Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00039

Applicant Information

Eligible Applicant Name:
Eligible Applicant Name Response: San Diego

Eligible Applicant Type:
Eligible Applicant Type Response: County

COC Number:
COC Number Response: 601

Eligible Applicant Email:
Eligible Applicant Email Response: omar.passons@sdcounty.ca.gov

Eligible Applicant Phone:
Eligible Applicant Phone Response: (619) 507-9676

Administrative Entity Name and Address:
Administrative Entity Name and Address Response:
County of San Diego
1600 Pacific Highway, Room 206
San Diego, CA   92101

Is This a Government Entity?
Is This a Government Entity Response: Yes

Primary Contact Information

Primary Contact Name:
Primary Contact Name Response: Omar Passons

Primary Contact Email:
Primary Contact Email Response: omar.passons@sdcounty.ca.gov

Primary Contact Phone:
Primary Contact Phone Response: (619) 507-9676

Authorized Representative Contact Information

Authorized Representative Name:
Authorized Representative Name Response: Omar Passons

Authorized Representative Email:
Authorized Representative Email Response: omar.passons@sdcounty.ca.gov

Eligible Representative Phone:
Eligible Representative Phone Response: (619) 507-9676

Applicant Redirections?

Applicant Redirections Response:
Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing HUD's seven system-level performance measures that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:

   a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

   Homelessness Response System Gaps Question 1a - Begin Answer
   In our region, the Regional Task Force on the Homeless (RTFH) is the lead agency for the Continuum of Care (CoC). It collects and uses a variety of data to ensure funding decisions are data-driven and address community needs. The Department of Housing and Urban Development (HUD) requires the Point in Time Count (PITC), the Housing Inventory Count (HIC) and the Annual Homeless Assessment Report (AHAR) now known as the Longitudinal System Analysis (LSA) to provide important data to the Continuum of Care (CoC). The PITC and HIC collectively provide information on the minimum prevalence of homelessness on one specific night and the availability of shelter and housing resources. While valuable, the utility of these data collection measures is limited to a one-time picture of prevalence and resources. The LSA, a newly updated annual report, provides a more robust system look and a visual tool, known as "Stella" that helps the CoC to understand how its system is performing and provides data for people entering the system over a two-year period. Also important is the 7 HUD homeless system

performance measures to frame the work, system effectiveness and performance and allowing for better understanding of gaps and successes. The LSA universe is households, SPM universe is people served. Collectively these are strategy and analysis tools that help understand how San Diego's regional system is performing. Recognizing that various required reports provide different views into the prevalence of homelessness, resources, and system performance, the RTFH launched public facing data dashboards. The Dashboards are located on the RTFH website, and are updated monthly with data from the Homeless Management Information System's (HMIS) data warehouse. The website also includes a video tutorial on how to use the Dashboards, and narrative descriptions of each. The establishment of the Dashboards provide the community with powerful, user-friendly tools that provide timely data on the elements contained in the above reports. There are three Dashboards: the Community Performance Dashboard, System Performance Dashboard, and the Project Performance Dashboard. The Community Performance Dashboard is used routinely by the community partners to identify gaps, and can be queried by different date ranges, demographics including race, sub-populations such as Veterans and youth, household type, project type, and geographic areas of San Diego County. The System and Project Performance Dashboards contain a variety of system indicators including the number of people and households served, length of time in programs, housing placements, first time homeless, returns to homelessness, and income and employment outcomes. The Community Performance Dashboard has been used to present public performance and system data in 2020 including regional performance of Street Outreach programs, trends in people becoming homeless for the first time and if COVID-19 is impacting these figures, and further analysis on racial disparities.

In addition to the data provided by the RTFH for the CoC, the County of San Diego works continuously with several service providers, a network of seven Medi-Cal Managed Care Plans, its own public safety departments and community members to identify gaps and needs in the system. Of critical importance to this application, one housing service gap is the person-centered, coordinated health and social service support that has demonstrably improved outcomes and housing stability in the region. This model is being deployed locally in San Diego County's Whole Person Care pilot (known locally as Whole Person Wellness) as well as two Community Care Coordination (C3) pilots (one for people with mental illness and one for veterans) and a newly initiated Housing Our Youth (HOY) pilot, which was funded with HHAP Round 1 funding and specifically focuses on homeless youth. Both these programs have significant data collection requirements

that inform the gaps analysis as a supplement to the data provided by the RTFH.
Homelessness Response System Gaps Question 1a - End Answer

b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer
The County of San Diego takes seriously the importance of learning from – and listening to – people in the community who have experienced homelessness and the variety of challenges that accompany that experience. For example, the design of the person-centered pilots Community Care Coordination for Veterans (C3V) and Housing Our Youth (HOY) were intentional about having direct and candid opportunities to engage those with lived experience. HOY was built on the framework of the Coordinated Community Plan to End Youth Homelessness, which itself was driven by a Youth Action Board of the local Continuum of Care.
RTFH the CoC lead, also intentionally includes people who are currently or formerly homeless in all oversight Boards and committees, as described below:
RTFH Board of Directors: As a non-profit entity, the RTFH's Board of Directors is responsible for overall oversight of the organization and includes a designated seat for someone who is homeless or formerly homeless.
Continuum of Care Advisory Board: The 31-member collective impact board includes representatives from a variety of sectors, such as elected officials, education, business, homeless service providers, healthcare, faith community, and others. Key to the effectiveness of the Board are the three current members who have lived experience. The Board includes one seat designated for someone who is homeless or formerly homeless, and the three flexible seats are prioritized for people with lived experience. Currently two of the flexible seats are occupied by individuals who have experienced homelessness. The County Executive and Board of Supervisors both have representatives on this board.
Youth Action Board: The Youth Action Board is comprised of 12 youth and young adults ages 24 and younger who have current or former experiences of homelessness. The Youth Action Board is included in the Continuum of Care (CoC) policy making decisions related to preventing and ending youth homelessness.
Ad-Hoc Committee on Addressing Homelessness Among Black San Diegans: In July 2020, the CoC Board approved the creation of the

Ad Hoc Committee on Addressing Homelessness Among Black San Diegans. According to the 2020 PITC, Black persons accounted for 21% of the unsheltered population and 30% of the sheltered populations, while only accounting for 5.5% of the general population San Diego County. The purpose of the Ad Hoc Committee is to explore the factors contributing to disparities among Black persons experiencing homelessness, listen and engage in extensive public dialogue with community stakeholders, including individuals with lived experience, and to develop recommendations to the CoC to better address the impacts of systemic racism and its effects within the homeless crisis response system.

General Membership: The General Membership is comprised of homeless service providers, mainstream and safety net organizations, and various stakeholders. The role of the General Membership is to provide input to the overall system to the RTFH. People with lived experience actively participate in the General Membership meetings.

Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer In the San Diego region, the County of San Diego has been purposeful about engaging organizations that serve communities of color for many years and that process has been deepened in the context of both gaps analysis and overall participation in system planning. The County of San Diego has established Live Well Leadership Teams, which are groups of community leaders and providers in the Health and Human Services Agency (HHSA) service regions. These Leadership Teams are chaired by respected leaders of grassroots non-profit providers and others who are doing work in our communities. They are solicited for input directly. In addition, HHSA's Central and South Region leadership has been deeply engaged with a South Bay group of grassroots leaders in homeless services for many years to ensure a voice in the planning process. Further, through HHSA's Division of Integrative Services, the County has engaged directly with Black Men and Women United, Latino Equity Council, the San Diego branch of the NAACP and a range of local community groups whose members are providing services directly

In addition to the County's efforts to engage organizations that serve communities of color, the RTFH is establishing deep engagement and partnership with the various regional collaborative structures and the leadership of all 18 cities as a mechanism to engage with all of the organizations throughout the county, including entities that historically serve communities of color or other marginalized populations, and various small, grass roots organizations, including those that are not recipients of CoC funding. RTFH will also look to the Ad Hoc Committee on Addressing Homelessness Among Black San Diegans (in which the County participates) and the Youth Action Board (YAB) for additional recommendations to identify the most appropriate and effective ways to engage with organizations that serve people of color. The RTFH Government Liaison is also working to engage tribal leadership within our region.

Homelessness Response System Gaps Question 1c - End Answer

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer
The RTFH has produced data dashboards that allow for analysis on special populations including veterans, youth, families, and seniors. The RTFH also has separate dashboards specifically for youth that allow users to look at different sub-populations of youth including young families, unaccompanied youth, and specific data on youth such as sexual orientation.
In addition to the gaps analysis provided by the RTFH, the County assessed the housing and service needs and gaps for justice involved individuals and found a significant service need for housing exists not just in the actual housing supply, but in the critical coordination of housing, social services, and health related support that helps ensure successful retention of housing and decreases in negative outcomes. The County identified existing system need based on excess demand in the C3 and C3V programs. Currently, on any given day there are approximately 3,700 individuals incarcerated in San Diego County jails and according to the 2020 PITC survey conducted within the local jails, 25% of the population were homeless the day before they entered jail and 27% of the individuals who reported experiencing homelessness at the time of

their arrest identified as Black/African American. Therefore, the need for housing and supportive services for the population exiting custody is at least 925 people. C3 and C3V combined have the capacity to serve 100 people exiting local jails, which leaves an unmet need of over 800 people needing housing and coordinated supportive services as they reenter the community.

In addition to the gaps identified for the justice involved population exiting custody, as of 10/2/2020, 1,032 adults supervised by the County's Probation Department were identified as homeless, which represents 10% of the adults supervised by Probation locally. Of the 1,032 who were identified as experiencing homelessness, 26% identified as Black and 17% of the overall population supervised Probation identified as being Black. There are a disproportionate percentage of Black adults supervised by Probation that are experiencing homelessness as compared to their representation being supervised on Probation.

The County's Probation Department currently funds interim housing for 225 individuals per month supervised on high risk probation. However, a gap was identified, as the need for housing far exceeds the housing resources available for individuals supervised by Probation. There are currently no specific housing resources available through the Probation Department for individuals being supervised on low and medium risk probation.

Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer
On January 12th, 2021, the County Board of Supervisors declared that racism is a health crisis that requires our intentional action. This declaration is supported by ample evidence and requires our intentionality in planning system improvements. Black San Diego County residents are at least a five times greater proportion of the region's homeless population than their number proportion of the overall County population. For Native Americans, there is also an extreme disparity. We also know that this disparity extends to incarceration and justice involvement, where Black residents are 20% of our incarcerated population – which places them at increased risk of experiencing homelessness.

The intent to expand C3 Housing through HHAP-2 will enable the County to work with Black San Diegans and other disproportionately impacted members of the community with lived experience and our regional partners to identify unique aspects of a housing plan that address causes unique to these residents.

The RTFH has completed two CoC Racial Disparity reports in 2018 and 2019. As a result of the report findings, in June 2020 the CoC Board recommended the formation of an Ad Hoc Committee on Addressing Homelessness Among Black San Diegans which is tasked to return to the Board with system-level recommendations of creating a racially equitable homeless crisis response system (details of the committee are provided in section 6.4). To ensure the Ad Hoc Committee was working from the most current racial disparity data, an analysis was completed using the RTFH's Community Performance Dashboards. The analysis included racial disparities among sub-populations of Veterans, Youth, Families, Seniors, and those who are considered homeless for the first time. Access to services, housing placements, and housing retention were also included in the analysis. Information gleaned from the data is being used to help inform the development of the committee's workplan. The County HHSA's Integrative Services Director serves as chair of the data sub-committee for the RTFH's Ad-Hoc committee on Black San Diegans. To kick off collection of data and understand perceptions in the community, the RTFH created an initial survey to help with committee workplan and committee composition. A total of 277 responses were received and addressed questions related to why black people are overrepresented in the homeless population, the main causes, and suggestions on how to improve the system. In addition, an analysis of regional homeless data was undertaken and showed that while Black people are 4% of the San Diego County population:

Black people represent the greatest racial disparity compared to the general population, with 21% of those unsheltered and 30% of those sheltered. Regarding subpopulations, 32% of families, 29% of veterans, 24% of the elderly, 23% of youth and women are homeless.The analysis generally concluded that Black residents are significantly overrepresented in San Diego's homeless population when compared to the general population and that disparities among Black people experiencing homelessness exist across sub-populations. Because the County's proposed intervention involves the population in custody, the County gathered jail population data. It showed that, unfortunately like the overall population experiencing homelessness, with 20% being Black and 43% Hispanic, there are similar inequities in the system.

Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer In the Fall of 2019 the RTFH released an annual report on the homeless crisis response system that provided an analysis of various system

performance measures. Due to COVID-19 there was not an annual report completed in 2020, however the RTFH performed other gaps assessment activities.

In 2020 the RTFH Data Committee completed specific system performance assessments and presentations focused on successful placements from street outreach and people experiencing homelessness for the first time. The RTFH provided a comprehensive report on interim shelter programs, to the regional collaborative structure in North County regarding the interim shelter programs located in that region. The analysis included information on the people who had been served through the shelters, the length of time in them, housing placements, and other information to assist the collaborative in understanding the effectiveness of the existing shelters in the region.

San Diego was one of four sites selected by HUD Office of Policy Development and Research to conduct an assessment of regional efforts to address unsheltered homelessness during COVID-19. RTFH staff worked with researchers to analyze Homeless Management Information System (HMIS) data across different interventions including outreach, shelter, and permanent housing projects. Annual gaps analysis that occur include an overall system gaps analysis that is completed prior to the release of the HUD NOFA. The gaps analysis helps inform the development of CoC priorities within the NOFA. Additionally, San Diego was awarded the largest Youth Homeless Demonstration Project (YHDP) grant from HUD throughout the nation. As part of this comprehensive effort to address youth homelessness, RTFH is required to conduct an annual assessment of the youth system and efforts to eliminate homelessness among young people, including the number served, outcomes and gaps. The County also engages in ongoing monitoring of the data of over 70 programs the County oversees that provide services to people who are homeless or at risk of homelessness. However, a formal interval for gaps analysis conducted by the County has not yet been established. The County intends to work collaboratively with the CoC and others to determine the best approach for such future assessments.

Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer
The County has engaged at length with community partners, those serving individuals in custody, and evaluating that the demand for coordinated services exceeds the need, the County determined that the Community Care Coordination (C3) Housing Expansion

and development of an enterprise-wide Homeless Prevention Action Plan were the most appropriate option for the small, time-limited resource being provided in HHAP-2.
Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer
The County creates measurable outcomes using data driven decisions and measures performance on a monthly basis using data received through monthly progress reports. System performance will be closely tracked to ensure identified gaps are being addressed through HHAP-2 funded programs. If outcomes are not being met, the County will make adjustments as quickly as possible to address performance. The County will collaborate with the CoC to address gaps identified in the homelessness response system.
Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer As the regional lead for the homeless crisis response system and the Homeless Management Information System (HMIS), the RTFH has provided the data below. Of note, in San Diego County the boundaries of the County are coterminous with the CoC, so the information provided by the CoC applies to the entire County area. The following data is for households and individuals that received housing interventions, along with demographic information of individuals served through the CoC in Fiscal Year 2020.
Intervention:
Emergency Shelter, Safe Haven, Transitional Housing: 13,140 individuals and   10,962 households
Rapid Rehousing   : 4,144 individuals and 2,685 households
Permanent Housing: 5,097 individuals and 4,218 households

Street Outreach: 14,329 individuals and 13,578 households
Diversion/Prevention: 3,600 individuals and 2,102 households
Services Only: 10,010 individuals and 8,719 households
Day Shelter: 7,856 individuals and 7,832 households
Gender:
Female: 14,212
Male: 23,065
Transgender: 173
Gender Non-Conforming: 57
Race:
White, Non-Hispanic/Non-Latino (only): 14,882
White, Hispanic/Latino (only): 9,375
Black or African American (only): 9,804
Asian: 734
American Indian or Alaska Native (only): 723
Native Hawaiian/Other Pacific Islander (only): 481
Multiple Races: 1,509
Homelessness Response System Gaps Question 2a - End Answer

b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer
The RTFH found no significant difference across groups, with the exception of families and veterans who are more likely to exit to a positive destination. This is likely the result of a dedicated focus and resources in San Diego for veterans and families.
34% of veterans exited to a permanent destination
20% of those identified as disabled exited to a permanent destination
18% of people are chronically homeless exited to a permanent destination
22% of seniors exited to a permanent destination
54% of families exited to a permanent destination
21% of unaccompanied youth exited to a permanent destination
28% of people who have HIV exited to a permanent destination
21% of the total population exited to a permanent destination
Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer
Individuals who identify as Black or African-American represent a disproportionally higher percentage of people accessing homeless services as compared to the general population of Black and African-Americans in the county. Blacks and African-Americans represent 5.5% of the county's general population (per the US Census); however, they comprise 21% of people who are experiencing unsheltered homelessness and 30% of the sheltered population.
Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
Nearly a third of people who identify as Black/African-American return to the system within six months, although there are similar percentages of Black/African-American and White people who exit the system. This demonstrates low housing retention among the Black/African-American population.
Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer
The data below delineates the total number of people needing services, the number receiving services, and the remaining need. The first column, "Total Number of Clients Currently Needing Services" is based on the category of need identified through the Coordinated Entry System's By Name Lists. The exception is the projection of the number of people who need interim housing/shelter beds. This was derived by assuming that all individuals currently receiving outreach services need interim housing/shelter. The second column, "Total Number of Clients Currently Receiving Services" is based on data from the HMIS indicating the number of people active for each intervention. The

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	12238	3395	8843
Rental Assistance	4540	2321	2219
Supportive Housing (Permanent)	6930	4487	2443
Outreach	17686	8843	8843
Prevention/Diversion	2622	1525	1097

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a **Homelessness Response Local Investment Plan (Appendix A)** that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: $500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the **Homelessness Response Local Investment Plan** document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

   Regional Resources Planning Question 1 - Begin Answer
   San Diego County is large and diverse with 18 cities and a large unincorporated area under the jurisdiction of the County. The County is a leader in working to understand funding and coordinate programs that address services for people who are experiencing homelessness or at risk of homelessness within the County enterprise. There are 18 departments that provide over 70 programs and services to people who are experiencing homelessness. The County sponsors a Homeless Solutions Team, comprised of representatives of the various departments across the enterprise that serve people experiencing homelessness. The Team meets regularly to problem solve coordination, conduct information sharing and

create opportunities for increased threading and collaboration issues across the enterprise.

The County is also in the planning stages for the creation of an enterprise-wide homeless prevention and action plan to better address coordination and integration for people who are frequently receiving services from multiple County departments. The plan will also help frame a regional approach to homelessness that recognizes the importance of poverty, trauma, and primary prevention in the mainstream system. This plan will be coordinated with the existing city plans across the county and is planning to engage the RTFH to ensure coordination with its regional role. The County continues to work on building relationships with the local CoC managed by the RTFH.

The County's homeless leadership within HHSA's Integrative Services meets with the RTFH leadership monthly to discuss cross jurisdictional issues and roles and responsibilities across the region, including efforts to understand how best to align funding. While the RTFH is the lead agency for the CoC, the County has responsibility for several regional systems including behavioral health, public health, jails, and benefit eligibility. The County works with the RTFH as the local administrator of HMIS to ensure that our community's most in need are being appropriately prioritized for permanent supportive housing including for those participating in the local Whole Person Care pilot. To work through this collaboratively, the County engaged in data sharing to gauge the effectiveness of the VI-SPDAT prioritization, identified gaps, and identified remediation activities, which included staff training on data entry and assessment.

Because of the size and diversity of San Diego County as a region, there are three sub-regional non-government community coordinating bodies that, along with the HHSA regions, provide more localized coordination. The County participates in:

•   The Alliance for Regional Solutions in North County

The County is currently reviewing a MOU for possible formal participation. The County also funds an outreach worker for these North County cities. The Alliance is designed to bring together the 75 plus agencies working in North County in the work of: coordination, leverage, identifying priorities and unmet need, racial justice and equity, and information sharing. The goal is to track unmet needs and gaps in services, identify emerging needs, sponsor workgroups, and manage six working committees.

•   The East County Homeless Task Force

The County has been engaged with the East County Homeless Taskforce since its inception, first engaging through our Behavioral Health Services Department which provides outreach services region-wide to those needing support with serious mental illness or substance use disorder needs, and later with our regional benefits eligibility outreach and leadership from Integrative Services, who has been engaging regularly in recent years.

•   The South County Homeless Alliance

The newly emerging South County Homeless Alliance is a reconstituted body of long-time leaders, government entities and grassroots organizations in the southern part of San Diego County. HHSA's Central and South Region leadership is the County lead for the body.

In addition to other government partners, the County is a voting member of Funders Together to End Homelessness San Diego (FTEHSD). This agency is part of the national network and is a Catalyst collaborative of individual, public, and private funders that explore and invest in effective systems change and services to end homelessness in San Diego County. FTEHSD's goal is to build a San Diego County collaborative of funders who are committed to solving homelessness through leadership, education, and advocacy; strategic collaboration, alignment and focus of resources; and effective promotion and replication of evidence-based practices in our community.

The County also maintains two seats on the CoC as voting members and engages on multiple CoC committees.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 **Application Guidance** document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Funding Plan Template (Appendix B)** and **Expenditure Plan Template (Appendix C),** provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (**NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)

2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

As part of an accelerated local response to the pandemic in the very early days after the County declared a local state of emergency, the County moved swiftly to ensure hotel rooms were available prior to the State's establishment of Project Roomkey. There is a recognition, though, that the pandemic is also exacerbating the need for spacing in local jails and people experiencing homelessness being released from custody are an extremely high risk group. The existing gap in sufficient housing and care coordination services for this group needs to be addressed. The number of people experiencing homelessness currently residing in these hotel rooms is 555, compared to at least 2,000 either in custody or on probation in the region. Attention to the care coordination and service/housing needs of this population is especially critical because clear data evidences a substantially higher proportion of these residents are likely to return to custody and/or remain homeless than the homeless population generally. Further, we have seen that the success of coordinated, person-centered care and direct access to housing upon jail exit is beneficial for a person's overall stability and success at remaining housed.

Further, the State of California has committed to substantial investment in the California Advancing and Innovating Medi-Cal (CalAIM) initiative. This initiative will drive Medi-Cal Managed Care plans to cover via Enhanced Care Management and In Lieu of Services critically important areas such as housing navigation, tenancy supports and related housing stabilization costs. Because this initiative begins in 2022, leveraging HHAP-2 funding now to establish an evidence-based, person-centered individual portable housing plan will improve reimbursements, ensure continuity across systems, and improve outcomes once this much larger funding structure in CalAIM is implemented. This approach is why the seven Medi-Cal Managed Care Plans and the local hospital with the largest weekly patient count of persons experiencing homelessness have both written letters of support for the County's HHAP-2 funding application. In short, preparing for Cal-AIM, while also housing a very high-risk population is a prudent step that will help decrease the inflows to homelessness from jail over the long haul and help ensure a seamless transition.

In direct response to this section, for those residents experiencing homelessness who are in County hotel rooms as part of the pandemic response, several efforts are made to utilize existing funding resources. For the San Diego region, this represents a collaborative approach because many of the residents are within the City of San Diego. As a result, both the County Housing Authority and the San Diego Housing Commission provide access to housing options, subject to funding availability, from a variety of sources.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

The staffing plan to oversee and support grant administration activities includes a Senior Systems Integration Specialist, a Program Coordinator, a Principle Administrative Analyst, an Administrative Analyst II, an Office Support Specialist, and an Operations Research Analyst. Below includes the percentage of time each position will support HHAP-2 funded activities and a description of the responsibilities related to ensuring the successful execution of HHAP-2 funded projects.

.25 FTE Senior Systems Integration Specialist- will oversee the County of San Diego's Integrated Homeless Prevention and Action Plan Development and the Upstream System Prevention Planning.

.25 FTE Program Coordinator- will oversee and lead the development, implementation, and oversight of the C3 Housing Expansion Program and will be the HHAP Round 2 Administrator responsible for the overall grant administration and reporting.

.25 FTE Principle Administrative Analyst- Will be responsible for all fiscal tracking and reporting for HHAP Round 2 funding activities.

.25 FTE Administrative Analyst II- Will be responsible for overseeing County contracts between the County and Community Based Organizations providing direct homeless and housing services funded through HHAP Round 2.

.25 FTE Office Support Specialist- Will provide administrative and data support for HHAP funded activities.

.15 FTE Operations Research Analyst- Will conduct research and analysis using data from HHAP Round 2 programs to assess metrics and ensure program outcomes are being met, as well as conduct analysis to ensure services are addressing gaps identified in the community.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

There are six full-time employees that will be employed by the County and below is the percentage of time they will be dedicated to the execution and grant administration of HHAP-2 funding.

.25 FTE Senior Systems Integration Specialist
.25 FTE Program Coordinator
.25 FTE Principal Administrative Analyst
.25 FTE Administrative Analyst II
.25 FTE Office Support Specialist
.15 FTE Operations Research Analyst
HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need.
HHAP-2 Funding Plans Question 3b - Begin Answer
The existing staff positions that will be leveraged include the Senior Systems Integration Specialist, the Program Coordinator, the Principal Administrative Analyst, the Administrative Analyst II, and the Office Support Specialist.
HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer
Young adults who are 18 and older are eligible for services through the adult system of care. The County also has services available that are designed specifically for youth and young adults experiencing homelessness. The County's HHAP-1 funding is currently supporting the County's Housing Our Youth (HOY) program. HOY's services are intentionally tailored to meet the specific and unique needs of the youth population. Examples of services provided through HOY include an emphasis on establishing permanent connections to a supportive adult, emotional self-regulation, self-sufficiency, opportunities for workforce trainings and job placement, services for unaccompanied minors, housing solutions that are the youth's choice, and other available services based on each youth's individualized needs. The County is proposing to utilize 8% of HHAP-2 funding to serve a subpopulation of youth who are 18 to 24 years old and eligible for housing and services through the Community Care Coordination Housing expansion program. Services through this program will provide youth exiting local jail immediate housing placement and tenant support, as well as intensive care coordination for up to one year in the community. Further, youth served as part of HHAP-2 will be connected to the ecosystem of youth support that was funded under HHAP-1, including a collaborative of seven youth service providers. Services will be tailored to each youth's needs and choice.
HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

The County will include current practices to incorporate meaningful collaboration with individuals who have lived experience throughout the planning, designing, implementation, and evaluation of County programs funded with HHAP-2 funding. Current practices include soliciting input from individuals with lived experience when planning and designing programs and compensating individuals for their contribution, subject to availability. The County has included requirements in the Scope of Work for contracted providers to hire staff with lived experience to help implement the program, provide ongoing input into program policy and procedures, provide direct services to program participants, and ensure people with lived experience are adequately compensated for their role in program design, implementation and direct services. These requirements were included in the Scope of Work for the County's Housing Our Youth program, which is funded with HHAP Round one funding. The County is working on evaluating best practices on how to include this component into the program evaluation.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

<u>HHAP Programmatic Goals</u>
HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be <u>served</u>, annually and over the entire grant period; and (3) number of households expected to be <u>placed into permanent housing,</u> annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	2219					
# of individuals to be served	50	100	100	50	0	300

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be placed into permanent housing	25	50	50	25	0	150

Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need *equity* this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	50	100	100	50	0	300
# of individuals to be placed into permanent housing	0	50	50	50	0	150

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

    HHAP-2 Goal Question 1 - Begin Answer

    The County proposes to utilize 5% of HHAP-2 funding to create an Integrated County Regional Homeless Action Plan and to conduct research on Upstream Homeless Prevention. The County is a complex entity with over 16 departments impacting various aspects of needs for people experiencing homelessness in San Diego County, from Animal Services to Child Welfare, Behavioral Health, Public Health and a range of public safety departments, the breadth of interdepartmental coordination for optimal outcomes is substantial. To that end, a portion of the HHAP Round two funding is being used to maximize both internal alignment across multiple departments and external alignment with work being led by our regional Continuum of Care and in the 18 cities within San Diego County. Metrics related to ensuring racial equity in planning and overall approach to implementation will be developed by the collaborative team.

    A critical need, especially considering the compounded and inequitably distributed economic harm of the COVID-19 pandemic, is to better understand which factors are the best targets for true, pre-crisis upstream prevention. This is the essential focus on Social Determinants of Health and better understanding how the County, together with local partners and the State, can best focus efforts to address the root causes of homelessness. One of the most glaring challenges is that with limited resources there is a natural and understandable concern about spending money to help people who, although at significant risk and certainly not thriving, would not end up experiencing homelessness. The relatively small investment in this upstream prevention research will strengthen our understanding of which targeting may be appropriate or whether the research indicates that the highest efficacy approach really is closer to the moment of crisis. The research and literature review sought builds on important work such as the Home Options Study and the Moving-to-Work evaluation, with a very small proportion of the total HHAP-2 funding, to better understand what will fundamentally lead to decreasing inflows into our homeless crisis response system and increase the number of families and individuals who are able to thrive in their communities.

    HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

HHAP-1 is funding two distinct programs, the County's Local Rental Subsidy Program (LRSP) and the Housing Our Youth (HOY) program. The goal of the LRSP is to permanently house 350 households experiencing homelessness and the goal of HOY is to permanently house 100 youth experiencing homelessness. The County submitted a change request to address housing needs exacerbated by the COVID-19 crisis regarding homelessness in our region. The County's original HHAP-1 application did not include the LRSP. The County's HHAP-1 goals were modified to include permanently housing 350 individuals experiencing homelessness who have been placed in emergency non-congregate shelter arrangements and are exiting into permanent housing solutions with rental support through the LRSP, which is partially funded with HHAP-1 funding.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

Metrics will be included in the County's HHAP-2 funded programs to address racial disparities. The performance goal will measure the proportion of people based on racial demographic data who need services and this will be compared to the proportion of people who receive services to ensure the numbers are proportionate to those needing the services and those receiving the services based on racial disparities identified. The County will utilize data collected during the 2020 PITC through a survey completed within San Diego County jails to create a measurable performance goal. According to the 2020 PITC survey data, approximately 25% of the population surveyed while in custody were experiencing homelessness at the time of their arrest, and 27% of the population experiencing homelessness identified as being Black/African American. The County will evaluate performance under the program to help ensure that there is no discriminatory effect from the program's implementation. While acting consistently with all anti-discrimination laws, the County is mindful that 27% of the population to be served by the C3 program are Black/African-American, and will make good-faith efforts to ensure that this population is not excluded from the C3 program.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when

determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

One measurable goal for HHAP-2 funding will be to serve a minimum of 75 youth and permanently house 50 youth through the C3 Housing expansion program. Many young adults (ages 18-24) are currently incarcerated in local jails through the adult system, on 1/13/2021, there were 495 youth/young adults incarcerated in San Diego County jails. When exiting jail, these youth are typically served through our adult system of care. However, many of these youth have needs that would be better addressed through programs tailored to youth and young adults. The County accounts for the unique service needs by receiving input and feedback through local Youth Advisory groups and applying youth voice and lessons learned through our HHAP Round one Housing Our Youth program. Through youth voice, continued fidelity to the Coordinated Community Plan to End Youth Homelessness and lessons learned, the County will develop specific services and performance targets for youth served through HHAP Round two funding.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

   Local Project Selection Process Question 1 - Begin Answer
   The County will distribute funding to local nonprofits and service providers to administer the direct services funded with HHAP-2 funding by contracting for direct services. The County will utilize a Competitive Procurement process to procure the services.
   Local Project Selection Process Question 1 - End Answer

   Will subcontractors be utilized? Yes

   a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
      i. Description of why this is the best funding plan for the community; and

         Local Project Selection Process Question 1a.i. - Begin Answer
         Local Project Selection Process Question 1a.i. - End Answer

      ii. Description of how applicants will ensure equitable access to services funded.

         Local Project Selection Process Question 1a.i.i. - Begin Answer
         Local Project Selection Process Question 1a.i.i. - End Answer

   b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:

i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer
The County used the following process to select the service providers for HHAP-1 and if those competitively procured contracts cannot be amended, the new services will be rebid. The process begins with offerors responding to a Request for Proposal. A Source Selection Committee then objectively evaluates those proposals based upon the proposed goods or services, qualifications, price, and other relevant evaluation criteria, and recommends an award to the Source Selection Authority of the proposal or proposals that provide the best value to the County. A contract or contracts may be awarded after completion of successful negotiations with one or more offerors. The procurement timeline is typically between 90-120 days.
Local Project Selection Process Question 1b.i. - End Answer

ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
The County will work with internal and external stakeholders to advertise the program and will encourage community based organizations with skills and experience serving the target population to respond to the request for proposal and/or to partner with community organizations currently serving the target population.
Local Project Selection Process Question 1b.i.i. - End Answer

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer
The County may conduct surveys to gather feedback on needs and/or host an outreach meetings to solicit broad input to scope. The County may also include community members/individuals with lived experiences to participate on Source Selection Committees to review proposals after confirming that no conflicts of interest exist with potential participants.
Local Project Selection Process Question 1b.i.i.i. - End Answer

iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer
The County will consider the size/scope of work needed to best serve the community and structure procurements into smaller scopes that can allow smaller agencies to be competitive. The County will define the scope succinctly while ensuring the tracking of contract outcomes and accountability is clearly stated but keeping it as simple as possible. The County has presently engaged two agencies, Rise, and Small Business Development Center (SBDC), that are under contract with the County to help educate and assist community entities agencies about doing business with the County. These agencies also provide 1:1 consulting if needed. Additionally, the County is including in the program scope a Cultural and Linguistic Competency Template that providers must complete and this will be evaluated as part of scoring criteria.
Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer
County HHSA has participated extensively in State working groups regarding the California Advancing and Innovating Medi-Cal (CalAIM). In addition, over the last several years, the County has partnered with the Healthy San Diego Working Group of the seven Medi-Cal health plans, internal stakeholders, hospital partners, and County public safety departments including Probation, Sheriff's Department, Office of Public Defender, and the District Attorney's Office to identify needed integration and provide inter-disciplinary support.
One critical system improvement of this C3 Housing Expansion program is that it will establish a shared housing plan that will make it more seamless and efficient for the various providers to ensure housing navigation and stability and to manage the reimbursement once CalAIM In Lieu of Services for these types of needs goes into effect. In essence, this focused resource allows the County to foster the type of buy-in and expertise in design that will help decrease inflows into homelessness from institutions and improve both care and stability.
One of the critical needs that exists across San Diego County is to prevent the number of people experiencing or at risk of homelessness who are in institutional settings from returning to or becoming homeless upon release/discharge. This unfortunate circumstance exists across disciplines from hospitals to jails to care facilities and a shared approach to individualized, person-centered housing

planning will improve the ability of every part of the system to help people get in a home and be successful in those homes. This shared approach will also help ensure that for those who unfortunately become temporarily disconnected from care or from a specific service provider, that the individualized housing plan will be shareable so that every new contact does not require starting anew nor require individuals who may not fully recall prior support to maintain full knowledge of that support.

The County has experience running a range of programs focused on jail "in-reach" to build trust and connections while a person is in custody and then ensure there is a home to go to immediately upon release. The County HHSA's Community Care Coordination, known locally as "C3", is funded with Homeless Mentally Ill Outreach and Treatment funding and the pilot funds will be expended by 12/31/2022. This will further exacerbate a critical need, as people who have been incarcerated are nearly 10 times more likely to experience homelessness than the overall population. While the C3 program has been focused exclusively on people with a diagnosed Serious Mental Illness, the C3 Housing Expansion program will serve the highest need individuals in custody regardless of whether that need arises from a chronic physical, mental health condition, a substance use disorder, or other factor.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects.   Local Project Selection Assessment Response: Yes
Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.   Local Project Selection Assessment Response: Yes
Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities.   Local Project Selection Assessment Response: Yes
Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.   Local Project Selection Assessment Response: Yes
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)   Local Project Selection Assessment Response: Yes
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their

organization, to provide other data or outcome results to support their competency to perform the proposed activity.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will avoid conflict of interest.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.
Local Project Selection Assessment Response: <mark>Yes</mark>

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.
Local Project Selection Assessment Response: <mark>Yes</mark>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Racial Demographic Data Worksheet (Appendix D)**, please provide the Continuum of Care Outcomes by Race and Ethnicity.

2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

   Racial Equity Efforts Question 2 - Begin Answer
   The County of San Diego maintains non-discrimination policies as it relates both to hiring and to the provision of services funded by the County. In addition, as part of ongoing efforts to ensure equity in access, County staff meets regularly with grassroots leaders, community members with lived experience of homelessness, and service providers to understand and adapt to challenges raised that may be informal barriers not caused by any specific criteria or program mandate.
   In addition, as a response to the COVID-19 pandemic, the County of San Diego established a Homeless Sector response within the Emergency Operations Center structure. This body, led by long-time professionals with deep knowledge of the front line service needs and issues in the region, provides both bi-weekly opportunities for direct input from the community and service providers and

In addition, the County is a member of the CoC in the San Diego region. The lead agency for the CoC, the RTFH, has extensive opportunities to engage directly with residents with lived experience, both in general membership meetings and on its Board.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

    Racial Equity Efforts Question 3 - Begin Answer
    As noted in the program description data above, the nature of the intervention focuses specifically on a sub-population of those experiencing homelessness that are disproportionately members of communities of color.
    Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

    Racial Equity Efforts Question 4 - Begin Answer
    In addition to specific Live Well Leadership Teams comprised of members of the communities listed, as described in this application, the County has taken additional steps with regard to the highest disproportionality group, those in the African American community. Specifically, the County's Integrative Services Director is a member of the National Alliance to End Homelessness' Racial Equity Network and an active member of the local CoC Ad Hoc Committee to end Homelessness Among Black San Diegans, which includes multiple members with direct lived experience. Further, as part of ongoing internal system efforts related to addressing homelessness, and Board of Supervisors resolution that racism is a public health crisis, County HHSA is exploring ways to establish ongoing interaction, socially distanced or virtually, with persons who are currently or recently have had experience with homelessness and members of the above communities. In addition, as part of the County's work on the Ad Hoc Subcommittee and the developing of its Integrated Plan, HHSA intends to explore causes of homelessness specific to members of the above groups, as distinguished from general areas of concern.
    Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers

who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer
The County has existing relationships with a range of organizations who currently serve impacted communities, as described elsewhere in this application. Further, as part of an ongoing commitment to equity and ensuring voice and participation among non-traditional providers, the County continues to seek engagement and communication opportunities to ensure meaningful participation over time.
Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer
Because this program is via referral from within custody, the priority populations are made aware by the referring departments. More generally, the County has established a Homeless Sector Briefing and co-participates in coordinating a Regional Homeless Outreach Meeting, both focused on ensuring that a broad and diverse set of participants are engaged. Further, as part of ongoing equity review, HHSA Integrative Services is determining what steps can be taken to maximize contractor efforts to market in multiple languages and in non-traditional venues that reach people where they are.
Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer
The HHAP-2 application involves a specialized population and a complex patchwork of reporting requirements and legal prohibitions regarding data and engagement. It is not the type of funding as planned that would put smaller organizations in a position to succeed at this time. However, the County's procurement department has entered into a technical assistance agreement specifically to provide additional capacity for such smaller organizations to develop such tools necessary to be able to participate in such contracts.
Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

As noted, the County is a participant on a range of local and national entities that focus on racial equity in the housing and homelessness response system. In addition to the Racial Equity Network, the HHSA Integrative Services Director serves on the Urban Land Institute Advisory Committee and is Chair of its Diversity, Equity and Inclusion committee. This committee focuses, among other things, on promoting racial equity among the housing profession and seeks to incorporate understanding the need for greater racial equity within the community of housing professionals broadly.
Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer
The County agrees to participate in available Technical Assistance from the State to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning. The County of San Diego's newly created Office of Equity and Racial Justice supports County departments with resources and equity assessment tools to ensure they look through a lens of equity, racial justice, and belonging to inform and influence all policies, operations, programs, and projects in the communities we serve. These tools ensure that County staff take into account community engagement, data analysis, and accountability for the equitable impact of our actions on our most underserved populations. The County is also incorporating measurable performance goals into programs funded with HHAP-2 funding to ensure services are being provided proportionately to address identified racial disparities.
Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.   Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.   Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.   Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.   Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We have formal partnerships with organizations of color.   Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities. Racial Equity Assessment Response: <mark>Implementing but could benefit from assistance</mark>
Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes. Racial Equity Assessment Response: <mark>Implemented</mark>

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

    Regional Collaboration and Partnerships Question 1 - Begin Answer
    Similar to HHAP-1, but earlier in the process, the County HHSA reached out to the other local entities to discuss potential approaches. Prior to the release of the HHAP-2 Notice, County shared the need for more coordinated approaches for people experiencing homelessness and leaving custody and sought to determine whether this was an area for collaboration or if the other partners had alternative areas of interest with regard to addressing homelessness or the system. The County also reviewed the City of San Diego's Action Plan to determine that its proposed strategy aligned with Strategy 3, Priority 2 of the plan adopted by the City of San Diego specifically related to stopping inflows from jails to homelessness.
    Efforts to coordinate approaches with the City of San Diego and the CoC have been ongoing throughout the application period. In addition, because the County has a regional role that involves all 18 cities and the over 500,000 residents of the unincorporated area of the County (the second largest population of a municipal area in the County), there continue to be ongoing efforts to understand and collaborate with other communities in the region as it relates to the intended population for this focus.
    The CoC has been collaborative in its willingness to share data and information about its funding operations and has established an ongoing coordination meeting. The City of San Diego has shared its planned approach for HHAP-2 funding.
    Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer
The partners have been notified of the prior change caused by the COVID-19 pandemic in the normal course of business. Moving forward, the County plans to ensure that, in line with the aims of the HHAP guidance, any changes are shared as early as practical.
In terms of longer term funding coordination, it is hoped that enhanced coordination and collaboration will continue and deepen as the County furthers its long efforts to engage the lead agency for the CoC while maintaining critical engagement with the many cities across the region that are seeking to prevent and respond to homelessness.
Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer
Tremendous positive coordination came out of the HHAP-1 planning and the coordination between all entities during the pandemic. The City of San Diego, County of San Diego, and CoC have worked closely together, with County providing supportive services at the San Diego Convention Center and assisting with public health expertise for the City of San Diego's operation. In addition, HHSA has consulted frequently with the City of San Diego Housing Commission staff regarding its establishment of an integrated approach to shelter availability and outreach.
As the County of San Diego is much broader than the municipal boundaries of the City of San Diego, County HHSA staff have sought to coordinate with the other 17 cities and the vast unincorporated area, where more than 600 unsheltered persons were housed during 2020, to work towards adopting a similar system to the one the Housing Commission, City of San Diego, and RTFH are coordinating within the City of San Diego. The coordination challenges are much greater outside the City of San Diego because there are many cities, housing authorities, and other state and federal partners with whom to engage to move towards similar levels of seamless coordination. However, the City of San Diego staff, especially its lead homelessness senior staff person, have been extremely responsive in cooperating to share strategies.
Among the barriers, though, is the need to coordinate for people experiencing homelessness who move between jurisdictions. This can present challenges for outreach and housing services. The County is addressing this

barrier through coordination with multiple cities on possible shared approaches to housing and service provision.
Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

   Regional Collaboration and Partnerships Question 4 - Begin Answer
   The County is in a unique position in the region because its departments touch people experiencing homelessness in many different ways, sometimes with the same individual receiving support from multiple departments and the City of San Diego or another city in the region simultaneously. This makes the critical portion of HHAP-2 support focused on developing the Integrated County Homeless Prevention and Action Plan a critical strategy for scaling current partnerships. The County invested in an integrated data system, ConnectWellSD, that spans multiple datasets that serve County residents experiencing homelessness. In 2020, that system was further scaled to interface with the Community Information Exchange of 2-1-1 and the Homeless Management Information System. Further scaling may be identified that enable the partnerships across the region – especially beyond the City of San Diego where smaller jurisdictions may need partnership with County departments – to deepen in service of the needs of people experiencing homelessness.
   Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

   Regional Collaboration and Partnerships Question 5 - Begin Answer
   The County of San Diego consulted HCFC staff during HHAP-1 to determine the County share of the regional need for purposes of HHAP. HCFC staff instructed that for purposes of HHAP funding, the County's regional share is equal to the entire area of the County's boundaries. For this reason, both the HHAP-1 and HHAP-2 funding are deployed as regional supports.
   Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

   Regional Collaboration and Partnerships Question 6 - Begin Answer
   The CoC for the San Diego region is still in the process of developing a regional strategy. In addition, as noted above, the County of San Diego is

utilizing a portion of the HHAP-2 funding to develop, with participation of the RTFH leadership, an Integrated County Homeless Prevention and Action Plan across the county enterprise.
Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer
There are ongoing efforts to balance the priorities of the multiple stakeholders throughout the region and the policy directives of the Board of Supervisors with regard to changing needs. At present, the intent of the County is to engage collaborative partners as early as practical in such changes.
Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer
Yes. The Coordinated Community Plan to End Youth Homelessness was developed by a collaboration of the CoC, youth with lived experience, service providers, and the County of San Diego engaged from HHSA's Integrative Services and Child Welfare Services and well as the County Probation Department. The robust document was the basis for the County's HHAP-1 application for its Housing Our Youth program (now in operation) and is also the filter through which youth program, system and funding thinking related to youth homelessness is viewed. The County's Integrative Services Director serves on the Steering Committee of the San Diego Youth Homeless Consortium (SDYHC). The SDYHC is an indispensable body of more than forty youth providers who both inform the planning and ongoing monitoring of quality associated with implementing the Coordinated Community Plan and also provide ongoing input into the system needs across the San Diego region for properly serving youth experiencing homelessness.
Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer
As noted in number 8, above, youth-specific partners are highly engaged in leading regional planning decisions around youth homelessness. The County takes specific steps to ensure that all of the SDYHC members and any youth serving entities who are not members have access to inform spending priorities.

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." Housing First Assessment Response: Yes
Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes
Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes
Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes
Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes
Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided. Housing First Assessment Response: <mark>Yes</mark>

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00039

CoC / Large City / County Name:
CoC / Large City / County Name Response: San Diego

Administrative Entity Name:
Administrative Entity Name Response: County of San Diego

Receiving Redirected Funds?
Receiving Redirected Funds? Response: No

Total Redirected Funding:
Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing		$200,000.00	$400,000.00	$400,000.00	$200,000.00		$1,200,000.00
Rapid Rehousing: Youth Set-Aside		$25,000.00	$75,000.00	$75,000.00	$25,000.00		$200,000.00
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination		$470,252.00	$940,504.00	$940,504.00	$470,252.00		$2,821,512.00
Services Coordination: Youth Set-Aside		$27,600.00	$55,198.00	$55,198.00	$27,600.00		$165,596.00
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)	$50,000.00	$178,494.90					$228,494.90
Administrative (up to 7%)	$25,000.10	$88,297.00	$88,297.00	$88,297.00	$30,000.00		$319,891.10

TOTAL FUNDING ALLOCATION:
Total Funding Allocation Response: $4,569,898.00

TOTAL YOUTH SET-ASIDE (at least 8%):
Total Youth Set-Aside (at least 8%) Response: $365,596.00

EXPENDITURE PLAN COMMENTS:
Expenditure Plan Comments Response:
The County is proposing to use HHAP-2 funding for strategic homelessness planning by creating a Cross-Discipline Homeless Action Plan and conduct Upstream Prevention Research. The County is a complex entity with over 18 departments impacting various aspec

10.   HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00039

Intervention Type:
Intervention Type Response: <mark>Services</mark>

Total Funds Requested:
Total Funds Requested Response: <mark>$4,021,512.10</mark>

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response: <mark>$1,200,000.00</mark>

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response: <mark>$2,821,512.00</mark>

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless
point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless
point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins

The County proposes to utilize the majority of HHAP-2 funding to support the County's C3 Housing Expansion program. The C3 Housing Expansion program's framework uses the Services intervention model that includes both Rental Assistance and Service Coordination. The C3 Housing Expansion program will serve young adults, as well as adults who have high needs, are experiencing homelessness, and exiting local jail. The proposed program will be designed to serve the target population for three years, beginning in late 2021 through 2024. The program will serve a minimum of 300 participants, which includes 75 young adults (18-24) and a minimum of 225 adults with the goal of permanently housing a minimum of 150 participants. Additional services provided through the C3 Housing Expansion program includes the establishment of a shared housing plan as well as the following services: housing navigation, housing assistance, tenancy support, system navigation, care coordination, peer support, connections to supportive services (behavioral and physical health services), education and workforce opportunities, assistance with benefits, and assistance with other services based on each participant's unique needs.

A critical component of the C3 Housing Expansion is the development of an evidence-based, individualized, digital housing plan that centers on a person's unique needs. The framework for this component will be developed with seven MediCal Managed Care Health Plans, County public safety and behavioral health departments, hospitals, and people with lived experience to ensure maximum utility. Critically, with the planned implementation of California Advancing and Innovating MediCal (Cal-AIM) and reimbursable housing navigation and related supports by health plans, a system need exists to ensure providers, care managers, health care partners, and our entire local system are best positioned to collaborate, share information where possible and help people experiencing homelessness be able to best

advocate for their needs across systems. This component of the C3 Housing Expansion will also improve the regional understanding of the data related to causes and complications associated with experiences of homelessness, especially for those exiting institutions.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
One of the critical needs identified in San Diego County is providing housing assistance and service coordination to people experiencing or at risk of homelessness who are in institutional settings from returning to or becoming homeless upon release/discharge. The C3 Housing Expansion program will enable the County to provide immediate housing and care coordination to people with high needs returning to the community from local jails. The program will also address racial disparities identified in our local jails and disproportionate number of Black residents experiencing homelessness and exiting jail.
Further, as noted above and in the attached letters of support from Healthy San Diego, Scripps Mercy Hospital and the Office of the Public Defender, as substantial need exists to better integrate health and housing and the system of coordinated support. The C3 Housing Expansion brings a range of regional partners together address a gap in this coordination while building on significant work and investment by the health plans, the County and other members of the care ecosystem.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
The RTFH's gaps analysis identified individuals who identify as Black or African-American represent a disproportionally higher percentage of people accessing homeless services as compared to the general population of Black and African-Americans in the county. Blacks and African-Americans represent 5.5% of the county's general population (per the US Census); however, they comprise 21% of people who are experiencing unsheltered homelessness and 30% of the sheltered population.
The C3 Housing Expansion program will address the disproportionate impacts of homelessness on communities of color through the population targeted for this program. The program will serve individuals who are experiencing homelessness or at-risk of homelessness, have high needs (behavioral or physical health) and are returning to the community from local jail. There are a disproportionate number people of color in our jail system. As of 1/12/2021, 20% of the jail population identified as Black. However, as mentioned, Blacks and African Americans represent 5.5% of the County's total population. The County will engage persons of color with lived experience to help design and implement the program to ensure the program is addressing and meeting the needs of Black participants. A metric will be included in the program to evaluate the population being served to ensure the disproportionate impacts on homelessness are being addressed.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Performance will be measured on a monthly basis using monthly performance reports to track metrics and program goals and outcomes.
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
The County consults regularly with the San Diego Youth Homelessness Consortium (SDYHC), the Coordinated Community Plan to End Youth Homelessness, and a range of providers. As a result, the best practices will include, but not be limited to, 1) ensuring the program helps young adults establish a significant and sustained relationship with an adult, 2) improvement as needed in emotional self regulation and rebounding from

negative events, 3) developing a support network, 4) establishment of housing, work options, and emergency financial support tailored to the youth's needs and choice. This list is non-exhaustive.

Funding Plan – Question 7 – Response Ends

11.   HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00039

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

   1. Rapid rehousing
   Rapid rehousing response:

   2. Operating subsidies
   Operating subsidies response:

   3. Street outreach
   Street outreach response:

   4. Services coordination
   Services coordination response:

   5. Systems support
   Systems support response:

   6. Delivery of permanent housing
   Delivery of permanent housing response:

   7. Prevention and diversion
   Prevention and diversion response:

   8. New navigation centers and emergency shelters
   New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

   # of available shelter beds
   # of available shelter beds response:

   # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
   # of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

   Shelter vacancy rate (%) in the summer months
   Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

12.   HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00039

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

13.   HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00039

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

14.   HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00039

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00039

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

16.   HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00039

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	County of San Diego

Part 1: Summary of Investment Plan

1. Provide rental support for permanent housing to the greatest extent possible with available resources to persons experiencing homelessness.
2. Provide non-congregate shelter utilizing a Housing First approach with case management and housing navigation support to find and secure permanent housing.
3. Fund emergency rental assistance to maximize opportunity to remain housed and prevent inflows into homelessness, including by better coordinating systems of care from institutions such as local jails.
4. Fund rental assistance and service coordination for people experiencing homelessness who are temporarily residing in hotels to provide a path to permanent housing and long-term self-sufficiency.

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		**Funding Source: Use and Priority #1**		**Funding Source: Use and Priority #1**		**Funding Source: Use and Priority #1**	
Funding Source:	Local General Fund	Funding Source:	HCV (via HUD)	Funding Source:	NPLH (via HCD)	Funding Source:	Other
If Other, List:		If Other, List:		If Other, List:		If Other, List:	CARES Act
Funding Amount:	$15,400,000.00	Funding Amount:	$171.5m	Funding Amount:	$17,200,000.00	Funding Amount:	$7,400,000.00
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:	Individual	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	690	Number Assisted:	10,000	Number Assisted:	N/A	Number Assisted:	10000.00
Deadline for Expenditure:	N/A	Deadline for Expenditure:	N/A	Deadline for Expenditure:	Must be commited by 2/26/2022	Deadline for Expenditure:	12/31/2020
Funded Activity:	Services	Funded Activity:	Permanent	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:	Operations	If Other, list:	Emergency rental support
Narrative Description (Optional):	Hotel rooms and case management for unsheltered homeless residents	Narrative Description (Optional):	Section 8 (including VASH). Permanent Rental subsidy	Narrative Description (Optional):	Provides funding for the creation of affordable housing for persons experiencing homelessness, chronic homelessness or at-risk of chronic homeless who also have a serious mental illness.	Narrative Description (Optional):	Up to 2 months or $3,000 for emergency rental assistance (this is paired with CARES Act funds noted above for a combined 10,000 households).
Funding Source: Use and Priority #2		**Funding Source: Use and Priority #2**		**Funding Source: Use and Priority #2**		**Funding Source: Use and Priority #2**	
Funding Source:		Funding Source:	HHAP (via HCFC)	Funding Source:	HOME (via HUD)	Funding Source:	CDBG (via HUD)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	$9,996,652.14	Funding Amount:	$3,600,000.00	Funding Amount:	$162,000.00
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	450	Number Assisted:	N/A	Number Assisted:	57.00
Deadline for Expenditure:		Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	N/A	Deadline for Expenditure:	2023 (funds fully expended)
Funded Activity:		Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:	Up to two years or rental subsidy	If Other, list:		If Other, list:	Emergency rental support
Narrative Description (Optional):		Narrative Description (Optional):	Individual rental vouchers and case management/services for Housing Our Youth and the Local Rental Subsidy Program (LRSP)	Narrative Description (Optional):	Provides funding for the creation of affordable housing opportunities	Narrative Description (Optional):	Up to 2 months or $3,000 for emergency rental assistance
Funding Source: Use and Priority #3		**Funding Source: Use and Priority #3**		**Funding Source: Use and Priority #3**		**Funding Source: Use and Priority #3**	
Funding Source:		Funding Source:	HOME (via HUD)	Funding Source:		Funding Source:	Local General Fund
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	$2,500,000.00	Funding Amount:		Funding Amount:	$16,600,000
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	350.00	Number Assisted:		Number Assisted:	10,000
Deadline for Expenditure:		Deadline for Expenditure:	N/A	Deadline for Expenditure:		Deadline for Expenditure:	N/A
Funded Activity:		Funded Activity:	Short Term	Funded Activity:		Funded Activity:	Prevention
If Other, list:		If Other, list:	Up to two years or rental subsidy	If Other, list:		If Other, list:	Emergency rental support
Narrative Description (Optional):		Narrative Description (Optional):	Individual rental vouchers and case management/services (paired with HHAP noted above for the LRSP)	Narrative Description (Optional):		Narrative Description (Optional):	Up to 2 months or $3,000 for emergency rental assistance (this is paired with CARES Act funds noted above for a combined
Funding Source: Use and Priority #4		**Funding Source: Use and Priority #4**		**Funding Source: Use and Priority #4**		**Funding Source: Use and Priority #4**	
Funding Source:		Funding Source:	Other	Funding Source:		Funding Source:	
If Other, List:		If Other, List:	Homeless Mentally Ill and Outreach Treat	If Other, List:		If Other, List:	

Funding Amount:		Funding Amount:	$4,246,000.00	Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	86	Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	12/31/2022	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	Rental support and case management for the Community Care Coordination program which services people exiting jail who are homeless and have a serious mental illness.	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:		Funding Source:	Other	Funding Source:		Funding Source:	
If Other, List:		If Other, List:	CESH	If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	$400,000.00	Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:	Unit	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	97.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	6/30/2024	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Other	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:	Deposits, applications, and holding fees	If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	Landlord engagement and individual vouchers through flexible pool	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #6		Funding Source: Use and Priority #6		Funding Source: Use and Priority #6		Funding Source: Use and Priority #6	
Funding Source:		Funding Source:	CalWORKs HSP (via CDSS)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	$5,400,000.00	Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	543.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	Annual- ongoing	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	The CalWorks Housing Support program housed 170 people in transitional housing and 312 in permanent housing.	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #7		Funding Source: Use and Priority #7		Funding Source: Use and Priority #7		Funding Source: Use and Priority #7	
Funding Source:		Funding Source:	HDAP (via CDSS)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	$1,186,759.00	Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	70.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	Provides rental assistance to individuals who are disabled and in the process of applying for benefits.	Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care 2019 Outcomes by Race and Ethnicity

Applicant Name:	Regional Task Force on the Homeless		CoC Name, if different:		

Using data from your HMIS, please insert outcomes here (using the period from Jan 1 2020- Dec 31 2020):

	Experiencing Homelessness		Accessing Emergency Shelters		Exiting to Permanent Housing		Length of Time Homeless		Accessing Permanent Supportive Housing		Length of Time to get housing (# of days to exit homelessness)		Accessing Coordinated Entry		Returns to Homelessness		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	3049	100%	9137	100%	5402	100%			3527	100%			1756	100%	429	100%		
White	2088	68%	6089	67%	3258	60%	68.5		2210	63%	40.3		1167	66%	283	66%		
Black	487	16%	2160	24%	1649	31%	79.1		979	28%	39		408	23%	98	23%		
Native American/Alaskan	57	2%	199	2%	94	2%	63.3		52	1%	null		41	2%	12	3%		
Asian/Pacific Islander	177	6%	329	4%	166	3%	83.1		116	3%	61.5		61	3%	10	2%		
Other/Multi-Racial	56	2%	322	4%	236	4%	81.1		169	5%	48.7		76	4%	25	6%		
Ethnicity								0%		0%				0%		0%		
Hispanic	955	31%	2639	29%	1163	22%	74.4		720	20%	59.7		494	28%	100	23%		
Non-Hispanic	1524	50%	6481	71%	4239	78%	75.1		2807	80%	39.9		1261	72%	329	77%		