



## California Interagency Council on Homelessness

# Homeless Housing, Assistance and Prevention Round 3 Application

## Application Information

This Cognito platform is the submission portal for the Cal ICH HHAP-3 Application. You will be required to upload a full copy of the HHAP-3 Data Tables Template *and* enter information into the portal from specific parts of the HHAP-3 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-3 resources prior to beginning this application:

- [HHAP-3 Notice of Funding Availability \(NOFA\)](#)
- [HHAP-3 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-3 Data Tables Template](#)

## Application Submission for HHAP-3 Funding

Using the [HHAP-3 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see *How to Navigate this Form*) to submit a complete application for HHAP-3 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this Cognito form will be considered the official responses to the required narrative questions.
4. **Part IV: HHAP-3 Funding Plans:** the information required in this section will be provided in Tables

6, 7 (as applicable), and 8 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.

5. **Evidence of meeting the requirement to agendize the information in Parts I and II at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

## **How to Navigate this Form**

This application form is divided into **five sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-3 Data Tables Template as an Excel file, (2) evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-3 Data Tables Template.
- **Narrative Responses:** In this section, enter your responses from Part III of the HHAP-3 Local Homelessness Action Plan & Application Template.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

**I have reviewed the HHAP-3 NOFA and application template documents**

Yes

**I am a representative from an eligible CoC, Large City, and/or County**

Yes

## **Applicant Information**

List the eligible applicant(s) submitting this application for HHAP-3 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

### **Eligible Applicant(s) and Individual or Joint Designation**

Individual

This application represents the individual application for HHAP-3 funding on behalf of the following eligible applicant jurisdiction(s):

### **Eligible Applicant Name**

Kings County

## **Administrative Entity Information**

Funds awarded based on this application will be administered by the following Administrative Entity:

### **Administrative Entity**

Kings County

### **Contact Person**

Sheila Grant-Shaffer

### **Title**

Program Specialist

### **Contact Person Phone Number**

(559) 852-4632

### **Contact Person Email**

sheila.grant-shaffer@co.kings.ca.us

## Document Upload

Upload the completed [HHAP-3 Data Tables Template](#) (in .xlsx format), evidence of meeting the requirement to agendaize the local homelessness action plan and outcome goals at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

### **HHAP-3 Data Tables**

HHAP 3 Homeless Action Plan UPDATED.xlsx

### **Governing Body Meeting Agenda or Minutes**

HSA 2 ai HHAP-3 Grant Study Session Minutes.pdf

# Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-3 Local Homelessness Action Plan & Application Template](#) into the form below.

## Question 1

A demonstration of how the jurisdiction has coordinated, and will continue to coordinate, with other jurisdictions, including the specific role of each applicant in relation to other applicants in the region.

### Question 1 Response

The Kings County Human Services Agency (HSA) has a strong relationship with the homeless Continuum of Care (CoC); Kings/Tulare Homeless Alliance (KTHA). Kings County has an established partnership with KTHA has led to collaboration on a gap analysis for Kings County's homeless population. The director of adult services program is a board member of the KTHA Community Stakeholders. The CoC also preforms the yearly pit count which inclusive Tulare County's homeless population as well. The pit count has allowed for a bridge between the two counties to address the needs of the homeless residents. We partnered with Tulare County in hopes to address the needs of homeless youth within our region. The HCFC Youth TA program was set in place to address the needs of homeless youth within the region and utilize the funding allocation set aside for the resources. We peer shared with Tulare County to improve the utilization of CDSS funding to improve PRK operations. The formation of the homeless action plan as allowed for a close working relationship with all three parties to work to meet the common goals for our region.

The three applicants in our region include:

1. Kings Tulare Continuum of Care on Homelessness (CA-513 Visalia/Kings, Tulare Counties CoC)
  - a. Role: responsible for programs and projects across both political jurisdiction of Kings and Tulare counties. This is the coordinative entity across both communities.
2. Tulare County
  - a. Role: responsible for the programs and projects within the unincorporated political boundaries of the County of Tulare.
  - b. Role: works with the incorporated cities on activities that cross city/county jurisdictions.
3. Kings County
  - a. Role: responsible for programs and projects within the unincorporated political boundaries of the County of Kings.
  - b. Role: works with the incorporated cities on activities that cross city/county jurisdictions.

## Question 2

A demonstration of the applicant's partnership with, or plans to use funding to increase partnership with:

- Local health care and managed care plans
- Public health systems
- Behavioral health
- Social services
- Justice entities
- People with lived experiences of homelessness
- Other (workforce system, services for older adults and people with disabilities, Child Welfare,

education system)

### **Question 2 Response**

HSA has partnered to provide wraparound services for our PRK and Homekey locations. HSA will provide case management which will provide linkages to substance abuse, mental health, employment, educational and vocational training services, fiscal literacy classes/budgeting/credit repair. Kings County Behavioral Health has linked into a full-service partnership (FSP) service that includes mental health assessments, individual and group counseling service, case management, psychiatric services, housing, support with basic needs, and life skills groups, such as an Enrichment Series and PRIDE groups. Assisting with all basic needs including housing and healthcare are provided as we work toward empowering individuals with self-sufficiency skills for the future. Kings County Behavioral Health takes a “whatever it takes” approach to mental health and substance use disorder treatment and values the crucial leadership of peer support specialists in our work toward wellness and recovery. During the early operational period of PRK the Kings County Public Health Department provided health screenings at their mobile clinic which no longer occurs, but there is a continued partnership when it come to the health and safety of the community. We have also partner with the Kings County Job Training Office & Reading Beyond to provide career counseling. Also, the partnership includes coordination of education, vocational training and career and employment services as necessary. HSA has a working relationship with the Hanford Police Department’s HART Team that addresses homeless criminal justice matters and assist in outreach efforts. HSA has a long-standing partnership with the Kings County Action Organization (KCAO) with service such as childcare and domestic violence. HSA has utilized the established partnership with KCAO on a Homekey project that at completion they will run the site and HSA will keep providing wraparound services to tenants. HSA has also partnered with Kings Gospel Mission to operate another Homekey site. Kings County partner with the local tribal entity to address homelessness among tribe members. Monthly during the Kings County Homelessness Collaborative come together with our community partners and continue to open the meetings to new services providers to help address homelessness.

### **Question 3**

A description of specific actions the applicant will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.

### **Question 3 Response**

Kings County in collaboration with KTHA and Tulare County will be addressing racial equity by establishing a partnership with the tribes within the counties. The method to establish the partnership with include conversations with tribal leaders and organizations to link them with Kings County’s Homeless Collaborative. The goal of linking the tribe to the Homeless Collaborative is to ensure they have a voice in homeless matters as it relates to their tribal members. The goal of this partnership will be decreasing the number of American and Alaska Natives experiencing homelessness.

In Kings County, the eligible homeless population based on our CoC’s Homeless Management Information System (HMIS) prioritization criteria. This criterion elevates identified disparities for further action, thereby addressing our locally disproportionate number of homeless African American and Hispanic/Latino populations. Although Kings County’s population is comprised of 7.5% African American persons, the rate of homelessness for that population in our county is 16%, Our commitment to reduce racial disparities such

as this is further reinforced through yearly mandatory Civil Rights training. Training provides staff yearly overview of the requirements of Division 21. Staff gain knowledge and insight into the service needs of various cultural, ethnic, and special populations protected by civil rights legislation. Staff learn about the requirements of Division 21, including the discrimination complaint process.

Committed to:

- To develop lasting solutions to homelessness, it is our collective responsibility to address its underlying causes, including racial inequity and government sanctioned racism
- The homeless crisis response system must look at its systems and ensure that they are not perpetuating inequity
- Our work must center racial equity to strengthen existing strategies and solutions and create new approaches that more effectively recognize and meet the needs of people of color experiencing homelessness
- Continues training for our staff on racial equity and inclusion

We will ensure that our vendors and partners do follow the same principals on racial equity. At the end of the program, we anticipate that our clients are in permanent housing, self-sufficient and have received or still receiving supportive services to address any substance abuse or mental health issue.

## Question 4

A description of how the applicant will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.

Note: Such mainstream systems could include:

- Physical and behavioral health care systems and managed care plan organizations
- Public health system
- Criminal legal system and system for supporting re-entry from incarceration
- Child welfare system
- Affordable housing funders and providers
- Income support programs
- Education system
- Workforce and employment systems
- Other social services and human services systems

### Question 4 Response

Kings County Human Services Agency has Medi-Cal navigators who do outreach to ensure that members within the community have access to medical insurance. The navigators assist with the enrollment process. There is a Medi-Cal navigator located in the Kings County Jail who ensures that inmates are connected to Medi-Cal while they are in jail and provided linkage to access enrollment services at release including Cal-AIM. The Kings County Human Services Agency is located within walking distance from the jail. Once at the Human Services Agency former inmates have access to case manager who can assist with linkage to Cal-AIM community support program to meet their social needs including medical supported foods and housing support. Community supports new services provided by Medi-Cal manage care plans as cost affective alternatives to traditional Medi-Cal services or settings. Medi-Cal mange care plans offer housing transition navigation services, housing deposits, and housing tenancy sustaining services in

addition to other community support services.

## Question 5

Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

(IV) Improving homeless point-in-time counts.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youths specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

### Question 5 Response

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

Training provides staff yearly overview of the requirements of Division 21. Staff gain knowledge and insight into the service needs of various cultural, ethnic, and special populations protected by civil rights legislation. Staff learn about the requirements of Division 21, including the discrimination complaint process.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

The local HMIS software, Client Track, allows us to manage referrals, manage measurement score (for example, the VI-SPDAT score) and allows us to create customized assessments and reports. All assessments are entered into the HMIS by Providers and the Housing Navigator as close to real time as possible. This process allows staff to maintain a real-time Housing Priority List. As housing opportunities become available, the staff selects households from the Housing Priority List based on a combination of VI-SPDAT score, length of time homeless and program requirements (e.g., disabling condition, chronic homeless status, etc.). Kings United Way provides monthly quality control reports to track and make improvements as need. Monthly meetings with community partners and HMIS lead Kings United Way allows for open dialog as a region to make improvements. Kings County has partnered with Kings United Way to ensure more training is provide for staff to increase HMIS proficiency.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

The CoC, Kings County, and Tulare County are all working to braid together different funding sources to maintain successfully operating existing programs and integrate new projects into our homeless response system. The CoC membership shares out funding opportunities on a weekly basis via listserv that goes to 396 community stakeholders. Additionally, the CoC holds monthly membership meetings where funding updates are shared as they arise. The Tulare County Taskforce on Homelessness and the Kings County Homeless Collaborative also hold monthly meetings where in-depth conversations about funding opportunities occur.



(IV) Improving homeless point-in-time counts.

The Kings/Tulare County region conducts Point in Time (PIT) counts on an annual basis. These efforts are spearheaded by the CoC in collaboration and partnership with Kings County Human Services Agency, Tulare County Health and Human Services Agency, and countless community stakeholders.

Historically the PIT was conducted in coordination with annual Project Homeless Connect events in the 4 large cities in our region (Hanford, Porterville, Tulare, and Visalia). The CoC has since then moved away from large annual events to weekly, bi-weekly, or monthly smaller events for people experiencing homelessness. This transition resulted in a change in methodology to how our PIT count was conducted. The 2022 count focused on street canvassing since there wasn't a large satellite event to attract the homeless population to a centralized location.

While the 2022 PIT was successful, we anticipate needing to adjust our methodology for future counts as we adapt to the new system. Potential changes to improve the PIT include, but are not limited to:

- More intensive volunteer outreach, training, and tracking
- Increased collaboration with local nonprofit agencies, faith-based groups, jurisdictions, etc.
- Better incentives for PIT participation
- Integration of better application-based PIT survey

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

The CoC, in partnership with Community Services Employment Training (CSET) and other community partners developed a Youth Action Board (YAB) in 2020. This group works hard to connect youth experiencing homelessness with available resources including education services, job training and placement, and housing assistance. Identified groups of youth include those aging out of the foster care system, those exiting the judicial system, and those identified through local school districts (both public and private) and local community colleges. The CoC will be using a portion of the HHAP 3 allocation to fund the YAB for two years. All youth experiencing homelessness who are identified through the YAB will be entered into our Coordinated Entry System.

Our region currently utilizes the VI-SPDAT (Vulnerability Index – Service Prioritization Decision Assistance Tool) so assign a score to all people entering the Coordinated Entry System. We hope to assess this tool and explore different and better options that minimize or eliminate racial biases for people experiencing homelessness in Kings and Tulare Counties, including youth.

## Question 6

Evidence of connection with the local homeless Coordinated Entry System.

### Question 6 Response

We have staff dedicated to support Coordinated Entry System (CES) and serve on our CoCs executive board. We also have a close working relationship with the HMIS provider within our area United Way. We partner with the Continuum of Care (CoC); Kings/Tulare Homeless Alliance (KTHA), which allows for regional coordination of our entry system. The information received from the CoC assists in driving the approach to working with and advocating for families. This partnership, along with funding specific to homelessness, has resulted in our development of a Supportive Services Team within Kings County Human Services Agency to serve those in need of homelessness services. By integrating homeless services in one team, we have been able to provide consistency in our delivery of services which greatly impacts the effectiveness of our regionally coordinated entry system and ease of understanding processes between HSA and the CoC.

# Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

**Table 1. Landscape Analysis of Needs and Demographics**

	People Experiencing Homelessness	Source and Date Timeframe of Data
<b>Population and Living Situations</b>		
<b>TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS</b>	305	KTHA 2020 PIT Count
# of People Who are <b>Sheltered</b> (ES, TH, SH)	36	KTHA 2020 PIT Count
# of People Who are <b>Unsheltered</b>	269	KTHA 2020 PIT Count
<b>Household Composition</b>		
# of Households <b>without Children</b>	232	KTHA 2020 PIT Count
# of Households with <b>At Least 1 Adult &amp; 1 Child</b>	73	KTHA 2020 PIT Count
# of Households with <b>Only Children</b>	0	KTHA 2020 PIT Count
<b>Sub-Populations and Other Characteristics</b>		
# of Adults Who are Experiencing <b>Chronic Homelessness</b>	111	KTHA 2020 PIT Count
# of Adults Who are Experiencing <b>Significant Mental Illness</b>	107	KTHA 2020 PIT Count
# of Adults Who are Experiencing <b>Substance Abuse</b> Disorders	73	KTHA 2020 PIT Count
# of Adults Who are <b>Veterans</b>	28	KTHA 2020 PIT Count
# of Adults with <b>HIV/AIDS</b>	3	KTHA 2020 PIT Count
# of Adults Who are <b>Survivors of Domestic Violence</b>	22	KTHA 2020 PIT Count
# of <b>Unaccompanied Youth (under 25)</b>	18	KTHA 2020 PIT Count
# of <b>Parenting Youth (under 25)</b>	3	KTHA 2020 PIT Count
# of People Who are <b>Children of Parenting Youth</b>	3	KTHA 2020 PIT Count
<b>Gender Demographics</b>		
# of <b>Women/Girls</b>	140	KTHA 2020 PIT Count
# of <b>Men/Boys</b>	165	KTHA 2020 PIT Count
# of People Who are <b>Transgender</b>	0	KTHA 2020 PIT Count
# of People Who are <b>Gender Non-Conforming</b>	0	KTHA 2020 PIT Count
<b>Ethnicity and Race Demographics</b>		
# of People Who are <b>Hispanic/Latino</b>	138	KTHA 2020 PIT Count
# of People Who are <b>Non-Hispanic/Non-Latino</b>	165	KTHA 2020 PIT Count
# of People Who are <b>Black or African American</b>	57	KTHA 2020 PIT Count
# of People Who are <b>Asian</b>	4	KTHA 2020 PIT Count
# of People Who are <b>American Indian or Alaska Native</b>	19	KTHA 2020 PIT Count
# of People Who are <b>Native Hawaiian or Other Pacific Islander</b>	3	KTHA 2020 PIT Count
# of People Who are <b>White</b>	109	KTHA 2020 PIT Count
# of People Who are <b>Multiple Races</b>	4	KTHA 2020 PIT Count

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing (PSH)	Rapid Rehousing (RRH)	Transitional Housing (TH)	Interim Housing or Emergency Shelter (IH / ES)	Diversion Services and Assistance (DIV)	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services (O/R)	Other: [Identify]	Source(s) and Timeframe of Data
<b>Household Composition</b>									
# of Households without Children	75	119	124	348	N/A	17	158	114	HMIS 1/1/2021-12/31/2021
# of Households with At Least 1 Adult & 1 Child	4	242	0	168	N/A	6	2	28	HMIS 1/1/2021-12/31/2021
# of Households with Only Children	0	0	0	0	N/A	0	0	0	HMIS 1/1/2021-12/31/2021
<b>Sub Populations and Other Characteristics</b>									
# of Adults Who are Experiencing Chronic Homelessness	46	35	0	59	N/A	0	76	54	HMIS 1/1/2021-12/31/2021
# of Adults Who are Experiencing Significant Mental Illness	42	25	N/A	42	N/A	N/A	108	N/A	HMIS 1/1/2021-12/31/2021
# of Adults Who are Experiencing Substance Abuse Disorders	13	14	N/A	17	N/A	N/A	49	N/A	HMIS 1/1/2021-12/31/2021
# of Adults Who are Veterans	9	35	7	47	N/A	21	6	13	HMIS 1/1/2021-12/31/2021
# of Adults with HIV/AIDS	0	1	N/A	0	N/A	N/A	2	N/A	HMIS 1/1/2021-12/31/2021
# of Adults Who are Survivors of Domestic Violence	10	4	N/A	23	N/A	N/A	69	N/A	HMIS 1/1/2021-12/31/2021
# of Unaccompanied Youth (under 25)	7	14	10	20	N/A	0	18	11	HMIS 1/1/2021-12/31/2021
# of Parenting Youth (under 25)	0	52	0	38	N/A	0	0	6	HMIS 1/1/2021-12/31/2021
# of People Who are Children of Parenting Youth	0	66	0	57	N/A	0	0	10	HMIS 1/1/2021-12/31/2021
<b>Gender Demographics</b>									
# of Women/Girls	43	540	41	492	N/A	15	113	130	HMIS 1/1/2021-12/31/2021
# of Men/Boys	56	362	83	436	N/A	26	82	101	HMIS 1/1/2021-12/31/2021
# of People Who are Transgender	1	0	0	2	N/A	0	1	1	HMIS 1/1/2021-12/31/2021
# of People Who are Gender Non-Conforming	0	0	0	0	N/A	0	0	0	HMIS 1/1/2021-12/31/2021
<b>Ethnicity and Race Demographics</b>									
# of People Who are Hispanic/Latino	35	540	57	537	N/A	15	83	118	HMIS 1/1/2021-12/31/2021
# of People Who are Non-Hispanic/Non-Latino	64	360	65	389	N/A	26	111	115	HMIS 1/1/2021-12/31/2021
# of People Who are Black or African American	13	100	25	104	N/A	14	31	39	HMIS 1/1/2021-12/31/2021
# of People Who are Asian	4	2	1	1	N/A	0	2	1	HMIS 1/1/2021-12/31/2021
# of People Who are American Indian or Alaska Native	4	20	7	29	N/A	3	7	8	HMIS 1/1/2021-12/31/2021
# of People Who are Native Hawaiian or Other Pacific Islander	1	6	1	4	N/A	0	1	0	HMIS 1/1/2021-12/31/2021
# of People Who are White	77	750	87	764	N/A	24	145	177	HMIS 1/1/2021-12/31/2021
# of People Who are Multiple Races	0	19	2	14	N/A	0	9	5	HMIS 1/1/2021-12/31/2021

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested Into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided		Populations Served <i>(please x the appropriate population[s])</i>			
Homekey (via HCD)	FY 2021-2022	\$6,934,614	State Agency	Non-Congregate Shelter/ Interim Housing	Utilize Homekey to purchase hotels or other buildings to provide Interim Housing with an exit strategy for all residents and/ or plan to convert housing in the near future.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	Permanent Supportive and Service-Enriched Housing			People Exp Chronic Homelessness				Veterans	Parenting Youth	
	Diversion and Homelessness Prevention			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>
Bringing Families Home (BFH) - via CDSS	FY 2021-2022	\$405,680	State Agency	Rental Assistance	Provide housing related supports to eligible families experiencing homelessness in the child welfare system		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	Diversion and Homelessness Prevention			People Exp Chronic Homelessness				Veterans	Parenting Youth	
	Systems Support Activities			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	x Family with child welfare involvement experiencing homelessness
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$1,640,244	State Agency	Rental Assistance	Provide housing related supports to families experiencing homelessness in the CalWORKs program		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	Systems Support Activities			People Exp Chronic Homelessness				Veterans	Parenting Youth	
	Diversion and Homelessness Prevention			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	x Family experiencing homelessness
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$397,558.39	State Agency	Non-Congregate Shelter/ Interim Housing	To continue efforts to end and prevent homelessness in our community through formation of affordable housing through hotel conversion.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	Diversion and Homelessness Prevention			People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	\$1,457,083	State Agency	Non-Congregate Shelter/ Interim Housing	The purpose of Project Roomkey is to provide non-congregate shelter options for people experiencing homelessness, protect human life, and minimize strain on health care system capacity.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	Systems Support Activities			People Exp Chronic Homelessness				Veterans	Parenting Youth	
	Administrative Activities			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$594,975.86	Local Agency	Administrative Activities	Provide efforts to quickly rehouse homeless individuals and families while minimizing trauma and displacement caused by homelessness, promote access to programs and optimize self sufficiency	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	Permanent Supportive and Service-Enriched Housing			People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>
Other (enter funding source under dotted line)	FY 2021-2022	\$69,974.33	Local Agency	Administrative Activities	Assisting 11 chronically homeless individuals locate housing and provide wraparound services.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	Permanent Supportive and Service-Enriched Housing			People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
HANA								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>
Community Development Block Grant - CV (CD8G-CV) - via HCD	FY 2021-2022	\$1,150,000.00	Local Agency	Systems Support Activities	development of viable urban communities by providing decent housing and a suitable living environment and through expanding economic opportunities, principally, for persons of low- and moderate-income	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS <i>(please "x" all that apply)</i>		
	Permanent Supportive and Service-Enriched Housing			People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other <i>(please enter here)</i>

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.		
Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
3,428	480 more people will experience homelessness	14% Increase
Optional Comments		
<p>We anticipate to see 480 more people experience homelessness in Kings and Tulare Counties, which is an overall 14% increase, or a 2% decrease from the 2018-2020 trend/projection. We reached this goal by calculating the estimated number of people who would experience homelessness without HHAP 3 intervention (<math>3,428 \times .16</math>) which is 548.48. This is a "flattening the curve" goal, so while the trend will continue to increase, we hope to slow the growth. We anticipate this is possible as the number of housing resources should increase over the next 1-3 years, however, we also anticipate the number of individuals experiencing homelessness to increase at a faster rate based upon historical PIT data.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
2020 United States Census data states that .82% of the population of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.	1% decrease (to 2%)	

<b>Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis</b>		
<b>Baseline Data:</b> Daily Estimate of # of people experiencing unsheltered homelessness	<b>Outcome Goals July 1, 2021 - June 30, 2024</b>	
	<b>Reduction in # of People</b>	<b>Reduction as % Change from Baseline</b>
937	318 more people will experience homelessness on a daily basis	34% increase
<b>Optional Comments</b>		
<p>We anticipate to see 318 more people experience homelessness on a daily basis in Kings and Tulare Counties, which is an overall 34% increase, or a 10% decrease from the 2018-2020 trend/projection. The difference between the two numbers gave us our outcome goal of 318 more people experiencing homelessness on a daily basis, or 34% increase. This is a "flattening the curve" goal, so while the trend will continue to increase, we hope to slow the growth. We anticipate this is possible as the number of housing resources should increase over the next 1-3 years, however, we also anticipate the number of individuals experiencing homelessness to increase at a faster rate based upon historical PIT data.</p>		
<b>Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness</b>		
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>	<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
2020 United States Census data states that .82% of the population, or 5,148 individuals, of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.	7.2% of the daily estimated number of people experiencing unsheltered homelessness.	

<b>Outcome Goal #2: Reducing the number of persons who become homeless for the first time.</b>		
<b>Baseline Data:</b>	<b>Outcome Goals July 1, 2021 - June 30, 2024</b>	
<b>Annual Estimate of # of people who become homeless for the first time</b>	<b>Reduction in # of People</b>	<b>Reduction as % Change from Baseline</b>
1,910	134 more people will experience homelessness for the first time	7% Increase
<b>Optional Comments</b>		
<p>We anticipate to see 134 more people experience homelessness for the first time in Kings and Tulare Counties, which is a 7% increase or a 1% decrease from the 2018-2020 trend/projection. This is a "flattening the curve" goal, so while the trend will continue to increase, we hope to slow the growth. System inflow/outflow projections indicate people will enter homelessness at a faster rate than housing resources become available.</p>		
<b>Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness</b>		
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>	<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
<p>2020 United States Census data states that .82% of the population, or 5,148 individuals, of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.</p>	<p>2% of the number of people who become homeless for the first time will be of Native American or Alaskan Native descent.</p>	



<b>Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.</b>		
<b>Baseline Data:</b>	<b>Outcome Goals July 1, 2021 - June 30, 2024</b>	
<b>Annual Estimate of # of people exiting homelessness into permanent housing</b>	<b>Increase in # of People</b>	<b>Increase as % Change from Baseline</b>
1,040	146 less people will exit homelessness into permanent	14% Decrease
<b>Optional Comments</b>		
<p>We anticipate to see 146 less people exit homelessness into permanent housing in Kings and Tulare Counties, which is a 14% decrease or a 5% increase from the 2018-2020 trend/projection (19% trend/projection to 14% goal). We anticipate this is possible as the number of housig resources should increase over the next 1-3 years, however, we also anticipate the number of individuals experiencing homelessness to increase at a faster rate based upon historical PIT data.</p>		
<b>Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness</b>		
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>	<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
2020 United States Census data states that .82% of the population, or 5,148 individuals, of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.	4% of people exiting to homelessness into permanent housing are Native American or Alaskan Native	

<b>Outcome Goal #4: Reducing the length of time persons remain homeless.</b>		
<b>Baseline Data:</b>	<b>Outcome Goals July 1, 2021 - June 30, 2024</b>	
<b>Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs"</b>	<b>Decrease in Average # of Days</b>	<b>Decrease as % Change from Baseline</b>
113	5.65 additional days	5% increase
<b>Optional Comments</b>		
<p>We anticipate to see the length of time persons experience homelessness increase by 5.65 days, which is a 5% increase from the baseline data. We anticipate this change as although we are increasing the available housing resources, the number of people entering homelessness and the associated length of time they are homeless is anticipated to continue to grow.</p>		
<b>Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness</b>		
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>	<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
2020 United States Census data states that .82% of the population, or 5,148 individuals, of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.	Native Americans and Alaska Natives experience homelessness for, on average, 88.33 days, which matches our 3 year average of all persons experiencing homelessness.	

<b>Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</b>		
<b>Baseline Data:</b>	<b>Outcome Goals July 1, 2021 - June 30, 2024</b>	
<b>% of people who return to homelessness after having exited homelessness to permanent housing</b>	<b>Decrease in % of People who return to Homelessness</b>	<b>Decrease as % Change from Baseline</b>
15.53%	No change	0% decrease
<b>Optional Comments</b>		
<p>We anticipate to see the percentage of people returning to homelessness after being permanently housed stay the same at 15.53%. Our baseline data shows that we've either stayed the same or increased over the last 3 years, so we feel that remaining the same is a successful goal. We believe this goal is reasonable due to our Project Homekey sites and additional affordable housing sites to open over the next 1-3 years.</p>		
<b>Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness</b>		
<b>Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:</b>	<b>Describe the trackable data goal(s) related to this Outcome Goal:</b>	
<p>2020 United States Census data states that .82% of the population, or 5,148 individuals, of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.</p>	<p>Keep the average at 13.3% (which is lower than the general population).</p>	

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
140	10 additional people will exit homelessness to EH, SH, TH, or PH	7% increase
Optional Comments		
<p>We anticipate to see 10 additional people exit homelessness into emergency shelter, safe havens, transitional housing, or permanent housing, which is a 7% increase. We decided on a 10 person increase and then calculated the percentage change by subtracting the baseline number by our goal number (150 - 140 = 10) then dividing the balance by the baseline number (10 / 140 = .07) which gave us the 7% increase. We anticipate both an increasing in staffing to help identify and house individuals as well as an increase in overall housing resources.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>2020 United States Census data states that .82% of the population, or 5,148 individuals, of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.</p>	<p>Data in this area is suppressed due to a n&lt;10, however, we are still identifying the Native American population for consistency in strategic planning and efforts.</p>	

**Table 5. Strategies to Achieve Outcome Goals**

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Description: Outcome Goal 1a</b></p> <p>We plan on achieving this goal through the following strategies:</p> <ol style="list-style-type: none"> <li>Utilize our Landlord Relations Specialist to recruit new property owners to lease to clients and strategize new landlord incentives. This will increase the move-in rate for our incoming rapid rehousing vouchers from Encampment Resolution Funding (ERF), Emergency Housing Vouchers (EHV), and Mainstream Vouchers (MVP).</li> <li>Move referred clients into new projects including Project Homekey (PHK) (Sequoia Village, Madson, Sunrise, and Triangle Courtyard), Finca Serena, and other Permanent Supportive Housing projects when construction has been completed. Construction on all projects will increase the number of permanent supportive housing units in Kings and Tulare Counties by 248 units; all projects are anticipated to be completed within the timeframe of HHAP 3 funding.</li> <li>Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on the Tulare County Homeless Taskforce and the Kings County Homeless Collaborative, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</li> </ol> <p><b>Timeframe</b></p> <p>7/1/2021 - 6/30/2024</p> <p><b>Entities with Lead Responsibilities</b></p> <p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p> <p><b>Measurable Targets</b></p> <p>69 fewer people will experience homelessness than without intervention.</p>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</li> <li><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</li> <li><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</li> <li><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</li> <li><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</li> <li><input type="checkbox"/> 6. Increasing successful placements from street outreach.</li> <li><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</li> </ul>

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Description: Outcome Goal 1b</b></p> <p>We plan on achieving this goal through the following strategies:</p> <ol style="list-style-type: none"> <li>Utilize our Landlord Relations Specialist to recruit new property owners to lease to clients and strategize new landlord incentives. This will increase the move-in rate for our incoming rapid rehousing vouchers from Encampment Resolution Funding (ERF), Emergency Housing Vouchers (EHV), and Mainstream Vouchers (MVP).</li> <li>Move referred clients into new projects including Project Homekey (PHK) (Sequoia Village, Madson, Sunrise, and Triangle Courtyard), Finca Serena, and other Permanent Supportive Housing projects when construction has been completed. Construction on all projects will increase the number of permanent supportive housing units in Kings and Tulare Counties by 248 units; all projects are anticipated to be completed within the timeframe of HHAP 3 funding.</li> <li>Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on the Tulare County Homeless Taskforce and the Kings County Homeless Collaborative, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</li> </ol> <p><b>Timeframe</b></p> <p>7/1/2021 - 6/30/2024</p> <p><b>Entities with Lead Responsibilities</b></p> <p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p> <p><b>Measurable Targets</b></p> <p>94 fewer people will experience homelessness on a daily basis than without intervention.</p>	<ul style="list-style-type: none"> <li><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</li> <li><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</li> <li><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</li> <li><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</li> <li><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</li> <li><input type="checkbox"/> 6. Increasing successful placements from street outreach.</li> <li><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</li> </ul>

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Description: Outcome Goal 2</b></p> <p>We plan on achieving this goal through the following strategies:</p> <ol style="list-style-type: none"> <li>1. Identify community partners that work to prevent homelessness and schedule trainings to inform stakeholders about available resources (ex: eviction prevention, tenants rights, etc.)</li> <li>2. Partner with agencies and medical care providers (HHIP) who are utilizing CalAIM funding for Housing Deposit Services and Housing Tenancy and Sustaining Services to assist people who are precariously housed or searching for housing but not yet homeless.</li> <li>3. Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on the Tulare County Homeless Taskforce and the Kings County Homeless Collaborative, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</li> <li>4. Invite tribal representatives to all available trainings and ensure they are fully informed about all programs they can utilize to reduce Native American/Alaskan natives from becoming homeless for the first time.</li> </ol> <p><b>Timeframe</b></p> <p>7/1/2021 - 6/30/2024</p> <p><b>Entities with Lead Responsibilities</b></p> <p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p> <p><b>Measurable Targets</b></p> <p>19 fewer people will experience homelessness for the first time than without intervention.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Description: Outcome goal 3</b></p> <p>We plan on achieving this goal through the following strategies:</p> <ol style="list-style-type: none"> <li>1. Utilize the increase in vouchers and rental assistance (Encampment Resolution Funding, Emergency Housing Vouchers, and Mainstream Vouchers) in partnership with the anticipated new units (Project Homekey, Finca Serena, etc.) to exit people from homelessness into permanent housing.</li> <li>2. Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on the Tulare County Homeless Taskforce and the Kings County Homeless Collaborative, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</li> <li>3. Partner with the tribal communities to learn what housing options are offered by the tribes for Native American/Alaskan Native individuals who are experiencing homelessness.</li> <li>4. Work with the tribal communities to enter data into our Homeless Management Information System (HMIS) and utilize the Coordinated Entry System (CES) to refer Native Americans/Alaskan Natives to the housing program in which they will be most successful.</li> </ol> <p><b>Timeframe</b></p> <p>7/1/2021 - 6/30/2024</p> <p><b>Entities with Lead Responsibilities</b></p> <p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p> <p><b>Measurable Targets</b></p> <p>52 more people will exit homelessness into permanent housing than without intervention.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> 7. Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>

Strategy	Performance Measure to Be Impacted (Check all that apply)
<b>Description: Outcome Goal 4</b>	
<p>1. Utilize the increase in vouchers and rental assistance (Encampment Resolution Funding (ERF), Emergency Housing Vouchers (EHV), and Mainstream Vouchers (MVP)) in partnership with the anticipated new units (Project Homekey, Finca Serena, etc.) to exit people from homelessness into permanent housing at a faster rate than was previously possible.</p> <p>2. Utilize new funding sources to increase the number of outreach staff working with people experiencing homelessness. The ERF funding will increase the number of outreach staff making contact with people experiencing homelessness and working to get those individuals document ready for housing by 3 full time staff members. We have also utilized MVP funding to hire a Housing Placement Specialist who will work with clients who do not have case management on unit applications, Housing Authority paperwork, etc. We anticipate these new staffing positions will decrease the length of time people will experience homelessness. No personal will be added with the funding source.</p> <p>3. Reinstate drop-in events that were previously paused due to the COVID-19 pandemic. Local Initiatives</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p>
<b>Timeframe</b>	<p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p>
<p>7/1/2021 - 6/30/2024</p>	
<b>Entities with Lead Responsibilities</b>	<p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p>
<p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p>	
<b>Measurable Targets</b>	<p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>The length of time people will remain homeless will decrease by 5 days</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Description: Outcome Goal 5</b></p> <p>We would like to see the percentage of people returning to homelessness after being permanently housed stay the same at 15.53%. Our baseline data shows that we've either stayed the same or increased over the last 3 years, so we feel that remaining the same is a successful goal.</p> <p>We plan on achieving this goal through the following strategies:</p> <ol style="list-style-type: none"> <li>1. Identify community partners that work to prevent homelessness and schedule trainings to inform stakeholders about available resources (ex: eviction prevention, tenants rights, Trauma Informed Care, Cost of Poverty Experience, Psychological First Aid, Mental Health First Aid, etc.). These trainings will support case managers and other staff help clients who have already received housing successfully remained housed.</li> <li>2. Partner with agencies and medical care providers (HHIP) who are utilizing CalAIM funding for Housing Tenancy and Sustaining Services to provide case management to people who receive rental assistance without wrap-around services.</li> <li>3. Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on both counties' homeless taskforces, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</li> <li>4. Invite tribal representatives to all available trainings and ensure they are fully informed about all programs they can utilize to reduce the number of Native American/Alaskan natives who return to homelessness after being housed.</li> </ol>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p>
<p><b>Timeframe</b></p>	
<p>7/1/2021 - 6/30/2024</p>	
<p><b>Entities with Lead Responsibilities</b></p>	<p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p>
<p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p>	
<p><b>Measurable Targets</b></p>	<p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>The % of people who return to homelessness after having exited homelessness to permanent housing will remain the same as the baseline data at 15.53%.</p>	



Strategy	Performance Measure to Be Impacted (Check all that apply)
<p><b>Description: Outcome Goal 6</b></p> <p>We would like to see 10 additional people exit homelessness into emergency shelter, safe havens, transitional housing, or permanent housing, which is a 7% increase. We decided on a 10 person increase and then calculated the percentage change by subtracting the baseline number by our goal number (150 - 140 = 10) then dividing the balance by the baseline number (10 / 140 = .07) which gave us the 7% increase.</p> <p>We plan on achieving this goal through the following strategies:</p> <ol style="list-style-type: none"> <li>Utilize new funding sources to increase the number of outreach staff working with people experiencing homelessness. The Encampment Resolution Funding will increase the number of outreach staff making contact with people experiencing homelessness and working to get those individuals document ready for housing by 3 full time staff members.</li> <li>Reinstate drop-in events that were previously paused due to the COVID-19 pandemic. Local Initiatives Navigation Centers (LINC) are drop-in events in our major cities to connect people experiencing homelessness with multiple resources and service providers in one centralized location providing housing assistance and counseling, mental health services, alcohol and drug counseling, county benefits advocacy, and shelter placement. These events will be widely advertised to people experiencing homelessness via street outreach.</li> <li>Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on both counties' homeless taskforces, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</li> <li>Invite tribal representatives to train outreach staff on best practices for engaging Native Americans and Alaska Natives who are experiencing homelessness and make sure that staff are fully informed on what services are provided by our tribal partners.</li> </ol>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p>
<p><b>Timeframe</b></p> <p>7/1/2021 - 6/30/2024</p>	<p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p>
<p><b>Entities with Lead Responsibilities</b></p> <p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p>	<p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p><b>Measurable Targets</b></p> <p>10 additional people will exit homelessness to EH, SH, TH, or PH</p>	

Table 6. Funding Plans

Activity to be funded by HHAP 3 <i>(Choose from drop down options)</i>	Eligible Use Categories Used to Fund Activity										Total Funds Requested:	Description of Activity
	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Interim sheltering (new and existing)	9. Shelter improvements to lower barriers and increase privacy	10. Administrative (up to 7%)		
Administrative Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,446.00	\$ -	\$ -	\$ -	\$ -	\$ 24,446.00	
Permanent Supportive and Service-Enriched Housing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 324,782.00	\$ -	\$ -	\$ -	\$ -	\$ 324,782.00	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
<b>Totals:</b>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 349,228.00	\$ -	\$ -	\$ -	\$ -	\$ 349,228.00	

**Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis**

**Table 7. Demonstrated Need**

**Complete ONLY if you are selected Non-Congregate Shelter / Interim Housing as an activity on the Funding Plans tab.**

<b>Demonstrated Need</b>	
# of available shelter beds	[Enter #]
# of people experiencing unsheltered homelessness in the homeless point-in-time count	[Enter #]
Shelter vacancy rate (%) in the summer months	[Enter %]
Shelter vacancy rate (%) in the winter months	[Enter %]
% of exits from emergency shelters to permanent housing solutions	[Enter %]
Describe plan to connect residents to permanent housing.	



**APPLICANT INFORMATION**

CoC / Large City / County Name:	Applying Jointly? Y/N	
Administrative Entity Name:	Total Allocation	\$ -

**HHAP FUNDING EXPENDITURE PLAN**

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Rapid rehousing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating subsidies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Operating subsidies: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street outreach	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Street outreach: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Services coordination: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Systems support: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Delivery of permanent housing	\$ -	\$ 289,859.00	\$ -	\$ -	\$ -	\$ 289,859.00	\$ -	\$ -
<i>Delivery of permanent housing: youth set-aside</i>	\$ -	\$ 34,923.00	\$ -	\$ -	\$ -	\$ 34,923.00	\$ -	\$ -
Prevention and shelter diversion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Prevention and shelter diversion: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interim sheltering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Interim sheltering: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Shelter improvements to lower barriers and increase privacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Shelter improvements: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ -	\$ 24,446.00	\$ -	\$ -	\$ -	\$ 24,446.00	\$ -	\$ -
<b>TOTAL FUNDING ALLOCATION</b>						\$ 349,228.00	\$ -	\$ -
<b>Youth Set-Aside (at least 10%)</b>	\$ -	\$ 34,923.00	\$ -	\$ -	\$ -	\$ 34,923.00	\$ -	\$ -

COMMENTS: