



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 3 Application

Application Information

This Cognito platform is the submission portal for the Cal ICH HHAP-3 Application. You will be required to upload a full copy of the HHAP-3 Data Tables Template *and* enter information into the portal from specific parts of the HHAP-3 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-3 resources prior to beginning this application:

- [HHAP-3 Notice of Funding Availability \(NOFA\)](#)
- [HHAP-3 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-3 Data Tables Template](#)

Application Submission for HHAP-3 Funding

Using the [HHAP-3 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see *How to Navigate this Form*) to submit a complete application for HHAP-3 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this Cognito form will be considered the official responses to the required narrative questions.
4. **Part IV: HHAP-3 Funding Plans:** the information required in this section will be provided in Tables

6, 7 (as applicable), and 8 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.

5. **Evidence of meeting the requirement to agendize the information in Parts I and II at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **five sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-3 Data Tables Template as an Excel file, (2) evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-3 Data Tables Template.
- **Narrative Responses:** In this section, enter your responses from Part III of the HHAP-3 Local Homelessness Action Plan & Application Template.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-3 NOFA and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-3 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Joint

This application represents the joint application for HHAP-3 funding on behalf of the following eligible applicant jurisdictions:

Joint Applicants Selection

Eligible Jurisdiction 1

Eligible Applicant Name

CA-611 Oxnard, San Buenaventura/Ventura County CoC

Eligible Jurisdiction 2

Eligible Applicant Name

Ventura County

Click + Add Eligible Jurisdiction above to add additional joint applicants as needed.

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

County of Ventura- County Executive Office

Contact Person

Alicia Morales-McKinney

Title

Management Analyst

Contact Person Phone Number

(805) 654-5108

Contact Person Email

alicia.morales-mckinney@ventura.org

Document Upload

Upload the completed [HHAP-3 Data Tables Template](#) (in .xlsx format), evidence of meeting the requirement to agendaize the local homelessness action plan and outcome goals at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-3 Data Tables

application_supplement_r3 (1)_updated 6.28.22.xlsx

Governing Body Meeting Agenda or Minutes

January 2022 Final CoC Board Packet.pdf

Optional Supporting Documents

May-11-2022-VC-CoC-Board-Packet_funding priorities and RFP.pdf

CoC Alliance Meeting Notes 4.21.22_Final_Stakeholder feedback Outcome goals and funding priorities.pdf

June 8 2022 VC CoC Board Meeting Packet.pdf

HHAP-3 Funding Priority and Baseline Data Discussion.pdf

Cal_ICH HHAP III Stakeholder Feedback 04212022.pdf

June 8 2022 VC CoC Board Agenda.pdf

Item 5 - May 11, 2022 CoC Board Meeting Minutes.pdf

January 2022 CoC Board Meeting Minutes.pdf

February 2022 CoC Board Packet.pdf

Item 5 - May 11, 2022 CoC Board Meeting Minutes.pdf

Cal_ICH HHAP III CoC Board Presentation 01102022 (1).pdf

Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-3 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

A demonstration of how the jurisdiction has coordinated, and will continue to coordinate, with other jurisdictions, including the specific role of each applicant in relation to other applicants in the region.

Question 1 Response

The Continuum of Care continues to build relationships with partnering jurisdictions including the 10 cities and the county. A County wide Memorandum of Understanding was updated and signed in October 2021 to ensure the CoC convene with regional partners including County leadership and agencies to develop the Updated Homelessness Plan and objectives consistent with the Updated Homelessness Plan. The parties agreed to endorse operationally plans that align with the vision of making homelessness in the County rare brief and non-recurring. The countywide MOU has been established that commits to consulting with the CoC on funding any homeless/housing efforts. At this time nine of the 11 jurisdictions have signed on to this agreement.

We're still working with the cities of Camarillo and Port Hueneme. Their city managers intend to bring the MOU to their city councils after the 2022 State of Homelessness is presented (hopefully by June).

Regional coordination has resulted in local investment of new navigation centers/emergency shelter programs. The CoC has historically not received enough funding to support these operations. The County established a policy to offer matching funds to cities who commit to site, support, and invest in these programs within their cities. The regional effort for collaboration has not been adopted by all jurisdictions primarily as a result of leadership changes in three small cities. These efforts continue with the goal that every jurisdiction will participate in regional collaboration in addressing homelessness.

The CoC has an established youth-specific strategy and continues to pursue more dedicated youth funding and resources including HUD's Youth Homelessness Demonstration Project funding.

The CoC has a standing committee focused on youth services and develops recommendations for the CoC and County to consider. Youth representing members are on other committees and have a seat at the CoC Board.

The Ventura County Continuum of Care (CoC) developed a community wide roadmap to help serve as a guide for governmental partners, non-profits, homeless service organizations, affordable housing providers and other community members as they make decisions about funding, programs, priorities and needs. The plan was created in 2007 through work of the Ventura County Continuum of Care Alliance, its committees and input from a diverse group of community stakeholders. The plan was recalibrated in 2013 and as of 2018; annually updated; incorporating national best practices as promoted by the United States Interagency Council on Homelessness (USICH) and the United States Department of Housing & Urban Development (HUD).

Since adoption of the recalibrated plan, the CoC and homeless service provider network have undergone significant shifts in leadership and structure. The CoC experienced a merger between Oxnard and Ventura County Continuums of Care creating one countywide CoC. At the Ventura County Homeless and Housing Coalition's request, administrative support for the CoC was also transitioned to the County Executive Office to facilitate capacity building and compliance with increasing federal mandates.

Ventura County is a large geographic county with 10 unique cities and unincorporated pockets throughout

the county. Homeless services are diverse in the different communities within the county. This diversity be a strength as well as a challenge. The capacity of our service providers (non-profit and governmental) is critical to the effectiveness of our Ventura County Coordinated Entry System. Other challenges are related to the limitations of emergency beds and housing opportunities. Our system has been utilizing State, Federal and Local investments to build up capacity in our crisis response system. We strive to increase the supply of permanent supportive and affordable housing to stabilize and engage persons in their housing plan. The CoC is informing all jurisdictions of the story the data is telling us including what types of housing we need for homeless members in our community, and how we can prevent new cases of homelessness. The CoC utilizes various data modalities including Point in Time Count data, System Performance Metrics, Educational data (McKinney-Vento Act) and HealthCare Data (Health Resources and Services Administration data) for transparency and to support local funding decisions using a gaps analysis framework.

The CoC formally invites new members to join the CoC Alliance twice per year, but efforts are dynamic with frequent and ongoing outreach by CoC staff, CoC board members and Alliance members working to engage stakeholders with a vested interest in preventing and ending homelessness. Membership applications are on the website and promoted on social media. Applications may be completed and submitted online, through mail or in person. All new members are provided with the Governance Charter and invitation to join committees. Postings are accessible in electronic formats and the CoC is translating documents into Spanish and developing video postings to assist with accessibility. The CoC hosts meetings in rotating locations across the county, including at service organizations to make the meetings accessible to the public and persons experiencing homelessness and via Zoom. The Public Information and Outreach committee continues to outreach to the community through developing outreach tools with various media and sharing information on social media. The CoC has developed flyers to be posted at homeless service and housing locations to invite increased participation of persons with lived experience. Homeless service providers are encouraging their clients to become involved in CoC efforts through direct invitation at their agencies. The CoC is currently participating in ongoing community events, initiatives, and Technical Assistance to engage productively with persons with lived experience. The goal is to engage persons with lived experience to be inclusive with committees and Board membership. In the last year, the CoC has invited the local NAACP, organizations that serve indigenous peoples, farm workers and migrant workers and organizations that advocate for and serve LGBTQ+ persons. The CoC has established a goal to diversify membership of the Alliance, Board and committees to bring in more voices that represent groups of people that are disproportionately impacted by housing instability and homelessness in Ventura County.

Question 2

A demonstration of the applicant's partnership with, or plans to use funding to increase partnership with:

- Local health care and managed care plans
- Public health systems
- Behavioral health
- Social services
- Justice entities
- People with lived experiences of homelessness
- Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)

Question 2 Response

The applicant will collaborate with and leverage the Ventura County CoC's partnerships with the below community organizations and homeless services providers, as well as other CoC Member Organizations and key stakeholders, including consumers and individuals with lived experience. Through the CoC, the applicant will regularly solicit input and feedback to develop and update the Local Homelessness Plan (LHP) to ensure alignment of funding priority areas and non-duplication. Additionally, GCHP and CoC continue to collaborate towards the development of the Local Homeless Plan as well as a new deliverable Department of Health Care Services implemented called the "Investment Plan." Its intent is to show how we are investing the incentive dollars back into Ventura County. Engagement may include participation in qualitative interviews and/or surveys to identify gaps and needs and review and opportunity for input on proposed strategies, funding amounts, and selected metrics to track progress and outcomes. The applicant meets regularly via various committee structures to inform and engage stakeholders around funding opportunities and performance outcomes related to. Additionally, the applicant is highly engaged and participates in various committee groups, council meetings and multi-disciplinary team meetings. Below noted are ongoing partnerships:

- Local health care and managed care plans
- Gold Coast Health Care plan
- Public health systems
- Ventura County Health Care Agency
- Whole Person Care
- Health Care for the Homeless
- Ventura County Behavioral Health
- Social services
- Ventura County Areas Agency on Aging
- Human Services Agency (Child and Family Services, Adult and Family Services, Workforce Development)
- Justice entities
- Ventura County Public Defender's Office, Ventura County Community Intervention Court Team, Local Law Enforcement Agencies
- People with lived experiences of homelessness
- Technical Assistance via Abt Associates,
- Downtown Ventura Partners PLE outreach team
- Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)
- Ventura County Human Services Agency
- Ventura County Health Care Agency
- Ventura County Ambulatory Care
- Ventura County Area Agency on Aging
- Ventura County Behavioral Health
- Ventura County Public Health
- Ventura County Office of Education
- Ventura County Rescue Mission
- Area Housing Authority of Ventura County
- San Buena Ventura Housing Authority
- Oxnard Housing Authority
- Interface Children and Family Services
- Independent Living Resource Center
- National Health Foundation
- Salvation Army
- Gold Coast Veterans Foundation
- Lutheran Social Services
- Project Understanding

- Turning Point Foundation
- United Way
- Samaritan Center
- Many Mansions
- LA Family Housing
- Mesa
- Veterans Administration
- Workforce Development and Americas Job and Career Center

Question 3

A description of specific actions the applicant will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.

Question 3 Response

The CoC is implementing several actions to ensure racial equity that include:

- expanding outreach in geographic areas with higher concentrations of underrepresented groups.
- has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups
- training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness
- has staff, committees, and other resources charged with analyzing and addressing racial disparities related to homelessness.
- educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity
- reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness
- collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.
- conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.

The CoC is working on establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector

The Ventura County Continuum of Care strives to provide equitable access to housing and homeless service programs by monitoring outcomes, expanding outreach, and developing more diverse partnerships within the community. This assessment includes an analysis of racial and ethnic disparities within the local homelessness system and recommendations on how we plan to address the results.

When we compare the demographic data in HMIS to the overall racial composition of the county, those who identify as Black or African American experience homelessness at a disproportionately higher rate. HMIS data shows 6.4% are Black or African American compared to 2% in the overall population. Data from the Point-In-Time (PIT) Homeless Count is consistent with this data, showing 7% of the homeless population being Black or African. Also, those who identify as Asian are underrepresented by comparing the percentage of those living in poverty at 3% and only 1% reported experiencing homelessness. When evaluating ethnicity, people identifying as Hispanic or Latino are overrepresented in the PIT Count data, which shows 50%% compared to 42% in the overall population. However, HMIS data reports 50%

who identify as Hispanic or Latino experiencing homelessness and utilizing the system. This is closely aligned with the overall ethnic composition of the county. One area of concern is the number of Hispanic or Latino households living in poverty at 64%. This is a population that likely needs more support with homelessness prevention and access to affordable housing. Three year analysis identified various subpopulations whom are overrepresented or underserved in our community. These populations are identified within our outcome goals. Those include:

- 3% of our overall population accessing services was Transitional Aged Youth (18-24). VC aims to increase the number of TAY experiencing homelessness and accessing services by 2%.
- 6% of our overall unsheltered population on the streets are Transitional Aged Youth. VC aims to reduce the number of TAY experiencing homelessness by 2%.
- 4% of our overall population who become first time homeless are Transitional Aged Youth (18-24). VC aims to reduce the number of TAY experiencing homelessness by 2%
- 5% of our overall population of Households with children entered permanent housing. VC aims to increase the number of households with children exiting into permanent housing by 2% increase.
- 4% of our overall Asian population experienced a length of time homeless at a higher rate of 133 days. VC aims to reduce the number of Asians experiencing a longer length of time homeless by 2% decrease.
- 24% of our overall population self reported as experiencing substance use disorders. VC aims to reduce the number of adults experiencing substance use disorders experiencing returns to homelessness by 2% decrease.
- 0% of our overall households with children population was served by street outreach (data quality challenge). VC aims to increase the number of households with children with successful placements by 5%.

A comparison of those who accessed Emergency Shelter (ES), Transitional Housing (TH) and Rapid Re-Housing (RRH) demonstrates an overrepresentation of Black or African Americans within the homeless services system. A lack of affordable housing continues to be a concern for low-income households, resulting in the need for more shelters and homelessness resources.

Based on the results of this 2020-22 analysis, the Ventura County Continuum of Care (VC CoC) recommended the following action items be addressed:

- 1) Add training and education on the topic of racial and ethnic diversity for homeless service providers and organizations participating in the VC CoC.
- 2) Continue collecting data to evaluate CoC funded projects and determine which programs need to provide equal access and/or more diverse services.
- 3) Conduct additional research on the different subpopulations experiencing homelessness to determine the housing needs among those subpopulations. Collaborate with local universities, such as California State University Channel Islands, to assist with this research.
- 4) Recruit persons with lived experience and work to diversify committee membership to reflect the make-up of our community and solicit feedback on homeless services.
- 5) Increase access for those with limited English proficiency including building partnerships with agencies and organizations serving this population.

Question 4

A description of how the applicant will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.

Note: Such mainstream systems could include:

- Physical and behavioral health care systems and managed care plan organizations
- Public health system

- Criminal legal system and system for supporting re-entry from incarceration
- Child welfare system
- Affordable housing funders and providers
- Income support programs
- Education system
- Workforce and employment systems
- Other social services and human services systems

Question 4 Response

To ensure that households have access to a full range of fundamental resources and services – including physical and mental health care, substance use treatment, childcare, employment, and connection to mainstream resources. The CoC strives to provide wrap-around, individualized, comprehensive services to protect the stability of housing, especially in times of crisis. CoC coordinates services with healthcare agencies and judicial services to provide individualized housing plans to prevent persons from discharging to the streets. CoC partners with diverse community partners including Community Intervention Court through the City of Ventura Police Department and the Ventura County Superior Court. Community Intervention Court provides defendants charged with repeated homeless-related crimes the opportunity to participate in appropriate treatment and social service programs aimed at assisting them with reintegration into society. It is open to homeless people arrested for municipal code violations in the City of Ventura. Defendants participate in an intensive, closely supervised case management program, which substitutes counseling, treatment, and participation in social service programs for the traditional fines, fees and jail time. Ventura County partners include: the Public Defender, Behavioral Health Department, Alcohol and Drug Programs, and Sheriff's Department. Community-based partner(s) include: the Ventura Police Department, Ventura City Attorney, Project Understanding, Turning Point Foundation, and Salvation Army of Ventura.

The CoC partners with the National Health Foundation Recuperative Care also known as medical respite. Recuperative care programs provide hospitals a safe discharge for patients experiencing homelessness when they no longer require hospitalization but still need to recover from an illness or injury. National Health Foundation participates in Coordinated Entry System and refers clients post respite care for emergency shelter and permanent housing options via Pathways to Home case conferencing.

The CoC partners with the Gold Coast HealthCare Plan (GCHP) and have begun establishing regular check-in meetings to facilitate information-sharing goals and coordination in developing aligned HHAP and Housing and Homeless Incentive Program funding proposals. GCHP is highly engaged with the CoC, both as a participating Member Organization and through the participation of GCHP's Chief Medical Officer as a CoC Board Member. All Ventura County CoC Member Organizations and Board Members will be engaged in developing the County of Ventura/CoC's joint HHAP Round 3 grant application, providing feedback and input on gaps and needs, priority populations, proposed interventions, and metrics to measure progress and outcomes. In addition to coordination of additional incentive dollar funding as a catalyst for CoC projects.

The CoC partners with the Workforce Development Board (WDB) of Ventura County and Employment Services Division of Ventura County. As a result, the WDB Pathways to Employment Ventura County project aims to connect people experiencing or at risk of homelessness with job training and placement programs. This program will serve to ensure individuals have the tools they need for long-term stability and success. The project will capitalize on the CoC's Pathways to Home Coordinated Entry System receiving referrals for program enrollment. The program will facilitate access to supportive services like

childcare subsidies, and transportation assistance to help increase the likelihood that individuals will retain employment. The program will:

- Strengthen collaboration with the VC CoC and homeless service providers
- Utilize evidence-based employment approaches to help the target population advance to employment options that meet their long-term needs and interests
- Educate and encourage employers to capitalize on the new Hiring Homeless Tax Credit
- Train staff and partners to meet the needs of homeless and housing insecure jobseekers.

The CoC partners with the Re-entry Council of Ventura County. The council is comprised of partnerships with the Ventura County Sheriff's Department, Human Services Agency Employment Services, Ventura County Probation Department, Ventura County Public Defender's Office, Ventura County Behavioral Health, Ventura County District Attorney's Office, Human Services Agency Homeless Services, and other local organizations. The committee meets every other month to discuss initiatives around re-entry, and partner to connect people to homeless services programs.

The CoC partners with the Ventura County Office of Education and Homeless Liaisons through out the County to assist homeless students and families. The mission of the Ventura County Office of Education Homeless Education Program (HEP) is to help children and youth experiencing homelessness improve their academic skills and to reduce the educational barriers they face. Through collaboration with the local district McKinney–Vento liaisons strive to ensure that student supports are equitable throughout the county. VCOE is highly engaged with the CoC, both as a participating Member Organization.

The CoC partners with Healthcare Agency Whole Person Care and Cal AIM. Cal AIM Builds capacity in a clinically linked housing continuum via in lieu of services for California's homeless population, including housing transition navigation services, housing deposits, housing tenancy, and sustaining services, short-term post hospitalization housing, recuperative care for inpatient transitions, and day habilitation programs. Cal AIM participates in the Coordinated Entry System and works on housing referrals to permanent housing via Pathways to Home case conferencing. HHIP incentive dollars will be focused on growing housing to ensure homeless VC residents are engaged.

Question 5

Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

(IV) Improving homeless point-in-time counts.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youths specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

Question 5 Response

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

The Ventura CoC is implementing the HUD technical assistance (TA) 3-to-5-year strategy to improve the capacity of people setting up, operating, and benefiting from the local Homeless Management Information System (HMIS).

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

In regard to the software provider, the HMIS lead is entrusted by the CoC to manage the software provider contract/relationship and act as fiduciary on behalf of the CoC. The HMIS lead now conducts more frequent monitoring of software providers and now has access to all programming specs/logic, terminology assumptions, and report generation functionality.

In regard to end users, HMIS lead supports all end users and administrators with meeting data quality standards. HMIS lead has developed training curricula to meet the unique needs of beginner, intermediate, and advance users. HMIS lead has begun to collect data from end users pre- and post-training, and has begun to use the results to enhance training curricula and data delivery.

HMIS lead has ensured data is high quality for use in planning/review and ranking. HMIS lead supports data literacy across CoC planning. HMIS lead will provide/manage/merge and de-duplicate high quality data to support cross-system care coordination and planning efforts.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

In regard to capacity for pooling and aligning housing and services, the CoC is in the process of redesigning the Housing and Services Committee and Data Performance and Evaluation Committee to address the local landscape funding analysis and provide gaps analysis reporting on a quarterly basis. This will support efforts and ensure steps to meet a full system coverage when new funding opportunities open.

(IV) Improving homeless point-in-time counts.

The Ventura County CoC utilized the County of Ventura's ESRI system for mobile application surveys with geographic information system (GIS) mapping technology in 2022. This system improvement allowed city leads, service providers and law enforcement partners to identify areas with encampments that needed to be surveyed for up to seven days from the Point-In-Time (PIT) Count. Volunteer recruitment included veteran service providers, peer support groups, youth service providers, local school district homeless liaisons and transitional age youth to ensure homeless subpopulations were counted. Bilingual volunteers were asked to survey specific areas that have a greater number of Hispanic/Latino population, to ensure Spanish translation was available. There is a need to increase the number of Latinx organizations and staff who participate in the PIT Count so this is an area for improvement in Ventura County. Volunteer training was offered by VC CoC staff remotely on Zoom and a recording was posted for reference. The PIT Count data was deduplicated by a contracted research organization, Urban Initiatives.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

In regards to Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, the CoC will coordinate efforts with the VCHMIS team and use the following process, Racial Equity & Coordinated Entry: Where Can Disparities Happen in the Process? - National Alliance to End Homelessness.

The CoC began diversity, equity, and inclusion discussions in 2021 via CES Pathways to Home Coordinated Entry System including updating and aligning the prioritization vulnerability assessment tool to meet the needs of our diverse community. These changes have prompted HMIS system changes to reflect and training conducted with service providers. VCCoC and VCHMIS continue to meet quarterly to address DEI initiatives and support updates to meet the diverse needs of our community.

Question 6

Evidence of connection with the local homeless Coordinated Entry System.

Question 6 Response

CES Pathways to Home is operated through a “No-Wrong Door” approach where all 32 VCCoC partner agencies serve as a point of entry for persons experiencing homelessness. A common assessment is completed with the individual or household requesting assistance. CES covers the full geographic area through multiple access points which allow immediate linkage to the system, conduct the same assessment, and offer street outreach staff to assist throughout the County. Access points include physical locations as well as virtual entry through a 2-1-1 hotline. 2-1-1 staff are available 24/7 to complete the standard assessment over the phone with those who are experiencing homelessness or at-risk of homelessness and make direct referrals to service agencies. Upon completion of the assessment, an eligibility module is run within the HMIS to determine which programs and services the household may be eligible for. For many programs a service provider can make a direct referral within HMIS direct to the program the client chooses. For housing programs with limited vacancies, a prioritization process is followed to ensure the most vulnerable households receive those vacancies. The prioritization process is completed with case conferencing meetings that occur four times a month. Case conferencing requires a case presentation of the potentially eligible household, a completed vulnerability assessment tool and documented disability (for PSH units) and length of time homeless. The provider community discusses these cases as a group and determines who is the most vulnerable and eligible household. The household determined to be the most vulnerable and eligible is offered that housing opportunity. This process is used for permanent supportive housing, permanent housing (no disability required) and transitional housing programs throughout the continuum of care. Direct referrals are made for homeless prevention services, rapid re-housing programs, emergency shelter programs and other services within the continuum.

Over the past year, additional street outreach teams were added to engage those who are least likely to access services. Reaching individuals who are least likely to apply for assistance is the goal of specialized outreach through partnerships with the County Healthcare Agency including Ventura County Behavioral Health, Interface Children and Family Services TAY and Veteran services. Backpack Medicine conducts weekly outreach throughout the County to homeless encampments sometimes located in more remote areas of the county. Ventura County Behavioral Health partners with local law enforcement agencies throughout the county and provide outreach services to people experiencing homelessness.

The Continuum of Care has partnered with the County of Ventura to promote use of the coordinated entry system aside from the many programs that have funding that requires use of CES. Our system has expanded street outreach services and has included healthcare programs in the CES to make sure the most vulnerable persons and those living in remote areas such as river bottom encampments have access to services through CES. Service providers within the CES are partnering with law enforcement, public defender, workforce development, veterans’ affairs, tri counties regional centers, disability advocates, area agency on aging, adult protective services, domestic violence advocates, whole person care, gold coast healthcare plan and other partners to reach people with high barriers to housing and other services. The CoC and HMIS staff provide talks to community groups, local government, and other partners to make all partners aware of the CES and prioritization processes.

All providers participating the Ventura County CoC’s Pathways to Home follow locally adopted written

standards for delivering homeless and housing assistance. Within these written standards is a grievance process that details the process for persons to start their grievance with the agency where it originated and escalate that to the CoC governing body if necessary.

For providers not directly linked or working within the CES system, the “No Wrong Door” approach is utilized, whereas outside partnering agencies may connect and refer individuals and households for services.

The CoC has thoughtfully funded new outreach programs focused on ensuring the full geography of the county is covered with linkages to CES and services. Two new outreach programs have hired persons with lived experience including a veteran with lived experience of homelessness and a team of outreach workers with lived experiences (generational and recent within the past 7 years). All these programs are connected to CES and link persons to shelter, housing, and other resources. The VC CoC has written CES policies and procedures that describe the prioritization for persons who are deemed the most vulnerable with longest episodes of homelessness and most severe service needs. This prioritization is applied across programs in the CoC with efforts to serve those who are most vulnerable. Partnerships are being enhanced with organizations that serve BIPOC and LGBTQ persons to ensure equal access to CES and housing resources.

The CoC has established system performance benchmarks ties to the HUD System Performance Measures which include: 1) Length of time homeless/length of stay in emergency shelter should be 90 days or less; transitional housing should be 180 days or less; 2)85% of persons served by emergency shelter, transitional housing or rapid rehousing should be placed into permanent housing; 3)Total number of persons in annual Point in Time Count aimed to reduce by 10% annually; 4)Fewer than 5%

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	2238	PIT 2022 Data
# of People Who are Sheltered (ES, TH, SH)	882	PIT 2022 Data
# of People Who are Unsheltered	1356	PIT 2022 Data
Household Composition		
# of Households without Children	2202	HMIS- CoC APR 1/1/21-12/31/21
# of Households with At Least 1 Adult & 1 Child	215	HMIS- CoC APR 1/1/21-12/31/21
# of Households with Only Children	49	HMIS- CoC APR 1/1/21-12/31/21
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	1488	HMIS- CoC APR 1/1/21-12/31/21
# of Adults Who are Experiencing Significant Mental Illness	1307	HMIS- CoC APR 1/1/21-12/31/21
# of Adults Who are Experiencing Substance Abuse Disorders	405	HMIS- CoC APR 1/1/21-12/31/21
# of Adults Who are Veterans	337	HMIS- CoC APR 1/1/21-12/31/21
# of Adults with HIV/AIDS	27	HMIS- CoC APR 1/1/21-12/31/21
# of Adults Who are Survivors of Domestic Violence	610	HMIS- CoC APR 1/1/21-12/31/21
# of Unaccompanied Youth (under 25)	223	HMIS- CoC APR 1/1/21-12/31/21
# of Parenting Youth (under 25)	10	HMIS- CoC APR 1/1/21-12/31/21
# of People Who are Children of Parenting Youth	14	HMIS- CoC APR 1/1/21-12/31/21
Gender Demographics		
# of Women/Girls	1710	HMIS- CoC APR 1/1/21-12/31/21
# of Men/Boys	2249	HMIS- CoC APR 1/1/21-12/31/21
# of People Who are Transgender	21	HMIS- CoC APR 1/1/21-12/31/21
# of People Who are Gender Non-Conforming	11	HMIS- CoC APR 1/1/21-12/31/21
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	1816	HMIS- CoC APR 1/1/21-12/31/21
# of People Who are Non-Hispanic/Non-Latino	2135	HMIS- CoC APR 1/1/21-12/31/21
# of People Who are Black or African American	252	HMIS- CoC APR 1/1/21-12/31/21
# of People Who are Asian	45	HMIS- CoC APR 1/1/21-12/31/21
# of People Who are American Indian or Alaska Native	62	HMIS- CoC APR 1/1/21-12/31/21
# of People Who are Native Hawaiian or Other Pacific Islander	34	HMIS- CoC APR 1/1/21-12/31/21
# of People Who are White	3297	HMIS- CoC APR 1/1/21-12/31/21
# of People Who are Multiple Races	202	HMIS- CoC APR 1/1/21-12/31/21

Table 2. Landscape Analysis of People Being Served

		Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: Services Only	Other: Drop In Centers, Sleeping in Cars, River Haven	Source(s) and Timeframe of Data
Household Composition											
# of Households without Children	8a	238	212	24	352	N/A	34	1110	167	65	HMS- CoC APR 1/1/21-12/31/21
# of Households with At Least 1 Adult & 1 Child	8a	27	73	4	15	N/A	33	12	51	0	HMS- CoC APR 1/1/21-12/31/21
# of Households with Only Children	8a	0	4	0	18	N/A	0	27	0	0	HMS- CoC APR 1/1/21-12/31/21
Sub-Populations and Other Characteristics											
# of Adults Who are Experiencing Chronic Homelessness	26c	174	91	11	589	N/A	0	492	100	31	HMS- CoC APR 1/1/21-12/31/21
# of Adults Who are Experiencing Significant Mental Illness	13a1	214	92	12	436	N/A	15	411	92	35	HMS- CoC APR 1/1/21-12/31/21
# of Adults Who are Experiencing Substance Abuse Disorders	13a1	55	23	1	154	N/A	2	135	25	10	HMS- CoC APR 1/1/21-12/31/21
# of Adults Who are Veterans	25a	22	61	32	44	N/A	3	134	12	9	HMS- CoC APR 1/1/21-12/31/21
# of Adults with HIV/AIDS	13a1	3	1	0	15	N/A	0	5	3	0	HMS- CoC APR 1/1/21-12/31/21
# of Adults Who are Survivors of Domestic Violence	14a	66	47	5	199	N/A	13	188	76	14	HMS- CoC APR 1/1/21-12/31/21
# of Unaccompanied Youth (under 25)	27a column 4	8	12	1	68	N/A	4	117	13	0	HMS- CoC APR 1/1/21-12/31/21
# of Parenting Youth (under 25)	5a #13 or 27b	1	3	0	2	N/A	1	0	3	0	HMS- CoC APR 1/1/21-12/31/21
# of People Who are Children of Parenting Youth	27b	1	3	0	2	N/A	1	0	7	0	HMS- CoC APR 1/1/21-12/31/21
Gender Demographics											
# of Women/Girls	10a +10b	163	233	18	452	N/A	105	511	193	35	HMS- CoC APR 1/1/21-12/31/21
# of Men/Boys	10a +10b	173	240	41	709	N/A	82	769	203	32	HMS- CoC APR 1/1/21-12/31/21
# of People Who are Transgender	10a	2	0	0	11	N/A	0	7	1	0	HMS- CoC APR 1/1/21-12/31/21
# of People Who are Gender Non-Conforming	10a	0	1	0	6	N/A	0	3	1	0	HMS- CoC APR 1/1/21-12/31/21
Ethnicity and Race Demographics											
# of People Who are Hispanic/Latino	12b	137	260	20	482	N/A	120	535	244	18	HMS- CoC APR 1/1/21-12/31/21
# of People Who are Non-Hispanic/Non-Latino	12b	202	213	39	683	N/A	67	730	152	49	HMS- CoC APR 1/1/21-12/31/21
# of People Who are Black or African American	12a	8	36	13	72	N/A	11	86	23	3	HMS- CoC APR 1/1/21-12/31/21
# of People Who are Asian	12a	6	2	1	11	N/A	12	12	1	0	HMS- CoC APR 1/1/21-12/31/21
# of People Who are American Indian or Alaska Native	12a	2	3	3	25	N/A	3	23	1	2	HMS- CoC APR 1/1/21-12/31/21
# of People Who are Native Hawaiian or Other Pacific Islander	12a	1	1	0	4	N/A	21	6	1	0	HMS- CoC APR 1/1/21-12/31/21
# of People Who are White	12a	304	400	41	978	N/A	139	1045	333	57	HMS- CoC APR 1/1/21-12/31/21
# of People Who are Multiple Races	12a	16	21	0	49	N/A	21	57	34	4	HMS- CoC APR 1/1/21-12/31/21

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program (choose one or up down options)	Fiscal Year (select all that apply)	To a Amount Invested into Homelessness Prevention	Funding Source*	Intervent on Types Supported w/ H Funding (select all that apply)	Program Description and Services Provided	Populations Served (please select the appropriate population(s))
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	\$ 593,480.00	State Agency	Non-Congregate Shelter/ Interim Housing	PRX Funding	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here)
	FY 2022-2023					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 1,821,442.40	State Agency	Administrative Activities	Providing Rental Assistance Rapid rehousing supportive services and motel voucher emergency housing	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here)
	FY 2022-2023					
	FY 2023-2024					
	FY 2024-2025					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 1,966,090.75	State Agency	Administrative Activities	Providing landlord incentives, outreach and Coordination, new Navigation Centers, Emergency Shelters, Strategic Homelessness Planning	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here)
	FY 2022-2023					
	FY 2023-2024					
	FY 2024-2025					
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 1,762,942.00	State Agency	Administrative Activities	Providing Rapid rehousing, street outreach, landlord engagement	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here)
	FY 2022-2023					
	FY 2023-2024					
	FY 2024-2025					
California COVID-19 Rent Relief Program - via HCD	FY 2021-2022	\$ 299,245.66	State Agency	Non-Congregate Shelter/ Interim Housing	Funding provides support	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here)
	FY 2022-2023					
	FY 2023-2024					
	FY 2024-2025					
Continuum of Care Program (COC) - via HUD	FY 2021-2022	\$ 710,833.22	Federal Agency	Permanent Supportive and Service-Enriched Housing	COC funding supports Permanent Supportive Housing, HMIS activities, and administrative activities	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here)
	FY 2022-2023					
	FY 2023-2024					
	FY 2024-2025					
Home Safe - via CDSS	FY 2021-2022	\$ 1,443,645.00	State Agency	Administrative Activities	Home Safe provides funding for SNF, motel stays and Family Unification for older adult population	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth Elders and dependent adults (APS eligible)
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	\$ 1,965,992.00	State Agency	Non-Congregate Shelter/ Interim Housing	HDAP provides funding for supportive services and also offers application fees, home habitable costs and utility deposits, arrears and ongoing utilities.	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth Literal homeless and at risk, or those with disabilities
	FY 2022-2023					
	FY 2023-2024					
CalWORKS Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$ 2,000,000.00	State Agency	Non-Congregate Shelter/ Interim Housing	CHSP funding offers application fees, home habitable costs, utility deposits, arrears and housing navigation.	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth CalWORKS w/minor children receiving CalWORKS or Welfare to Work
Bringing Families Home (BFH) - via CDSS	FY 2021-2022	\$ 850,000.00	State Agency	Non-Congregate Shelter/ Interim Housing	BFH (FY 19-22) funding offers application fees, home habitable costs, utility deposits, arrears and ongoing utilities and housing navigation.	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth Child welfare connected families
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$ 278,201.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	El Pollo: Permanent Supportive Housing Spirit of Santa Paula: Homeless Shelter Operations and Street Outreach Turning Point Foundation: Emergency Shelter (Safe Haven) Operations	ALL PEOPLE EXPERIENCING HOMELESSNESS <input checked="" type="checkbox"/> People Exp Chronic Homelessness <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp Substance Abuse Disorders TARGETED POPULATIONS (please "x" all that apply) <input checked="" type="checkbox"/> Veterans <input checked="" type="checkbox"/> People Exp HIV/ AIDS <input checked="" type="checkbox"/> Unaccompanied Youth Parenting Youth Children of Parenting Youth Other (please enter here)
	FY 2022-2023					

Supportive Services for Veteran Families Program (SSVF) - via VA	FY 2021-2022	\$ 4,170,558.00	Federal Agency	Administrative Activities	Temporary Financial Assistance Housing Counseling and Advocacy	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023			Rental Assistance			x People Exp Chronic Homelessness	x Veterans	Parenting Youth	
				Outreach and Engagement			x People Exp Severe Mental illness	x People Exp HIV/ AIDS	Children of Parenting Youth	
							x People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Project Room key and Rehousing - via CDSS	FY 2021-2022	\$ 820,157.00	State Agency	Non-Congregate Shelter/ Interim Housing	Funded to provide Project Room Key Motel Vouchers	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023			Administrative Activities			x People Exp Chronic Homelessness	x Veterans	Parenting Youth	
	FY 2023-2024						x People Exp Severe Mental illness	x People Exp HIV/ AIDS	Children of Parenting Youth	
	FY 2024-2025						x People Exp Substance Abuse Disorders	Unaccompanied Youth	x older adults	
Project Room key and Rehousing - via CDSS	FY 2021-2022	\$ 4,315,276.00	State Agency	Non-Congregate Shelter/ Interim Housing	Funded to provide Project Room Key Motel Vouchers	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023			Administrative Activities			x People Exp Chronic Homelessness	x Veterans	Parenting Youth	
	FY 2023-2024						x People Exp Severe Mental illness	x People Exp HIV/ AIDS	Children of Parenting Youth	
	FY 2024-2025						x People Exp Substance Abuse Disorders	Unaccompanied Youth	x older adults	
Bringing Families Home (BFH) - via CDSS	FY 2021-2022	\$ 915,487.00	State Agency	Non-Congregate Shelter/ Interim Housing	Outreach and Engagement	BFH (FY 21-24) funding offers application fees, home habitable costs, utility deposits, repairs and ongoing utilities and housing navigation.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2023-2024			Rental Assistance	Systems Support Activities			x People Exp Chronic Homelessness	Veterans	Parenting Youth
				Administrative Activities				x People Exp Severe Mental illness	People Exp HIV/ AIDS	Children of Parenting Youth
				Diversion and Homelessness Prevention				x People Exp Substance Abuse Disorders	Unaccompanied Youth	x Child welfare connected families
Local General Fund	FY 2021-2022	\$ 360,000.00	Local Agency	Systems Support Activities	Homeless Prevention Funds (HPRF)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
				Rental Assistance			x People Exp Chronic Homelessness	Veterans	Parenting Youth	
				Diversion and Homelessness Prevention			x People Exp Severe Mental illness	People Exp HIV/ AIDS	Children of Parenting Youth	
							x People Exp Substance Abuse Disorders	Unaccompanied Youth	x Herdly homeless and of risk 50% AMI, Ventura County Residents	
Housing Choice Vouchers (HCVs) - via HUD	FY 2021-2022	\$ 20,861,706.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	Mainstream Vouchers for those 18-61 with a disability)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023			Diversion and Homelessness Prevention			x People Exp Chronic Homelessness	x Veterans	Parenting Youth	
	FY 2023-2024			Rental Assistance			x People Exp Severe Mental illness	x People Exp HIV/ AIDS	Children of Parenting Youth	
	FY 2024-2025			Non-Congregate Shelter/ Interim Housing			x People Exp Substance Abuse Disorders	x Unaccompanied Youth	Other (please enter here)	
Emergency Housing Vouchers (EHVs) - via HUD	FY 2021-2022	\$ 408,016.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	Emergency Housing Vouchers (152 issued vouchers for City of Oxnard HA, City of San Buenaventura HA and County of Ventura HA)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023			Diversion and Homelessness Prevention			x People Exp Chronic Homelessness	x Veterans	Parenting Youth	
				Rental Assistance			x People Exp Severe Mental illness	x People Exp HIV/ AIDS	Children of Parenting Youth	
							x People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2021-2022	\$ 1,027,653.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	Veteran Supportive Housing Vouchers (224 issued vouchers for City of Oxnard HA, City of San Buenaventura HA and County of Ventura HA)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023			Administrative Activities			x People Exp Chronic Homelessness	x Veterans	Parenting Youth	
	FY 2023-2024						x People Exp Severe Mental illness	x People Exp HIV/ AIDS	Children of Parenting Youth	
	FY 2024-2025						x People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Other (please enter funding source)	FY 2021-2022	\$ 6,044,202.00	State Agency	Permanent Supportive and Service-Enriched Housing	Funding source from CD8G-DR MHP to be used to develop Affordable Rental Housing Units in respond to regional disasters (Thomas and Woolsey fires)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023						x People Exp Chronic Homelessness	Veterans	Parenting Youth	
							x People Exp Severe Mental illness	People Exp HIV/ AIDS	Children of Parenting Youth	
							x People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Community Development Block Grant - CV (CD8G-CV) - via HCD	FY 2021-2022	\$ 4,037,000.00	State Agency	Permanent Supportive and Service-Enriched Housing	Development of Affordable Rental Housing Units, and Permanent Supportive Housing	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
							x People Exp Chronic Homelessness	x Veterans	Parenting Youth	
							x People Exp Severe Mental illness	People Exp HIV/ AIDS	Children of Parenting Youth	
							x People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)	
Other (please enter funding source)	FY 2021-2022	\$ 760,000.00	Local Agency	Permanent Supportive and Service-Enriched Housing	Development of Affordable Rental Housing Units for farmworkers	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
							x People Exp Chronic Homelessness	x Veterans	Parenting Youth	
							x People Exp Severe Mental illness	People Exp HIV/ AIDS	Children of Parenting Youth	
							x People Exp Substance Abuse Disorders	Unaccompanied Youth	x Other (farmworkers)	
HOME Program - via HUD	FY 2021-2022	\$ 3,179,090.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	Development of Permanent Supportive Housing and Affordable Rental Housing Units.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023			Systems Support Activities			x People Exp Chronic Homelessness	Veterans	Parenting Youth	
							x People Exp Severe Mental illness	People Exp HIV/ AIDS	Children of Parenting Youth	
							x People Exp Substance Abuse Disorders	Unaccompanied Youth	x Other (seniors)	

HOME - American Rescue Plan Program (HOME-ARP) - via HUD	FY 2021-2022	\$ 3,306,400.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	Development of Permanent Supportive Housing and Affordable Rental Housing Units.	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023			People Exp Chronic Homelessness			x	Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Home key (via HCD)	FY 2021-2022	\$ 15,128,133.00	State Agency	Systems Support Activities	Development of Permanent Supportive Housing and transitional housing for Transitional Aged Youth	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023			People Exp Chronic Homelessness			x	Veterans	x	Parenting Youth
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Other (please enter funding source)	FY 2021-2022	\$ 1,857,663.00	State Agency	Systems Support Activities	Funding source from Permanent Local Housing Allocation (PLHA) from the state to develop Permanent Supportive Housing and transitional housing for Transitional Aged Youth	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023			People Exp Chronic Homelessness				Veterans	x	Parenting Youth
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
No Place Like Home (NPLH) - via HCD	FY 2021-2022	\$ 13,997,314.00	State Agency	Systems Support Activities	Development of Permanent Supportive Housing	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
				People Exp Chronic Homelessness			x	Veterans		Parenting Youth
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	\$ 1,000,000.00	State Agency	Systems Support Activities	Development of Permanent Supportive Housing	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
				People Exp Chronic Homelessness			x	Veterans		Parenting Youth
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Mainstream Vouchers	FY 2021-2022	\$ 520,000.00	Federal Agency	Systems Support Activities	90 Tenant based vouchers	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
				People Exp Chronic Homelessness				Veterans		Parenting Youth
				People Exp Severe Mental Illness			x	People Exp HIV/ AIDS	Children of Parenting Youth	
Other (please enter funding source)	FY 2021-2022	\$ 760,000.00	Local Agency	Permanent Supportive and Service-Enriched Housing	Development of Affordable Rental Housing Units for farmworkers	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
				People Exp Chronic Homelessness			x	Veterans		Parenting Youth
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Housing Choice Vouchers (HCVs) - via HUD	FY 2022-2023	\$ 20,861,706.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	(1,773 vouchers)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
				People Exp Chronic Homelessness			x	Veterans		Parenting Youth
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Family Unification Program Vouchers (FUP) - via HUD	FY 2022-2023	\$ 129,240.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	(10 vouchers)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
				People Exp Chronic Homelessness				Veterans		Parenting Youth
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Mainstream Voucher Program (MVPs) - via HUD	FY 2022-2023	\$ 516,960.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	(40 vouchers)	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
				People Exp Chronic Homelessness			x	Veterans		Parenting Youth
				People Exp Severe Mental Illness			x	People Exp HIV/ AIDS	Children of Parenting Youth	
				People Exp Substance Abuse Disorders		Unaccompanied Youth	x	Other (all non-elderly individuals who are disabled including substance abuse, HIV/AIDS, mental disorders and experiencing homelessness (all levels))		

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.		
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
2,161	216 increase	10%
Optional Comments		
<p>In 2020, there were 2161 individuals accessing services. The overall goal to increase the number of persons accessing services who are experiencing homelessness is 216 more persons, There may to be a considerable increase given our 2022 data showing significantly higher results compared to 2020 data. This rate of change may be attributed to the influx of funding and increase of services related to COVID-19 and how that is anticipated to decrease in the coming years resulting in an overall increase in the number of people accessing services by 2024.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>This outcome goal will focus on our Transitional Aged Youth who access services. A three year analysis was completed and showed 3% of our overall population accessing services was Transitional Aged Youth. Additionally, 2020 shows TAY (18-24) are disproportionately higher relative to All Persons at 47%. The overall goal is to focus inclusive strategies through peer support and consumer involvement and efforts to reduce TAY age (18-24) experiencing homelessness by incorporating homeless prevention funding and diversion strategies, therefore increasing access to services.</p>	<p>VC aims to increase the number of TAY experiencing homelessness and accessing services by 2%.</p>	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
1,265	126 decrease	10%
Optional Comments		
<p>In 2020, there were 1,265 persons experiencing homelessness on a daily basis. The overall goal is to reduce by 126 persons at a rate of 10% resulting in 1,139 persons unsheltered in the 2024 PIT count. Some factors to consider around this target goal is the 2020 data showing a significantly smaller number of persons experiencing homelessness in comparison to the 2022 PIT data.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>This outcome goal will focus on our Transitional Aged Youth experiencing homelessness on a daily basis . A three year analysis was completed and showed 6% of our overall unsheltered population on the streets was Transitional Aged Youth. Additionally, 2020 subpopulation data shows TAY (18-24) are disproportionately higher relative to All Persons at 148%. The overall goal is to focus strategies and efforts to reduce TAY age (18-24) experiencing homelessness by incorporating homeless prevention funding and diversion strategies.</p>	<p>VC aims to reduce the number of TAY experiencing homelessness by 2%.</p>	

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual Estimate of # of people who become homeless for the first time	Reduction in # of People	Reduction as % Change from Baseline
1,240	124 reduction	10%
Optional Comments		
In 2020, there were 1,240 individuals who became homeless for the first time, The overall goal is to decrease by 124 people at a rate of 10%. There may be an increase in the overall data given our 2022 data showing significantly higher (2,238) than 2020 data.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
This outcome goal will focus on our Transitional Aged Youth who become homeless for the first time. A three year analysis was completed and showed 4% of our overall population was Transitional Aged Youth (18-24). Additionally, 2020 subpopulation data shows TAY (18-24) are disproportionately higher relative to All Persons at 76% experiencing first time homeless. The overall goal is to focus strategies and efforts to reduce TAY age (18-24) experiencing homelessness by incorporating homeless prevention and diversion strategies, rapid rehousing and connection to services geared toward TAY such as youth crisis, mental health and trauma treatment, domestic violence and child abuse prevention, human trafficking and information to assist, including TAY committees and peer mentoring.	VC aims to reduce the number of TAY experiencing homelessness by 2%	

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual Estimate of # of people exiting homelessness into permanent housing	Increase in # of People	Increase as % Change from Baseline
846	102 increase	12%
Optional Comments		
<p>In 2020, there were 846 individuals who exited to permanent housing. The overall goal is to increase by 102 more persons at the rate of 12%. VC aims to achieve this goal by implementing intensive supportive services for those connected to permanent housing resources and continuing partnership with the United Way Landlord engagement program to identify landlords willing to work with our system of care. Additionally, the VCCoC will enhance its partnership with housing authorities to ensure supportive service agreements are implemented when working with households placed in permanent housing as a measure to ensure support is provided for those placed in permanent housing.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>This outcome goal will focus on households with children . A three year analysis was completed and showed only 5% of our overall Households with children population entered permanent housing. Additionally, 2020 subpopulation data shows households with children are disproportionately lower relative to All Persons at entering permanent housing. The overall goal is to focus strategies and efforts to increase exits to permanent housing by incorporating short-term subsidy and stabilizing case management to regain stable housing. For people who are disabled and require additional time and supports, permanent supportive housing has proven to be a cost-efficient and effective intervention. For those struggling with high rents and low paying jobs, subsidized, affordable housing can end their homelessness. Investment in a range of permanent and affordable housing options is needed in order to create strong families and strong neighborhoods.</p>	<p>VC aims to increase the number of households with children exiting into permanent housing by 2% increase.</p>	

Outcome Goal #4: Reducing the length of time persons remain homeless.		
Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs"	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in Average # of Days	Decrease as % Change from Baseline
119	18 days decrease	15%
Optional Comments		
<p>In 2020, the length of time people experienced homelessness was 119 days. The overall goal is to decrease by 18 days, at the rate of a 15% decrease. There may show an increase in the overall data given our 2022 data differs greatly from 2020. Current 2022 data shows 225 LOT days. It is our hopes to flatten the curve and begin a downward trend.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>This outcome goal will focus on the length of time homeless the Asian population experiences. A three year analysis was completed and showed 4% of our overall Asian population experienced a length of time homeless at a higher rate of 133 days. Additionally, 2020 subpopulation data shows Asians are disproportionately higher relative to All Persons at experiencing a higher length of time homeless at 189%. The overall goal is to focus strategies and efforts to reduce lengths of time homeless by targeting prevention and diversion resources to those most at risk of entering emergency shelter, equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people, ensure inclusionary strategies such as targeted outreach and education, and inclusionary language.</p>	<p>VC aims to reduce the number of Asians experiencing a longer length of time homeless by 2% decrease.</p>	

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
% of people who return to homelessness after having exited homelessness to permanent housing	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
6%	decrease by 3 persons	2%
Optional Comments		
In 2020, 6% of people returned to homelessness after 6 months of entering permanent housing. The overall goal is to reduce by 3 people at a rate of 2%. There may show an increase in the overall data given our 2022 data differs greatly from 2020.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
This outcome goal will focus on adults experiencing substance use disorders. A three year analysis was completed and showed 24% of our overall population self reported as experiencing substance use disorders. Additionally, 2020 subpopulation data shows they are disproportionately higher relative to All Persons at experiencing returns to homelessness at 16%. The overall goal is to focus strategies and efforts to reduce returns to homelessness by incorporating intensive supportive services for those placed in supportive housing and permanent housing, incorporate homeless prevention and diversion strategies, rapid rehousing and incorporate mitigation plans for at risk households requiring a case conference for potential CoC transfer for permanent supportive housing requiring case managers to discuss at risks of returns to homelessness cases at Coordinated Entry System Case Conference meetings. This will allow for trackable at risk cases to ensure mitigation plans are implemented to prevent returns to homelessness. This goal will also focus on inclusion to ensure inclusionary language, an equal access to resources and CoC transfers to prevent exits to homelessness.	VC aims to reduce the number of adults experiencing substance use disorders experiencing returns to homelessness by 2% decrease.	

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
15	8 people increase	50%
Optional Comments		
<p>In 2020, there was a 50.6% success rate (28 people) who had positive outcomes from street outreach. The overall goal is to increase by 8 persons at a rate of 50%. There may show a decrease in the overall data given our 2022 data differs greatly from 2020. Data Quality may have impacted this measure, therefore data quality plans will be implemented to ensure clients who have been successfully placed in shelter or housing are exited from the street outreach project within a 5 day window.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>This outcome goal will focus on increasing successful placements from street outreach with households with children. A three year analysis was completed and showed 0% of our overall households with children population was served by street outreach. In 2020, there was a 4% increase of households with children who experienced homelessness, whereas 7 families were deemed chronically homeless. VC aims to incorporate strategies to ensure no child is unsheltered on the streets by expanding street outreach efforts and increasing direct referrals to vacant emergency shelter or transitional housing beds. Additionally, VC aims to connect households with children to employment services to support increasing income and housing stability. This goal will also focus on inclusion to ensure inclusionary language, an equal access to resources. This outcome goal is severely impacted by Data Quality issues, therefore, the CoC will ensure Data Quality efforts will be addressed.</p>	<p>VC aims to increase the number of households with children with successful placements by 5%.</p>	

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted(Check all that apply)
<p>Description</p> <p>Goal: Create an effective crisis response system that prevents homelessness whenever possible and rapidly returns people who experience homelessness to stable housing.</p> <p>Overview: Ventura County needs a clear, consistent, and targeted crisis response system that quickly and compassionately assesses a household's needs and provides tailored resources to individuals and families in crisis. Strategic and efficient interventions can reduce the number of people entering the homeless system and quickly stabilize people who are already experiencing homelessness. An effective crisis response system will target prevention and diversion resources to those most at risk of entering emergency shelter, equip emergency shelter and interim housing providers with necessary resources to rapidly re-house people, and coordinate outreach for those currently on the streets. Incorporate inclusive strategies through peer support and consumer involvement and efforts to reduce the number of persons experiencing homelessness, reduce the number of persons who become homeless for the first time and increase successful placements from street outreach. These strategies include serving our underserved TAY population, and households with children.</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>2022-2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Ventura County Continuum of Care providers</p>	
<p>Measurable Targets</p>	
<p>Increase Homeless Prevention funding and utilization of Emergency Housing Vouchers to support those at risk of entering homelessness. 152 vouchers issued to support this strategy.</p>	

Strategy	Performance Measure to Be Impacted(Check all that apply)
<p>Description</p> <p>Goal: Create and maintain stable and affordable housing for households who are experiencing or at-risk of homelessness.</p> <p>Overview: A stable and affordable home for everyone is the vision of the homeless plan. In order to realize this vision, a range of permanent housing options is needed. For many, a short-term subsidy and stabilizing case management is all that is needed to regain stable housing. For people who are disabled and require additional time and supports, permanent supportive housing has proven to be a cost-efficient and effective intervention. For those struggling with high rents and low paying jobs, subsidized, affordable housing can end their homelessness. Investment in a range of permanent and affordable housing options is needed in order to create strong families and strong neighborhoods. Our CoC will focus strategies and efforts to reduce returns to homelessness by incorporating intensive supportive services for those placed in supportive housing and permanent housing, incorporate homeless prevention and diversion strategies, rapid rehousing and incorporate mitigation plans for at risk households requiring a case conference for potential CoC transfer for permanent supportive housing requiring case managers to discuss at risks of returns to homelessness cases at Coordinated Entry System Case Conference meetings. This will allow for trackable at risk cases to ensure mitigation plans are implemented to prevent returns to homelessness. This goal will also focus on inclusion to ensure inclusionary language, an equal access to resources and CoC transfers to prevent exits to homelessness.</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>2022-2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Ventura County Continuum of Care Providers, Ventura Housing Authority</p>	
<p>Measurable Targets</p> <p>21 additional permanent supportive housing units occupied by March 2023</p>	

Strategy	Performance Measure to Be Impacted(Check all that apply)
<p>Description</p> <p>Goal: Ensure that households have access to a full range of fundamental resources and services – including physical and mental health care, substance use treatment, child care, employment, and connection to mainstream resources. Overview: Wrap-around, individualized, comprehensive services protect the stability of housing, especially in times of crisis.</p>	
<p>Timeframe</p>	
<p>2022-2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Ventura County Continuum of Care Providers, Human Services Agency, Gold Coast Health Care Plan HHIP Incentive Funding</p>	
<p>Measurable Targets</p>	
<p>Increase in supportive services case management staffing through leveraged funding.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>

Strategy	Performance Measure to Be Impacted(Check all that apply)
<p>Description</p> <p>Goal: Increase meaningful and sustainable employment opportunities for people experiencing or most at-risk of homelessness. Overview: For many non-disabled people, finding living wage employment is an essential part of moving on from homelessness – and usually one of the biggest challenges. To better meet the needs of people experiencing homelessness, the workforce development system must be expanded to increase capacity and flexibility. Homeless providers need to be better equipped with tools to assess and connect clients for whom employment is appropriate to the most suitable resources. Innovative approaches to creating career opportunities for the most vulnerable individuals are in the development stages of implementation in coordination with the Human Services Agency Employment Services Program. The CoC will ensure inclusionary strategies such as targeted outreach and service connection and education, and inclusionary language to ensure households are supported. Increase in employment and/or income is another strategy to reducing returns to homelessness or first time homelessness.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>2022-2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Ventura County Continuum of Care Providers, Human Services Agency Employment Services (Pathways to Employment)</p>	
<p>Measurable Targets</p>	
<p>Increase referrals to employment services by 10%</p>	

Table 6. Funding Plans

Activity to be funded by HHAP 3 <i>(choose from drop down options)</i>	Eligible Use Categories Used to Fund Activity										Total Funds Requested:	Description of Activity	
	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Interim sheltering (new and existing)	9. Shelter improvements to lower barriers and increase privacy	10. Administrative (up to 7%)			
Administrative Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 338,059.70	\$ 338,059.70	Pay grant analyst to administer HHAP funds.
Non-Congregate Shelter/ Interim Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,710,735.61	\$ -	\$ -	\$ -	\$ 1,710,735.61	Support Recuperative Care beds at \$1,500,000.00. Additionally will support an additional 49 bed shelter at \$90,000 and \$120,735.61 for TAY set aside.
Permanent Supportive and Service-Enriched Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,997,435.60	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,997,435.60	Creation of new permanent supportive housing units for chronically homeless 60+ population at 1,876,700.00 TAY set aside at \$120,735.61
Rental Assistance	\$ 303,881.78	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 303,881.78	The project will provide security deposits, rental assistance, utility assistance, application fees, and moving costs for permanent housing placement at \$183,146.17 and \$120,735.61 for TAY set aside.
	\$ -	\$ 314,238.17	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 358,576.00	Support operating subsidies for 24/7 emergency shelter at \$314,238.17.
Diversion and Homelessness Prevention	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,735.61	\$ -	\$ -	\$ -	\$ -	\$ 120,735.61	TAY specific set aside allocated for homeless prevention strategies at \$120,735.61.
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Totals:	\$ 303,881.78	\$ 314,238.17	\$ -	\$ -	\$ -	\$ 1,997,435.60	\$ 120,735.61	\$ 1,710,735.61	\$ -	\$ -	\$ 338,059.70	\$ 4,829,424.30	

Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis

This funding will support the delivery of permanent supportive housing for our older adult population by bringing online 20 additional units to the community. Additionally, this funding will bring online 20 additional recuperative care beds for individuals experiencing medical challenges whom do not have a safe exit destination to recuperate. This funding will provide a gap as the currently funded beds will expire in 2023 leaving the community to have only 6 beds available at expiration. Rapid rehousing funds will provide assistance to at minimum 40 individuals with an extension of case management to ensure housing retention. Current funding will expire in September 2022 so HHAP funding will bridge the gap in our community. All projects meet the Top 5 CoC Board Funding Priorities in our community to ensure Project Room Key recipients are supported, in addition to support outcome goals to decrease length of time homeless and to support the prevention of exits back into homelessness.

Table 7. Demonstrated Need

Complete ONLY if you are selected Non-Congregate Shelter / Interim Housing as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	451
# of people experiencing unsheltered homelessness in the homeless point-in-time count	2238
Shelter vacancy rate (%) in the summer months	85%
Shelter vacancy rate (%) in the winter months	85%
% of exits from emergency shelters to permanent housing solutions	39%
Describe plan to connect residents to permanent housing.	
<p>Emergency shelters have partnered with the local Coordinated Entry System (Pathways to Home) to connect individuals to Permanent Housing and Permanent Supportive Housing resources for those who are experiencing literal homelessness, and/or domestic violence. In addition, the CoC has funded a landlord engagement program with the United Way of Ventura County that is building connections and making it easier to utilize a rapid rehousing model by moving emergency shelter residents into permanent housing.</p>	



**HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - Round 3
BUDGET TEMPLATE**

APPLICANT INFORMATION

CoC / Large City / County Name:	CA-611 Oxnard, San Buenaventura/Ventura County CoC	Applying Jointly? Y/N	
Administrative Entity Name:	County of Ventura	Total Allocation	

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 348,219.61		\$ 303,882
<i>Rapid rehousing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,735.61		\$ 120,735.61
Operating subsidies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 314,238.17		\$ 358,576.00
<i>Operating subsidies: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
Street outreach	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -
<i>Street outreach: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Services coordination: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Systems support: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Delivery of permanent housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,997,435.60		\$ 1,997,435.60
<i>Delivery of permanent housing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,735.60		\$ 120,735.60
Prevention and shelter diversion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,735.61		\$ 120,735.61
<i>Prevention and shelter diversion: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,735.61		\$ 120,735.61
Interim sheltering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,710,735.61		\$ 1,710,735.61
<i>Interim sheltering: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 120,735.61		\$ 120,735.61
Shelter improvements to lower barriers and increase privacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Shelter improvements: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ -	\$ 84,514.93	\$ 84,514.92	\$ 84,514.92	\$ 84,514.93	\$ 338,059.70	\$ -	\$ 338,059.70
TOTAL FUNDING ALLOCATION						\$ 4,829,424.30	\$ -	\$ 4,829,424.30
Youth Set-Aside (at least 10%)						\$ 482,942.43	\$ -	\$ 482,942.43

COMMENTS:

A rank and review process occurred to address the Top 5 funding priorities in our community. These Top 5 funding priorities were approved by our governing CoC Board. The Top 5 funding priorities include: Delivery of Permanent Housing, Operating Subsidies, Interim Shelter, Homeless Prevention and Rapid Rehousing.