# Homeless Housing, Assistance and Prevention Round 3 Application

## Application Information

This Cognito platform is the submission portal for the Cal ICH HHAP-3 Application. You will be required to upload a full copy of the HHAP-3 Data Tables Template *and* enter information into the portal from specific parts of the HHAP-3 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-3 resources prior to beginning this application:

- [HHAP-3 Notice of Funding Availability (NOFA)](#)

- [HHAP-3 Local Homelessness Action Plan & Application Template](#) and

- [HHAP-3 Data Tables Template](#)

## Application Submission for HHAP-3 Funding

Using the **[HHAP-3 Local Homelessness Action Plan & Application Template](#)** as a guide, applicants must provide the following information in the applicable form section (see *How to Navigate this Form*) to submit a complete application for HHAP-3 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding**: the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.

2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.

3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are NOT required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this Cognito form will be considered the official responses to the required narrative questions.

4. **Part IV: HHAP-3 Funding Plans:** the information required in this section will be provided in Tables

<u>6, 7 (as applicable), and 8 of the HHAP-3 Data Tables Template file</u> uploaded in the *Document Upload* section.

5. **Evidence of meeting the requirement to agendize the information in Parts I and II at a meeting of the governing board** will be provided as <u>a file upload</u> in the *Document Upload* section.

## How to Navigate this Form

This application form is divided into **five sections**. The actions you must take within each section are described below.

- **Applicant Information**: In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.

- **Document Upload**: In this section, upload (1) the completed HHAP-3 Data Tables Template as an Excel file, (2) evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.

- **Outcome Goals and Strategies**: In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-3 Data Tables Template.

- **Narrative Responses**: In this section, enter your responses from Part III of the HHAP-3 Local Homelessness Action Plan & Application Template.

- **Certification**: In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

**I have reviewed the HHAP-3 NOFA and application template documents**
Yes

**I am a representative from an eligble CoC, Large City, and/or County**
Yes

# Applicant Information

List the eligible applicant(s) submitting this application for HHAP-3 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

**Eligible Applicant(s) and Individual or Joint Designation**
Joint

This application represents the joint application for HHAP-3 funding on behalf of the following eligible applicant jurisdictions:

# Joint Applicants Selection

## Eligible Jurisdiction 1

**Eligible Applicant Name**
Mendocino County

## Eligible Jurisdiction 2

**Eligible Applicant Name**
CA-509 Mendocino County CoC

*Click **+ Add Eligible Jurisdiction** above to add additional joint applicants as needed.*

# Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

**Administrative Entity**
Mendocino County Department of Social Services

**Contact Person**
Veronica Wilson

**Title**
Program Administrator

**Contact Person Phone Number**
(707) 468-7071

**Contact Person Email**
wilsonv@mendocinocounty.org

# Document Upload

Upload the completed [HHAP-3 Data Tables Template](#) (in .xlsx format), evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

**HHAP-3 Data Tables**
CA-509 Mendocino County HHAP-3 Application Data Tables.xlsx

**Governing Body Meeting Agenda or Minutes**
CA-509 Mendocino HHAP-3 Governing Body Meeting Agendas.pdf

**Optional Supporting Documents**
CA-509 Mendocino CES User List from HMIS.pdf

# Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-3 Local Homelessness Action Plan & Application Template](#) into the form below.

# Question 1

A demonstration of how the jurisdiction has coordinated, and will continue to coordinate, with other jurisdictions, including the specific role of each applicant in relation to other applicants in the region.

**Question 1 Response**

MCDSS has been appointed by the MCHSCoC Governing Board to serve as its Collaborative Applicant and HMIS Lead Agency. This has allowed for easier and more frequent communication and coordination between MCDSS and MCHSCoC in regard to HHAP funding and many other funding sources, policies, and other related topics that overlap between the County and CoC. MCHSCoC Governing Board Chair and Co-Chair have met numerous times with the MCDSS Director and Deputy Director regarding use of HHAP funds, development and improvement of the Strategic Plan to Address Homelessness in Mendocino County, Emergency Solutions Grant CV funding timeline and activities, and many other activities.

Existing Collaboration between Mendocino County and CoC

MCDSS has assigned the MCHSCoC Collaborative Applicant and HMIS Lead Agency roles to staff members working in the Housing Options for Mendocino (HOMe) Team, which is structured under the Advocacy and Collaboration Team (ACTeam). The ACTeam also consists of the Outreach and Engagement Team, which provides unique community outreach on behalf of MCDSS Employment and Family Services (EFAS), as well as the Whole Person Care Team that engages in Street Outreach and Full-Service Partnerships (FSPs) on behalf of persons with severe mental health disorders and symptoms. A major project the ACTeam has undertaken during the coronavirus pandemic is the Project Homekey Live Oak Apartments, which was originally a Best Western Inn that was converted to single and double room occupancy units for single adults, couples, and small families experiencing homelessness. ACTeam Staff collaborated with entities including CalWORKs, Veteran Administration, Behavioral Health and Recovery Services, Adventist Health, Child Welfare Services, and Adult Protective Services. Referrals for openings at Live Oak Apartments are provided by the local Coordinated Entry System (CES) and the entities listed above for units that are not required to serve persons experiencing literal homelessness as defined by the HEARTH Act that governs the CoC Program and subsequent homeless definition. Each of these providers offer temporary or permanent rental assistance for the persons they refer, but often persons referred by the CES do not have any rental assistance. MCDSS collaborated with MCHSCoC for their support providing Sponsor-Based Rental Assistance to households referred by the CES as funded by Emergency Solutions Grant funds provided under the CARES Act (ESG-CV). Once these funds are exhausted or the ESG-CV spending timeline expires, MCDSS and MCHSCoC have agreed to use portions of their HHAP Round 2 grant funds to provide SBRA to households selected for Live Oak Apartments that have no ongoing rental subsidy assistance so they can be housed as fast as possible.

Future Collaboration with Cahto Tribe of the Laytonville Rancheria

Under HHAP Rounds 1 and 2, the only overlapping jurisdictions in Mendocino County were the County of Mendocino and the MCHSCoC. On Friday, June 24, 2024, Veronica Wilson, MCDSS Program Administrator, MCHSCoC Coordinator and author of this report, contacted staff at the Northern Circle Indian Housing Authority (NCIHA) to request final details on funding NCIHA receives for the HHAP Round 3 Landscape Analysis of State, Federal, and Local Funding.   NCIHA staff shared that the Cahto Tribe of the Laytonville Rancheria will be submitting an application for the Tribal Homeless Housing, Assistance, and Prevention (Tribal HHAP) Program. NCIHA has offered to introduce MCDSS and MCHSCoC staff to their Board President Brian Williams, M.S. who is also the Chairperson of the Cahto Tribal Council. Both

MCDSS and MCHSCoC are especially excited about this collaboration opportunity as we have identified extreme disparities in exits from homelessness to permanent housing and excessive over-representation of Native Americans and Alaskan Natives in our homeless services delivery system. This collaboration also provides an opportunity to begin offering access to housing resources in Mendocino County's northern region, which has historically been underserved, especially with inclusion in planning and delivery of homeless related policies and services.

# Question 2

A demonstration of the applicant's partnership with, or plans to use funding to increase partnership with:

- Local health care and managed care plans

- Public health systems

- Behavioral health

- Social services

- Justice entities

- People with lived experiences of homelessness

- Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)

**Question 2 Response**
The MCDSS and MCHSCoC collaboration and partnership is facilitated by County staff previously described that are responsible for the work of the CoC Collaborative Applicant. Coordination occurs in many settings, including MCHSCoC Governing Board and Committee Meetings, planning sessions held for development and improvements of the Strategic Plan to Address Homelessness in Mendocino County and other CoC issued policy documents. The majority of these meetings and sessions are publicly accessible and invitations are sent to program staff from multiple disciplines, which provides additional representation and insight into our local community landscape. This section describes several of these specific disciplines or partnerships.

Local Health Care and Managed Care Plans

Local Federally Qualified Health Centers (FQHC) and Hospitals play a significant role in the governing and operation of MCHSCoC Governing Board and service delivery system. Two (2) of the eighteen (18) MCHSCoC Governing Board Seats are filled by local medical care providers. One seat is held by Mendocino Community Health Clinic, which operates three (3) FQHCs. A second seat is held by Adventist Health, which operates all three hospitals in Mendocino County, provides an extensive spectrum of outpatient medical care services, and operates a Street Medicine team that connects with persons experiencing unsheltered homelessness in Inland Mendocino County to provide urgent medical care, offer coronavirus vaccines and referral to shelter and Coordinated Entry System. Additionally, Mendocino Coast Clinics also operates a Street Medicine Team that connects with persons experiencing unsheltered homelessness in the Coastal areas of Mendocino County in collaboration with the Mendocino Coast Hospitality Center, which operates the primary Emergency Shelter and
Homeless Resource Center that serves Coastal areas.

The primary Managed Health Care Plan provider in Mendocino County is Partnership HealthPlan of California (PHP) as they provide managed healthcare for Medi-Cal and Medicare recipients who reside in Mendocino County. PHP has begun attending monthly MCHSCoC Governing Board meetings and is

partnering with County/CoC Staff to implement the Housing and Homeless Incentive Program (HHIP) that was developed by the California Department of Health Care Services (DHCS) in consultation with Cal ICH. DHCS' HHIP website (2022) describes the project and states,

As a means of addressing social determinants of health and health disparities, Medi-Cal managed care plans would be able to earn incentive funds for making investments and progress in addressing homelessness and keeping people housed. Managed care plans and the local homeless Continuum of Care, in partnership with local public health jurisdictions, county behavioral health, Public Hospitals, county social services, and local housing departments must submit a Homelessness Plan to DHCS (para. 1).

MCDSS and MCHSCoC Staff have been in communication with PHC staff to collaborate on implementation of HHAP funded projects and interventions to support spending plans for HHIP funds in Mendocino County. Plans for collaboration between PHC and MCDSS/MCHSCoC are in development, primarily through the revision process for the Strategic Plan to Address Homelessness in Mendocino County, which serves as our local homelessness action plan.

Public health systems

The primary public health system that exists in Mendocino County is operated by the Mendocino County Department of Public Health (MCDPH). The first major collaboration that occurred between MCDPH and MCHSCoC was facilitated by shared use of funding provided by the Federal Emergency Management Agency (FEMA) for operation of non-congregate shelter (NCS) named Project Roomkey (PRK). To be eligible for PRK, persons must have contracted or been exposed to coronavirus, or were at high risk of medical complications if they contracted coronavirus and did not have the resources to isolate or quarantine themselves. In Mendocino County, PRK was split into two projects; one for persons who had contracted or been exposed to coronavirus that was operated by MCDPH, and a second for persons who were at high risk of medical complications if they contracted coronavirus that was operated by MCDSS in consultation with the MCHSCoC. MCDSS/MCHSCoC Staff communicated with the Mendocino County Public Health Officer from the beginning of the coronavirus pandemic to coordinate access to testing and vaccines by persons experiencing sheltered or unsheltered homelessness. MCDPH Staff also collaborated with multiple emergency shelter providers when a coronavirus outbreak occurred in congregate shelter settings, providing non-congregate shelter funding and coordination, access to medical services, and testing for persons in isolation.

Behavioral Health

Mendocino County Behavioral Health and Recovery Services (BHRS) fills the MCHSCoC Governing Board seat that is set aside for the County of Mendocino and regularly engages in collaborative planning of permanent supportive housing projects for persons experiencing homelessness and a serious mental illness. BHRS submitted three funding requests for No Place Like Home (NPLH) capital development funds in collaboration with the local housing developer Rural Communities Housing Development Corporation (RCHDC) and Redwood Quality Management Company (RQMC), which is the Administrative Service Organization for BHRS that provides specialty mental health, community service support, prevention, and early intervention services. Mendocino County has been awarded multiple rounds of NPLH funds that have been used to construct new apartment complexes that are required to fill units using the local CoC Coordinated Entry System (CES) operated by MCHSCoC.

Orr Creek Commons II is the most recent complex built using NPLH funded housing development project. MCHSCoC Collaborative Applicant and HMIS Lead Staff engaged with BHRS, RQMC and RCHDC Staff early in the tenant selection policy development stage to offer assistance with identifying how referrals through CES are to be provided as well as which additional CES data elements are needed to aid in determining a household's eligibility, such as chronic homelessness status and if any members of the household have a serious mental illness or emotional disturbance. This reduces the time Orr Creek

Commons II staff spend on determining basic eligibility prior to engaging with clients, which in turns reduces the time between referral and housing move-in.

Social Services

As aforementioned, MCDSS serves as the Collaborative Applicant and HMIS Lead Agency on behalf of the MCHSCoC. MCDSS has dedicated a Unit to conducting the work agreed upon between MCDSS and MCHSCoC, which requires collaboration between MCDSS and MCHSCoC through activities such as development of Governing Board Meeting Agendas, coordinating MCHSCoC Governing Board Committees, completing funding grant applications and hosting any associated Notices of Funding Availability (NOFA), and providing training and guidance to MCHSCoC HMIS End Users. Collaboration Activities described in this narrative are to demonstrate collaboration between MCHSCoC and the County of Mendocino, which is primarily facilitated by MCDSS.

MCDSS receives multiple sources of funding to provide assistance to persons experiencing and at risk of homelessness provided by the California Department of Social Services (CDSS), such as California Work Opportunity and Responsibility to Kids (CalWORKs), Housing and Disability Advocacy Program (HDAP), Home Safe, and Bringing Families Home (BRH). These projects are operated in collaboration with MCHSCoC established projects, such as the CoC Program Funded Permanent Supportive Housing Program Tenant-Based Rental Assistance Project and Emergency Solutions Grant Rapid Rehousing projects. The CDSS funded programs now require projects enter client level data in the local Homeless Management Information System (HMIS), which has greatly expanded the scope of data available for community and housing planning. The data available on families with minor children in the MCHSCoC's HMIS more than doubled with the addition of CalWORKs and has led to a greater understanding of the needs and barriers faced by families with children who are experiencing homelessness in Mendocino County.

The Community Development Commission of Mendocino County (CDC) is the Public Housing Authority for Mendocino County. CDC is the recipient of additional Housing Choice Vouchers funded by the Family Unification Program (FUP) grant offered by HUD to provide rental subsidies for Child Welfare System involved families needed for unification of all family members. HUD requires that in order to receive FUP funded vouchers, Public Housing Authorities must collaborate with their local Child Welfare System (CWS) to determine local eligibility criteria, and vouchers can only be provided to families that have been referred by the CWS, which is operated by MCDSS. Additionally, applications must include letter of support from the local CoC Governing Board, which was provided when request. Operation of FUP has facilitated collaboration regarding rehousing CWS involved families between CDC, MCDSS, and MCHSCoC. This collaboration will be further expanded under the Family Homelessness Challenge Grant Award that was recently issued by Cal ICH.

Justice Entities

The MCHSCoC Governing Board has one seat dedicated to a Law Enforcement Agency that operates within Mendocino County that was established to foster collaboration between other CoC and homeless service providers and local law enforcement. The seat is currently held by the Ukiah Police Department (UPD), which was the first law enforcement agency in Mendocino County to opt into being a collaborative partner with the Whole Person Care Homeless Outreach Team (HOTeam) Pilot Project. Holding this MCHSCoC Governing Board Seat has facilitated partnerships between UPD and MCHSCoC Providers as well as MCDSS.

Shortly after the coronavirus pandemic had begun, a large homeless encampment formed in the crash zone area outside the Ukiah Airport and there were concerns about the safety of the individuals in the encampment if an aircraft were to crash. The City of Ukiah determined it needed to disband the encampment due to this public safety concern and reached out to the MCDSS ACTeam to offer

emergency and interim housing options to encampment residents prior to the scheduled encampment eviction. The MCDSS ACTeam hosted a Resource Fair at the encampment to bring services to the encampment, which included representatives from Emergency Shelter Providers, CES Assessors, Animal Care Services Care-A-Van, Street Medicine Teams, and the Public Defenders Office, which has not historically been involved in activities targeting persons experiencing homelessness. Surprisingly, the resource that was utilized the most was connecting with the Public Defender's Office so encampment residents could begin addressing the legal matters they may have been unable to do prior to connecting with their Public Defender at the resource fair.

This resource fair paved the way for a more formal partnership to develop between the Public Defender's Office and various MCHSCoC members and partners. Emergency Shelters and Housing Case Managers are in communication with Public Defenders regarding items or tasks the client needs to complete, scheduled days and times of court hearings, and occasionally to serve as a character witness for persons experiencing homelessness.

People with lived experience of homelessness

MCHSCoC Governing Board has two seats identified for persons with lived experience of homelessness, one for any person with experience and one for Transitional Age Youth (TAY) aged 18-24 that also have lived experience. Unfortunately, the seat for any person with lived experience is vacant and the TAY representative is not engaged in CoC planning, policy development, or service delivery. MCDSS and MCHSCoC intend to use a portion of HHAP Round 3 funding to create financial stipends for when persons with lived experience of homelessness volunteers for specific roles and activities, including assisting with the facilitation of or participation in Focus Groups held with persons with current or recent lived experience of homelessness specifically designed to gather input and feedback regarding CoC funding and service planning, delivery, and monitoring. HHAP Round 3 funds will also be used to provide stipends for the two MCHSCoC Governing Board Seats, as well as resources necessary for them to regularly attend and meaningfully participate in meetings, planning session, and other MCHSCoC related tasks.

Services for older adults and people with disabilities

In 2018, CDSS began offering two additional programs to provide homeless services funding and supports for older adults and people with disabilities who are at risk of or experiencing homelessness. These two programs are called the Home Safe Program that is operated under Adult Protective Services (APS), and the Housing and Disability Advocacy Program (HDAP) that is operated under the Bridge Unit, which also administers the County General Assistance Program. Both of these programs offer intensive case management, non-congregate shelter, homelessness prevention funding, rapid re-housing assistance. In Mendocino County, these projects are operated by staff that are in regular communication with service providers in other disciplines to facilitate collaborative efforts to provide additional case and support to the client, and to promote their safety and wellbeing.

MCDSS APS hosts a monthly Multi-Disciplinary Team (MDT) meeting to discuss open or potential APS cases, which often includes identifying additional financial supports for housing that Home Safe and HDAP often able to provide, even if only temporarily while more long-term supports are identified and put into place. MCDSS Bridge Unit staff regularly attend the MCHSCoC monthly Housing Navigation meeting, where they advocate for additional supports for HDAP participants and assist other homeless services providers in identifying supports and resources for SSI or other disability benefits, as well as offer HDAP assistance when appropriate.

Mendocino County Office of Education

MCHSCoC Governing Board has a seat dedicated for an organization serving the needs of children experiencing homelessness, which is currently occupied by the Mendocino County Office of Education

(MCOE). The MCOE representative serves as their McKinney-Vento Act local homeless education liaison, who oversees the work of the homeless education liaison that is established at every school in Mendocino County. At this time, membership on the MCHSCoC Governing Board is the primary method of collaboration between MCOE and MCHSCoC. However, MCDSS ACTeam Staff responsible for the Family Homelessness Challenge Grant has been in close communication with the MCOE Homeless Education Liaison to develop early plans on how to incorporate schools into solutions to end family homelessness in Mendocino County. HHAP Round 3 funds will be used to fill funding gaps for interventions identified through the Family Homelessness Challenge Grant that may not be eligible activities or exceed the available funding.

# Question 3

A description of specific actions the applicant will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.

**Question 3 Response**
Racial and Gender Equity

MCDSS and MCHSCoC collaboratively developed the Outcome Goals described in this grant application, including goals identified for underserved and/ or disproportionately impacted populations. This process led to the identification of four subpopulations that are underserved and/or disproportionately impacted by homelessness, which are: Persons who identify as American Indian or Alaska Natives, Households with at least one (1) adult and one (1) child, adults experiencing a significant mental illness, and Unaccompanied Youth ages 18-24.

