



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00029

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Siskiyou

Eligible Applicant Type:

Eligible Applicant Type Response: County

COC Number:

COC Number Response: 516

Eligible Applicant Email:

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Eligible Applicant Phone:

Eligible Applicant Phone Response: (530) 841-2761

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Siskiyou County Health and Human Services

818 South Main Street

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Is This a Government Entity?

Is This a Government Entity Response: Yes

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Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer
In 2019, Siskiyou County undertook its most comprehensive endeavor to understand the state of homelessness and homeless services in our community for the purpose of developing the Siskiyou County 10 Year Plan to End Homelessness. Outreach for the development of this plan was coordinated by the Siskiyou County Homeless Coalition, a group that now serves as the local Advisory Board for the CA 516 NorCal Continuum of Care (NorCal CoC). The project was a collaborative effort from various stakeholders, including: county welfare and community development agencies, county and city law enforcement officers, city governments, nonprofit and faith-based shelter/service providers, community health care providers, the NorCal CoC, concerned citizens, and individuals with lived experience of homelessness as well as their family members. Organized by Siskiyou County Health and Human Services Agency (SCHSA), the authors sought to engage a breadth of perspectives in order to develop a holistic picture of the needs of diverse homeless populations.

Through myriad partnerships, the Homelessness Coalition gained a range of both qualitative and quantitative data necessary to create a homelessness response system. Authors of the plan collected qualitative data through a series of community focus groups, written surveys, and interviews with both the homeless and homeless service providers. They conducted focus groups in different cities throughout the county. Additionally, they organized focus groups for special target populations that rely on a range of community welfare services.

The plan incorporated quantitative data from numerous counts of homeless individuals, particularly the NorCal CoC Point-in-Time (PIT) survey. They also utilized data gathered about specific homeless populations such as the count from the Partnership Health Plan of California (PHC). PHC is the managed Medi-Cal provider for Siskiyou County. They work with healthcare providers to discern the number of individuals experiencing homelessness who are utilizing Medi-Cal benefits. The Siskiyou County Office of Education (SCOE) also provided a count of all the homeless youth enrolled in their system according to the McKenney-Vento definition of homelessness. Similarly to the PIT Count, the PHC and SCOE counts represent one-day snapshots. Additionally, SCHSA analyzed the number of their customers who self-reported as homeless. These counts of homeless individuals offered a picture of the extent of services needed that we subsequently compared to the services offered. We collected data on current services through the Continuum of Care Housing Inventory Count (HIC), the Homeless Management Information System (HMIS), and discussions with service providers.

While the research done in preparation for the 10 Year Plan was completed in 2019, it should be noted that Siskiyou County continues to update this information frequently. It serves as the basis of our service gaps assessment as it helped identify specific needs and goals that are not yet fully addressed. However, we are already analyzing new homelessness data and information from 2020 in order to keep our plan up-to-date, especially regarding the type of services needed and the number of people in need. For example, we are beginning to draw and examine data from our HMIS system. Since Siskiyou County's use of this system is recent, we have yet to rely on it heavily for information. Not all of our programs utilize HMIS. We expect to use more HMIS data as our system becomes more robust. Through new PIT, PHC, and SCOE counts as well as Advisory Board discussions, we continually assess our progress towards filling those gaps outlined in our 10 Year Plan as well as any increases in the extent of homelessness.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer
From Siskiyou County's earliest strategic efforts to address homelessness, incorporating the perspective of those with lived experience of homelessness has been central in determining what services to provide. In preparation for Siskiyou County's 10 Year Plan to End Homelessness, the Homeless Coalition administered a written survey to individuals staying at seasonal homeless shelters. Twenty-two anonymous surveys were completed. The goal of the survey was to find out more about what caused people's homelessness and what types of housing and services would best meet their needs. The survey also provided an opportunity for individuals to share any information they thought would be important for the community to know about their challenges. Questions included:

1. When you think about the support services that you need to improve your situation, what do you think is missing or needs improvement?
2. What kind of housing would best fit your needs?
3. What do you think were the primary causes of your homelessness?
4. Open-ended comments.

In addition, SCHHSA conducts focus groups throughout the county on an annual basis with consumers, family caregivers, and service providers involved in Behavioral Health programs funded through the Mental Health Services Act (MHSA). Mental health services are provided through the Behavioral Health Division of SCHHSA. Housing support is an important component of our MHSA program and can be essential for increasing the stability of our MHSA customers. In 2019, Behavioral Health staff conducted MHSA focus groups in four locations throughout the county. Questions were added to the written survey to ascertain information from this consumer and family caregiver group about homelessness, housing, and support services. Ninety people participated in the written survey. The Advisory Board is the group responsible for system planning and continuous gap assessments. A homeless advocate and individual with lived experience of homelessness serves as a voting member of the Board. This member's role is to represent the perspective of homeless individuals. The homeless advocate offers information on the experiences, emotions, and challenges involved with homelessness for consideration in system planning over time.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

Siskiyou County, like many counties in northern California is less racially and ethnically diverse than many counties, and then the state as a whole. We have a limited amount of organizations that specifically serve communities of color. Most notably, Siskiyou County is home to the Karuk Tribal Organization. Tribal input is a focal point of the county's planning for homeless services. Moreover, although SCHHSA serves the entire population of Siskiyou County, we have a system for learning about the needs of particular populations and adapting services accordingly. Despite having few organization that historically serve communities of color, Siskiyou County is committed to integrating a racial equity accountability framework into our continuum of homelessness services.

During our most recent gaps assessment completed for the 10 Year Plan to End Homelessness, we involved communities of color through our MHSA focus groups. While MHSA services are not limited to housing support, they do include a housing component. For example, our MHSA program provides housing assistance to certain clients with mental illness. Through our Behavioral Health Division, we conducted focus groups that target different populations, including communities of color. The intention was to learn about the needs of our community directly from our various populations. Behavioral Health conducts these focus groups annually, providing ongoing opportunities for people of color to inform overall system planning, including the homeless response system.

SCHHSA uses a collaborative approach in our homelessness system planning and decision-making protocols. We discuss all service gaps as well as the tools to fill such gaps at the Advisory Board meetings. The Board is the main decision-making body for all homelessness concerns and affairs. The Board regularly includes representation of the Karuk Tribal Organization. At 5.1% of Siskiyou County's population, American Indian/Alaskan Natives are one of the largest minority groups according to the United States Census Bureau. Karuk Tribal representation on the Board plays a crucial part in providing purposeful opportunities for Native Americans to inform our homelessness response system over time.

Siskiyou County recognizes that current participation of organizations serving communities of color may be limited by the size and diversity of our population. Nevertheless the county seeks more extensive participation from such organizations. We would welcome suggestions on innovative ways to achieve this goal.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer

Siskiyou County has two primary methods of discerning the needs of special populations, information gained from special population service providers and demographic data collected through the PIT count. Various special population service providers, both publicly and privately operated, participate in a strong referral network. These special populations include but are not limited to families, youth, victims of domestic violence, felons, and persons with a mental health disability. The Advisory Board relies on these organization to appraise members of a given population's unmet needs. The NorCal CoC PIT Report provides Siskiyou County with a range of demographic information. Chronically homeless, veterans, domestic violence victims, felons, families, youth and children, LGBTQ, persons with a physical or mental disability, and persons living with HIV/AIDS are among the populations counted in the report.

Using the data collected from the above sources, we compare the extent of a special population's needs to current service provisions by asking the following questions: Is there an organization or a program that intentionally and specifically targets this populations? If yes, do the types and extent of the services equal the types and extent of services needed by the special population? How does this population's percentage of the homeless population compare to the number served by the homelessness response system?

Unfortunately, determining gaps for special populations presents a challenge for Siskiyou County. We would gladly receive technical assistance in the best methodologies for detecting such gaps. Currently we do not collect information on these populations in HMIS. The use of HMIS is recent to our entire seven-county region in the NorCal CoC. The Social Services Division (SSD) of SCHSA began utilizing it for select programs in 2019 and have since expanded the number of programs in the system. Most other service providers in

Siskiyou County have yet to enter programs into HMIS. There was a recent change in the system vendor used as well as the CoC's administration. In the last quarter of 2020, the NorCal CoC finalized the policies and procedures for using HMIS. Hence we are still in the process of integrating programs into HMIS. Reports from HMIS do not currently represent a full picture of our housing programs and customers. In the future, we hope that HMIS will be a useful tool in analyzing gaps for special populations.

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer

Siskiyou County assessed racial and ethnic disparities in the delivery of homeless services by comparing demographic information from the PIT Report to demographic information in HMIS. Unfortunately, we are still in the process of integrating programs into HMIS. Reports from HMIS do not currently represent a full picture of our housing programs and customers. We intend to be able to assess disparities in services more completely when our homeless response system is further integrated into HMIS.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer

Gap assessments are conducted annually by collecting data from PIT, PHC, SCOE, HIC, and HMIS. Service providers examine the data through discussions with the Advisory Board. Members investigate findings in the context of the annual situation regarding, but not limited to, natural disasters such as fires, the pandemic, and trends in the housing market and employment. We also perform gap assessments when developing and designing new homeless service programs.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer All findings are discussed by the Advisory Board. Members use findings to create strategic goals for developing the most feasible and effective homeless interventions. Siskiyou County created three overarching priority goals in response to the 2019 gaps assessment for the 10 Year Plan: 1) build the emergency shelter and housing

system, 2) develop leadership and coordination of effort to reduce homelessness, and 3) implement data and prioritization of housing services. In brief, the findings demonstrated a need to greatly expand and systemize the county's homelessness response. The findings also inform the drafting of the Advisory Board's Strategic Plan. Based on the gaps assessment, the Board established several goals, including the increase of Permanent Supportive Housing and expanding low barrier shelter capacity. Once the Board resolves on the appropriate goals, they consider how to best achieve them with the total resources available. When reflecting on the results of a gap assessment, the Board deliberates on questions such as:

1. Could gap be filled by an existing structure? For example, is there a service available but not widely used due to a lack of outreach? Could the county adapt an existing program? Could we engage a regional partner for assistance?
2. Is funding available? If not, what grants or other avenues could allow us to develop the necessary intervention?
3. What is the most immediate way to address the gap?
4. What is the most effective long-term solution leading to permanent housing?
5. What is feasible with our limited resources?
6. Is a solution already in progress?
7. What is the complete picture of our funding? Which funds have we devoted to which intervention types? What funds are eligible for which types?

Once the Board has determined which option has the best combination of feasibility and efficacy, they consider which service provider is most capable of operating the project. Partners collaboratively decide which organization has the experience and capacity to manage the funds.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer

We will evaluate the impact of HHAP-2 funds through HMIS performance reports, customer feedback, and through evaluation of the current homeless delivery system. We will monitor how many individuals the HHAP-2 project houses and how many of those individuals obtain permanent housing. We intend to use the funds for gaps in the populations we serve. Many individuals require housing assistance who are not eligible for any existing program. The county has identified specific populations that are particularly

at risk in this regard. As we conduct ongoing evaluations, we will determine whether there are gap populations more urgently in need of services and adjust our focus accordingly.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
 - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

While the county's most comprehensive gaps assessment was completed in 2019 for the 10 Year Plan, we are already updating the assessment in light of data from 2020 when possible. Overall counts of homeless individuals compared to total services available show a significant gap between the extent of homelessness and corresponding services. According to the 2020 PIT Count, Siskiyou County's total homeless count was 311 (a 27% increase from 2019). The 2020 SCOE Homeless Youth Count totaled 275 students. PHC's 2019 count of homeless Medi-Cal users in Siskiyou County numbered 804. In 2020, SCHSA identified 1,280 households who self-reported as homeless (a 27% increase from 2019). While it may seem as though the data sources described above conflict in their findings about the magnitude of homelessness within Siskiyou County, each contributes important information about the varying conditions of homelessness and those who lack housing stability.

Limited low-income housing stock exacerbates the issue of homelessness in Siskiyou County. In September 2020, the Slater Fire devastated the town of Happy Camp, destroying over 200 structures. Other recent fires in the region include the Boles Fire (2014) and the Klamathon Fire (2018). These fires destroyed approximately 239 single residences combined. Many residences were not rebuilt due to lack of homeowners insurance. In October of 2020, the county conducted an assessment of rentals in the area. At that time, there were eight market value rentals available. All subsidized housing programs had waitlists in excess of one month. The 2020 PIT Count data includes an assessment of Rent Overburdened households (i.e. households paying in excess of 30% of their gross income for rent). At that point, 53.69% of Siskiyou County households were overburdened (3,723 households). Given

the average household size of 2.26 people, approximately 8,413 individuals are at risk of needing prevention/diversion services. Even modest estimates of homelessness exceed the services available, as evident from the 2020 PIT Count in which 88.1% of homeless individuals in Siskiyou County were unsheltered. According to the HUD 2019 HIC, Siskiyou County has 10 Emergency Shelter beds and 9 Rapid-Re-Housing beds. Although the Beacon of Hope Rescue Mission is identified on this report as having 45 beds, it is not currently providing Emergency Shelter due to COVID-19. The Siskiyou County Domestic Violence Shelter was not included in the 2019 HIC Report and has 15 Emergency Shelter beds. Also not on the 2019 HIC Report is the Revive program which provides 10 Transitional Housing beds for individuals with a serious mental illness and criminal justice involvement. SCHSA currently has 4 Service-Enriched Affordable Housing beds available for individuals with specific mental health needs. Using the 2020 PIT, we have only 45 beds available for 311 homeless persons. There is clearly a need to expand housing assistance across all intervention types.

Siskiyou County has further distinguished gaps in the homeless response system by the types of interventions most needed. In our surveys with homeless individuals, the majority of respondents listed rental assistance as the service needed to improve their situation (64%). Hence, we have flagged Rental Assistance as one of our most significant gaps. Existing programs provide rental assistance only for targeted populations such as families, youth, and people with mental health disabilities. There are almost no rental assistance programs in Siskiyou County that are open to the general homeless population.

Furthermore, the county collected demographic data to identify any lack of intervention for specific populations that may be disproportionately impacted by homelessness. More information will be provided in subsequent paragraphs. The charts below summarize the 2020 PIT Count's demographic breakdown of homelessness.

Homeless Profile:

Male—208

Female—95

Gender Non-Conforming—4

Transgender—2

Did not Respond—2

Additional Demographics:

Felony Conviction—95

Chronically Homeless—92

Previously in Foster Care—55

Domestic Violence Victim—47

Youth (18 to 24)—32

Children (under 18)—32

Veteran—24

Families—24

Race:

White—209

American Indian/Alaskan Native—34

Multiple Races—33

No Information—24

Black/African American—5

Asian—4

Hawaiian/Other Pacific Islander—2

In brief, the data suggests the following gaps in our homelessness response system:

- No Permanent Supportive Housing programs
- Lack of adequate Emergency Shelter beds
- Lack of housing, particularly affordable housing
- Lack of appropriate short-term housing options, such as motels that allow people to stay for extended periods of time, have kitchen facilities, or allow for more than one occupant
- No Homeless Youth Program
- Lack of adequate housing for homeless with criminal justice involvement
- Lack of housing assistance for individuals who do not meet specific eligibility criteria for existing

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

Unfortunately, determining disparities in the delivery of services for special populations presents a challenge for Siskiyou County. Due to the recent nature of HMIS in both the NorCal CoC and Siskiyou County, we are often unable to find substantial quantitative data on any gaps or disparities in access to service for these special populations. We would gladly receive technical assistance in the best methodologies for detecting such gaps. In the future, we hope that HMIS will be a useful tool in analyzing gaps for special populations.

The 2020 PIT Count identifies those with felony convictions as the largest homeless special population within the county at 30.5% or 95 individuals. Due to extremely low housing stock, service providers struggle to find landlord partnerships to accommodate persons with a criminal history. This may inhibit their access to services. Fortunately, SCHHSA's Behavioral Health Division, in partnership with the Probation Department and other local stakeholders was successful in its application for Board of State and Community Corrections Prop 47 grant funds to provide housing for homeless mentally ill or substance using individuals involved in the criminal justice system. This program, named Siskiyou Revive, currently provides Transitional Housing for 10 eligible individuals. However, the need for additional transitional and permanent housing for this population is significant with a remaining unmet need for approximately 85 individuals. Siskiyou Revive is currently in the process of procuring a larger building that will provide another 2 beds for this population and will continue to explore options for expanding.

The chronically homeless are the second largest special population identified in the 2020 PIT Count at 29.6%. This population has unique and complex service needs. Chronically homeless individuals are among the most vulnerable people in the homeless population due to high rates of behavioral health problems, including severe mental illness and substance abuse disorders. These conditions are often exacerbated by physical illness, injury or trauma. Research shows that, for chronically homeless individuals, permanent supported housing is an essential component of successful recovery. There are currently no Permanent Supportive Housing units in Siskiyou County. We are in the process of remedying this gap somewhat through our No Place Like Home (NPLH) project. SCHHSA is collaborating with Rural Communities Housing Development Corporation (RCHDC) to develop 50 low-income studio, one bedroom, and two bedroom units, 24 of which will be available for residents who meet NPLH criteria for housing. The remaining apartments will provide affordable housing for low-income residents.

Siskiyou County's 10 Year Plan to End Homelessness identified persons with disabilities as another group with unmet special housing needs. Housing that meets these needs, and housing affordability, are critical issues for this population. An estimated 19.3% of Siskiyou County's population (or 8,370 individuals) have a disability. By comparison, aside from affordable complexes that are designed for seniors (96 units), there are few housing units specifically for disabled persons in the County.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer

Siskiyou County assessed racial and ethnic disparities in the delivery of homeless services by comparing demographic information from the 2020 PIT Report to demographic information in HMIS.

Unfortunately, the data from HMIS is still minimal. Reports from HMIS do not currently represent a full picture of our housing programs and customers. While we have examined the data available, we do not consider it to be conclusive evidence.

Our 2019 Annual Performance Report in HMIS shows a total of 19 people served. Of these clients, 37% either did not know their race or refused to answer, confounding the data. A lower percentage of people were served than numbered in the 2020 PIT count across all races. Individuals with multiple races were the most equitably served representing 10.6% of the homeless count and 10.5% of people served. Siskiyou County is predominantly a White community and this is our largest population served, representing 52.6% of the 19 individuals. Nevertheless, this a lower percentage than they represented in the 2020 PIT Count (67.2%). Blacks, Asians, and Hawaiian/Other Pacific Islander, represented 1.6%, 1.2%, and 0.6% respectively in the homeless population yet all three races were 0.0% of the population in the HMIS APR. We do not have data on the percentage of the homeless population identifying as Hispanic in Siskiyou County. Within the entire NorCal CoC, 9.7% of the 2020 PIT survey respondents identified as Hispanic. Hispanics were not among the populations served in our limited HMIS data. Siskiyou County recognizes that with the exceptionally limited services available to the entire homeless population, communities of color may fall through the cracks without targeted outreach. We are committed to providing equitable access to all homeless services. Siskiyou County is particularly concerned about the disproportionate impact of homelessness on Native Americans. Despite representing 5.1% of Siskiyou County's population (United States Census Bureau), Native Americans were 10.9% of the county's homeless population in the 2020 PIT Count and clearly are disproportionately impacted by homelessness. Nevertheless, they were 0.0% of the population served according to our 2019 HMIS APR. The Karuk Tribal Organization provides limited housing services which may help to explain this disparity. However, not all members of the Karuk Tribe are eligible for tribal housing support. The issue was magnified by the above mentioned Slater Fire in which 35 of the resulting homeless households identify as Karuk Tribal members.

These concerns are providing impetus for greater outreach and partnership with the Karuk Tribe. Siskiyou County is collaborating with the Karuk Tribe, FEMA and other state and federal partners to develop a sustainable strategy to provide permanent housing for the Slater Fire victims.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer

Siskiyou County determined a disparity in access to services based on a population's geographical location. In the above mentioned surveys, 50% of respondents listed "transportation to services" as a missing service (the third most frequently listed on the survey). Siskiyou County is California's fifth largest county, spanning 6,278 square miles. It is sparsely populated with just 7.2 persons per square mile. Interstate 5 divides the County into western and eastern geographies. The largest population centers, Mt. Shasta (3,394 persons) and Yreka (7,765 persons), are located along the interstate. The majority of human support services are in these two communities with county services predominately located in Yreka, the county seat. Other smaller communities include: Dorris, Dunsmuir, Etna, Fort Jones, Happy Camp, McCloud, Montague, Tulelake and Weed. These communities are separated by large distances from each other, and some, such as Happy Camp and Tulelake, are quite isolated from the rest of the county. For example, it is a nearly two-hour drive from Happy Camp to Yreka and Tulelake is closer to Klamath Falls in Oregon than it is to Yreka. As a largely mountainous county sitting at elevations above 3,000 feet, Siskiyou County is subject to extended cold winters with significant snowfall and freezing temperatures. These combined conditions of distance and weather cause impassable roads and can make travel to services extremely difficult. Homeless persons living away from the I-5 corridor have limited access to services generally, and specifically to homeless services/programs and associated housing options; these disparities in access exist across the homeless population, but are most pronounced for undocumented persons and persons with limited English proficiency as population centers for these groups are primarily in eastern Siskiyou County.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental

subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer
 Using the 2020 PIT Count of homeless individuals and the market assessment of Rent-Overburden households in comparison to services offered, we have identified a resource gap for emergency shelter, rental assistance, Permanent Supportive Housing, outreach, and prevention services. As mentioned above, we are in the process of building new Permanent Supportive Housing units that will help to address the current gap in supportive housing.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

| | Total # of Clients Currently Needing This Service | Total # of Clients Currently Receiving This Service | Remaining Need |
|--------------------------------|---|---|----------------|
| Interim Housing/Shelter Beds | 311 | 37 | 274 |
| Rental Assistance | 311 | 9 | 302 |
| Supportive Housing (Permanent) | 92 | 4 | 88 |
| Outreach | 311 | 0 | 311 |
| Prevention/Diversion | 8413 | 0 | 8413 |

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

Siskiyou County is an active applicant for all available funds to address homelessness, particularly at the state level but also the federal and local levels. Recognizing that different sources come with specific requirements, eligibilities, and target populations, the county considers all new grants in the context of the total funding plan. By viewing the entire availability of funds, we strive to serve as many homeless individuals as possible and to target funding to the most pressing needs.

From the state and federal governments, we derive ongoing funding for various CalWORKS programs such as CalWORKs Housing Support Program, CalWORKs Temporary/Permanent Housing Assistance benefits, and

CalWORKs Family Stabilization Program. These programs provide shelter and rental assistance to eligible CalWORKs families. The state also funded services for homeless adults and families through the Homeless Emergency Aid Program awarded to the Siskiyou Community Resource Collaborative, a local nonprofit.

The county is currently pooling state funding from NPLH Non-Competitive and Competitive funds, Mental Health Services Act funds, CoC HHAP-1 funds, along with a grant from a Permanent Local Housing Allocation from the California Department of Housing and Community Development.

These funds are providing housing assistance for homeless individuals with a serious mental illness. Parts of these funds will be devoted to the development of a new Permanent Supportive Housing project. We are actively in the process of applying for additional funding for this purpose as people with mental illness represent one of our most disadvantaged homeless populations.

Siskiyou County applied for and received three different grants designated for homeless at risk of COVID or COVID positive: state funding through Project Roomkey, the COVID-19 Emergency Homelessness Funds, and the CoC Shasta County CA-12 COVID-19 Homeless Grant. With the same target population in mind, Siskiyou County obtained six trailers for non-congregate shelter with a donation from the California Department of Social Services. All three grants have already been expended. Similarly, the county provided for homeless MediCal beneficiaries through a local grant from the Partnership HealthPlan of California. This grant has likewise been expended. We are planning to maintain services for both populations through a Whole Person Care (WPC) grant from the California Department of Health Care Services.

Homeless youth services are provided through the coordination of three grants. We have received two grants from the California Department of Housing and Community Development, the Housing Navigators Program grant and the Transitional Housing Program grant. Both of these support eligible foster youth to acquire housing. Additionally, Siskiyou County is planning for the expenditure of the youth set-aside received with the HHAP-1 county allocation.

Siskiyou County Behavioral Health Division, in partnership with the Probation Department and other local stakeholders was successful in its application for Board of State and Community Corrections Prop 47 grant funds to provide housing for homeless mentally ill or substance using individuals involved in the criminal justice system. This program, named Siskiyou Revive, currently funds Transitional Housing for 10 eligible individuals.

Other funds that Siskiyou County is incorporating into the local investment plan are the HHAP-1 county allocation and the California Emergency Solutions and Housing (CESH) grant. HHAP-1 funds are devoted to system support to create regional partnerships. This is exceedingly urgent for the county as its homelessness response system is still new and requires further

development and partnerships. CESH will supplement these funds by contributing to outreach and engagement with the homeless population.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

As described in our gaps assessment, Siskiyou County determined that Rental Assistance was one of our greatest needs among intervention types through counts of homeless individuals, market analyses, and interviews of individuals with lived experience of homelessness. We also ascertained a significant gap in Interim Housing, particularly due to the non-congregate requirements during the COVID-19 pandemic. Existing programs provide rental assistance only for targeted populations such as families, youth, and people with mental health disabilities. Other programs provide shelter or transitional housing to specific populations such as victims of domestic violence and felons. However, with the exception of the WPC grant mentioned above, there is no housing program or rental assistance program in Siskiyou County that is open to the general homeless population. There are customers in desperate need of rental assistance who are ineligible for services through any current programs. At times rental assistance is not an option even if funds are available due to the housing shortage. In these situations, the county would like to provide interim housing until renting becomes possible. Hence, Siskiyou County seeks to use HHAP-2 funds to serve this gap population with direct housing costs for rapid-rehousing or transitional housing according to low-barrier, housing-first principles. We plan to offer a customer-centered approach and use the best intervention type for each individual.

HHAP-2 funds would allow Siskiyou County to provide housing assistance for a much broader population, those currently ineligible for existing programs. While these funds would not be exclusive to Project Roomkey households, they would be among the population eligible for assistance. Individuals with significant medical issues are one of our target populations for these funds, particularly as our Partnership HealthPlan grant for MediCal beneficiaries has already been expended. Our services would involve active case management that would encompass the identification of possible permanent housing pathways and employment. Furthermore, we also plan to utilize our Whole Person Care grant to continue helping those housed through Project Roomkey. With all of our customers, we strive to ascertain permanent housing pathways despite the exceptionally low housing stock available as narrated in the gaps assessment.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

SCHHSA intends to use the administrative portion of HHAP-2 to pay for any overhead or office-associated costs incurred by the grant. Activities incurring such costs could include: running the local collaborative process, monitoring, reporting, technical assistance to partners, purchasing office supplies, and general overhead costs.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

SCHHSA does not plan to have any full-time employees dedicated exclusively to the operations or administration of HHAP-2 funds. Instead we will leverage existing staff positions for both services coordination and administration. We estimate that these staff members will spend one-five percent of their time on HHAP-2 related activities.

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

SCHHSA employs two Social Workers devoted solely to housing support programs. We will add the HHAP-2 program to their duties. They will process customer intake and coordinate the delivery of services in conjunction with other housing and homeless programs. Existing Staff Services Analysts will assist with grant management with support from the Director of SCHHSA, the Director of the Social Services Division and other management staff members.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

The HHAP-2 grant will be administered by SCHHSA, an agency that maintains partnerships with a multitude of organizations serving youth such as the Siskiyou County Office of Education, numerous local school officials, the Siskiyou Community Resource Collaborative, and Youth Empowerment Siskiyou, an advocacy group for trauma-exposed foster and at-risk youth. In the past we have leveraged these partnership to

develop a strong referral system and we intend to reinforce this system throughout the use of HHAP-2 funding. We regularly educate our youth-centered partners on all the services available for youth and will continue to do so for the HHAP-2 youth set-aside which will contribute to direct housing costs for homeless youth between the ages of 12 and 24 (Rental Assistance or Interim Housing). Partners will know to send homeless youth to us with a "warm hand-off" when applicable. Additionally, we will consult with the above organizations to ensure utilization of best practices for youth and to train case managers on those practices. Furthermore, our case managers will coordinate between our various youth-centered partners to link homeless youth to their services for education, therapy, advocacy and more.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

As noted above, the CoC Siskiyou Advisory Board is the body responsible for all planning and decision-making related to the county's homelessness response system. The Board will actively advise and monitor SCHHSA throughout the planning, design, implementation, and evaluation of the HHAP-2 funds. A homeless advocate and individual with lived experience of homelessness serves as a voting member of the Board. This member's role is to represent the perspective of homeless individuals. The homeless advocate offers information on the experiences, emotions, and challenges involved with homelessness for consideration in expenditure design and effectiveness.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|--|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 92 | | | | | |
| # of individuals expected to be served by HHAP-2 | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals expected to be placed into permanent housing through HHAP-2 | 0 | 0 | 0 | 0 | 0 | 0 |

Table – Statutory Goals by Intervention Type – Rental Assistance

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 311 | | | | | |
| # of individuals to be served | 3 | 4 | 3 | 0 | 0 | 10 |

| | | | | | | |
|--|---|---|---|---|---|---|
| # of individuals to be placed into permanent housing | 2 | 2 | 2 | 0 | 0 | 6 |
|--|---|---|---|---|---|---|

Table – Statutory Goals by Intervention Type – Interim Housing

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 311 | | | | | |
| # of individuals to be served | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need <i>equity</i> this intervention | 8413 | | | | | |
| # of individuals to be served | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |

Table – Statutory Goals by Intervention Type – Outreach

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|---|----------|----------|----------|----------|----------|---------|
| Total # of individuals that <i>currently</i> need this intervention | 311 | | | | | |
| # of individuals to be served | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |

Table – Statutory Goals by Intervention Type – Services

| | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | Total # |
|--|----------|----------|----------|----------|----------|---------|
| # of individuals to be served | 0 | 0 | 0 | 0 | 0 | 0 |
| # of individuals to be placed into permanent housing | 0 | 0 | 0 | 0 | 0 | 0 |

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

The CoC Siskiyou Advisory Board developed a Strategic Plan to outline regional goals for the homelessness response system. Given that this is a very young system, many of our goals are related to developing and increasing system capacity. The goals are categorized by three main priorities.

Priority One—Build the Emergency Shelter and Housing System: we measure our progress in this goal by the number and capacity of housing providers as well as the number of beds available for the homeless (shelters, transitional housing, permanent supportive housing). We also measure our progress by the number of individuals served through the homelessness response system. Even if a shelter bed is not available, we may be able to house individuals in a hotel through our landlord partnerships. This type of sheltering is dependent on current funding sources.

Priority Two—Develop Leadership and Coordination of Effort to reduce Homelessness: we measure progress according to the number of public officials, landlords, and community partners involved with the Advisory Board and other housing service providers.

Priority Three—Implement Data Tracking and Prioritization of Housing Services: the NorCal CoC has recently finalized many policies regarding data tracking and prioritization of services. We evaluate our progress towards this goal by the number of housing providers/programs utilizing the Homeless Management Information System and the Coordinated Entry System (CES).

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

Unfortunately, the COVID-19 pandemic has slowed our progress towards certain goals outlined in the HHAP-1 application. Specifically, the necessity for non-congregate shelter has inhibited our ability to provide short-term shelters to the extent we anticipated. However, we managed to provide non-congregate shelter for 45 individuals by obtaining six trailers through Project Roomkey and six through the CDSS (as described

earlier). We also placed homeless individuals in hotels/motels, when necessary, for compliance with the Americans with Disabilities Act or to accommodate a special service need. We will continue to operate these trailers for emergency sheltering and interim housing.

Nevertheless we made advancements in some areas. For example, increasing housing stock was one of the goals identified in HHAP-1. In the HHAP-1 application, we anticipated that a NPLH development project would likely provide units for 15 people to access Permanent Supportive Housing. We are pleased to announce that SCHHSA is collaborating with RCHDC to develop 50 low-income units, 24 of which will be available for residents who meet the NPLH criteria for housing. The remaining apartments will provide affordable housing for low-income residents. The project will break ground in March, 2022 and its expected completion date is May, 2023.

In November, 2020 SCHHSA hired a Housing Coordinator. This is a new position with duties that include but are not limited to:

- Providing outreach and coordination to assist vulnerable populations in accessing temporary housing, and permanent housing utilizing a Housing First and Rapid-Rehousing model.
- Assisting in expanding regional partnerships by working with the Housing Authority located in Shasta County to coordinate informational meetings on Section 8 housing and voucher programs for local landlords to increase the housing stock available in Siskiyou County.
- Participating in the Siskiyou County Advisory Board and the Siskiyou County Homeless Multi-Disciplinary Team (MDT).

We expect the Housing Coordinator to considerably increase our capacity to offer housing services and consider this to be the first step towards the goals identified in HHAP-1.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

The gap population that we intend to serve includes homeless individuals who are part of local Native American tribes. In our gaps assessment, we noted that Native Americans comprise a larger percentage of the homeless population than they do the general population in Siskiyou County. This is potentially true of other communities of color as well, although the data is less clear on that point. Concerned about the disproportionate impact of homelessness on our local tribes and communities of color, we have reached out to tribal leaders in anticipation of the HHAP-2 funding. The tribal leaders informed us that

there are tribal members who are not eligible for tribal housing assistance. We are collaborating with them to ensure targeted outreach to the tribes to make certain they are fully aware of and able to access this program. Through this partnership, our goal is to decrease the disproportionate impact of homelessness on communities of color within the county. We will measure our performance by contrasting what percentage communities of color form among the homeless population compared to the general population. The more these numbers align, the closer we will be towards reaching our goal.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

We aim to serve three homeless youth with the HHAP-2 youth set-aside and to place 100% into permanent housing. We account for the unique services needs of youth through collaborative discussions with myriad youth-focused service providers from the public and nonprofit sectors. Public organization include SCHSA, Siskiyou County Office of Education, and numerous local schools. Nonprofit organizations include but are not limited to the Siskiyou Community Resource Collaborative, a resource center for families, and Youth Empowerment Siskiyou, an advocacy group for trauma-exposed foster and at-risk youth.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

HHAP-2 funds will be distributed by Siskiyou County Health and Human Services Agency, the main welfare provider in the county. We will not be selecting a subcontractor. Instead we will work closely with partner organizations to develop a strong mutual referral process and collaborate on case management, accessing additional services, and developing skills.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? No

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

Siskiyou County is a member of the NorCal CA 516 Continuum of Care (CoC) which is a collaboration of multiple community, government, and faith-based agencies that collectively provide services ranging from prevention of homelessness to permanent housing placements. The CoC covers an expansive geography that includes seven counties. Each county operates a local Advisory Board. Members of the Board as well as the public regularly share information about the services each organization

offers. This helps social safety net providers within Siskiyou County and the larger CoC to stay informed of each one's efforts and to avoid duplication of services. The county is in the process of integrating a CES that would help to provide suitable, necessary, and unduplicated access to services.

The CES strives to cover the full geography of the NorCal CoC by identifying access points, standard assessments, referral processes, and housing resources or lack thereof that are unique to each county. Siskiyou County has been an active participant in the development of a unified, standardized CES process and procedure that meets the needs of the CoC and the local jurisdictions. Siskiyou County has implemented a homeless Multi-Disciplinary Team, permitted under Assembly Bill 210, which also acts as a CES community access point for homeless referrals. Although the current process for identifying level of need for homeless participants meets the needs of our customers, the CES policies and procedures have not been implemented in full as they were recently approved by the CoC. In the past, we have experienced challenges to creating a full CES in Siskiyou County because of the limited number of service providers. The majority of housing and homeless services are provided by SCHHSA which makes it difficult to expand access points. We anticipate implementation of the CES policies and procedures this year in conjunction with the homeless MDT. As the homeless continuum in Siskiyou County is developed, through collaboration with the CoC, the county will expand CES access points as appropriate to best meet the needs of the community. When the CES is fully implemented it will help to reduce duplication of effort as a customer will only require one access point for a vast range of services.

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer
Decisions for funding are made through the Advisory Board. Once the Board has determined how to use funds, they consider which service provider is most capable of operating the project. Partners collaboratively decide which organization has the experience and capacity to manage the funds. In the case of HHAP-2, the Board recognized that SCHHSA is the organization with the most bandwidth and knowledge for operating a Rental Assistance intervention project and gave its blessing for SCHHSA to apply. SCHHSA has experience operating numerous rental assistance

programs through CalWORKS. SCHHSA is also one of the only entities in the county who can meet the threshold requirements for receiving HHAP funds.

Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
- i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

Siskiyou County will employ all of its community partnerships and the members of the Advisory Board to ensure targeted outreach to special populations that are disproportionately impacted by homelessness. These partnerships include, but are not limited to, tribal leaders, youth advocates, medical providers, and city governments. Utilizing HMIS, SCHHSA will analyze disparities in the populations served with HHAP-2 funds. Siskiyou County has not previously devised a formal system to ensure equitable access to services and would welcome technical assistance in this endeavor.

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How

do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

| LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply) |
|---|
| <p>Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects. Local Project Selection Assessment Response: Yes</p> |
| <p>Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities. Local Project Selection Assessment Response: Yes</p> |
| <p>Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities. Local Project Selection Assessment Response: Yes</p> |
| <p>Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding. Local Project Selection Assessment Response: Yes</p> |
| <p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes) Local Project Selection Assessment Response: Yes</p> |
| <p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity. Local Project Selection Assessment Response: Yes</p> |
| <p>Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making. Local Project Selection Assessment Response: Yes</p> |
| <p>Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public. Local Project Selection Assessment Response: Yes</p> |
| <p>Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process. Local Project Selection Assessment Response: Yes</p> |
| <p>Local Project Selection Assessment Statement: The process will avoid conflict of interest. Local Project Selection Assessment Response: Yes</p> |
| <p>Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.</p> |

Local Project Selection Assessment Response: Yes

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.

Local Project Selection Assessment Response: Yes

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

Siskiyou County is committed to providing equal access to services for all population groups. SCHSA administers a significant portion of the county's welfare resources, including housing assistance programs. The Social Services Division (SSD) administers several state programs through the California Department of Social Services (CDSS). CDSS mandates trainings on non-discrimination practices. Staff members working in the homelessness response system receive this training a minimum of annually. SSD also has a designated Civil Rights Investigator who addresses and investigates all complaints of alleged discrimination. Similarly, the Behavioral Health Division has a Cultural and Linguistic Competence Plan that strategizes efforts to reduce racial, ethnic, cultural, and linguistic mental health disparities. Behavioral Health trains staff with cultural competence activities and over the last few years has committed to growing a multicultural workforce: hiring and retaining culturally and linguistically

competent staff. Our Public Health Division operates an outreach van with bilingual staff. The van provides services and outreach to customers of diverse backgrounds and heritage. Across all divisions of SCHHSA, we offer no-cost translation services for all documents and services. When possible, we hire staff members who speak the more commonly needed languages and have a contract with a translation company to offer translation services for all other languages.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

All funding decisions are discussed by the Advisory Board. The Board has regular representation of different communities, including the Karuk Tribe. While the Karuk Tribe has been an active participant since the inception of the Board, they do not currently have a voting membership. In recent Advisory Board meetings, members asked the Karuk Tribe to nominate an individual to serve as a voting member. The Board expects to incorporate the Karuk Tribe as a voting member in March of 2021. As mentioned in the gaps assessment, we determined that indigenous communities are disproportionately impacted by homelessness. Siskiyou County will consult with local tribal leaders on best practices for prioritization of programs that are addressing the disproportionate impacts of homelessness on Native Americans.

While SCHHSA is unaware of any programs in the county that specifically address the disproportionate impacts of homelessness on Black, Asian, or Hispanic communities, we are committed to providing equitable access to homeless services for all populations. We partner with the Siskiyou Community Resource Collaborative which has several resources centers spread throughout the county, reaching remote cities that historically have the largest Hispanic populations. We will also strive to partner with advocacy groups for communities of color in neighboring Shasta County. The Advisory Board is researching the possibility of hosting guest speakers from such advocacy groups at future committee meetings.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

Indigenous communities are one the largest minority groups in Siskiyou County. The perspective of Indigenous people is thus essential to developing an

effective approach to reducing and ending homelessness. Siskiyou County's main body for forming such strategies is the Advisory Board. We are centralizing the voice of indigenous communities by creating a new membership position on the Advisory Board. The county believes that Indigenous communities require voting membership in order to ensure a proper consideration for the needs of their population. A voting membership position will continue to be reserved for tribal representation. As mentioned in the gaps assessment, SCHHSA regularly conducts MHSA focus groups with special populations, including Hispanic communities. This is one of the ways we continually create a space to centralize the voices of communities of color. Likewise, SCHHSA partners with the Sheriff's Office which conducts community forums with Asian populations such as the Hmong. These forums inform our decisions for approaches to serve the homeless. We will also strive to partner with advocacy groups in neighboring Shasta County for these special populations.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

In our gaps assessment, we noted that Native Americans comprise a larger percentage of the homeless population than they do the general population in Siskiyou County. Concerned about the disproportionate impact of homelessness on our local tribes, we have reached out to tribal leaders, non-traditional providers, in anticipation of the HHAP-2 funding. The tribal leaders informed us that there are tribal members who are not eligible for tribal housing assistance. We are collaborating with them to ensure targeted outreach to the tribes to make certain they are fully aware of and able to access this program. Through this partnership we hope to establish well-defined pathways to housing for tribal members. Additionally we expect our bilingual staff to be active participants in outreach to other communities of color. We will also utilize our partnership with the Siskiyou Community Resource Collaborative to expand the reach of funding to underserved communities. The collaborative has family and community resources centers throughout the county, including cities not located on the I-5 corridor. SCHHSA considers populations in these areas to be marginalized due to the difficulty of accessing transportation to county services. By marketing our programs at each of the community resource centers, we endeavor to reach underserved communities.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

SCHHSA is the main welfare and homelessness service provider in the county. The majority of homeless individuals also require connection to other social services we administer such as CalFresh, CalWORKs, and Medi-Cal. SCHHSA is the primary access point for homeless services. Other organizations which provide services commonly refer customers to SCHHSA. Although SCHHSA has three different service divisions, Social Services, Behavioral Health, and Public Health, we are a highly integrated agency. Staff in all three divisions are familiar with the various services available across the organization. Customers who access any services are referred to all other applicable services within the agency, including any housing assistance the customer may be eligible to receive. We also operate a public outreach van with bilingual staff who travel throughout the county to market programs and assist priority populations to access services. Additionally, we provide information about housing and homeless services on the Siskiyou County website.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

Siskiyou County, like many counties in northern California is less racially and ethnically diverse than many counties, and then the state as a whole. We have a limited amount of organizations that specifically serve communities of color. Most notably, Siskiyou County is home to the Karuk Tribal Organization. Tribal input is a focal point of the county's planning for homeless services. Moreover, Although SCHHSA serves the entire population of Siskiyou County, we have a system for learning about the needs of particular populations and adapting services accordingly. Despite having few organization that historically and particularly serve communities of color, Siskiyou County is committed to integrating a racial equity accountability framework into our continuum of homelessness services.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

Siskiyou County, like many counties in northern California is less racially and ethnically diverse than many counties, and then the state as a whole. We have a limited amount of organizations that specifically serve communities of color. Nevertheless we are committed to partnering with as many organizations as possible, including those that are addressing racial equity in the homelessness response system. Most notably, Siskiyou County is home to the Karuk Tribal

Organization. Tribal input is a focal point of the county's planning for homeless services. Siskiyou County actively collaborates with tribal leaders on designing a housing assistance system. Although there are few organizations explicitly focused on addressing racial equity, at SCHSA we have a system for learning about the needs of particular populations and adapting services accordingly. Siskiyou County is committed to integrating a racial equity accountability framework into our continuum of homelessness services. With the limitations of a small, rural, predominately White community, Siskiyou County would welcome technical assistance on innovative ways to foster partnerships that address racial equity.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

We will ensure racial disparities are addressed with this funding through staff trainings and collaboration with organizations serving communities of color. As described above, we provide annual trainings on non-discrimination and cultural competence to remove barriers in the process of accessing services, particularly for the communities most severely impacted by homelessness. Local tribes were severely devastated by the Slater Fire (explained in the gaps assessment) which destroyed over 200 buildings. Tribal leaders have informed the county that not all of their members are eligible for tribal housing and they would appreciate assistance. In preparation for HHAP-2 funding, we are already reaching out to organizations that serve communities of color. Due to the disastrous effects of the Slater Fire, rental assistance would be an invaluable service for local tribes. As mentioned previously, we are working with tribal leaders and communities of color to develop targeted outreach for the services we will provide with HHAP-2 funds. We hope this will reduce the disproportionate impact of homelessness on local communities of color.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

| RACIAL EQUITY ASSESSMENT (check all that apply) | |
|---|---|
| Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for. | Racial Equity Assessment Response: Planning to Implement |
| Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS. | Racial Equity Assessment Response: Implemented |
| Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English. | Racial Equity Assessment Response: Implemented |

| |
|---|
| <p>Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.</p> <p>Racial Equity Assessment Response: Implementing but could benefit from assistance</p> |
| <p>Racial Equity Assessment Statement: We have formal partnerships with organizations of color.</p> <p>Racial Equity Assessment Response: Implementing but could benefit from assistance</p> |
| <p>Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.</p> <p>Racial Equity Assessment Response: Implemented</p> |
| <p>Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.</p> <p>Racial Equity Assessment Response: Implemented</p> |
| <p>Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.</p> <p>Racial Equity Assessment Response: Implementing but could benefit from assistance</p> |
| <p>Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.</p> <p>Racial Equity Assessment Response: Implementing but could benefit from assistance</p> |
| <p>Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.</p> <p>Racial Equity Assessment Response: Implemented</p> |
| <p>Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.</p> <p>Racial Equity Assessment Response: Implementing but could benefit from assistance</p> |
| <p>Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.</p> <p>Racial Equity Assessment Response: Planning to Implement</p> |
| <p>Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.</p> <p>Racial Equity Assessment Response: Implementing but could benefit from assistance</p> |
| <p>Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.</p> <p>Racial Equity Assessment Response: Implementing but could benefit from assistance</p> |
| <p>Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.</p> <p>Racial Equity Assessment Response: Implementing but could benefit from assistance</p> |
| <p>Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.</p> <p>Racial Equity Assessment Response: Implementing but could benefit from assistance</p> |

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

Siskiyou County is a member of the NorCal CA 516 Continuum of Care which is a collaboration of multiple community, government, and faith-based agencies that collectively provide services ranging from prevention of homelessness to permanent housing placements. The CoC covers an expansive geography that includes seven counties: Del Norte, Lassen, Modoc, Plumas, Shasta, Sierra and Siskiyou. Each county has a local Advisory Board comprised of diverse stakeholders who appointment one member to represent them on the Executive Board, a meeting ground for all seven counties. When forming Advisory Boards, counties strive to form a body with proper and equitable representation of their populations, geographically and by special populations. Typically membership involves public officials from the county and various cities. Organizations specializing in services for youth, families, victims of domestic violence, felons, tribes, people with disabilities, and other special populations have a voice on the Board. Coordination occurs as a circle of decisions between the Advisory Boards and the Executive Board. Advisory Boards discuss the counties' concerns, needs, data, preferences, best practices, etc. These topics are then discussed by the representatives of each county on the Executive Board. Solutions, policies, projects, and determinations are then referred to the local Advisory Boards to approve or amend. SCHSA is an active organization within NorCal CoC collaborative efforts. Jeri Robertson, Program Manager for Employment and Temporary Assistance is a Board Member of the Executive Board. Dr. Sarah Collard, Director for SCHSA serves as an alternate member of the Executive Board as well as a member of the local Advisory Board. In the past two years, the counties of the NorCal CoC have emphasized coordination on data sharing and collecting as well as a strong referral process. We are in the process of developing a shared CES and HMIS system

to integrate service providers across all seven counties. The CES strives to cover this full geography by identifying access points, standard assessments, referral processes, and housing resources or lack thereof that are unique to each of those counties. The goal is that homeless individuals in the seven counties would be able to access all available housing in the other counties based on the CoC standing. While we are still in the process of integrating HMIS into all homeless programs administered by SCHHSA, we have already begun to share data by this means. The NorCal CoC faces challenges with both CES and HMIS. Geographically, the distance from the most western county in the CoC (Del Norte County) to the most eastern county (Modoc County) is 267 miles; the travel time is estimated at 7 hours. The travel time from the most northern county in the CoC (Siskiyou County) to the most southern county in the CoC (Sierra County) is 268 miles; the travel time is over 6 hours. It is unreasonable to connect homeless families and individuals with services that are hours away from their home base. Another factor that adds to the complexity of this is the size of each county in the CoC as well as available services for the homeless population in each of these counties.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

In addition to SCHHSA, two other partners in Siskiyou County received HCFC funding, Youth Empowerment Siskiyou, an advocacy group for trauma-exposed foster and at-risk youth, and the Siskiyou Resources Collaborative, a family-focused nonprofit. Youth Empowerment Siskiyou partnered with SCHHSA to receive the youth set-aside funding from HHAP-1. The Siskiyou Resource Collaborative was the recipient of Homeless Emergency Aid Program funds. All three organizations have voting members on the Siskiyou CoC Advisory Board where they coordinate HCFC to avoid duplication of services, ensure funding is directed toward the most pressing needs, and develop referral processes. Through the Advisory Board they also inform other HCFC recipients of any changes to funding plans. These three organizations cooperate to provide mutual support on locating and receiving additional resources to address homelessness. SCHHSA coordinates with other recipients of HCFC outside of Siskiyou County through the NorCal CoC. The agendas for the Executive Board routinely allow members to update partners on all HCFC-funded projects.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

In the past 5 years, Siskiyou County's homelessness response system has grown tremendously from a small group of concerned citizens in one city to a formalized, county-wide effort that coordinates with several jurisdictions in Northern California. Coordinated efforts to address homelessness in Siskiyou County began in earnest in 2016 when Team Shasta was formed in response to community concerns about homelessness in the City of Mt. Shasta. This first coalition was made up of representatives from public safety, the City of Mt. Shasta, the business community, behavioral health and community services, SCHHSA and various homeless service providers, and public facilities. After meeting for a year, and planning for the implementation of an initial set of strategic initiatives, it was recognized that the community's response to the issue of homelessness was necessarily one that needed to include the entire county, and the Siskiyou County Homelessness Coalition was thus born out of this effort. The Coalition began meeting as a countywide group in August 2017. With administrative support from SCHHSA, the Coalition merged with the Advisory Board which was created as a result of a new Governance Charter approved in June, 2019. The Governance Charter re-designed the structure of the CoC and outlined the roles and responsibilities of the NorCal CoC, the seven Advisory Boards, the Lead Agency, and the HMIS Lead Agency. The Siskiyou County Advisory Board soon realized that expanding and operating a systemized response to homelessness would require staff dedicated specifically to this project. We are pleased to share that HHAP-1 funds have allowed the county to create and a fill a new Housing Coordinator position. We consider this an immense success towards developing housing assistance programs and expanding regional partnerships. The Housing Coordinator will develop and maintain a housing delivery system for vulnerable homeless families, individuals, and youth. Duties will include but are not limited to:

- Providing outreach and coordination to assist vulnerable populations in accessing temporary housing, and permanent housing utilizing a Housing First and Rapid Rehousing model.
- Assisting in expanding regional partnerships by working with the Housing Authority, located in Shasta County, to coordinate informational meetings on Section 8 housing and voucher programs for local landlords to increase the housing stock available in Siskiyou County.

- Participating in the Siskiyou County Advisory Board and the Siskiyou County Homeless MDT.

There are challenges coordinating with other jurisdictions due to the large geographical area of the seven-county CoC as well as the limited services available in many of these counties. The new Housing Coordinator will help us to address these barriers. They will be able to better coordinate with other jurisdictions for housing resources for our clients.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

HHAP-2 will increase SCHHSA's partnerships as we develop an outreach strategy to inform service providers of this intervention. We will need to grow our partnerships in order to create efficient and strong referral processes. For instance, we have reached out to tribal leaders in anticipation of the HHAP-2 funding. We are collaborating with them to ensure targeted outreach to the tribes to make certain they are fully aware of and able to access this program. Through this partnership, we hope to establish well-defined pathways to housing for tribal members. HHAP-1 helped us to develop a partnership with Youth Empowerment Siskiyou. With an additional youth set-aside from HHAP-2, we anticipate it will intensify our partnerships with youth-specific service providers.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

SCHHSA's exact share of the need within Siskiyou County is challenging to determine. We are the main welfare and homelessness service provider in the county. The majority of homeless individuals also require connection to other services we administer such as CalFresh, CalWORKs, and Medi-Cal. SCHHSA is the primary access point for homeless services. Other organizations that provide services usually refer customers to SCHHSA. During the 2019 PIT Count, the SCHHSA Social Services Division contacted clients identified as homeless in the California Statewide Automated Welfare System (C-IV). The Statewide Automated Welfare System identified 1,008 homeless cases in the Siskiyou County public assistance records. Out of 1008 records, SCHHSA was able to make direct contact with 357 clients, and as a result, identified an additional 188 homeless individuals (unduplicated) who met the definition of

homeless according to CalWORKs and CalFresh program definitions. In 2020, the Statewide Automated Welfare System identified 1,280 homeless cases. Among partnering jurisdictions, our share of the regional need is 20.0%. We determined this from our portion of the total NorCal 2020 Point-In-Time Count encompassing all seven counties.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

The CoC Siskiyou County Advisory Board developed a Strategic Plan to outline regional goals for the homelessness response system. Given that this is a very young system, many of our goals are related to developing and increasing system capacity. The goals are categorized by three main priorities: priority one—build the emergency shelter and housing system, priority two—develop leadership and coordination of effort to reduce homelessness, and priority three—implement data tracking and prioritization of housing services. HHAP-2 funds will integrate into our plan for priority one by allowing us to expand the housing system to include services for the general homeless population. As described in both the gaps assessment and the funding plan, our current homelessness response services are reserved only for select populations who are eligible for other programs such as CalWORKs. With HHAP-2, we will have a framework to serve this gap population with rental assistance. The region's strategy for HHAP funding has not changed significantly since HHAP-1. The original HHAP funds are devoted to system support for activities necessary to create regional partnerships and maintain a homeless services system. These funds are likewise assisting the county to complete priority one but will also contribute to priority two, helping us to coordinate efforts to reduce homelessness.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

All spending plans and later adjustments are discussed by the Siskiyou CoC Advisory Board. Board Members and community members discuss the latest findings from the annual PIT Count, SCOE count, PHP count, and HIC count, as well as analyses of the housing market (particularly in light of disasters such as fires and pandemics). Employing these analyses, they evaluate strategic goals for the homelessness response system. The Advisory Board actively encourages all partners (regardless of whether they have voting

membership) to attend and robustly engage in Advisory Board meetings. The Board considers its partners' input as essential in developing a successful strategy. When the community ascertains the need to adjust spending plans based on a new gap in services, they are warmly welcomed to consider the following questions in collaboration with the Board:

1. Could gap be filled by an existing structure? For example, is there a service available but not widely used due to a lack of outreach? Could the county adapt an existing program? Could we engage a regional partner for assistance?

2. Is funding available? If not, what grants or other avenues could allow us to develop the necessary intervention?

3. What is the most immediate way to address the gap?

4. What is the most effective long-term solution leading to permanent housing?

5. What is feasible with our limited resources?

6. Is a solution already in progress?

7. What is the complete picture of our funding? Which funds have we devoted to which intervention types? What funds are eligible for which types?

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

We do not have a fully articulated youth-specific strategy. We are currently working with nonprofits that specialize in youth services as well as local schools to create a strategy that will account for the unique needs of homeless youth. The reason we do not already have a strategy is manifold. Our initial efforts to address homelessness began recently, approximately four years ago. Hence, we are still in the process of refining strategies for addressing the general homeless population and have yet to fully develop strategies for special populations. All developments have been severely delayed by the COVID-19 pandemic, challenging our ability to implement procedures. Many of our partners are either not working or have strictly limited hours due to stay-at-home advisories.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

Youth-specific local partners are involved in regional planning through the Advisory Board. Organizations such as the Siskiyou County Office of Education and Youth Empowerment Siskiyou have voting membership on the Board. All regional planning and spending decisions are discussed with these organizations at regular Board meetings. Additionally, homeless providers consult with partners at sundry local schools about their needs in relation to homeless youth.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

| Housing First Assessment (check all that apply) |
|--|
| <p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: No</p> |
| <p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p> |
| <p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p> |

Housing First Assessment Response: Yes

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00029

CoC / Large City / County Name:

CoC / Large City / County Name Response: Siskiyou

Administrative Entity Name:

Administrative Entity Name Response: Siskiyou County Health and Human Services

Receiving Redirected Funds?

Receiving Redirected Funds? Response: No

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

| | FY 20/21 | FY 21/22 | FY 22/23 | FY 23/24 | FY 24/25 | FY 25/26 | TOTAL |
|-------------------------------------|----------|-------------|-------------|-------------|----------|----------|--------------|
| Rapid Rehousing | | \$35,483.00 | \$35,483.00 | \$35,481.00 | | | \$106,447.00 |
| Rapid Rehousing: Youth Set-Aside | | \$3,067.00 | \$3,067.00 | \$3,066.00 | | | \$9,200.00 |
| Operating Subsidies and Reserves | | | | | | | |

| | | | | | | | |
|--|--|------------|------------|------------|--|--|------------|
| Operating Subsidies and Reserves: Youth Set-Aside | | | | | | | |
| Street Outreach | | | | | | | |
| Street Outreach: Youth Set-Aside | | | | | | | |
| Services Coordination | | | | | | | |
| Services Coordination: Youth Set-Aside | | | | | | | |
| Systems Support | | | | | | | |
| Systems Support: Youth Set-Aside | | | | | | | |
| Delivery of Permanent Housing | | | | | | | |
| Delivery of Permanent Housing: Youth Set-Aside | | | | | | | |
| Prevention and Shelter Diversion | | | | | | | |
| Prevention and Shelter Diversion: Youth Set-Aside | | | | | | | |
| New Navigation Centers and Emergency Shelters | | | | | | | |
| New Navigation Centers and Emergency Shelters: Youth Set-Aside | | | | | | | |
| Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%) | | | | | | | |
| Administrative (up to 7%) | | \$1,950.00 | \$1,950.00 | \$3,900.00 | | | \$7,800.00 |

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$114,247.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$9,200.00

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00029

Intervention Type:

Intervention Type Response: Rental Assistance

Total Funds Requested:

Total Funds Requested Response: \$106,447.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response: \$106,447.00

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

With the exception of the WPC grant described previously, there is currently no housing program or rental assistance program in Siskiyou County that is open to the general homeless population. The WPC grant does not meet the needs of our entire homeless population. Housing programs are only available for special populations such as families, victims of domestic violence, felons, and people with mental health disorders. There are customers in desperate need of rental assistance who are otherwise ineligible for services through any programs. At times rental assistance is not an option even if funds are available due to the housing shortage. In these situations, the county would like to provide interim housing until renting becomes possible. Hence, Siskiyou County seeks to use its HHAP-2 funds to serve this gap population with direct housing costs for rapid-rehousing or interim shelter according to low-barrier, housing-first principles. We plan to offer a customer-centered approach and use the best of these intervention types for each individual. In some cases, we may assist customers with a deposit or temporary, short-term, subsidized rent. In other cases, we may provide temporary housing in a hotel while assisting with housing and employment searches, striving to place customers in permanent housing. Due to the extreme housing shortage, we expect to house individuals for a minimum of 3 months and up to 12 months before locating permanent housing. SCHHSA, the agency who will be responsible for administering funds, endeavors to adapt for the unique challenges, needs, and preferences of its customers.

We will supplement our HHAP funds with case management. While HHAP will provide assistance with direct housing costs, we will link customers to other service components such as education, healthcare, and other resources to meet immediate needs such as food. When eligible, we will link customers to programs such as MediCal, CalFresh and other Social Services programs. Our

Behavioral Health Division will also be available to offer treatment for mental health or substance use disorders. Case managers may assist customers with skill development such as budgeting.

Funding Plan – Question 2 – Response Ends

- 3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

The Siskiyou County 10 Year Plan to End Homelessness outlines several goals, one of which is addressing the need for low-barrier housing across the system. We expect HHAP-2 funds to help achieve this goal. As described in our gaps assessment, Siskiyou County determined that Rental Assistance was one of our greatest needs among intervention types through counts of homeless individuals, market analyses, and interviews of individuals with lived experience of homelessness. We also ascertained a significant gap in Interim Housing, particularly due to the non-congregate requirements during the COVID-19 pandemic. Existing programs provide rental assistance for targeted populations such as families, youth, and people with mental health disabilities. Other programs provide shelter or transitional housing to specific populations such as victims of domestic violence, those in need of medical respite, and felons. However, there are almost no housing programs or rental assistance programs in Siskiyou County that are open to the general homeless population. There are customers in desperate need of rental assistance who are ineligible for services through any current programs. At times, rental assistance is not an option even if funds are available due to the housing shortage. In these situations, the county would provide interim housing until renting becomes possible. By providing housing assistance for the general homeless population, we will increase our low-barrier housing capacity.

Funding Plan – Question 3 – Response Ends

- 4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

COVID High Risk – individuals at high-risk for contracting COVID

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

The gap population that we intend to serve includes homeless individuals who are part of local Native American tribes. In our gaps assessment, we noted that Native Americans comprise a larger percentage of the homeless population than they do the general population in Siskiyou County. Concerned about the disproportionate impact of homelessness on our local tribes, we have reached out to tribal leaders in anticipation of the HHAP-2 funding. The tribal leaders informed us that there are tribal members who are not eligible for tribal housing assistance. We are collaborating with them to ensure targeted outreach to these tribes to make certain they are fully aware of and able to access this program. Through this partnership we hope to establish well-defined pathways to housing for tribal members. Although a lack of data makes it difficult to perceive other populations who are disproportionately impacted by homelessness, we are planning to use our Public Health outreach van to market the HHAP-2 program in areas which are historically home to communities of color.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

We will measure this intervention investment quarterly through data reports from HMIS.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

The HHAP-2 grant will be administered by SCHHA, an agency that maintains partnerships with a multitude of organizations serving youth such as the Siskiyou County Office of Education, numerous local school officials, the Family Resources Collaborative, and Youth Empowerment Siskiyou, an advocacy group for trauma-exposed foster and at-risk youth. In the past we have leveraged these partnership to develop a strong referral system and we intend to reinforce this system throughout the use of HHAP-2 funding. We regularly educate our youth-centered partners on all the services available for youth and will continue to do so for the HHAP-2 youth set-aside which will contribute to direct housing costs for homeless youth between the ages of 12 and 24 (Rental Assistance or Interim Housing). Partners will know to send homeless youth to us with a “warm hand-off” when applicable. Additionally, we will consult with the above organizations to ensure utilization of best practices for youth specifically and to train case managers on those

practices. Staff members at the Behavioral Health Division of SCHHSA currently receive training in Trauma-Focused Cognitive Behavioral Therapy (TF-CBT). They will use this technique with youth who have experienced trauma. Many of our case managers have extensive experience working with youth. Our case managers will also coordinate between our various youth-centered partner organizations to link homeless youth to services for education, therapy, advocacy and more.

Funding Plan – Question 7 – Response Ends

11. HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00029

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00029

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00029

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00029

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00029

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00029

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

| | |
|------------------------|-----------------|
| Applicant Name: | Siskiyou County |
|------------------------|-----------------|

Part 1: Summary of Investment Plan

1. Complete development of NPLH permanent supported housing project, Siskiyou Crossroads, by December 31, 2023.
2. Put in place resources and a plan to rehouse all individuals and households currently staying in NCS sites due to COVID-19 emergency and Slater fire.
3. Retain non-congregate shelter trailer stock to serve as interim housing for as long as necessary. Identify funding to support this housing resource.
4. Pursue future funding opportunities and develop programming to provide targeted homelessness prevention assistance to a minimum of 20 individuals/households who are most likely to become homeless.

Part 2: Priority and Order of Use of Funding Sources

| Non Congregate Shelter/Interim Housing (Capital / Operations / Services) | | Rental Assistance (Short Term to Permanent) | | Permanent Supportive and Service Enriched Housing (Capital / Operations / Services) | | Diversion and Homelessness Prevention | |
|---|--|--|---|--|---|---------------------------------------|--|
| Funding Source: Use and Priority #1 | | Funding Source: Use and Priority #1 | | Funding Source: Use and Priority #1 | | Funding Source: Use and Priority #1 | |
| Funding Source: | PRK & Rehousing (via DSS) | Funding Source: | HHAP (via HCFC) | Funding Source: | HHAP (via HCFC) | Funding Source: | |
| If Other, List: | | If Other, List: | | If Other, List: | NPLH, Partnership HealthPlan gr | If Other, List: | |
| Funding Amount: | \$82,000.00 | Funding Amount: | \$114,247.00 | Funding Amount: | \$250,879.78 (HHAP 1), \$142,234.9 | Funding Amount: | |
| Unit of Measure: | Individual | Unit of Measure: | Individual | Unit of Measure: | Unit | Unit of Measure: | |
| If Other, List: | | If Other, List: | Eligible families | If Other, List: | | If Other, List: | |
| Number Assisted: | 43 Individuals | Number Assisted: | 10 Individuals | Number Assisted: | 24 Units | Number Assisted: | |
| Deadline for Expenditure: | 12/30/20 for PRK, extending services with Whole Person Care funding. | Deadline for Expenditure: | FY 24/25 | Deadline for Expenditure: | 6/30/2025 (HHAP 1) 06/30/26 (HHAP 2) | Deadline for Expenditure: | |
| Funded Activity: | Operations | Funded Activity: | Short Term | Funded Activity: | Capital | Funded Activity: | |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | maximize FAWA reimbursement to cover up to 75% of NCS hotels and trailer operation | Narrative Description (Optional): | HHAP funding will be utilized to fund housing for 'gap' populations of homeless | Narrative Description (Optional): | Development of permanent supportive housing units. HHAP funding used in conjunction | Narrative Description (Optional): | Funding for prevention activities is to be determined. |
| Funding Source: Use and Priority #2 | | Funding Source: Use and Priority #2 | | Funding Source: Use and Priority #2 | | Funding Source: Use and Priority #2 | |
| Funding Source: | Other | Funding Source: | CalWORKs HSP (via CDSS) | Funding Source: | NPLH (via HCD) | Funding Source: | |
| If Other, List: | Whole Person Care | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | \$200,000.00 | Funding Amount: | \$939,236.00 | Funding Amount: | \$500,000 (have applied for com | Funding Amount: | |
| Unit of Measure: | Individual | Unit of Measure: | Household | Unit of Measure: | Unit | Unit of Measure: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | TBD | Number Assisted: | | Number Assisted: | 24 Units | Number Assisted: | |
| Deadline for Expenditure: | 6/30/2025 | Deadline for Expenditure: | FY 21/22 and ongoing | Deadline for Expenditure: | FY 21/22 | Deadline for Expenditure: | |
| Funded Activity: | Operations | Funded Activity: | Short Term | Funded Activity: | Capital | Funded Activity: | |
| If Other, list: | Services | If Other, list: | Permanent | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | |
| Funding Source: Use and Priority #3 | | Funding Source: Use and Priority #3 | | Funding Source: Use and Priority #3 | | Funding Source: Use and Priority #3 | |
| Funding Source: | FEMA | Funding Source: | HEAP (via HCFC) | Funding Source: | Other | Funding Source: | |
| If Other, List: | | If Other, List: | | If Other, List: | Partnership HealthCare Housing | If Other, List: | |
| Funding Amount: | | Funding Amount: | \$43,000.00 | Funding Amount: | \$560,000.00 | Funding Amount: | |
| Unit of Measure: | Individual | Unit of Measure: | Individual | Unit of Measure: | Unit | Unit of Measure: | |
| If Other, List: | Households | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | TBD | Number Assisted: | 13 Individuals | Number Assisted: | 24.00 | Number Assisted: | |
| Deadline for Expenditure: | | Deadline for Expenditure: | 6/30/2021 | Deadline for Expenditure: | FY 21/22 | Deadline for Expenditure: | |
| Funded Activity: | | Funded Activity: | | Funded Activity: | Capital | Funded Activity: | |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | |
| Funding Source: Use and Priority #4 | | Funding Source: Use and Priority #4 | | Funding Source: Use and Priority #4 | | Funding Source: Use and Priority #4 | |
| Funding Source: | | Funding Source: | | Funding Source: | Other | Funding Source: | |
| If Other, List: | | If Other, List: | | If Other, List: | PLHA | If Other, List: | |
| Funding Amount: | | Funding Amount: | | Funding Amount: | \$852,722.00 | Funding Amount: | |
| Unit of Measure: | | Unit of Measure: | | Unit of Measure: | Unit | Unit of Measure: | |

| | | | | | | | |
|-------------------------------------|--|-------------------------------------|--|-------------------------------------|---------------------------------------|-------------------------------------|--|
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | | Number Assisted: | | Number Assisted: | 24 | Number Assisted: | |
| Deadline for Expenditure: | | Deadline for Expenditure: | | Deadline for Expenditure: | 06/30/24 | Deadline for Expenditure: | |
| Funded Activity: | | Funded Activity: | | Funded Activity: | Capital | Funded Activity: | |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | Capital Costs year 1, and Services in | Narrative Description (Optional): | |
| Funding Source: Use and Priority #5 | | Funding Source: Use and Priority #5 | | Funding Source: Use and Priority #5 | | Funding Source: Use and Priority #5 | |
| Funding Source: | | Funding Source: | | Funding Source: | | Funding Source: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Funding Amount: | | Funding Amount: | | Funding Amount: | | Funding Amount: | |
| Unit of Measure: | | Unit of Measure: | | Unit of Measure: | | Unit of Measure: | |
| If Other, List: | | If Other, List: | | If Other, List: | | If Other, List: | |
| Number Assisted: | | Number Assisted: | | Number Assisted: | | Number Assisted: | |
| Deadline for Expenditure: | | Deadline for Expenditure: | | Deadline for Expenditure: | | Deadline for Expenditure: | |
| Funded Activity: | | Funded Activity: | | Funded Activity: | | Funded Activity: | |
| If Other, list: | | If Other, list: | | If Other, list: | | If Other, list: | |
| Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | | Narrative Description (Optional): | |

Continuum of Care Outcomes by Race and Ethnicity

Go to this link for an instructional video on how to complete this worksheet using Stella: <https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b> [loom.com]

Applicant Name: County of Siskiyou CoC Name, if different: NorCal CoC CA516

Using data from Stella, please insert outcomes here from the FY18 submission:

| | Head of Households Served in Any Project Type ¹ | | Served in Shelters & Transitional Housing ² | | Exiting to Permanent Housing ³ | | Days Homeless ⁴ | | Accessing Permanent Supportive Housing ⁵ | | Returns to Homelessness ⁶ | | Other Measure: _____ | | Other Measure: _____ | |
|---|--|------|--|---------|---|------|----------------------------|------|---|------|--------------------------------------|---------|-------------------------|---------|-------------------------|---------|
| | # | % | # | % | # | % | # | % | # | % | # | % | # | % | # | % |
| Total | 158 | 100% | 0 | #DIV/0! | 7 | 100% | 266 | 100% | 14 | 100% | 0 | #DIV/0! | | #DIV/0! | | #DIV/0! |
| White, Non-Hispanic/Non-Latino | 121 | 77% | 0 | #DIV/0! | 6 | 86% | 224 | 84% | 8 | 57% | 0 | #DIV/0! | | #DIV/0! | | #DIV/0! |
| White, Hispanic/Latino | 5 | 3% | 0 | #DIV/0! | 0 | 0% | 149 | 56% | 0 | 0% | 0 | #DIV/0! | | #DIV/0! | | #DIV/0! |
| Black or African American | 9 | 6% | 0 | #DIV/0! | 1 | 14% | 316 | 119% | 1 | 7% | 0 | #DIV/0! | | #DIV/0! | | #DIV/0! |
| Asian | 0 | 0% | 0 | #DIV/0! | 0 | 0% | 0 | 0% | 0 | 0% | 0 | #DIV/0! | | #DIV/0! | | #DIV/0! |
| American Indian or Alaska Native | 8 | 5% | 0 | #DIV/0! | 0 | 0% | 1,002 | 377% | 4 | 29% | 0 | #DIV/0! | | #DIV/0! | | #DIV/0! |
| Native Hawaiian/Other Pacific Islander | 1 | 1% | 0 | #DIV/0! | 0 | 0% | 0 | 0% | 0 | 0% | 0 | #DIV/0! | | #DIV/0! | | #DIV/0! |
| Multiple Races | 3 | 2% | 0 | #DIV/0! | 0 | 0% | 425 | 160% | 1 | 7% | 0 | #DIV/0! | | #DIV/0! | | #DIV/0! |
| Unknown | 11 | 7% | 0 | #DIV/0! | 0 | 0% | 0 | 0% | 0 | 0% | 0 | #DIV/0! | | #DIV/0! | | #DIV/0! |