



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 3 Application

Application Information

This Cognito platform is the submission portal for the Cal ICH HHAP-3 Application. You will be required to upload a full copy of the HHAP-3 Data Tables Template *and* enter information into the portal from specific parts of the HHAP-3 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-3 resources prior to beginning this application:

- [HHAP-3 Notice of Funding Availability \(NOFA\)](#)
- [HHAP-3 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-3 Data Tables Template](#)

Application Submission for HHAP-3 Funding

Using the [HHAP-3 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see *How to Navigate this Form*) to submit a complete application for HHAP-3 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this Cognito form will be considered the official responses to the required narrative questions.
4. **Part IV: HHAP-3 Funding Plans:** the information required in this section will be provided in Tables

6, 7 (as applicable), and 8 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.

5. **Evidence of meeting the requirement to agendize the information in Parts I and II at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **five sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-3 Data Tables Template as an Excel file, (2) evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-3 Data Tables Template.
- **Narrative Responses:** In this section, enter your responses from Part III of the HHAP-3 Local Homelessness Action Plan & Application Template.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-3 NOFA and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-3 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Individual

This application represents the individual application for HHAP-3 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

CA-600 Los Angeles City & County CoC

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

The Los Angeles Homeless Services Authority

Contact Person

Kristen Franco

Title

kfranco@lahsa.org

Contact Person Phone Number

(213) 435-1320

Contact Person Email

kfranco@lahsa.org

Document Upload

Upload the completed [HHAP-3 Data Tables Template](#) (in .xlsx format), evidence of meeting the requirement to agendaize the local homelessness action plan and outcome goals at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-3 Data Tables

HHAP3 application_supplement_r3_LAHSAs FINAL.xlsx

Governing Body Meeting Agenda or Minutes

LAHSA HHAP3 commission-agenda-supporting-documents.pdf

Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-3 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

A demonstration of how the jurisdiction has coordinated, and will continue to coordinate, with other jurisdictions, including the specific role of each applicant in relation to other applicants in the region.

Question 1 Response

LAHSA will use HHAP to continue to build on its successful collaborations with the City of Los Angeles and County of Los Angeles. Throughout the HHAP planning process, LAHSA staff have held biweekly planning calls with staff from the County of Los Angeles and City of Los Angeles to plan out HHAP allocations and ensure all entities are able to leverage each other's funding to maximize impact. For example, in past years, the City of Los Angeles has funded interim housing interventions with HHAP funding, while the CoC has funded rental subsidy programs that help exit people from interim housing and into permanent housing, while LA County has funded permanent supportive housing for those individuals whose needs are more acute and are unable to be served by Rapid Re-Housing programs—in this manner, all entities have brought their funding together to create a more cohesive system response.

In addition, LAHSA, LA City, and LA County have held joint public input sessions as a way to maximize public input and ensure that responses and information sharing with the public could be as comprehensive as possible. Between the three entities, a total of three joint public input sessions were held. In addition, LAHSA, LA City, and LA County held joint meetings with Cal ICH staff to discuss outcome goals. Moving forward, LAHSA, LA City, and LA County will continue to convene on a regular basis to ensure collective success in meeting the regional, CoC-level goals, aligning resources wherever possible to create complementary system investments.

Question 2

A demonstration of the applicant's partnership with, or plans to use funding to increase partnership with:

- Local health care and managed care plans
- Public health systems
- Behavioral health
- Social services
- Justice entities
- People with lived experiences of homelessness
- Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)

Question 2 Response

- a. Local health care and managed care plans
- i. At LAHSA, we have a Healthcare Integration Coordinator and Older Adults Coordinator who work closely with local health care and managed care plans such as HealthNet, LACARE, SCAN Health Plan,

Kaiser, Common Spirit, Dignity Health, Wise and Healthy Aging, Skilled Nursing Facilities, and Recuperative Care. Our Healthcare Integration Coordinator partners with Hospitals and Hospital Liaison providers to address service gaps and best practices. Our Older Adults Coordinator leads the integration of SCAN among homeless services providers by providing education, awareness, coordination and linkage to SCAN, so our homeless service partners are better equipped to refer their most vulnerable older adults experiencing homelessness to SCAN support.

b. Public health systems

i. Our Healthcare and Older Adults Coordinators participate in “Air Traffic Control” calls which bring together the Departments of Health Services and Mental Health and LAHSA to discuss, coordinate and triage Higher Level of Care clients who are in Interim Housing. Our Veteran Systems Coordinator works closely with the Greater Los Angeles Veterans Health Administration (VHA). The coordinator facilitated a rotation of Homeless Veteran Services community providers to the West LA VA Hospital Campus to assess and link veterans experiencing homelessness to healthcare, homeless, and prevention services after this rotation stopped during the Covid-19 pandemic.

ii. We work closely with Department of Public Health on shelter operations in line with current COVID-19 guidance, and meet weekly to discuss the pandemic impact on people experiencing homelessness.

c. Behavioral health

i. Our Veteran Systems Coordinator works closely with the Department of Mental Health’s Veteran Peer Access Network (VPAN) by providing access to VPAN providers to the Family Service Prioritization Decision Assistance Tool (F-SPDAT) and connecting VPAN with other Veteran Community providers, clients and VA housing resources to SPA-level veteran case conferencing through the Veteran By-Name-List.

ii. We work closely with Department of Health Services, Substance Abuse Prevention and Control, and Department of Mental Health to ensure that we can refer clients to appropriate services.

d. Social services

i. Our Older Adult Coordinator works closely with the County’s Department of Public Social Services (DPSS) to connect and coordinate In-Home Supportive Services (IHSS) to our Project Room Key Interim Housing providers and clients. Our Employment Coordinator also connects with DPSS’ General Relief Opportunities for Work (GROW) Program which aims to strengthen and build capacity towards employment in the homeless service delivery system.

ii. We also receive funds from DPSS for our family CES system, and work closely with DPSS especially on ensuring that families can access housing and financial benefits.

e. Justice entities

i. We have recently created a Justice Systems Coordinator position at LAHSA. This coordinator will further develop the partnership with the County’s Office of Diversion and Reentry (ODR). We will increase our participation in events and collaboration with community organizations such as the Los Angeles Regional Reentry Partnership (LAARP) and the Neighborhood Legal Services of Los Angeles County (NLSLA). We will also work with restorative justice programs.

f. People with lived experiences of homelessness

i. LAHSA values feedback and expertise from people with lived experience of homelessness. LAHSA convenes two bodies composed entirely of people with lived experience of homelessness: the Lived Experience Advisory Board (LEAB) and the Homeless Youth Forum of Los Angeles (HYFLA), which provide input on a range of issues, including applications for state funding. Over the last three years, LAHSA staff conducted sessions with LEAB and HYFLA members to receive input on funding needs across the system that should be met with HEAP and HHAP funds. These sessions were summarized in memorandums and shared with LAHSA leadership as well as the LAHSA Commission. Additionally, two of LAHSA’s governing bodies have permanent dedicated representation for people with lived experience of homelessness: LAHSA’s Continuum of Care Board (LA CoC Board) and the Coordinated Entry System Policy Council (CES Policy Council). The LA CoC Board is responsible for evaluating and making recommendations on LA CoC policies. The CES Policy Council guides strategic policy development, supporting implementation through alignment of practice and resources, and monitors the effectiveness and efficiency of LA’s homeless services system. All of these bodies will continue to be engaged on a host of issues related to HHAP funding and will be consulted on changes to program design, implementation,

and ongoing evaluation. Feedback and notes gleaned from these meetings will be shared with LAHSA program, policy, and systems leadership, who will consider modifications and changes to programs based on the input from these bodies.

- ii. WE are also building out our Regional System Implementation (RSI) provider interface to get input on how things are going on the ground, to include dedicated spaces for people with lived expertise to give input.
- iii. We also do client feedback surveys to get input on programs.
- g. Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)
- i. Our Employment Coordinator works closely with the Los Angeles County Department of Workforce Development, Aging and Community Services (WDACS) and the Los Angeles Southwest College through the Careers for a Cause Pilot, which is an 8-week course to prepare people with lived experience to work in the homeless services delivery system. Our Employment Coordinator also partners with the America's Job Center of California (AJCC's) in Los Angeles to support the Employment Services Pilot with referrals. We are actively introducing Department of Rehabilitation (DOR) services and programs to providers and creating awareness of the exciting resources that people experiencing homelessness with disabilities are eligible for and creating an official referral process for the Employment Services Pilot.

