Homeless Housing, Assistance and Prevention (HHAP) Grant Program

Submission ID NOFA-HHAP00121

Applicant Information

Eligible Applicant Name:
Eligible Applicant Name Response: Tulare

Eligible Applicant Type:
Eligible Applicant Type Response: County

COC Number:
COC Number Response: 513

Eligible Applicant Email:
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Eligible Applicant Phone:
Eligible Applicant Phone Response: (559) 624-7471

Administrative Entity Name and Address:
Administrative Entity Name and Address Response:
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Is This a Government Entity?
Is This a Government Entity Response: Yes

Primary Contact Information

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Applicant Redirections?

Applicant Redirections Response:
Applicant Redirections Response: No

1. Homelessness Response System Gaps Assessment

When determining local funding priorities, it is critical to understand the current gaps in the local homelessness response system. Each community faces unique challenges in reducing and ending homelessness, so an assessment of current resources and understanding the needs yet to be fulfilled is critical to ensuring the effective and efficient use of new resources. This can be done in various ways and can include conducting a community needs assessment, holding local public forums, talking with service providers and people experiencing homelessness, and utilizing HUD's seven system-level performance measures that help communities gauge their progress in preventing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. A narrative description of the most recent assessment process used to determine local gaps in housing services for persons experiencing homelessness in the applicant's community. Information should include but is not limited to:

   a. How data collection methods were used to determine gaps (ie: HUD's homeless Point-in-Time count, Continuum of Care Housing Inventory Count, Longitudinal Systems Analysis, and Stella tools, HMIS Annual Performance Reports for Emergency Shelter (ES), Transitional Housing (TH), Rapid Rehousing (RRH), and Permanent Supportive Housing (PSH), as well as any recently conducted local needs assessments);

      Homelessness Response System Gaps Question 1a - Begin Answer
      The applicant completed a countywide homeless strategic plan in late 2019, which included an environmental scan. In addition to dozens of stakeholder interviews, quantitative data incuded:
      a)   Annual Point-In-Time Count (PIT Count) of persons experiencing homelessness;
      b)   Kings/Tulare Homeless Alliance's Homeless Management Information System (HMIS);
      c)   System Performance Measures; and
      d)   Kings/Tulare Coordinated Entry System.
      Homelessness Response System Gaps Question 1a - End Answer

   b. How people with lived experience of homelessness had ongoing meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they have meaningful opportunities to inform all levels of system planning over time;

Homelessness Response System Gaps Question 1b - Begin Answer
Part of the analysis includes data from persons currently or formerly experiencing homelessness across Tulare County through an in-person focus group.
Homelessness Response System Gaps Question 1b - End Answer

c. How organizations that have historically served communities of color but may not have previously participated formally in the CoC and may not be a part of the homelessness provider community had meaningful and purposeful opportunities to participate in and inform the most recent gaps assessment and how they will be engaged in system planning over time;

Homelessness Response System Gaps Question 1c - Begin Answer
The qualitative analysis includes data from:
A.   A Tulare County stakeholder interview process, done with various organizations that have historically served communities of color across Tulare County, resulting in dozens responses from homeless services/housing providers, public housing authorities, community-based organizations, faith-based organizations, county agencies, city agencies, healthcare/hospitals, public transit, and persons currently or formerly experiencing homelessness across Kings County;
B.   In-person focus groups (small, facilitated group conversations with different sets of stakeholders identified as priorities to invite to provide feedback):
• Tulare County homeless housing and service providers
• Tulare County residents with lived experience of homelessness
C.   A community survey with 650 responses including feedback from those with lived experience and community leaders
Homelessness Response System Gaps Question 1c - End Answer

d. How gaps were assessed for special populations such as families, youth, victims of domestic violence, seniors, persons who have been convicted of a crime, persons with a disability, persons who are chronically homeless, persons with HIV/AIDS, persons who are LGBTQ, veterans, persons with limited English proficiency, and persons who are undocumented;

Homelessness Response System Gaps Question 1d - Begin Answer
The strategic plan provides a review and evaluation of the current landscape of homelessness in Tulare County, including local needs and the solutions and crucial work already underway to respond to the homelessness crisis. By reviewing data and feedback from stakeholders across the community, this report identifies key gaps in coordination, resources, and alignment, as well as new strategies,

opportunities, and next steps that will meaningfully address homelessness in Tulare County for
a.   Older adults experiencing homelessness
b.   Youth or young adults
c.   Special subpopulations including persons of color, non-English speakers and persons identifying as LGBTQ+
Homelessness Response System Gaps Question 1d - End Answer

e. How racial or ethnic disparities in the delivery of homeless services were assessed;

Homelessness Response System Gaps Question 1e - Begin Answer
The plan provides a review and evaluation of the current landscape of homelessness in Tulare County, including local needs and the solutions and crucial work already underway to respond to the homelessness crisis. By reviewing data and feedback from stakeholders across the community, this report identifies key gaps in coordination, resources, and alignment, as well as new strategies, opportunities, and next steps that will meaningfully address homelessness in Tulare County and evaluate racial or ethnic disparities. In Tulare County, we house our eligible homeless population based on our CoC's Homeless Management information System (HMIS) prioritization criteria. However, the plan calls for regular evaluation of racial disparities, including in numbers receiving Coordinated Enty Assessments, those matched to housing program, and those retaining housing.
Homelessness Response System Gaps Question 1e - End Answer

f. How frequently gaps assessments are conducted;

Homelessness Response System Gaps Question 1f - Begin Answer PIT count completed yearly
Homelessness Response System Gaps Question 1f - End Answer

g. How findings are used to make informed decisions for funding projects within the community; and

Homelessness Response System Gaps Question 1g - Begin Answer
Findings from surveys like the PIT count are evaluated to provide the opportunity for self-assessment and improvement of resource delivery. For example, acknowledging the existence of racial disparities in the community, the applicant along with the CoC give bonus points for applicants of local funding opportunities to complete racial equity impact assessments of projects.
Homelessness Response System Gaps Question 1g - End Answer

h. How the applicant will conduct ongoing system performance
    evaluation to ensure the impact of HHAP-2 funds throughout the
    spending period and determine if adjustments are needed to
    address gaps in the homelessness response system.

    Homelessness Response System Gaps Question 1h - Begin Answer
    Tulare County utilizes the Homeless Management Information
    System (HMIS) system to produce an unduplicated count of
    homeless persons, understand patterns of service use, and measure
    the effectiveness of homeless programs. The County arranges
    monthly meetings to discuss progress and data, analyze progress
    and suggest changes or corrections if needed.
    Homelessness Response System Gaps Question 1h - End Answer

2. The most recent gaps assessment that was conducted and the date in
    which it was completed. Reports can be attached, but all applicants
    must summarize main findings within this section. Reports submitted
    without a summary will not be accepted. Summaries must include, but are
    not limited to:

    a. Current number of people experiencing homelessness in the
        community including demographic information, and the existing
        programs and funding which address homelessness within the
        jurisdiction;

        Homelessness Response System Gaps Question 2a - Begin Answer
        According to the latest PIT count, 992 people experiencing
        homelessness (420 unsheltered). Additionally, 47 are veterans, and
        53 are unaccompanied youth. Tulare County has 104 RRH beds,
        operated by 3 agencies, 177 year-round shelter beds, and 238 PSH
        beds operated by 6 agencies.
        Homelessness Response System Gaps Question 2a - End Answer

    b. Data and qualitative information showing any gaps or disparities in
        access to services, delivery of services, and housing placement and
        housing retention outcomes for special populations such as families,
        victims of domestic violence, seniors, youth and young adults,
        persons who have been convicted of a crime, persons with a
        disability, persons who are chronically homeless, persons with
        HIV/AIDS, persons who are LGBTQ, veterans, persons with limited
        English proficiency, and persons who are undocumented;

        Homelessness Response System Gaps Question 2b - Begin Answer
        Tulare County has a severe shortage of services for chronically
        homeless. Over 95% of chronically homeless live unsheltered.
        Additionally, 590 households since 2015 have been assessed as

==needing permanent supportive housing, the majority chronically homeless, and only 77 actually enrolling in a permanent supportive housing program.==
Homelessness Response System Gaps Question 2b - End Answer

c. Data and qualitative information showing any racial or ethnic disparities in access to services, delivery of services and housing placement and housing retention outcomes of homeless services;

Homelessness Response System Gaps Question 2c - Begin Answer
==While 88% of Tulare County's population is white, only 77% of the people experiencing homelessness are white. Yet, while only 2% of the Tulare County population are Black, Black people experiencing homelessness comprise 8% of the overall homeless population.==
Homelessness Response System Gaps Question 2c - End Answer

d. Any other disparities that were found in the delivery of homelessness services including rates of successful permanent housing placements, and housing retention rates;

Homelessness Response System Gaps Question 2d - Begin Answer
==Tulare County has generally successfully retained individuals in long term housing individuals. Approximately 95% of people housed in PSH in Tulare County either remain in that unit or move to other permanent housing.==
Homelessness Response System Gaps Question 2d - End Answer

e. Using the Service Gap Analysis Chart below, identify which areas of the local homelessness response system (e.g. shelter, rental subsidies, supportive housing) have gaps in resources based on the needs of people experiencing homelessness in the community.

Homelessness Response System Gaps Question 2e - Begin Answer
==Please see fields below.==
Homelessness Response System Gaps Question 2e - End Answer

Table: SERVICE GAP ANALYSIS

	Total # of Clients Currently Needing This Service	Total # of Clients Currently Receiving This Service	Remaining Need
Interim Housing/Shelter Beds	704	177	527
Rental Assistance	1546	342	1204

Supportive Housing (Permanent)	956	104	852
Outreach	704	704	0
Prevention/Diversion	3344	1696	1648

2. Regional Resources Planning

When working within the homelessness system, it is critical to assess the current resources available within the community to ensure any new resources are most effectively and efficiently targeted to best serve people experiencing homelessness within the community. Given the high number of people experiencing homelessness in California and the unprecedented amount of federal and state funds available to address homelessness, HCFC expects applicants to coordinate all available funding to safely shelter and permanently house as many people experiencing homelessness in the applicant's community as possible, with a particular focus on rehousing individuals currently living in Project Roomkey (PRK) sites.

HCFC requires all HHAP-2 applicants to complete a **Homelessness Response Local Investment Plan** **(Appendix A)** that lists all regional resources used to address homelessness. The document includes different interventions within the homelessness system. For each intervention, please tell us:

- The funding source(s) used to assist in the delivery of the intervention. If several funding sources are used, please list them in order of highest amount of funding used for the intervention to the lowest;
- If the funding source is covered by more than one applicant (i.e. County and Continuum of Care) please list separately. Do not combine allocations; and
- When referencing units of measurement, please reference service basis unit of measurement. Example: $500,000 in funding provided RRH to approximately 20 households over XX period of time.

In addition to filling out the **Homelessness Response Local Investment Plan** document, applicants must answer the following narrative question that will support the information provided:

1. What efforts are made to coordinate all available local, state and federal funds that can address homelessness in the applicant's community?

   Regional Resources Planning Question 1 - Begin Answer
   The Kings/Tulare Continuum of Care (CoC) works closely with the cities and counties within our region.   Each year, CoC members vote on funding priorities that guide scoring and prioritization within each NOFA released by the CoC. Both counties have a representative on the CoC board as well as on the Pool for Homeless Initiatives Locally (PHIL) Rating and Ranking Committee.   Available funds are discussed at the CoC membership meetings and allocations are voted on by members of the CoC.

Further, the CoC works closely with both counties and local jurisdictions to leverage county and city specific funding sources. A specific example is the HHAP Round 1 funding.

In Kings County, the HHAP Round 1 allocation is being used as a match for a 72-unit affordable housing complex through No Place Like Home. The project will include 13 set-aside units for people experiencing homelessness. Tulare County designated their HHAP Round 1 allocation to the CoC so that the funds could be combined into a larger pool and used to support the operations of local low-barrier navigation centers and bridge housing projects.

Regional Resources Planning Question 1 - End Answer

3. HHAP-2 Funding Plans

When planning how to target new HHAP-2 resources, it is essential to do so in direct response to the gaps assessment and current regional investment planning described in Sections 1 and 2. HHAP-2 funding plans must state the specific gaps that will be addressed with these new funds and provide sufficient detail to ensure that any selected projects will effectively meet identified gaps. HCFC expects applicants to clearly understand and identify the intervention types requiring funding prior to initiating their local project selection processes.

Applicants must identify and describe each intervention type they intend to fund with their HHAP-2 grant and how much of their HHAP-2 funding they intend to focus on that intervention type. Applicants must also describe how investing in the requested interventions will meet the previously identified needs of their community.

Intervention Types are broken into six categories: (1) Outreach; (2) Interim Housing; (3) Rental Assistance; (4) Permanent Supportive and Service-Enriched Housing; (5) Diversion and Homelessness Prevention, and (6) Services.

Applicants should utilize the HHAP-2 **Application Guidance** document for detailed information on how these interventions can be implemented, how they work together, and how HCFC recommends prioritization and utilization of these interventions.

In addition to providing information on how the applicant intends to utilize their HHAP-2 funds on specific interventions, applicants must also outline the amounts they intend to allocate to the eligible uses that will support the interventions throughout the duration of the grant period.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Funding Plan Template (Appendix B)** and **Expenditure Plan Template (Appendix C),** provide detailed information for each of the intervention types and eligible uses being proposed for HHAP-2 funding. (**NOTE:** Specific project information for the intervention types identified will be requested at a later date once the local selection process has been completed.)

2. Describe how the applicant intends to prioritize funding towards local Project Roomkey permanent housing pathways. If an applicant does not intend to prioritize funding in this way, they must explain what other resources have been identified to meet this need locally to ensure that households staying at Project Roomkey sites move to permanent housing and do not return to unsheltered locations or congregate settings.

HHAP-2 Funding Plans Question 2 - Begin Answer
Tulare County would use $406,102 to implement an Interim housing intervention for two Non-congregate shelter sites for Project Roomkey participants. The bed capacity per site is detailed below:
• Tagus Gardens: 56 Unit site
• Sequoia Inn: 50 Unit site
The funding would provide the program a period of time to transition from Project Roomkey to Homekey and serve as both the local 25% match for FEMA, and cover expenses that do not qualify for FEMA reimbursement at these sites during the COVID-19 emergency.
Both locations will provide case management with individual service plans, benefit Counseling and advocacy assistance, linkage to substance use services, and other community-based linkages.
HHAP-2 Funding Plans Question 2 - End Answer

3. Describe the activities budgeted for grant administration. In the applicant's response, describe the overall grant administration staffing plan to accomplish the applicant's goals and activities. Provide information on roles that will be responsible for ensuring the successful execution of HHAP funded projects.

HHAP-2 Funding Plans Question 3 - Begin Answer
The CoC will use grant administration funds to oversee the contract process, ensure that expenditures are in compliance with grant guidelines, and that all deadlines are met.
HHAP-2 Funding Plans Question 3 - End Answer

Descriptions should include but are not limited to:

a. The number of full-time employees (FTE) or percent of time per FTE that will be employed by the applicant dedicated to the execution of HHAP-2.
HHAP-2 Funding Plans Question 3a - Begin Answer
Accounting Specialist: Year 1 .045 FTE; Year 2 .15 FTE; and Year 3 .04 FTE
Executive Director: Year 1 .08 FTE; Year 2 .10 FTE; and Year 3 .08 FTE
HHAP-2 Funding Plans Question 3a - End Answer

b. Existing staff positions that will be leveraged to fulfill this need.
HHAP-2 Funding Plans Question 3b - Begin Answer
Accounting Specialist: Year 1 .045 FTE; Year 2 .15 FTE; and Year 3 .04 FTE
Executive Director: Year 1 .08 FTE; Year 2 .10 FTE; and Year 3 .08 FTE
HHAP-2 Funding Plans Question 3b - End Answer

4. In what ways the applicant's jurisdiction is leveraging the adult system to serve youth and in what ways the homelessness response system has been or will be adapted to youth; and how the applicant will use HHAP-2 funding to ensure youth can access services and that targeted spending meets their needs.

HHAP-2 Funding Plans Question 4 - Begin Answer
Our adult system has shifted to include a heightened focus on youth, ages 18-24. We recently completed a 100-Day Challenge that was focused on addressing youth homelessness. Through the challenge, we deepened relationships with youth providers, colleges, and the foster care system. We also launched a bi-weekly youth-specific case management roundtable as a result of the Challenge.
We will ensure that youth have access to housing and services made available through HHAP-2 funding by including specific verbiage in subrecipient agreements that mandate youth set-aside beds. Furthermore, all referrals to HHAP-2 funded projects are made through the Coordinated Entry System thereby ensuring that youth beds are filled appropriately.
HHAP-2 Funding Plans Question 4 - End Answer

5. Describe how the applicant will incorporate meaningful collaboration with individuals that have lived experience being homeless throughout funding planning, design, implementation, and evaluation.

HHAP-2 Funding Plans Question 5 - Begin Answer
The CoC Board and both County collaboratives have designated seats for people with lived experience. At the CoC level, this position is able to participate in the funding, design, implementation, and evaluation of all projects administered through the CoC. We also have formal policies that require all CoC-funded agencies to have a lived experience representative on a decision-making or advisory committee to ensure that there is meaningful input from people receiving the services.
HHAP-2 Funding Plans Question 5 - End Answer

4. HHAP-2 Goals

Creating performance targets that can be clearly measured every year ensures a commitment to locally shared goals. Utilizing the local needs assessment, applicants must identify the areas of impact to be targeted by HHAP funds in Section 3: HHAP-2 Funding Plans, and in this section must present specific and measurable goals for those investment areas. These goals should inform how applicants design HHAP programming and should be stated in the local selection process funding announcements and subcontracts so that local applicants and the selected subrecipients understand program expectations.

HHAP Programmatic Goals
HHAP statute mandates that applicants set goals related to the total number of individuals served and, of those served, the number who will be successfully placed in permanent housing due to HHAP-2 investments.

For interventions funded with HHAP, applicants must show how their jurisdiction plans to use their HHAP investment to meet statutorily-required goals by providing the following in the table below: (1) number of individuals that *currently* need this intervention; (2) number of households expected to be served, annually and over the entire grant period; and (3) number of households expected to be placed into permanent housing, annually and over entire grant period.

Note: identified need below should be the same as the numbers indicated in Section 1.

Table – Statutory Goals by Intervention Type – Permanent Supportive and Service-Enriched Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals expected to be served by HHAP-2	0	0	0	0	0	0
# of individuals expected to be placed into permanent housing through HHAP-2	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Rental Assistance

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals to be served	0	0	0	0	0	0

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Interim Housing

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	103					
# of individuals to be served	103	103	103	103	103	515
# of individuals to be placed into permanent housing	103	103	103	103	103	515

Table – Statutory Goals by Intervention Type – Diversion and Homelessness Prevention

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need *equity* this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Outreach

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
Total # of individuals that *currently* need this intervention	0					
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

Table – Statutory Goals by Intervention Type – Services

	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	Total #
# of individuals to be served	0	0	0	0	0	0
# of individuals to be placed into permanent housing	0	0	0	0	0	0

In addition to setting clear goals on numbers served and numbers moved into permanent housing, applicants must also provide the following:

1.   Any additional systemwide goals the applicant's jurisdiction and/or region has identified and the metrics used to evaluate progress towards those goals.

HHAP-2 Goal Question 1 - Begin Answer
In our 2019 County Strategic Plan for Homelessness, we identified the goal of expanding services for subpopulations with special needs. One of the ways we will do this is by developing a partnership with the community based organization that administers the Housing Disability Income and Advocacy Program (HDAP) to better streamline the process of referring any qualifying, unsheltered, disabled residents for interim housing with Project Roomkey. The goal is to house at least 10 clients per fiscal year through HDAP referrals. Not only does this address our goal of increasing service access to special needs subpopulations, it allows us to better leverage the community resources for program sustainability.
HHAP-2 Goals Question 1 - End Answer

2.   An update on systemwide goals identified in HHAP-1 and explanation of any goal modifications made in response to changing needs.

HHAP-2 Goal Question 1 - Begin Answer
Not applicable. The HHAP - 1 was redirected to the local Continuum of Care which distributed the funds to local housing projects.
HHAP-2 Goals Question 1 - End Answer

3.   At least one clear, measurable performance goal related to how HHAP-2 funding will address racial disparities identified in the jurisdiction's homelessness response system.

HHAP-2 Goal Question 1 - Begin Answer
As described in Section 1, our data shows a 6% overrepresentation of Black/African American individuals in those experiencing homeless when compared to the overall county population. By January 31, 2022, Tulare County will: 1) work closely with HCFC to clearly identify specific interventions needed to reduce this disparity and 2) establish new measurable, outcomes-focused numeric goals to reduce this disparity and will provide those to HCFC by this date. In addition, we plan on measuring the racial composition of enrolled clients to ensure it matches or exceeds actual local population demographics.
HHAP-2 Goals Question 1 - End Answer

4.   At least one clear, measurable, youth-specific performance goal related to HHAP-2 investments, including an explanation of how the applicant's jurisdiction accounts for the unique service needs of youth when determining how to set performance targets for youth set-aside funding interventions.

HHAP-2 Goal Question 1 - Begin Answer

In 2020, Project Roomkey committed to the #100DayChallenge in partnership with our local Continuum of Care (and Community Based org - Salvation Army?) which aimed to house 50 unsheltered youth in our community within a 100-day period. Project Roomkey set a goal of housing 20 of those youth within the 100 days. We ultimately housed 18 of the 20 youth we aimed to house. Going forward, we intend to continue the partnership with our local Continuum of Care in committing up to 15 percent of our housing to unsheltered youth aged 16-24.

The unique service needs of youth are met by using a dual case-management approach. While there is an on-site case manager that can assist the youth with housing plans and decision making that ensures stabilized housing, youth are also assigned a separate case manager from the Rapid Rehousing service provider that assists youth with other barriers to housing such as mental health, housing navigation and securing steady income.

We would like to receive technical assistance offered through the state.

HHAP-2 Goals Question 1 - End Answer

5. Local Project Selection Process

Applicants may choose (though they are not required) to contract with local nonprofits and service providers to administer the services detailed in their HHAP-2 Funding Plan. When contracting for services, applicants shall select qualified service providers that provide services which match the needs of the local population of people experiencing homelessness and which are HHAP-eligible activities that are in line with the applicant's HHAP-2 Funding Plan.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community.

To successfully complete this section of the application, applicants will need to provide the following:

1. An explanation of how HHAP-2 funds will be distributed and whether a local project selection process will be utilized to select subcontractors.

    Local Project Selection Process Question 1 - Begin Answer
    Tulare County will utilize the funds internally to sustain the operating costs of Project Roomkey, which is the interim housing secured for highly COVID-vulnerable, unsheltered residents during the pandemic as a result of funds made available by the State of California. The funds of the HHAP-2 Grant will cover the costs for the provision of service not deemed reimbursable by FEMA such as client case management.
    The vendor for Project Roomkey was identified through an informal solicitation of interest through a community network – Community Care Coalition – that was established in Spring 2020 in response to the pandemic. This network includes representatives from county departments, community-based organizations, faith-based organizations, medical facilities, and local municipalities. An email with information about the project and the services sought was distributed to all representatives within that network. Only one provider responded with interest and the capability to provide the services necessary.
    Local Project Selection Process Question 1 - End Answer

    Will subcontractors be utilized? No

    a. If the applicant *is not utilizing* a local selection process, please include the following in the explanation:
        i. Description of why this is the best funding plan for the community; and

Local Project Selection Process Question 1a.i. - Begin Answer

The vendor who expressed interest in providing the outlined services has more than ten years of experience in operating transitional housing projects for unsheltered clients. The business model utilized by the vendor has proven successful in five other housing programs within the community. The funds from the HHAP-2 Grant will cover case management expenses critical to permanent housing success in our housing program.

The case management provided by the vendor selected is housing-focused with strategies to address and remove barriers to permanent housing with referrals for services within the community, helping the clients identify and secure income, connecting the client to social services that support the foundation of stability and by collaborating with other community and government organizations that focus on housing for vulnerable populations.

Local Project Selection Process Question 1a.i. - End Answer

ii. Description of how applicants will ensure equitable access to services funded.

Local Project Selection Process Question 1a.i.i. - Begin Answer

Participants for Project Roomkey are selected through an objective assessment and risk scoring performed by our local Continuum of Care, Kings/Tulare Homeless Alliance (KTHA). The assessment tool allows for objective scoring and housing prioritization by level of risk using factors such as age, years living unsheltered and specific medical conditions. Once enrolled, each client has full access to an on-site case manager and after-hours client service providers. This access is unlimited for all clients, which allows for each client to seek as much support as they need to effectively prepare and transition to permanent housing. Additionally, all Tulare County vendor agreements include a cultural and linguistic competency clause which requires a strict adherence to non-biased service provision. The referral agency, KTHA, has also committed to ensuring equitable service provision with regular process assessments, policy reviews and staff education. KTHA has significantly elevated its focus on racial equity in recent years. The homeless system conducts an annual racial equity analysis to ensure resources/outcomes fairly represent local demographics. Efforts are made to ensure outreach is county-wide so as not to exclude any demographic. Outreach staff is itself diverse, encompassing a number of different demographics.

Local Project Selection Process Question 1a.i.i. - End Answer

b. If the applicant *is utilizing* a local selection process, please include the following in the explanation:
   i. What is the process and timeline for project selection?

      Local Project Selection Process Question 1b.i. - Begin Answer
      Local Project Selection Process Question 1b.i. - End Answer

   ii. How will the applicant encourage new partners to participate?

      Local Project Selection Process Question 1b.i.i. - Begin Answer
      Local Project Selection Process Question 1b.i.i. - End Answer

   iii. How will people with lived experience of homelessness, including youth with lived experience, have meaningful and purposeful opportunities to shape the selection process and funding decisions?

      Local Project Selection Process Question 1b.i.i.i. - Begin Answer
      Local Project Selection Process Question 1b.i.i.i. - End Answer

   iv. How will the applicant promote equity and ensure underrepresented communities can be competitive applicants for funding?

      Local Project Selection Process Question b.i.v. - Begin Answer
      Local Project Selection Process Question b.i.v. - End Answer

2. Describe how systemwide collaboration would occur among homelessness service providers and other social safety net providers. How do these collaborative efforts help minimize or avoid the duplication of service and effort?

   Local Project Selection Process Question 2 - Begin Answer
   All of the organizations in Tulare County that provide services to residents experiencing homelessness use the Homeless Management Information System (HMIS) and work closely with Kings/Tulare Homeless Alliance (KTHA), our local Continuum of Care, as the single referral source. This allows all the connectivity to all resources in the community to come from one referral source, and also ensures a community-wide collaborative effort for each person served. Acting as the central connection to housing resources is a role that KTHA has played for several years in Tulare County. More recently, the pandemic revealed the need for a similar process within Tulare County Health & Human Services Agency (HHSA) to connect residents to social services and other non-housing related support organizations within the community. HHSA quickly

established such a process and we have been able to quickly marry the two processes so that any clients needing housing received at HHSA can be referred to KTHA and that any clients at KTHA and any other community organizations that need other community resources or social services can be referred to HHSA. This network has streamlined a process of connectivity for the residents of Tulare County and the participants of Project Roomkey and allows for responses to various client needs within 24 hours.

In addition to establishing effective and efficient referral systems, our county boasts a very collaborative network of partners that continues to do the work of addressing homelessness through regular communication and efforts. In 2019, the Tulare County Task Force on Homelessness had many of these collaborative partners at the table as committee members when a county Strategic Plan for homelessness was developed. Many of these collaborative efforts and coordinated systems are identified as strengths in that plan.

Local Project Selection Process Question 2 - End Answer

In addition to the narrative questions above, check all box(s) that apply to the applicant's community:

Table – Local Project Selection Process Assessment

LOCAL PROJECT SELECTION PROCESS ASSESSMENT (check all that apply)
Local Project Selection Assessment Statement: The process will clearly define for potential subcontractors which types of projects will be prioritized for funding and which needs identified in the needs/gaps assessment are intended to be met by funding such projects.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will prioritize programs that address the disproportionate impacts that homelessness and COVID-19 have on communities of color, particularly Black, Latinx, Asian, Pacific Islander, Native and Indigenous communities.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will remove barriers to competitive participation by applicants representing marginalized communities.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will use objective criteria to evaluate projects for funding.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will include data on past performance related to the proposed activity (for example, an existing rapid rehousing provider applies to provide rapid rehousing services with HHAP funds and provides HMIS data to show a history of positive outcomes)   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The objective criteria used to evaluate projects will allow applicants applying to perform services not previously performed by their organization, to provide other data or outcome results to support their competency to perform the proposed activity.   Local Project Selection Assessment Response: No
Local Project Selection Assessment Statement: The process will have provisions to allow for innovation, while balancing the need for data and performance-based decision-making.   Local Project Selection Assessment Response: No

Local Project Selection Assessment Statement: The process will be posted publicly on a platform that is accessible to the public.
Local Project Selection Assessment Response: <mark>No</mark>

Local Project Selection Assessment Statement: The process will consider the severity of needs and vulnerabilities of the proposed target population in its objective criteria – and aligns its prioritization of these needs with the needs identified through the community needs assessment process.
Local Project Selection Assessment Response: <mark>No</mark>

Local Project Selection Assessment Statement: The process will avoid conflict of interest.
Local Project Selection Assessment Response: <mark>No</mark>

Local Project Selection Assessment Statement: The process will only fund programs that follow a Housing First approach.
Local Project Selection Assessment Response: <mark>No</mark>

Local Project Selection Assessment Statement: The process will include people with lived experience to have meaningful and purposeful opportunities to inform and shape all levels of planning and implementation.
Local Project Selection Assessment Response: <mark>No</mark>

6. Racial Equity Efforts

HHAP-2 applicants should prioritize the advancement of racial equity at every level of the homelessness response system. Applicants must be actively involved in their homelessness response systems, facilitating partnerships among service organizations, and promoting racial equity practices. Applicants must respond to disproportionality in access to services, service provision, and outcomes. Applicants cannot simply rely on delivering a standardization of services to address equity. Applicants have the responsibility to examine their data to ensure all eligible persons receive equitable services, support, and are served with dignity, respect, and compassion regardless of circumstances, ability, or identity.

HCFC encourages applicants to consider how these funds are accessible to smaller and non-traditional organizations that have historically served communities of color but may not have previously participated formally in the CoC or been a part of the homeless provider community, and how these funds would address the organizational capacity of organizations that are led by Black, Latinx, Asian, Pacific Islander, and Native and Indigenous people that support the goal of reducing and ending homelessness.

To successfully complete this section of the application, applicants will need to provide the following:

1. Using the **Racial Demographic Data Worksheet (Appendix D)**, please provide the Continuum of Care Outcomes by Race and Ethnicity.

2. Describe how the local homelessness response system or projects the applicant is planning use policy and practices to ensure equal access and non-discrimination when serving prospective and new program participants.

   Racial Equity Efforts Question 2 - Begin Answer
   HHAP will be solely utilized for supporting Project Roomkey/Homekey projects. The majority of referrals for these two projects will come through the local continuum of care/homeless system, which has significantly elevated its focus on racial equity in recent years. The homeless system conducts an annual racial equity analysis to ensure resources/outcomes fairly represent local demographics. Efforts are made to ensure outreach is county-wide so as not to exclude any demographic. Outreach staff is itself diverse, encompassing a number of different demographics.
   Racial Equity Efforts Question 2 - End Answer

3. How does the applicant's grant making process and/or funding decisions include prioritization of programs that are addressing the disproportionate impacts that homelessness and COVID-19 have on communities of color,

particularly Black, Latinx, Asian, Pacific Islander and Indigenous communities?

Racial Equity Efforts Question 3 - Begin Answer
HHAP will be entirely used for Project Roomkey/Homekey financing. The applicant is aware of the disproportionate impact COVID-19 has on homeless communities of color, and thus is using this funding opportunity to support programs that address this impact.
Racial Equity Efforts Question 3 - End Answer

4. How are the voices of Black, Latinx, Asian, Pacific Islander and Indigenous communities being developed as central in creating effective approaches to reducing and ending homelessness?

Racial Equity Efforts Question 4 - Begin Answer
The insight of homeless communities of color are taking into account in local decision making in a number of ways. The local continuum of care has a "lived experience" position on the Board of Directors currently filled by a community of color representative. The local Homeless Task Force – a collection of decision makers from a wide range of sectors – welcomes public comment to take into account in decision making, and places high value from those with lived experience and from a community of color. Additionally, the County of Tulare has an ongoing research partnership with Case Western University, through which insights from the homeless community are systematically mapped out, including the impact of race and equity.
Racial Equity Efforts Question 4 - End Answer

5. Does the applicant have a strategy to expand the reach of funding to underserved and marginalized communities and non-traditional providers who can reach and serve disproportionately impacted communities? If so, please describe.

Racial Equity Efforts Question 5 - Begin Answer
The Project Roomkey/Homekey programs have a close relationship with the local Healthy Harvest programs, which provides housing to farmworkers impacted by COVID-19. By sharing resources and pathways, the programs planned to be funded by HHAP will further benefit hard-to-reach communities of color at-risk for homelessness.
Racial Equity Efforts Question 5 - End Answer

6. Describe how the priority population(s) learn about and enter local homelessness programs, including marketing and communication strategies used.

Racial Equity Efforts Question 6 - Begin Answer

All County specific program materials are translated into languages representing the local population demographics. Homeless outreach workers within the local continuum of care and County staff speak multiple languages to engage with staff. Homeless outreach workers work countywide to ensure broad coverage of all communities of color.
Racial Equity Efforts Question 6 - End Answer

7. How is the applicant making community project grants accessible to smaller organizations that have historically served communities of color, but may not have previously participated formally in the CoC or as a part of the "homeless provider" community?

Racial Equity Efforts Question 7 - Begin Answer
The Continuum of Care has a history of building up capacity of non-traditional organizations to participate in local funding opportunities. For example, a local church received state funding for a local warming center for this first time and was aided throughout the process by the Continuum of Care. The County of Tulare has a homeless programs executive manager who works closely with the community and is eager to work with any organization to help locate and align resources and efforts.
Racial Equity Efforts Question 7 - End Answer

8. How does the applicant partner with organizations that are addressing racial equity in the housing and homelessness response system?

Racial Equity Efforts Question 8 - Begin Answer
The applicant has a strong relationship with the Continuum of Care, and has worked closely with this organization to promote racial equity. The applicant has worked with the Continuum of Care to make racial equity analyses a bonus factor in a local pooled NOFA for homeless financing. The applicant has worked with the continuum of care to make racial equity training a required component of local funding for homeless programs, and provides training to awarded applicants.
Racial Equity Efforts Question 8 - End Answer

9. How will the applicant ensure that racial disparities are addressed with this funding?

Racial Equity Efforts Question 9 - Begin Answer
The applicant will continue to work with the Continuum of Care to monitor outcomes related to race/ethnicity. The applicant routinely provides racial equity analysis support to the continuum of care and plans to do so with the programs funded by this opportunity.
Racial Equity Efforts Question 9 - End Answer

In addition to the narrative questions above, check all boxes that apply to the applicant's community:

Table – Racial Equity Assessment

RACIAL EQUITY ASSESSMENT (check all that apply)
Racial Equity Assessment Statement: We have a racial equity policy within the organization I work for. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We collect racial, ethnic and linguistic data on clients and constituents outside of HMIS. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We provide language interpreter/translator services for people who speak languages other than English. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We collect data on service-user or constituent satisfaction with our organization regarding racial equity. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We have formal partnerships with organizations of color. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We allocate resources for engagement and outreach in communities of color. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Racial equity and cultural competency training are offered to employees within the applicant's organization. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We meet regularly with leaders from communities of color specifically to discuss racial equity within the homelessness system. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We analyze to assess whether equitable access to new and existing shelter facilities is being provided to people of color, especially Black, Latinx, and Indigenous populations most impacted by homelessness, and examine data to determine if there are other disparities to be addressed, such as by age, ethnicity, disability, gender status, family composition, etc. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We have convened and actively engage with a lived experience board that represents the population served. Racial Equity Assessment Response: <mark>Planning to Implement</mark>
Racial Equity Assessment Statement: We ensure strategies and communications efforts have broad geographic reach, including into rural areas and in support of Tribal communities. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Providers and front-line staff reflect the people they serve including the necessary language skills to serve sub-populations. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We have access to data on racial/ethnic disparities to guide our planning and implementation of HHAP funding. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: Our work includes performance measures to determine how well we are doing to address racial disparities. Racial Equity Assessment Response: <mark>Implemented</mark>
Racial Equity Assessment Statement: We have developed and implemented a plan to address racial disparities in the homelessness response system.

Racial Equity Assessment Response: <mark>Planning to Implement</mark>

Racial Equity Assessment Statement: We host or participate in trainings dedicated to improving equitable outcomes.
Racial Equity Assessment Response: <mark>Implemented</mark>

7. Regional Collaboration and Partnerships

HHAP program funds are intended to support regional coordination and expand local capacity to address homelessness. Demonstration of how jurisdictions have coordinated and will continue to coordinate with other jurisdictions is a critical factor of funding. With HHAP-1 funding, applicants were required to partner with other applicants to make collective funding decisions for their communities. HHAP-2 funding should increase and improve those partnership efforts.

To successfully complete this section of the application, applicants must provide the following:

1. Describe the process by which neighboring HHAP-funded jurisdictions are coordinating together to address homelessness, including funding collaboration and coordination, peer learning, and data sharing.

   Regional Collaboration and Partnerships Question 1 - Begin Answer
   Our region has three coordinating bodies: the CoC, Kings County Homeless Collaborative, and the Tulare County Task Force on Homelessness. These three planning bodies work closely together to address homelessness.
   One key area of collaboration is leveraging multiple funding opportunities into a shared funding portfolio; the Pool for Homeless Initiatives Locally (PHIL). PHIL streamlines access to a wide range of homeless funds, including new State of California homeless funds, through a one-stop application for interested stakeholders. With PHIL, applicants can easily layer different funding sources for a single project, thereby promoting more efficient and comprehensive efforts and an increase in the overall impact of homeless projects.
   There are multiple peer learning opportunities available within our bi-county region. We offer quarterly training opportunities that are open to all interested stakeholders. As counties secure subject matter experts for training purposes, they extend the invitation to the other county and CoC. This good neighbor practice is also shared amongst our partners in Fresno and Kern counties.
   The bi-county region shares the same HMIS and there are multiple ways by which data sharing occurs. A recent example of data sharing are the COVID-19 dashboards that layer information on how many people are served in Project Roomkey sites, how many people receive health assessments, and how many people have exited the program. These dashboards can be filtered by CoC, Kings, and/or Tulare County.
   Regional Collaboration and Partnerships Question 1 - End Answer

2. Describe the ways HCFC funding plans are coordinated with regional partners that are also receiving HCFC funding. If there are changes to the funding plans, how are partners informed of these changes?

Regional Collaboration and Partnerships Question 2 - Begin Answer
Our three planning bodies work closely together to identify the best use of funds. At the CoC level, funds are typically allocated for projects within each county based on the most Point in Time count. Discussions are held amongst stakeholders within each county to discuss potential projects and to consider additional resources.
Funds are made available in one of two ways: 1) a Notice of Funding Availability (NOFA) is released and processed in accordance with CoC Policies and Procedures; or 2) funds are directly allocated to a project because it is a unique, sole-source project such as Project Roomkey. In either situation, the final allocation and any changes to funding plans must be approved by the CoC Membership.
Regional Collaboration and Partnerships Question 2 - End Answer

3. Using the experience with HHAP-1 planning, describe successes that have come out of regional coordination and partnering efforts. Also, describe any barriers the applicant has experienced in working with regional partners. Explain any strategies identified that have contributed to the address these barriers.

Regional Collaboration and Partnerships Question 3 - Begin Answer
The HHAP-1 funding, along with all other recent state funding, included allocations the CoC. This structure facilitated regional coordination and partnering efforts between the counties and CoC did not previously exist. Funds were combined to create several new projects within our region including: three motel acquisitions for permanent housing conversion, a new low-barrier navigation center, and a new bridge housing project. All of these projects combined multiple funding sources and involved a significant collaboration between the Counties and CoC.
We did experience a barrier with a particular Homekey project in which the county board of supervisors voted against the project. The County and CoC worked closely to add the CoC as a co-applicant, create a new company, and have the CoC purchase the motel; all within a three-week span.
Regional Collaboration and Partnerships Question 3 - End Answer

4. How will HHAP-2 funding support and scale current partnerships?

Regional Collaboration and Partnerships Question 4 - Begin Answer
The HHAP-2 funds are a key element of Homekey projects in Kings and Tulare Counties. The two counties, along with the CoC, will play an integral part of

these Homekey projects until the units are converted to permanent housing. We then envision that additional partners will take the lead in operating the projects.
Regional Collaboration and Partnerships Question 4 - End Answer

5. Describe applicant's share of the regional need as well as the share of the regional need from partnering jurisdictions (CoC, County, Large City). Describe the methodology used for determining the share of the regional need.

   Regional Collaboration and Partnerships Question 5 - Begin Answer
   Our region did not receive any large city funds. Each county allocation remained in that respective county. The CoC allocation was split between the bi-county region based on the local 2020 Point in Time Count results.
   Regional Collaboration and Partnerships Question 5 - End Answer

6. Describe how HHAP-2 funds will be integrated into the current regional strategic plan to address homelessness. Has the region's strategy for use of HHAP funding changed since HHAP-1?

   Regional Collaboration and Partnerships Question 6 - Begin Answer
   The initial round of HHAP funds were prioritized for ongoing operational support of bridge housing and low barrier navigation centers. Since the pandemic, our focus has shifted to funding and operating Roomkey and Homekey sites. All HHAP-2 funds are being allocated for Project Homekey permanent housing, which is a priority strategy of both county's homeless plans.
   Regional Collaboration and Partnerships Question 6 - End Answer

7. When spending plans need to be adjusted in response to changing needs in the community, how are collaborative partners involved in those decisions?

   Regional Collaboration and Partnerships Question 7 - Begin Answer
   When spending needs to be adjusted within our community, discussions take place amongst the funder and key stakeholders. Any changes to funding plans are presented to and approved by the CoC Membership.
   Regional Collaboration and Partnerships Question 7 - End Answer

8. Has a youth-specific strategy been identified within the applicant's region? If so, please describe. If not, why not?

   Regional Collaboration and Partnerships Question 8 - Begin Answer
   We currently use our youth funds for set-aside beds in programs funded through HHAP, HEAP, and CESH. Plans are also underway to develop a Youth

==Advisory Board (YAB) which is expected to launch in June of 2021. The YAB will play a key role in future planning and decision-making with regards to all youth services under the purview of the CoC.==
Regional Collaboration and Partnerships Question 8 - End Answer

9. Describe how youth-specific local partners are involved in making regional planning or spending decisions.

Regional Collaboration and Partnerships Question 9 - Begin Answer
==We have several youth providers that are members of the CoC. They participate in the decision-making processes including funding priorities, coordinated entry written standards, and approving all funding decisions. We also host a youth-specific case management roundtable where youth partners can staff cases and make collaborative decisions about placements, evictions, and transferring clients.==
Regional Collaboration and Partnerships Question 9 - End Answer

8. Housing First Assessment

Housing First-oriented programs are low or no barrier and client-centered, emphasizing client-choice. Housing is not viewed as a reward or incentive for achieving specific goals or participating in a specific program, but as necessary to help a family or individual stabilize and meaningfully access services, which are offered as needed on a voluntary basis. In practice, this means that programs connect participants to permanent housing as quickly as possible with few to no preconditions, behavioral contingencies, or other barriers at enrollment or throughout the program.

Health and Safety Code Section 50220.5(g) mandates that all recipients of state homelessness funding shall comply with Housing First as provided in Chapter 6.5 (commencing with Section 8255) of Division 8 of the Welfare and Institutions Code.

To successfully complete this section of the application, applicants will need to assess their current policies and check all that apply:

Table – Housing First Assessment

Housing First Assessment (check all that apply)
Housing First Assessment Statement: Access to programs is not contingent on sobriety, minimum income requirements, lack of a criminal record, completion of treatment, participation in services, or other unnecessary conditions. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects do everything possible not to reject an individual or family on the basis of poor credit or financial history, poor or lack of rental history, minor criminal convictions, or behaviors that are interpreted as indicating a lack of "housing readiness." Housing First Assessment Response: Yes
Housing First Assessment Statement: People with disabilities are offered clear opportunities to request reasonable accommodations within applications and screening processes and during tenancy and building and apartment units include special physical features that accommodate disabilities. Housing First Assessment Response: Yes
Housing First Assessment Statement: Programs or projects that cannot serve someone work through the coordinated entry process to ensure that those individuals or families have access to housing and services elsewhere. Housing First Assessment Response: Yes
Housing First Assessment Statement: Housing and service goals and plans are highly client centered and driven. Housing First Assessment Response: Yes
Housing First Assessment Statement: Supportive services emphasize engagement and problem-solving over therapeutic goals. Housing First Assessment Response: Yes
Housing First Assessment Statement: Participation in services or compliance with service plans are not conditions of tenancy but are reviewed with clients and regularly offered as a resource to clients. Housing First Assessment Response: Yes
Housing First Assessment Statement: Services are informed by a harm-reduction philosophy that recognizes that drug and alcohol use and addiction are a part of some clients' lives. Clients are engaged in non-judgmental communication regarding drug and alcohol use and are offered education regarding how to avoid risky behaviors and engage in safer practices.

Housing First Assessment Response: <mark>Yes</mark>

Housing First Assessment Statement: Substance use in and of itself, without other lease violations, is not considered a reason for eviction.

Housing First Assessment Response: <mark>Yes</mark>

Housing First Assessment Statement: Clients are given reasonable flexibility in paying their share of rent on time and offered special payment arrangements for rent arrears and/or assistance with financial management, including representative payee arrangements as needed.

Housing First Assessment Response: <mark>Yes</mark>

Housing First Assessment Statement: Every effort is made to provide a client the opportunity to transfer from one housing situation, program, or project to another if a tenancy is in jeopardy. Whenever possible, eviction back into homelessness is avoided.

Housing First Assessment Response: <mark>Yes</mark>

9. Expenditure Plan

HHAP-2 Submission Expenditure Plan - NOFA-HHAP00121

CoC / Large City / County Name:
CoC / Large City / County Name Response: <mark>Tulare</mark>

Administrative Entity Name:
Administrative Entity Name Response: <mark>Tulare County Health & Human Services Agency</mark>

Receiving Redirected Funds?
Receiving Redirected Funds? Response: <mark>No</mark>

Total Redirected Funding:
Total Redirected Funding Response:

Table – HHAP Funding Expenditure Plan – Eligible Use Categories and Funding

	FY 20/21	FY 21/22	FY 22/23	FY 23/24	FY 24/25	FY 25/26	TOTAL
Rapid Rehousing							
Rapid Rehousing: Youth Set-Aside							
Operating Subsidies and Reserves	$406,102.00						$406,102.00

Operating Subsidies and Reserves: Youth Set-Aside	$32,488.16					$32,488.16
Street Outreach						
Street Outreach: Youth Set-Aside						
Services Coordination						
Services Coordination: Youth Set-Aside						
Systems Support						
Systems Support: Youth Set-Aside						
Delivery of Permanent Housing						
Delivery of Permanent Housing: Youth Set-Aside						
Prevention and Shelter Diversion						
Prevention and Shelter Diversion: Youth Set-Aside						
New Navigation Centers and Emergency Shelters						
New Navigation Centers and Emergency Shelters: Youth Set-Aside						
Strategic Homelessness Planning, Infrastructure Development, CES and HMIS (up to 5%)						
Administrative (up to 7%)						

TOTAL FUNDING ALLOCATION:
Total Funding Allocation Response: ==$406,102.00==

TOTAL YOUTH SET-ASIDE (at least 8%):
Total Youth Set-Aside (at least 8%) Response: ==$32,488.16==

EXPENDITURE PLAN COMMENTS:
Expenditure Plan Comments Response:

==Per HCFC instruction, entered all $0.00 due to technical issues and emailed the correct expenditure plan in excel format.==

10.   HHAP Round 2 Funding Plan 1

Submission ID: NOFA-HHAP00121

Intervention Type:
Intervention Type Response: Interim Housing (Operations)

Total Funds Requested:
Total Funds Requested Response: $406,102.00

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response: $406,102.00

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response: 105

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response: 992

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response: ==19==

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response: ==19==

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response: ==9==

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response: ==The case management provided by the vendor selected is housing-focused with strategies to address and remove barriers to permanent housing with referrals for services within the community, helping the clients identify and secure income, connecting the client to social services that support the foundation of stability and by collaborating with other community and government organizations that focus on housing for vulnerable populations.==

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   ==The key service component is interim housing serving 105 with the goal of transitioning 100% of residents to full-time permanent supportive housing with the support of case management services.==
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   ==The most recent gap analysis found a shortage of interim housing beds and permanent supportive housing beds and this project will increase capacity for both of these interventions.==
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   ==Adults with children==
   ==Adults without children==

Unaccompanied Youth (12-24yr of age per definition in HHAP statute)
Chronically Homeless
Veterans
Domestic Violence Survivors
Individuals with Co-occurring Disorders (Substance Use and Mental Health)
COVID High Risk – individuals at high-risk for contracting COVID
Parenting Youth
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
HHAP will be solely utilized for supporting Project Roomkey/Homekey projects. The majority of referrals for these two projects will come through the local continuum of care/homeless system, which has significantly elevated its focus on racial equity in recent years. The homeless system conducts an annual racial equity analysis to ensure resources/outcomes fairly represent local demographics. Efforts are made to ensure outreach is county-wide so as not to exclude any demographic. Outreach staff is itself diverse, encompassing a number of different demographics.
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
In collaboration with the local HMIS provider, weekly reports will be generated and assessed regarding the performance and outcomes of this project.
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
This project is partnered with the Tulare County Office of Education's Foster & Homeless Youth Liaison who is a sitting member of the Tulare County Homeless Task Force.
Funding Plan – Question 7 – Response Ends

11.   HHAP Round 2 Funding Plan 2

Submission ID: NOFA-HHAP00121

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

12.   HHAP Round 2 Funding Plan 3

Submission ID: NOFA-HHAP00121

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

    Funding Plan – Question 2 – Response Begins
    Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

    Funding Plan – Question 3 – Response Begins
    Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

    Funding Plan – Question 4 – Response Begins
    Submitter expects to serve the following specific populations:
    Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

    Funding Plan – Question 5 – Response Begins
    Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

    Funding Plan – Question 6 – Response Begins
    Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

13.   HHAP Round 2 Funding Plan 4

Submission ID: NOFA-HHAP00121

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

14.   HHAP Round 2 Funding Plan 5

Submission ID: NOFA-HHAP00121

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

    Funding Plan – Question 2 – Response Begins
    Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

    Funding Plan – Question 3 – Response Begins
    Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

    Funding Plan – Question 4 – Response Begins
    Submitter expects to serve the following specific populations:
    Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

    Funding Plan – Question 5 – Response Begins
    Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

    Funding Plan – Question 6 – Response Begins
    Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

15.   HHAP Round 2 Funding Plan 6

Submission ID: NOFA-HHAP00121

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

   Funding Plan – Question 2 – Response Begins
   Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

   Funding Plan – Question 3 – Response Begins
   Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

   Funding Plan – Question 4 – Response Begins
   Submitter expects to serve the following specific populations:
   Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

   Funding Plan – Question 5 – Response Begins
   Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

   Funding Plan – Question 6 – Response Begins
   Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

16. HHAP Round 2 Funding Plan 7

Submission ID: NOFA-HHAP00121

Intervention Type:
Intervention Type Response:

Total Funds Requested:
Total Funds Requested Response:

HHAP Eligible Uses:

1. Rapid rehousing
Rapid rehousing response:

2. Operating subsidies
Operating subsidies response:

3. Street outreach
Street outreach response:

4. Services coordination
Services coordination response:

5. Systems support
Systems support response:

6. Delivery of permanent housing
Delivery of permanent housing response:

7. Prevention and diversion
Prevention and diversion response:

8. New navigation centers and emergency shelters
New navigation centers and emergency shelters response:

(Interim Housing Only Begins)

Demonstrated Need Data:

# of available shelter beds
# of available shelter beds response:

# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count
# of people experiencing unsheltered homelessness in the 2019 homeless point-in-time count response:

Shelter vacancy rate (%) in the summer months
Shelter vacancy rate (%) in the summer months response:

Shelter vacancy rate (%) in the winter months
Shelter vacancy rate (%) in the winter months response:

% of exits from emergency shelters to permanent housing solutions
% of exits from emergency shelters to permanent housing solutions
response:

Describe plan to connect residents to permanent housing
Describe plan to connect residents to permanent housing response:

(Interim Housing Only Ends)

2. **Describe the scale and scope of anticipated intervention model and outline the key service components expected to be provided with this funding.**

Funding Plan – Question 2 – Response Begins
Funding Plan – Question 2 – Response Ends

3. **Describe how the requested investment amount for this intervention will help your community achieve regional goals and address specific gaps in the homeless response system as identified in the regional gaps assessment.**

Funding Plan – Question 3 – Response Begins
Funding Plan – Question 3 – Response Ends

4. **Check any specific population(s) expected to be served through this intervention investment.**

Funding Plan – Question 4 – Response Begins
Submitter expects to serve the following specific populations:
Funding Plan – Question 4 – Response Ends

5. **Describe how this intervention investment will address the disproportionate impacts of homelessness on communities of color, particularly Black, Latinx, Asian, Pacific Islander, and Native and Indigenous communities.**

Funding Plan – Question 5 – Response Begins
Funding Plan – Question 5 – Response Ends

6. **Describe how and how often performance will be measured for this intervention investment.**

Funding Plan – Question 6 – Response Begins
Funding Plan – Question 6 – Response Ends

7. **If this intervention investment is expected to serve youth experiencing homelessness (as defined in HSC § 50216 (k) what youth-specific best practices will be utilized to ensure they can access the services?**

Funding Plan – Question 7 – Response Begins
Funding Plan – Question 7 – Response Ends

Homelessness Response Local Investment Plan

Please refer to the following for guidance and a sample plan:

[Guide to Strategic Uses of Key State and Federal Funds to Reduce Homelessness During the COVID-19 Pandemic](#)

Use the Table below to complete the Regional Resources Guide for submittal with your HHAP application. Refer to the Sample Local Investment Plan on page 11 of the Guide to Strategic Uses of Key State and Federal Funds as an example (link above).

Applicant Name:	Tulare County Health & Human Services Agency

Part 1: Summary of Investment Plan

1. Purchase two hotels (22 rooms Kings County; 45 rooms Tulare County) to be used as interim housing until renovations are complete.
2. Renovate Homekey sites into permanent housing.
3. Fund operations/services for bridge housing and low barrier navigation centers.
4. Leverage RRH and other PH programs to quickly rehouse households.

Part 2: Priority and Order of Use of Funding Sources

Non-Congregate Shelter/Interim Housing (Capital / Operations / Services)		Rental Assistance (Short-Term to Permanent)		Permanent Supportive and Service Enriched Housing (Capital / Operations / Services)		Diversion and Homelessness Prevention	
Funding Source: Use and Priority #1		**Funding Source: Use and Priority #1**		**Funding Source: Use and Priority #1**		**Funding Source: Use and Priority #1**	
Funding Source:	Other	Funding Source:	HCV (via HUD)	Funding Source:	HHAP (via HCFC)	Funding Source:	CalWORKs HSP (via CDSS)
If Other, List:	PLHA	If Other, List:	N/A	If Other, List:	N/A	If Other, List:	N/A
Funding Amount:	$4,355,982.00	Funding Amount:	$736,184.00	Funding Amount:	$421,846.78	Funding Amount:	$384,000.00
Unit of Measure:	Unit	Unit of Measure:	Other	Unit of Measure:	Unit	Unit of Measure:	Household
If Other, List:	N/A	If Other, List:	Vouchers	If Other, List:	N/A	If Other, List:	N/A
Number Assisted:	N/A; in planning process	Number Assisted:	67.00	Number Assisted:	45.00	Number Assisted:	32.00
Deadline for Expenditure:	6/30/2025	Deadline for Expenditure:	Ongoing	Deadline for Expenditure:	6/30/2026	Deadline for Expenditure:	6/30/2021
Funded Activity:	Other	Funded Activity:	Permanent	Funded Activity:	Capital	Funded Activity:	Prevention
If Other, list:	Capital &/or Operations	If Other, list:	N/A	If Other, list:	N/A	If Other, list:	N/A
Narrative Description (Optional):	Tulare County - Porterville, Tulare, Visalia	Narrative Description (Optional):	Tulare County - MVP	Narrative Description (Optional):	CoC allocation reserved for projects in Tulare County, Round 2	Narrative Description (Optional):	Tulare County - Assistance is for both RRH (36%) & HP (64%); split funding based on actuals 7/1/19 - 6/30/20.
Funding Source: Use and Priority #2		**Funding Source: Use and Priority #2**		**Funding Source: Use and Priority #2**		**Funding Source: Use and Priority #2**	
Funding Source:	HHAP (via HCFC)	Funding Source:	HDAP (via CDSS)	Funding Source:	Homekey (via HCD)	Funding Source:	
If Other, List:	N/A	If Other, List:	N/A	If Other, List:	N/A	If Other, List:	
Funding Amount:	$ 1,441,925.56	Funding Amount:	$313,663.00	Funding Amount:	$5,200,000.00	Funding Amount:	
Unit of Measure:	Unit	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:	N/A	If Other, List:	N/A	If Other, List:	N/A	If Other, List:	
Number Assisted:	90	Number Assisted:	140.00	Number Assisted:	45.00	Number Assisted:	
Deadline for Expenditure:	06/30/25	Deadline for Expenditure:	Ongoing	Deadline for Expenditure:	12/30/2020	Deadline for Expenditure:	
Funded Activity:	Other	Funded Activity:	Permanent	Funded Activity:	Capital	Funded Activity:	
If Other, list:	Capital & Operations	If Other, list:	N/A	If Other, list:	N/A	If Other, list:	
Narrative Description (Optional):	Tulare County (CoC + County redirection), Round 1	Narrative Description (Optional):	Tulare County	Narrative Description (Optional):	Tulare County - Sequoia Lodge	Narrative Description (Optional):	
Funding Source: Use and Priority #3		**Funding Source: Use and Priority #3**		**Funding Source: Use and Priority #3**		**Funding Source: Use and Priority #3**	
Funding Source:	Homekey (via HCD)	Funding Source:	ESG (via HCD)	Funding Source:	CoC (via HUD)	Funding Source:	
If Other, List:	N/A	If Other, List:	N/A	If Other, List:	N/A	If Other, List:	
Funding Amount:	$500,000.00	Funding Amount:	$188,000.00	Funding Amount:	$1,563,205.00	Funding Amount:	
Unit of Measure:	Unit	Unit of Measure:	Household	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:	N/A	If Other, List:	N/A	If Other, List:	N/A	If Other, List:	
Number Assisted:	45.00	Number Assisted:	12.00	Number Assisted:	136.00	Number Assisted:	
Deadline for Expenditure:	12/31/2022	Deadline for Expenditure:	Unknown	Deadline for Expenditure:	Ongoing	Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:	Operations	Funded Activity:	
If Other, list:	N/A	If Other, list:	N/A	If Other, list:	N/A	If Other, list:	
Narrative Description (Optional):	Sequoia Lodge	Narrative Description (Optional):	Bi-County	Narrative Description (Optional):	Amount allocated to Tulare County projects	Narrative Description (Optional):	
Funding Source: Use and Priority #4		**Funding Source: Use and Priority #4**		**Funding Source: Use and Priority #4**		**Funding Source: Use and Priority #4**	
Funding Source:	HHAP (via HCFC)	Funding Source:	VASH (via HUD)	Funding Source:	ESG-CV (via HCD)	Funding Source:	
If Other, List:	N/A	If Other, List:	N/A	If Other, List:	N/A	If Other, List:	
Funding Amount:	$ 406,102.00	Funding Amount:	$172,000.00	Funding Amount:	$1,863,918.14	Funding Amount:	
Unit of Measure:	Unit	Unit of Measure:	Other	Unit of Measure:	Unit	Unit of Measure:	
If Other, List:	N/A	If Other, List:	Vouchers	If Other, List:	N/A	If Other, List:	
Number Assisted:	90	Number Assisted:	66.00	Number Assisted:	136.00	Number Assisted:	
Deadline for Expenditure:	06/30/26	Deadline for Expenditure:	Ongoing	Deadline for Expenditure:	Ongoing	Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:	Capital	Funded Activity:	
If Other, list:	N/A	If Other, list:	N/A	If Other, list:	N/A	If Other, list:	

Narrative Description (Optional):	Tulare County (County allocation), Round 2	Narrative Description (Optional):	Tulare County - Doesn t include the funding amount for the new 2020 vouchers.	Narrative Description (Optional):	Amount allocated to Tulare County projects	Narrative Description (Optional):	
Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5		Funding Source: Use and Priority #5	
Funding Source:	HEAP (via HCFC)	Funding Source:	SSVP (via VA)	Funding Source:		Funding Source:	
If Other, List:	N/A	If Other, List:	N/A	If Other, List:		If Other, List:	
Funding Amount:	$138,790.00	Funding Amount:	$266,400.00	Funding Amount:		Funding Amount:	
Unit of Measure:	Household	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:	N/A	If Other, List:	N/A	If Other, List:		If Other, List:	
Number Assisted:	23.00	Number Assisted:	98.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:	Ongoing	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Permanent	Funded Activity:		Funded Activity:	
If Other, list:	N/A	If Other, list:	N/A	If Other, list:		If Other, list:	
Narrative Description (Optional):	Visalia Warming Ctr - Motel Vouchers	Narrative Description (Optional):	Bi-County (SSVF)	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #6		Funding Source: Use and Priority #6		Funding Source: Use and Priority #6		Funding Source: Use and Priority #6	
Funding Source:	FEMA	Funding Source:	CalWORKs HSP (via CDSS)	Funding Source:		Funding Source:	
If Other, List:	N/A	If Other, List:	N/A	If Other, List:		If Other, List:	
Funding Amount:	75% of Expenses	Funding Amount:	$216,000.00	Funding Amount:		Funding Amount:	
Unit of Measure:	Individual	Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:	N/A	If Other, List:	N/A	If Other, List:		If Other, List:	
Number Assisted:	176.00	Number Assisted:	18.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:	Subject to FEMA Extensions	Deadline for Expenditure:	6/30/2021	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:	Operations	Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:	N/A	If Other, list:	N/A	If Other, list:		If Other, list:	
Narrative Description (Optional):	Tulare County	Narrative Description (Optional):	Tulare County - Assistance is for both RRH (36%) & HP (64%); split funding based on actuals 7/1/19 - 6/30/20.	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #7		Funding Source: Use and Priority #7		Funding Source: Use and Priority #7		Funding Source: Use and Priority #7	
Funding Source:		Funding Source:	Other	Funding Source:		Funding Source:	
If Other, List:		If Other, List:	CESH 18	If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:	$188,072.00	Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:	Household	Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:	N/A	If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:	7.00	Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:	7/24/2024	Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:	Short Term	Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:	N/A	If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):	Tulare County	Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #8		Funding Source: Use and Priority #8		Funding Source: Use and Priority #8		Funding Source: Use and Priority #8	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #9		Funding Source: Use and Priority #9		Funding Source: Use and Priority #9		Funding Source: Use and Priority #9	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #10		Funding Source: Use and Priority #10		Funding Source: Use and Priority #10		Funding Source: Use and Priority #10	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	

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If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #11		**Funding Source: Use and Priority #11**		**Funding Source: Use and Priority #11**		**Funding Source: Use and Priority #11**	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:			
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #12		**Funding Source: Use and Priority #12**		**Funding Source: Use and Priority #12**		**Funding Source: Use and Priority #12**	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #13		**Funding Source: Use and Priority #13**		**Funding Source: Use and Priority #13**		**Funding Source: Use and Priority #13**	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	
Funding Source: Use and Priority #14		**Funding Source: Use and Priority #14**		**Funding Source: Use and Priority #14**		**Funding Source: Use and Priority #14**	
Funding Source:		Funding Source:		Funding Source:		Funding Source:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Funding Amount:		Funding Amount:		Funding Amount:		Funding Amount:	
Unit of Measure:		Unit of Measure:		Unit of Measure:		Unit of Measure:	
If Other, List:		If Other, List:		If Other, List:		If Other, List:	
Number Assisted:		Number Assisted:		Number Assisted:		Number Assisted:	
Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:		Deadline for Expenditure:	
Funded Activity:		Funded Activity:		Funded Activity:		Funded Activity:	
If Other, list:		If Other, list:		If Other, list:		If Other, list:	
Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):		Narrative Description (Optional):	

Continuum of Care Outcomes by Race and Ethnicity

Go to this link for an instructional video on how to complete this worksheet using Stella: https://www.loom.com/share/ebeacf98b99f4823a9db5c32e5ee012b [loom.com]

Applicant Name:	Tulare County Health & Hu	CoC Name, if different:	Kings Tulare Contiuum of Care on Homeless

Using data from Stella, please insert outcomes here from the FY18 submission:

	Head of Households Served in Any Project Type[1]	%	Served in Shelters & Transitional Housing[2]	%	Exiting to Permanent Housing[3]	%	Days Homeless[4]	%	Accessing Permanent Supportive Housing[5]	%	Returns to Homelessness[6]	%	Other Measure: _____	%	Other Measure: _____	%
	#	%	#	%	#	%	#	%	#	%	#	%	#	%	#	%
Total	1,667	100%	1,319	100%	393	100%	85	100%	172	100%	20	100%		#DIV/0!		#DIV/0!
White, Non-Hispanic/Non-Latino	696	42%	536	41%	164	42%	92	108%	90	52%	14	70%		#DIV/0!		#DIV/0!
White, Hispanic/Latino	662	40%	547	41%	149	38%	82	96%	51	30%	4	20%		#DIV/0!		#DIV/0!
Black or African American	191	11%	148	11%	46	12%	84	99%	18	10%	0	0%		#DIV/0!		#DIV/0!
Asian	21	1%	20	2%	9	2%	44	52%	0	0%	0	0%		#DIV/0!		#DIV/0!
American Indian or Alaska Native	57	3%	42	3%	16	4%	69	81%	6	3%	1	5%		#DIV/0!		#DIV/0!
Native Hawaiian/Other Pacific Islander	13	1%	7	1%	4	1%	13	15%	2	1%	0	0%		#DIV/0!		#DIV/0!
Multiple Races	25	1%	18	1%	5	1%	37	44%	4	2%	1	5%		#DIV/0!		#DIV/0!
Unknown	2	0%	1	0%		0%		0%	1	1%		0%		#DIV/0!		#DIV/0!