



Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00077

Applicant Information

Eligible Applicant Name:

Eligible Applicant Name Response: Sutter

Eligible Applicant Type:

Eligible Applicant Type Response: County

COC Number:

COC Number Response: 524

Eligible Applicant Email:

Eligible Applicant Email Response: egutierrez@co.sutter.ca.us

Eligible Applicant Phone:

Eligible Applicant Phone Response: (530) 822-7200

Administrative Entity Name and Address:

Administrative Entity Name and Address Response:

County of Sutter

1445 Veterans Memorial Circle

Yuba City, CA 95993

Is This a Government Entity?

Is This a Government Entity Response: Yes

Primary Contact Information

Primary Contact Name:

Primary Contact Name Response: Ethan Gutierrez

Primary Contact Email:

Primary Contact Email Response: egutierrez@co.sutter.ca.us

Primary Contact Phone:

Primary Contact Phone Response: (530) 822-7200

Authorized Representative Contact Information

Authorized Representative Name:

Authorized Representative Name Response: Steve Smith

Authorized Representative Email:

Authorized Representative Email Response: ssmith@co.sutter.ca.us

Eligible Representative Phone:

Eligible Representative Phone Response: (530) 822-7100

Applicant Redirections?

Applicant Redirections Response:

Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing [HUD's seven system-level performance measures](#) that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:
 - a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

Homelessness Response System Gaps Question 1a - Begin Answer
Representatives from Yuba County, Sutter County, and the Continuum of Care (CoC-524) hosted ad-hoc stakeholder meetings on January 6 and January 20, 2021. The initial meeting included the CoC Board of Directors and staff, Homeless Project leadership from each County, leads for HMIS and Coordinated Entry, Housing Providers, Street Outreach teams, and a representative with lived experience. At the January 6 meeting, the attendees discussed ways to engage additional partners, including those from the Hmong Outreach Center, Latino Outreach Center, Western Farmworkers Association, Feather River Tribal Council, and Emmanuel Faith Tabernacle. Contact was made with each of the additional organizations, and invitations were sent to the January 20 meeting.

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Homelessness Response System Gaps Question 1a - End Answer

- b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer

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Homelessness Response System Gaps Question 1b - End Answer

- c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer

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Homelessness Response System Gaps Question 1c - End Answer

- d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer
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Homelessness Response System Gaps Question 1d - End Answer

- e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer
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Homelessness Response System Gaps Question 1e - End Answer

- f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer

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Homelessness Response System Gaps Question 1f - End Answer

- g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer

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Homelessness Response System Gaps Question 1g - End Answer

- h. How the applicant will conduct ongoing system performance evaluation to ensure the impact of HHAP-2 funds throughout the spending period and determine if adjustments are needed to address gaps in the homelessness response system.

Homelessness Response System Gaps Question 1h - Begin Answer
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Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in which it was completed. Reports can be attached, but all applicants must summarize main findings within this section. Reports submitted without a summary will not be accepted. Summaries must include, but are not limited to:
 - a. Current number of people experiencing homelessness in the community including demographic information, and the existing programs and funding which address homelessness within the jurisdiction;

Homelessness Response System Gaps Question 2a - Begin Answer

The most recent gaps assessment was conducted using data obtained in the year 2020 and the first half of January 2021 data, and was initiated on January 6, 2021, with a subsequent meeting scheduled for January 20, 2021. The information utilized indicates the following:

- 1,693 individuals are homeless and active in the HMIS system, on 1/11/21

- o 1,221 of those are adults, and 472 are children
 - o 64 are veterans
 - o 402 are chronically homeless
 - o 91 are homeless youth (age 18-24)
 - o The ratios of men to women are nearly 1:1 with a very small difference
 - o 296 are age 55 and older
 - o 379 are under age 12 (182 of those are under age 5)
 - o Other data is available in attached report
 - Existing programs and funding sources in Yuba County includes CDSS projects (HSP, HDAP, Home Safe, and Bringing Families Home) and CMSP Local Indigent Care Needs funding. These sources support the full continuum of care necessary to assist someone from their state of unsheltered homelessness, through interim shelter, rapid rehousing, and finally, sustained permanent housing. Additional resources through Housing and Community Development and the Regional Housing Authority assist homeless youth with housing navigation and housing vouchers. The funding through the County is able to provide assistance to each type of household listed above, leaving no sub-population unserved.
 - Additional programs and funding sources are listed in the Local Investment Plan, attached to this application.
- The region's gaps assessment is in the early stages of completion and does not include full analysis at this time. Our team is committed to moving this project forward to glean a fuller understanding of the gaps in services and outcomes for special populations and people of color. We welcome technical assistance from the BCSH in this area.

Homelessness Response System Gaps Question 2a - End Answer

- b. Data and qualitative information showing any gaps or disparities in access to services, delivery of services, and housing placement and housing retention outcomes for special populations such as families, victims of domestic violence, seniors, youth and young adults, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 2b - Begin Answer

The most recent gaps assessment was conducted using data obtained in the year 2020 and the first half of January 2021 data, and was initiated on January 6, 2021, with a subsequent meeting scheduled for January 20, 2021. The information utilized indicates the following:

- 1,693 individuals are homeless and active in the HMIS system, on 1/11/21
 - o 1,221 of those are adults, and 472 are children
 - o 64 are veterans
 - o 402 are chronically homeless
 - o 91 are homeless youth (age 18-24)
 - o The ratios of men to women are nearly 1:1 with a very small difference
 - o 296 are age 55 and older
 - o 379 are under age 12 (182 of those are under age 5)
 - o Other data is available in attached report
- Existing programs and funding sources in Yuba County includes CDSS projects (HSP, HDAP, Home Safe, and Bringing Families Home) and CMSP Local Indigent Care Needs funding. These sources support the full continuum of care necessary to assist someone from their state of unsheltered homelessness, through interim shelter, rapid rehousing, and finally, sustained permanent housing. Additional resources through Housing and Community Development and the Regional Housing Authority assist homeless youth with housing navigation and housing vouchers. The funding through the County is able to provide assistance to each type of household listed above, leaving no sub-population unserved.
- Additional programs and funding sources are listed in the Local Investment Plan, attached to this application. The region's gaps assessment is in the early stages of completion and does not include full analysis at this time. Our team is committed to moving this project forward to glean a fuller understanding of the gaps in services and outcomes for special populations and people of color. We welcome technical assistance from the BCSH in this area.

Homelessness Response System Gaps Question 2b - End Answer

- c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer

The most recent gaps assessment was conducted using data obtained in the year 2020 and the first half of January 2021 data, and was initiated on January 6, 2021, with a subsequent meeting scheduled for January 20, 2021. The information utilized indicates the following:

- 1,693 individuals are homeless and active in the HMIS system, on 1/11/21
 - o 1,221 of those are adults, and 472 are children
 - o 64 are veterans

- o 402 are chronically homeless
- o 91 are homeless youth (age 18-24)
- o The ratios of men to women are nearly 1:1 with a very small difference
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- Additional programs and funding sources are listed in the Local Investment Plan, attached to this application. The region's gaps assessment is in the early stages of completion and does not include full analysis at this time. Our team is committed to moving this project forward to glean a fuller understanding of the gaps in services and outcomes for special populations and people of color. We welcome technical assistance from the BCSH in this area.

Homelessness Response System Gaps Question 2c - End Answer

- d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer

The most recent gaps assessment was conducted using data obtained in the year 2020 and the first half of January 2021 data, and was initiated on January 6, 2021, with a subsequent meeting scheduled for January 20, 2021. The information utilized indicates the following:

- 1,693 individuals are homeless and active in the HMIS system, on 1/11/21
- o 1,221 of those are adults, and 472 are children
- o 64 are veterans
- o 402 are chronically homeless
- o 91 are homeless youth (age 18-24)
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- o 296 are age 55 and older
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- o Other data is available in attached report

- Existing programs and funding sources in Yuba County includes CDSS projects (HSP, HDAP, Home Safe, and Bringing Families Home) and CMSP Local Indigent Care Needs funding. These sources support the full continuum of care necessary to assist someone from their state of unsheltered homelessness, through interim shelter, rapid rehousing, and finally, sustained permanent housing. Additional resources through Housing and Community Development and the Regional Housing Authority assist homeless youth with housing navigation and housing vouchers. The funding through the County is able to provide assistance to each type of household listed above, leaving no sub-population unserved.
- Additional programs and funding sources are listed in the Local Investment Plan, attached to this application. The region's gaps assessment is in the early stages of completion and does not include full analysis at this time. Our team is committed to moving this project forward to glean a fuller understanding of the gaps in services and outcomes for special populations and people of color. We welcome technical assistance from the BCSH in this area.

Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer *

Current numbers of unsheltered individuals who indicate they're interested in shelter, for interim housing/shelter beds (283);

* Current sheltered-only individuals who will need move-in and stabilizing rental assistance with income over \$500 (35 people), those enrolled in Rapid Rehousing programs but are not yet housed (XX people), and current sheltered or unsheltered individuals who may be eligible to receive Social Security Disability benefits (75), for rental assistance

* Those who indicate very high (score of 25 or more) vulnerability, for supportive housing (122),

* Current number of total unsheltered, for outreach (580),

* The average number of people who fall into homelessness each year, for prevention (1301).

To truly identify need, the County is considering the above information in addition to current vacancy in each area, and any development plans in progress.

Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	582	299	283
Rental Assistance	676	146	530
Supportive Housing (Permanent)	147	25	122
Outreach	580	51	529
Prevention/Diversion	1301	24	1277

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a [Homelessness Response Local Investment Plan \(Appendix A\)](#) that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: \$500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the [Homelessness Response Local Investment Plan](#) document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

Regional Resources Planning Question 1 - Begin Answer

Regional Coordination

In 2017, a Bi-County Homeless Services Program was created for the general planning of a Sutter County emergency shelter and unify local ordinances. This regional planning group includes elected officials and staff from both Sutter and Yuba counties, along with elected officials from all incorporated cities in the jurisdictions. Involvement also includes board members of the Sutter Yuba Homeless Consortium, the administrative entity of CA-524, as well as local law enforcement and nonprofits. Six committees have been created (housing development, prevention, outreach/enforcement, data/dashboards, funding, and strategic

planning) to identify local needs and educate the community on homelessness in the region. Sutter County, Yuba County, and SYHC have collaborated through this group to establish the bi-county strategic plan, Forward Sutter Yuba, which identifies program and funding priorities for the region. All state, local and federal funding priorities are made in conjunction with this plan. The region does not take a siloed approach, with SYHC and both counties working in collaboration to plan and fund projects.

The following three priorities were identified in the FORWARDYubaSutter plan, and committees were formed to create strategic objectives, core strategies, and performance measures.

1. Prevent Homelessness

Not only can prevention strategies stop households from experiencing homelessness, but prevention tactics also can be used to ensure that one episode of homelessness does not become a lifetime of chronic homelessness.

All homelessness cannot be prevented. However, prevention strategies can be employed to reduce the number of households experiencing homelessness. With appropriate screening tools, we can prevent one episode of homelessness from becoming a lifetime of chronic homelessness.

Strategic Objectives:

- Limit first-time homelessness through decreased evictions
- Prevent returns to homelessness

Core Strategies:

- Integrate Prevention/Diversion into the Coordinated Entry System.
- Expand outreach efforts to include information about homeless prevention.
- Coordinate stakeholder engagement and education on existing and newly developed homeless prevention programs.
- Create connections with landlords and those in the legal field to encourage alternatives to eviction.
- Provide wrap-around support to every household accessing prevention services.
- Develop mechanisms to increase income and reduce expenses for households.

2. Create Safe and Informed Communities

Coordinated outreach and education efforts for all residents – unhoused and housed alike – will help ensure that people experiencing unsheltered homelessness are connected to housing and community-based resources through the coordinated entry system, rather than being displaced or engaged in the criminal justice system

Strategic Objectives:

- Expand and improve outreach efforts
- Coordinate stakeholder engagement
- Enforce ordinances compassionately

Core Strategies:

- Increase and improve coordination among outreach, engagement, coordinated entry, law/code enforcement agencies, and other systems.
- Target outreach to encampments.
- Increase community awareness of street homelessness and best practices for responding.
- Pair ordinance enforcement with compassionate supports and services.

3. Expand Housing Options

By developing safe and accessible housing options for people experiencing homelessness, the region will be able to reduce the number of people living outdoors in Sutter and Yuba Counties. It is important to invest in temporary housing options to help those experiencing homelessness move off the streets or other places not meant for human habitation and access shelter and services, as well as in permanent housing options to support long-term housing stability for people exiting homelessness.

Strategic Objectives

- Expand permanent housing options for people exiting homelessness
- Expand temporary housing options

Core Strategies:

- Assess affordable housing opportunity sites in each jurisdiction in the region through continuous gathering of housing needs information
- Increase permanent housing stock for people with serious mental illness
- Promote innovative housing solutions through incentives for private developers who construct housing for people exiting homelessness
- Increase capacity of existing shelter operators
- Create new shelter and bridge housing options

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 [Application Guidance](#) document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Funding Plan Template \(Appendix B\)](#) and [Expenditure Plan Template \(Appendix C\)](#), provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. **(NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)
2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer

In 2020, Sutter County and Habitat for Humanity successfully applied and received \$6.7 Million to purchase a 62-unit hotel to be converted to permanent support housing, the complex was renamed Harmony Village. Project Roomkey (PRK) participants have been given priority to be housed at Harmony Village.

The trailer park project will prioritize other underserved homeless populations identified in the Gaps Assessment or those individuals not eligible for Harmony Village.

We have other funding sources to utilize for PRK such as ESG-CV, CSS, and FEMA.

Due to the specific eligibility requirements for the funds listed above, as people are prioritized through the Coordinated Entry System for NCS and RRH, they are brought directly into the program and not enrolled into PRK, specifically.

HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer

Grant Administration will consist of a Deputy Director of Finance and Administration, Homeless Services Program Coordinator, and Administrative Services Officer contributing to the implementation of the HHAP grant application, working with Yuba County and the CoC on the solicitation and review of interested parties, and monitoring the work from the contractor to ensure outlined goals are met.

HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

- a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.

HHAP-2 Funding Plans Question 3a - Begin Answer

Deputy Director of Finance and Administration - 2%

Homeless Services Program Coordinator - 3%

Administrative Services Officer - 2%

HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need.

HHAP-2 Funding Plans Question 3b - Begin Answer

These three staff positions are leveraged to fulfill this entire need, through other state and federal funding sources received by the County.

HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer

The homeless services delivery system and Coordinated Entry processes are designed to prioritize and assist households across the spectrum of homelessness, including youth. The vulnerability assessment was created locally, and ongoing training on the tool as well as quality assessment and improvement occurs throughout the year. Those who conduct the assessment are provided with training opportunities such as motivational interviewing, trauma informed care, mental health first aid, and suicide awareness. Appropriately conducting the assessment is important to building rapport and obtaining accurate data, and for this reason, local domestic violence shelters and victim services providers offer additional training in engagement strategies for persons who have experienced trauma.

One of the gaps preliminarily identified through the gaps analysis process was housing for youth. There are Housing Vouchers through the Housing Authority for youth who are exiting foster care and taking part in the Transitional Housing Program, which includes Rapid Rehousing and Housing Navigation funds through Housing and Community Development. However, there are no specific youth housing programs or units dedicated to this population. Funding from HHAP-2 will support innovative housing solutions for this population.

Additionally, to help benefit from additional technical assistance in our area that would increase youth specific services, Sutter County will work with HCFC in establishing a robust technical assistance program surrounding youth programming. In doing so, we agree to participate in available TA from the state to that can increase awareness and service that speak to the specific needs of the youth that are experiencing homelessness in the community. We will wait for further guidance from the state on this matter to ensure compliance.

HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer

Sutter County, along with the CoC and Yuba County, have made efforts to include persons with lived experience in the development of new projects, funding priorities, and evaluation. Our project team currently includes an individual with lived experience. This individual is also participating in our gaps analysis process. Our plan is to include individuals who are currently homeless as we develop the overall details for this proposed project. This has been done through a variety of means:

- * An ad-hoc committee was established by the Sutter County BOS to form the Sutter County Site Location Ad-Hoc Committee to identify a location of the Better Way temporary shelter all residents of Sutter County were including leadership from the homeless community were invited to apply. Town Hall meetings were conducted as well, to hear concerns and ideas, and to reduce fears and rumors of plans for the community.

- * Sutter County leadership met with leaders and members of the Homeless Union to seek input for potential homeless projects.

- * As part of the Strategic Planning process, surveys were conducted with people accessing shelter and services to provide input and be included in the overall report

- * Surveys are conducted with persons enrolled in programs within the region, and reviewed regularly by the CoC Board of Directors

- * The CoC and its committees specifically do outreach to persons with lived experience, whether current or past, to participate in decision making and provide perspective to planning efforts.

The contributions of persons who have experienced homelessness are essential in the planning, design, implementation, and evaluation of new programs. Leadership from the three regional agencies implementing HHAP-2 will enlist the input of this population during the RFP, to ensure the scope of work and project design is considering all elements of the project that will appeal to, and serve the needs of, those experiencing homelessness in the Yuba/Sutter area.

HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals

HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	122					
# of individuals expected to be served by HHAP-2	0	50	50	50	0	150
# of individuals expected to be placed into permanent housing through HHAP-2	0	50	50	50	0	150

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	0	0	0	0	0

# of individuals to be placed into permanent housing	0	0	0	0	0	0
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Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need <i>equity</i> this intervention	1301					
# of individuals to be served	0	0	50	50	50	150
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that <i>currently</i> need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1. Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer

The goals identified through the regional strategic planning process include those listed above. No additional goals have been identified. Please reference the Forward:YubaSutter strategic plan at www.forwardyubasutter.com.

HHAP-2 Goals Question 1 - End Answer

2. An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer

System-wide goals identified in HHAP-1 were consistent with those in our Strategic Plan. The goals are to:

1. Prevent Homelessness
2. Create Safe and Informed Communities
3. Expand Housing Options
4. Provide Consistent, Accurate Information
5. Finance Homeless Initiatives

In the midst of COVID response, progress towards these goals was limited due to staffing resources being re-prioritized. Work has been done in each of the areas, however, timelines included in HHAP-1 Performance Measures will be modified as detailed below.

1. Prevent Homelessness - Performance Measures:
 - Using the established baseline, by 2/1/2021, set a target goal of yearly successful eviction interventions. Update: This target due date will be pushed out to June 30, 2021, with an expectation that additional analysis be conducted on the number of homeless situations caused by eviction.
 - By 12/31/2020, successfully implement a new homeless prevention program and establish baseline figures and metrics to assess landlord engagement. Update: This target due date will be pushed out to 12/31/2021.
 - Using the established baseline, by 2/1/2021, set a target goal of yearly landlord engagement progress. Update: This due date will be changed to 2/1/2022.

- By 12/31/2023, decrease the number of people who return to homelessness within 12 months of exiting the program by 75% (using 2019 System Performance Measures – 9.58%) No update at this time.
2. Create Safe and Informed Communities - Performance Measures:
 - By 4/30/2021, provide training to a minimum of 200 community partners (law enforcement, healthcare workers, etc.) in engagement strategies and homeless resources. Update: Training opportunities are beginning this Spring, however, the timeline for training 200 community partners will be delayed until 12/31/2021.
 3. Expand Housing Options - Performance Measures:
 - By 12/31/2021, implement lower barriers to developing permanent housing for the target population throughout the region. No update at this time.
 - By 12/31/2023, increase temporary housing beds by 200 (using 2019 Housing Inventory Count baseline - 197). Update: 36 temporary housing beds have been added to date (26 @ Life Building Center, 40 @ Better Way, 10 @14Forward)
 4. Provide Consistent, Accurate Information - Performance Measures:
 - By December 31, 2020, summarize accurate and relevant data to determine gaps in the homeless service system. Update: This was postponed, and an initial gaps analysis meeting was held on 1/6/21. Regular, bi-monthly data quality meetings occur, and reports are reviewed by the CoC and county leadership as they are available, and prior to planning activities.
 - Reduce HMIS data quality errors by 10% annually (using calendar year 2019 HUD DQ (Admin) report baseline - 3,343 total errors) Update: Data quality errors are currently 553. This is a significant reduction of 83%!
 5. Finance Homeless Initiatives - Performance Measures:
 - By 12/31/2020, obtain funding commitment from philanthropic agencies for ongoing homeless initiatives. Update: This did not occur due to limited staffing resources due to the COVID response throughout the majority of 2020. Postponed completion date to 12/31/2021.
 - By 6/30/2021, establish 5 year plan for regional capital development projects to increase shelter and housing beds. Update: On target for this goal.
 - By 12/31/2023, develop regional sustainability plan for all shelter and housing projects. No update at this time.
- Specific goals and outcomes related to Round 1 of HHAP funding were to enhance regional partnerships as well as the homeless services and housing delivery system. Specifically, with HHAP dollars, the following impacts were anticipated to be achieved by December 2022:
1. Increase emergency shelter beds for adults, single or couples
 - Baseline of 8 beds in Sutter County from 2019 HIC.
 - Update: Sutter County opened its first emergency shelter, Better Way in September 2019 adding 40 emergency beds.

2. Increase yearly number of individuals sheltered at Better Way by 25%

- Update: 2020 APR shows 129 persons were sheltered at Better Way throughout the year. Better Way uses insulated tuff sheds, the temperature inside the units is very close to the outside temperatures adding a barrier to individuals. Sutter County will be adding electrical to Better Way in order add an AC/heating unit in the each shed.

3. Increase number of exits from Better Way to Permanent Housing destinations by 10% annually

- Baseline of 43 from 2020 HUD Annual Performance Report
- Update: Sutter County successfully applied and was granted the Homekey funding, allowing for the purchase of a 62 unit apartment complex to be used for permanent housing, named Harmony Village. Project Roomkey and Better Way participants are prioritized for Harmony Village.

HHAP-2 Goals Question 1 - End Answer

3. At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer

In reviewing recent gaps analysis and assessments of racial disparities within the local homeless services delivery system, the data shows that there is a larger percentage of Black, American Indian or Alaska Native, and Multiple Races who experience homelessness compared to the general population. However, there is a significantly smaller percentage of those who are Hispanic/Latino and experiencing homelessness than those within the general population. These disproportionately impacted populations appear to score higher on the vulnerability scale, as the Sheltered PIT count shows a much higher percentage of Black, American Indian or Alaska Native, and Multiple Races, as being sheltered at the time of the count (the Coordinated Entry system prioritizes the most vulnerable for available shelter beds and housing programs). Interestingly, while the total PIT in 2019 shows roughly half the percentage of the Hispanic/Latino population in the census (14.8% vs 29.1%), the percentage of the sheltered population in 2020 indicates double the total count from 2019 (28.9%). This also indicates a higher vulnerability for the Hispanic/Latino ethnicity.

With this data, it appears that the Coordinated Entry process within the homeless services delivery system is effectively matching people of color to shelter and housing. The County will continue current processes for prioritizing the highest vulnerable populations for shelter and housing programs, and regularly analyze the impacts on the Black, American

Indian or Alaska Native, and Multiple Races, and adhering to our current non-discrimination policies.

With HHAP-2 funding, the County's goal is to provide permanent housing to an equal proportion of people of color, as compared to the total Point in Time count (sheltered and unsheltered).

- By 12/31/2021, and annually thereafter, data will indicate that persons of color entering new innovative permanent housing programs will equally compare with the percentage of persons of color in the yearly Point in Time count, with a margin of less than 15% difference.

HHAP-2 Goals Question 1 - End Answer

4. At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

One of the holes identified through the gaps analysis process was housing for youth. There are Housing Vouchers through the Housing Authority for youth who are exiting foster care and taking part in the Transitional Housing Program through Housing and Community Development.

However, there are no specific youth housing programs or units dedicated to this population.

Funding from HHAP-2 will support innovative housing solutions for this population.

- By 8/31/2021, complete gaps analysis process, and determine goals for creating permanent housing units dedicated to youth ages 18-24
- By 12/31/2024, the county will have created stated permanent housing units dedicated to youth, ages 18-24

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

Local Project Selection Process Question 1 - Begin Answer

The Sutter Yuba Homeless Consortium (CoC), Yuba County and Sutter County plan to combine their HHAP 2 allocation for one regional project. This project will focus on the development interim and permanent housing for individuals experiencing homelessness. This project will be planned in a manner to follow COVID 19 protocol and principles.

Local Project Selection Process Question 1 - End Answer

Will subcontractors be utilized? Yes

- a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
 - i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

Local Project Selection Process Question 1a.i. - End Answer

- ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer

Local Project Selection Process Question 1a.i.i. - End Answer

- b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
- i. What is the process and timeline for project selection?

Local Project Selection Process Question 1b.i. - Begin Answer
Timeline: We anticipate that the above-mentioned RFP process will commence 60-90 days after the receipt of HHAP 2 funding. We plan to have this project operational within the first quarter of calendar year 2022.

Local Project Selection Process Question 1b.i. - End Answer

- ii. How will the applicant encourage new partners to participate?

Local Project Selection Process Question 1b.i.i. - Begin Answer
All applicants will need to show the ability to develop a high level of cultural competency and the expertise to address issues of racial disparity. Applicants must also commit to utilizing housing first practices.

Advertised to encourage other non-profits to participate in the housing opportunity prospect.

Local Project Selection Process Question 1b.i.i. - End Answer

- iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

Local Project Selection Process Question 1b.i.i.i. - Begin Answer

Both Counties and the CoC will form one selection committee that will include county staff, CoC Board members, homeless adults and youth with live experience participate to select this non profit. This committee will utilize standard project scoring methodologies to objectively evaluate projects with a focus on performance data and develop experience.

Local Project Selection Process Question 1b.i.i.i. - End Answer

- iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

Local Project Selection Process Question b.i.v. - Begin Answer
There will be one joint Request for Proposal (RFP) that will solicit local non profits to develop and operate the above-mentioned site. Our RFP team will directly reach out to potential

applicants from underserved communities and other entities that do not traditionally participate in CoC funding opportunities and activities. These applicants will be offered direct technical assistance to assist them in the application process. Smaller applicants will also be encouraged to partner with larger ones to establish nonprofits to assist the smaller ones in building overall long-term capacity.

Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

Local Project Selection Process Question 2 - Begin Answer

The Sutter Yuba region already has a strong collaborative system. The system has been built on the framework of frequent planning meetings that include staff from both Counties, CoC Board members, key service providers and individuals with lived experience.

The Sutter Yuba Homeless Consortium facilitates monthly meetings that include service providers, individuals with lived experience, community advocates and other key stakeholders serving both counties. Sutter County convenes a weekly homeless planning meeting that includes the County Administrator, Department Heads, CoC staff, Yuba Sutter Economic Development and key homeless service providers. Yuba County is currently facilitating a detailed regional gaps analysis process. Historically, elected officials from each county and city in the region participated in a monthly planning meeting. This planning meeting will resume this year. This frequent collaborative planning process has allowed our region to change the paradigm of homelessness over the last several years. Also, there are two major processes that allow us to avoid duplications:

- A significant amount of local homeless services and housing funding is passed through the CoC. The CoC Board has an approach of approving funding for projects that do not provide the same services.
- Our current gaps analysis process helps our region determine what services and housing components are needed so that we are not focusing on projects that already have a sufficient service component.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects.

Local Project Selection Assessment Response: Yes
<p>Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will avoid conflict of interest.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.</p> <p>Local Project Selection Assessment Response: Yes</p>
<p>Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.</p> <p>Local Project Selection Assessment Response: Yes</p>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the [Racial Demographic Data Worksheet \(Appendix D\)](#), please provide the Continuum of Care Outcomes by Race and Ethnicity.
2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

Racial Equity Efforts Question 2 - Begin Answer

The Sutter Yuba Continuum of Care has looked at HUD's racial equity tool and recommends that we make a committee within service access component of our strategy to begin the conversations of how to make this a priority within the programs servicing our community.

Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer

All Authorized User Agencies who enter an MOU for the Coordinated Entry Process agree to take full accountability for complying with Fair Housing laws and all other funding and program requirements. The MOU requires User Agencies to use the Coordinated Entry Process in a consistent manner with the statutes and regulations that govern their housing programs. The Sutter Yuba Continuum of Care will request from each Authorized User Agency their tenant selection plan and any funding contract that requires or allows a specific subpopulation of persons to be served. For instance, Housing Opportunities for persons with AIDS (HOPWA) programs will show funding contract, a single gender program must produce its HUD waiver. The Sutter Yuba Continuum of Care in accordance with the Fair Housing Act also recognizes that a housing provider may seek to fulfill its "business necessity" by narrowing focus on a subpopulation within the homeless population. The Coordinated Entry Process may allow filtered 15 searches for subpopulations while preventing discrimination against protected classes.

Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer

The Coordinated Entry Process includes all subpopulations, including Chronic Homeless, Veterans, families, youth, and survivors of domestic violence, although the Sutter Yuba Continuum of Care may adopt different processes for accessing Coordinated Entry, including different access points and assessment tools for the following different populations: (1) adults without children, (2) adults accompanied by children, (3) unaccompanied youth, or (4) households fleeing domestic violence. The Coordinated Entry Process is available to all eligible persons regardless of race, color, national origin, religion, sex, age, familial status, disability, actual or perceived sexual orientation, gender identity, or marital status. The Sutter Yuba Continuum of Care will continuously evaluate and improve the process ensuring that all subpopulations are served.

Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer

The Sutter Yuba Continuum of Care has looked at HUD's racial equity tool and recommends that we make a committee within service access component of our strategy to expand the reach of underserved and marginalized communities and non-traditional providers. We will reach out to our Technical

Assistance provider to help the Sutter Yuba Continuum of Care develop and write our strategy into our policy and practices.

Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

The Sutter Yuba Homeless Consortium and its partner agencies are continually reviewing HMIS data in order to ensure accuracy and equity. It is recognized that not all individuals experiencing homelessness are in HMIS, and continual outreach is provided. Individuals are encouraged to provide feedback through the coordinated entry system and are invited to the local CoC stakeholder meetings. In Sutter and Yuba Counties, Spanish, Punjabi and Hmong are the most commonly spoken languages other than English. The counties have staff that speak, write and read these languages as well as contracts with the NorCal Services for Deaf & Hard of Hearing.

Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer

The Sutter Yuba Continuum of Care will develop an application process that will address the ability to insure accessible to smaller organizations who serve communities of color using the HUD's racial equity tool and recommends that we receive from our committee within service access to address equity.

Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer

The Sutter Yuba Continuum of Care will engage in ongoing planning with all stakeholders participating in the Application Process. This planning will include evaluating racial equity in the housing and homelessness response system at least annually. Feedback from individuals and families experiencing homelessness or recently connected to housing through the selection process will be regularly gathered through surveys, focus groups, and other means and is used to improve the process.

Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer

The Sutter Yuba Continuum of Care will review our data tracking our homeless community impacted by the COVID-19 virus to address Racial and Ethnic Health Disparities include data and information about exposure to the virus; illness, hospitalization, and death resulting from COVID-19; and other effects of the pandemic, which are higher among Hispanic or Latino, Black or African American, American Indian or Alaskan Native, and Native Hawaiian and other Pacific Islander people. We will reach out to our Technical Assistance provider to help develop and review this process. Additionally, to help our efforts with incorporating a racial equity lens on the participation in and the planning of future projects within the community, Sutter County will work with HCFC in establishing a robust technical assistance program surrounding racial equity. In doing so, we agree to participate in available TA from the state to increase the use of practices that assist with ensuring a racial equity lens is utilized for future planning. We will wait for further guidance from the state on this matter to ensure compliance.

Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)	
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We have formal partnerships with organizations of color.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color.	Racial Equity Assessment Response: Implemented
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization.	Racial Equity Assessment Response: Planning to Implement
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system.	

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding.

Racial Equity Assessment Response: **Implemented**

Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: **Implementing but could benefit from assistance**

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.

Racial Equity Assessment Response: **Implemented**

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

Regional Collaboration and Partnerships Question 1 - Begin Answer

The Sutter Yuba Homeless Consortium (SYHC) began establishing in 2006, with the goal of being recognized by Housing and Urban Development as the official Continuum of Care (CoC-524) for the Sutter and Yuba region. The early beginnings of the agency were focused on communication and understanding of the entire homeless service delivery system, and attempts to reduce duplication of effort. Since that time, the agency has obtained its 501(c)(3), grown their budget to over \$3 million, and established three committees to oversee the work of the agency: strategic planning, service access, and sustainability. The CoC recently hired an Executive Director to help manage the budget, monitor partner agencies and outcomes, and continue to improve communication and regional partnerships.

In 2017, the Bi-County Homeless Services Program was created for general planning of regional efforts addressing homelessness and to unify proposed initiatives. This regional planning group included staff from both Yuba and Sutter Counties, elected officials from the two counties and four cities in the jurisdictions, board members of the CoC, as well as local law enforcement, and nonprofits. Yuba County, Sutter County, and the CoC collaborated through this group to establish the bi-county strategic plan,

Forward:YubaSutter, which identifies program and funding priorities for the region. Five committees were created to address the priorities identified in the strategic plan: expanding housing options, preventing homelessness, creating safe and informed communities, providing consistent, accurate data, and funding homeless initiatives. The priorities for new projects are analyzed through the lens of this plan, including the projects proposed through HHAP. The region does not take a siloed approach, with the CoC and both counties working in collaboration to plan and fund projects.

With a goal of improving efficiency and reducing duplication, in early 2020 the members of the Bi-County Homeless Services Program and the CoC board met to discuss a unification of the two groups. Work was completed to restructure the CoC to include a Government Affairs Committee and a reorganization of the existing eight committees. Work continues to be done to improve the homeless delivery system in the region, and the collaboration between the three entities has proven to be beneficial. CoC Stakeholder meetings are held monthly, and representatives from a cross-section of agencies, including representatives from both Yuba and Sutter County, businesses, and persons with lived experience attend and provide input.

Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer

At the onset of the HHAP availability for Round 2 funding, leadership from the two counties and the CoC met to discuss the funds and begin collaborating on the application. The writing of portions of the application that overlap jurisdictions were shared between the three agencies. A single project was prioritized, using the regional strategic plan as a guide to determine need. Several other planning meetings were conducted throughout the months of preparation, to ensure effective communication throughout the process. Changes to funding plans by regional partners will quickly be discovered, as the prioritized, collaborative project will require consistent and regular communication. If competing priorities for funding are found, the team will reconsider the feasibility of the planned project and determine next steps for moving forward.

Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer

Since receiving HHAP funding, Yuba County has continued to strengthen collaborations in place throughout the region.

As indicated above, the Bi-County Homeless Services program (BCH) had been in existence since 2017, and in 2020, that group approved funding for the CoC Executive Director position, a new position for the agency. The four

major jurisdictions represented in the BCH (Yuba County, Sutter County, City of Marysville, and City of Yuba City) each contributed a portion of the funding needed to support this position for two years. Yuba County is in the process of approving a formalized MOU with a clear scope of work, outlining the expectations and roles of the CoC and the County. This project was successful due to the commitment of the CoC to provide leadership for the homeless services delivery system, and the commitment of the Counties and Cities to support their role as leader.

Also in 2020, as part of the region's strategic plan, the Homeless Engagement And Resolution Team (HEART) has been established and appropriate MOU's have been executed between Yuba County, Sutter County, City of Yuba City, City of Marysville, City of Wheatland, and City of Live Oak. The two Counties worked very diligently together to pass Assembly Bill 2174, expanding legislation so that a Yuba/Sutter Homeless Multi-Disciplinary Team could be established, and information could be shared across jurisdictional boundaries. This team has evolved throughout COVID restrictions, and is currently conducting outreach in each of the four major jurisdictions, once a week. Success of this project was due to consistent and regular communication, as well as the dedication of both County's staff members assigned to the leadership of the committee.

Another way Yuba County partnered with Sutter County was through the creation of a joint Homeless Task Force in the beginning of our response to COVID-19. The task force consisted of homeless program staff from each county and a representative from the CoC, who worked together to initiate a meal distribution program for the unsheltered homeless population, and eventually, Project Roomkey. The success of this project is attributed to the use of Incident Command Structure, with each team member assigned to specific roles and responsibilities.

Barriers encountered have typically been related to communication and alignment of vision. These have been resolved through regular meetings involving leadership and project staff. However, this year, COVID response took priority and leadership resources have been dedicated to addressing the pandemic.

A barrier we've encountered with our formalized partnerships was a lack of clear distribution of roles for each agency and staff involved in projects. This resulted in duplication of effort, and frustration among direct service staff. A solution for this barrier was to work with the partner agency to clearly communicate roles and responsibilities, creating tools that will support staff as they're making decisions about workload and delegation of tasks.

Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer
HHAP-2 funding will create opportunities for the regional partnership to expand between Yuba County, Sutter County, and the CoC, by encouraging system-wide projects and partnerships. With the recent union between the Bi-County Homeless Program and the CoC, the ability to build on the partnership has grown. By organizing the new CoC committee structure to include elected officials from the board of each County, as well as County staff participating in committee activities and on the board of the CoC, communication and alignment of efforts will continue to improve and expand.

Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

Regional Collaboration and Partnerships Question 5 - Begin Answer
The CoC area covers all of Yuba and Sutter Counties, and data is maintained through the CoC using the Homeless Management Information System, Point in Time Counts, and Housing Inventory Counts. During the 2019 Point in Time Count, data showed 721 persons experiencing homelessness on the last Wednesday in January. By mining the data, it was found that 428 individuals experiencing homelessness indicated they were staying in Yuba County, while 293 were staying in Sutter County. With the vast majority of shelters in the region existing in Yuba County, we looked at the unsheltered numbers as well. 283 individuals were identified in Yuba County, and 145 were identified in Sutter County.

Subsequently, regular reports have been created to show the need and work being done in each County. The most recently compiled report was completed in August 2020, and indicates 46 households entered the system in Yuba County, while just 28 households entered the system in Sutter County during the month. An ongoing review of these reports is done at the CoC and with both Counties homeless project staff, monitoring trends and any areas of concern, in order to plan accordingly.

Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

Regional Collaboration and Partnerships Question 6 - Begin Answer

Forward: Yuba/Sutter, the Yuba/Sutter region's strategic plan to address homelessness, is the framework for prioritizing new projects in the area. Funds from HHAP are used to support projects within the identified priorities, specifically those which other funding sources cannot support. HHAP-1 met a need by supporting and expanding services through emergency shelter, as part of the goal to expand housing options. HHAP-2 will similarly address this goal, by establishing an innovative permanent housing solution. The goal that HHAP is supporting, as stated in the strategic plan, is focused on creating new interim and permanent housing beds. This will expand existing resources and support the various types of housing needs that exist across the homeless population.

Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

Regional Collaboration and Partnerships Question 7 - Begin Answer

The collaborative partners will meet regularly for the implementation of HHAP-2, as the project will combine each agency's funds together for the most significant impact. If, during the process, it is found that the needs of the community have changed, the project team will invite the leaders from each entity to discuss different avenues for addressing those needs. It is expected that communication will be consistent and timely, as all partner agencies are represented on the team, as well as on the CoC board of directors, and remain in close contact in order to be effective on a regional level.

Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

Regional Collaboration and Partnerships Question 8 - Begin Answer

Youth-specific strategies were not identified during the strategic planning process, however, representatives from agencies serving youth were included in the development of the plan. During the strategic planning process, 17 agencies identified that they serve homeless youth age 18-24, and only 7 respondents indicated they would prioritize permanent housing targeting this population in an overall plan to address homelessness in the region. For this reason, no specific strategy was determined to be included in the plan.

However, as the State has prioritized this sub-population for services, additional efforts will be planned throughout 2021 to identify and support the specific needs of youth age 18-24.

Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer

Youth-specific strategies were not identified during the strategic planning process, however, representatives from agencies serving youth were included in the development of the plan. During the strategic planning process, 17 agencies identified that they serve homeless youth age 18-24, and only 7 respondents indicated they would prioritize permanent housing targeting this population in an overall plan to address homelessness in the region. For this reason, no specific strategy was determined to be included in the plan.

However, as the State has prioritized this sub-population for services, additional efforts will be planned throughout 2021 to identify and support the specific needs of youth age 18-24.

Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
<p>Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of “housing readiness.” Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes</p>
<p>Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.</p>

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: **Yes**

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: **No**

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: **Yes**

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00077

CoC / Large City / County Name:

CoC / Large City / County Name Response: Sutter

Administrative Entity Name:

Administrative Entity Name Response: County of Sutter

Receiving Redirected Funds?

Receiving Redirected Funds? Response: No

Total Redirected Funding:

Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves							

Operating Subsidies and Reserves: Youth Set-Aside							
Street Outreach							
Street Outreach: Youth Set-Aside							
Services Coordination							
Services Coordination: Youth Set-Aside							
Systems Support							
Systems Support: Youth Set-Aside							
Delivery of Permanent Housing			\$135,945.00				\$135,945.00
Delivery of Permanent Housing: Youth Set-Aside			\$11,694.16				\$11,694.16
Prevention and Shelter Diversion							
Prevention and Shelter Diversion: Youth Set-Aside							
New Navigation Centers and Emergency Shelters							
New Navigation Centers and Emergency Shelters: Youth Set-Aside							
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)							
Administrative (up to 7%)			\$10,232.00				\$10,232.00

TOTAL FUNDING ALLOCATION:

Total Funding Allocation Response: \$146,177.00

TOTAL YOUTH SET-ASIDE (at least 8%):

Total Youth Set-Aside (at least 8%) Response: \$11,694.16

EXPENDITURE PLAN COMMENTS:

Expenditure Plan Comments Response:

A minimum of one unit will be assigned to Youth.

10. HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00077

Intervention Type:

Intervention Type Response: Permanent Supportive / Service-Enriched Housing (Capital)

Total Funds Requested:

Total Funds Requested Response: \$146,177.00

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response: \$146,177.00

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Sutter County intends to utilize funds to support the expansion or creation of a trailer park that will provide innovative permanent housing solutions. Upon receipt of funds, the County will coordinate with the CoC and Yuba County to include a RFP process, soliciting interested and qualified entities to either expand a current trailer park or purchase and create a new mobile home park. HHAP funds will be used in conjunction with other state and federal funds to purchase property, add infrastructure such as electricity, water, sewer, roads, etc., and acquire or build small housing units.

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Key stakeholders in our region are currently engaged in a new gaps analysis process. This process will be completed over the next several months. However, there is already a strong indication and consensus for a need to increase the number of interim and affordable permanent housing. Our proposed project will provide a significant increase in the number of available units and will help us address that gap need.

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Adults with children
Adults without children
Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins
Our recent 2020 sheltered homeless percentages for the Latinx population show a dramatic increase in disparity as compared to our 2018 numbers. For example, the 2018 survey shows the overall Latinx population at 8% of our overall shelter population in our region. Our 2020 sheltered Point in Time count indicate the Latinx population at 28.9% for Yuba County shelters and 18.0 % in Sutter County shelters. As we analyze the reasons behind this percentage difference, the proposed project will provide an essential tool to help our region create a more reasonable percentage; closer to our overall regional demographics. This project will also allow us to address disparities in both the African American and American Indian communities. Our proposed housing site will allow us to provide permanent housing to the above-mentioned racial categories, thus improving overall disparities.
Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins
Our regional team will perform an annual analysis of the overall success of this project. Team members will also provide input to the project operator regarding how they might improve their overall performance and a specific timeline for this improvement.
Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

At least one of the housing unit within this project will be youth specific. Our project team will collaborate with our regional youth focused multi-disciplinary team. They will provide a tenant referral to the project and will also be asked to provide a level of case management for this client; in order to ensure that this household utilizing best practices for youth clients.

Funding Plan – Question 7 – Response Ends

11. **HHAP Round 2 Funding Plan 2**

Submission ID: NOFA-HHAP00077

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

12. HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00077

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

13. HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00077

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

14. HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00077

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

15. HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00077

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00077

Intervention Type:

Intervention Type Response:

Total Funds Requested:

Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing

Rapid rehousing response:

2. Operating subsidies

Operating subsidies response:

3. Street outreach

Street outreach response:

4. Services coordination

Services coordination response:

5. Systems support

Systems support response:

6. Delivery of permanent housing

Delivery of permanent housing response:

7. Prevention and diversion

Prevention and diversion response:

8. New navigation centers and emergency shelters

New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

of available shelter beds

of available shelter beds response:

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count

of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months

Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months

Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions

% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing

Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.

Funding Plan – Question 2 – Response Begins

Funding Plan – Question 2 – Response Ends

3. Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.

Funding Plan – Question 3 – Response Begins

Funding Plan – Question 3 – Response Ends

4. Check any specific population(s) expected to be served through this intervention investment.

Funding Plan – Question 4 – Response Begins

Submitter expects to serve the following specific populations:

Funding Plan – Question 4 – Response Ends

5. Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.

Funding Plan – Question 5 – Response Begins

Funding Plan – Question 5 – Response Ends

6. Describe how and how often performance will be measured for this intervention investment.

Funding Plan – Question 6 – Response Begins

Funding Plan – Question 6 – Response Ends

7. If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?

Funding Plan – Question 7 – Response Begins

Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan				
Please refer to the following for guidance and a sample plan: Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic Use the Table below to complete a Local Investment Plan for submittal with your ESG CV2 Application. Refer to the Sample Local Investment Plan on page 11 of the Guide referenced above as an example.				
Applicant Name:	Sutter Yuba Homeless Consortium	CoC Name, if different:	CA-524	
Part 1: Summary of Investment Plan				
1. Rapid Rehousing				
2. Congregate Emergency Shelter				
3. Affordable Housing Development				
4. Non-Congregate Shelter/Interim Housing				
Part 2: Priority and Order of Use of Funding Sources				
Non-Congregate Shelter/Interim Housing(Capital / Operations / Ser		Rental Assistance(Short Term to Permanent)		Permanent Supportive and Service Enriched Housing(Capital / Oper
Funding Source: Use and Priority #1		Funding Source: Use and Priority #1		Funding Source: Use and Priority #1
Funding Source:	ESG-CV (via HCD)	Funding Source:	ESG-CV (via HCD)	Funding Source:
If Other, List:	Round 1 and 2	If Other, List:	Round 1 and 2	If Other, List:
Funding Amount:	494,000-2.4 Million	Funding Amount:	105,000 - 2million	Funding Amount:
Unit of Measure:	Individual	Unit of Measure:	Individual	Unit of Measure:
If Other, List:		If Other, List:		If Other, List:
Number Assisted:	532-700	Number Assisted:	9+	Number Assisted:
Deadline for Expenditure:	6/30/2022	Deadline for Expenditure:	June 30, 2022	Deadline for Expenditure:
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:
If Other, list:	Operations and Capital	If Other, list:		If Other, list:
Narrative Description (Optional):	and Day Shelter Operations/Renovati	Narrative Description (Optional):	und 1 & 2 (Project Roomkey potential	Narrative Description (Optional):
Funding Source: Use and Priority #2		Funding Source: Use and Priority #2		Funding Source: Use and Priority #2
Funding Source:	HEAP (via HCFC)	Funding Source:	Other	Funding Source:
If Other, List:		If Other, List:	CESH Round 2	If Other, List:
Funding Amount:	\$1,620,229.00	Funding Amount:	\$279,801.00	Funding Amount:
Unit of Measure:	Bed	Unit of Measure:	Individual	Unit of Measure:
If Other, List:		If Other, List:		If Other, List:
Number Assisted:	203.00	Number Assisted:	Up to 700	Number Assisted:
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:
Funded Activity:	Capital	Funded Activity:	Short Term	Funded Activity:
If Other, list:		If Other, list:		If Other, list:
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):
Funding Source: Use and Priority #3		Funding Source: Use and Priority #3		Funding Source: Use and Priority #3
Funding Source:	HHAP (via HCFC)	Funding Source:	Other	Funding Source:
If Other, List:		If Other, List:	CESH Round 1	If Other, List:
Funding Amount:	\$277,887.96	Funding Amount:	\$229,490.00	Funding Amount:
Unit of Measure:	Bed	Unit of Measure:	Household	Unit of Measure:
If Other, List:		If Other, List:		If Other, List:
Number Assisted:	119.00	Number Assisted:	40-45	Number Assisted:
Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	6/30/2023	Deadline for Expenditure:
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:
If Other, list:		If Other, list:		If Other, list:
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):
Funding Source: Use and Priority #4		Funding Source: Use and Priority #4		Funding Source: Use and Priority #4
Funding Source:	ESG (via HCD)	Funding Source:	ESG (via HCD)	Funding Source:
If Other, List:		If Other, List:		If Other, List:
Funding Amount:	\$200,000.00	Funding Amount:	\$99,724.00	Funding Amount:
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:
If Other, List:		If Other, List:		If Other, List:
Number Assisted:		Number Assisted:	20.00	Number Assisted:
Deadline for Expenditure:	2021/2022	Deadline for Expenditure:	2021/2022	Deadline for Expenditure:
Funded Activity:		Funded Activity:	Short Term	Funded Activity:
If Other, list:		If Other, list:		If Other, list:
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5
Funding Source:		Funding Source:	HEAP (via HCFC)	Funding Source:
If Other, List:		If Other, List:		If Other, List:
Funding Amount:		Funding Amount:	\$15,000.00	Funding Amount:
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:
If Other, List:		If Other, List:		If Other, List:
Number Assisted:		Number Assisted:	3.00	Number Assisted:
Deadline for Expenditure:		Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:
Funded Activity:		Funded Activity:	Short Term	Funded Activity:
If Other, list:		If Other, list:		If Other, list:
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):

Continuum of Care Outcomes by Race and Ethnicity

Go to this link for an instructional video on how to complete this worksheet using Stella: <https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b> [loom.com]

Applicant Name:		CoC Name, if different:	
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Using data from Stella, please insert outcomes here from the FY18 submission:

	Head of Households Served in Any Project Type ¹		Served in Shelters & Transitional Housing ²		Exiting to Permanent Housing ³		Days Homeless ⁴		Accessing Permanent Supportive Housing ⁵		Returns to Homelessness ⁶		Other Measure: _____		Other Measure: _____	
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	709	100%	412	100%	230	100%	96	100%	0	#DIV/0!	7	100%		#DIV/0!		#DIV/0!
White, Non-Hispanic/Non-Latino	434	61%	261	63%	141	61%	95	99%	0	#DIV/0!	6	86%		#DIV/0!		#DIV/0!
White, Hispanic/Latino	60	8%	31	8%	25	11%	92	96%	0	#DIV/0!	0	0%		#DIV/0!		#DIV/0!
Black or African American	58	8%	31	8%	14	6%	79	82%	0	#DIV/0!	0	0%		#DIV/0!		#DIV/0!
Asian	9	1%	3	1%	3	1%	121	126%	0	#DIV/0!	0	0%		#DIV/0!		#DIV/0!
American Indian or Alaska Native	24	3%	15	4%	7	3%	94	98%	0	#DIV/0!	0	0%		#DIV/0!		#DIV/0!
Native Hawaiian/Other Pacific Islander	3	0%	2	0%	0	0%	109	114%	0	#DIV/0!	0	0%		#DIV/0!		#DIV/0!
Multiple Races	19	3%	9	2%	8	3%	161	168%	0	#DIV/0!	0	0%		#DIV/0!		#DIV/0!
Unknown	102	14%	60	15%	Not Shown on Stella	#####	Not Shown on Stella	#####	0	#DIV/0!	Not Shown on Stella	#####		#DIV/0!		#DIV/0!