Question 3

A description of specific actions the applicant will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.

Question 3 Response

A principal aim for LAHSA is to advance racial and gender equity across the LA CoC homeless services system. While LAHSA does not currently require all sub-grantees to examine their own data to determine racial disparities, LAHSA staff review sub-grantee performance using HMIS data to identify any racial disparities that exist and works with service providers to understand the causes of these disparities and rectify them. To that end, LAHSA has actively developed data dashboards to review systemwide performance disaggregated by race and ethnicity on a regular basis. These dashboards are publicly facing and allow for real-time monitoring.

In December 2018, LAHSA released a report by the Ad Hoc Committee on Black People Experiencing Homelessness, a culmination of nine months of work by the 26-member committee to address the overrepresentation of Black people in the LA CoC homeless population. The Committee members were comprised primarily of Black people representing academia, government entities, service providers, and other community groups. A number of the Committee members also have lived experience of homelessness. The Committee engaged in multiple listening sessions across the LA CoC to solicit feedback from experts in the field, community members, advocates, and people with lived experience of homelessness.

For system wide coordination and collaboration, LAHSA is part of the newly formed Ad Hoc Implementation Steering Committee. This Steering Committee is spearheaded by the County Office of Anti-Racism, Diversity, and Inclusion and will lead implementation efforts for filling recommendations outlined in the Ad Hoc Committee Report. LAHSA has formed an internal Ad Hoc Workgroup to answer recommendation within its purview. This work group includes members from a diversity of experiences and racial/ethnic backgrounds to put forth an action plan to eliminate racial disparities across the LA CoC homeless services system, as well as other systems of care.

Black Retention in Permanent Supportive Housing

The Ad Hoc Committee on Black People Experiencing Homelessness also made several recommendations for research including increasing the quality of housing retention services in Permanent Supportive Housing and Rapid Re-Housing through training, data collection, and evaluation. The Ad Hoc report also highlighted the importance of involving people with lived experience, Black people, and service providers in conceptualizing, planning, and conducting research. Based on these recommendations, LAHSA and system partners worked to identify two phases for research on the topic of racial equity in permanent supportive housing retention.

Completed in early 2021, the first phase of research was a mixed-methods exploratory study by external researchers to better understand the potential causes of anti-Black racial inequities in Permanent Supportive Housing (PSH) retention and returns to homelessness. Key findings from phase one are the following:

- From 2010 to mid-2019, 25% of Black single adult residents returned to interim housing or street homelessness after being placed in PSH. In the same period, the return rate for white residents was 18%.
- Black residents and some PSH program managers perceived PSH as impermanent housing or a “steppingstone” to other housing options.
- Physical and mental safety were a key reason why Black PSH residents in both tenant-based and project-based housing did not see PSH as a long-term housing solution.

The phase one researchers provided recommendations under the following broad categories:

- Acknowledge perceived purposes and variation of PSH
- Improve Safety
- Address Anti-Black Racism in PSH
- Support Case Management Careers
- Recruit more Black Case Managers and Individuals with Lived Experience

These recommendations feed into an 18-month long phase two of the research work titled Increasing Black Tenant Retention in PSH Pilots. This summer a research team was selected to lead a co-design process of developing and evaluating strategies to increase retention rates among Black tenants living in PSH. The goal is to identify and pilot solutions to combat racial inequities in retention and returns to homelessness among Black tenants in PSH within the Los Angeles Continuum of Care.

Los Angeles County Coordinated Entry System Triage Tool and Research & Refinement

In an effort to improve equitable assessment and through-put for housing placement and system care LAHSA supported comprehensive research of the Coordinated Entry System. The CESTTRR Project is a three-year effort to examine and enhance LA’s homeless services system triage tools and processes. There is an understanding that this tool may not be capturing the full vulnerability of populations, such as Black people and domestic violence survivors. The research team is using interdisciplinary research methods to investigate, test, evaluate and implement enhancements across three core components of our triage tools: Assessment, Administration, and Application. The goal of the CESTTRR Project is to provide recommendations for how the Los Angeles Coordinated Entry System can undertake refinements to its triage tools in order to advance equity, improve system flow, and increase confidence in the system to support appropriate service connections for all those experiencing homelessness.

Currently, the Los Angeles Coordinated Entry System is working on an equity framework and strategy for implementing Emergency Housing Vouchers (EHV). While there is a need to identify strategies for equitably prioritizing and referring to all housing resources, EHV’s represent a unique opportunity to implement new equity tools and frameworks that could be further refined and scaled to other system resources.

Additionally, Los Angeles CES’s largest funding source is Measure H, and the County of Los Angeles is currently initiating a process of refining the homeless strategies funded by Measure H. The creation and implementation of an EHV racial equity framework for prioritization will help to inform the review of these strategies, to drive a more equity-centered deployment of local resources.

American Indian/Alaska Native

In addition, LAHSA is actively working to identify causes and solutions to the disproportionate impact of homelessness on the American Indian/Alaska Native (AIAN) population. LAHSA has been actively researching best practices for effectively addressing AIAN homelessness which includes consulting other CoC's around the country to gain insight on how they address:

- Equitable representation on decision bodies;
- Native specific agencies within the CoC;
- Data collection efforts;
- CoC policy to protect cultural behaviors; and
- Provide trainings both internally and externally to understand how to appropriately acknowledge and engage the population.

LAHSA is working with Dr. Andrea Garcia, the Mayoral Appointee for the Los Angeles City/County Native American Indian Commission in identifying best practices. This work will result in improving data collection and reporting on this population and identifying how AIAN can be represented on various leadership/governance bodies within our CoC including the CES Policy County, the Regional Homeless Advisory Council, the Homeless Count Advisory Board, as well as lived experience bodies for adults, families, and youth. Additionally, LAHSA is represented on the County's American Indian Alaskan Native workgroup, supporting the development of recommendation for broader system change.

Question 4

A description of how the applicant will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.

Note: Such mainstream systems could include:

- Physical and behavioral health care systems and managed care plan organizations
- Public health system
- Criminal legal system and system for supporting re-entry from incarceration
- Child welfare system
- Affordable housing funders and providers
- Income support programs
- Education system
- Workforce and employment systems
- Other social services and human services systems

Question 4 Response

LAHSA works closely with many mainstream systems and partners, to support ensuring that partners not only understand how to partner with and refer to homeless services, but also to ensure that partners understand the importance of preventative measure to help their program participants not enter the homeless service system. Toward this end, LAHSA has greatly expanded its Problem-Solving trainings as well as increased the partners that have access to Problem Solving Assistance Funds. In this way, partners are supported to prevent exits to homelessness and to help their program participants return to safe and stable housing, as opposed to entering the homeless services system.

Additionally, LAHSA works closely with system funders, including the Departments of Mental Health, Health Services, and Public Social Services, to align housing programs with other programs and services offered within the Coordinated Entry System (CES). This includes ensuring partners are using standardized tools and processes to assess need and prioritize vulnerable individuals and households for limited housing resources and using CES referral processes to connect eligible individuals and households in CES to housing and services available through County programs.

In anticipation of shifts to funds available to Managed Care Organizations (MCOs), LAHSA continues to deepen its partnership with local MCOs as well as the Department of Health Services, to ensure coordination of new programming and services to eligible persons experiencing homelessness.

LAHSA also partners with Public Housing Authorities to facilitate access to various affordable housing voucher programs, including Emergency Housing Vouchers and other voucher programs.

LAHSA continues to engage with partner agencies working on both alternatives to incarceration and the prevention of exits to homelessness from incarceration. Most recently, this work has included redesigning our bridge housing program that provides interim housing services specifically for people who are in or have exited from custody to further streamline the referral process and partner with public and community-based reentry organizations to enhance supportive services that are available to participants. We intend to apply lessons learned from this new tailored program to other interim housing within the Continuum of Care.

Question 5

Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

(IV) Improving homeless point-in-time counts.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youths specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

Question 5 Response

a. Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

i. LAHSA has continued its partnership with the Careers for a Cause program and is assisting in expanding this program to two other Community Colleges. The program supports people with lived expertise in gaining employment in the homeless services sector. The LAHSA Capacity Building unit is

also working with Santa Monica College to create a course specifically designed for workers entering the homeless services sector. LAHSA has contracted with United Way of Greater Los Angeles to provide retention bonuses to frontline workers to address the high turnover rate at providers. The Capacity Building unit intends to provide support and trainings to BIPOC (Black Indigenous People of Color)-led agencies who are applying for LAHSA administered funding.

LAHSA is also currently working to refine its funding and procurement practices through the Procurement Modernization Project. The goal of the project is to streamline processes to be able to contract for awarded funding faster, encourage and promote the entry of new service providers into the homeless delivery system in the CoC, and reduce the administrative burden experienced by service providers in applying for funding and maintaining compliance with funding source regulations. This project has been augmented with feedback provided by LAHSA's lived experience advisory boards. This project will lead to the inclusion of a variety of organizations that serve communities of color, but have not previously been a formal part of the CoC, in funding opportunities to expand their existing operations and serve the aforementioned communities to an even greater degree.

b. Strengthening the data quality of the recipient's Homeless Management Information System.

i. LAHSA is working to enhance data quality procedures in relation to HMIS in late Spring 2022, which will include weekly, system-wide monitoring on critical data elements that support reporting and System Key Performance Indicators. LAHSA's Data Management team will be working with LAHSA Programs teams in reviewing provider agency data on a regular basis and ensuring that the data being entered is correct and timely.

ii. LAHSA is creating more informative dashboards for provider and stakeholder review with a focus on storytelling and key takeaways. This also includes data quality dashboards to help internal teams determine if providers need data cleaning assistance.

iii. LAHSA is working with our HMIS vendor on several system enhancements to prevent data quality issues. This includes warning messages within the interface stopping users when data is not correct, and enhancements to the usability of the interface so that users are less likely to make mistakes.

c. Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

i. LAHSA receives funding from multiple sources, including the City and County of Los Angeles, State of California, and HUD. In coordination with these funders, LAHSA develops and implements programs to address homelessness across the County of Los Angeles, as well as contracts with sponsoring agencies to provide the programs to the community. LAHSA's \$84m allocation of HHAP-3 will be braided to augment and support existing funding and programming across the Continuum.

ii. HHAP 3 will be paired with an additional \$500 million in funding (approximately), made up of prior allocations of HHAP (HHAP-1 and HHAP-2); HUD CoC; California Emergency Solutions and Housing (CESH) funds received by the California Department of Housing and Community Development; General Funds and Measure H funds (a 1/4 cent Los Angeles County Sales Tax); annual ESG received from the Los Angeles County Development Authority and Los Angeles Housing Department; General Funds, Community Development Block Grant (CDBG), and County Service Commitment Funds from the City of Los Angeles Housing Department; CalWORKs Single Allocation and Housing Support program funds received from the Los Angeles County Department of Public Social Services; Independent Living Program funds received from the Los Angeles County Department of Children and Family Services; and Home Safe funding received from the Los Angeles County Department of Aging and Community Services.

iii. LAHSA facilitates coordination with the mainstream safety net, working closely with the Department of Public Social Services to ensure that homeless families can access all mainstream resources for which they are eligible and coordinates with the Department of Children and Family Services (DCFS) to coordinate resources and connections for homeless youth. LAHSA has significantly strengthened coordination with DCFS since the implementation of the Coordinated Entry System for Youth to improve housing outcomes for youth exiting or exited from the child welfare and juvenile justice systems.

iv. Expounding upon these efforts for FY 22-23, LAHSA has been working in close coordination with the Los Angeles County Chief Executive Office's Homeless Initiative, as well as the Los Angeles County departments of Public Social Services (DPSS) and Aging and Community Services to plan for exponential

increases in funding and programming of resources allocated by the California Department of Social Services (CDSS).

v. CDSS has approved new allocations of its CalWORKs Housing Support Program (more than doubling the allocation to Los Angeles County) and the Home Safe Program (an estimated 300% increase in funding for programs and services for Older Adults and Dependent Adults in FY 22-23).

vi. LAHSA partners with County departments and homeless service providers to design, implement, coordinate, and deliver programming for vulnerable families and Older adults each year. With this infusion of mainstream resources into the homeless services system, LAHSA will be able to grant these funding streams to more providers and to create and deliver new programs with this funding in FY 22-23.

vii. Specific changes that LAHSA plans to implement in FY 22-23 as result of these additional resources, and coordination with County departments, includes expanding the portfolio of programming supported by the Housing Support Program beyond Crisis Housing and Rapid Rehousing to now include Homelessness Prevention for families at imminent risk of homelessness and Housing Navigation for families experiencing homelessness. Further, the increase in funding for Home Safe will mean funding additional providers for Prevention, and the introduction of funding Interim Housing and Housing Navigation with Home Safe, creating opportunities for temporary sheltering options, as well as rehousing resources for at-risk and vulnerable older adults and dependent adults.

viii. The addition of Prevention as a component of the Housing Support Program, and increased number of providers under Home Safe, means these resources will serve to expand the homeless systems' capacity to decrease inflow into the homeless services system by facilitating resolutions to housing crises that allow vulnerable and at-risk households to retain their housing and/or facilitate quick exits to safe and stable housing, thereby preventing new episodes of homelessness.

ix. Investments in Housing Navigation through the Housing Support Program and Home Safe will also expand our system's capacity to simplify pathways to permanent housing, drive throughput from Interim Housing to Permanent Housing, streamline unit location and utilization efforts, and facilitate connections to Emergency Housing Vouchers for homeless families, as well as homeless older adults and dependent adults.

d. Improving homeless point-in-time counts.

i. The Greater Los Angeles Homeless Count provides point-in-time estimates of the homeless population in the Los Angeles Continuum of Care (LA CoC) geographic area. The Homeless Count is critical to the development of a comprehensive approach to addressing homelessness. LAHSA will continue to ensure this work is completed despite the unprecedented challenges due to the COVID-19 pandemic. This year, LAHSA worked with its partners to ensure protection for the health and safety of its volunteers, staff and people experiencing homelessness by implementing COVID-19 safety protocols. LAHSA is also dedicated to improving data collection and developing technical tools for future Homeless Counts. During the 2022 Homeless Count, LAHSA launched a cell phone-based application that volunteers used to conduct the street count. This application was developed by Akido Labs in collaboration with the University of Southern California and LAHSA. For 2023 Homeless Count, LAHSA will continue to work with its partners to increase the accuracy, confidence and efficiency of the delivery of Homeless Count data.

e. Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

i. LAHSA is working to improve and strengthen the Coordinated Entry System to eliminate racial bias and to better serve young adults. We are doing so by applying youth specific interventions and incorporating the voices of young adults in program evaluation. The Youth CES has utilized liaisons to The Department of Children and Family Services and Probation programs to identify Problem Solving and Diversion options for young adults. Further connections to mainstream CES programs such as Rapid Rehousing and Housing Navigation are made when deemed necessary. Campus Peer Navigators, who are students with lived experience have been leveraged to conduct Problem Solving tracking for students at the community college level to identify on and off campus resources. The Campus Peer Navigators facilitate the Higher Education Homeless Workgroup (HEHW) which convenes educational stakeholders and partners to implement the strategic vision. In addition, HEHW has conducted a feedback session to

inform the Youth Homelessness Demonstration Project on barriers and solutions for student homelessness. Young adults and cross system partners have advocated great clarification on homeless definitions and HEHW has partnered with the 'What I Need' app to generate a quiz for young adults to identify which criteria they meet and the resource available to them. We will further improve the Problem-Solving Tracking Tool by adding questions on student status to have better data on students seeking housing services. LAHSA is exploring various funding opportunities across systems and philanthropic partners to create more transitional housing options through Project HomeKey and master leasing.

A key body of work that has emerged from the Report of the Ad Hoc Committee on Black People Experiencing Homelessness, is reviewing the assessment tools used within the CES. At numerous public forums and system tables over the years, providers and advocates have raised specific concerns about the experience of vulnerable populations with the assessments or triage tools used within CES. Based on the findings and recommendations of the Ad Hoc Committee on Women & Homelessness and the Ad Hoc Committee on Black People Experiencing Homelessness, there is an understanding that this tool may not be capturing the full vulnerability of populations, such as Black people and domestic violence survivors. LAHSA worked with system partners to assemble adequate resources for more in-depth investigation. In February 2020, a collective team led by researchers from the University of Southern California and University of California Los Angeles was selected as the research partner for LA's CES Triage Tool Research & Refinement (CESTTRR) project. The CESTTRR Project is a three-year effort to examine and enhance LA's homeless services system triage tools and processes. The research team is using interdisciplinary research methods to investigate, test, evaluate and implement enhancements across three core components of our triage tools: Assessment, Administration, and Application. The goal of the CESTTRR Project is to provide recommendations for how the Los Angeles Coordinated Entry System can undertake refinements to its triage tools in order to advance equity, improve system flow, and increase confidence in the system to support appropriate service connections for all those experiencing homelessness. CESTTRR will evaluate the tools for all three population systems: Adults, Youth, and Families with Children.

We are also working to ensure that we can drive system thrupt to permanent housing, by intentionally driving resources to people in interim housing so that we can serve more people and ensure we are meeting our goal of helping as many people as possible move into permanent housing.

Question 6

Evidence of connection with the local homeless Coordinated Entry System.

Question 6 Response

LAHSA is the lead administrator for the Coordinated Entry System (CES) for the County of Los Angeles inclusive of the Los Angeles, Glendale, Pasadena, and Long Beach Continuums of Care (excluding the CES for Adults or Youth in Long Beach). In this role, LAHSA leads the ongoing implementation and improvement of CES for all populations including adults, youth, and families with children. All LAHSA funded resources work in coordination with CES and are accessed through processes laid out in CES Policies and Procedures. LAHSA works to align partner resources and resources funded by other providers within the CES to support coordination between providers and ease of access for people experiencing homelessness.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	63,706	HUD 2020 PIT Count
# of People Who are Sheltered (ES, TH, SH)	17,616	HUD 2020 PIT Count
# of People Who are Unsheltered	46,090	HUD 2020 PIT Count
Household Composition		
# of Households without Children	51,290	HUD 2020 PIT Count
# of Households with At Least 1 Adult & 1 Child	3,907	HUD 2020 PIT Count
# of Households with Only Children	589	HUD 2020 PIT Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	24,482	HUD 2020 PIT Count
# of Adults Who are Experiencing Significant Mental Illness	14,125	HUD 2020 PIT Count
# of Adults Who are Experiencing Substance Abuse Disorders	15,203	HUD 2020 PIT Count
# of Adults Who are Veterans	3,681	HUD 2020 PIT Count
# of Adults with HIV/AIDS	1,165	HUD 2020 PIT Count
# of Adults Who are Survivors of Domestic Violence	18,345	HUD 2020 PIT Count
# of Unaccompanied Youth (under 25)	3,098	=TAY+Unaccomp HUD 2020 PIT
# of Parenting Youth (under 25)	589	(we don't know if parents or siblings) HUD 2020 PIT
# of People Who are Children of Parenting Youth	953	HUD 2020 PIT Count
Gender Demographics		
# of Women/Girls	20,671	HUD 2020 PIT Count
# of Men/Boys	42,797	HUD 2020 PIT Count
# of People Who are Transgender	842	HUD 2020 PIT Count
# of People Who are Gender Non-Conforming	238	HUD 2020 PIT Count
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	23,005	HUD 2020 PIT Count
# of People Who are Non-Hispanic/Non-Latino	40,701	HUD 2020 PIT Count
# of People Who are Black or African American	21,509	HUD 2020 PIT Count
# of People Who are Asian	774	HUD 2020 PIT Count
# of People Who are American Indian or Alaska Native	686	HUD 2020 PIT Count
# of People Who are Native Hawaiian or Other Pacific Islander	205	HUD 2020 PIT Count
# of People Who are White	16,208	HUD 2020 PIT Count
# of People Who are Multiple Races	1,319	HUD 2020 PIT Count

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children	951	1,976	159	3,162	2,611	367	3,678		HMIS, 1/1/21 to 12/31/21
# of Households with At Least 1 Adult & 1 Child	1,293	4,351	302	2,682	854	838	442		HMIS, 1/1/21 to 12/31/21
# of Households with Only Children	13	77	8	58	0	20	90		HMIS, 1/1/21 to 12/31/21
Sub Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	6,189	5,360	309	11,770	Not available (see note)	391	13,472		HMIS, 1/1/21 to 12/31/21
# of Adults Who are Experiencing Significant Mental Illness	10,572	6,457	1,310	12,546	Not available (see note)	946	17,419		HMIS, 1/1/21 to 12/31/21
# of Adults Who are Experiencing Substance Abuse Disorders	3,238	1,918	719	6,617	Not available (see note)	226	12,349		HMIS, 1/1/21 to 12/31/21
# of Adults Who are Veterans	2,308	2,414	1,238	1,057	189	475	2,114		HMIS, 1/1/21 to 12/31/21
# of Adults with HIV/AIDS	1,039	287	84	736	Not available (see note)	42	863		HMIS, 1/1/21 to 12/31/21
# of Adults Who are Survivors of Domestic Violence	2,867	4,521	613	6,965	Not available (see note)	512	6,740		HMIS, 1/1/21 to 12/31/21
# of Unaccompanied Youth (under 25)	634	990	1,052	2,182	Not available (see note)	114	8,328		HMIS, 1/1/21 to 12/31/21
# of Parenting Youth (under 25)	256	1,077	129	629	Not available (see note)	203	127		HMIS, 1/1/21 to 12/31/21
# of People Who are Children of Parenting Youth	178	711	144	416	Not available (see note)	54	76		HMIS, 1/1/21 to 12/31/21
Gender Demographics									
# of Women/Girls	7,869	13,323	1,264	14,336	7,189	2,759	22,027		HMIS, 1/1/21 to 12/31/21
# of Men/Boys	11,287	13,817	2,504	19,023	4,565	2,549	43,223		HMIS, 1/1/21 to 12/31/21
# of People Who are Transgender	136	109	56	303	73	10	643		HMIS, 1/1/21 to 12/31/21
# of People Who are Gender Non-Conforming	19	21	27	76	37	3	116		HMIS, 1/1/21 to 12/31/21
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	5,544	10,524	1,191	11,987	3,997	2,418	23,056		HMIS, 1/1/21 to 12/31/21
# of People Who are Non-Hispanic/Non-Latino	13,650	16,197	2,497	21,013	6,776	2,763	39,804		HMIS, 1/1/21 to 12/31/21
# of People Who are Black or African American	8,907	11,822	1,749	13,504	4,535	1,904	22,123		HMIS, 1/1/21 to 12/31/21
# of People Who are Asian	362	292	63	498	136	68	850		HMIS, 1/1/21 to 12/31/21
# of People Who are American Indian or Alaska Native	333	401	76	671	184	59	1,329		HMIS, 1/1/21 to 12/31/21
# of People Who are Native Hawaiian or Other Pacific Islander	118	184	46	242	80	20	503		HMIS, 1/1/21 to 12/31/21
# of People Who are White	8,766	12,034	1,534	15,463	4,570	2,454	33,503		HMIS, 1/1/21 to 12/31/21
# of People Who are Multiple Races	516	702	126	775	210	81	1,042		HMIS, 1/1/21 to 12/31/21

Note: Diversion Services are not captured in HMIS the same way program types are, they are captured via an assessment tool in HMIS. Therefore this information is not readily available.

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(see cell that apply)</i>	Total Amount Invested Into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>		Brief Description of Programming and Services Provided		Populations Served <i>(please x the appropriate population[s])</i>				
								ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2022-2023	\$ 45,443,273.00	State Agency	Administrative Activities	Non-Congregate Shelter/ Interim Housing	Provides funding for Admin; Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Emergency Shelter (Crisis Housing); and Prevention	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
				Rental Assistance	Diversion and Homelessness Prevention				People Exp Chronic Homelessness	Veterans	X	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	X	Children of Parenting Youth
				People Exp Substance Abuse Disorders	Unaccompanied Youth	X	Other <i>(please enter here)</i>					
Emergency Solutions Grants - CV (ESG CV) - via HUD	FY 2022-2023	\$ 66,208,009.00	Federal Agency	Administrative Activities	Systems Support Activities	Provides funding for Admin; Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Emergency Shelter (Crisis Housing/Bridge Housing); Prevention; and support for the Homeless Management Information	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
				Non-Congregate Shelter/ Interim Housing	Rental Assistance				People Exp Chronic Homelessness	Veterans		Parenting Youth
				Diversion and Homelessness Prevention					People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
				People Exp Substance Abuse Disorders	Unaccompanied Youth		Other <i>(please enter here)</i>					
Emergency Solutions Grants (ESG) - via HUD	FY 2022-2023	\$ 1,871,710.00	Federal Agency	Administrative Activities	Systems Support Activities	Provides funding for Admin; Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Emergency Shelter (Crisis Housing/Bridge Housing); and support for the Homeless	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
				Non-Congregate Shelter/ Interim Housing	Rental Assistance				People Exp Chronic Homelessness	Veterans		Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
				People Exp Substance Abuse Disorders	Unaccompanied Youth		Other <i>(please enter here)</i>					
Emergency Solutions Grants (ESG) - via HUD	FY 2022-2023	\$ 4,494,980.00	State Agency	Administrative Activities	Systems Support Activities	Provides funding for Admin; Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Emergency Shelter (Crisis Housing/Bridge Housing); and support for the Homeless Management Information System	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
				Non-Congregate Shelter/ Interim Housing	Rental Assistance				People Exp Chronic Homelessness	Veterans		Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
				People Exp Substance Abuse Disorders	Unaccompanied Youth		Other <i>(please enter here)</i>					
Emergency Solutions Grants (ESG) - via HUD	FY 2022-2023	\$ 1,108,292.00	Federal Agency	Administrative Activities	Systems Support Activities	Provides funding for Admin; Time Limited Subsidies for Permanent Housing Rapid Rehousing, through rental assistance/security deposits and case management; and Support for the Homeless Management Information system	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
				Rental Assistance					People Exp Chronic Homelessness	Veterans		Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
				People Exp Substance Abuse Disorders	Unaccompanied Youth		Other <i>(please enter here)</i>					
Community Development Block Grant (CDBG) - via HUD	FY 2022-2023	\$ 152,000.00	Federal Agency	Non-Congregate Shelter/ Interim Housing		Provides funding for Emergency Shelter (Crisis Housing)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
									People Exp Chronic Homelessness	Veterans		Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
				People Exp Substance Abuse Disorders	Unaccompanied Youth		Other <i>(please enter here)</i>					
Coronavirus Fiscal Recovery Funds (CFRF) - via Treasury	FY 2021-2022	\$ 47,500.00	Federal Agency	Administrative Activities	Non-Congregate Shelter/ Interim Housing	Provides funding for Admin; Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Emergency Shelter (Crisis Housing); Prevention; and Outreach and Engagement (Mobile Showers)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
				Rental Assistance	Diversion and Homelessness Prevention				People Exp Chronic Homelessness	Veterans		Parenting Youth
				Outreach and Engagement					People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
				People Exp Substance Abuse Disorders	Unaccompanied Youth		Other <i>(please enter here)</i>					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal CH	FY 2021-2022 FY 2022-2023	\$ 151,375,205.00	State Agency	Administrative Activities	Rental Assistance	Provides funding for Admin; Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Emergency Shelter (Crisis Housing); Prevention; and Outreach and Engagement (Street	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
				Non-Congregate Shelter/ Interim Housing	Systems Support Activities				People Exp Chronic Homelessness	Veterans		Parenting Youth
				Permanent Supportive and Service-Enriched Housing	Diversion and Homelessness Prevention				People Exp Severe Mental Illness	People Exp HIV/ AIDS		Children of Parenting Youth
				Outreach and Engagement		People Exp Substance Abuse Disorders	Unaccompanied Youth		Other <i>(please enter here)</i>			

Home Safe - via CDSS	FY 2022-2023	\$ 9,325,544.00	State Agency	Diversion and Homelessness Prevention	Administrative Activities	Provides funding for Admin; Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; and Prevention	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				Rental Assistance					People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth	X	Other (Older Adults and Dependent Adults experiencing homelessness and/or at-risk of homelessness)
Other (please enter funding source)	FY 2021-2022	\$ 11,015,129.00	State Agency	Administrative Activities	Systems Support Activities	CESH Provides funding for Admin; Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Prevention; and Support for the Homeless Management Information System	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			Rental Assistance	Diversion and Homelessness Prevention				People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Local General Fund	FY 2022-2023	\$ 211,970,000.00	Local Agency	Administrative Activities	Systems Support Activities	Los Angeles County Measure H provides funding for Admin; Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Emergency Shelter (Crisis Housing/Bridge)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				Non-Congregate Shelter/ Interim Housing	Rental Assistance				People Exp Chronic Homelessness	Veterans	Parenting Youth
				Permanent Supportive and Service-Enriched Housing	Diversion and Homelessness Prevention				People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
				Outreach and Engagement	Permanent Supportive and Service-Enriched Housing			People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Local General Fund	FY 2022-2023	\$ 8,159,000.00	Local Agency	Administrative Activities	Non-Congregate Shelter/ Interim Housing	Los Angeles County General Fund provides funding for Admin; Emergency Shelter (Crisis Housing); Prevention; and Outreach and Engagement (Street Outreach); and support for the Homeless Management Information System, Homeless Count and Coordinated Entry System	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				Outreach and Engagement	Systems Support Activities				People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)
Other (please enter funding source)	FY 2022-2023	\$ 2,871,556.00	Local Agency	Non-Congregate Shelter/ Interim Housing		Los Angeles County Department of Children & Family Services provides funding for Transitional Housing (Independent Living Program for Youth)		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
									People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth	X	Other (Former foster care youth who are experiencing homelessness and/or at-risk of homelessness)
Other (please enter funding source)	FY 2021-2022	\$ 55,000.00	Local Agency	Non-Congregate Shelter/ Interim Housing		Funding provided by LA County Public Defender (MacArthur Grant) provides funding for Emergency Shelter (Bridge Housing)		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
									People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth	X	Other (homeless persons exiting jail/prison)
Local General Fund	FY 2022-2023	\$ 43,600,340.00	Local Agency	Administrative Activities	Non-Congregate Shelter/ Interim Housing	City of Los Angeles General Fund provides funding for Admin; Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Emergency Shelter (Crisis Housing/Bridge Housing/Transitional Housing);	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				Rental Assistance	Outreach and Engagement				People Exp Chronic Homelessness	Veterans	Parenting Youth
				Systems Support Activities					People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth		Other (please enter here)

Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 49,948,285.00	State Agency	Administrative Activities	Systems Support Activities	City HHAP provides funding for Admin: Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Emergency Shelter (Crisis Housing/Bridge Housing/Safe Parking); Outreach and Engagement	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)		
	FY 2022-2023			Non-Congregate Shelter/ Interim Housing	Rental Assistance				People Exp Chronic Homelessness	Veterans	Parenting Youth
				Outreach and Engagement					People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
Other (please enter funding source)	FY 2021-2022	\$ 203,852,292.00	Local Agency	Administrative Activities	Non-Congregate Shelter/ Interim Housing	Funding provided by City Roadmap (ESG-CV/State/County Local GF/City Local GF) provides funding for Admin: Time Limited Subsidies and Housing Navigation for Permanent Housing (Rapid Rehousing), through rental assistance/security deposits and case management; Emergency Shelter (Crisis Housing/Bridge Housing/Safe Parking); Outreach and Engagement (Mobile Showers); and support for Housing Location	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)		
FY 2022-2023	Rental Assistance			Outreach and Engagement	People Exp Chronic Homelessness				Veterans	Parenting Youth	
	Systems Support Activities				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Other (please enter funding source)	FY 2022-2023	\$ 744,150.00	Private Funder(s)	Non-Congregate Shelter/ Interim Housing		Enterprise Community Partners provides funding for Emergency Shelter (Crisis Housing for Project Homekey)	X	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "X" all that apply)		
					People Exp Chronic Homelessness				Veterans	Parenting Youth	
					People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual estimate of number of people accessing services who are experiencing homelessness	Increase in # of People Served	Increase as % Change from Baseline
<i>[To be provided by Cal ICH from HDIS: can use local data as placeholder in the meantime] 83,058</i>	830	1%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>We are serving Black/ African American and Hispanic/ Latino people experiencing homelessness at a higher level than their proportion of the PIT count, and American Indian/ Alaska Native people at a proportional level to their share of the PIT count. We are committed to equity and justice, and are continuing to work to ensure that services are culturally competent, trauma informed, and that we are working to serve higher percentages of overrepresented groups to try to reduce the overrepresentation of marginalized and disproportionately impacted groups.</p>	<p>There are currently no homeless services/programs that are culturally focused on meeting the needs of the AIAN population. Similarly, there is currently no programming specific to the needs of the transgender population. LAHSA will work to create best practices for providers working with and serving AIAN populations as well as the transgender community.</p> <ul style="list-style-type: none"> *We will add at least one training on AIAN-culturally sensitive programming to our Centralized Training Academy *We will add at least one training on transgender-culturally sensitive programming to our Centralized Training Academy *We will work with at least two providers to explore possibilities of creating AIAN-specific programming 	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People	Increase as % Change from Baseline
[To be provided by Cal ICH from HDIS: can use local data as placeholder in the meantime] 46,090	4,609	-13%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Black and American Indian people are overrepresented in the homeless population, and as a result we are using equity indicators to center equity in resource allocation and prioritization. For instance, with our Emergency Housing Vouchers (EHV), our CES Policy Council passed a policy to prioritize people from CalEnviro Screen, most disadvantaged communities, the chronically homeless, and those with a criminal background to target resources to these underserved and overrepresented groups.	We will develop one equity goal for permanent housing placements in the system. We will continue to expand its suite of equity tools for supporting resource allocation, and use at least one new equity tool for housing placements. We will ensure representation from Black and AIAN populations in both lived experience advisory boards.	

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data: Annual Estimate of # of people who become homeless for the first time	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
[To be provided by Cal ICH from HDIS: can use local data as placeholder in the meantime] 27,779	279	(-)1%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
Black people are overrepresented in first time homelessness and we are working to ensure that problem solving and prevention is advertised more prominently in communities where Black people are more heavily represented, for example Most Disadvantaged Communities.	We are working to ensure that Problem Solving and Prevention is disseminated more prominently at strategic community touch points where Black people are more heavily represented, for example Most Disadvantaged Communities. We will expand problem solving to two mainstream justice entities - Office of Diversion and Reentry and Public Defender - and to two private organizations that serve the reentry population. We will expand problem solving to five Black-led faith based organizations. We will track BIPOC tenant retention via Prevention and Problem Solving programs, on a quarterly basis.

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data: Annual Estimate of # of people exiting homelessness into permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People	Increase as % Change from Baseline
<i>[To be provided by Cal ICH from HDIS: can use local data as placeholder in the meantime] 10,882</i>	871	(+) 8%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Black and American Indian people are overrepresented in the homeless population, and as a result we are using equity indicators to center equity in resource allocation and prioritization. For instance, with our Emergency Housing Vouchers (EHV), our CES Policy Council passed a policy to prioritize people from CalEnviro Screen, most disadvantaged communities, the chronically homeless, and those with a criminal background to target resources to these underserved and overrepresented groups.	We will establish a Permanent Supportive Housing Advisory Board and solicit feedback from permanent supportive housing providers to increase utilization of permanent supportive housing by Black and American Indian/Alaskan Native people experiencing homelessness.	

Outcome Goal #4: Reducing the length of time persons remain homeless.		
Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs"	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in Average # of Days	Decrease as % Change from Baseline
<i>[To be provided by Cal ICH from HDIS: can use local data as placeholder in the meantime] 170</i>	10 days	(-)6%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Black people experiencing homelessness, veterans, parenting youth, and women take more days to move into permanent housing, 181, 234 and 182 days respectively. We are committed to working to eliminate barriers and extended period of homelessness for these groups, including by addressing landlord discrimination, assisting with access to income, and continuing to center equity in how we prioritize resources.	We will meet with the VA a minimum of 12 times per year to reduce the number of days homeless for the veteran population. We will ensure Housing Navigation is connected proportionally to Black PEH. We will track equity data on a quarterly basis.	

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Baseline Data: % of people who return to homelessness after having exited homelessness to permanent housing	Outcome Goals July 1, 2021 - June 30, 2024	
	People who return to Homelessness	Decrease as % Change from Baseline
[To be provided by Cal ICH from HDIS: can use local data as placeholder in the meantime] 11.02%	10.00%	(-)1%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
Overall, we are assisting people of different ethnic, racial and gender categories roughly proportional to their representation in the PIT, and 82% of our permanent housing placement are BIPOC, but we do see that people who are Asian and Hispanic/Latino, AIAN and Hispanic/Latino, and AIAN. We continue to work on how we can better support these groups in permanent housing.	We will track BIPOC tenant retention in permanent housing programs, on a quarterly basis. We will create one training on tenant rights and/or include tenant rights in the legal services program.	

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data: Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Outcome Goals July 1, 2021 - June 30, 2024	
	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
[To be provided by Cal ICH from HDIS: can use local data as placeholder in the meantime] 3,787	303	(+)8%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
We will amend at least one interim housing policy to facilitate faster access to interim housing for street outreach clients by removing requirements for CES assessment before referral and intake at interim housing programs.	Remove CES assessment requirement for entry to Interim Housing. Create pathway to refer people from street outreach programs directly to housing without using Interim Housing. On a quarterly basis, we will monitor representation of BIPOC populations accessing Interim and Permanent Housing from street outreach and ensure that there is at least proportional representation.	

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>homelessness or currently experiencing homelessness to quickly resolve their crisis by accessing their existing support networks and strengths. In the 2021 calendar year, 7,439 households accessed problem solving interventions. LAHSA will increase investment in problem to increase utilization of problem solving interventions and expand the number of community partners trained in providing problem solving interventions and the number of non-traditional community partners, like faith-</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>Immediate</p>	
<p>Entities with Lead Responsibilities</p>	
<p>LAHSA, DPSS, Probation</p>	
<p>Measurable Targets</p> <p>We will expand utilization of the problem solving intervention across LAHSA interim housing.</p> <p>We will expand engagement to four entities within the justice system and to a minimum of five faith based organizations this upcoming fiscal year. Problem-Solving will develop a training series to support more in-depth understanding of Problem-Solving for partners.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Historically, permanent housing resources and support staff were not connected to interim housing in a way to promote permanent housing exits from this program type. As a result, permanent housing exits from interim housing have remained less than optimal, at 19% system-wide. We will connect both staff resources and permanent housing subsidies to all interim housing sites to increase permanent housing exits. We will furthermore assign system staff both at LAHSA as well as at funded provider agencies to ensure programs are quickly filling any available service or housing slot, ensuring maximal utilization of system resources and supporting increased housing placements from interim housing.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p> <p>1-Jul-22</p>	
<p>Entities with Lead Responsibilities</p>	
<p>LAHSA</p>	
<p>Measurable Targets</p> <p>Assign all Housing Navigation staff to serve people in Interim Housing Programs during FY 22-23, to drive thruput from interim to permanent housing.</p> <p>Assign Regional CES leadership staff to match to Time Limited Subsidy programs.</p> <p>Monitor Housing Navigation and TLS utilization on a monthly basis to ensure quick connections, and monitor for equity.</p> <p>Issue Guidance and Procedures for programs now working in close partnership to increase housing placements.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Historically, Housing Navigation programs and Time Limited Subsidy programs have operated under contract goals regarding the total households to served in a given year. This often resulted in large case loads, over-allocation of program resources, and less than optimal contract utilization. Housing Navigation and Time Limited Subsidy programs will be transitioned to 'slot-based' contracts, meaning there will be a maximum case load that must be filled at all times, but that cannot be exceeded at any point in time. This will result in a greater ability to manage enrollment, ensure contract spend down, decrease slot vacancies, and maximize permanent housing placements.</p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<p>Timeframe</p> <p style="text-align: right;">1-Jul-22</p>	
<p>Entities with Lead Responsibilities</p> <p>LAHSA</p>	
<p>Measurable Targets</p> <p>Convert Housing Navigation and Time Limited Subsidy programs from contracted to serve to slot-based to drive efficacy of service provision and to maximize permanent housing outcomes. We will manage enrollment on a monthly basis at minimum, ensuring caseloads are at or near 1:20 ratio. This will result in better utilization of program funds for case management and financial assistance, and improved housing outcomes. Create a guidance and procedures for managing slots in these programs will be developed.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Homeless services employs the use of a standardized assessment to identify a participant's/household's need for services. While an initial assessment remains a valuable tool to identify next steps for referrals and program enrollments, it is equally important to continually assess participant's/household's need, as the manner in which a needs and strengths present may change upon further engagement and/or stabilization in certain housing programs. Thus, it is necessary to increase the progressive engagement approach within the homeless services system and created processes for transferring participants to the most appropriate housing intervention.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>Immediate</p>	
<p>Entities with Lead Responsibilities</p>	
<p>LAHSA</p>	
<p>Measurable Targets</p> <p>Identify and implement standardized assessment process for identify households that need to transfer to another housing program. Create and implement a process for prioritizing households for transfers between housing programs to ensure housing stability. Track data including equity data on housing transfers to ensure at least proportional access.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>Structural racism results in communities of color being over-represented in homelessness. Homeless services continues to endeavor to prioritize serving this population in a variety of ways. This includes cultural sensitivity trainings and ensuring further inequities are not exacerbated throughout the housing placement process. Toward this end, creating and using equity goals and equity tools is an important step in ensuring accountability to correct for race inequity in homelessness.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>Immediate</p>	
<p>Entities with Lead Responsibilities</p>	
<p>LAHSA, DHS</p>	
<p>Measurable Targets</p> <p>Create equity goals for housing placements in the homeless service system. Expand upon existing suite of equity tools by implementing at least one new equity tool/framework for permanent housing placements.</p>	

Table 4. Funding Plans

Activity to be funded by HHAP 3 <i>(Choose one or a combination)</i>	E g b e Use Categories Used to Fund Activity										Total Funds Requested:	Description of Activity
	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Interim sheltering (new and existing)	9. Shelter improvements to lower barriers and increase advocacy	10. Administrative (up to 7%)		
Administrative Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,893,956.00	\$ 5,893,956.00	LAHSA Admin and Operations
Systems Support Activities	\$ -	\$ -	\$ -	\$ -	\$ 7,594,837.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,594,837.00	LAHSA plans to allocate the funds under the System Support category for Capacity Building, Technical Assistance, and Training. LAHSA delivers its Capacity Building program through the Centralized Training Academy (CTA), a large-scale, accessible, and free countywide resource that provides quality, in-depth training for staff working in the homeless services industry. Further, this funding will also ensure delivery of and access to ongoing trainings relative to the impacts of COVID and system responses to COVID. This component also includes supports for non-profit homeless service providers operating within the Los Angeles County Coordinated Entry System (LA County CES) network through the provision of organizational capacity building activities to help service providers' workforce development, service delivery, operations and administrative functions. LAHSA intends to further target the allocation and utilization of the HHAP-funding for Capacity Building as an investment in equity, directing Capacity Building resources and supports to small and mid-sized community based organizations led by and serving persons of color. These equity-based Capacity Building efforts are designed to assist these organizations with increasing their access to LAHSA funding and increasing their capacity to manage public funding.
Non-Congregate Shelter/ Interim Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,687,977.00	\$ -	\$ -	\$ 35,687,977.00	LAHSA's Interim Housing budget covers a variety of programs for persons experiencing homelessness. Access Centers (or Day Shelters) are site-based facilities that carry out core screening and access functions for the Los Angeles Continuum of Care and Los Angeles County Coordinated Entry System, offering problem-solving, emergency service and supportive service referrals, and case management. A portion of LAHSA's HHAP set-aside for Youth will be allocated to support Access Centers for Youth, which serve as the primary point of access for youth experiencing homelessness to be connected to homelessness resources and services. Crisis Housing is a short-term 24-hour emergency shelter that can be accessed by any and all adults experiencing homelessness. Crisis housing provides problem solving, resource referrals, and case management services to support participants into permanent housing. Bridge Housing operates similarly to crisis housing, however, with the addition of CES acuity score prioritization for participants to target referrals and placements, and a requirement for access to clinical services, as well as Housing Navigation Services to be provided, to better serve high acuity persons who may present with multiple barriers to housing. Safe Parking provides a safe and secure parking environment with access to hygiene, sanitation, and supportive services for households experiencing homelessness who are living in their vehicles. Project Home key provides non-congregate safe, trauma-informed, low-barrier, Housing First, Housing-Focused, and supportive short-term housing in converted hotel/motel settings for asymptomatic people experiencing homelessness. Project Home key prioritizes individuals experiencing homelessness based on the vulnerability level of the individual person, with the most vulnerable prioritized. Prioritization factors include mental health conditions, physical disability, and length of homelessness. Participants receive supportive services (including health screenings, case management, housing navigation, and problem solving), onsite supervision, property management, security, and three meals per day. LAHSA will prioritize its youth-set aside funding for the implementation of Project Home key programming for Transition-Age Youth.
Rental Assistance	\$ 24,530,966.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,530,966.00	LAHSA's Time Limited Subsidy (TLS) program will serve to connect families, individuals, and youth experiencing homelessness to permanent housing through a tailored package of assistance that includes housing identification, rental and move-in assistance, and case management and services. TLS programs will help families, individuals, and youth living on the streets or in emergency shelters solve the practical and immediate challenges of obtaining permanent housing while reducing the amount of time they experience homelessness, avoiding a near-term return to homelessness, and linking to community resources that enable them to achieve housing stability in the long-term.
Permanent Supportive and Service-Enriched Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Diversion and Homelessness Prevention	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,491,639.00	\$ -	\$ -	\$ -	\$ 10,491,639.00	LAHSA's Problem Solving program assists participants facing imminent risk of homelessness with retaining or securing permanent housing. Preventing an episode of homelessness for low-income, at-risk households is achieved by assessing the household's current housing crisis, and providing various forms of individualized, client-driven assistance. Some of the individualized, client-driven assistance that participants facing imminent risk of homelessness need are short-term financial assistance, such as rental arrears and/or rental assistance.
Outreach and Engagement	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Totals:	\$ 24,530,966.00	\$ -	\$ -	\$ -	\$ 7,594,837.00	\$ -	\$ 10,491,639.00	\$ 35,687,977.00	\$ -	\$ 5,893,956.00	\$ 84,199,375.00	

Explanation of How the Proposed Use of Funds Will Complement Existing Local, State, and Federal Funds and Equitably Close the Gaps Identified in the Local Landscape Analysis

LAHSA receives funding from multiple sources, including the City and County of Los Angeles, State of California, and HUD. In coordination with these funders, LAHSA develops and implements programs to address homelessness across the County of Los Angeles, as well as contracts with sponsoring agencies to provide the programs to the community. LAHSA's \$84m allocation of HHAP-3 will be braided to augment and support existing funding and programming across the Continuum. HHAP-3 will be paired with an additional \$500 million in funding (approximately), made up of prior allocations of HHAP (HHAP-1 and HHAP-2); HUD CoC; California Emergency Solutions and Housing (CESH) funds received by the California Department of Housing and Community Development; General Funds and Measure H funds (a 1/4 cent Los Angeles County Sales Tax); annual ESG received from the Los Angeles County Development Authority and Los Angeles Housing Department; CalWORKS Single Allocation and Housing Support program funds received from the Los Angeles County Department of Public Social Services; Independent Living Program funds received from the Los Angeles County Department of Children and Family Services; Home Safe funding received from the Los Angeles County Department of Aging and Community Services; General Funds, Community Development Block Grant (CDBG), and County Service Commitment Funds from the City of Los Angeles Housing Department. HHAP-3 will be braided with these funds to provide, support, sustain, and deliver the core components of LAHSA's rehousing system - Access Centers and Day Shelters; Interim Housing (Crisis Housing, Bridge Housing, Winter Shelter, Safe Parking); Problem Solving (Shelter Diversion); Project Home key; Time-Limited Subsidies and Rapid Rehousing, as well as critical system infrastructure and system supports such as Capacity Building and Technical Assistance. These funding sources and their supporting programs, cumulatively, provide the tools and resources necessary to engage with, and serve, persons experiencing homelessness, and guide persons through the system in order to successfully obtain safe and stable housing, and directly address the realities of our local landscape analysis - that the clear preponderance of homelessness is experienced by those living unsheltered, and that there are acute and dramatic disproportionalities in the ethnic and racial demographics of those experiencing homelessness when compared with the general population. Access Centers serve as point of access for unsheltered persons and those at imminent risk of homelessness to receive initial assessments for services, resources, and referrals, and to engage in problem-solving conversations. Through Problem-Solving, we can successfully decrease inflow into the homeless services system by facilitating resolutions to housing crises that allow persons to retain their housing and/or facilitate quick exits to safe and stable housing, thereby preventing new episodes of homelessness. HHAP-3 funds will be paired with the aforementioned sources to support existing Interim Housing operations, as well as to create two new Project Home key programs specifically for TAY. While providing temporary housing, these programs do serve to ensure that persons are not experiencing homelessness unsheltered. LAHSA's primary investment in HHAP-3 is Time Limited Subsidy and Rapid Rehousing, allocating \$24.6 million (or 29% of the total entitlement) for rental assistance, financial assistance, housing search and placement, and stabilization services. These resources serve as the vehicle to provide permanent housing. And through additional system resources, such as EHV's, LAHSA can simplify pathways to permanent housing through program transfers, enabling LAHSA to drive throughput from Interim Housing to Permanent Housing. The infusion of EHV resources means that LAHSA can turn over its Time-Limited Subsidies and Rapid Rehousing more quickly. These turnover slots mean, additional referrals from Interim Housing programs. This idealized and optimized system flow means that LAHSA can increase its capacity to serve and reduce the number of persons experiencing unsheltered homelessness. Program transfers from Rapid Rehousing to EHV's, means more capacity to enroll in Rapid Rehousing; Increased capacity to enroll in Rapid Rehousing means more referrals and placements from Interim Housing; Increased placements from Interim Housing means greater access to Interim Housing beds; and improved access to Interim Housing beds means fewer persons experiencing unsheltered homelessness. Lastly, LAHSA is also seeking to utilize its HHAP-3 allocation as a direct investment in equity, seeking to provide funding to small and mid-sized community based organizations led by persons of color and serving communities of color. Many of these organizations are already doing work and providing services to persons experiencing homelessness, with skill in culturally appropriate and culturally inclusive programming and service delivery. However, much of this work is provided without funding being provided directly from LAHSA due to a variety of barriers which restrict access to funding (agencies challenged with obtaining certification as a Certified Bidder for LAHSA procurements; agencies challenged with successfully being awarded funding from proposals submitted after obtaining certification as a Certified Bidder, etc.) Additionally, these smaller agencies, if awarded, may also experience challenges with administering the funding due to working with smaller margins and less access to capital. LAHSA is proposing to allocate \$7.4 million of its HHAP-3 allocation, paired with \$3 million in Measure H funding and \$5 million in working capital from the Hilton Foundation, to ensure that these small and mid-sized agencies, led by persons of color, receive funding from LAHSA for organizational capacity building and technical assistance, to support them with becoming certified bidders and supporting them with obtaining resources to successfully apply for, receive, and manage funding administered by LAHSA (assistance with administrative and operational activities, such as dedicated contract and finance staff, assistance with grant writing, assistance with HR functions) - functions necessary to recruit, hire, train, and retain staff, and to grow and diversify their portfolios of funding and programming, with these efforts having direct correlation with being able to decrease the numbers of persons experiencing homelessness, and reversing the disproportionalities and over-representation of homelessness among Black/African American and American Indian and Alaska Natives populations within the County.

Table 7. Demonstrated Need

Complete ONLY if you are selected Non-Congregate Shelter / Interim Housing as an activity on the Funding Plans tab.

Demonstrated Need		Notes
# of available shelter beds	1,979	
# of people experiencing unsheltered homelessness in the homeless point-in-time count	46,090	
Shelter vacancy rate (%) in the summer months	11%	We believe 11% and 12% vacancy rates reflect poor data quality and that actual availability is lower than HMIS data shows as a result of community providers being delayed in entering interim housing intake data into HMIS.
Shelter vacancy rate (%) in the winter months	12%	
% of exits from emergency shelters to permanent housing solutions	9%	For clarification, 9% of clients went from shelter directly to PH with no other intervention types (TH, RRH, etc). Looking at all shelter exits regardless of additional interventions provided to the client, the percent exits to PH is 21%.
Describe plan to connect residents to permanent housing.		

LAHSA continues its commitment to creating and strengthening systems and programs that quickly connect households experiencing homelessness to permanent housing resources. These focused efforts include creating throughput from our Interim Housing programs and solidifying the connection to our Housing Navigation and Time Limited Subsidy Programs. Creating this throughput and flow to transition households experiencing homelessness to Permanent Housing, there is a need to use funds to support in enhancing our Housing Navigation and existing Permanent Housing programs such as Time Limited Subsidies (Rapid Re-Housing and Recovery Re-housing) to work with households experiencing homelessness and The HHAP 3 funds would support the continued need for case management support and ongoing rental assistance to maintain housing for these households. Without additional resources, there would be significant curtailments and services cliffs. In order to maintain expanded services, LAHSA is needing these funds to continue this flow through in our system and strengthening current programming.



APPLICANT INFORMATION

CoC / Large City / County Name:	CoC-600	Applying Jointly? Y/N	No
Administrative Entity Name:	Los Angeles Homeless Services Authority	Total Allocation	\$ -

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ -	\$ 24,530,966.00	\$ -	\$ -	\$ -	\$ 24,530,966.00	\$ 4,906,193.20	\$ 19,624,772.80
<i>Rapid rehousing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating subsidies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Operating subsidies: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street outreach	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Street outreach: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Services coordination: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support	\$ -	\$ 7,594,837.00	\$ -	\$ -	\$ -	\$ 7,594,837.00	\$ 1,518,967.40	\$ 6,075,869.60
<i>Systems support: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Delivery of permanent housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Delivery of permanent housing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prevention and shelter diversion	\$ -	\$ 10,491,639.00	\$ -	\$ -	\$ -	\$ 10,491,639.00	\$ 2,098,327.80	\$ 8,393,311.20
<i>Prevention and shelter diversion: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interim sheltering	\$ -	\$ 35,687,977.00	\$ -	\$ -	\$ -	\$ 35,687,977.00	\$ 7,137,595.40	\$ 28,550,381.60
<i>Interim sheltering: youth set-aside</i>	\$ -	\$ 7,830,542.00	\$ -	\$ -	\$ -	\$ 7,830,542.00	\$ 1,566,108.40	\$ 6,264,433.60
Shelter improvements to lower barriers and increase privacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Shelter improvements: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ -	\$ 5,893,956.00	\$ -	\$ -	\$ -	\$ 5,893,956.00	\$ 1,178,791.20	\$ 4,715,164.80
TOTAL FUNDING ALLOCATION						\$ 84,199,375.00	\$ 16,839,875.00	\$ 67,359,500.00
Youth Set-Aside (at least 10%)						\$ 7,830,542.00	\$ 1,566,108.40	\$ 6,264,433.60

COMMENTS: