



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 3 Application

Application Information

This Cognito platform is the submission portal for the Cal ICH HHAP-3 Application. You will be required to upload a full copy of the HHAP-3 Data Tables Template *and* enter information into the portal from specific parts of the HHAP-3 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-3 resources prior to beginning this application:

- [HHAP-3 Notice of Funding Availability \(NOFA\)](#)
- [HHAP-3 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-3 Data Tables Template](#)

Application Submission for HHAP-3 Funding

Using the [HHAP-3 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see *How to Navigate this Form*) to submit a complete application for HHAP-3 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this Cognito form will be considered the official responses to the required narrative questions.
4. **Part IV: HHAP-3 Funding Plans:** the information required in this section will be provided in Tables

6, 7 (as applicable), and 8 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.

5. **Evidence of meeting the requirement to agendize the information in Parts I and II at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **five sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-3 Data Tables Template as an Excel file, (2) evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-3 Data Tables Template.
- **Narrative Responses:** In this section, enter your responses from Part III of the HHAP-3 Local Homelessness Action Plan & Application Template.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-3 NOFA and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-3 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Joint

This application represents the joint application for HHAP-3 funding on behalf of the following eligible applicant jurisdictions:

Joint Applicants Selection

Eligible Jurisdiction 1

Eligible Applicant Name

El Dorado County

Eligible Jurisdiction 2

Eligible Applicant Name

CA-525 El Dorado County CoC

Click + Add Eligible Jurisdiction above to add additional joint applicants as needed.

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

County of El Dorado, Health and Human Services Agency

Contact Person

Alisha Bryden

Title

Grants Analyst

Contact Person Phone Number

(707) 688-7629

Contact Person Email

alisha.johnson@edcgov.us

Document Upload

Upload the completed [HHAP-3 Data Tables Template](#) (in .xlsx format), evidence of meeting the requirement to agendaize the local homelessness action plan and outcome goals at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-3 Data Tables

County of El Dorado, HHAP-application_supplement_ AJ+ AM (CoC approved) FINAL.xlsx

Governing Body Meeting Agenda or Minutes

EDOK CoC and County of El Dorado, Board Agendas and Public Comments - HHAP-3 Local Action Plan and 5-Year Strategic Plan.pdf

Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-3 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

A demonstration of how the jurisdiction has coordinated, and will continue to coordinate, with other jurisdictions, including the specific role of each applicant in relation to other applicants in the region.

Question 1 Response

The County of El Dorado (County) Health and Human Services Agency (HHS) Housing and Homelessness Services Program (HHSP) (which includes the Public Housing Authority) in conjunction with the El Dorado Opportunity Knocks Continuum of Care (EDOK CoC), recognizes that regional coordination, communication, collaboration, and community engagement are vital to the success of and support for the work of preventing and ending homelessness in El Dorado County. The EDOK CoC serves the entire geographic service area of El Dorado County, including unincorporated areas and the two city jurisdictions: South Lake Tahoe and Placerville. The EDOK CoC has a strong foundation of collaborative partnerships between providers throughout the jurisdiction and provides centralized county-wide leadership and coordination for the homeless system of care. The EDOK CoC Board and the County of El Dorado Board of Supervisors have designated HHS Public Housing Authority (PHA) as the Administrative Entity (and federal Collaborative Applicant) for the Continuum of Care. The EDOK CoC has also designated HHS's HHSP as the Homeless Management Information System (HMIS) lead to administer the HMIS system and to serve as the Coordinated Entry System (CES) Operator in the jurisdiction. Additionally, on November 16, 2021, the El Dorado County Board of Supervisors formally adopted a Resolution (150-2021) designating HHS as the Administrative Entity for the EDOK CoC's participation in the Homeless Housing, Assistance and Prevention (HHAP) program, and authorized HHS to submit a joint application on behalf of the County and the CoC for the HHAP Program Round 3. As such, the County and EDOK CoC have committed to working collaboratively within the jurisdiction to address the needs of homeless populations within El Dorado County. Furthermore, both the County and the EDOK CoC have agreed to regional coordination and partnership on all funding and program elements related to the HHAP grant program.

As homelessness continues to be an issue throughout the State of California (State) and in El Dorado County, the EDOK CoC helps lead regional coordination with county and city governments, including various government staff and elected officials, and works in close partnership with the County of El Dorado HHS, the Cities of Placerville and South Lake Tahoe, Marshall and Barton Hospitals, law enforcement agencies including the South Lake Tahoe Police Department and the County of El Dorado Sheriff's Office (that oversees/conducts a Homeless Outreach Team (HOT) program), community-based nonprofit housing and service providers, and with the people experiencing homelessness or with recent lived expertise. Through these coordinated efforts over the past 3 years, the County and the EDOK CoC, along with multiple county and city partners, developed a 5-year regional strategic plan to impact homelessness, titled "Collectively Building: A Community Plan to Prevent and End Homelessness in El Dorado County". The decision to develop this Community Plan was collectively made by the County and the EDOK CoC, its member organizations, and the local jurisdictions who realize a regional approach is critical to effecting immediate and long-term change to homelessness in the community. The title, above all, was reflective of the collective action required not only to develop the plan but to move the plan forward and build a continuum of housing and services for those who are precariously housed or unhoused. The strategic planning process for the Community Plan to Prevent and End Homelessness included feedback gathered over 2020 – 2021 from a diverse range of County residents and stakeholders. To capture feedback, outreach was conducted to many sectors including businesses, service providers, city and county staff, persons with lived experience of homelessness, neighbors, EDOK CoC Board and members, law enforcement, and other community members. In addition, analysis of available data, research, and an evaluation of the local homeless system of care was included. The plans' development, and outlined goals

and strategies, required collective actions between providers and agencies, jurisdictions, and individuals and families in the community, regardless of housing status. Agencies involved in the development of the strategic plan included: County HHS, County Probation, County Sheriff's Office, County Community Economic Development, County PHA, City of Placerville, City of South Lake Tahoe, Barton Hospital, Marshall Hospital, Tahoe Coalition for the Homeless, Only Kindness, the Center for Violence Free Relationships, Live Violence Free, Nomadic Shelter, Bella Real Estate, Church of Jesus Christ LDS, Citrus Heights Veterans Assistance, Community Haven, El Dorado Community Foundation, El Dorado Community Health Center, El Dorado County Democratic Party, El Dorado County Office of Education, Elder Options, El Dorado Progressives, Green Valley Community Church, Job's Shelters of the Sierra, Just Serve, National Alliance on Mental Illness, New Morning Youth and Family Services, Placerville Union School District, Tahoe Youth and Family Services, Lilliput, Whole Person Learning, Upper Room, the Lighted Candle, Victory Village, Volunteers of America, and US Bank. The purpose of developing the strategic plan was to identify specific, key changes needed to move the needle on homelessness in El Dorado County and to build a roadmap for implementing those changes. Among the primary goals of the planning process were to:

- Establish achievable common goals that align with state and federal strategic plans relating to homelessness.
- Build and enhance partnerships.
- Guide all parties in a common direction.
- Determine funding needs and identify potential resources and strategies, and
- Develop overall and annual metrics to track progress.

Throughout the strategic plan's development, a commitment was expressed by the County and Cities' (South Lake Tahoe and Placerville) government jurisdictions, the EDOK CoC, and the many community partners involved in creating the plan that, among the many priorities and goals established, increasing regional coordination was paramount to ensure that services and efforts within the area are not duplicated and are greatly supplemented by one another. A benefit of the strategic plan development process was the collective priority vocalized by all participants to implement effective system-wide strategies that guide all partners and investments towards a single goal: preventing and ending homelessness in the County. This strategic plan was presented to the community at both the County and EDOK CoC public Board meetings in February 2022, and this strategic plan was formally adopted by the EDOK CoC Board on May 6, 2022. Both presentations of the strategic plan received not only Board support but also garnered community support. The intent of the strategic plan is to ensure that the region, its jurisdictions, health care providers, and many partners can work together to expand and develop local capacity to address immediate and anticipated homelessness challenges.

To expand collaboration and build capacity of local service providers, the EDOK CoC conducts regular trainings about homelessness, Housing First, and evidence-based best practices. The El Dorado County EDOK CoC Board has 18 seats including representation from a broad array of organizations, including:

- Nonprofit homeless assistance providers – El Dorado Housing and Pathways Project
- Domestic Violence Agency – Live Violence Free
- Faith-based representative – Green Valley Community Church
- Government representatives including local law enforcement agencies – El Dorado County HHS, the

City of Placerville's Police Department, and the South Lake Tahoe Police Department

- Educational representative (school district, university, etc.) – El Dorado County Office of Education
- Mental health provider – Tahoe Youth and Family Services
- Health service provider – Barton Hospital
- Law enforcement representative – El Dorado County Sheriff's Office
- Probation Department representative – El Dorado County Probation
- Representative of organization/entity serving Veterans – Volunteers of America Northern California and Northern Nevada

- Homeless and/or formerly homeless representatives – Agency Directors of the Tahoe Youth and Family Services and Job's Shelters of the Sierra
- Business representative – US Bank
- Affordable housing development representative– Tahoe Prosperity Center
- Family and Children/Youth provider – New Morning Youth and Family Services
- Members at large – Only Kindness, Inc.

The County, EDOK CoC, and local jurisdictions are taking steps to address homelessness through creative solutions. Through a public health crisis, wildfires, and severe weather, El Dorado County and its community providers have proven to be nimble in their collective approach to supporting homeless individuals and families. The success of Project Roomkey (PRK) allowed the County to quickly shelter 118 unhoused individuals while providing those residents with food and supportive services while preventing the spread of COVID-19. The County, in connection with its contracted providers, has provided wraparound services and housing-focused case management to PRK clients, and to date, of those PRK clients that went through intake and remained in the program long term, nearly 70% have exited homelessness. This provision of emergency response and housing-focused services is one example of the community coming together to focus resources to implement proven strategies to make a difference for individuals experiencing homelessness. Over the past 5 years, the community has also developed the infrastructure of the EDOK CoC, implemented a Coordinated Entry System (CES), taken steps to transition its programs to a Housing First approach, and continues to increase the capacity of local services providers. As a result, the County, the EDOK CoC, and local providers are increasingly more successful in obtaining funding for homeless services.

EDOK CoC hosts quarterly community meetings, at which local government partners and housing and homeless service agencies attend. The EDOK CoC has designated additional committees that meet, as needed, to accomplish certain tasks. Committees generally consist of some EDOK CoC Board members, EDOK CoC general members, and other volunteers. The El Dorado County EDOK CoC currently has the following committees:

- CES and HMIS Committee, which meets at least quarterly to support and improve Coordinated Entry processes, client referrals, and data management and collection.
- Point-In-Time (PIT) Committee, which meets weekly from September to February to coordinate the annual PIT count.
- Performance and Evaluation Committee, which meets as needed to develop performance targets for the community providers and reviews the policies and scoring tools for the annual HUD EDOK CoC competition; and
- Governance Committee, which meets biweekly when the EDOK CoC Governing Documents need to be updated.

In line with the County and EDOK COC 5-year regional strategic plan, ongoing community meetings will be utilized to ensure that each year's implementation plans are developed, monitored, and lived out. Additionally, it will be during these regularly standing meetings that all overlapping jurisdictions and the EDOK CoC will coordinate efforts closely, collectively planning and evaluating how to best utilize state and federal funding, monitoring the progress of the outcome goals specified in the homeless action plan provided in the HHAP-3 application, and measuring the progress made by the County in preventing and reducing homelessness throughout the 3-year period of July 1, 2021, through June 30, 2024, and to ensure that progress is made toward accomplishing measurable success through the 5-year regional strategic plan. Additional collaboration will be ongoing between the EDOK CoC and the County to make decisions on how best to prioritize state and federal funding, including HHAP-3 funding, to directly impact homelessness within the community and to continue strategic planning to build a strong foundation upon

which the community can build.

Question 2

A demonstration of the applicant's partnership with, or plans to use funding to increase partnership with:

- Local health care and managed care plans
- Public health systems
- Behavioral health
- Social services
- Justice entities
- People with lived experiences of homelessness
- Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)

Question 2 Response

The County's and EDOK CoC's overall mission as determined in the 5-year strategic plan is, "To collaboratively identify and address social vulnerabilities, reduce inflow, increase prevention, and build a robust emergency response system to accomplish the functional end of homelessness in El Dorado County." A collaborative action plan to support this mission has been developed, which prioritizes the County and EDOK CoC goals to focus on enhancing current relationships within the many County programs providing homeless and housing programs, but also to implement strategies that will develop internal and external partnerships. In alignment with the strategic plan's mission and included in the County and EDOK CoC HHAP-3 local action plan commitments, the following committees, partnerships, and funding plans are underway:

a) As identified in the strategic plan development process, a major gap in homelessness service provision is that there are currently no year-round shelter beds open to the general public in El Dorado County. In fact, El Dorado County is 1 of only 4 counties in the State of California that does not currently have a year-round emergency shelter open to the general population. Although building an in-County Navigation Center/Emergency Shelter has been a community-wide topic of discussion and high-need project since 2008, given that El Dorado County HHSA did not have a dedicated Housing and Homelessness Program (HHSP) until 2019, the focus on addressing homelessness was not brought to full light until the HHSP program was fully developed and staffed in 2020. Since that time, the County's homelessness situation has garnered heightened awareness, and dedicated HHSP staff has revitalized the need for a year-round emergency shelter. As such, developing a Navigation Center/shelter was identified as the highest priority need in the County to address current homelessness. In support of this mission, the EDOK CoC, County of El Dorado, City of Placerville, HHSA housing and homelessness programs, and many community partners collectively agreed that the highest determination of immediate need is to reduce unsheltered homeless, and prioritized the development of a 60-bed in-County Navigation Center/Emergency Shelter. Fortunately, in support of this mission, the County of El Dorado Board authorized HHSA HHS to undergo the pre-development phases of locating a site and building the long-overdue Navigation Center in 2022. This project is the largest County and EDOK CoC joint investment to date aimed at reducing homelessness.

The proposed Navigation Center will be low-barrier, Housing First, and open year-round to the general population. An Emergency Shelter component is included in the Navigation Center, as the facility will be equipped with sixty (60) shelter beds, a dining hall with food served (3 meals per day), showers/restrooms,

and an animal kennel. Shelter clients will have direct access to wrap-around services including mental health, substance abuse, connections to apply for government benefits, housing navigation, and case management available on site. The County and EDOK CoC prioritized the use of awarded funding (including Community Development Block Grant CARES Act (CDBG-CV) funding, Emergency Solutions Grant-Coronavirus (ESG-CV), and HHAP rounds 1 and 2 funding), coupled with HHAP-3 if awarded, and future funding opportunities to build and operate this shelter. This 60-bed Navigation Center is critical for the County and EDOK CoC to make large strides at ending homelessness, as it will allow the County to provide immediate shelter and direct services to more individuals in the homeless system of care. Through a competitive solicitation conducted in 2022, the County identified a qualified provider that will be contracted to provide 24/7 Navigation Center operations, on-site case management, and wrap-around services. Additionally, the County Behavioral Health Division will be performing intakes at the shelter 8 hours per week, to refer eligible clients to mental health and substance abuse treatment.

b) Although Street Outreach is a collaborative effort conducted in El Dorado County, which includes outreach piloted by the County Front Door Coordinated Entry System, El Dorado County Sheriff's Department, Placerville, and South Lake Tahoe Police Departments, HHSA HHS, and both local hospitals (Marshall and Barton), and smaller faith-based and community-based nonprofit organizations, unsheltered homelessness is a growing problem in El Dorado County. In the 2019 January PIT count, 480 of El Dorado County's homeless residents (78%) were found to be unsheltered. Funds awarded to the County under the California Emergency Solutions and Housing Program (CESH) have been utilized for the PIT counts conducted in 2019 and most recently in 2022, which data suggests that El Dorado County continues to struggle with a significant unsheltered population. Additionally, current and future awarded homelessness funding will be prioritized to pay for expanded Coordinated Entry, Intakes, Street Outreach, and homeless services at the Navigation Center. Plans to increase homeless services and intake data points to reach more individuals, including minority populations, are underway. These enhanced services will increase referrals to the shelter and will expand the County's ability to reach and refer unsheltered households into this shelter once operational. The County and EDOK CoC have agreed to set aside ESG-GV funds to prioritize Street Outreach to unsheltered homeless households and will provide intakes and referrals during the outreach efforts once the shelter is in operation. The County and EDOK CoC has recently partnered with MediCal Managed Care Organizations for Health Stabilization and outreach to homeless individuals that are under their care.

c) Another key priority of both the EDOK CoC and the County is to implement emergency housing solutions for homeless individuals as quickly as possible. The HHSA Community Services Division, Housing and Homeless Services (HHS) program staff are leading the efforts to move this key strategy forward. As there is a severe shortage of affordable housing for all sub-populations in El Dorado County, the HHSA HHS program and EDOK CoC has partnered with the County PHA to increase awarded operating subsidy housing vouchers, including 30 Veteran Affairs Supportive Housing (VASH) vouchers and 70 Emergency Housing Vouchers (EHVs). HHSA PHA plans to add a Homeless Prioritization for awarded housing vouchers in the 2022 Homeless Strategic Plan. The mutual goal is to pair these vouchers with homeless individuals and families, in alignment with the strategic plan mission to ensure regional support and coordination occurs with cities, hospitals, and EDOK CoC agencies.

d) The County and EDOK CoC 5-year strategic plan also prioritize "Partnering across El Dorado County to Build Collective Solutions". As a strategy to achieve this goal, the County has established an implementation team, consisting of the County's Coordinated Entry Services (CES) contracted provider, HHSA HHS, HHSA Child Welfare Services, HHSA Adult Protective Services, HHSA CalWORKs, County Probation and Jail staff, and the El Dorado County Office of Education, to focus on utilizing available funding to implement a coordinated, system-wide prevention and diversion screening and problem-solving protocols. Through these increased prevention partnerships, the County is aligned to help people at risk of homelessness remain housed collaboratively across the County, target more at-risk households, and increase access to individuals who are underserved and/or underrepresented in the homeless population in the County.

Currently, there are fewer programs that exist in the County to provide Prevention/Diversion services to households not being served through the El Dorado County CalWORKs program (which is specific to eligible households with dependents). As a result, adult-only households are an underserved population in El Dorado County. As part of this initiative, HHS, EDOK CoC, and the established CES committee will evaluate intake assessments for first-time homelessness, equity, and referrals. Additionally, the County is committed to creating interagency referral networks that proactively prevent homelessness for people exiting all of the County-wide programs, in addition to working collaboratively with the criminal legal system, (including juvenile legal system), child welfare (including foster care), and hospital systems to coordinate discharge planning within these jurisdictions to ensure that individuals are not discharged into homelessness. Lead members have been assigned to this goal and the group has identified the next steps to coordinate existing CES assessment tools to best serve these populations.

Also, the County in partnership with the EDOK CoC is focused on expanding relationships county-wide, to not only identify homeless prevention and housing services that each County program or non-profit offers, but also to include and generate more coordination among the various programs that service households either at risk of or experiencing homelessness. Among those partnerships that have been established thus far with the related housing solutions being offered are:

- PHA offers 30 Veterans Affairs Supportive Housing (VASH) vouchers for Veterans;
- The HHS CalWORKs program offers 33 subsidies for families with children who are eligible for services;
- The County Probation Department operates a Rapid Rehousing program for people re-entering from the criminal justice system and recently opened a 6-bed transitional home to help justice-involved individuals experiencing homelessness or at-risk of homelessness;
- El Dorado County Behavioral Health operates 12 Permanent Supportive Housing Beds for those with mental health disabilities under the Mental Health Services Act (MHSA);
- Mother Teresa Maternity Home, a community-based non-profit, operates 6 beds for pregnant adults (18 and up) or emancipated minors in a drug and alcohol-free program. Provides support through pregnancy and connects residents with medical care, mental health counseling, sobriety support and other opportunities;
- Live Violence Free, a community-based non-profit, operates 25 transitional housing beds for survivors of domestic violence and their children; and
- The Center for Violence Free Relationships, a community-based non-profit, manages 18 emergency shelter beds for domestic violence survivors.

e) In the current housing crisis, safe and affordable housing is out of reach for many El Dorado County residents, especially those with the fewest resources, including older adults and individuals with a disabling condition. During the County and EDOK CoC's strategic planning meetings, it became clear that the lack of affordable housing was a primary barrier to housing homeless clients in the County. Creating housing solutions in the County to combat homelessness is a top priority, and the County and EDOK CoC plans to invest over \$1 million in funding, utilizing a combination of state and federal funding, including awarded ESG-CV funding to create affordable housing. HHS is currently in the process of contracting with a housing provider with over 23 years' experience in successfully placing homeless households into permanent housing, in addition to providing landlord engagement and housing navigation services, with the expectation that these services will offer immediate supports and expertise to help reduce the homeless population counts in the County over the next 3 years by expanding permanent housing placements.

f) According to the 2019 PIT Count, 42% (257) of all those who participated in the survey reported having a Mental/Behavioral Health Diagnosis. In the County and EDOK CoC's efforts to reach these vulnerable individuals, a partnership has been formed with Anthem Blue Cross Health and Wellness and Kaiser Permanente, 2 local Managed Care Providers (MCPs) that participate in the state's MediCal health program. Both of these MCPs have submitted a Letter of Intent to the California Department of Health Care Services (DHCS) expressing their plans to apply to the Housing and Homeless Incentive Program (HHIP), which is a voluntary Medi-Cal MCP Incentive Program. The HHIP allows MCPs to earn incentive funds for building capacity and partnerships to connect members to needed housing services, integrating with local homeless operations to reduce and prevent homelessness. Both MCPs will work in collaboration with the County, EDOK CoC, local governments, the County Behavioral Health program, and other stakeholders to create a Local Homeless Plan (LHP) to align with HHAP-3 priorities. This partnership provides the County HHSA a new resource across Medi-Cal healthcare and homeless programs to increase coordination and collaboration between the MCPs and to better support Medi-Cal eligible homeless members in the County. Discussions are underway that if these MCPs are awarded, HHIP funding can be used as complementary funding between the County of El Dorado HHSA and awarded MHPs to expand county-wide housing navigation, street outreach, and enhanced care management services through the California Advancing and Innovating Medi-Cal (CalAIM) program. The EDOK CoC will schedule ongoing meetings with these MCP partners to further collaborate on the HHIP application process, and if funds are awarded, to jointly decide on how to leverage awarded Medi-Cal funds towards housing services/resources for homelessness prevention and diversion programs.

g) Lastly, the EDOK CoC, during the creation of the 5-year strategic homeless plan, involved people who are currently experiencing homelessness and those who have lived experience who are experts in the issue and have first-hand knowledge of what is needed to solve the problem. Persons with lived experience of homelessness have a role/position within the EDOK CoC Board, and the EDOK CoC is focused on ensuring individuals with lived experience are active participants included in all EDOK CoC levels of planning and decision-making meetings.

Question 3

A description of specific actions the applicant will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.

Question 3 Response

Throughout the development phases of the 5-year strategic plan, the EDOK CoC and County collaborated with its partners to collectively implement measures and strategies that will ensure racial and gender equity in service delivery occurs. The County and EDOK CoC examined the EDOK COC Outcomes by Race and Ethnicity data (compiling 2019 PIT Count data and information provided through the American Community Survey Data) in order to determine if racial or ethnic disparities exist in the delivery of homeless services. While the data shows some racial disparities, because the actual count size is so small and does not clearly demonstrate racial or ethnic disparities in the delivery of services, housing placement, and housing retention outcomes for homeless individuals, it is difficult to determine whether these disparities are nominal/statistical or actual. When evaluating racial disparity in access to services, the 2019 HMIS data suggests that for the most part, services are being utilized by all races equally. For example, Black/African Americans make up 4% of persons experiencing homelessness and 3% of sheltered persons. American Indians/Alaska Natives compose 3% of all persons experiencing homelessness and 3% of sheltered persons. However, the Census Data reflects the general population of El Dorado County is only 1% Black

and African American and the 2019 PIT Count data reflects that 5% of people are Black and African American experiencing homelessness. This data suggests that for Black and African American people, the percent of people in the homeless population is 4 to 5 times that of the general population. Conversely, according to our 2020 Housing Inventory Count (HIC) sheltered PIT Count, this same demographic represented 8.7% of the sheltered homeless population in El Dorado County programs. An increase in the representation of the sheltered population represents a step forward in analyzing and addressing gaps in services. Similarly, American Indian or Alaska Natives comprise only 1.3% of the general population but comprise 3% of the homeless population, and American Indian or Alaskan Natives represent 8% of the high-needs clients on the by-name list. This data suggests that 2 times as many American Indian or Alaska Natives are in the homeless system of care compared to the general population in the County, but often their experience of homelessness is more complex and leads to higher acuity needs. Moving forward, with the implementation of Assembly Bill 977 beginning January 1, 2023, the various County program providing housing and homeless services will be required to enter data in on the individuals and families it serves into their local HMIS. Therefore, due to this mandate, the County and EDOK CoC will have more comprehensive data to assess and analyze from County programs involved in the Homelessness Systems of Care.

As a strategy to reduce the number of homeless Black/African American and American Indian/Alaskan natives, the County and EDOK CoC will conduct focus groups, featuring persons of these racial groups with lived experiences, to learn more about the causes and experiences of these disparities and, identify the appropriate interventions. Depending on the causes possible solutions may include:

- Training outreach staff on cultural competency;
- Engagement of involving more Black/African American and American Indian/Alaskan Native representation in the EDOK CoC;
- Requiring service providers to participate in cultural competency training;
- Performing focused outreach to these specific populations.

The EDOK CoC is adding more people of diverse experiences, races, and ethnicities, including Black/African American and Alaskan/American Indians to CoC leadership positions including board spots or positions in various committees. The EDOK CoC strives to ensure all interventions are culturally appropriate by making sure all who are directly affected have a voice are by including these populations in decision-making. Recently the EDOK CoC welcomed an African-American community-based Agency Director of a non-profit violence free organization, who also has lived experience, to join the EDOK CoC. By incorporating more diverse cultures and perspectives into the decision making roles, the EDOK CoC Board decision-making process will include more diverse voices, and ideally will guide the Board to make more informed decisions. The EDOK CoC intends to continue the incorporation of representation from individuals who have experienced homelessness and/or represent a disproportionately impacted population in the County.

The County also intends to ensure racial and gender equity in service delivery by building more robust homeless and housing services. Planned service additions currently underway include the 60-bed low-barrier, Housing-First compliant Navigation Center/Emergency Shelter mentioned throughout this narrative, which will be open 24/7 and include on-site wraparound services and case management services, provided by an experienced non-profit provider at the site. The on-site Navigation Center subcontractor is one of the largest providers of social services in the region, operating more than 40 programs including housing, employment services, substance abuse treatment, and recovery services to families, individuals, veterans, seniors, and youth. The County and EDOK CoC also intend to increase Coordinated Entry Access Points in underserved and marginalized communities to reach populations that may not have utilized services prior. Additionally, the County and EDOK CoC have agreed to invest \$1 million in state and federal funds (mostly comprised of awarded ESG-CV funding) in rapid rehousing and shared housing services, to contract with a local experienced housing provider (Sacramento Self Help Housing) to provide permanent housing solutions to eligible low-income clients. This Agreement for Services is being presented to the El Dorado County Board of Supervisors on June 28, 2022, for approval and board execution. With these

increased services and access points, the County should be able to reach more individuals and capture data more closely. Furthermore, through the procurement process for homelessness services, the County requires Respondents/Proposers to submit plans for addressing racial disparities as a requirement in seeking funding, regardless of the eligible activity area. The County began taking these steps in 2021 to ensure that any solicitation issued for homeless service provision included providers implementing plans for addressing racial disparity data. In addition, organizations receiving funding for homelessness services must examine racial disparity data as a part of their service provision.

Question 4

A description of how the applicant will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.

Note: Such mainstream systems could include:

- Physical and behavioral health care systems and managed care plan organizations
- Public health system
- Criminal legal system and system for supporting re-entry from incarceration
- Child welfare system
- Affordable housing funders and providers
- Income support programs
- Education system
- Workforce and employment systems
- Other social services and human services systems

Question 4 Response

Among the many priorities highlighted in the County's and EDOK CoC's 5-year strategic plan, "developing stronger partnerships between service providers and other systems that discharge clients into homelessness, such as hospitals, foster care system, and the criminal legal system to prevent homelessness for those exiting these institutions" was established as a crucial step in addressing homelessness. Given the collective feedback received across a variety of tools used in the community comment and development process (including surveys, interviews, focus groups, and data analysis), a top area of focus is on building and strengthening a cohesive system for connecting those exiting institutions to services and housing options in the County. This strategy will seek to enhance partnerships within these systems, but also implement measures and protocols that prevent homelessness from those exiting institutional settings.

In response, the County and EDOK CoC developed strategies and actions to "Bolster the Emergency Response System" community-wide, and enacted county-wide homelessness prevention goals. As a first step in achieving this goal, the County of El Dorado looked inwardly to establish and/or increase partnerships agency-wide, including HHS Housing and Homeless Services, Public Housing Authority, CalWORKs, Adult Protective Services, Child Protective Services, County Office of Probation, Homeless Service Agencies, and the El Dorado County Office of Education, to proactively identify households at risk of or experiencing homelessness and to expand Prevention and Diversion programs. Within these agencies/programs, committees have been established as a start to evaluate intake assessments for first-time homelessness, equity, and referrals.

Furthermore, in support of the County's and EDOK CoC's strategy to bolster emergency response county-wide, emergency response committees have been formed, partnering programs/agencies identified, and lead members appointed to contribute and/or take the lead in implementing the following action steps to achieve this strategic goal.

- 1) Expand access to safe, low-barrier temporary housing options in El Dorado County with the key actions prioritized:
 - a) Priority 1 is to establish a permanent year-round, low-barrier housing-focused Navigation Center with county-wide coverage and adequate capacity that uses evidence-based practices to support households exiting homelessness, minimize barriers to prevent people from participating, and be open around the clock to provide resources, services, and connections to housing.
 - b) County staff (including HHSA, County Facilities, and County Planning and Building staff) will work together to explore sites for leasing or acquisition to develop an in-County emergency shelter/Navigation Center to provide emergency housing solutions to the overall continuum of housing solutions, including medical help, housing navigation, benefits, employment, document readiness, and hygiene needs, etc.
 - c) Within the finalized shelter location or at another location all presently being evaluated for feasibility, the goal is to create safe parking zones/sites for individuals and families experiencing vehicular homelessness where they can park safely and connect to additional services in the County. The ideal objective is to have a safe parking location with close proximity to showers/restrooms and connections to services located next to the Navigation Center. The County has identified existing County-owned land and is currently undergoing preliminary reviews of this land for the Navigation Center development, and has also identified secondary land for potential safe parking sites and additional non-congregate shelters and is also connecting with local churches to establish a partnership for parking lot utilization.
 - d) HHSA procured a non-profit provider through a competitive solicitation conducted in February 2022, Volunteers of America Northern California & Northern Nevada (VOA NCNN) that is highly qualified to offer on-site operations, case management, and intake services at the planned Navigation Center. This Agreement for Services is being presented to the El Dorado County Board of Supervisors for approval and execution on June 28, 2022. VOA NCNN will connect shelter clients with services, such as but not limited to food, hygiene, document readiness, counseling, substance abuse connections, and benefit determination to help connect clients to eligible services.
 - e) HHSA also procured through multiple competitive solicitations conducted in 2021 and 2022, qualified rapid rehousing (RRH), shared housing (SH), and housing navigation service providers to be utilized in conjunction with County PHA awarded housing operating subsidy vouchers to provide permanent housing solutions. Contracts for these housing services are currently underway and/or are finalized and pending El Dorado County Board of Supervisor's approval.

In alignment with the County's and EDOK CoC's mission to booster emergency response, on April 19, 2022, the County's HHSA Director gave a public presentation regarding potential shorter and longer-term sites for a congregate Navigation Center with an emergency shelter component, and to propose that the County of El Dorado Board of Supervisors adopt Resolution 061-2022, which declared El Dorado County in a state of "shelter crisis". This Resolution was formally adopted by the County Board, with the primary purpose of the declaration to facilitate public agencies in quickly providing emergency housing to unsheltered individuals in public facilities. The need for the shelter crisis declaration is due to the number of unsheltered homeless individuals (480 per the 2019 PIT Count), particularly following the Caldor Fire devastation that started in El Dorado County on August 14, 2021, and burned until fully contained on October 21, 2021. The Caldor wildfire destroyed over 782 homes and damaged 81 homes, resulting in hundreds of residents losing their homes. Due to the overwhelming devastation, on September 1, 2021, the President formally announced a Presidential Emergency Declaration for the Caldor Fire. Coupled with the fact that there is no year-round emergency shelter available for the general public in the County, and in anticipation that the Caldor Fire has created more housing instability for County residents, the shelter crisis declaration will assist the County's efforts to streamline the establishment and operation of alternative housing for persons experiencing homelessness in public facilities. This declaration also allows the County to establish emergency housing or homeless shelters as defined by Section 8698 et seq. of the

Government Code to mean "a facility with overnight sleeping accommodations, the primary purpose of which is to provide temporary shelter for the homeless" in an expedited process.

Upon the County of El Dorado Board's adoption of this shelter crisis Resolution, HHSA quickly responded by partnering with the County Facilities department to locate existing buildings or land to build a Navigation Center/emergency shelter which will provide beds for 60 persons experiencing unsheltered homelessness in the County. Land already owned by the County is currently being assessed as the priority location for the emergency shelter, and the County has identified the most appropriate shelter structure/model for the area, climate, and community shelter needs. To spearhead this project, HHSA contracted with a Project Manager to oversee the construction and design of the Navigation Center/shelter. Lastly, in the County's efforts to ensure that the Navigation Center, once built, is fully operational and equipped with on-site management and wrap-around services, conducted a competitive Request for Qualifications (RFQ), which concluded on March 29, 2022, to solicit multiple housing and homelessness services and support providers. A provider was selected as a result of the evaluation process of the RFQ that is uniquely qualified to provide on-site case management and wrap-around services at the shelter site once operational.

To fund this major project, HHSA intends to utilize awarded HHAP funding (rounds 1 and 2), coupled with awarded ESG-CV and CDBG-CV funding, and HHAP-3 funding if awarded, for the build, acquisition, and service provision for this development. The Action Plan lead partners and community contributors serving on the Navigation Center development team include:

- HHSA Director
- County of El Dorado Board of Supervisors
- City of Placerville
- County of El Dorado Facilities and Planning and Building Departments
- Volunteers of America (non-profit to provide onsite services/case management at the shelter)
- HHSA Behavioral Health
- Sacramento Self Help Housing (contracting for Rapid Rehousing services)
- County of El Dorado Public Housing Authority (for housing vouchers for permanent housing subsidies and for homelessness service outreach)

2) EDOK CoC and the County of El Dorado will establish and coordinate with Emergency Response System (ERS) providers to expand homelessness response services. The action steps that have been developed are:

- Identify which ERS providers can be good partners in preventing and responding to homelessness.
- EDOK CoC and HHSA HHS will train identified first responders on housing and homeless interventions to make sure they are aware of homelessness prevention services, CES, and how to refer clients.
- EDOK CoC and HHSA HHS will conduct ongoing meetings and trainings with ERS providers to maintain competency and consistency in collaborative relationships.

The Action Plan lead partners and community contributors for the ERS project team include:

- Tahoe Coalition for the Homeless (CES Provider) Agency Director
- CES Committee
- Upper Room Dining Hall Executive Director
- El Dorado County Mental Health
- Volunteers of America (non-profit)
- HHSA Housing and Homelessness Services
- EDOK CoC Board of Directors

3) EDOK CoC and the County will collaborate with 2-1-1 essential community services programs to

help connect people to CES and homelessness prevention and diversion services, including rental assistance, eviction defense advocates, supportive services, and housing locator services. The actions steps that have been developed in support of this goal are to:

- Update the El Dorado 2-1-1 Resource Guide with the most current information about available prevention and housing-related services, including resources for subpopulations (transition age youth, people living with physical and mental disabilities, domestic violence survivors, etc.)
- Create and implement a plan for ongoing updates to the 2-1-1 Resource Guide and ensure an updated Resource Guide is available through a variety of mediums.
- Promote utilizing 2-1-1 through the telephone, web, social media, and mobile applications.
- Implement ongoing cross-training and collaboration between 2-1-1 and homeless services providers.

The Action Plan lead partners and community contributors for the prevention and diversion service committee include:

- Tahoe Coalition for the Homeless (CES Provider)
- CES Committee
- Upper Room Dining Hall (non-profit)
- El Dorado County Mental Health
- Volunteers of America (non-profit)
- HHS Housing and Homeless Services
- EDOK CoC Board of Directors

4) The EDOK CoC and the County will create and implement coordinated, system-wide prevention and diversion screening and problem-solving protocols to help people at high risk of homelessness remain housed. HHS, County contracted CES provider, and the EDOK CoC will provide ongoing education and training to include the below actions to enhance community wide-prevention and diversion protocols:

- Train all providers on prevention and diversion screening and problem-solving protocols, problem-solving techniques, motivational interviewing, and include staff from all access and outreach teams in training opportunities.
- Educate clients, providers, and landlords on tenants' rights, fair housing, and reasonable accommodations.
- Inform providers and partners on how to connect clients to legal services for eviction defense and mediation when necessary. If adequate services are not available, develop or fund additional legal services.

The Action Plan lead, partners and community contributors tasked with the diversion screening and problem-solving protocol project include:

- Tahoe Coalition for the Homeless (CES Provider)
- CES Committee
- HHS Housing and Homelessness Services
- EDOK CoC Board of Directors

5) EDOK CoC and the County will lead the charge to identify and allocate flexible funding and other resources for prevention and diversion and eviction prevention and designate agencies to disburse those funds to eligible clients. The actions steps that have been developed in support of this goal are to:

- Assess and inventory all available prevention resources county-wide and strengthen coordination across partners to maximize efficient use of funding.
- Make flexible funding and other prevention resources available for both one-time and short-term,

recurring financial assistance to solve acute housing crises and emergencies to support homeless and at risk households.

- ESG, ESG-CV, and HHAP funding have been identified as current funding to support these actions, and the County and EDOK CoC will maximize these funding awards for these services.

The Action Plan lead, partners and community contributors tasked with funding prioritization include:

- HHSa Housing and Homelessness Services
- EDOK CoC Board of Directors
- HHSa Director

6) EDOK CoC and the County will identify subpopulations in need of prevention services and align resources accordingly, The actions steps that have been developed in support of this goal are to:

- Analyze HMIS data for patterns among first-time homeless families and individuals and create a plan to address the most common reasons for first-time homelessness.
- Develop a process to work with the El Dorado County Office of Education McKinney- Vento Program Liaison to ensure early identification of families facing housing instability.
- Collaborate with agencies and partners (e.g., local colleges, El Dorado County of Office of Education, and HHSa Child Welfare) to identify transition age youth, including youth aging out of foster care who are experiencing or at-risk of homelessness, and County Probation/Jail for identifying exits from the criminal justice system.
- Survey the housing needs of senior residents aging in place to ensure physical and mental well-being and housing stability. Consider funding options for those identified at risk of losing their housing where a small monthly subsidy would eliminate the risk.

The Action Plan lead, partners and community contributors tasked with prevention services review and enhancement include:

- HHSa Housing and Homelessness Services staff
- EDOK CoC Board of Directors
- Marshall Medical Health Foundation
- Barton Health Foundation
- El Dorado County Office of Education
- Only Kindness (non-profit)
- El Dorado County Mental Health
- County Probation

7) EDOK CoC and the County will coordinate discharge planning with the following systems: the criminal legal system, (including juvenile legal system), child welfare (including foster care), and hospital systems to ensure that individuals are not discharged into homelessness. Steps that are underway to support these efforts are:

- Examine the processes that currently exist between the CES and the systems discharging individuals in need of housing and services.
- Work with the HMIS Lead to ensure that HMIS can track discharge referrals.
- Create new discharge protocols based on the collective work with the discharging systems.
- Train and collaborate with the staff of discharging institutions and CES Subcontractor on the new

discharge protocols.

- Meet regularly with discharging institutions and the CES subcontractor to evaluate processes and successes or challenges.
- Conduct ongoing evaluations of the effectiveness of the system.

The Action Plan lead, partners and community contributors tasked with homelessness diversion and discharge planning include:

- HHSa Housing and Homelessness Services
- EDOK CoC Board of Directors
- Marshall Medical Health Foundation
- Barton Health Foundation
- El Dorado County Office of Education
- Only Kindness (non-profit)
- El Dorado County Mental Health
- County Probation

8) EDOK CoC and the County will spearhead the creation of additional resources and housing for people discharged from institutions through the following steps:

- Evaluate existing resources for populations served by the discharging institutions, including case management, educational resources, job training, life skills, housing, subsidies, etc.
- Ensure that providers are aware of these resources; regularly update relevant resource guides.
- Identify gaps in housing and resources for those discharged from institutions.
- Identify and collectively help secure funding to fill the gaps in resources, including:
 - a. Work with hospitals to increase medical respite beds for discharging and medically fragile individuals;
 - b. Coordinate with the local Medi-Cal managed care plan/s to utilize resources through the new Medi-

Cal

CalAIM program that leverages Medi-Cal resources to address housing instability;

c. Explore bridge housing approaches for youth aging out of the foster care system in a multi-bedroom

home shared housing and/or host homes approach as well as ensuring adequate crisis shelter opportunities exist for youth;

d. Develop transitional housing opportunities to help stabilize households, including connections to employment and mainstream benefits, for individuals who are involved in the criminal legal system who are re-entering the community; and

e. Make connections to permanent housing opportunities with associated supportive services for the relevant populations.

The Action Plan lead, partners, and community contributors tasked with assessing and expanding homelessness resources and housing for people discharged from institutions are:

- HHSa Housing and Homelessness Services
- EDOK CoC Board of Directors
- Marshall Medical Health Foundation
- Barton Health Foundation
- El Dorado County Office of Education
- Only Kindness (non-profit)
- El Dorado County Mental Health
- County Probation
- The Upper Room (non-profit)
- County Public Housing Authority

9) The EDOK CoC and the County will work collectively in partnership with community providers and County partners to ensure that housing and homelessness programs can provide robust case

management for discharged populations from discharge to housing placement and beyond until housing stability is achieved. The actions designed to tackle this goal are as follows:

- Increase the number of people exiting homelessness into Permanent Housing using PHA awarded Housing Vouchers and Shared Housing Strategies.
- Increase focus on Street Outreach to increase referrals to programs.
- Increase Intakes and data points in the County.
- Promote placements into Emergency Shelters and Housing destinations community-wide.
- Partner with MediCal Managed Providers to expand health-focused street outreach in El Dorado County.

The Action Plan lead, partners and community contributors tasked with case management and housing stability programs include:

- HHS Housing and Homelessness Services
- EDOK CoC Board of Directors
- Marshall Medical Health Foundation
- Barton Health Foundation
- El Dorado County Office of Education
- Only Kindness (non-profit)
- El Dorado County Mental Health
- County Probation
- Navigation Center Contracted Case Management Provider
- Rapid Rehousing Contracted Provider

Question 5

Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

(IV) Improving homeless point-in-time counts.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youths specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

Question 5 Response

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

El Dorado County and EDOK CoC partners will provide culturally responsive services to people experiencing homelessness through a variety of methods, including providing clients access to either;

trained staff that are bilingual for Spanish-speaking participants (which is the largest non-English speaking population), or to resources that may be necessary to translate documents into Spanish or other languages. The Language Line is available for County staff that may need interpreting services in other languages when serving clients that don't speak English or Spanish. To address any communication needs of deaf or hard-of-hearing persons, teletypewriter (TTY) machines are available for use by participants and staff.

A variety of cultural competency and service delivery technique trainings are provided in the County of El Dorado through HHSA, and have been made available to the EDOK CoC, which include the following: Bridges Out of Poverty, LGBTQ cultural competency, older adults/senior cultural competency, native values attitudes and behaviors, Latino outreach, national culturally and linguistically appropriate services standards training (NCLASS), patient rights, the role of spiritual and faith communities in recovery, veteran services cultural competence, patient's rights: peer culture and peer perspective and racial/ethnic and cultural issues in the mental health system, mental health care for American Indians and Alaska natives, Asian Americans and Pacific Islanders, and Hispanic Americans, housing-first programs, fair housing and equal access, trauma informed care, progressive engagement, motivational interviewing techniques, and more. Many of the described cultural competency trainings are offered during the last 30 minutes of each quarterly EDOK CoC meeting to ensure ongoing education and training around cultural and linguistic competency regarding the community members served through the Continuum of Care.

The EDOK CoC is currently recruiting Board Members for the following populations to ensure that high-level decision-making processes involve diverse experiences including persons of different races, ages, lived experiences, and cultures. The intent is to increase the involvement of underrepresented populations in places where decisions are made, such as on the EDOK CoC Board have more voices in the process of evaluating and establishing guidelines for equitable access to housing and services.

- LGBTQ+ (Lesbian, Gay, Bisexual, Transgender, Questioning)
- BIPOC (Black, Indigenous, and People of Color)
- TAY (Transitional Age Youth)
- Tribal representative
- Homeless/formerly homeless

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

The El Dorado County Homeless Management Information System (HMIS) is a collaborative project of EDOK CoC, which enables the Community to:

- Develop more reliable information on homelessness in the County;
- Allow homeless service providers to avoid duplication of services while ensuring that clients obtain the help they need from as many of the available resources as possible; and
- Streamline systems so that homeless individuals and families have improved access to services.

The EDOK CoC has established a strong foundation for coordinated partnerships between providers throughout the EDOK CoC area. The EDOK CoC provides centralized county-wide leadership and coordination for the homeless system of care, including through the designation of HHSA to serve as the lead operator to administer the HMIS System. HMIS is the shared database used in the County to collect client-level data and data on the provision of housing and services to homeless individuals and families and persons at imminent risk of homelessness. All County contracted housing and homeless providers are required to ensure that data on all persons served is entered into HMIS in the area in which those persons and activities are located, in accordance with HUD's standards on participation, data collection, and reporting under a local HMIS.

The County's Coordinated Entry System (CES) is the system by which families get connected to Housing

and Shelter Resources, to ensure that all people experiencing a housing crisis have fair and equal access and are quickly identified, assessed, and prioritized for, referred, and connected to housing and assistance based on their strengths and needs. In El Dorado County, HMIS is used in conjunction with the CES to maximize accountability and organization.

Each person participates in a variety of intake and assessment surveys when they first interact with the County's homeless system of care and/or are referred to a new program. These intakes and assessments provide important information about each person and household. In addition, as a person starts working with a program, information about their progress and updated assessments are stored in HMIS as well.

Because of the fluid nature of homelessness, data about people experiencing homelessness is ever-changing. El Dorado County and the EDOK CoC are consistently working to improve data collection through the annual PIT count and the HMIS. The EDOK CoC seeks to enhance agency collaboration, service delivery, and data collection capabilities through the HMIS. Increasing the accuracy of information is an ongoing mission in order to appropriately guide the development of programs and policies to meet the needs of the homeless population. To further encourage collaboration and build the capacity of the local service providers, the EDOK CoC conducts regular trainings about homelessness, HMIS, Housing First, and best practices. The EDOK CoC also strives to bring transparency by providing regular reports on Coordinated Entry data, HMIS data management, and EDOK CoC funding and administration. The EDOK CoC's HMIS Committee meets at least quarterly to support and improve Coordinated Entry processes, client referrals, and data management and collection. HHSA, as the HMIS System Administrator, schedules a minimum of four (4) sessions per year for HMIS training and maintains written records of attendance and any user who has not completed the training within each calendar year. Failure to complete the minimum required training within the appropriate timeframe will result in a suspension of access to the HMIS system until such training is completed to ensure compliance, proper user training, and a thorough understanding of client privacy protection policies.

The long-term vision for the HMIS includes system-level integration, increased capacity for providing integrated services at the client level, and expanded service availability and accessibility in key areas. The EDOK CoC currently uses CSN v.4.0 proprietary software from Bell Data Systems, Inc. The HMIS is actively maintained by staff from HHSA as their role in acting as the HMIS Lead Agency.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

The County in collaboration with the EDOK CoC is committed to building a more robust homeless and housing system of care and has multiple investments and planned expansion of services underway. As a top priority identified in the 5-year strategic plan and echoed in the local action plan outcome goal related to reducing unsheltered homelessness in El Dorado County by 10% (48 less), the County and EDOK CoC prioritized increasing their capacity to add more low-barrier shelter bed options, which are emergency shelters that have removed most requirements/obstacles for entry into the program so that households are more likely go indoors to connect to services rather than stay on the street. As mentioned throughout this narrative, the County's largest homelessness reduction investment planned to date is the development of a permanent Emergency Shelter/Navigation Center, with the pre-development phase underway. The addition of this year-round operated shelter will close a major existing gap in El Dorado County's current housing and homeless services. The increase of 60 shelter beds with direct access to client services will help re-balance El Dorado's system of care and provide immediate response to help the County reduce the unsheltered homeless population. The jurisdiction, including the City of Placerville, the County of El Dorado and the EDOK CoC has over \$2 million in non-HHAP funds earmarked for the construction of the aforementioned low-barrier emergency shelter and intends on utilizing future HHAP-3 funding for ongoing operations and services costs. As a result of the RFQ conducted in 2022, the County identified a qualified provider to offer 24/7 Navigation Center operations and case management on-site, including the provision

of a Shelter Director, Intake/HMIS Coordinator, Outreach Lead, 3 Case Managers and support staff.

In addition, the County and EDOK CoC set aside over \$900,000 in funding, including ESG-CV funds from HCD, and Project Roomkey Rehousing Emergency funds awarded by the California Department of Social Services (CDSS), to fund a 3-year Agreement for Services with an experienced Rapid Rehousing (RRH) provider (Sacramento Self Help Housing) to provide immediate rehousing services to clients experiencing homelessness. With this additional RRH service contract, the County and EDOK CoC will fulfill their joint commitment to provide dedicated rehousing services to homeless households. As identified in the HHAP-3 local homelessness action plan, the County and EDOK CoC will improve their partnership with the County PHA to increase the issuance of awarded EHV and VASH operating subsidies in conjunction with the contracted RRH provider to stabilize permanent housing placements. Utilizing Emergency Housing Vouchers, EDOK CoC is working with providers, including local Homekey operators to provide specialized housing supports to those most vulnerable homeless participants being exited into permanent housing. HHSA is also in the process of developing a competitive RFP to solicit landlords, property owners, and developers to participate in the County PHA Project-Based Voucher (PBV) Program, as a tool to increase affordable housing units in the County. The distribution of these vouchers should allow the Housing Authority to create 30 project-based units which will remain a consistent resource, indefinitely for vulnerable homeless households to obtain and retain long-term housing. The County PHA is also working on reopening the housing subsidy waitlist over the next 6 months, as the last waitlist was created in 2016. In addition, HHSA has recently established a Memorandum of Understanding (MOU) with the County Planning and Building Department (PABD) for the pass-through of HOME Tenant-Based Rental Assistance (TBRA) in the amount of \$350,000, awarded to the PABD by the Department of Housing and Community Development (HCD). TBRA operating subsidies will be utilized in the County to provide rental assistance to low-income households for up to 2 years. The PABD has also expressed intent to reallocate some of their first-time homebuyer mortgage assistance funds under the HOME Program, also administered by the HCD, for additional TBRA funding to be passed through to HHSA. If more TBRA funding is granted through this request, the County can serve more households beyond the 10 households that are estimated to be served with existing TBRA.

The County has partnered with Mercy Housing California, as a Development Sponsor, in 2019 and again in 2020, to jointly apply to two rounds of the No Place Like Home (NPLH) Program, administered by HCD. Mercy Housing California has been awarded a 50-year loan in the amount of \$3,395,283 through this program, and the expectation is that Mercy Housing will develop permanent supportive housing (PSH) for persons who are experiencing homelessness, chronic homelessness, or who are at risk of chronic homelessness, and who are in need of mental health services. Mercy Housing has committed to developing 10 low-income affordable PSH units targeting the special needs population in the County through the NPLH program, only available by referral from the County CES for those clients with mental health necessities as part of this project. As a commitment by the County as a condition of the award, the County will make mental health supportive services available to each project's NPLH tenants for at least 20 years and will coordinate the provision of or referral to other services (including, but not limited to, substance use services) in accordance with the County's relevant supportive services plan. The EDOK CoC utilizes the HUD-approved Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT) to determine vulnerability and program appropriateness. Individuals that have a VI-SPDAT score that indicates that they are highly vulnerable (a score of 8+) will be considered for referral to the NPLH units. The individuals must also meet eligibility criteria for the Full-Service Partnership (FSP) program within HHSA Behavioral Health. These two intake steps will ensure that the individual is identified as highly vulnerable through the Coordinated Entry System and also eligible to receive Specialty Mental Health Services through HHSA Behavioral Health programs. Referrals may occur from HHSA Behavioral Health to the CES intake process.

El Dorado County and El Dorado Opportunity Knocks Continuum of Care will use available ESG-CV, CDBG-CV, and CDSS Project Roomkey and Rehousing, coupled with HHAP Rounds 1, 2, and 3 funding in support of these identified goals in preventing homelessness, to include providing temporary shelter when

necessary, diverting clients from emergency shelter, and developing new permanent supportive housing. As new funding opportunities continue to be analyzed and targeted, the County and EDOK CoC intend to continue to provide expanded services and believe that heavily investing in the Emergency Shelter will open more doors to receive future funding as the County will be more equipped to provide high-quality outcomes, but will have more providers capable to serve our homeless residents. Overall, the enactment of these many carefully developed priority action items will promote more stable operations, allow staff to accumulate expertise, and increase the likelihood that the Navigation Center development will lead to the County and the EDOK CoC acquiring more permanent sources of ongoing funding. Through these planned efforts and dedicated RRH service provision, the County and EDOK CoC feel confident that they can achieve their goal of increasing the number of people exiting homeless into permanent housing by 10%, thereby resulting in 9 more people to be housed from now until June 30, 2024.

(IV) Improving homeless point-in-time counts

With the enhanced service provisions detailed throughout this narration, combined with the County's commitment to continue to work closely with the EDOK CoC and partnering agencies within the jurisdiction, better communications and collaborations will ensue which will result in improved homelessness PIT Count processes. As the implementation of AB977 will require collaboration between all homeless and housing programs to enter data in HMIS, the County and EDOK CoC will be better aligned to assess and analyze data from programs entering information in HMIS, to target more at-risk households, and to identify barriers to access for underserved and/or underrepresented unsheltered populations. The collaborative efforts underway by all parties involved in the strategic plan development have expanded and/or created new partnerships, in addition to improving communications agency-wide within the various County programs that offer housing and homelessness services. Through the various committees formed and meetings underway, many have expressed an interest to be more involved in the PIT Counts, and a larger big-picture focus on reducing homelessness in El Dorado County has been realized. With the 3-year process involved throughout the County to develop the 5-year strategic plan to end homelessness, there continues to be more participation by community and county partners in HMIS and equity trainings. It is through these increased trainings and collaborations, that the County and partners will be more equipped to evaluate PIT Count results and HMIS data to better develop strategies to reduce homelessness county-wide.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

The County and EDOK CoC plan to strengthen coordinated entry systems to eliminate racial bias through ongoing and new evidence-based practices and equity-based trainings for contracted providers. Additionally, the County plans to increase homeless services and intake data points to reach more individuals county-wide, including minority populations, youth populations, and potentially under-served populations. Data from the 2019 El Dorado County PIT Count suggests that BIPOC populations are represented at a significantly higher rate than in the El Dorado County Census. As a tool to better reach minority populations with a higher representation in the unsheltered population, the County and EDOK CoC plan to add Coordinated Entry Access Points in underserved or marginalized communities. In doing so, the County will capture data more closely and determine if inequities exist. The in-County 60-bed Navigation Center will provide the County access to serve more households and develop a more realistic picture of the unsheltered population.

As described prior, the EDOK CoC Board has identified the need for more diverse Board representation and is seeking BIPOC, LGBTQ+. TAY, Youth, and persons with Lived Experiences, to ensure that the

voices of these minority populations are included in the decision-making processes. In addition, the EDOK CoC and County intend to add more cultural competency training for community providers and are taking steps to evaluate intake assessments for first-time homelessness, equity, and referrals.

While much of the homeless population in El Dorado County are adults over 25 years old, the population of young adults experiencing homelessness has grown considerably since 2015. In 2015, there were only 17 people between the ages of 18 and 24 years old who were homeless. By 2017, the youth population had grown 94% (from 17 to 33 young adults). Two years later, that percentage had grown 176% (from 33 to 91 young adults). There has been a 435% increase in youth experiencing homelessness between 2015 and 2019. Homeless Youth are defined as unaccompanied homeless individuals, aged 18 through 24 years, including individuals not older than age 24 who are parents.

In order to solicit youth-serving organizations experienced in providing youth prevention and diversion services, El Dorado County HHSA released a solicitation to members of the EDOK CoC on August 27, 2020. Whole Person Learning (WPL) was one of 2 local organizations currently serving homeless youth that responded and was selected to contract for services using the HHAP funding set aside for homeless youth. WPL furnishes the personnel and equipment necessary for the provision of Transitional Housing and associated services for homeless youth that focus on offering housing assistance, with intensive financial and independent living skills support, to Transition Age Youth (TAY), ages 18-24, who are homeless or at imminent risk of homelessness. WPL is responsible for responding to EDOK CoC referrals for Transitional Housing services for youth and works together with identified TAY and collaborative partners, including the youth Coordinated-Entry Team TAY Workgroup of El Dorado County and community partners, to find, secure, and maintain safe and affordable housing that meets each individual's needs. The goal is to provide a safe living environment while helping youth experiencing (or at risk of experiencing) homelessness to achieve self-sufficiency and learn appropriate life skills.

The County also contracts with Tahoe Youth & Family Services (TYFS), (the other respondent to the solicitation noted above), a youth-servicing non-profit organization, that is experienced in providing homeless prevention and diversion to youth at risk of, or facing homelessness. This Agreement has been funded from the HHAP Youth Set-Aside and HEAP funding. TYFS provides Transitional Housing services to actively support Homeless Youth, as referred by the Continuum of Care (EDOK CoC) Coordinated Entry System, from EDOK CoC providers including but not limited to: Only Kindness Inc., Health and Human Services Agency, Tahoe Coalition for the Homeless, and Tahoe Youth and Family Services. TYFS also provides rapid rehousing and rental assistance, homelessness prevention and shelter diversion, and outreach and coordination for services as identified herein to actively support homeless youth. Homeless youth include unaccompanied youth and homeless young adults including unaccompanied youth who are pregnant or parenting in South Lake Tahoe. Eligible youth as referred by the EDOK CoC Coordinated Entry system with the highest VI-SPDAT scores, from TYFS or New Morning's Shelters, street outreach, TYFS drop-in center, the Tahoe Coalition for the Homeless office, EL Dorado County Health and Human Services Agency and other EDOK CoC partners.

The County if awarded HHAP 3 funding plans to expand these contracts with the HHAP-2 youth set aside to allow for continued Transitional Housing for Homeless Youth services to be uniquely tailored to the needs of homeless youth, including youth-appropriate counseling, education, and social activities.

Question 6

Evidence of connection with the local homeless Coordinated Entry System.

Question 6 Response

As the Administrative Entity for the EDOK CoC, HHSA has allocated a majority of the available California Emergency Solutions to Housing (CESH) funding administered by HCD, and Community Services Block Grant (CSBG) administered by the California Department of Community Services (CSD), to pay for

enhanced Coordinated Entry Services (CES). To date, the enhanced Coordinated Entry has consisted of funding CES and personnel, through a contractual agreement between the County and Tahoe Coalition for the Homeless, which serves as the lead agency for Coordinated Entry through the EDOK CoC, and serves both slopes of the El Dorado County: the South Lake Tahoe basin (East Slope) and the West Slope (incorporated City of Placerville and unincorporated areas of the County). Tahoe Coalition for the Homeless is required to adhere to the United States Department of Housing and Urban Development (HUD) requirements for Coordinated Entry, in line with the County EDOK CoC published CES policies which can be viewed online at <https://homebase.app.box.com/s/u3kb8zoho8ttw17gbh672ootc83sagw8>.

Among these requirements, the CES subrecipient must employ a Program Manager, Operations Coordinator, and Homeless Outreach/Site Worker. Tahoe Coalition for the Homeless has been successful in administering the intake process for the County since 2017, as they are uniquely qualified to provide Homeless Prevention and Diversion Services targeting individuals identified as at-risk of, or facing homelessness. Tahoe Coalition for the Homeless is actively involved in the EDOK CoC with its leadership team attending regular Board and public meetings, working committee meetings, strategic planning, and mandatory training.

The County/CoC CES provider serves the entire geographic area. Due to the unique geography of El Dorado County, it is especially important to have diverse access/intake and outreach. According to the US Census Bureau, 53% of El Dorado County is forestland and only 17% is developed, interspersed with mountains/forests separating much of the county. To ensure full coverage within this challenging terrain, persons experiencing or at risk of homelessness can access CES via telephone from anywhere in the County, in person at a CES Lead Agency office during walk-in hours, or through contact with outreach teams at hot spots or encampments, and at multiple other sites where CES Staff conduct regularly scheduled intakes.

The El Dorado Opportunity Knocks website (www.edokEDOK CoC.org) consistently advertises hours of operation and access to Coordinated Entry Points. Additionally, Coordinated Entry flyers are distributed to EDOK CoC providers, non-EDOK CoC providers, local churches, local jurisdictions, the County HHS, as well as the Sheriff's Office Homeless Outreach Team. Flyers are written in English and Spanish, as the minority populations in El Dorado County are predominantly Spanish speaking. The flyer includes contact information for Coordinated Entry access and hours of operation to ensure that regardless of actual or perceived sexual orientation, gender identity, or marital status, all individuals can equally seek out and access available EDOK CoC services. Due to operating in such a geographically large county, transportation options are not always available for folks to reach El Dorado's jurisdictions. (Example: there are 60 miles between the two cities in the County; Placerville and South Lake Tahoe.) Therefore, phone access and hours of operation are included on all flyers produced to ensure timely access and linkage to Coordinated Entry.

As the lead agency, Tahoe Coalition for the Homeless is responsible for ensuring the CES) covers the entire EDOK CoC geographic area; it has demonstrated an ability to reach people who are least likely to apply for homelessness assistance. Tahoe Coalition for the Homeless is open 40 hours per week, 5-days per week, with outreach and mobile or phone entries being conducted and walk-in options available. In addition to the primary navigation hub and site-based housing services, Tahoe Coalition for the Homeless provides services on a roving and remote basis, through phone calls and online support, as well as mobile in-person services as needed on both slopes. We utilize an auto attendant and forwarding system to provide 24/7 phone coverage for crisis response and housing emergencies.

Access to the CES in the County is channeled through the designated Entry Points, which are agencies authorized by the EDOK CoC to assess, prioritize and connect clients to services. The CES Operator serves as the main Entry Point. Some agencies may have Coordinated Entry Assessors who are trained and authorized by the EDOK CoC to perform client assessments but are not designated as a CES Entry Point and will not be marketed or advertised as such. Assessors will refer clients to the CES Operator for prioritization and referrals. To maximize access to CES, the CES Operator will be available to conduct

intake and assessment by phone or video conferencing and will provide transportation to housing and services, if available. As El Dorado County is geographically large, Tahoe Coalition is training new service providers on the West Slope to perform client assessments or to conduct intake on the Western Slope of the County.

Intake Tool: The assessment process prioritizes people most in need of assistance to ensure they receive assistance in a timely manner. EDOK utilizes the Vulnerability Index Service Prioritization Decision Assistance Tool (VI-SPDAT) as the CES assessment tool, prioritizing homeless individuals based on vulnerability. This includes single-SPDAT, Family-SPDAT, and TAY-SPDAT (transition age youth) to create subpopulation by-name lists. Additionally, a Veteran By-Name list exists for folks that identify as having served in the military.

Case Management: On a monthly basis, the EDOK CoC's CES work group meets with all EDOK CoC providers that enter into the Homeless Management Information System (HMIS) for a case conference, linking homeless households to available resources. The CES workgroup uses the by-name lists to assess needs and prioritize for housing/services in a timely manner. Quarterly, the EDOK board measures the performance of the CES process by reviewing System Performance Measures, such as: median length of time homeless, returns to homelessness, increases in employment or non-employment income, and more.

Prevention/Diversion Services for At Risk of Homelessness: Specific to homeless prevention or diversion services, when a client is identified who may be eligible for services through homeless prevention or diversion services, prevention or diversion services are offered, instead the client is required to go through the VI-SPDAT intake and then being added to the by-name list, which simply adds to the wait list for available supportive housing programs. Tahoe Coalition for the Homeless has specific intake questions and eligibility criteria to determine the appropriateness of homeless prevention or diversion services offered through Coordinated Entry, and they have been very successful in implementing these for households at risk of homelessness.

Tahoe Coalition for the Homeless has put in place a standardized form that is used by all housing providers that receive referrals through CES. Representing each organization, the form indicates the client subpopulation type served through the agency's program, i.e. veterans, transition age youth, families, etc. The goal of the form is to allow the lead agency a template for what referrals are appropriate from the by-name list. On an ongoing basis, the by-name list is reviewed by Tahoe Coalition for the Homeless, and the most vulnerable, eligible referrals are made directly to the housing organization through HMIS, with an email or phone call confirmation of the referral being made. In addition to this ongoing referral process, as previously referenced, on a monthly basis, the EDOK CoC's CES work group meets with all EDOK CoC providers that enter into the HMIS for case conference, linking homeless households to available housing through CES and other resources. The CES workgroup uses the by-name lists to assess needs and prioritize housing/services in a timely manner. During these meetings, the CES Workgroup conducts case management activities to determine the status of client referrals that have been to housing and service organizations, to provide case management or idea sharing around how to link those referrals to any other available services or resources through the community, and to determine available housing and services for those highest on the by-name list that have not been referred yet while making any appropriate referrals. These meetings allow for quality control and direct connection to EDOK CoC system response to homelessness to globally manage those clients entering services through CES while making any recommendations, corrections, or adjustments to the ongoing CES referral process to improve efficiencies.

Lastly, on a quarterly basis, the HMIS lead agency, which is the El Dorado County HHS measures the performance of the CES process by reviewing System Performance Measures, such as median length of time homeless, returns to homelessness, increases in employment or non-employment income, and more. This information is shared with the EDOK CoC Board Chair to review at quarterly Board Meetings.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	613	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are Sheltered (ES, TH, SH)	133	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are Unsheltered	480	County of El Dorado CoC 2019 Point-In-Time Count
Household Composition		
# of Households without Children	508	County of El Dorado CoC 2019 Point-In-Time Count
# of Households with At Least 1 Adult & 1 Child	20	County of El Dorado CoC 2019 Point-In-Time Count
# of Households with Only Children	28	County of El Dorado CoC 2019 Point-In-Time Count
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	111	County of El Dorado CoC 2019 Point-In-Time Count
# of Adults Who are Experiencing Significant Mental Illness	127	County of El Dorado CoC 2019 Point-In-Time Count
# of Adults Who are Experiencing Substance Abuse Disorders	88	County of El Dorado CoC 2019 Point-In-Time Count
# of Adults Who are Veterans	46	County of El Dorado CoC 2019 Point-In-Time Count
# of Adults with HIV/AIDS	2	County of El Dorado CoC 2019 Point-In-Time Count
# of Adults Who are Survivors of Domestic Violence	77	County of El Dorado CoC 2019 Point-In-Time Count
# of Unaccompanied Youth (under 25)	114	County of El Dorado CoC 2019 Point-In-Time Count
# of Parenting Youth (under 25)	3	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are Children of Parenting Youth	4	County of El Dorado CoC 2019 Point-In-Time Count
Gender Demographics		
# of Women/Girls	216	County of El Dorado CoC 2019 Point-In-Time Count
# of Men/Boys	384	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are Transgender	13	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are Gender Non-Conforming	0	County of El Dorado CoC 2019 Point-In-Time Count
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	86	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are Non-Hispanic/Non-Latino	527	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are Black or African American	31	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are Asian	0	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are American Indian or Alaska Native	25	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are Native Hawaiian or Other Pacific Islander	0	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are White	521	County of El Dorado CoC 2019 Point-In-Time Count
# of People Who are Multiple Races	0	County of El Dorado CoC 2019 Point-In-Time Count

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: Unsheltered	Source(s) and Timeframe of Data
Household Composition									
# of Households without Children			45	60				403	2019 PIT Count - Additional Populations Report
# of Households with At Least 1 Adult & 1 Child			4	3				13	2019 PIT Count - Additional Populations Report
# of Households with Only Children				9				19	2019 PIT Count - Additional Populations Report
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness				6				105	2019 PIT Count - Additional Populations Report
# of Adults Who are Experiencing Significant Mental Illness			29	36				62	2019 PIT Count - Additional Populations Report
# of Adults Who are Experiencing Substance Abuse Disorders			14	14				60	2019 PIT Count - Additional Populations Report
# of Adults Who are Veterans				1					2019 PIT Count - Veterans Report
# of Adults with HIV/AIDS			0	0	0	0	0	2	2019 PIT Count - Additional Populations Report
# of Adults Who are Survivors of Domestic Violence			15	27				35	2019 PIT Count - Additional Populations Report
# of Unaccompanied Youth (under 25)				9				105	2019 PIT Count - Additional Populations Report
# of Parenting Youth (under 25)			3	4					2019 PIT Count - Additional Populations Report
# of People Who are Children of Parenting Youth			2	2					2019 PIT Count - Additional Populations Report
Gender Demographics									
# of Women/Girls			20	24				172	2019 PIT Count Homeless Population Report
# of Men/Boys			38	50				296	2019 PIT Count Homeless Population Report
# of People Who are Transgender			0	1				5	2019 PIT Count Homeless Population Report
# of People Who are Gender Non-Conforming			0	0				7	2019 PIT Count Homeless Population Report
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino			44	63				447	2019 PIT Count Homeless Population Report
# of People Who are Non-Hispanic/Non-Latino			12	14				166	2019 PIT Count Homeless Population Report
# of People Who are Black or African American			3	3				19	2019 PIT Count Homeless Population Report
# of People Who are Asian			0	0				0	2019 PIT Count Homeless Population Report
# of People Who are American Indian or Alaska Native			4	6				7	2019 PIT Count Homeless Population Report
# of People Who are Native Hawaiian or Other Pacific Islander								1	2019 PIT Count Homeless Population Report
# of People Who are White			51	66				450	2019 PIT Count Homeless Population Report
# of People Who are Multiple Races								3	2019 PIT Count Homeless Population Report

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(Choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>		Brief Description of Programming and Services Provided	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	Populations Served <i>(please "x" the appropriate population[s])</i>		
									TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
Emergency Solutions Grants - CV (ESG-CV) - via HCD	FY 2021-2022	\$1,653,000	State Agency	Administrative Activities		Utilize ESG-CV funds for rent, security and food at County 26-bedroom Emergency Shelter NCS (PRK Site). Utilize funds for 2022 PIT Count. Utilize funds for Rapid Rehousing and Rental Assistance to provide housing solutions to County Clients.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023			Non-Congregate Shelter/ Interim Housing					People Exp Chronic Homelessness	Veterans	Parenting Youth
				Rental Assistance					People Exp Severe Mental Illness	People Exp HIV/AIDS	Children of Parenting Youth
				Outreach and Engagement					Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>
Community Development Block Grant - CV (CDBG-CV) - via HCD	FY 2022-2023	\$2,251,157	State Agency	Non-Congregate Shelter/ Interim Housing		Utilize CDBG-CV funds to purchase building to provide year round Emergency Shelter and/or serve as Navigation Center with Emergency Shelter for County residents facing homelessness	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2023-2024			Administrative Activities					People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$34,363,000	Federal Agency	Administrative Activities		Planning Grant -used by County CoC developing a communitywide or region-wide process developing a Continuum of Care system for homeless	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023								People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$19,634,000	Federal Agency	Systems Support Activities		HMIS - HHSA is the lead HMIS Agency	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023								People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$2,038,611.14	State Agency	Systems Support Activities	Outreach and Engagement	The County intends to use funding available through HHAP to help pay for system supports necessary for the delivery of homeless services, technical assistance related to homeless programs/grants, and priority activities identified as a result of the strategic planning process. HHAP funds are being used to provide rental assistance, rapid rehousing, landlord incentives, outreach and coordination to generate permanent housing.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023			Administrative Activities	Non-Congregate Shelter/ Interim Housing				People Exp Chronic Homelessness	Veterans	Parenting Youth
	FY 2023-2024			Rental Assistance					People Exp Severe Mental Illness	People Exp HIV/AIDS	Children of Parenting Youth
	FY 2024-2025			Diversion and Homelessness Prevention					People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	\$834,992.00	State Agency	Non-Congregate Shelter/ Interim Housing	Administrative Activities	Utilize Project Room Key (PRK) funds for rent, security or food at emergency shelter sites in El Dorado County- 1 PRK in County East Slope now closed and 1 PRK in West Slope of County - houses vulnerable individuals facing homelessness to help protect from COVID 19	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	FY 2022-2023				Non-Congregate Shelter/ Interim Housing				People Exp Chronic Homelessness	Veterans	Parenting Youth
	FY 2023-2024								People Exp Severe Mental Illness	People Exp HIV/AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select a that apply)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please "x" the appropriate population[s])</i>															
HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD	FY 2022-2023	10 VASH Vouchers	Federal Agency	Rental Assistance	County Public Housing Authority operates under federal guidelines from the U.S. Department of Housing and Urban Development (HUD) to provide a rental subsidy assistance program to Veterans.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS <i>(please "x" all that apply)</i> <table border="1"> <tr> <td>People Exp Chronic Homelessness</td> <td>x</td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other <i>(please enter here)</i></td> </tr> </table>	People Exp Chronic Homelessness	x	Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other <i>(please enter here)</i>			
	People Exp Chronic Homelessness			x			Veterans	Parenting Youth													
	People Exp Severe Mental Illness						People Exp HIV/AIDS	Children of Parenting Youth													
People Exp Substance Abuse Disorders		Unaccompanied Youth	Other <i>(please enter here)</i>																		
FY 2022-2023	Diversion and Homelessness Prevention																				
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2022-2023	\$ 625,238.00	State Agency	Administrative Activities	County Self-Sufficiency division will expend HDAP funds on serving people who are chronically homeless, homeless, or at risk of homelessness and are likely eligible for disability benefits. Services provided will include interim housing, rental assistance, housing navigation, case management, security deposits, utility payments, moving costs, legal services, and credit repair.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS <i>(please "x" all that apply)</i> <table border="1"> <tr> <td>People Exp Chronic Homelessness</td> <td></td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other <i>(serving people who are chronically homeless, homeless, or at risk of homelessness and are likely eligible for disability benefits)</i></td> </tr> </table>	People Exp Chronic Homelessness		Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other <i>(serving people who are chronically homeless, homeless, or at risk of homelessness and are likely eligible for disability benefits)</i>			
	People Exp Chronic Homelessness						Veterans	Parenting Youth													
	People Exp Severe Mental Illness						People Exp HIV/AIDS	Children of Parenting Youth													
People Exp Substance Abuse Disorders		Unaccompanied Youth	Other <i>(serving people who are chronically homeless, homeless, or at risk of homelessness and are likely eligible for disability benefits)</i>																		
FY 2023-2024	Non-Congregate Shelter/Interim Housing																				
	Rental Assistance																				
Home Safe - via CDSS	FY 2022-2023	\$ 394,567.00	State Agency	Administrative Activities	Utilize HHAP for housing risk screening and assessments, emergency shelter, rapid rehousing, and supportive housing with services offered to elder and dependent adults who experience abuse, neglect, or exploitation and otherwise meet the eligibility criteria for adult protective services.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS <i>(please "x" all that apply)</i> <table border="1"> <tr> <td>People Exp Chronic Homelessness</td> <td></td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other - Seniors & adults with disabilities, that are experiencing or at risk of homelessness, served by Adult Protective Services</td> </tr> </table>	People Exp Chronic Homelessness		Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other - Seniors & adults with disabilities, that are experiencing or at risk of homelessness, served by Adult Protective Services			
	People Exp Chronic Homelessness						Veterans	Parenting Youth													
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People Exp Substance Abuse Disorders		Unaccompanied Youth	Other - Seniors & adults with disabilities, that are experiencing or at risk of homelessness, served by Adult Protective Services																		
FY 2023-2024	Non-Congregate Shelter/Interim Housing																				
	Permanent Supportive and Service-Enriched Housing																				
Emergency Housing Vouchers (EHVs) - via HUD	FY 2021-2022	70 EHVs	Federal Agency	Rental Assistance	County Public Housing Authority operates under federal guidelines from the U.S. Department of Housing and Urban Development (HUD) to provide a rental subsidy assistance program. 70 EHVs for homeless individuals.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS <i>(please "x" all that apply)</i> <table border="1"> <tr> <td>People Exp Chronic Homelessness</td> <td></td> <td>Veterans</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/AIDS</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td></td> <td>Unaccompanied Youth</td> <td>Other <i>(please enter here)</i></td> </tr> </table>	People Exp Chronic Homelessness		Veterans	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/AIDS	Children of Parenting Youth	People Exp Substance Abuse Disorders		Unaccompanied Youth	Other <i>(please enter here)</i>			
	People Exp Chronic Homelessness						Veterans	Parenting Youth													
	People Exp Severe Mental Illness						People Exp HIV/AIDS	Children of Parenting Youth													
People Exp Substance Abuse Disorders		Unaccompanied Youth	Other <i>(please enter here)</i>																		
FY 2022-2023	Diversion and Homelessness Prevention																				
FY 2023-2024																					
Bringing Families Home (BFH) - via CDSS	FY 2022-2023	\$ 279,991.00	State Agency	Administrative Activities	The BFH program will be a new implementation for County's Child Welfare Services. Utilize BFH to provide housing-related case management, housing navigation, rental assistance, and housing stabilization services, to help stabilize families at-risk of homelessness intended to help prevent entry into the child welfare system	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS <i>(please "x" all that apply)</i> <table border="1"> <tr> <td>People Exp Chronic Homelessness</td> <td></td> <td>Veterans</td> <td>x</td> <td>Parenting Youth</td> </tr> <tr> <td>People Exp Severe Mental Illness</td> <td></td> <td>People Exp HIV/AIDS</td> <td>x</td> <td>Children of Parenting Youth</td> </tr> <tr> <td>People Exp Substance Abuse Disorders</td> <td>x</td> <td>Unaccompanied Youth</td> <td></td> <td>Other <i>(please enter here)</i></td> </tr> </table>	People Exp Chronic Homelessness		Veterans	x	Parenting Youth	People Exp Severe Mental Illness		People Exp HIV/AIDS	x	Children of Parenting Youth	People Exp Substance Abuse Disorders	x	Unaccompanied Youth		Other <i>(please enter here)</i>
	People Exp Chronic Homelessness						Veterans	x	Parenting Youth												
	People Exp Severe Mental Illness						People Exp HIV/AIDS	x	Children of Parenting Youth												
People Exp Substance Abuse Disorders	x	Unaccompanied Youth		Other <i>(please enter here)</i>																	
FY 2023-2024	Diversion and Homelessness Prevention																				
	Rental Assistance																				

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(Choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please "x" the appropriate population[s])</i>	TARGETED POPULATIONS <i>(please "x" all that apply)</i>				
							People Exp Chronic Homelessness	Veterans	Parenting Youth	Other <i>(please enter here)</i>	
Homeless Emergency Aid Program (HEAP)	FY 2021-2022	\$ 1,448,323.63	State Agency	Administrative Activities	County utilized Heap funds for Street Outreach, Rental Assistance, Project Roomkey	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
	Diversion and Homelessness Prevention			People Exp Chronic Homelessness				Veterans	Parenting Youth	Other <i>(please enter here)</i>	
	Rental Assistance			People Exp Severe Mental Illness				People Exp HIV/AIDS	Children of Parenting Youth	Other <i>(please enter here)</i>	
			Non-Congregate Shelter/ Interim Housing				People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>		
Permanent Local Housing Allocation (PLHA)	FY 2021-2022		State Agency	Administrative Activities	County funds Social Worker Personnel with funds to provide direct services	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
	Diversion and Homelessness Prevention			People Exp Chronic Homelessness				Veterans	Parenting Youth	Other <i>(please enter here)</i>	
	Rental Assistance			People Exp Severe Mental Illness				People Exp HIV/AIDS	Children of Parenting Youth	Other <i>(please enter here)</i>	
	FY 2022-2023						People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>		
Community Services Block Grant (CSBG) Coronavirus Aid, Relief, and Economic Security Act (CARES Act) Funds.	FY 2021-2022	\$ 390,319.00	State Agency	Administrative Activities	Community Services utilizes funds for Project Roomkey	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
	Diversion and Homelessness Prevention			People Exp Chronic Homelessness				Veterans	Parenting Youth	Other <i>(please enter here)</i>	
	Non-Congregate Shelter/ Interim Housing			People Exp Severe Mental Illness				People Exp HIV/AIDS	Children of Parenting Youth	Other <i>(please enter here)</i>	
							People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>		
Transitional Housing Program (THP), Round 3	FY 2022-2023	\$ 32,000.00	State Agency	Administrative Activities	Funds housing navigator and housing for County Child Welfare Agency for foster care young adults		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
	Diversion and Homelessness Prevention			People Exp Chronic Homelessness				Veterans	x	Parenting Youth	Other <i>(please enter here)</i>
	Rental Assistance			People Exp Severe Mental Illness				People Exp HIV/AIDS	x	Children of Parenting Youth	Other <i>(please enter here)</i>
							People Exp Substance Abuse Disorders	x	Unaccompanied Youth	Other <i>(please enter here)</i>	
Housing Navigators Program (HNP) Round 2	FY 2022-2023	\$ 26,855.00	State Agency	Administrative Activities	Funds housing navigators and housing County Child Welfare Agency for foster care young adults		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
	Diversion and Homelessness Prevention			People Exp Chronic Homelessness				Veterans	x	Parenting Youth	Other <i>(please enter here)</i>
	Rental Assistance			People Exp Severe Mental Illness				People Exp HIV/AIDS	x	Children of Parenting Youth	Other <i>(please enter here)</i>
							People Exp Substance Abuse Disorders	x	Unaccompanied Youth	Other <i>(please enter here)</i>	
California Emergency Solutions and Housing (CESH) 2018	FY 2021-2022	\$ 474,717.00	State Agency	Administrative Activities	Coordinated Entry Services Staffing	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>			
	Diversion and Homelessness Prevention			People Exp Chronic Homelessness				Veterans	Parenting Youth	Other <i>(please enter here)</i>	
	Non-Congregate Shelter/ Interim Housing			People Exp Severe Mental Illness				People Exp HIV/AIDS	Children of Parenting Youth	Other <i>(please enter here)</i>	
	FY 2022-2023			Systems Support Activities			People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>		

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>		Brief Description of Programming and Services Provided	Populations Served <i>(please "x" the appropriate population[s])</i>
California Emergency Solutions and Housing (CESH) 2019	FY 2021-2022	\$ 277,237.00	State Agency	Administrative Activities		Coordinated Entry Services Staffing	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS <i>(please "x" all that apply)</i> People Exp Chronic Homelessness Veterans <input checked="" type="checkbox"/> Parenting Youth
	FY 2022-2023			Diversion and Homelessness Prevention			
CalWorks Housing Support Program for Homeless Families	FY 2021-2022	\$ 1,778,292.00	State Agency	Administrative Activities	Permanent Supportive and Service-Enriched Housing	Fosters housing stability for families experiencing or at-risk of homelessness in the CalWORKs program.	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS <i>(please "x" all that apply)</i> People Exp Chronic Homelessness Veterans Parenting Youth People Exp Severe Mental Illness People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth <input checked="" type="checkbox"/> Other (Families with at least 1 Child or Pregnant Females)
	FY 2022-2023			Diversion and Homelessness Prevention			
	FY 2023-2024			Diversion and Homelessness Prevention			
	FY 2024-2025			Rental Assistance			
No Place Like Home (NPLH) - Agreement with Mercy Housing	FY 2022-2023	\$ 2,558,482.00	State Agency	Permanent Supportive and Service-Enriched Housing		County applied jointly with Development Sponsor, Merch Housy, to develop supportive housing in County - 20 year Agreement (project not started)	ALL PEOPLE EXPERIENCING HOMELESSNESS TARGETED POPULATIONS <i>(please "x" all that apply)</i> <input checked="" type="checkbox"/> People Exp Chronic Homelessness Veterans Parenting Youth <input checked="" type="checkbox"/> People Exp Severe Mental Illness <input checked="" type="checkbox"/> People Exp HIV/ AIDS Children of Parenting Youth People Exp Substance Abuse Disorders Unaccompanied Youth Other (
	FY 2023-2024						
	FY 2024-2025						

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
314	31 more people	10% increase
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>Homelessness in El Dorado County disproportionately affects Black, Indigenous, and people of color (BIPOC) populations at a significantly higher rate than is represented in the general Census population. According to the general Census, El Dorado County's population is 1% Black and African American, however there are 5% of Black and African American people experiencing homelessness. Similarly, American Indian or Alaska Natives comprise only 1.3% of the general population but comprise 3% of the homeless population and 8% of the highest vulnerability unsheltered population. However, when evaluating racial disparity in access to services, the 2019 HMIS data suggests that for the most part, services are being utilized by all races equitably. For example, African Americans make up 4% of persons experiencing homelessness and 3% of persons accessing programs. Native Americans compose 3% of all persons experiencing homelessness and 3% of persons accessing programs.</p> <p>Goal: <i>The County and CoC are focused on reducing the disparities of homeless Black or African American and American Indian or Alaska Natives individuals by the addition of the following services: a) Increase homeless services and intake data points to reach more individuals, including minority populations and capture data more closely; b) Develop In-County 60-bed Navigation Center/Emergency Shelter; c) Provide Wraparound services and Case Management at the Shelter; d) Add Coordinated Entry Access Points in underserved or marginalized communities; e) Increase CoC Board representation, and cultural competency for BIPOC, LGBTQ+, Transitional Age Youth (TAY), youth, and persons with Lived Experiences; f) Increased targeted outreach and prevention and diversion activities; and g) Focus on minority populations that reflected a higher representation in unsheltered population in the 2019 PIT Count than El Dorado County Census population.</i></p>	<p>Track Homeless Management Information System (HMIS) data including the By Name List and the total number of persons referred to and accessing services throughout the County/CoC region. This will be verified by biennial Point-in-Time (PIT) Count numbers and tracking the decrease in the total number of people experiencing homelessness.</p>	

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
480	48 less unsheltered	10% decrease
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>There is currently no year-round, low-barrier emergency shelter in El Dorado County available to the general population. As such, unsheltered homeless individuals of all races and ethnicities are underserved. Of the total homeless unsheltered count included in 2019 PIT Count, 5% of the homeless individuals identified as Black or African-American which is 4 to 5 times that of the general population at 1%. Three percent (3%) identified as American Indian or Alaska Native, which was higher than the general population at 1.3%. This data suggests there are twice as many American Indian or Alaska Natives in the homeless system of care compared to the general population in the County, but more than 6 times more at the highest level of need (a score of more than 10 on the Vulnerability Index - Service Prioritization Decision Assistance (VI-SPADT) Tool) for unsheltered homeless populations.</p> <p>Goal: The County intends to focus on the homeless population more as a whole, including minorities, by building more robust homeless and housing services. Planned services include adding a 60-bed Navigation Center/Emergency Shelter, which will include the provision of wraparound services and case management at the site, and increased Coordinated Entry Access Points in underserved and marginalized communities to reach populations that may not have utilized services prior. With the increased services and data points, the County should be able to reach more individuals, including these minority populations. In addition, the County and CoC will be able to capture data more closely with the increased data points for intakes.</p>	<p>Utilize HMIS data and PIT data for tracking the changes in the number of people experiencing unsheltered homelessness. We will analyze PIT and HMIS data to track trends in disparity by race and ethnicity, track exits to different housing types, and track the entry of persons into the newly developed 60-bed Navigation Shelter project type data in HMIS.</p>	

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual Estimate of # of people who become homeless for the first time	Reduction in # of People	Reduction as % Change from Baseline
155	7	5% reduction
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
The Point-in-Time (PIT) Count data collected in El Dorado County (County) and the County's Coordinated Entry's homelessness intake assessment currently being utilized, the Vulnerability Index - Service Prioritization Decision Assistance Tool (VI-SPDAT), does not provide reliable data for determining the number of individuals experiencing first-time homelessness. The VI-SPDAT collects information to determine chronic homeless measures but does not target first-time homelessness. Therefore, first-time homelessness is not a data point presently collected	Track HMIS data for prevention and diversion programs including new HMIS programs integrated through the passage of AB-977, which mandates all housing and homeless programs to record data in HMIS. The County and CoC will also utilize Point-in-Time Count	

in the County. As improved data collection efforts are underway, this data may be shown more cohesively in the County's Homeless Management Information System (HMIS) as the integration of Assembly Bill (AB) 977 continues, which mandates all housing and homeless programs to enter data into HMIS. What is visible, per the 2019 PIT Count data in El Dorado County, is the total number of homeless individuals (613 total, 480 unsheltered). Due to this large number of homelessness, and given the devastation that resulted from the 2021 Caldor Fire which destroyed more than 782 homes and damaged over 81 homes in El Dorado County, the County and CoC anticipate this number will grow. As a plan to reduce this number, the County and CoC are working on reducing homelessness as a whole, first-time and repeated homelessness included, through increased prevention and diversion efforts. As much of the prevention and diversion work being done in the County is through the HHSa CalWORKs programs, which limits support to families, service gaps have been identified as there are fewer programs in place that provide prevention/diversion services to households without minor children. As a result, adult-only households (without dependents) are an underserved population for diversion and prevention services.

Goal: *Improve partnerships with El Dorado County Adult Protective Services and Probation to enact new prevention/diversion activities. Additionally, HHSa Housing and Homeless Services will partner with HHSa's Social Service programs (CalWORKs, Adult Protective Services, and Child Protective Services), and the El Dorado County Office of Education to identify households at risk of homelessness or experiencing housing instability to expand current programs. In addition, the focus will be placed on developing and providing prevention/diversion programs to identified at-risk clients. The County and CoC will also evaluate homeless intake assessments for first-time homelessness to ensure equity is in place, and in order for the County and contracted providers to analyze data to determine if racial disparities exist in these programs.*

data to track the total number of people experiencing first-time homelessness.

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual Estimate of # of people exiting homelessness into permanent housing	Increase in # of People	Increase as % Change from Baseline
92	9 more people will be housed	10%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>The County of El Dorado and the CoC prioritize placement into housing based on Dynamic Prioritization and VI-SPDAT scoring, as placement is prioritized for households with the highest needs based on VI-SPDAT scores. New prioritization tools are being evaluated as the VI-SPDAT is known to have inherent biases. However, as of now El Dorado County and the CoC do not have data that establishes any known disparities in the delivery of homeless services including rates of successful permanent housing placements and/or housing retention rates.</p> <p>Goal: Increase the awards of housing subsidies including the prioritization of issuing 70 Emergency Housing Vouchers (EHVs), 30 Veteran's Affairs Supportive Housing (VASH) Vouchers for Veterans, Housing Choice Vouchers, and Tenant Rental Based Assistance (TBRA) which provides rental subsidies for up to 10 households for 2 years. Public Housing Authority (PHA) Vouchers are client choice, and those who are exiting homelessness are eligible for additional services through a partnership with a local non-profit homeless provider who operates a Homekey Permanent Housing unit with 57 beds. The County is also in the process of finalizing a contract with an experienced permanent housing provider for the provisions of Shared Housing (SH) and Rapid Rehousing (RRH).</p>	<p>Utilize HMIS data to: a) Measure the changes in the number of Permanent Housing units and households served; and b) Track the number of people exiting homelessness into permanent housing. In addition, the County will track the issuance of VASH vouchers and EHVs through referral in Coordinated Entry and through the issuance of housing/rental assistance through the County Public Housing Authority.</p>	

Outcome Goal #4: Reducing the length of time persons remain homeless.

Baseline Data: Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safe haven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in Average # of Days	Decrease as % Change from Baseline
99	5	5% decrease

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
<p>Individuals experiencing homelessness with mental health or severe mental health diagnosis often experience setbacks as they work towards moving into permanent stable housing including accessing necessary medications, maintaining documentation (birth certificate, state-issued IDs, Social Security card), advocating with landlords and experiencing discrimination by landlords. According to the 2019 PIT Count, this group is disproportionately impacted, making up 42% (257) of all those who participated in the survey.</p> <p>Goal: Increase access to services for this population group to include: a) Provision of Emergency Shelter at the County's Navigation Center; b) Provide individuals access to Case Management services (available on site); and c) Provide valuable connections and referrals to this vulnerable population to mental health services, as the County of El Dorado's Behavioral Health Division will spend 4 hours per week at the Shelter to perform intakes for clients that need Substance Use Disorder Services and 4 hours per week to process intakes into other mental/behavioral health programs.</p>	<p>Track HMIS data for the average number of days that individuals experience homelessness while enrolled in housing and homeless programs.</p>

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.

Outcome Goals July 1, 2021 - June 30, 2024		
Baseline Data: % of people who return to homelessness after having exited homelessness to permanent housing	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
11%	2%	2%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>The State of California enacted the Eviction Moratorium (HousingisKey and COVID-19 Eviction protections) which protected renters from eviction during 2020/2021 and early in 2022. The County of El Dorado and the CoC are aware that evictions have started occurring since this moratorium was lifted. As a result, those who were precariously housed that were less likely to lose housing in calendar year 2020/2021 will account for much of the change in data set as the return to homelessness number is expected to increase.</p> <p>Goal: <i>The County and the CoC will maximize the use of Emergency Housing Vouchers, increase the use of Veterans Affairs Supportive Housing (VASH) vouchers, and continue to build upon a partnership with the Public Housing Authority. These efforts will provide more long-term affordable housing resources. The County will enact a prioritization of voucher awards for persons experiencing homelessness, and will provide vouchers with permanent support to households who are homeless or facing homelessness in order to help these individuals maintain stable housing for long periods of time. These housing vouchers will be utilized by the County's contracted Shared Housing and Rapid Rehousing provider, in order to increase housing stability.</i></p>	<p>Track HMIS and Coordinated Entry Services (CES) data from the By-Names-List and HMIS data to measure the percent of individuals who return to homelessness, as well as track returns to homeless from the Homeless Data Integration System (HDIS) to be more informed.</p>	

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
11	22	100%
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>As a whole, unsheltered individuals are underserved in El Dorado County, as there are no emergency shelters open to the general public. To address this problem, the County of El Dorado and the local CoC set aside funding for an in-County Navigation Center/Emergency Shelter which will house 60 individuals in a congregate setting. This project is prioritized for the HHAP-3 allocation. The County of El Dorado (County) Board of Supervisors declared an Emergency Shelter Declaration in April 2022 to ensure that the County can quickly develop this Navigation Center/Shelter to include wrap-around services, on-site intake, and operations, with the goal of Fall 2022 for the shelter to be operational. The County and CoC plan to add Street Outreach programs to increase intakes for placement into the newly developed shelter. Additionally, the County Health and Human Services Agency (HHS) and the CoC have partnered with MediCal Managed Care Providers (MCPs) to increase health street outreach to MediCal members through the California Department of Social Services (CDSS) Housing and Homelessness Incentive Program (HHIP) to expand and enhance programs that facilitate individuals transitioning to community-based, independent living arrangements.</p>	<p>The number of persons exited from street outreach projects will be tracked in HMIS to measure this goal.</p>	

Table 5. Strategies to Achieve Outcome Goals

Strategy 1	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>The County of El Dorado (County) and El Dorado Opportunity Knocks (EDOK) Continuum of Care (CoC) Community Plan to End Homelessness (Action Plan) prioritizes "Increasing Access to Homeless Emergency Response Services". As a strategy to achieve this goal, the County is undergoing the development of a permanent year-round, low-barrier housing-focused Navigation Center/Emergency Shelter (ES) to the general population, which will have the capacity to shelter 60 individuals. With this development, the County will have adequate shelter capacity to support individuals exiting homelessness. This ES will be open around the clock, and will be staffed with qualified Housing and Homelessness Case Managers and have County Behavioral Health staff on-site 8 hours per week to provide emergency resources, connections to mental health services, and connections to housing. Wrap-around services will be provided at the Navigation Center to connect clients to needed services.</p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
<p>Timeframe</p> <p>3/31/22 - 3/31/24 - Actions: Implementation Plan - HHSA Executive Management and County Facilities are working together to identify an In-County site to develop the low-barrier general population Navigation Center/Emergency Shelter. The County of El Dorado and the CoC plan to utilize a combination of State and Federal awarded funds to support this major project. HHAP-3 funding, if awarded, will be prioritized for the operations of this Emergency Shelter. Once operable, the County intends to contract with experienced homeless service and case management Contractor to provide on-site management and case management at the shelter. (This provider was identified in a competitive solicitation conducted by the County of El Dorado in early 2022.)</p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.

Entities with Lead Responsibilities

HHSA Housing and Homeless Services in coordination with County of El Dorado Facilities, County contracted Navigation Center Project Manager, Navigation Center Site Management, and Case Management providers.

Measurable Targets

Increase emergency shelter capacity in the County's homeless system of care by creating 60 new shelter beds with a path to provide immediate shelter to individuals referred through Coordinated Entry. A measurable target will be the County's progress made in reducing unsheltered homelessness in El Dorado County by 10%.

- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 2	Performance Measure to Be Impacted (Check all that apply)
Description	
<p>The County of El Dorado and CoC Community Action Plan prioritizes "Partnering Across El Dorado County to Build Collective Solutions". To achieve this goal and to reduce the number of people experiencing homelessness, the CoC and County are creating and implementing coordinated, system-wide prevention and diversion screening and problem-solving protocols. These tools will be designed to help people at risk of homelessness remain housed collaboratively across the County, target at-risk households, and increase access to individuals who are underserved and/or under-represented in the homeless population in El Dorado County.</p>	<input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.
Timeframe	
<p>3/31/22 - 3/31/24 - Actions: The County and CoC have established committees and identified leads and entities involved to create and implement prevention and diversion plans focused on increased crisis response outreach county-wide. The expansion of County outreach and diversion services will be a collaborative approach between County agencies (such as County public safety, child welfare, mental and behavioral health services, and the homeless system of care) and County partners.</p>	<input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Entities with Lead Responsibilities	
<p>County Coordinated Entry System, County HHS Housing and Homeless Services, County Child Welfare, HHS Adult Protective Services and CalWORKs, Probation and County Jail, and the El Dorado Office of Education in collaboration with the EDOK CoC.</p>	<input type="checkbox"/> 6. Increasing successful placements from street outreach.
Measurable Targets	
<p>Increasing the number of homeless households served by prevention and diversion services will allow the County and CoC to increase the number of individuals accessing services by 10%.</p>	<input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 3	Performance Measure to Be Impacted (Check all that apply)
Description	
<p>The Action Plan identifies "Increasing Access to Housing for All El Dorado County Residents" as a necessary priority/goal. To help achieve this goal, the County of El Dorado, the Public Housing Authority, and the CoC, in partnership with community providers and County Partners, have enacted a plan to increase the number of people exiting homelessness into permanent housing. Actions to be Taken: Prioritize the placement of any individuals housed at the County of El Dorado's Project RoomKey temporary Emergency Shelter (ES) site into permanent housing through the efforts of HHS Housing and Homeless Services and County Partners. Once the newly developed Navigation Center/ Emergency Shelter is operable, the County's contracted Rapid Rehousing and Shared Housing provider will prioritize working with clients placed in this shelter, to connect those clients to permanent housing. In addition, HHS's Housing and Homeless Services (HHS) program, through a partnership with El Dorado County Public Housing Authority (PHA), will increase subsidized housing voucher utilization, including implementing a homeless preference for vouchers. HHS PHA has partnered with the County's Planning and Building Department to establish a Memorandum of Understanding for the pass-through of awarded HOME Program Tenant Based Rental Assistance (TBRA), and HHS will issue a Request for Proposal to solicit providers to accept Project Based Vouchers (PBV). Lastly, the PHA will utilize Emergency Housing Vouchers (EHV) and partner with a Homekey permanent housing site in the County. Taking all of these steps will increase the use of housing subsidies to drive permanent placements.</p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.
Timeframe	
3/31/22 - 3/31/24	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.

Entities with Lead Responsibilities
HHSA Housing and Homeless Services, County Public Housing Authority, in coordination with the County of El Dorado's contracted housing and homeless service providers (Navigation Center Case Management, Coordinated Entry Services & Rapid Rehousing Providers).
Measurable Targets
Increased number of persons who utilize housing subsidies, including Home TBRA, EHV's, Housing Choice and VASH vouchers, and Homekey units available for permanent housing. All efforts will lead to the goal of increased homeless placement into permanent housing to target the goal of 10%. The County and CoC will utilize data in HMIS to track progress towards this goal.

- 9. Increasing successful placements from street outreach.
- Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.

Strategy 4	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p> <p>The County of El Dorado (County) and CoC's Community Plan to End Homelessness prioritizes "Increasing Access to Homeless Emergency Response Services". In order to achieve this goal, the County, CoC, Coordinated Entry Contractor, and County PHA serving as the HMIS Lead, are training several partner groups to increase access to Coordinated Entry intake and/or annual assessment services by providing additional intake points throughout the community. This will ensure each household is able to get accurate and appropriate services based on their needs (including mental, emotional, and physical needs). These services will be offered by a variety of service providers county-wide and will be tailored by provider groups. This includes conducting client intakes at the newly developed County Emergency Shelter, and in underserved and marginalized communities. In doing so, the County and CoC should be able to reach more individuals, including minority populations, and will also be able to capture data more closely.</p>	<ul style="list-style-type: none"> <input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness. <input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time. <input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing. <input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless. <input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. <input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach. <input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.
<p>Timeframe</p>	
<p>3/31/22 - 3/31/24 - Actions: The CoC and County will increase intake access points for Coordinated Entry Services and other homeless and housing services.</p>	
<p>Entities with Lead Responsibilities</p>	
<p>HHSa Housing and Homeless Services, the Community Provider contracted for Coordinated Entry Services, CoC Coordinated Entry 'Assessor' Providers- including Transitional Age Youth providers, and the County's contracted Navigation Center Site Manager/Case Manager Provider.</p>	
<p>Measurable Targets</p>	
<p>The County and CoC will measure increases in the number of intakes performed through local organizations, and/or an increase in the number of annual assessments conducted in the County's Coordinated Entry within 395 days of a client's prior assessment.</p>	

Strategy 5	Performance Measure to Be Impacted (Check all that apply)
<p>Description</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>The County of El Dorado and CoC Local Homeless Action Plan identified a strategy of "Stopping Homelessness Before It Begins". This strategy focuses on expanded outreach in addition to expanded diversion and prevention services. El Dorado County's Housing and Homeless Services program will partner with the CoC to expand Street Outreach to target unsheltered households and encampments, coupled with conducting in-reach to households accessing services, and will expand community-based targeted outreach to those who are under-represented and those who are not accessing services. Actions: The CoC and County will work with the Street Outreach contracted provider, CoC Coordinated Entry provider, Navigation Center Case Management provider and MediCal Managed Care Organizations to develop plans to increase successful placements from street outreach to include providing in-reach with service providers and targeted outreach to under served or under-represented groups.</p>	
<p>Timeframe</p>	
<p>3/31/22 - 3/31/24</p>	
<p>Entities with Lead Responsibilities</p>	
<p>HHSa Housing and Homelessness Services, Street Outreach Contracted Provider, CoC Coordinated Entry Contracted Provider, Navigation Center Site Manager/Case Manager Provider, and MediCal Managed Care Organizations.</p>	
<p>Measurable Targets</p>	
<p>The related goal is to increase the number of households served by prevention and diversion services by 100%, so 22 more are served. The County and CoC will track the increase in outreach operations in the County's homeless system of care and the number of people enrolled in street outreach programs. Also, the County and CoC will track the number of Intakes and/or annual assessments performed through Coordinated Entry.</p>	

Table 6. Funding Plans

Activity to be funded by HHAP 3 <i>(choose from drop down options)</i>	Eligible Use Categories Used to Fund Activity										Total Funds Requested:	Description of Activity
	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Interim sheltering (new and existing)	9. Shelter improvements to lower barriers and increase privacy	10. Administrative (up to 7%)		
Non-Congregate Shelter/ Interim Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,104,177.43	\$ -	\$ -	\$ 1,104,177.43	County is purchasing an asset/facility to operate as full time Navigation Center with 60 shelter beds, coupled with operations staff and case management services and intakes provided on site.
Diversion and Homelessness Prevention	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 133,033.43	\$ -	\$ -	\$ -	\$ 133,033.43	10% minimum Youth Set-Aside required by HHAP guidelines – Utilized to serve ages 18-24 youth who are homeless or at risk of, for outreach, intensive support services, housing navigation, landlord negotiations, rental assistance, and service coordination.
Systems Support Activities	\$ -	\$ -	\$ -	\$ -	\$ 443,444.75	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 443,444.75	Initial disbursement - Funding utilized to pay for services with Homebase, the CoC and County technical assistance provider. 5% allowed for development of local homeless action plan, training, capacity building and system of care infrastructure, and to fund a .60 FTE County of El Dorado Social Worker Supervisor in Housing and Homeless Services.
Administrative Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 93,123.40	\$ 93,123.40	7% maximum permitted by HHAP guidelines, inclusive of technical assistance, contract support, and HHAP related activities
Totals:	\$ -	\$ -	\$ -	\$ -	\$ 443,444.75	\$ -	\$ 133,033.43	\$ 1,104,177.43	\$ -	\$ 93,123.40	\$ 1,773,779.01	

Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis

Activity 8: Navigation Center (Interim Shelter) - As of March, 2022 in El Dorado County (also referred to as County), there were 520 active homeless persons being tracked/served on the 'By-Name List', which is captured in the Homeless Management Information System (HMIS), with 480 persons (78%) reported in the County's 2019 PIT count facing unsheltered homelessness (i.e. they are sleeping in a place not meant for human habitation). El Dorado County does not have any year-round, low-barrier shelter beds available for this number of persons (as verified in statewide HMIS data), and it was determined through combining local data, gaps analyses, focus group and survey responses from individuals with lived experience of homelessness, and input from a broad variety of stakeholders throughout the County, with outreach and coordination conducted by the El Dorado Opportunity Knocks Continuum of Care (CoC) in partnership with El Dorado County, that establishing a year round Navigation Center that serves as a 24/7 low barrier shelter, is a key priority for reducing homeless in the County. This is especially notable given that there are no permanent year-round low-barrier shelters in the County except for those reserved for a specific subpopulation (i.e., youth or families). The County of El Dorado's Community Plan to prevent and end homeless (Strategic Plan) identifies that as per the County's conducted 2019 Point-In-Time Count, nearly 80% of people experiencing homelessness in El Dorado County were living outside, indicating that addressing unsheltered homelessness is one of the community's highest needs. This strategic plan was drafted in 2020-2021, following in depth research, community meetings and forums, focus groups, interviews, and surveys to identify and analyze the needs, perceptions, resources, barriers, and ideas relating to responding to homelessness throughout El Dorado County. Throughout the research and development process, various working groups met to discuss community input and feedback; federal, state, and local priorities; research and best practices; and specific ideas to leverage the resources, expertise, and opportunities in El Dorado County to create a customized and coordinated response to homelessness. El Dorado County is one of only four counties across the State of California that does not have any permanent, low-barrier emergency beds, and the need to establish and operate a shelter in the County constituted such a sufficient finding, given that the El Dorado County Board of Supervisors adopted Resolution (No. 061-2022) on April 19, 2022 which declared a "Homeless Shelter Crisis" in the County. This shelter crisis is pursuant to Government Code section 8698.2 based on the finding that a significant number of persons within the County are without the ability to obtain shelter, and that the situation has resulted in a threat to the health and safety of those persons. Addressing unsheltered homelessness is one of the community's highest needs. Partnerships across agencies, government entities, and service providers, as well as the support of the community, are paramount to increasing access to homeless emergency response services. The County intends to utilize HHAP-3 funds for the purchase or lease costs of acquiring and developing the Navigation Center/ Shelter. The County intends to utilize federal CDBG-CV and state Project Roomkey funding to fund homeless outreach to unsheltered homeless individuals and will provide wrap-around services, such as case management (financial assistance, documentation readiness, etc.) at the navigation center to clients directly, Rapid Rehousing assistance, housing navigation, landlord outreach, and operating subsidies to residents admitted to the Shelter (once operational) to assist with permanent housing placements, in addition to offering prevention and diversion services to clients at risk of homelessness.

Activity 7: Prevention and Diversion, Youth Set-Aside - While much of the homeless population in the County are adults over 25 years old, the population of young adults experiencing homelessness has grown considerably since 2015. In 2015, there were only 17 people between the ages of 18 and 24 years old who were homeless. By 2017, the youth population had grown 94% (from 17 to 33 young adults). Two years later, that percent had grown 176% (from 33 to 91 young adults). There has been a 435% increase in youth experiencing homelessness between 2015 and 2019. The County intends to utilize prevention and diversion HHAP-3 funds, in combination with state Transitional Housing Program (THP) and the state's Housing Navigators Program (HNP) funding provided to the County's Child Protective Services program, to help provide outreach to transitional age youth (TAY) to provide outreach and diversion services to help stabilize a TAY's housing situation, offer rental assistance and connect to services, to help provide landlord engagement, housing navigation and housing placement services to TAY clients.

Activity 5. Systems Support - The County intends to utilize the HHAP-3 initial disbursement funding to pay for services with Homebase, the County CoC and County technical assistance provider, 5% for development of the local homeless action plan, training, capacity building and system of care infrastructure, and to help pay for a .60 FTE Social Worker Supervisor in the Health and Human Services Agency Housing and Homeless Services. **Activity 7: Administrative Costs** - The County intends to use the allowed 7% administrative costs permitted by HHAP guidelines, inclusive of technical assistance, contract support, compensation for lived expertise and HHAP related activities, and to administer its program allocation

Table 7. Demonstrated Need

Complete ONLY if you are selected Non-Congregate Shelter / Interim Housing as an activity on the Funding Plans tab.		Narrative on Response:
Demonstrated Need		
# of available shelter beds	125*	*Total 125 is seasonal and population-specific shelter beds. There are 0 permanent low barrier, year round shelter beds for the general population in the County. There are 82 emergency shelter beds that are not open permanently, dedicated to specific sub-populations, including domestic violence survivors, youth, and persons medically vulnerable to COVID-19 mostly older adults and those with severe disabilities.
# of people experiencing unsheltered homelessness in the homeless point-in-time count	480	2019 Pit Count
Shelter vacancy rate (%) in the summer months	N/A	As there are no permanent shelter beds in the County, shelter vacancy rates are marked as N/A.
Shelter vacancy rate (%) in the winter months	N/A	
% of exits from emergency shelters to permanent housing solutions	70%	The County has been operating a Non-Congregate Emergency Project Roomkey (PRK) Shelter since April 20, 2020. This # represents the County PRK clients that went through intake and remained in the program longer term.
Describe plan to connect residents to permanent housing.		
<p>The Navigation Center/shelter will be low barrier and “housing-focused,” meaning that the shelter will accept people regardless of their circumstances and tailor their services to support the household with the goal of exiting to permanent housing. These programs have few or no pre-conditions for admittance (e.g., they do not require sobriety, identification, a certain income level, etc.). Through a competitive solicitation ran competitively by the County in 2022, the County identified Volunteers of America, Northern California & Northern Nevada (VOA NCNN), which was founded locally in 1911, is one of the largest providers of social services in the region, and operates more than 40 programs including housing, employment services, substance abuse and recovery services to families, individuals, veterans, seniors, and youth. If the County is awarded HHAP-3 funding, this funding will be prioritized to develop/build the Navigation Center. The County intends to utilize various grant funds to contract with VOA NCNN to provide on-site case management and operational services at the Navigation Center to admitted shelter clients. VOA NCNN programs work individually with each client to assess their barriers to housing and achieve housing stability. The programs typically do not require participation in services as a condition of stay, but instead work cooperatively with an individual/household to create an action plan to help move them into housing at the pace that is determined by the client’s needs and circumstances. The proposed Navigation Center is an important part of El Dorado County and the CoC community emergency response to homelessness, as this will add emergency shelter services to the general population. Additionally, within the County of El Dorado and CoC strategic plan, the CoC, cities, County, nonprofits, and other partners are committed to work collectively to help those most in need get the services and support they require to exit homelessness. This includes expanding access to safe, low-barrier temporary housing options, increasing coordinated and street and encampment outreach, developing more comprehensive supportive services available county-wide, and improving transportation options to help people obtain and maintain stable housing. In the current housing crisis in the State, safe and affordable housing is out of reach for many El Dorado County residents, especially those with the fewest resources, including older adults and individuals with a disabling condition. During the County and EDOK CoC’s strategic planning meetings, it became clear that the lack of affordable housing was identified as a primary barrier to housing homeless clients in the County. Creating housing solutions to combat homelessness is a top priority, and the County and CoC plans to invest over \$1 million in funding, utilizing a combination of State and Federal funding, including awarded ESG-CV funding to provide affordable housing solutions. HHSA is currently finalizing a contract with a housing provider who has over 23 years’ experience in successfully placing homeless households into permanent housing, in addition to providing landlord engagement and housing navigation services. Furthermore, the County Public Housing Authority has partnered with HHSA Housing and Homeless Services to increase the utilization of housing operating subsidy vouchers to provide permanent housing solutions. It is the expectation that these services will offer immediate supports and expertise to help reduce the homeless population counts in El Dorado County over the next 3 years by expanding permanent housing placements.</p>		



APPLICANT INFORMATION

CoC / Large City / County Name:	El Dorado Opportunity Knocks CoC (EDOK) and County of El Dorado	Applying Jointly? Y/N	Y
Administrative Entity Name:	County of El Dorado	Total Allocation	\$ 1,773,779.01

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Rapid rehousing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating subsidies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Operating subsidies: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street outreach	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Street outreach: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Services coordination: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support	\$ -	\$ 221,722.38	\$ 221,722.37			\$ 443,444.75	\$ 443,444.75	
<i>Systems support: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Delivery of permanent housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Delivery of permanent housing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Prevention and shelter diversion	\$ -					\$ -	\$ -	\$ -
<i>Prevention and shelter diversion: youth set-aside</i>	\$ -	\$ 44,344.48	\$ 44,344.48	\$ 44,344.47		\$ 133,033.43	\$ -	\$ 133,033.43
Interim sheltering	\$ -	\$ 1,104,177.43		\$ -	\$ -	\$ 1,104,177.43	\$ -	\$ 1,104,177.43
<i>Interim sheltering: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Shelter improvements to lower barriers and increase privacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Shelter improvements: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ -	\$ 46,561.70	\$ 46,561.70			\$ 93,123.40	\$ -	\$ 93,123.40
TOTAL FUNDING ALLOCATION						\$ 1,773,779.01	\$ 443,444.75	\$ 1,330,334.26
Youth Set-Aside (at least 10%)						\$ 133,033.43	\$ -	\$ 133,033.43

COMMENTS: