Homeless Housing, Assistance and Prevention (HHAP) Grant Program

<u>Submission ID NOFA-HHAP00092</u>

Applicant Information

<u>Eligible Applicant Name:</u>
Eligible Applicant Name Response: Shasta

<u>Eligible Applicant Type:</u>
Eligible Applicant Type Response: County

<u>COC Number:</u>
COC Number Response: 516

<u>Eligible Applicant Email:</u>
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<u>Eligible Applicant Phone:</u>
Eligible Applicant Phone Response: (530) 225-5160

<u>Administrative Entity Name and Address:</u>
Administrative Entity Name and Address Response:
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<u>Is This a Government Entity?</u>
Is This a Government Entity Response: Yes

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Applicant Redirections?

Applicant Redirections Response:
Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing HUD's seven system-level performance measures that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:

    a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

        Homelessness Response System Gaps Question 1a - Begin Answer
        Shasta County utilizes the Housing Management Information System (HMIS) to regularly collect and analyze local homeless data. Recent HMIS Annual Performance Reports for Emergency Shelter, Transitional Housing, Rapid Rehousing, and Permanent Supportive Housing data was compared with local 2020 Point-in-Time count data. A team also analyzed local resources and support systems currently offered in our region.
        Homelessness Response System Gaps Question 1a - End Answer

    b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

        Homelessness Response System Gaps Question 1b - Begin Answer
        The NorCal CoC Executive Board consists of a voting member from

each County in our seven-county continuum. In addition, each County has their own Advisory Boards with voting members of their communities. Some board members and committee members have lived experience of homelessness and help provide education and context to the North State.
Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer
Unfortunately, at this time Shasta County does not have significant partnerships with organizations that have historically served communities of color. We would appreciate technical assistance in this area to grow our membership and collaboration with new partners.
Homelessness Response System Gaps Question 1c - End Answer

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer
Data is consistently gathered in HMIS on special populations in Shasta County. During the 2020 PIT count data was also collected on special populations. This data was analyzed when completing the gaps assessment.
Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer
Our county does not feel that we have enough information at this time to make a thorough assessment of ethnic or racial disparities in the delivery of homeless services. We would appreciate technical assistance in this area.
Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer
Gaps assessments are generally conducted every two years along with community needs assessments to determine unserved or underserved populations.
Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer
Findings from gaps assessments and community needs assessments are utilized in our strategic planning process as well as when funding decisions are made.
Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer
Shasta Community Action Agency will be monitoring performance every quarter to track and analyze if objectives are being met. The plan will be adjusted one to two times per year as needed based upon findings.
Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:

a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer
The gaps assessment was completed on December 30, 2020. Shasta County has many housing programs throughout the county within multiple agencies. These agencies will collaborate together to find the right program to meet the needs of the individual/family, if they cannot be met by the programs they administer. There are referral

based programs, emergency, permanent supportive, rapid re-housing, waitlist, and some programs are for specific demographic needs (i.e.   The current number of people experiencing homelessness in the community are 816, the break down of demographics are below:

Demographics

Male	413	
Female	250	
Transgender	2	
Gender Non-Conforming	1	
Did not respond	150	

Chronically Homeless	220	27%
Veteran	59	7.20%
DV Survivor	74	9.10%
Previously in Foster Care	151	18.50%
Felony Conviction	174	21.30%
Families	42	5.10%
Youth (18-24)	63	7.70%
Children (<18)	59	7.20%

Median Gross Income	$3,718/mo
Median Rent	$926/mo
Rent Overburdened	55.94%

Homelessness Response System Gaps Question 2a - End Answer

b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer
Males, individuals with felony convictions and those who were previously in foster care are among the most likely to experience homelessness in Shasta County.
Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer
The vast majority of the individuals in Shasta County who are experiencing homelessness are White.
Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
Shasta Couny is seeing semi-high rates of individuals leaving transitional housing and permanent supportive housing and returning to homelessness.
Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer
Currently we are seeing a lack of affordable housing, youth beds, emergency shelter beds, rental subsidy programs, permanent supportive housing beds and transitional housing beds.
Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	816	554	262
Rental Assistance	816	0	816
Supportive Housing (Permanent)	220	36	184
Outreach	816	554	262
Prevention/Diversion	816	554	262

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a **Homelessness Response Local Investment Plan (Appendix A)** that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: $500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the **Homelessness Response Local Investment Plan** document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

   Regional Resources Planning Question 1 - Begin Answer
   Shasta County Advisory Committee meets monthly and reviews all homeless funding that enters this jurisdiction. Members are comprised of community members who represent all populations and provide feedback, direction and guidance on coordination of efforts to address homelessness in our community.
   Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 **Application Guidance** document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Funding Plan Template (Appendix B)** and **Expenditure Plan Template (Appendix C)**, provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (**NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)

2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer
Funding will be prioritized towards local Project Roomkey permanent housing pathways. Outreach will be done to participants in the Project Roomkey program and the coordinated entry system will be utilized to avoid duplication of services.
HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

   HHAP-2 Funding Plans Question 3 - Begin Answer
   A full-time Program Manager will be overseeing program goals and fiscal tracking. The Program Manager will be working with the Social Worker daily to manage their caseloads and monitor progress. The Program Manager will work with the Staff Services Analysts to report on required measurable goals and expenses regularly.
   HHAP-2 Funding Plans Question 3 - End Answer

   Descriptions should include but are not limited to:

   a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.
   HHAP-2 Funding Plans Question 3a - Begin Answer
   0.75 FTE
   HHAP-2 Funding Plans Question 3a - End Answer

   b. Existing staff positions that will be leveraged to fulfill this need.
   HHAP-2 Funding Plans Question 3b - Begin Answer
   Program Manager, Executive Director, Housing Navigator, two Staff Services Analysts.
   HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer
Youth can access services through all access points in Shasta County. The Social Worker will actively collaborate with community partners through the coordinated entry system to serve youth experiencing homelessness. The Social Workers will also be working with families with children who are homeless. Other funding will be leveraged in order to assist individuals in stabilization such as entering drug treatment or receiving mental health services.
HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer
Shasta County is part of the NorCal CoC which has members from the public who have lived experience being homeless. These individuals take part in all decision making and will receive updates regarding this funding and project outcomes.
HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals
HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	220					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	816					
# of individuals to be served	0	0	0	0	0	0

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	816					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need *equity* this intervention	816					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	816					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	5	10	12	12	12	51
# of individuals to be placed into permanent housing	2	6	8	8	8	32

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

   HHAP-2 Goal Question 1 - Begin Answer
   The recent fires in our are have exacerbated the lack of Affordable housing in and around Shasta County. We are working with community partners and leveraging funding to create housing options for individuals and families who cannot find safe stable housing at this time.
   HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

   HHAP-2 Goal Question 1 - Begin Answer
   We are seeing the same needs and are focusing on similar goals that were identified in HHAP Round 1.
   HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

   HHAP-2 Goal Question 1 - Begin Answer
   Our data shows potential racial disparities in access to and delivery of homelessness services. By January 31, 2022, Shasta County will: 1) work closely with HCFC to clearly define any disparities and identify specific interventions needed to reduce these disparities and 2) establish new measurable, outcomes-focused numeric goals to reduce the identified disparities and will provide those to HCFC by this date.
   HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

   HHAP-2 Goal Question 1 - Begin Answer

Shasta County sees a high number of foster youth entering homelessness. This funding will assist a Social Worker in working with community partners to identify these youth as soon as possible and provide the support necessary to gain and maintain stable housing. The Social Worker is trained in communicating with young people and issues that cause homelessness in youth. The Social Worker will have at least one youth individual on their caseload at all times.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

   Local Project Selection Process Question 1 - Begin Answer
   HHAP2 funds will be utilized to fund 0.75 FTE Social Worker to engage with individuals who need housing. The Social Worker will work with individuals who specifically require additional support to stay housed. A local project selection process will not be utilized, as this project will not be implemented by a subcontracted agency.
   Local Project Selection Process Question 1 - End Answer

   Will subcontractors be utilized? No

   a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
      i. Description of why this is the best funding plan for the community; and

         Local Project Selection Process Question 1a.i. - Begin Answer
         This decision was made after careful consideration of Shasta County's data that shows a high number of individuals returning to homelessness from permanent housing. Program staff is currently developing a Housing Navigation program to connect individuals and families who are in need of housing with existing housing resources in the community. Through the HHAP 2 funding, Social Work staff that is currently engaged in the Family Self-Sufficiency HCV program will be leveraged to provide service coordination for transitional-aged foster youth, previously homeless

==individuals/households, or individuals/households at-risk of homelessness to be stabilized in permanent housing once the Housing Navigation staff has successfully connected with the participant with the appropriate housing placement or service. The Social Worker will identify the other educational of financial resources that the participant needs in order to help the individual/family remain housed and achieve personal stability.==

Local Project Selection Process Question 1a.i. - End Answer

    ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer
==Social Workers will be utilizing a Housing First approach, as well as the VI-SPDAT tool to understand the complex and unique needs of each individual needing housing.==
Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
    i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer
Local Project Selection Process Question 1b.i. - End Answer

    ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i. - End Answer

    iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer
Local Project Selection Process Question 1b.i.i.i. - End Answer

    iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer
Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer
Program staff will be working within the coordinated entry system to avoid duplication of services. These Social Workers will be working alongside a Housing Navigator and other local Housing Program staff to understand the best housing options to meet each individual participant's needs and desires.
Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.   Local Project Selection Assessment Response: No

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process. Local Project Selection Assessment Response: <mark>No</mark>
Local Project Selection Assessment Statement: The process will avoid conflict of interest. Local Project Selection Assessment Response: <mark>No</mark>
Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach. Local Project Selection Assessment Response: <mark>No</mark>
Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation. Local Project Selection Assessment Response: <mark>No</mark>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Racial Demographic Data Worksheet** (**Appendix D**), please provide the Continuum of Care Outcomes by Race and Ethnicity.

2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

   Racial Equity Efforts Question 2 - Begin Answer
   All projects within the NorCal CoC utilize a Housing First method with low barriers for all individuals experiencing homelessness or who are at-risk of homelessness.
   Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

   Racial Equity Efforts Question 3 - Begin Answer

Data is always used when determining gaps in services and funding allocations. Unfortunately, we do not have adequate data at this time to make thorough assessments and determinations of disproportionate impacts that homelessness and COVID-19 are having on communities of color. Technical assistance would be appreciated in this area.
Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer
The membership of the Shasta Advisory Committee is diverse and reflects the populations being served in our community.
Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer
We regularly analyze data and conduct community needs assessments to better understand where the underserved or unserved populations may be in our area, however we would appreciate technical assistance on this subject.
Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer
We utilize social media, print media, radio, online and television advertisements. We also partner with community organizations to post our flyers. In the future we will collaborating with new partners to mail out our brochures with their materials in the mail.
Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer
We continuously work with community partners including community health advocates to reach smaller organizations who have historically served

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer
==We are continuously accepting new mebmers to the Shasta Advisory Board as well as the Community Action Board that oversees all programming and budgets. These members represent the diverse populations of Shasta County and bring a wealth of information and experience to their committees. We would appreciate technical assistance to learn how to approach new organizations we may no be aware of.==
Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer
==We will be using data and information from our Advisory Committee to provide outreach regarding this program. The Program Manager will regularly evaluate data and bring findings to the leadership team as well as the Advisory Board and Community Action Partnership Board for review.==
Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for. Racial Equity Assessment Response: ==Implemented==
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS. Racial Equity Assessment Response: ==Implemented==
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English. Racial Equity Assessment Response: ==Implemented==
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity. Racial Equity Assessment Response: ==Implemented==
Racial Equity Assessment Statement: We have formal partnerships with organizations of color. Racial Equity Assessment Response: ==Planning to Implement==
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.

Racial Equity Assessment Response: <mark>Planning to Implement</mark>

Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes. Racial Equity Assessment Response: <mark>Implemented</mark>

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

   Regional Collaboration and Partnerships Question 1 - Begin Answer
   Seven counties are represented at the NorCal CoC and all seven counties have multiple agencies represented. This has facilitated ongoing discussion regarding regional needs to address homelessness and resources available. In addition to the NorCal CoC Executive Committee there is a HMIS/Coordinated Entry Committee that meets regularly to analyze CoC-wide data and trends. Each County also has their own Advisory boards that meet regularly to discuss gaps in services, funding availability and resources.
   Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

   Regional Collaboration and Partnerships Question 2 - Begin Answer
   Funding updates are provided at each NorCal CoC Executive Committee meeting. Each County in the CoC is represented and gives information regarding how their programs are running and how they are utilizing funding.
   Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

   Regional Collaboration and Partnerships Question 3 - Begin Answer
   Although the NorCal CoC is very large, each County maintains representation at each committee meeting and sub-committee meeting.

The entire membership is dedicated to a regional collaborative partnership and makes great efforts to be in attendance and share important information. COVID-19 has caused staff from all seven counties to work outside of the office or in different departments to assist with COVID relief programs. Many counties are also experiencing staffing shortages and lack of qualified applicants to fill their positions. In addition, many counties experienced lead committee members retiring this year.
Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

   Regional Collaboration and Partnerships Question 4 - Begin Answer
   HHAP Round 2 funding will increase partnerships in Shasta County through coordinated entry. The Social Workers will work alongside a Housing Navigator and other housing providers in the area to find the best housing options for each program participant and their long-term goals.
   Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

   Regional Collaboration and Partnerships Question 5 - Begin Answer
   The NorCal CA 516 CoC covers seven counties: Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou. Each county has a local Advisory Board comprised of organizations and community members who appointment one member to represent them on the Executive Board, a meeting ground for all seven counties. When forming Advisory Boards, counties strive to form a body with proper and equitable representation of their populations, geographically and by special populations. Typically membership involves public officials from the county and various cities. Organizations specializing in services for youth, families, victims of domestic violence, felons, tribes, people with disabilities, other special populations, and community members have a voice on the Board. Coordination occurs as a circle of decisions between the Advisory Boards and the Executive Board. Advisory Boards discuss the counties' concerns, needs, data, preferences, best practices, and funding. These topics are then discussed by the representatives of each county on the Executive Board. Solutions, policies, projects, and funding determinations are then referred to the local Advisory Boards to approve or amend. Shasta County Housing and Community Action Agency (SCHCAA) is the lead agency for NorCal CoC and active participant in the collaboration at Shasta Advisory board and all other county Advisory Boards.

Shasta County designated the SCHCAA to administer the funds. As a County Department, the SCHCAA is one of the primary access points for coordinated entry in Shasta County along with being the lead agency for NorCal CoC, the HMIS/Coordinated Entry (CE) administrator, and it is a four-county regional Housing Authority. As the regional lead for implementing the HMIS/CE for seven counties, staff trains and administers VI-SPDAT assessments to coordinate the path to a housing interventions that will best suit the needs of individuals and families that are homeless or at-risk of homelessness throughout the region. The 2019 PIT count identified 827 individuals experiencing homelessness in Shasta County, which represents 61.3% of the total homeless count in the NorCal CoC Region. SCHCAA works closely with other counties/agencies to receive/send referrals to meet the housing needs of individuals/families experiencing homelessness throughout the regional Continuum.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

   Regional Collaboration and Partnerships Question 6 - Begin Answer
   Our regional strategy for use of HHAP funding has not changed since Round 1. HHAP 2 funding will be used to create innovative strategies to address homelessness like housing services coordination, host homes, and supportive services.
   Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

   Regional Collaboration and Partnerships Question 7 - Begin Answer
   The Shasta Advisory Committee has a large membership made up of many community partners. The Shasta Community Action Agency updates the Committee each month on programmatic outcomes and budget expenditures. At this time, committee members provide feedback and request changes as needed.
   Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

   Regional Collaboration and Partnerships Question 8 - Begin Answer
   A youth-specific strategy has been discussed but has not yet been formally adopted. Through our relationship with the local housing authority, we are

==pairing HHAP funded activities with a foster youth initiative to increase rental assistance voucher utilization among our transitional-aged young adults who were previously in the foster care system. More data is required in order to thoroughly assess the resources available for youth, the need for more youth resources and the action necessary to meet such a need. Technical assistance would be appreciated in this area.==

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer
==Local partners sit on the Shasta Advisory Board and provide valuable feedback and input in all regional planning and spending decisions.==
Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." Housing First Assessment Response: Yes
Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes
Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes
Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes
Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes
Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed. Housing First Assessment Response: <mark>Yes</mark>
Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided. Housing First Assessment Response: <mark>Yes</mark>

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00092

CoC / Large City / County Name:
CoC / Large City / County Name Response: <mark>Shasta</mark>

Administrative Entity Name:
Administrative Entity Name Response: <mark>Shasta County Community Action Agency</mark>

Receiving Redirected Funds?
Receiving Redirected Funds? Response: <mark>No</mark>

Total Redirected Funding:
Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination		$70,742.77	$71,096.77	$75,664.77	$80,459.77	$85,742.77	$383,706.85
Services Coordination: Youth Set-Aside		$3,255.00	$3,515.00	$8,452.00	$11,182.00	$11,960.00	$38,364.00
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing							
Delivery of Permanent Housing: Youth Set-Aside							
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)		$5,776.23	$5,776.23	$5,776.23	$5,776.23	$5,776.23	$28,881.15

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: <mark>$412,588.00</mark>

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: <mark>$38,364.00</mark>

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

10.   HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00092

Intervention Type:
Intervention Type Response: Services

Total Funds Requested:
Total Funds Requested Response: $383,706.85

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response: $383,706.85

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
0.75 FTE Social Worker will be coordinating services for individuals and families who are experiencing homelessness. The Social Worker will work within the coordinated entry system and assess each individual based upon their vulnerability index as well as their own unique needs and goals. The Social Worker will be a liaison and navigator to assist the person experiencing homelessness to acquire the skills, resources and information needed to find safe, stable housing and stay successfully housed.
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
In Shasta County and in our entire CoC we are seeing a high number of individuals who entered emergency shelter and returned to homelessness. We are also seeing a high number of individuals and families who entered emergency shelters, transitional housing and even permanent housing and returned to homelessness. The Social Workers will be the missing link that assist these households in retaining permanent supportive housing.
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
The disproportionate impacts of homelessness on communities of color will be taken into consideration during the intake process as well as when this program advertises these services.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
This program will report outcomes each month. The measurable goals will be assessed at least quarterly and will be updated as needed.
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
The Social Worker assigned to this program will be working with families with children as well as unaccompanied youth. The Social Workers have training in cultural competency as well as healthy professional boundaries, building trust and communication with younger populations.
Funding Plan – Question 7 – Response Ends

11.   HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00092

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

   1. Rapid rehousing
   Rapid rehousing response:

   2. Operating subsidies
   Operating subsidies response:

   3. Street outreach
   Street outreach response:

   4. Services coordination
   Services coordination response:

   5. Systems support
   Systems support response:

   6. Delivery of permanent housing
   Delivery of permanent housing response:

   7. Prevention and diversion
   Prevention and diversion response:

   8. New navigation centers and emergency shelters
   New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

   # of available shelter beds
   # of available shelter beds response:

   # of people experiencing unsheltered homelessness in the 2019 homeless
   point-in-time count
   # of people experiencing unsheltered homelessness in the 2019 homeless
   point-in-time count response:

   Shelter vacancy rate (%) in the summer months
   Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

12.   HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00092

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

13.   HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00092

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

14.　　　HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00092

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

    Funding Plan – Question 2 – Response Begins
    Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

    Funding Plan – Question 3 – Response Begins
    Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

    Funding Plan – Question 4 – Response Begins
    Submitter expects to serve the following specific populations:
    Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

    Funding Plan – Question 5 – Response Begins
    Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

    Funding Plan – Question 6 – Response Begins
    Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00092

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

16.   HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00092

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name: Shasta County	(enter drop down)

Part 1: Summary of Investment Plan

1. Shasta County is the Housing Authority for four Counties and receives Federal and State funding to provide rental assistance, permanent housing and housing stabilization services throughout the North State.
2.
3.
4.

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:		Funding Source:	HOME (via HCD)	Funding Source:	other	Funding Source:	
If Other, List:		If Other, List:		If Other, List:	HCV	If Other, List:	
Funding Amount:		Funding Amount:	$606,202.00	Funding Amount:	$4,727,807.00	Funding Amount:	
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:		Funding Source:	CDBG-CV (via HCD)	Funding Source:	Other	Funding Source:	
If Other, List:		If Other, List:		If Other, List:	Whole Person Care	If Other, List:	
Funding Amount:		Funding Amount:	$240,833.00	Funding Amount:	$22,000.00	Funding Amount:	
Unit of Measure:		Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:		Funding Source:	Other	Funding Source:	HHAP (via HCFC)	Funding Source:	
If Other, List:		If Other, List:	Partners II	If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	$240,357.00	Funding Amount:	$292,895.00	Funding Amount:	
Unit of Measure:		Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:	7.00	Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	

Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #5		**Funding Source: Use and Priority #5**		**Funding Source: Use and Priority #5**		**Funding Source: Use and Priority #5**	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care Outcomes by Race and Ethnicity
Go to this link for an instructional video on how to complete this worksheet using Stella: https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b [loom.com]

| Applicant Name: | County of Shasta | CoC Name, if different: | NorCal CoC CA516 |

Using data from Stella, please insert outcomes here from the FY18 submission:

	Head of Households Served in Any Project Type[1]		Served in Shelters & Transitional Housing[2]		Exiting to Permanent Housing[3]		Days Homeless[4]		Accessing Permanent Supportive Housing[5]		Returns to Homelessness[6]		Other Measure: _____		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	158	100%	0	#DIV/0!	7	100%	266	100%	14	100%	0	#DIV/0!		#DIV/0!		#DIV/0!
White, Non-Hispanic/Non-Latino	121	77%	0	#DIV/0!	6	86%	224	84%	8	57%	0	#DIV/0!		#DIV/0!		#DIV/0!
White, Hispanic/Latino	5	3%	0	#DIV/0!	0	0%	149	56%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!
Black or African American	9	6%	0	#DIV/0!	1	14%	316	119%	1	7%	0	#DIV/0!		#DIV/0!		#DIV/0!
Asian	0	0%	0	#DIV/0!	0	0%	0	0%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!
American Indian or Alaska Native	8	5%	0	#DIV/0!	0	0%	1,002	377%	4	29%	0	#DIV/0!		#DIV/0!		#DIV/0!
Native Hawaiian/Other Pacific Islander	1	1%	0	#DIV/0!	0	0%	0	0%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!
Multiple Races	3	2%	0	#DIV/0!	0	0%	425	160%	1	7%	0	#DIV/0!		#DIV/0!		#DIV/0!
Unknown	11	7%	0	#DIV/0!	0	0%	0	0%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!