



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00047

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: San Joaquin

Eligible Applicant Type:

Eligible Applicant Type Response: County

COC Number:

COC Number Response: 511

Eligible Applicant Email:

Eligible Applicant Email Response: acheshire@sjgov.org

Eligible Applicant Phone:

Eligible Applicant Phone Response: (209) 468-3399

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

San Joaquin County

44 North San Joaquin Street, 6th Floor, Suite 640

Stockton, CA 95202

Is This a Government Entity?

Is This a Government Entity Response: Yes

Primary Contact Information

Primary Contact Name:

Primary Contact Name Response: Adam Cheshire

Primary Contact Email:

Primary Contact Email Response: acheshire@sjgov.org

Primary Contact Phone:

Primary Contact Phone Response: (209) 468-3399

Authorized Representative Contact Information

Authorized Representative Name:

Authorized Representative Name Response: **Greg Diederich**

Authorized Representative Email:

Authorized Representative Email Response: **gdiederich@sjchcs.org**

Eligible Representative Phone:

Eligible Representative Phone Response: **(209) 468-5610**

Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: **No**

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer
Data collection methods used to determine gaps include the regional Point in Time Count, Homeless Management Information System data, through the development of the Regional Strategic Plan to End Homelessness, and utilizing HUD System Performance Measures. The CoC conducts a Point in Time Count of the Unsheltered Homeless throughout the County. In 2019 CoC found 2,629 homeless individuals living in San Joaquin County: 1,071 sheltered and 1,558 unsheltered. All projects within the San Joaquin Continuum of Care enter data regarding those served into the locally administered HMIS, which is primarily how the sheltered count is obtained. Additionally, projects which do not receive these funds and therefore do not participate in the HMIS were asked to contribute point in time count data. The unsheltered count is obtained by engaging volunteers to collect point in time data throughout San Joaquin County through surveys, observations and supportive service events. In 2020, through a regional partnership with the City of Stockton, the County of San Joaquin and the San

Joaquin Continuum of Care a strategic plan was developed. The Strategic Plan is based on the latest in available data and established best practices to provide an ambitious but achievable roadmap for meaningfully addressing homelessness in San Joaquin County. It represents the input of numerous stakeholders, including the private and public sectors, homeless service providers, public health and behavioral health experts, and representatives of law enforcement, among many others. This strategic plan reflects feedback and input from hundreds of community members, developed over a six-month community process. The strategic planning process included: Environmental Scan, Stakeholder Interviews, Focus Groups, A Community Summit, CoC Planning and Leadership Committee Meetings, and a series of presentations and discussions. This amalgam of meetings and interconnected development of processes assisted the region (City, County and CoC) in determining successes, challenges and gaps in homeless services. Completed in June 2020, "The San Joaquin Community Response to Homelessness: 2020 San Joaquin County Strategic Plan", was developed by Homebase, a nationally known housing and homelessness technical assistance provider. While the need for a local strategic plan had been discussed for several years and was generally agreed upon, it was not until the announcement of the HHAP program and the release of the Round 1 NOFA that the impetus for the plan took shape. It became clear that a plan of this type was necessary, and it became a priority. Part of that plan was an analysis of the state of homelessness in San Joaquin County, including the assessment of "gaps". Pulling from data and reports provided by staff and volunteers from the County, City, CoC, HMIS Lead Agency, and many other participating organizations, Homebase leveraged their expertise in this field to distill this information into a lengthy discussion of local needs around the issue of homelessness, and will likely be the foundational work to which we refer over at least the next three to five years. All agencies that serve homeless households within the San Joaquin Continuum of Care have a responsibility to positively contribute to the elimination of homelessness in San Joaquin County. As such, the CoC's System-Wide Performance and Evaluation Committee ("the Committee") established performance measures to guide individual project performance evaluation thresholds for various funding sources. In order to develop these measures and the strategies to achieve them, the Committee adopted HUD's core System Performance Measures (SPM), examined local HMIS data, assessed external conditions specific to San Joaquin County, and incorporated best practices from the United States Interagency Council on Homelessness, National Alliance to End Homelessness, and National Homeless Information Project. In addition, the San Joaquin CoC

Board of Directors adopted as policy the Committee's work and recommendations. For the most part, CoC system performance reflects a region that is seeing increases in first-time and returns to homelessness. SPM 5, which looks at first time homeless, increased substantially between 2015 and 2017, particularly over a single year between 2016 and 2017. In 2016, there were 2,736 people in San Joaquin emergency shelters, transitional housing, or permanent supportive housing who were experiencing homelessness for the first time. By 2017 that number more than doubled to 5,913.27. Additionally, SPM 2, which measures returns to homelessness over 2 years, increased between 2015-2017 from 16% to 21%. It is important to note that this data only looks at San Joaquin and does not take into account if someone returned to homelessness in a different county or CoC.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

Individuals with lived experience and those currently experiencing homelessness are participants on the CoC Board of Directors and Standing Committees, and are full voting members of those bodies making critical decisions guiding local policy on homelessness. On May 30, 2019, at a joint meeting of the San Joaquin County Board of Supervisors and Stockton City Council, both bodies unanimously resolved to adopt the CoC as the "backbone agency" through which relevant staff should work and consult with to implement policies and funding intended to make homelessness rare, brief, and non-recurring in San Joaquin County. The collaboration in this way of the three local HHAP recipients has been a particularly auspicious development as we moved forward with HHAP Round 1, and move forward with Round 2. As part of the development of the Strategic Plan including the gaps assessment, listening sessions with the formerly and currently homeless were held, facilitated by local service providers Stockton Shelter for the Homeless and St. Mary's Dining Room, two organizations which are a key element of our local system serving a majority of all homeless in the region, and perhaps the two organizations which work most closely in conjunction due to being immediately adjacent to one another in Downtown Stockton. Feedback from these sessions was included in the Plan document and in the implementation guidelines. Throughout the process and at every level, those with lived

experience were provided opportunities to participate and inform. The CoC and its government partners remain committed to ensuring those with lived experience are invited to participate.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

As part of the community-wide engagement process to develop the Strategic Plan, Homebase worked with dozens of key stakeholders to contact hundreds of individuals County-wide to inform, provide support and participate in the gaps assessment conducted as part of the Plan. San Joaquin County, and the City of Stockton in particular, is by comparison to comparable communities within the State of California a remarkably diverse community. However, until the recent dramatic expansion of our CoC, it had sometimes been challenging to generally engage a broad enough coalition of organizations on the issue of homelessness. Since that expansion and the resulting facilitation for discussion and action, pathways to connecting organizations including those historically serving communities of color to the greater efforts around addressing homelessness became clearer. The timing of the development of the Strategic Plan in conjunction with this expansion was something Homebase and their local partners were able to effectively leverage to ensure the broadest possible inclusion of local voices in the planning and assessment process. This process has opened up and maintained these essential lines of communication and have laid a strong foundation for ongoing engagement.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer

Understanding the needs of special populations, the unique impacts of housing instability on those populations, and the factors that lead to these populations experiencing homelessness has been

a key aspect of how our HMIS Lead, CoC, government, and non-profit partners collect data on the homeless. In particular, our 2019 Point in Time Count survey was designed to simply but effectively answer some essential questions about special populations which was elucidated in the final public report. Pulling in part from this report, but also using strategies such as in-person interviews, long-form surveys, and small- to mid-sized listening sessions with stakeholders including those with lived experience and the currently homeless, the gaps analysis was able to include the voices of these special groups. As an example, San Joaquin County partners with Stockton Shelter for the Homeless to offer the only Housing Opportunities for People with AIDS (HOPWA) program in the county. County staff, Shelter staff, and active HOPWA clients were asked by Homebase to provide their unique perspectives on the needs of this group and were able to facilitate some key discussions related to the plight of the homeless living with HIV/AIDS, which locally overlaps significantly with the LGBTQ and particularly the transgender community.

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer As part of its regular effort to identify any possible racial disparity in services to persons experiencing homelessness, the San Joaquin Continuum of Care conducts an analysis of services and project enrollment by race over the course of a year (July 1 through June 30) and on the date of the annual PIT, in this case January 29, 2019. Data used in the analysis is from the CoC HMIS which has 100% coverage of emergency shelter beds, permanent supportive housing beds, homeless prevention beds, and rapid re-housing beds; 78% of the transitional beds in the CoC are covered by the HMIS. System-wide assessments are conducted by the HMIS Lead through an analysis of data entered by staff at service providers, discussions and other targeted contacts with program level and executive staff, and the regular efforts of both the System Performance and Evaluation and Coordinated Entry Committees of the CoC. Additional assessments are conducted during PIT Count years via that process.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer
Gaps assessments are conducted periodically by the relevant CoC

committees, at least annually by the HMIS Lead, and during PIT Counts.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer

Results of assessments are communicated up to the CoC Board of Directors through the Committee process, and out to the CoC General Membership which includes participation from every service provider and local government, including the two local HHAP recipients. These findings are considered as part of the overall process to determine funding for specific proposals and are compared with responses from applicants to questions within local NOFAs regarding the organization's ability and commitment to addressing the needs of underserved populations.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer

The CoC has a standing System Performance and Evaluation Committee which includes representation from the Collaborative Applicant and all CoC-funded projects in the County. This committee's mandate was recently expanded to better define its roles and responsibilities to include providing recommendations of remedial actions and quality improvement plans for poor-performing projects to the CoC Board of Directors and the CoC membership; establishing priorities, metrics and standards for other funding sources directly allocated to the CoC and other funding sources not directly allocated to the CoC but which may have a substantial impact on service delivery to homeless households; and encouraging development of new programs and services to fill critical service gaps through reallocation of existing resources for the homeless. These processes are designed to ensure on an ongoing basis that the implementation of HHAP 2 and other homelessness funding is efficiently and effectively deployed system wide, and that deficiencies in the system are communicated to relevant administrative staff and local leadership to quickly address concerns.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

- a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

The most recent gaps assessment was conducted as part of the development of the Strategic Plan and was completed in June of 2020. Due to the central role of PIT counts in reporting up homelessness data to State and Federal agencies and the fact that this data is largely used by those agencies in determining funding allocations for programs such as HHAP, the local count was used as the foundation for this assessment. Some of the key data cited in the report include:

- 2,629 total homeless in San Joaquin County (1,071 sheltered and 1,558 unsheltered)
- 126 households with children in shelters
- 82 homeless veterans in shelters
- 59% of the unsheltered in the County were identified in Stockton
- 63% (1,660) of those experiencing homelessness identified as male, 37% (966) as female, and less than 1% as transgender
- Black/African Americans make up roughly 8% of San Joaquin's population, but represent 25% of those experiencing homelessness
- While 42% of San Joaquin County residents identify as Hispanic/Latino, this group makes up 31% of the homeless population
- White people are represented in the PIT Count similar to their proportion of San Joaquin's general population
- 2 out of 3 San Joaquin homeless adults (66%) identified as having a serious mental illness or substance use disorder
- 39% of the unsheltered were identified as chronically homeless
- 25% of the unsheltered were over age 55
- Total unsheltered homeless grew by 170% (primarily attributed to the fact that there were 401 volunteers used for the 2019 count, vs. just 35 volunteers during the previous count)
- 83% of those experiencing homelessness were living in San Joaquin County prior to experiencing homelessness

- Females comprise 63% of members of families with children and males comprise only 37% of the population

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

Our HMIS Lead Agency regularly engages in data analysis related to system performance, including a focus on services for special populations in an effort to identify any gaps or disparities. This work is supported by our CoC through their System Performance and Evaluation Committee, which is mandated in part to examine system-wide issues related to service gaps. While we have analyzed this data and luckily not found any gaps related to the inherent characteristics of special populations, we do unfortunately struggle with issues of capacity which can limit available services for all homeless groups, and which we hope to address at least in some part through the provision of funding such as HHAP. The challenges we experience as a community in addressing homelessness are largely attributed to a lack of sufficient resources to meet growing demand for services, and housing scarcity which drives the rise in demand. Certainly these challenges affect special populations, although when taken as a whole these demographic groups make up the majority of all homeless in the County, as opposed to what might be referred to as "non-special" populations. Although we have a manifestly improved picture of unsheltered homelessness in San Joaquin County following the over 1000% increase in volunteers over the previous count, the data indicates that this picture has changed little from the previous count: much of the homeless living in San Joaquin County, including or perhaps especially the special populations, remain mired in long-term homelessness and face significant individual barriers to obtaining stable housing, including lack of income, lack of recent housing and employment history, criminal history, profound physical and mental health challenges, and struggles with substance abuse. Meanwhile, local programs and services are overwhelmed with demand, creating systemic barriers to entering stable housing that must be addressed in order to reduce rates of homelessness in the County. According to data from the Homeless Management Information System, emergency

shelters consistently operate above capacity. A clear and demonstrated lack of public support for the placement of new permanent supportive housing and emergency shelter beds restricts the ability of non-profit housing developers to expand capacity for those essential solutions. The high demand and low availability of rental housing continues to drive up prices exponentially, creating significant market pressures for citizens at all income levels. Rental assistance programs which rely on agreement from local landlords to lease to qualified homeless individuals remain underutilized as listing after listing says "No Section 8". Individuals exiting incarceration find they have little or no housing options upon release, contributing to higher rates of recidivism within the criminal justice system. Progress made by mental health services staff to stabilize individuals in crisis is frustrated by a lack of housing options for these vulnerable groups, resulting in significant recidivism within that system. Emergency departments in local hospitals throughout San Joaquin County are frequently inundated by homeless patients and lack reasonable options to discharge these patients to safe housing, creating critical capacity issues for already limited health services.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer

Research in California and around the country shows that people of color are more likely to experience homelessness in the U.S. compared to White people; and that Black/African Americans are in particular more likely to experience homelessness. San Joaquin's data bears this out. While Black/African Americans make up roughly 8% of San Joaquin's population, they represent 25% of those experiencing homelessness in the 2019 PIT count. They also comprise 38% of the individuals living in families with children who are homeless (202 out of 525). And they make up a striking 50% of parenting youth (8 out of 16) experiencing homelessness. In contrast, while White people are represented in the PIT Count similar to their proportion of San Joaquin's general population, that is not the case when it comes to homeless families with children. Only 46% of individuals from families with children identified as White, compared to 67% of the general population. The most recent CoC analysis found that:

- Compared to their percent of the general population, Black or African American citizens are significantly more likely to experience homelessness and to access services.

- Compared to their percent of the general population, White non-Hispanic citizens are significantly less likely to experience homelessness or to access services.
- The majority of assistance for permanent supportive housing, rapid re-housing, and homeless prevention targets populations of color.
- Transitional housing projects tend to serve White non-Hispanics in comparison to rates of service for emergency shelter, permanent supportive housing, prevention, and rapid re-housing projects.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer

N/A

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer

See below

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	14578	9081	5497
Rental Assistance	39150	6294	32856
Supportive Housing (Permanent)	3900	788	3112
Outreach	2625	2100	525
Prevention/Diversion	15001	300	14701

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

Starting in 2015, increased collaboration through broad participation in the Homelessness Task Force, and following that the CoC, has allowed for a greater level of coordination around these funding sources as a new platform for these conversations was established. As an example, through this platform an initiative emerged to convert the headquarters of Housing Authority of the County of San Joaquin, which the organization was planning to vacate for a new location, to permanent supportive housing for SMI clients of County Behavioral Health using in part MHSAs to pay for services. As the project evolved, No Place Like Home was identified as a viable source of funds to expand the project and add additional units.

Now, Crossway Residences as it is known has opened and is providing 35 new units of PSH for SMI clients of the County. The process of regional coordination that has increased within the County/CoC over the last several years has truly set us up for greater success as we plan around new resources such as HEAP, CESH and HHAP. Starting in October of 2019 and completed in June 2020, the Strategic Plan developed in partnership with Homebase has strongly emphasized the need for regional collaboration. With the formal adoption of this document by all three local HHAP-funded jurisdictions, for the first time each group is working from the same "playbook". This has been the case particularly for the local response to HHAP Round 1: the three jurisdictions agreed to release a RFP jointly as a means to facilitate the coordination necessary to implement those funds successfully. While the process of bringing together policy and procedure for three disparate jurisdictions with individual governing bodies was not without its challenges, ultimately the community was able to successfully complete this NOFA and those bodies made funding decisions based in large part on this joint process.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE: Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)**
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

One local HHAP recipient, the City of Stockton, applied for and received funds through Project Homekey. In partnership with Central Valley Low Income Housing Corporation and STAND Affordable Housing, the funds were used to develop "Town Center Studios", a permanent supportive housing project for the chronically homeless utilizing a motel conversion strategy. San Joaquin County has been operating a Project Roomkey site since May, and began work to establish that site in March. A second facility for COVID positive clients was established in August. The extension of CARES Act and FEMA funding has allowed Roomkey to stay open beyond the anticipated closure date of December 30, 2020. The operators of Town Center Studios reached out to the County and offered to accept referrals from Roomkey into functional rooms within the Homekey project while other aspects of the facility are being converted to permanent housing. At the time of this writing, multiple other efforts across multiple departments of the County and City are working in consultation with the CoC to connect additional funding to the Homekey project in order to facilitate its completion as quickly as possible. Although specific sources have not yet been determined, CDBG-CV and ESG-CV are currently the most likely possibilities, and potentially HHAP 2. It is expected that most Roomkey clients will relocate to Homekey following the project being brought to full capacity estimated for mid-2021.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

San Joaquin County Management Analysts are responsible for administering programs and services for various Departments, including budgeting, reporting, data collection, draw downs, and interfacing with sub-recipients. Staff at our Neighborhood Preservation Division hold responsibility for managing nearly all grant programs related to housing and homelessness on behalf of the County and will provide these duties for both HHAP rounds, in addition to HEAP, CESH, and other Federal and State grant and entitlement programs related to housing and homelessness.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

A total of four full time employees will be involved at varying levels with the execution of HHAP-2, and are the same individuals currently managing HHAP-1. Two employees will dedicate approximately 20% of time each to the administration of HHAP. These will be supported as needed by two administrative assistants.

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

One Management Analyst 3, one Management Analyst 2, and two Administrative Assistants will be leveraged.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

With few exceptions, every homeless services provider in San Joaquin County serves youth in some capacity. For our largest shelter serving approximately 400 individuals each night, on average 25% of those clients are homeless youth. Throughout the "adult system" within San Joaquin County, youth make up a significant portion of those being served. Using HHAP 1, Lutheran Social Services plans to implement an expansion of their CoC-funded program which has operated for the better part of a decade to add 36 transition-aged youth clients aging out of foster care providing rental assistance, housing placement, and supportive services. Other programs throughout the region stand ready to expand with the provision of additional resources. While funding decisions regarding HHAP 2 have not yet been made at the time of this writing, there are several strong options for youth-focused proposals in our local project pipeline which we are considering.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

Individuals with lived experience and those currently experiencing homelessness are participants on the CoC Board of Directors, Standing Committees, and General Membership, and are full voting members of those bodies making critical decisions guiding local policy on homelessness. On May 30, 2019, at a joint meeting of the San Joaquin County Board of Supervisors and Stockton City Council, both bodies unanimously resolved to adopt the CoC as the "backbone agency" through which relevant staff should work and consult with to implement policies and funding intended to make homelessness rare, brief, and non-recurring in San Joaquin County. The collaboration in this way of the three local HHAP recipients has been a particularly auspicious development as we moved forward with HHAP Round 1, and move forward with Round 2. As part of the development of the Strategic Plan including the gaps assessment, listening sessions with the former and currently homeless were held, facilitated by local service providers Stockton Shelter for the Homeless and St. Mary's Dining Room, two organizations which are a key element of our local system serving a majority of all homeless in the region, and perhaps the two organizations which work most closely in conjunction due to being immediately adjacent to one another in Downtown Stockton. Feedback from these sessions was included in the Plan document and in the implementation guidelines.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	3900					
# of individuals expected to be served by HHAP-2	30	22	20	20	0	92
# of individuals expected to be placed into permanent housing through HHAP-2	30	22	20	20	0	92

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	0	0	0	0	0

# of individuals to be placed into permanent housing	0	0	0	0	0	0
--	---	---	---	---	---	---

Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	15001					
# of individuals to be served	80	80	80	80	80	400
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	12	10	10	10	10	52
# of individuals to be placed into permanent housing	12	10	10	10	10	52

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

As part of the development of the local strategic plan, three broad goals were identified by consensus of the community achieved through surveys, interviews, listening sessions, and similar outreach. The three goals are to establish a coordinated and engaged system of care, to increase access and reduce barriers to homeless crisis response systems, and to ensure households experiencing homelessness have access to affordable and sustainable permanent housing. Within these broader goals are more specific items highlighting strategies such as emergency shelter/navigation centers, permanent housing, etc. Associated with each of the goals are several measures of success which are used to evaluate progress in Year 1 and over the course of Years 2 through 5. For example, Measure 2.5 of the plan states that a measure of success will see, beginning in 2021, the number of people experiencing homelessness for the first time reduced by 5% each year, achieving a 20% annual reduction by 2025. While there is a clear recognition that certain strategies may require more focus than others based upon community need, and therefore some strategies may not meet these measures of success as local communities make tough choices about implementing limited resources to address homelessness, the hope is that the net results over a 5-year period yield the kind of cumulative success that demonstrates an overall reduction in key metrics such as rates of chronic homelessness, rates of return to homelessness, and connections to permanent housing from shelters.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

At the time of our HHAP-1 applications, the strategic plan was mostly developed but not yet complete. Goals for HHAP-1 were necessarily broad and addressed the multitude of possibilities for eligible activities, acknowledging that a local allocation process had not yet been determined, and that the requirement for regional collaboration inherent in HHAP would require a much more careful approach than would have been necessary if each jurisdiction was working in silos. This fact was

anticipated to be compounded by the realization that although HHAP-1 represented the largest single allocation of funds addressing homelessness this community had seen in memory, the need in San Joaquin County far outstrips the demand and difficult decisions would need to be made regarding which strategies and projects were funded and which were not. Ultimately, because of its role as the regional governing body, San Joaquin County chose to fund shelter activities based on the clear priority identified by the community in the strategic plan. This allowed the City of Stockton to fund a broader range of activities which their City Council believed would have the right impact for the City, but which also included shelter activities in addition to permanent housing, systems-building, etc. This then allowed the CoC to provide gap funding for projects funded by the other two. While it is unlikely that any of the three jurisdictions would claim that the process was perfect, and certainly the majority of project proposals did not get funded which was a difficult and regrettable, but ultimately inevitable, circumstance of the process, the consensus was that the community did exactly what it set out to do in moving forward with a joint NOFA and application process. In HHAP-2, funds will be implemented to address activities that were potentially underfunded in Round 1, with an emphasis on permanent housing to address the need for exits from the shelter system, which was the focus of HHAP-1 due to overwhelming feedback from the at-large community and local stakeholders.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

By focusing more directly on permanent housing, HHAP-2 will necessarily provide exits from shelter for communities of color in greater rates than their presence in the community at large due to the regionally disproportionate number of individuals from these communities experiencing homelessness. Conservatively, we hope to achieve a 10% increase in the number of individuals from communities of color exiting to permanent housing from shelter or other temporary housing programs as a directly attributable result of HHAP-2 implementation.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when

determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

Strategies for addressing youth homelessness are, at the community-wide level, discussed and implemented through the CoC. Youth-centric organizations and organizations which serve homeless youth in larger proportions, such as Women's Center, Lutheran Social Services, and most local shelters, all have key representatives participating in the work of the General Membership, Standing Committees, and Board of Directors of the CoC. These individuals were also integral to informing the youth-centric strategies highlighted in the strategic plan. Conservatively, we hope to achieve a 10% increase in the number of homeless youth exiting to permanent housing from transitional programs countywide.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

For HHAP-1, a joint NOFA process was employed by the three recipient jurisdictions. The decision to utilize a joint process was in part to meet the requirements for regional collaboration, but primarily to simplify the application process for local organizations seeking to apply for more than one source of HHAP funds. Because of the progress made around expanding and strengthening our CoC over the last five years, stakeholders were already committed to regional collaboration around issues of homelessness, making the idea of a joint NOFA process a logical step under the circumstances. A local NOFA was developed jointly by staff from the three jurisdictions and was widely advertised by the Collaborative Applicant of the CoC, with a six-week application period. Ultimately, 34 project applications were submitted, and then reviewed, scored, and ranked by an ad hoc review committee made up of a geographically diverse group of non-conflicted non-applicants from an intentionally broad range of sectors. Projects were then selected for funding by the governing bodies of each jurisdiction starting with those rankings, and taking into account multiple factors including the strategic plan, community priorities, and the priorities of the individual governing bodies. From NOFA release to the final funding decisions took three months for the region including the application period, which was a challenging timeline for a new funding program considering the joint process but reflects the sense of urgency we all feel to deploy these resources as quickly as possible.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? Yes

a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:

i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer
Local Project Selection Process Question 1a.i. - End Answer

ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer
Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:

i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer
The selection process occurred for Round 1 and was closed September 10, 2020. 34 applications were received through a joint process in which all three local HHAP-funded jurisdictions participated. The projects were reviewed by an ad hoc committee which used a rubric approved by all three jurisdictions to score and rank the projects. Projects not funded or partially funded in Round 1 will be selected for funding in Round 2 based on the scoring and ranking and according to the local priorities of Round 2 around supporting exits from shelter, in alignment with the strategic plan and in consultation with the other HHAP jurisdictions.

Local Project Selection Process Question 1b.i. - End Answer

ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
Applicants from throughout San Joaquin County were encouraged to apply through a County-wide engagement led by the Collaborative Applicant. Many of the applications received in the joint NOFA were from organizations that had not, or had rarely, previously applied for grant programs at this scale.

Local Project Selection Process Question 1b.i.i. - End Answer

iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and

purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

A major part of the development of the NOFA was connected to the development of the strategic plan. People with lived experience were involved in every aspect of the development of the plan, to include those aspects connected to the development of the joint NOFA. Additionally, those with lived experience were participants on the ad hoc review committee which scored and ranked the projects.

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

All project applicants submitting proposals through local NOFAs are required to describe how they will ensure equal access and non-discrimination when serving clients. Project scoring and funding recommendations are based in part upon those responses. This requirement is additionally reflected in any sub-recipient agreements ultimately executed as a result of funding awards, making all sub-recipients contractually obligated to ensure equal access and non-discrimination as a condition of funding. This is true for all three HHAP jurisdictions and across both State and Federal funding programs, going back many years.

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

The primary local forum for systemwide collaboration regarding issues of homelessness is through our CoC. Since expanding our CoC to a more robust body starting in 2018, local service providers from throughout the County meet regularly through the Board of Directors, Standing Committees, and General Membership to discuss every aspect of the management of our regional system and the individual roles of organizations and staff in that system. Additionally, activities ongoing at these organizations are communicated through this forum which keeps the larger community up-to-date on projects. The expansion of the CoC was in large part facilitated by the establishment at the County of a new

position focused on homelessness with duties including a greater level of support for the CoC. As a result, there now exists an individual that staff and leadership at non-profits and government entities can turn to to facilitate these kinds of collaborations. This individual also communicates to the broader region regarding opportunities for grant funding and collaborative efforts. This circumstance has served the local community well as we move forward in response to programs like HHAP.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
<p>Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public. Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process. Local Project Selection Assessment Response: Yes</p>

Local Project Selection Assessment Statement: The process will avoid conflict of interest.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: Yes

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

All project applicants submitting proposals through local NOFAs are required to describe how they will ensure equal access and non-discrimination when serving clients. Project scoring and funding recommendations are based in part upon those responses. This requirement is additionally reflected in any sub-recipient agreements ultimately executed as a result of funding awards, making all sub-recipients contractually obligated to ensure equal access and non-discrimination as a condition of funding. This is true for all three HHAP jurisdictions and across both State and Federal funding programs, going back many years.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate

impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

Beginning with the HHAP project funding process, grant making is centered around the development of the San Joaquin Community Response to Homelessness strategic plan. The development of that strategic plan included significant outreach to individuals experiencing homelessness and individuals with prior lived experience, as well as outreach to historically marginalized subpopulations within San Joaquin County. This experience- and person-centered approach ensured the plan reflected the expressed needs of those who are disproportionately impacted by homelessness and COVID-19. These needs are reflected in the priorities identified for funding in the HHAP funding process, and led to the prioritization of projects that directly reduce unsheltered homelessness — which disproportionately impacts Black and disabled subpopulations in San Joaquin County. These approaches to reducing unsheltered homelessness primarily included expanding emergency shelter — which in San Joaquin County is accessed disproportionately by the Black subpopulation — and expanding permanent housing capacity — which in San Joaquin County is accessed disproportionately by the Black subpopulation and the disabled subpopulation (primarily because of permanent supportive housing projects).

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

The San Joaquin Continuum of Care has recently amended its charter to make addressing racial inequity a specific focus for membership recruitment and representation on the SJCoC Board of Directors. Marginalized and underserved groups, including those with lived homeless experience, are already required to be present in the SJCoC membership and on the Board of Directors. This is part of our community's commitment to center more policy and decision-making processes around the lived experience of individuals who know what it means to be homeless and marginalized in our communities. The SJCoC also conducts explicit outreach to organizations that serve these subpopulations and that are managed by members of these subpopulations in convening scoring panels and other ranking committees that have a direct impact on funding projects that respond to local NoFAs. The Collaborative Applicant/Administrative Entity of the SJCoC now implements in its local NoFAs language that subrecipients of dollars must demonstrate plans and policies in place to address racial equity, and that they can demonstrate they provide equal access and service to underserved and marginalized populations. Efforts

to strengthen the Coordinated Entry System also include considerations of how to ensure access to communities that have historically experienced racial inequity. The SJCoC is also partnering with local government officials to conduct an in-depth survey of the unsheltered homeless to better understand, from their perspective, the barriers that exist to accessing services and shelter and to better design projects and policies to meet their self-expressed needs.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

Over the last two years, the CoC has transformed and expanded into a much more robust body than had previously existed. Today, over 400 individuals from across the entire spectrum of private sector, public sector, and not-for-profit organizations count themselves as participants in the General Membership. This expansion has enabled the CoC to reach much further into the community to communicate and facilitate the availability of funding programs and other available resources. The impacts of this expansion are evident in the responses from a far greater number of applicants to local NOFAs, including underserved and marginalized communities and non-traditional providers.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

Our CoC employs a "no wrong door" approach in connecting clients to the appropriate programs. While that means that every program is an entry to the system, it is important to note that our local 211 system, funded by a grant from San Joaquin County, stands near the center of that system and has been an incredible asset to this community in terms of the implementation of marketing and communication strategies. Additionally, robust street outreach efforts led by San Joaquin County and including participants from multiple homeless services providers have expanded the reach of marketing and communication efforts to a greater number of the unsheltered. Perhaps not surprisingly, the expanded CoC has been a key tool in communicating both directly to priority populations which more and more are choosing to participate, as well as the programs serving those populations.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the “homeless provider” community?

Racial Equity Efforts Question 7 - Begin Answer

With the recent expansion of our local CoC to a more robust and active body, many organizations that may not have fully participated, or participated at all, in the local non-profit/homeless service provider community now have easier access to a ready system for such participation through regular and frequent meetings of the General Membership and Standing Committees. The development of the strategic plan made clear the community-wide goals, strategies, and partnerships throughout the region. A Collaborative Applicant representative specifically hired by the County to facilitate this coordination is now actively seeking out the leadership of these organizations and offering guidance and assistance on ways to access new and existing State and Federal funding for homelessness. The net result is a radically improved local climate for grant accessibility than existed even just a couple of years ago, the timing of which could not be better as new State programs such as HEAP, CESH, and now HHAP came online.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

While there are multiple organizations contributing to our housing and homelessness response system, a major component of that system and perhaps the best single example is our local public housing authority, Housing Authority of the County of San Joaquin (HACSJ), acting as the region's sole VASH administrator and operating thousands of units of public housing, as well as providing thousands of clients with tenant and project based rental assistance. Additionally, they have worked to develop affordable housing projects across the CoC, both to create new housing and to expand and update existing housing. HACSJ has over the last five years become an integral member of the CoC, with their Executive Director serving as both a Board Director and the Chair of the Strategic Planning Committee. HACSJ considers homelessness a strategic priority and has worked to expand its footprint in the area of permanent and permanent supportive housing development. Their PSH project for homeless veterans, called Victory Gardens, last year acquired both VHHP and 9% tax credit awards in part by leveraging land and entitlement funds provided by the County. Additionally, the participation of HACSJ in the CoC has yielded results in terms of connecting services partners to the project, as well as creating a pipeline for veteran-centric organizations to connect their clients to this essential permanent housing. HACSJ must take steps to ensure that families and owners are fully aware of all applicable civil rights laws. As part of

the briefing process, HACSJ provides information to HCV applicant families about civil rights requirements and the opportunity to rent in a broad range of neighborhoods [24 CFR 982.301]. The Housing Assistance Payments (HAP) contract informs owners of the requirement not to discriminate against any person because of race, color, religion, sex, national origin, age, familial status, or disability in connection with the contract. If an applicant or participant believes that any family member has been discriminated against by HACSJ or an owner, HACSJ has processes in place to determine whether the applicant's or participant's assertions have merit and take any warranted corrective action. In addition, HACSJ is required to provide the applicant or participant with information about how to file a discrimination complaint [24 CFR 982.304]. This information is posted in all HACSJ lobbies as well as initial and continued eligibility information packets.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

As part of the joint local NOFA, all HHAP applicants were required to provide a narrative to: "Describe how the organization's engagement and service delivery model assures access to underserved communities who are disproportionately impacted by homelessness. In addition, explain how your organization will make services available to populations disproportionality represented among the homeless population." This prompt was designed to allow for a broad variety of answers, which inevitably lead applicants to discussing racial disparities alongside strategies to serve other underserved communities disproportionately impacted by homelessness. Reviewers scored and ranked proposals in part with this question in mind: the rubric used by reviewers included 15% of total points for successfully answering this question. All HHAP-funded projects, whether in Round 1, Round 2, or future rounds, will need to provide a narrative demonstrating how disparities are addressed as a prerequisite for allocation.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: Implemented

<p>Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: We have formal partnerships with organizations of color.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.</p> <p>Racial Equity Assessment Response: Planning to Implement</p>
<p>Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.</p> <p>Racial Equity Assessment Response: Implemented</p>
<p>Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.</p> <p>Racial Equity Assessment Response: Planning to Implement</p>

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

From before AB101 was signed into law by Governor Newsom, the three local HHAP jurisdictions have been working side-by-side to implement the funds. Key aspects of that process include the joint funding and development of a strategic plan, the development and implementation of a joint local NOFA and application process, and collaborating on the HHAP recipient application to the State. Leadership staff from the County and City are also CoC Board Directors. Dialogue between the three jurisdictions is frequent and effective. While HHAP has certainly facilitated a broader, and at times more focused, collaborative and coordinated process around fund implementation, the truth is that our community has been moving towards and operating within this paradigm since the start of the "Homelessness Task Force" in 2015, which has since folded into an expanded and re-energized Continuum of Care. We feel fortunate as a community to have organically built this foundation leading up to not only the challenges of implementing HHAP, but also in addressing COVID-19.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

Communication between regional partners is open and frequent, facilitated not only by the requirements of HHAP but also by the platform offered through the CoC and the close interpersonal relationships of the staff involved. Primarily through the development of the strategic plan which was in large part inspired by the requirements of HHAP, funding plans submitted

by the three jurisdictions represented a broad range of potential options based on community priorities identified in the course of plan development, and were intentionally in close alignment with each other. Ultimately, San Joaquin County as the HHAP partners representing the regional government body elected to fund shelter activities, most of which were implemented within the City of Stockton but also in smaller communities of the county. This allowed the City to fund desperately needed shelter at their discretion but also to allow greater ability to fund other eligible activities that may have been a lesser, but no less needed, priority. In turn, the CoC integrated their portion of funding to augment the County and City allocations. Staff hope this will remain a model for the foreseeable future.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

Perhaps the greatest success to come out of our regional coordination efforts was the joint local NOFA and application. While the process of bringing together policy and procedure under a single process for three disparate jurisdictions with individual governing bodies was not without its challenges, ultimately the community was able to successfully complete this NOFA and those bodies made funding decisions based in large part on this joint process. While it should not be characterized as a barrier since it did not stop us from moving forward, perhaps the greatest challenge was as referenced earlier the difficulties in moving forward as a single voice in light of the fact that the leadership structure of two of the three jurisdictions is made up of elected officials with a variety of goals and agendas for addressing homelessness which may or may not be in alignment. Additionally, these individuals often do not necessarily have a background in grant funding or social services which can add complexity to the process. While typically City and County staff are enabled to act more or less without the need for direct consultation with elected officials, at least locally in the case of HHAP the regional coordination requirement coupled with a dollar-amount considerably higher than previous grant programs made it necessary to directly involve elected officials in the final funding allocations. While we acknowledge that the State provided a ready-made solution to this problem in the ability to redirect funds to another HHAP-funded jurisdiction, this option was never realistically feasible locally. Again, while this did not stop us from

moving forward, it did in some aspects increase contention in a process that can often seem inherently contentious.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

Funds will be prioritized towards permanent housing which will support additional exits from shelter expansions funded in round 1. Projects not funded or partially funded in Round 1 will be selected for funding in Round 2 based on the scoring and ranking and according to the local priorities of Round 2 around supporting exits from shelter, in alignment with the strategic plan and in consultation with the other HHAP jurisdictions.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

We are fortunate to have a robust Continuum of Care which acts as an effective forum to facilitate conversations about service priorities and the deployment of resources for the homeless. This allows our region to work in tandem and come around a table each time a new source of funding such as HHAP becomes available to discuss need in terms of the conditions on the ground as they exist in that moment. Notably, because these conversations are happening through the Continuum of Care Committees, Board of Directors, and General Membership, of which the City of Stockton and San Joaquin County are fully represented members, the discussions are structured, transparent, and public in a way that encourages to the greatest extent possible the participation of all stakeholders region-wide, including the currently and formerly homeless. This means that we do not have a standing process for pre-determining share of regional need, but rather a process which allows us to determine regional need source by source, and project by project. For HHAP-1, San Joaquin County elected to use funds primarily to fund emergency shelter activities, allowing the City of Stockton to focus more broadly on remaining activities which support exits from shelter while also supporting existing projects. This in turn allowed the CoC to come alongside both jurisdictions to fill to the greatest extent possible gaps in funding left over. Because all three jurisdictions collaborated closely on the local NOFA to determine projects for HHAP funding, we were necessarily in constant contact while working together in a single joint process. This was facilitated

further because San Joaquin County acts as the Collaborative Applicant for the CoC and engaged in this work on behalf of the CoC. In short, we believe that close communication and collaboration is the key to effectively determining regional need while creating room for flexibility in that process to make it much more efficacious. This process will be repeated for HHAP-2. Indeed, the City, County, and CoC closely collaborated on the response to request for amendment to the HHAP-2 application and will continue to work together to ensure funds are implemented according to our shared consensus on the highest and best use. Currently there are 727 shelter beds within San Joaquin County. The vacancy rate in the summer is 13.5%; in the winter months it is 10.3%. Percentage of exits from emergency shelter to permanent housing is 5.04%. In utilizing HHAP funds, our region hopes to serve approximately 1,000 unduplicated individuals experiencing homelessness. While the current capacity in our affordable and permanent supportive housing systems are extremely impacted, as they are Statewide, using HHAP funds we hope to expand permanent housing options for individuals experiencing homelessness to allow for a 10% rate of successful placements to permanent housing. The 2019 Point in Time Count included 401 volunteers from 91 different organizations across San Joaquin County, including all active members of the CoC, huge numbers of County and City of Stockton staff, and the entire Stockton City Council. Considering that there were just 35 volunteers for the 2017 count, our CoC is confident that the homeless figures determined during the 2019 count are as accurate as reasonably possible for a region of the size, scope and geographic complexity of San Joaquin County. Discussions regarding the "share" of regional need to address homelessness has in large part been informed by the concentrations of unsheltered homeless around the CoC, but also by the fact that just two cities of the County have operating emergency shelters. Discussions regarding the specific solutions to be implemented based upon regional need are ongoing, and have been driven in large part by the need to coordinate around funding sources such as HEAP, CESH, PLHA and HHAP, as well as federal sources like CDBG, HOME and ESG. Other discussions include possibilities for inter-agency coordination with San Joaquin County Behavioral Health Services to augment homeless projects within the City with services for those diagnosed with mental illness and/or substance use disorder. Our community has recognized and embraced the need for regional collaboration, and the CoC has been at the center of the effort to promote community-wide strategy and planning efforts around solutions to homelessness. The CoC includes representatives from the County and all seven incorporated cities, every non-profit homeless services agency, law enforcement, health care, and many others. Beginning with the broad County-wide efforts to engage as many local voices as possible in the planning and implementation of HEAP, the CoC has taken the lead on

developing priorities for funding and determining needs and gaps in solutions to homelessness. As of the end of 2020, meetings of the full CoC membership include over 100 participants, even when conducted remotely.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

Our regional strategic plan was built from the ground up with the implementation of HHAP funds in mind. The three HHAP jurisdictions remain committed to the strategies identified therein. Additionally, the CoC has been successful in getting the other three large cities of San Joaquin County to officially adopt the plan despite not being direct HHAP recipients, providing clear guidance to the staff of those agencies and bringing us as a region more fully together on the right strategies for this community.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

Communication between regional partners is open and frequent, facilitated not only by the requirements of HHAP but also by the platform offered through the CoC and the close interpersonal relationships of the staff involved. Primarily through the development of the strategic plan which was in large part inspired by the requirements of HHAP, funding plans submitted by the three jurisdictions represented a broad range of potential options based on community priorities identified in the course of plan development, and were intentionally in close alignment with each other.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

While our region does not consistently have high rates of homelessness for unaccompanied youth as compared to our more urban neighboring communities, rates of youth homelessness in general is of concern, hovering around 40% of total population. Most of the strategies highlighted in the strategic plan connect either directly or indirectly to youth homelessness: the word "youth" is mentioned 26 times, and a section devoted to increasing affordable housing stock discusses youth engagement. One significant

program being supported with HHAP funds is Project HOPE, a CoC-funded project for transitional aged foster youth which expanded by 34 units through HHAP. Many local projects like Project HOPE stand ready to quickly expand with the addition of resources which is a key component of how we are implementing HHAP for youth.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

Youth specific organizations and those agencies which serve large numbers of youth, including most of our local shelters, are active participants on the CoC Board and Committees and had a strong voice in the development of the strategic plan and our local response to HHAP. The sole organization providing youth-centered services through CoC funds has a representative which serves as a Board Director and recently accepted the Chairship of our System Performance and Evaluation Committee, as standing committee with important responsibilities related to the effective implementation of CoC and other funding sources.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: Yes

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00047

CoC / Large City / County Name:

CoC / Large City / County Name Response: **San Joaquin**

Administrative Entity Name:

Administrative Entity Name Response: **San Joaquin County**

Receiving Redirected Funds?

Receiving Redirected Funds? Response: **No**

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination	\$214,361.72						\$214,361.72
Services Coordination: Youth Set-Aside	\$214,361.72						\$214,361.72
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing	\$1,006,354.42						\$1,006,354.42
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)	\$15,313.66	\$15,313.64	\$15,313.64	\$15,313.64	\$15,313.64	\$15,313.64	\$91,881.86

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$1,312,598.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$214,361.72

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00047

Intervention Type:

Intervention Type Response: Permanent Supportive / Service-Enriched Housing (Capital)

Total Funds Requested:

Total Funds Requested Response: \$719,253.70

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response: \$719,253.70

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

These funds will serve two projects. One, called Sonora Square, is developed by our local PHA and combines a previously awarded allocation of \$2,141,364 in funds from the No Place Like Home program to create 37 units of PSH for single adults with a diagnosed mental illness. Funds will be used to contribute to costs of construction. Another project applied for directly by the City of Lodi will combine a previously allocated HEAP grant with HHAP funds to construct five units of PSH for single adults using a small-footprint manufactured product which can be referred to as "tiny homes".

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

With recent allocations of HHAP-1 expanding local shelter capacity, HHAP-2 is being used to fund projects not awarded in round 1 which address the need for permanent supportive housing. HHAP-2 funds will create 42 new units of PSH in San Joaquin County. Our strategic plan calls for an additional 200 units of PSH to be added by 2025, as well as at least 1 new pilot project which aims to create "non-conventional" housing options such as shared or modular housing. These two projects will make a significant stride towards meeting both of these goals, and will contribute immensely to the broader regional goals.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults without children

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Beginning with the HHAP project funding process, grant making is centered around the development of the San Joaquin Community Response to Homelessness strategic plan. The development of that strategic plan included significant outreach to individuals experiencing homelessness and individuals with prior lived experience, as well as outreach to historically marginalized subpopulations within San Joaquin County. This experience- and person-centered approach ensured the plan reflected the expressed needs of those who are disproportionately impacted by homelessness and COVID-19. These needs are reflected in the priorities identified for funding in the HHAP funding process, and led to the prioritization of projects that directly reduce unsheltered homelessness — which disproportionately impacts Black and disabled subpopulations in San Joaquin County. These approaches to reducing unsheltered homelessness primarily included expanding emergency shelter — which in San Joaquin County is accessed disproportionately by the Black subpopulation — and expanding permanent housing capacity — which in San Joaquin County is accessed disproportionately by the Black subpopulation and the disabled subpopulation (primarily because of permanent supportive housing projects).

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

All HHAP funded projects in Rounds 1 and 2 will be required to submit quarterly project performance reports per the statutory requirements of the program.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

N/A

Funding Plan – Question 7 – Response Ends

11. HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00047

Intervention Type:

Intervention Type Response: Permanent Supportive / Service-Enriched Housing (Operations)

Total Funds Requested:

Total Funds Requested Response: \$287,100.72

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response: \$287,100.72

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Two projects will be funded under this intervention sub-type:
Stockton Self-Help Housing will secure a 4 - 6 bedroom single family home in Stockton to expand an existed shared housing program to provide transitional housing with an indefinite length of stay to chronically homeless individuals.

Central Valley Low Income Housing will used HHAP-2 funds for operations at Town Center Studios, a 40-unit PSH project funded largely through Project Homekey and serving primarily those exiting Project Roomkey

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

In addition to contributing towards the regional goal of 200 new units of PSH by 2025, these projects also help to meet the regional goal of piloting non-conventional housing options through the creation of shared housing and the conversion of a motel to PSH.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Beginning with the HHAP project funding process, grant making is centered around the development of the San Joaquin Community Response to Homelessness strategic plan. The development of that strategic plan included significant outreach to individuals experiencing homelessness and individuals with prior lived experience, as well as outreach to historically marginalized subpopulations within San Joaquin County. This experience- and person-centered approach ensured the plan reflected the expressed needs of those who are disproportionately impacted by homelessness and COVID-19. These needs are reflected in the priorities identified for funding in the HHAP funding process, and led to the prioritization of projects that directly reduce unsheltered homelessness — which disproportionately impacts Black and disabled subpopulations in San Joaquin County. These approaches to reducing unsheltered homelessness primarily included expanding emergency shelter — which in San Joaquin County is accessed disproportionately by the Black subpopulation — and expanding permanent housing capacity — which in San Joaquin County is accessed disproportionately by the Black subpopulation and the disabled subpopulation (primarily because of permanent supportive housing projects).

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

All HHAP funded projects in Rounds 1 and 2 will be required to submit quarterly project performance reports per the statutory requirements of the program.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

All youth being served by the abovementioned programs will be accompanied by adults. Central Valley Housing has decades of experiencing providing services to all ages of the homeless of San Joaquin County and will work with families to ensure access and improve outcomes for children. Our primary provider of services to homeless youth, Women's Center Youth and Family Services, is a key partner in the CoC and, although not a local HHAP applicant, has made staff available for consultation from other organizations on an as-needed basis. Additionally, Family Resource and Referral Center will support all HHAP programs including those serving homeless youth through 211 and other coordination services.

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00047

Intervention Type:

Intervention Type Response: Services

Total Funds Requested:

Total Funds Requested Response: \$214,361.72

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response: \$214,361.72

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funds will be used to provide outreach and coordinated supportive services to up to 52 foster youth ages 12-18 years old who are identified as Commercially Sexually Exploited Children (CSEC) or who are at risk of being trafficked. Services include screenings and assessments, one-on-one peer counseling, and direct counseling and services related to CSEC.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

San Joaquin County has a unique combination of factors that contribute to the prevalence of human trafficking (HT) in its communities: the geographic location, the high number of runaway and homeless youth, and high levels of gang activity. Several major north/south (I-5, CA-99) and east/west highways (I-205, CA-4, CA-12) crisscross San Joaquin County, making it easy for minors to be trafficked through Stockton to other cities in the Central Valley, as well as to the Bay Area. According to the Stockton Police Department (SPD), there are more than 57 gangs in the city with an estimated 700 juvenile members. According to the SPD Vice Unit, many local gang members have stopped selling narcotics in favor of trafficking teenage girls. In 2019, SPD's Missing Persons unit recorded 8 juvenile missing persons related to prostitution or human trafficking. Given these statistics, we know that many the youth CHS is currently serving are victims of trafficking. This program will address this issue locally for a specific population that is not otherwise being served in this way.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

Beginning with the HHAP project funding process, grant making is centered around the development of the San Joaquin Community Response to Homelessness strategic plan. The development of that strategic plan included significant outreach to individuals experiencing homelessness and individuals with prior lived experience, as well as outreach to historically marginalized subpopulations within San Joaquin County. This experience- and person-centered approach ensured the plan reflected the expressed needs of those who are disproportionately impacted by homelessness and COVID-19. These needs are reflected in the priorities identified for funding in the HHAP funding process, and led to the prioritization of projects that directly reduce unsheltered homelessness — which disproportionately impacts Black and disabled subpopulations in San Joaquin County. These approaches to reducing unsheltered homelessness primarily included expanding emergency shelter — which in San Joaquin County is accessed disproportionately by the Black subpopulation — and expanding permanent housing capacity — which in San Joaquin County is accessed disproportionately by the Black subpopulation and the disabled subpopulation (primarily because of permanent supportive housing projects).

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

All HHAP funded projects in Rounds 1 and 2 will be required to submit quarterly project performance reports per the statutory requirements of the program.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

This project is part of the core competencies of the organization (CHOS) providing these services for youth with significant traumatic backgrounds of neglect, abuse, mental, social, and behavioral issues. In particular, CHOS has extensive experience in serving the CSEC population. Their Executive Director moved to CHOS three years ago after spending the previous nearly 20 years as the Executive Director of our region's primary DV and youth homeless services provider, Women's Center Youth and Family Services.

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00047

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00047

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00047

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00047

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name: County of San Joaquin (enter drop down)

Part 1: Summary of Investment Plan

- Consistent with the local strategic plan completed in June 2020, and in consultation with not just the HHAP funded jurisdictions but also the other communities within the region, the funds listed below effectively illustrate the strategies we are actively engaged in as a community to address homelessness. Of particular focus within our region is the problem of unsheltered homelessness and chronic homelessness: while renewable programs such as ESG and CoC have prescribed uses and funding limits, the more flexible one-time resources provided through
-
-
-

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	HHAP (via HCFC)	Funding Source:	HCV (via HUD)	Funding Source:	HEAP (via HCFC)	Funding Source:	Other
If Other, List:	County	If Other, List:	PHA	If Other, List:	CoC	If Other, List:	CARES Act Funding-City
Funding Amount:	\$2,440,612.00	Funding Amount:	\$41,173,982.00	Funding Amount:	\$5,200,000.00	Funding Amount:	\$4,889,750.00
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	92.00	Number Assisted:	4797	Number Assisted:	15.00	Number Assisted:	1280
Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	12.31.2021	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	12/30/2020
Funded Activity:	Other	Funded Activity:		Funded Activity:	Capital	Funded Activity:	
If Other, list:		If Other, list:	Permanent	If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	44561	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	HHAP (via HCFC)	Funding Source:	Local General Fund	Funding Source:	CoC (via HUD)	Funding Source:	ESG-CV (via HUD)
If Other, List:	City	If Other, List:	County	If Other, List:		If Other, List:	
Funding Amount:	\$2,391,663.00	Funding Amount:	\$5,000,000.00	Funding Amount:	\$3,239,442	Funding Amount:	\$3,000,000.00
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Bed	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	250.00	Number Assisted:	1000.00	Number Assisted:	411	Number Assisted:	funding not yet received
Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	1/31/2021	Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	
Funded Activity:	Other	Funded Activity:	Short Term	Funded Activity:	Operations	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	ESG CV2 County '21
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	HEAP (via HCFC)	Funding Source:	VASH (via HUD)	Funding Source:	CDBG (via HUD)	Funding Source:	ESG-CV (via HUD)
If Other, List:	CoC	If Other, List:	PHA	If Other, List:		If Other, List:	
Funding Amount:	\$1,590,945.00	Funding Amount:	\$2,223,069.00	Funding Amount:	\$2,761,234.00	Funding Amount:	\$818,545.00
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Individual	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	40.00	Number Assisted:	259.00	Number Assisted:	funding not yet received	Number Assisted:	funding not yet received
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	TBD	Deadline for Expenditure:	TBD
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Other	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:	SJ County '21	If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	SJ County '21
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:	HHAP (via HCFC)	Funding Source:	CoC (via HUD)	Funding Source:	NPLH (via HCD)	Funding Source:	CDBG (via HUD)
If Other, List:	CoC	If Other, List:		If Other, List:	County	If Other, List:	
Funding Amount:	\$1,301,718.00	Funding Amount:	\$1,940,047	Funding Amount:	\$2,141,364.00	Funding Amount:	\$475,000.00
Unit of Measure:	Individual	Unit of Measure:	Bed	Unit of Measure:	Unit	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	259.00	Number Assisted:	365	Number Assisted:	37.00	Number Assisted:	has not started
Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	8/15/2023	Deadline for Expenditure:	TBD
Funded Activity:	Capital	Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #6	
Funding Source:	CalWORKS HSP (via CDSS)	Funding Source:	HHAP (via HCFC)	Funding Source:	CDBG-CV (via HUD)	Funding Source:	ESG (via HUD)
If Other, List:	County	If Other, List:	City	If Other, List:		If Other, List:	
Funding Amount:	\$1,293,333.00	Funding Amount:	\$1,717,247.00	Funding Amount:	\$1,753,673.00	Funding Amount:	\$237,378.00
Unit of Measure:	Household	Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Individual

If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	63.00	Number Assisted:	1017.00	Number Assisted:	funding not yet received	Number Assisted:	funding not yet received
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	TBD	Deadline for Expenditure:	TBD
Funded Activity:	Services	Funded Activity:	Short Term	Funded Activity:	Other	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:	SJ County '21	If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	SJ County '21
Funding Source: Use and Priority #6		Funding Source: Use and Priority #6		Funding Source: Use and Priority #6		Funding Source: Use and Priority #7	
Funding Source:	CDBG (via HUD)	Funding Source:	HHAP (via HCFC)	Funding Source:	CD&G-CV (via HUD)	Funding Source:	ESG (via HUD)
If Other, List:	County	If Other, List:	County	If Other, List:	County	If Other, List:	County
Funding Amount:	\$ 403,830.00	Funding Amount:	\$ 1,041,052.00	Funding Amount:	\$ 1,624,591.00	Funding Amount:	\$ 227,808.00
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	has not started	Number Assisted:	1573.00	Number Assisted:	funding not yet received	Number Assisted:	2821.00
Deadline for Expenditure:		Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:		Deadline for Expenditure:	6/30/2020
Funded Activity:	Other	Funded Activity:	Short Term	Funded Activity:	Other	Funded Activity:	
If Other, list:	kitchen remodel	If Other, list:		If Other, list:	SJ County '21	If Other, list:	
Narrative Description (Optional):	gospel center rescue mission	Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #7		Funding Source: Use and Priority #7		Funding Source: Use and Priority #7		Funding Source: Use and Priority #8	
Funding Source:	Local General Fund	Funding Source:	FUP (via HUD)	Funding Source:	HOME (via HUD)	Funding Source:	CDBG (via HUD)
If Other, List:	City	If Other, List:	PHA	If Other, List:		If Other, List:	County
Funding Amount:	\$ 200,000.00	Funding Amount:	\$ 635,163.00	Funding Amount:	\$ 684,303.00	Funding Amount:	\$ 75,000.00
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	100	Number Assisted:	74	Number Assisted:	13	Number Assisted:	470.00
Deadline for Expenditure:	6/30/2020	Deadline for Expenditure:	12/31/2021	Deadline for Expenditure:	6/30/2020	Deadline for Expenditure:	6/30/2020
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Capital	Funded Activity:	Other
If Other, list:		If Other, list:		If Other, list:		If Other, list:	stockton shelter
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #8		Funding Source: Use and Priority #8		Funding Source: Use and Priority #8		Funding Source: Use and Priority #9	
Funding Source:	CDBG (via HUD)	Funding Source:	HHAP (via HCFC)	Funding Source:	HHAP (via HCFC)	Funding Source:	ESG (via HUD)
If Other, List:	City	If Other, List:	County	If Other, List:	City	If Other, List:	City
Funding Amount:	\$ 198,932.00	Funding Amount:	\$ 229,705.00	Funding Amount:	\$ 480,845.00	Funding Amount:	\$ 25,385.00
Unit of Measure:	Bed	Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	Beds provided per night
Number Assisted:	388/night 141,845/year	Number Assisted:	36.00	Number Assisted:	70.00	Number Assisted:	28.00
Deadline for Expenditure:	6/30/2020	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/2020
Funded Activity:	Capital	Funded Activity:	Short Term	Funded Activity:	Other	Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:	Housing, Shelter	If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #9		Funding Source: Use and Priority #9		Funding Source: Use and Priority #9		Funding Source: Use and Priority #10	
Funding Source:	ESG (via HUD)	Funding Source:	ESG (via HUD)	Funding Source:	HHAP (via HCFC)	Funding Source:	
If Other, List:	City	If Other, List:	City	If Other, List:	CoC	If Other, List:	
Funding Amount:	\$ 188,468.00	Funding Amount:	\$ 104,421.00	Funding Amount:	\$ 238,795.00	Funding Amount:	
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:	Individual	Unit of Measure:	
If Other, List:	emergency shelter	If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	388/night 141,845/year	Number Assisted:	55	Number Assisted:	20.00	Number Assisted:	
Deadline for Expenditure:	6/30/2020	Deadline for Expenditure:	6/30/2020	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Operations	Funded Activity:	
If Other, list:		If Other, list:	Rapid Re Housing	If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #10		Funding Source: Use and Priority #10		Funding Source: Use and Priority #10		Funding Source: Use and Priority #11	
Funding Source:		Funding Source:	Other	Funding Source:	CDBG (via HUD)	Funding Source:	
If Other, List:		If Other, List:	COVID 19 Funding-City	If Other, List:	City	If Other, List:	
Funding Amount:		Funding Amount:	\$ 100,000.00	Funding Amount:	\$ 106,343.00	Funding Amount:	
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:	13	Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	9/30/2020	Deadline for Expenditure:	6/30/2020	Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Short Term	Funded Activity:	Capital	Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #11		Funding Source: Use and Priority #11		Funding Source: Use and Priority #11			
Funding Source:		Funding Source:	ESG (via HUD)	Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	\$ 68,119.00	Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	18.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	6/30/2020	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Permanent	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	

Narrative Description (Optional):

Narrative Description (Optional):

Narrative Description (Optional):

Continuum of Care 2019 Outcomes by Race and Ethnicity

Applicant Name: San Joaquin County CoC Name, if different: CA-511

Using data from your HMIS, please insert outcomes here (using the period from Jan 1 2019- Dec 31 2019):

	Experiencing Homelessness		Accessing Emergency Shelters		Exiting to Permanent Housing		Length of Time Homeless		Accessing Permanent Supportive Housing		Length of Time to get housing (# of days to exit homelessness)		Accessing Coordinated Entry		Returns to Homelessness		Other Measure:		
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%	
Total	10685	100%	8723	100%	502	100%	123	100%	788	100%	42	100%	14626	100%	385	100%			#####
White	5881	55%	4472	51%	243	48%	150	122%	369	47%	37	88%	7858	54%	228	59%			#####
Black	3505	33%	3164	36%	145	29%	118	96%	325	41%	43	102%	4853	33%	129	34%			#####
Native American/Alaskan	122	1%	86	1%	4	1%	110	89%	17	2%	27	64%	185	1%	7	2%			#####
Asian/Pacific Islander	349	3%	281	3%	18	4%	79	64%	31	4%	27	64%	510	3%	9	2%			#####
Other/Multi-Racial	672	6%	600	7%	48	10%	126	102%	36	5%	18	43%	831	6%	12	3%			#####
Ethnicity	10685		8723		502	100%	123	100%	788	100%	42	100%	14626	100%		0%			#####
Hispanic	3645	34%	3089	35%	200	40%	103	84%	167	21%	24	57%	4793	33%	109	28%			#####
Non-Hispanic	6932	65%	5557	64%	302	60%	136	111%	621	79%	46	110%	9524	65%	276	72%			#####