



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00074

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: **Sonoma**

Eligible Applicant Type:

Eligible Applicant Type Response: **County**

COC Number:

COC Number Response: **504**

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Eligible Applicant Phone:

Eligible Applicant Phone Response: **(707) 565-2119**

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

Sonoma County Community Development Commission

1440 Guerneville Road

Santa Rosa, CA 95403

Is This a Government Entity?

Is This a Government Entity Response: **Yes**

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Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer

Assessment processes used by the County of Sonoma to determine local gaps in housing services as well as impacts of racial and ethnic disparities included:

- Racial Disparities Assessment in 2018 Continuum of Care Competition (September 2018)
- Racial Disparities Assessment in 2019 Continuum of Care Competition (September 2019)
- CoC Board Strategic Planning that included participation from a wide variety of stakeholder. Began September 2019 with public presentations in June 2020 and August 2020 for first two phases. Third phase still pending. (Primary assessment)
- California Policy Lab study - High Utilizers of Multiple Systems in Sonoma County report. The report noted the top 1% highest utilizers of behavioral health, criminal justice, social safety net, physical health, and housing services are a small group of approximately 6,600 individuals with intense needs. This report begins to shed light

on who they are and what their vulnerabilities are: from housing instability, to co-occurring behavioral health diagnoses, to cycling in and out of the criminal justice system. More striking than any one of these vulnerabilities, however, is the fact that many of Sonoma's high utilizers are experiencing intense needs simultaneously: struggling with a physical illness while living with a mental illness, cycling in and out of jail, and facing challenges accessing stable housing options. The report confirmed the need for and benefit of the County Interdepartmental Multi-Disciplinary Team (IMDT), which aims to bridge client services and resources across County departments and community service providers, so as to provide adequate support for the multiple needs of those high utilizers. Since this reports publication, the County IMDT <https://www.capolicylab.org/wp-content/uploads/2020/07/High-Utilizers-of-Multiple-Systems-in-Sonoma-County.pdf> Additionally, the data collection methods used in the 2019-2020 Strategic Planning Baseline Report conducted with Focus Strategies included the 2019 Housing Inventory Chart (HIC), 2019 Homeless Count Report, HMIS project level data, and HUD System Performance Measures for the first part of the analysis to determine efficacy of the homeless system of care. Quantitative analysis was conducted by Focus Strategies using the Base Year Calculator (BYC) from their System Wide Analytics and Projection (SWAP) tools, a joint project of Focus Strategies and the National Alliance to End Homelessness. SWAP is designed to help communities use local data to understand what their system is currently accomplishing and to plan prioritize changes to bring about the greatest reduction in homelessness while BYC helps users assess whether HMIS data is of sufficient quality and accuracy. HMIS, HIC, and budget data were uploaded in the BYC and CoC Lead Agency staff met with every provider to discuss project performance. Significant findings included: a) Data quality was strong across program types b) HMIS participation was lower than expected, which could cause gaps and c) transitional and rapid rehousing had high rates of entry while bed utilization rates were low across all program types, indicating a gap in Housing First principles (inconsistent adoption) and d) emergency shelters and transitional housing are underperforming with respect to exits to permanent housing.

Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

During the most recent community wide baseline scan of system performance (serving as the gap assessment for this grant) under the purview of the CoC Board and in partnership with Focus Strategies, three separate focus groups were held with individuals with lived experience of homelessness to inform the Continuum of Care Board, its membership and County of Sonoma of gaps in services. The three focus groups took place from December 2019-January 2020 and included:

- A focus group of adults with lived experience of homelessness
- A focus group of transition age youth with lived experience of homelessness
- A focus group of unsheltered adults in a large encampment who were currently homeless

A particular finding from individuals with lived experience of homeless was inconsistency with adoption of and adherence to low barrier guidelines within the Housing First approach. Some service providers have continued to implement screening criteria beyond the CES referral process for program entries. Other providers have maintained low barriers to entry but continue to uphold restrictive program participation or behavior guidelines. This inconsistency led to a sense of mistrust for some people seeking services, particularly people with long histories of homelessness or behavioral health needs, who felt it was not worth seeking services they were likely to be denied or restricted from. An additional concern that arose, particularly amongst some people experiencing homelessness, was the safety and quality level of existing temporary sheltered solutions. Some people expressed concerns such as theft of belongings, fights within programs, or feelings of mistreatment by peers or staff which led to hesitation to seek shelter services. These concerns felt heightened for some people if they were approached by law enforcement and presented with the option to accept shelter or receive a citation and/or be incarcerated.

Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

The vast majority of service providers participated in focus groups held for front line staff, to provide feedback on the system of care

and managers of organizations (separate groups). Moving forward, the CoC is a participating member of the BARHII Racial Equity Cohort and has included several members with lived experience of homelessness/current homelessness who are people of color. Several front line workers who are people of color also participate in this cohort. The CoC Lead Agency will propose that this cohort become a regular CoC Working Group to advise the Continuum of Care Board on equity as well as system planning.

Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer

The most recent gaps assessment (Strategic Planning) is yet to be finalized and does not fully include all populations. However, the initial results showed that 10% of heads of households that report into HMIS were TAY, which was a surprisingly high number and indicated that youth were entering adult projects and programs. In particular, the CoC has made significant strides in addressing homelessness with the following populations:

- Chronically homeless: a 10% reduction from 2018 to 2019 and a 17% reduction from 2019 to 2020.
- Veterans: An over 40% drop from 2019 to 2020 (147 veterans) and a reduction from 400 veterans in 2013
- Families with children: A drop to 79 households in 2020 from a high of 200 in 2013

Victims of domestic violence who experience homelessness remains high, as 39% of individuals in 2020 reported experiencing domestic violence.

Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer

Racial and ethnic disparities in the delivery of homeless services were assessed in the 2018 and 2019 Continuum of Care Competition(s) and in the aforementioned California Policy Lab report of High Utilizers of Multiple Systems in Sonoma County. The most recent gaps assessment is still in process and as such is not available. The assessments are attached (2018 and 2019) to this

application, along with the California Policy Lab report. HMIS data was utilized to determine the number of individuals accessing services (emergency shelters, permanent supportive housing, and Coordinated Entry) as well as the overall number of individuals experiencing homelessness by demographic information.

Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer

Gap assessments have been conducted in different ways but not on a scheduled basis. Assessment processes used to determine local gaps in housing services as well as impacts of racial and ethnic disparities included:

- 2018 Local Funding Notice of Funding Availability (included State Homeless Emergency Aid Program - HEAP) with a focus on geographical equity for funds (December 2018)
- Racial Disparities Assessment in 2018 Continuum of Care Competition (September 2018)
- 2019 10 Year Homeless Action Plan Update with new gap information on permanent supportive housing need
- Racial Disparities Assessment in 2019 Continuum of Care Competition (September 2019)
- CoC Board Strategic Planning that included participation from a wide variety of stakeholder. Began September 2019 with public presentations in June 2020 and August 2020 for first two phases. Third phase still pending.

Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer As the current gaps analysis/Strategic Planning process is ongoing and not yet finalized, it has not yet been utilized to fully inform funding decisions. However, previous assessments (such as the 2018 Local Notice of Funding Availability) were utilized to fund Homeless Emergency Aid Program funding (geographic equity for programs in 5 areas of County) as well as utilization of HUD System Performance Measures in applications for funding as well as local project monitoring that continues.

For purposes of County allocated HHAP-2 funds, prioritization was given to funds for the three interventions most needed: outreach, interim/emergency shelter and Project Homekey PSH. Outreach and case management services were identified for County HHAP-2 as a particular need, to address encampments given the impacts

of COVID-19 on shelters. Permanent supportive housing (over 60% of HHAP-2 funds) remain a high need in the community and are also addressed via this HHAP 2 application.

Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer
HHAP-2 funds will be evaluated in accordance with the County of Sonoma's standardized monitoring and program management procedures. These include quarterly monitoring of timely and eligible expenditures as well as adherence to County Performance Measures and HUD System Performance Measures, where applicable, that are built into project's outcomes, . Demographic information will be collected to address equity in outcomes and adjustments will be made via desktop monitoring to address any gaps in services.

Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
 - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer
The most recent gaps assessment was completed in June 2020. This included the second phase of Strategic Planning with community feedback. The final phase is scheduled to be completed in 2021. The most recent gaps assessment that focus on racial and ethnic disparities was submitted in September 2019 as part of the 2019 Continuum of Care Competition and submitted to the Department of Housing and Urban Development as well as the Continuum of Care membership.

2,745 individuals were enumerated as experiencing homelessness in the 2020 Homeless Count, a 7% decrease from 2,951 individuals in 2019. Of these individuals:

- 62% are unsheltered and 38% are sheltered

- 73% are male and 27% are female and 1% are non-binary or transgender
- 75% are Caucasian and 25% are Hispanic/Latinx
- 64% are white, 6% Black, 19% multiracial, 1% Asian, 1% Native Hawaiian/Pacific Islander, and 9% are Native American
- 5% are under 18, 11% are 18-24, 60% are 25-54, and 24% are 55+
- 88% became homeless in Sonoma County

Key funding and programs that address homelessness in the jurisdiction include:

- State funds: HEAP, HHAP-1, State ESG, CESH, NPLH, NPLH Non-Competitive, State HDAP, Project Roomkey, Project Homekey
- Federal Funds: Continuum of Care, Housing Choice Vouchers (including CE Super-preference, Mainstream Vouchers, etc), HUD-VASH, Federal ESG, HOME, CDBG, CARES Act 1 & 2, HOME, etc.
- Local Funds: County Reinvestment and Revitalization, County General Fund, Low and Moderate Income Housing Fund, etc.

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

The most recent qualitative information illustrates that there are gaps in services for the following populations:

- Transition Age Youth: As noted previously, youth ages 18-24 are accessing adult services at a higher rate than expected, which supports ongoing efforts to prioritize youth funding at a higher level.
- Victims of domestic violence continue to make up a large segment of the homeless population (39% in 2020 per the Homeless Count). This has resulted in a prioritizing new CoC DV Bonus Funds for rapid rehousing in the last two years.
- Seniors and older adults: The CoC counts adults ages 55+ as a specific sub-population in the Homeless Count. A 10% increase in older adults was found in 2020, reflecting a trend of homelessness in older adults since the 2017 Sonoma Complex Fires.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer

The largest disparity identified in the most recent assessment of racial and ethnic disparities (attached 2019 Racial and Ethnic Disparities Report) was among African Americans and Native Americans experiencing homelessness (9% and 6% of respectively while their representation in the County as a whole is 2% and 1% respectively). The greater proportional representation amongst those racial groups experiencing homelessness speaks to disparity in access to services, effectiveness of those services and ultimately placements into housing.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer

The same assessment in 2019 did not find any significant disparities in an initial scan of the following interventions utilizing HMIS data:

- Permanent housing placement
- Access to emergency shelter
- Access to Coordinated Entry

However, more analysis will be needed to further assess disparities in access to key homeless services.

Homelessness Response System Gaps Question 2d - End Answer

- e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer

Data from the 2020 Pit Count was used to assess need for each category, and HMIS data in the same time period (FY 20-21) was used to assess the number of individuals currently receiving services. One factor that is still being assessed is the number of shelter beds needed. If need was met in rental assistance and permanent supportive housing was fully met, the need for shelter beds would fall to roughly 100 shelter beds, which would fit in a model of a right-sized system with enough capacity for permanent housing and rapid rehousing. For purposes of this application, the County and CoC kept the number of shelter beds at the higher number (709) based on the fact that more permanent housing capacity is needed. Below is the rationale for each category:

1. Interim Housing/Shelter Beds: Based on the number of individuals with multiple instances of homelessness within the past year (2020 Homeless Count) but not chronically homeless. 1,506 individuals in need.

2. Rental Assistance/Rapid Rehousing: Based on the number of individuals experiencing homelessness less than one year (2020 PIT Count). 1,098 individuals meet in need who could be served with rapid rehousing and increase income to maintain housing.

3. Permanent Supportive Housing - Based on the number of individuals with an episode of at least one year (2020 Count). 1,701 individuals would meet this need. The CoC has estimated needed close to 1,000 units of PSH to meet this need in the past and the number currently in need (839) is close to this approximation and matches results of a decrease in chronic homelessness over the past year.

4. Outreach - This was not based on PIT Count information. Instead, the need was assessed based on the number of individuals who left the system of care for a place not meant for human habitation over a 12 month period that did not re-enter the system. Current outreach numbers are based on CoC-funded outreach.

5. Prevention/Diversion - Based on number of individuals in the 2020 Homeless Count who identified as homeless for the first time. Factoring in numbers of individuals identified as receiving current prevention services, the remaining need is 543.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	1506	709	797
Rental Assistance	1098	742	356
Supportive Housing (Permanent)	1701	862	839
Outreach	368	229	139
Prevention/Diversion	676	133	543

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

The County of Sonoma's County Community Development Commission, which also serves as lead agency of the CoC, coordinate funds with other entitlement jurisdictions (City of Petaluma and City of Sonoma), and all other jurisdictions to ensure that funds for homelessness are targeted to the most vulnerable in a Housing First approach. The CoC Board includes representatives from entitlement jurisdictions as well as the County of Sonoma.

The Sonoma County Board of Supervisors, serving as the oversight body for the Community Development Commission and Department of Health Services overseeing the County HHAP-2 and the Inter-Departmental Multi

Disciplinary Team (IMDT) and Homeless Encampment Access & Resource Team (HEART). The County works closely with the CoC Board and other entities such as Community Development Committee serving as the County of Sonoma Housing Authority oversight board, and the Cities and Towns Committee (CTAC) which governs Urban County CDBG funds. This coordination was critical in other areas - including CARES Act Rental Assistance funds, which were deployed successfully across the entire County with specific targeted areas in all 5 geographic areas of the County, ensuring that over 700 households were supported as of December 2020 with targeted coordination with all regions.

CoC Lead Agency staff also work with the entitlement jurisdictions of Santa Rosa and Petaluma and other cities/towns to ensure that County-wide State and Federal funds are in concert with funds administered by these entities. For example, CoC HHAP Outreach funds are utilized in areas not covered by other entities' and targeted toward rural, underserved areas (such as West County and North County) and done in collaboration with County HHAP IMDT Outreach efforts in these areas.

In 2020, regular meetings with local Councils and City Managers ramped up as a part of CoC Strategic Planning efforts and as a result of efforts to address COVID-19 efforts. All 9 cities took part in emergency operations planning for COVID-19, including staff embedded in the COVID-19 Homeless Task Force, in order to ensure that all localities were being served by federal FEMA funds and State Roomkey funds. The County also worked closely with the CoC and all 9 cities in utilization of COVID-19 emergency funds and reallocated Homeless Emergency Aid Program (HEAP) funds. COVID-19 funds were utilized to support the City of Santa Rosa's primary COVID non-congregate shelter site in Spring 2020 and also were utilized to provide sanitation stations in all cities that needed additional support (a total of over 30 stations) during the pandemic. HEAP funds were utilized as a bridge to fund sanitation stations in both incorporated jurisdictions and unincorporated jurisdictions. The County provided support for congregate shelter sites with social distancing in order to support individuals who were not eligible for NCS sites.

In 2021, efforts will continue to address barriers and avoid fracturing of funds in the system of care. The Continuum of Care Board will assist in leading these efforts with a goal of aligning all non-CoC funds with CoC-mandated State and Federal funding.

County HHAP-2 funds will be utilized to support Homekey projects while other funds (federal and HHAP-2 CoC funds) will be utilized to backbone the existing system of care. HHAP funded outreach and services for Project Roomkey participants will continue to be prioritized for not only County HHAP Homekey projects but also CoC HHAP-2 funded projects. CARES Act funding will also work support the existing homeless system of care, particularly with regard to rental assistance and support for emergency shelter and Roomkey participants.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

The County HHAP-2 will fund and support efforts prioritizing individuals residing in Project Roomkey NCS sites for placement into Sonoma County's Project Homekey Hotels. HHAP-2 funds will be critical in supporting outreach services for placements from encampments to Project Roomkey NCS sites and also support movement from RoomKey to Project Homekey PSH programming recently launched in Sonoma County.

This application proposes that County HHAP-2 funds will support PSH operations and services at the Sonoma County Homekey PSH sites, located at the Azura Hotel (also known as Mickey Zane Place) providing 44 units of housing and the Sebastopol Inn provides 31 units of housing. Funds will be utilized for operations and supportive services at these Homekey PSH sites. Both sites began operation in late 2020/early 2021. The County also proposes HHAP-2 funding to support continuation of critical Outreach services via the Homeless Encampment Access & Resource Team (HEART) and Interdepartmental Multi-Disciplinary Team (IMDT). The County HHAP-1 supported the early efforts of the County's ACCESS Sonoma initiative. ACCESS Sonoma has a four-pronged approach; an Interdepartmental Multidisciplinary Team (IMDT) staffed by representatives from all of the Safety Net Departments, an Integrated Data Hub/Watson Care Manager (WCM) developed in partnership with IBM, a system of governance led by the County's Safety Net Collaborative, and partnerships with community based organizations and academic institutions. The result is coordinated care from across our Safety Net Departments for our most vulnerable residents.

HHAP-1 funding supported IMDT and HEART outreach services for 2 larger encampments in the County at the time of proposal. HHAP-2 will continue to provide support for both IMDT and HEART as they provide critical outreach to those experiencing homelessness, paired with linkages to shelter/housing with supportive services. HEART and IMDT Outreach Teams will work directly with people residing in encampments to access Project Roomkey sites, ultimately facilitating with placement into Project Homekey PSH Hotels and other permanent housing resources, such as utilizing Housing Choice Voucher and other housing resources. IMDT and County contracted providers will offer supportive services to Project Homekey residents.

The third component being proposed for funding with County HHAP-2 is Interim/Emergency Shelter and facilitating access to specialty services, as initially supported in HHAP-1.

The County IMDT and HEART Outreach Team will also coordinate with CoC HHAP programs for placements into RRH, PSH, and Outreach projects so as to assist less vulnerable Roomkey participants with pathways to permanent housing solutions. County HHAP funding fills a critical gap in expanding intensive services for cohorts of highly vulnerable individuals

experiencing homelessness as well as CoC HHAP projects that need additional services and support. County HHAP funding will work to assist Coordinated Entry efforts in assessing and placing individuals who are high utilizers of multiple systems.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

Grant administration will include the following: 1) Oversight and monitoring of all HHAP-1 and HHAP-2 funded activities described above, including monitoring County HHAP 2 funded outreach, shelter and PSH programs for regulatory compliance, eligible costs, and achievement of individual project goals and overall HHAP-2 benchmark goals. 2) Analysis of IMDT's Watson Care Manager database and pertinent HMIS program data, as well as ensuring timely/accurate entry of data for all HHAP-2 projects. 3.) Reporting to Sonoma County Board of Supervisors on HHAP-2 outcomes performance, and sharing reporting to the Continuum of Care Board on HHAP-2 goals and outcomes. 4.) Oversight of annual HHAP-2 reporting to the State as well as Quarterly project reports for all HHAP-2 activities.

The Sonoma County Community Development Commission in coordination with IMDT management staff will have primary responsibility for the County HHAP-2 grant administration. Roles of specific staff are detailed below in 3.a and 3.b.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

The Count proposes 3.0 FTE Behavioral Health Clinician be funded via and dedicated to execution of HHAP-2, so as to provide the aforementioned outreach, shelter and PSH services described above and in following funding plans. These positions will be leveraged by several other staff as described below. The County anticipates funding 3.0 FTE's, with the majority of their time and work focused on conducting outreach and PSH supportive services as described in those respective funding plans later in this proposal.

HHAP-2 Funding Plans Question 3a - End Answer

- b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

As with HHAP-1, the County of Sonoma will leverage several positions in providing direct outreach, shelter and PSH services under HHAP-2, as well as managerial staff in oversight of HHAP funded program staff and in HHAP grant monitoring and compliance. An IMDT Health Program Manager and HEART Health Program Manager will provide oversight and support for HHAP funds connected to Emergency Shelter and Outreach services respectively. Additionally, the County IMDT and HEART teams are supported by several other Behavioral Health Clinicians, administrative and other programs staff/TE's not-supported by HHAP.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

In late 2020 the County, in collaboration with the CoC, the County Housing Authority, youth focused providers and other partners, launched a 100 Day Challenge to serve transition age youth experiencing homelessness. As part of this effort, the jurisdiction is leveraging the adult system by utilizing Housing Choice Vouchers for transition age-youth (detailed more in section #7) as well as involving organizations that primarily serve adults in shelter and housing to expand the range of services and supports available to youth.

HHAP-2 will build upon these efforts by continuing to provide core support for youth through Street Outreach, Shelter and PSH. With over a 50% reduction in youth homelessness from 2019 to 2020, the County HHAP-2 will continue the work of the funded outreach team (HEART/IMDT) to drive toward functional zero youth homelessness along with collaborating with the CoC HHAP, Sonoma County Housing Authority and targeted vouchers outside of HHAP funding.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

The County IMDT/HEART aims to utilize voluntary surveys with optional anonymity to provide feedback and assist with developing program resources and services. These surveys would inform planning and design for program development, provided to all willing clients. Surveys can focus on satisfaction, improvements, outcomes, and problem solving for implementation and evaluation will be administered twice per year. Additionally, IMDT / HEART staff with lived experience will be given voluntary opportunity to act as subject matter experts to assist with planning, design, implementation, and evaluation throughout the process.

In addition the Continuum of Care Board includes an adult representative with lived experience of homelessness and a transition age youth with lived experience of homelessness. The CoC's Evaluation Ad Hoc Committee, which typically includes multiple members with lived experience of homelessness, is currently in the process of being redesigned. Individuals with lived experience will also have the chance for public input in CoC meetings when initial and final funding decisions are made in January - February 2021.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	839					
# of individuals expected to be served by HHAP-2	75	75	0	0	0	150
# of individuals expected to be placed into permanent housing through HHAP-2	67	67	0	0	0	134

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	356					
# of individuals to be served	0	0	0	0	0	0

# of individuals to be placed into permanent housing	0	0	0	0	0	0
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	797					
# of individuals to be served	12	0	0	0	0	12
# of individuals to be placed into permanent housing	9	0	0	0	0	9

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	543					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	368					
# of individuals to be served	200	200	0	0	0	400
# of individuals to be placed into permanent housing	40	35	0	0	0	75

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

One additional System-wide goal that has been identified by the County and CoC is: Placement and retention of individuals in non-congregate shelter. The close collaboration between the County of Sonoma, the CoC and community providers will endeavor to place and rehouse all individuals in non-congregate shelter sites and/or Project Roomkey sites upon the end of the pandemic/emergency.

Metrics utilized will include HMIS data on individuals in Roomkey sites including placement of individuals from NCS Roomkey sites into HHAP-2 PSH in Project Homekey sites at the Hotel Azrua and Sebastopol Inn.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

County HHAP-1 proposal included systemwide goals to:

-Reduce average length of stay in emergency shelter and transitional housing by 10%

No modifications are needed as of yet, with only one quarter of HHAP-1 funding expended.

-Reduce the number of households reentering homeless services overall from 14% to 10%

No modifications are needed as of yet, with only one quarter of HHAP-1 funding expended.

-Increase the percentage of households exiting to permanent housing from the local baseline to the following:

Shelter-Individuals: 25%

Transitional Housing-Individuals: 55%

Transitional Housing-Families: 70%

No modifications are needed as of yet, with only one quarter of HHAP-1 funding expended.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

The County and Continuum of Care have coordinated and propose two performance goal related to addressing racial disparities:

--A new working group to address racial inequities will be created and report directly to the Continuum of Care Board to advise the Board and CoC on racial disparities. This group will be formed out of current participants in Sonoma County's BARHII Racial Equity Cohort.

--The greatest disparities identified in the most recent assessment of racial disparities is homelessness among African Americans and Native Americans (9% and 6% respectively). The County and CoC proposes to reduce these numbers to 5% and 3% by the 2022 Homeless Count.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

The 2020 Point in Time Count reflected a 47% decrease in transition age youth and unaccompanied children experiencing homelessness. A vital component in this decrease was the County's HHAP-1 outreach funded programs targeting youth, paired with the CoC's targeted investment in youth shelter and housing via HEAP and HHAP-1 funds. Investment were proportional to youth homelessness in both 2018 and 2019, which with input from youth experiencing homelessness and youth stakeholders was led to this drastic reduction in youth homelessness.

The CoC and County are currently collaborating on the 100 Day Challenge to house 65 transition age youth by the end of February 2021.

During the first year of HHAP-2 funding, the County and CoC proposes the following performance related goal related to youth homelessness:

- Outreach services to 45 youth, and securing housing placements for 7 youth, in efforts to further reduce youth homelessness by 15%.

Finally, the County CoC uses an annual Homeless Youth Needs

Assessment to determine service needs for youth and system need. This needs assessment is based on a formula utilize by Paul Toro as well as local information gleaned from the Youth PIT Count. The formula utilized to determine the number of beds needed, as well as accompanying services for 2020 is based on a March 2012 longitudinal study by Paul Toro which found that approximately 40% of homeless youth needed intensive

intervention in order to become housed. Based on this, approximately 212 new youth beds are needed in 2021 and beyond, which is a core benchmark determining need.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

The County HHAP-2 funds will be utilized by the County to support outreach, emergency shelter and related efforts for Project Home Key PSH in Sonoma County. These programs are being operated and supported by the County IMDT and HEART programs, which utilize this funding to conduct the aforementioned outreach, shelter programs and related supportive services. While the County HHAP2 will not utilize a local selection process for these committed programs, the CoC HHAP-2 funds will undergo a local selection process as described in the CoC HHAP-2 application.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? No

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

This funding will provide critical funding gap support for outreach, emergency sheltering and PSH resources. This funding and programming is providing support to hundreds of people experiencing homelessness in Sonoma County, as described in HHAP-1 reporting and HHAP -2 program goals. The work of IMDT

and HEART are recognized as having above average success in placement of individuals residing in encampments into housing and emergency shelter resources. In addition, the CoC HHAP-2 funds are being disseminated in a local selection process, which provides a balance of utilizing HHAP funds for County outreach and shelter services and also in supporting community providers via that CoC HHAP selection process.

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer

All services funded by County HHAP are available to anyone experiencing homelessness in Sonoma County, ensuring equitable access to services funded. The HHAP funded outreach, shelter, PSH and related services are available to those experiencing homelessness throughout the County, ensuring comprehensive geographic access and equitable provision of supportive services.

Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
 - i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer
Local Project Selection Process Question b.i.v. - End Answer

- 2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

The County of Sonoma and its Continuum of Care have a long history of close collaboration between homeless service providers at both ground level efforts to address homelessness and in terms of policy and goal-setting at a macro level system-wide. Over the past few years, with the advent of increased resources at the State level and during the COVID-19 pandemic, community providers and County services have worked closely together to avoid duplication of effort.

Part of this is due to the unique geography of the Sonoma County; the County is divided roughly into 5 sections with urban centers in Central and South County (Santa Rosa and Petaluma) and rural sections in Healdsburg/Sonoma Valley (North County and Southeast County) and unincorporated West County (Guerneville). Each section of the County has focused services targeted to residents as well as connections to County-wide services for outreach, assessment, and placement into non-congregate shelter in collaboration with the CoC Lead Agency and County Health Department's IMDT/HEART programs. The County's Coordinated Entry System also works to ensure that individuals are placed into housing, services, and shelter of their choice in their preferred area of the County. Many providers offered tailored services to specific subpopulations (TAY, Veterans, Person with HIV/AIDS, ex-offenders, families, etc) with interventions and housing specifically maximized for client choice in a Housing First approach. HHAP funding, in particular, is targeted toward unique approaches in PSH, RRH, and Street Outreach spread across the County as well as system-wide supports.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects.

Local Project Selection Assessment Response: Yes
<p>Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will avoid conflict of interest.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.</p> <p>Local Project Selection Assessment Response: Yes</p>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

Information from the 2018 census indicates that the majority of people living in Sonoma County identify as White (86.8%). Some identify as Hispanic or Latino (27.2%). Few identify as multi-racial (4.0%) and even fewer identify as Black or African American (2.1%). In 2019, the number people experiencing homelessness at the PIT was 2,951, with 994 of those staying in shelters or transitional housing programs, and 1957 unsheltered, or in cars, parks, tents, sidewalks or other places not meant for habitation. The percentages of individuals experiencing homelessness and identifying as White was significantly lower than the percentage of individuals identifying as White county-wide in 2019 (65% vs. 86.8%).

By contrast, the percentage of individuals experiencing homelessness and identifying as either Alaska Native or American Indian (6%) or Black and African

American (9%) was disproportionately higher than the county's census numbers (1% and 2%, respectively). This demonstrates that individuals in these racial groups are disproportionately more likely to be homeless in Sonoma County. The County of Sonoma has recently launched an "Office of Equity", a distinct department with the County. The office will serve as the backbone entity to propel the County's equity efforts forward and the central hub to connect County departments and the County's overall efforts to evaluate its policies, programs, and services.

Among its responsibilities, the Office of Equity will:

- Work with multiple county departments to identify policies and practices that could result in inequity and disparities.
- Make policy recommendations aimed at closing gaps related to disparities.
- Build a county infrastructure to ensure policy decisions are evaluated through a racial equity lens to create equitable access to County programs and services.
- Provide leadership and vision to ensure the development and management of innovative and effective strategies to achieve racial equity for Sonoma County residents.
- Implement "institutional change management principles and practices around racial equity," the staff report said.

The County HHAP-2 funded projects are acutely aware of deficiencies in, and urgently work to ensure, equity in access and non-discrimination in serving our community. Staff receive cultural awareness and racial equity based trainings annually, as well as commit to providing equitable services to all. The IMDT and HEART staff supporting the HHAP-2 activities are culturally, ethnically, racially and linguistically diverse, representing an cross section of various groups and identities.

In addition, the Sonoma County Continuum of Care is currently in the planning phases of examining and developing a homeless system of care addressing racial inequities. Sonoma County CoC is participating in the Racial Equity Action Lab Addressing Anti-Black Racism and Racial Disparities in Bay Area Homeless Response. While in its infancy, Sonoma County CoC and the Public Health Department have developed partnerships to address systemic racism within the cohort, including those from the Latinx, Black and indigenous backgrounds. Through this work, the Sonoma County CoC will improve local policies and practices by developing leadership for racial equity, identifying and prioritizing racial disparities for action, and expand housing opportunities by taking collective action with other Bay Area homeless response systems. Initial work will include the development of a local committee comprised of people with lived experience of homelessness, especially people of color, with power to oversee program and policy design, implementation and evaluation of the homeless system. The Sonoma County CoC will also look at hiring practices as well as providing culturally relevant trainings for providers within the homeless system of care.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

The County Department of Health Services, which operates IMDT and HEART programming, as well as the Community Development Commission overseeing CoC HHAP both ensure all requests for proposals and funding opportunities are disseminated to programs and agencies providing services to underserved and marginalized communities via public facing websites and listservs and by targeted outreach to agencies that address disparities. In 2020, the County Community Development Commission partnered with the Department of Public Health to provide rental assistance to communities of color impacted by COVID-19 with CARES Act funding, particularly targeted toward the Latinx community. Additionally, non-congregate shelter sites for individuals experiencing homelessness at risk for COVID-19 included outreach to communities of color who were at greater risk of COVID.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

The Sonoma County Office of Equity noted in a previous response is key element of Sonoma County developing and further supporting the voice and interests of Black, Latinx, Asian, Pacific Islander and Indigenous communities. As noted, the office of Equity is working with individual County departments to identify policies and practices that could result in inequity and disparities, make policy recommendations aimed at closing gaps related to disparities, build a county infrastructure to ensure policy decisions are evaluated through a racial equity lens to create equitable access to County programs and services. In addition the CDC, as Lead Agency of the Sonoma County CoC, is actively working on the development of a local committee comprised of people with lived experience, including those from diverse backgrounds, to evaluate and make policy recommendations that incorporate solutions to racial inequities within the local homeless response system. The CoC will also establish and sustain a racial equity committee. Comprised of homeless system staff, providers, people with lived experience of homelessness, this committee will lead CoC's efforts to eliminate the overrepresentation of people of color in the homeless response system. Facilitated by the CoC, efforts to establish these groups are led by the Racial Equity Lab cohort, through the knowledge and experience of Black, Latinx, Asian, Pacific Islander and Indigenous communities.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

Over the past two years, the Sonoma County and its CoC have focused efforts on utilizing new funding, including HEAP and HHAP, to not only expand previous core homeless services funding, but to expand services to new providers with innovative solutions. In 2020, Sonoma County had one of the largest homeless encampments in its history with over 250 people. It was found that a vast majority of the individuals living in the encampment were not interested in emergency shelter or working with traditional service providers. Through the efforts to clear this encampment and expand shelter and housing opportunities, the County deployed its Safety Net Interdepartmental Multidisciplinary Team (IMDT) and created partnerships with non-traditional providers to engage with people in the encampment. HHAP-1 COUNTY funds supported that effort and is reflected in HHAP1 reporting. With collaborative community efforts, the CoC consulted and provided assessments that collectively led to 258 individuals, enrolled 134 individuals into the ACCESS Sonoma IMDT services, and housed 104 individuals. The County continues to engage with the underserved and disproportionately impacted communities by creating new innovative projects and partnering with non-traditional homeless services providers.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

The Sonoma County CoC's Coordinated Entry System (CES) is the main system for people experiencing homelessness to access shelter and housing programs within Sonoma County. CES is currently serving all populations experiencing homelessness and provides robust diversion services to those at risk of being homeless countywide. Shelters, 211, day centers, county offices, and local health clinics serving low-income populations are referring or directly enrolling clients into the system. Advertising is available online and on social media sites including Facebook. Flyers are distributed at dozens of sites, and outreach is provided at CoC meetings and other gatherings of homeless services providers. CES is staffed with bilingual staff members, assessments and releases are provided in Spanish in addition to English. Multi-disciplinary outreach service providers conduct daily street/encampment outreach in several critical areas of the county. Working closely with law enforcement, railroad and utility districts, regional parks, water agencies and service providers, outreach teams

have found and screened hundreds of highly vulnerable persons. High-risk homeless subpopulations have been added to target outreach populations, partnering with veteran service providers, behavioral health, and our local victims services center.

The racial equity and lived experience working committees will evaluate the local CES and outreach advertisement and assessments, including how the priority populations access local projects. The committees will assess the system's effectiveness, provide culturally relevant and responsive training, and educational support to increase access to priority populations in the homeless system of care.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

The CDC, as Lead Agency for the CoC regularly invites organizations to participate as CoC Members on a quarterly basis at CoC Quarterly Membership meetings. CoC staff also provide outreach to smaller organizations that serve communities of color. As noted prior, in 202 the County of Sonoma also established an Office of Equity, and in 2021, CDC and Department of Health Services staff will collaborate with the Office of Equity to form more regular communications. This will also be done in concert with the BARHII Racial Equity Cohort (as noted above) with a particular emphasis on ensuring that grants for rental assistance/mitigating COVID impact reach organizations that have not formally participated in the past.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

The Community Development Commission, works closely with other County Safety Net organizations that both address racial equity in their own programs and partner with other nonprofits. Critical partnerships include the Department of Health Services which for this grant oversee's the County HHAP-2 supported IMDT and HEART outreach and shelter programs. Additional partnerships include the Department of Human Services, Child Welfare, and the Department of Probation that offer programs serving individuals with chronic health/mental health conditions, low income individuals, and justice involved individuals, many of whom are disproportionately affected by racial inequities. Additionally, the CDC works with other organizations such as La Luz and Community Action Partnership that focus on serving individuals of color. In 2020, this included direct outreach and partnership with the Lead Agency to provide

CARES Act financial assistance for individuals at risk of homelessness in areas of the County of Sonoma that were underserved.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

HHAP-2 funds will primarily provide core support for outreach and emergency shelter. Staff will assess project outcomes on a quarterly and annual basis, including demographic information for project participants from HMIS and IMDT's Watson Care Management (WCM) client database. Demographic information will be assessed by compliance staff and the HMIS Coordinator for any disparities in the following areas:

Access to emergency shelter, rapid rehousing, and permanent housing

Placement into permanent housing

Retention of permanent housing

Access to the Coordinated Entry System (CES)

Finally, any disparities that are found will be shared with the CDC, CoC and community organizations.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We have formal partnerships with organizations of color.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.	Racial Equity Assessment Response: Implementing but could benefit from assistance
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.	Racial Equity Assessment Response: Implemented

Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.

Racial Equity Assessment Response: **Planning to Implement**

Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

The County of Sonoma, as represented by the Department of Health Service's and Community Development Commission, work closely and as CoC lead agency to ensure that HHAP-funded efforts have been non-duplicative and closely aligned in efforts to address homelessness. The County's ACCESS IMDT has a data sharing agreement with the CoC to share data from HMIS and the County IMDT Watson Care Manager. Watson Care Manager includes data sharing from all County Safety Net Departments (Health, Human Services, Community Development Commission/Sonoma County Housing Authority, Probation, and Child Welfare). This enables the County's Interdepartmental Multidisciplinary Team (IMDT) to utilize HMIS data and collaborate closely with Coordinated Entry to prioritize housing and wraparound services for those most vulnerable. HHAP funded IMDT efforts have been coordinated with outreach and placement of vulnerable individuals into both HHAP CoC funded projects (primarily PSH, RRH, and ES) and they have been key in coordinating with CoC funded projects for placement into non-congregate shelter (NCS). At the beginning of the pandemic, County funded HHAP outreach IMDT assisted with moving vulnerable individuals out of CoC funded HHAP shelters and into NCS sites. Finally, the CoC Lead Agency, Sonoma County Community Development Commission, is under the leadership of the County Department of Health Services, which serves as the County HHAP Lead.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer
Sonoma County HHAP efforts are coordinated primarily with CoC HHAP, though other jurisdictions in the County (the 9 cities within the County) also coordinate closely with the CoC via monthly Continuum of Care Board meetings with County stakeholders and other planning processes. No changes to the funding plan have been made as of yet, but any changes will be brought to the Continuum of Care Board and also communicated with the County Board of Supervisors which oversees County HHAP efforts.
Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

Successes include greater collaboration between the County of Sonoma, the Continuum of Care and 9 city jurisdictions within the County. As a result of HHAP-1 initial planning, strategic planning was launched and funded by CoC HHAP in 2020; this included the initial gaps analysis mentioned in the first section. Through two phases of planning and analysis, all 9 City Managers provided feedback on greater collaboration with both the County and Continuum of Care.

Another huge success was launching 4 non-congregate shelter sites that have served over 400 individuals throughout the pandemic and currently still house close to 150 during the winter surge. This has resulted in sheltering our most vulnerable individuals at risk of COVID while also preventing outbreaks within encampments and congregate shelters. These have been supported by the County ACCESS IMDT and HEART programs, providing outreach and supportive services to those in encampments, as well as facilitating placement into NCS or other shelter options such as the Los Guilicos shelter funded under County HHAP.

One barrier is geographic equity, especially for non-congregate shelter sites. While NCS sites serve the entire County and are located in several areas of the County, individuals in outlying areas often do not want to leave their area, even if NCS is offered in a different area. Efforts to address this have included more intensive outreach from County funded HHAP, which has resulted in holding NCS slots for individuals in outlying areas while outreach teams work to address concerns.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer

HHAP-2 funding for the County will provide critical continued support for core homeless system of care projects, including the ACCESS IMDT & HEART Outreach, supportive services and critical interim housing support for NCS, Homekey PSH and emergency shelter in the County, which have been greatly impacted by COVID. The HHAP supported ACCESS IMDT project is an example of partnership in action, bringing together an array of services to successfully support those with complex and multiple service needs. CoC HHAP projects will continue to closely collaborate with the County HHAP-2 funded IMDT outreach team in conjunction with Coordinated Entry to:

a.) Place qualifying individuals into NCS

b.) Rehouse individuals in NCS into CoC and County HHAP projects with a focus on PSH placement and

c.) Share data on outcomes with both HHAP funded entities and the 9 smaller cities within the County.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer

The County and CoC work in conjunction to identify need countywide, but possibly more importantly, to also identify role and function. County funded HHAP provides outreach and coordination with wraparound services for all CoC HHAP projects. CoC HHAP projects serve as the core system backbone; HHAP funds support critical PSH, ES, RRH, and Outreach projects that were expanded under State HEAP and HHAP-1. There was no change in methodology from HHAP-1 to HHAP-2. County HHAP projects are funded on a strategy to minimize reductions in funding and ensure higher performing projects are funded at the highest level possible.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

Strategic planning, including the gaps analysis mentioned in the first section, began in late 2019 prior to HHAP-1 and continued into 2020 with a Baseline

Report on System Performance, Housing Market Analysis, and stakeholder interviews from across the CoC/County. While not part of the County HHAP-2 funds, the CoC HHAP will be integrated in the final third phase of Strategic Planning that will begin in mid-2020. The newly reorganized Continuum of Care Board, in consultation with Focus Strategies, will utilize learnings from the first two phases of Strategic Planning to complete the planning process, with a key component being regional collaboration. The strategy overall has not changed, aside from a new focus on non-congregate shelter and purchase of hotels as a result of the pandemic.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer
HHAP funding changes must be approved by the Sonoma County Board of Supervisors, which is comprised of elected officials as jurisdictional representatives and County representatives. HHAP funded County officials are involved with all CoC HHAP funding changes as the Lead Agency of the CoC is directed by the Executive Director of the County HHAP Lead, thus ensuring close coordination in any efforts on developing spending plans in response to changing community need. This integration at the County level involve collaborative partners via the CoC, as well collaborative partners in the IMDT and local service providers.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer
The most recent strategy is the County's current participation in the 100 Day Challenge Cohort, sponsored by the State of California with technical assistance from Rapid Results Initiative. All major youth stakeholders, as well as youth with lived experience, participate in the Challenge. The current strategy includes working with landlords identified by the Sonoma County Housing Authority and youth stakeholders to place youth into units with Housing Choice Vouchers and other special vouchers. Rapid rehousing strategies are also being deployed. The goal is to house 65 youth by February 2021.

This is an example of a historic commitment of the County and the CoC to collaboration with youth stakeholders and youth with lived experience of homelessness. The CoC'S Homeless Youth Task Force advocated for increased youth funding proportionate to youth homelessness in 2018 for the HEAP application as well as 2019 for HHAP-1. This resulted in 17% of HEAP

funds being utilized for HEAP and 15% for HHAP-1. As a result, youth homelessness decreased over 50% from 2019 to 2020 in the Youth PIT Count.
Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

As noted previously, the Homeless Youth Task Force has made recommendations to the CoC Board for equity in youth funding for many years, including recommendations for HEAP and HHAP. In 2018, youth stakeholders and youth directly recommended 16% funding for youth projects as part of HEAP (which was approved). The same was done for HHAP-1. County HHAP-2 includes a 8% set-aside and CoC HHAp-2 includes a 13% set aside for youth, which again mirrors the proportional number of youth experiencing homelessness in the CoC's geography. Youth and youth stakeholders (including the local County Office of Education and Child Welfare) also participate as members of the IMDT, as well as the CoC Evaluation Committee on Continuum of Care funding . Youth stakeholders also have extensive input into planning efforts with County stakeholders overall, including input directly into the current Strategic Planning process via focus group and via work in the current 100 Day Challenge.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: Yes

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: Yes

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: Yes

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00074

CoC / Large City / County Name:

CoC / Large City / County Name Response: **Sonoma**

Administrative Entity Name:

Administrative Entity Name Response: **Sonoma County Community Development Commission**

Receiving Redirected Funds?

Receiving Redirected Funds? Response: **No**

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach		\$550,000.00					\$550,000.00
Street Outreach: Youth Set-Aside		\$70,000.00					\$70,000.00
Services Coordination							
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing		\$733,200.00					\$733,200.00
Delivery of Permanent Housing: Youth Set-Aside		\$47,780.00					\$47,780.00
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters		\$189,046.00					\$189,046.00
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)							

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$1,472,246.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$117,780.00

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00074

Intervention Type:

Intervention Type Response: Outreach

Total Funds Requested:

Total Funds Requested Response: \$550,000.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response: \$550,000.00

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

The County's HHAP-2 funding expenditure plan includes the use of funds for expanded outreach via the County's IMDT and HEART Teams, focusing on the highest acuity individuals experiencing homelessness. The County's IMDT intensive care team will also be available to support CoC HHAP-funded projects, particularly in the areas of outreach, housing placement, and housing stabilization.

Staff from ACCESS's IMDT & HEART teams will provide outreach, including assessments and connection of clients to applicable treatment, mental health, physical health, shelter and housing services. The ACCESS IMDT and HEART are engaged in efforts to get those living in encampments throughout the County connected to supports and services. They identify individuals to access the Los Guilicos Village shelter, as well as Project Roomkey NCS and Project Homekey PSH. Additionally IMDT and HEART connect those experiencing homelessness to the Coordinated Entry System to find additional services, shelter and housing placements for occupants.

Youth set aside funds will be used to quickly identify, assess, refer, and connect youth, including parenting and pregnant youth, and families in crisis to housing and services through coordinated entry, as well as any eligible for Roomkey NCS or Homekey programs.

This proposal continues to support an array of outreach supportive services including continued support of the IMDT cohort and HEART focused on homeless encampments throughout Sonoma County that have been identified as a priority for services. These teams will conduct outreach and engagement to assess the need for services and housing, assessing vulnerability and risk factors, and coordinate the appropriate set of individualized services and housing placement. For the most acute encampment occupants with mental health and substance use needs, the

Department will contract with a provider that will offer intensive wrap-around and treatment services tailored to each individual's needs.

Ongoing services, ranging from intensive to moderate, will include a comprehensive array of behavioral health treatments and supportive interventions. Encampment occupants requiring less intensive services will be provided case management and other support services. Supportive services are integral to the success of the proposed housing/sheltering strategies, providing clients with the support needed to maintain successful housing. Services will initially focus on assessing encampment occupants but will follow clients in congregate housing and the indoor/outdoor shelter.

Upon transition into housing/shelter, the IMDT will work to align clients with a medical home, as needed.

To continue to implement the IMDT cohort, this funding will support 3.0 FTE Behavioral Health Clinician positions to the Department of Health Services, as described in the earlier response regarding FTE's in section 3. HHAP Round 2 Funding Plans.

Funding Plan – Question 2 – Response Ends

- 3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Specific gaps addressed include the large unsheltered homeless population (over 1,800 individuals) as well as focus outreach to encampments and prioritizing the most intensive services for those with highest needs.

Additionally, County HHAP 2 youth focused outreach by IMDT/HEART and connectivity to youth resources will bridge the gap in local services to youth.

Funding Plan – Question 3 – Response Ends

- 4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children

Adults without children

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)

Chronically Homeless

Veterans

Domestic Violence Survivors

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Parenting Youth

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

As homelessness disproportionately affects Black and Native and Indigenous communities here, this investment will ensure equity and access to shelter for single adults and families from these communities. IMDT and Coordinated Entry staff will also assess for disproportionate impacts on these communities and work to ensure equity in access to shelters during Coordinated Entry referral process.

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Outcomes and performance is measured on a quarterly basis by the Department of Health Services IMDT and HEART Program Managers, as well as Ending Homelessness Team at the Community Development commission, Lead CoC Agency. Outcomes are also measured annually. IMDT's Watson Care Manager (WCM) and HMIS data is utilized to assess outcomes during monitoring, and measures such as exits to permanent housing, length of time homeless, and earned income are measured.

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

This investment is not exclusively tied to youth homelessness, but it will support youth specific outreach and engagement via the youth set-aside. The ACCESS IMDT and HEART outreach services funded will provide youth specific outreach and engagement for youth experiencing homelessness in the County. Youth emergency shelter is funded by other sources, though youth do have access to shelter in the adult system.

Funding Plan – Question 7 – Response Ends

11. HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00074

Intervention Type:

Intervention Type Response: Permanent Supportive / Service-Enriched Housing (Operations)

Total Funds Requested:

Total Funds Requested Response: \$733,200.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response: \$733,200.00

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

HHAP funding will be utilized to provide core supportive services and also fund operations to both of Sonoma County's Project Homekey permanent supportive housing programs. These are the aforementioned Hotel Azura and Sebastopol Inn, to be providing 44 and 31 units of PSH respectively. The IMDT will provide housing stabilization and supportive services coordination for residents.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

This investment provides critical support to permanent supportive housing sites for over 75 individuals annually. This is critical to continuing our local rate of 92% retention of permanent housing across the system while reducing chronic homelessness and homelessness in the County.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults without children

Chronically Homeless

Veterans

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

As homelessness disproportionately affects Black and Native and Indigenous communities in Sonoma County as compared to the representation of those communities in overall population, this investment will ensure increased equity and access to PSH for people experiencing homelessness who are from these communities of color. IMDT and Coordinated Entry staff will also assess for disproportionate impacts on these communities and work to ensure equity in access to shelters during shelter and housing referral processes.

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Performance is measured on a quarterly basis for all projects funded by HHAP-2. This includes housing ls (retention of permanent supportive housing) as well as increased income measures

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k)) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

While exclusively serving youth, these Homekey projects may support youth. Youth specific practices include Seeking Safety for Youth, Housing First policies that are tailored to youth, and motivational interviewing that is youth specific.

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00074

Intervention Type:

Intervention Type Response: Interim Housing (Services)

Total Funds Requested:

Total Funds Requested Response: \$189,046.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response: \$189,046.00

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response: 699

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 1957

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response: 25

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response: 22

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response: 30

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

Residents of emergency shelters, both congregate shelter and non-congregate shelter, are connected with permanent housing by both County IMDT HHAP funded Outreach and CoC-funded outreach teams serving adults and also providing specialized transition age youth outreach. The IMDT will make housing placements from HHAP-2 supported sheltering services, into Project Homekey and other permanent housing programming. The Coordinated Entry System plays an important role in assisting sheltered individuals with assessment and referral into these additional RRH, PSH, and related services. In 2021, Coordinated Entry will move into the County system of care and will be fully integrated with County Safety Net Departments, ensuring that shelter residents have a broader array of housing options and referral.

Finally, Sonoma County has several NPLH 1 & 2 projects proposals resulting in over 50 PSH Chronic Homeless and Homeless individuals in the coming years, adding to PSH resources.

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Sonoma County shelter operators have dealt with funding reductions in a number of areas, all the while being challenged by the need for reduced operations due to the COVID-19 pandemic. However, shelter operators provide a much needed service, especially for individuals who do not qualify for non-congregate shelter and with an overall unsheltered population (2/3 of total) of over 1,800 in the 2020 Homeless Count.

Support from HHAP-2 will provide continued interim housing and shelter funding as in HHAP-1, providing temporary living facilities for those experiencing homelessness, while IMDT case managers connect them to appropriate benefits, health services, shelter and/or housing. Key service components include case management services, access to treatment services, and may include employment related services, in a Housing First approach.

Funding Plan – Question 2 – Response Ends

- 3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins

Specific gaps addressed include the large unsheltered homeless population (over 1,800 individuals) as well as victims of domestic violence. 39% of individuals in the 2020 Homeless Count indicated a history of domestic violence.

Funding Plan – Question 3 – Response Ends

- 4. Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults without children

Chronically Homeless

Veterans

Individuals with Co-occurring Disorders (Substance Use and Mental Health)

COVID High Risk – individuals at high-risk for contracting COVID

Funding Plan – Question 4 – Response Ends

- 5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins

As homelessness disproportionately affects Black and Native and Indigenous communities, this investment will ensure equity and access to interim shelter for single adults from these communities. IMDT staff will also assess for disproportionate impacts on these communities and work to ensure equity in access to shelters during IMDT services engagement process.

Funding Plan – Question 5 – Response Ends

- 6. Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins

Outcomes are measured on a quarterly basis by the IMDT and HEART Health Program Manager's. Outcomes are also measured annually. IMDT's WCM and HMIS data are utilized to assess outcomes during monitoring, and measures such as exits to permanent housing, length of time homeless, and earned income are measured.

Funding Plan – Question 6 – Response Ends

- 7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins

This investment is not exclusively tied to youth homelessness. Youth shelter and related services are funded by other sources, though youth do have access to such interim shelter in the adult system.

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00074

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00074

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00074

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00074

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	Plumas County
------------------------	---------------

Part 1: Summary of Investment Plan

1. Ohana House Operating Subsidies
- 2.
- 3.
- 4.

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1	
Funding Source:	CalWORKs HSP (via CDSS)	Funding Source:	ESG (via HUD)	Funding Source:		Funding Source:	Other
If Other, List:		If Other, List:		If Other, List:		If Other, List:	LPSCAA
Funding Amount:	\$135,000.00	Funding Amount:	\$135,046.00	Funding Amount:		Funding Amount:	\$7,500.00
Unit of Measure:	Household	Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:	Household
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	45.00	Number Assisted:	80.00	Number Assisted:		Number Assisted:	30.00
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2024	Deadline for Expenditure:		Deadline for Expenditure:	12/31/2021
Funded Activity:	Services	Funded Activity:	Permanent	Funded Activity:		Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2	
Funding Source:	Other	Funding Source:		Funding Source:		Funding Source:	Other
If Other, List:	CESH	If Other, List:		If Other, List:		If Other, List:	Community Corrections P
Funding Amount:	\$126,990.00	Funding Amount:		Funding Amount:		Funding Amount:	\$45,000.00
Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:		Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	175.00	Number Assisted:		Number Assisted:		Number Assisted:	18.00
Deadline for Expenditure:	6/30/2024	Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	6/30/2021
Funded Activity:	Services	Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3	
Funding Source:	Other	Funding Source:		Funding Source:		Funding Source:	HHAP (via HCFC)
If Other, List:	Community Corrections P.	If Other, List:		If Other, List:		If Other, List:	
Funding Amount:	\$45,000.00	Funding Amount:		Funding Amount:		Funding Amount:	\$46,692.00
Unit of Measure:	Individual	Unit of Measure:		Unit of Measure:		Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:	65.00	Number Assisted:		Number Assisted:		Number Assisted:	63.00
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	6/30/2023
Funded Activity:	Services	Funded Activity:		Funded Activity:		Funded Activity:	Prevention
If Other, list:		If Other, list:		If Other, list:		If Other, list:	Diversion
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	HHAP (via HCFC)
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	13,096.00
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	Individual
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	18

Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	Diversion
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care Outcomes by Race and Ethnicity

Go to this link for an instructional video on how to complete this worksheet using Stella: <https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b> [loom.com]

Applicant Name: County of Shasta CoC Name, if different: NorCal CoC CA516

Using data from Stella, please insert outcomes here from the FY18 submission:

	Head of Households Served in Any Project Type ¹		Served in Shelters & Transitional Housing ²		Exiting to Permanent Housing ³		Days Homeless ⁴		Accessing Permanent Supportive Housing ⁵		Returns to Homelessness ⁶		Other Measure: _____		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	158	100%	0	#DIV/0!	7	100%	266	100%	14	100%	0	#DIV/0!		#DIV/0!		#DIV/0!
White, Non-Hispanic/Non-Latino	121	77%	0	#DIV/0!	6	86%	224	84%	8	57%	0	#DIV/0!		#DIV/0!		#DIV/0!
White, Hispanic/Latino	5	3%	0	#DIV/0!	0	0%	149	56%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!
Black or African American	9	6%	0	#DIV/0!	1	14%	316	119%	1	7%	0	#DIV/0!		#DIV/0!		#DIV/0!
Asian	0	0%	0	#DIV/0!	0	0%	0	0%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!
American Indian or Alaska Native	8	5%	0	#DIV/0!	0	0%	1,002	377%	4	29%	0	#DIV/0!		#DIV/0!		#DIV/0!
Native Hawaiian/Other Pacific Islander	1	1%	0	#DIV/0!	0	0%	0	0%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!
Multiple Races	3	2%	0	#DIV/0!	0	0%	425	160%	1	7%	0	#DIV/0!		#DIV/0!		#DIV/0!
Unknown	11	7%	0	#DIV/0!	0	0%	0	0%	0	0%	0	#DIV/0!		#DIV/0!		#DIV/0!