded Activity:	Capital	Funded Activity:	Services
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	The Homeless Emergency Aid Program (HEAP) is a block grant program designed to	Narrative Description (Optional):	The Homeless Emergency Aid Program (HEAP) is a block grant program designed to	Narrative Description (Optional):	To supplement the acquisition of, and provide initial operating subsidies for, Homekey sites to	Narrative Description (Optional):	The Homeless Emergency Aid Program (HEAP) is a block grant program designed to provide
Funding Source: Use and Priority #2		**Funding Source: Use and Priority #2**		**Funding Source: Use and Priority #2**		**Funding Source: Use and Priority #2**	
Funding Source:	PRK & Rehousing (via DSS)	Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)	Funding Source:	ESG-CV (via HUD)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$1,887,055.00	Funding Amount:	$4,524,173.67	Funding Amount:	$4,145,742.04	Funding Amount:	$2,192,210.00
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Unit	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	650.00	Number Assisted:	2800.00	Number Assisted:	76	Number Assisted:	780.00
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/25	Deadline for Expenditure:	9/30/2022
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Operations	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	The goal of these funds is to ensure the safety of participants during the ongoing	Narrative Description (Optional):	Provides local jurisdictions with funds to support regional coordination and expand or	Narrative Description (Optional):	Provides local jurisdictions with funds to support regional coordination and expand or	Narrative Description (Optional):	ESG-CV funds are to be used to prevent, prepare for, and respond to the coronavirus
Funding Source: Use and Priority #3		**Funding Source: Use and Priority #3**		**Funding Source: Use and Priority #3**		**Funding Source: Use and Priority #3**	
Funding Source:	Homekey (via HCD)	Funding Source:	ESG-CV (via HUD)	Funding Source:	NPLH (via HCD)	Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$14,326,402.00	Funding Amount:	$6,401,870.00	Funding Amount:	$12,980,000.00	Funding Amount:	$4,524,173.67
Unit of Measure:	Unit	Unit of Measure:	Individual	Unit of Measure:	Unit	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	104.00	Number Assisted:	1334.00	Number Assisted:	80 units	Number Assisted:	2800.00
Deadline for Expenditure:	12/30/20 and 6/30/22	Deadline for Expenditure:	9/30/2022	Deadline for Expenditure:	1/31/2023	Deadline for Expenditure:	6/30/2025
Funded Activity:	Capital	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Other
If Other, list:	Operations	If Other, list:		If Other, list:		If Other, list:	Prevention & Diversion
Narrative Description (Optional):	To supplement the acquisition of, and provide initial operating subsidies for, Homekey sites to	Narrative Description (Optional):	ESG-CV funds are to be used to prevent, prepare for, and respond to the coronavirus	Narrative Description (Optional):	The No Place Like Home Initiative will assist in the development of permanent	Narrative Description (Optional):	Provides local jurisdictions with funds to support regional coordination and expand or
Funding Source: Use and Priority #4		**Funding Source: Use and Priority #4**		**Funding Source: Use and Priority #4**		**Funding Source: Use and Priority #4**	
Funding Source:	HHAP (via HCFC)	Funding Source:	ESG-CV (via HCD)	Funding Source:	CoC (via HUD)	Funding Source:	PRK & Rehousing (via DSS)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$4,145,742.04	Funding Amount:	1246600	Funding Amount:	$10,622,832.00	Funding Amount:	$1,887,055.00
Unit of Measure:	Unit	Unit of Measure:	Individual	Unit of Measure:	Bed	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	76	Number Assisted:	260	Number Assisted:	2070.00	Number Assisted:	650.00

Deadline for Expenditure:	6/30/25	Deadline for Expenditure:	9/30/2022	Deadline for Expenditure:	Varies	Deadline for Expenditure:	6/30/2021
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Permanent	Funded Activity:	Services
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):	Provides local jurisdictions with funds to support regional coordination and expand or	Narrative Description (Optional):	ESG-CV funds are to be used to prevent, prepare for, and respond to the coronavirus	Narrative Description (Optional):	According to HUD, a CoC is a community plan to organize and deliver housing and	Narrative Description (Optional):	The goal of these funds is to ensure the safety of participants during the ongoing public health
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	FEMA	Funding Source:	CoC (via HUD)	Funding Source:	HDAP (via CDSS)	Funding Source:	SSVP (via VA)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	$8,840,000.00	Funding Amount:	$10,622,832.00	Funding Amount:	$802,475.00	Funding Amount:	$4,102,593.00
Unit of Measure:	Individual	Unit of Measure:	Bed	Unit of Measure:	Individual	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	750.00	Number Assisted:	2070.00	Number Assisted:	40.00	Number Assisted:	177.00
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	Varies	Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	9/30/2021
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Services	Funded Activity:	Diversion
If Other, list:	Services	If Other, list:		If Other, list:	Bridge	If Other, list:	Prevention
Narrative Description (Optional):	Maximize FEMA reimbursement to cover up to 75% of NCS hotels and trailer operations	Narrative Description (Optional):	According to HUD, a CoC is a community plan to organize and deliver housing and	Narrative Description (Optional):	HDAP is a county administered program that assists disabled individuals who are	Narrative Description (Optional):	The VA awards grants to private nonprofit organizations and consumer cooperatives to

Continuum of Care 2019 Outcomes by Race and Ethnicity

Applicant Name:		CoC Name, if different:	

Using data from your HMIS, please insert outcomes here (using the period from Jan 1 2019- Dec 31 2019):

	Experiencing Homelessness		Accessing Emergency Shelters		Exiting to Permanent Housing		Length of Time Homeless		Accessing Permanent Supportive Housing		Length of Time to get housing (# of days to exit homelessness)		Accessing Coordinated Entry		Returns to Homelessness		Other Measure: _____	
		%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	1549	100%	1300	100%	1922	100%	240650	100%	961	100%	3263	100%	150	100%	724	100%		####
White	882	57%	741	57%	996	52%	118211	49%	566	59%	1731	53%	84	56%	417	58%		####
Black	533	34%	451	35%	785	41%	105738	44%	353	37%	1109	34%	54	36%	253	35%		####
Native American/Alaskan	53	3%	49	4%	40	2%	4028	2%	18	2%	0	0%	3	2%	17	2%		####
Asian/Pacific Islander	26	2%	22	2%	40	2%	5356	2%	10	1%	0	0%	4	3%	10	1%		####
Other/Multi-Racial	44	3%	35	3%	45	2%	5737	2%	14	1%	341	10%	4	3%	23	3%		####
Ethnicity						0%		0%		0%		0%		0%		0%		####
Hispanic	546	35%	444	34%	609	32%	70453	29%	223	23%	747	23%	45	30%	251	35%		####
Non-Hispanic	1000	65%	853	66%	1309	68%	169976	71%	738	77%	2516	77%	104	69%	471	65%		####