Collaborate with Tribes on Street Outreach

MCDSS and MCHSCoC are in the process of establishing new Street Outreach teams using Emergency Solutions Grant funds provided by the CARES Act (ESG-CV) to expand access to existing emergency and interim housing projects as well as permanent housing supports and resources. MCDSS/MCHSCoC Staff have been working closely with several Tribes in Mendocino County who have also been awarded ESG-CV funds to support emergency shelter and street outreach activities to facilitate coordination between existing Street Outreach and Street Medicine Teams in their outreach efforts. Staff have also been working with these same partners to develop HMIS Projects, User Accounts and training forums to assist Tribes in recording and reporting data on the clients served. Once ESG-CV funds are exhausted or expired, HHAP funds will be used to continue to support Street Outreach Projects that have demonstrated positive outcomes and are still necessary once the coronavirus pandemic has subsided. Partnerships with Tribes will continue to ensure that people who identify as American Indian or Alaskan Native have the same access to housing resources as their white counterparts.

Coordinated Entry Event Timespans

Baseline data received from Cal ICH shows that people experienced homelessness in Mendocino County in 2020 for 98 days on average. However, households with at least one adult and one child experienced homelessness for an average of 109 days, which is the highest average of all subpopulations identified. Our Outcome Goal for measure 4 is to reduce the average length of time people experience homelessness, and our strategy to achieve these improvements is to identify where in our service delivery system people spend the most time in and develop strategies to aid in reducing the timespan between

Coordinated Entry Events. Cal ICH has announced they intend to award MCDSS a Family Homelessness Challenge Grant, which will be used to directly impact the homeless services delivery system to quickly identify interim and permanent housing options for families with minor children. HHAP funds will be used to fill any system gaps identified through the Family Homelessness Challenge Grant to ensure system improvements are properly supported and funded.

Family Unification Program Voucher Use

One specific area that has been identified for improvement of racial equality in our homeless service delivery system is exploring the existing racial configuration of persons referred by MCDSS Child Welfare Services (CWS) to the Family Unification Program (FUP) vouchers received by CDC, our local PHA. Utilization rates of this program were low during the first three years of operation due to a number of factors that have been resolved and since 2021, FUP voucher utilization has greatly improved. System Support funds will be used to gather demographic information on all persons referred to FUP that will be used to identify racial and/or gender inequities. The data review team gathering system support data will collaborate with the Family Homelessness Challenge Grant efforts and identify strategies to promote equity in who is served and the services that are provided.

Reduce Rates of Homelessness

All rounds of HHAP funding will be used to create and support new Diversion and Homelessness Prevention projects with the goal of preventing households at risk of homelessness from entering the homeless services system. There will be a specific amount of funds not yet determined that will be set aside for awards to Tribes in Mendocino County with the goal of expanding services to Tribal Members to reduce the number of people who identify as American Indian or Native Alaskan people who lose their existing housing and causes them to experience homelessness. The MCDSS and MCHSCoC will work collaboratively with all Tribal Entities in Mendocino County to provide Diversion and Homelessness Prevention services, either operated by the Tribe themselves or by alternative service providers with advanced permission and planning with the Tribe.

Street Outreach for Unaccompanied Youth

Baseline data shows that from 2018-2020, we saw a 400% increase in the number of Unaccompanied Youth and Parenting Youth ages 18-24 experiencing unsheltered homelessness in Mendocino County and an 87% decrease in the bed availability for Unaccompanied Youth and Parenting Youth experiencing homelessness. The Mendocino County Youth Project (MCYP) was awarded ESG-CV funds to implement several new project types, one of which was Street Outreach for Unaccompanied and Parenting Youth experiencing homelessness. Unfortunately, MCYP was unable to commit to the final implementation of Street Outreach services due to impacts to other agency services caused by the coronavirus pandemic. Instead, HHAP Youth set-aside funds will be granted to MCYP at a later date to implement a Street Outreach Project to serve Unaccompanied Youth and Parenting Youth under the age of 24 who are experiencing unsheltered homelessness. This strategy will be implemented with the intention of reducing the number of Unaccompanied and Parenting Youth who are experiencing homelessness, as well as reduce the length of time Unaccompanied and Parenting Youth experience homelessness.

# Question 4

A description of how the applicant will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.

Note: Such mainstream systems could include:

- Physical and behavioral health care systems and managed care plan organizations
- Public health system
- Criminal legal system and system for supporting re-entry from incarceration
- Child welfare system
- Affordable housing funders and providers
- Income support programs
- Education system
- Workforce and employment systems
- Other social services and human services systems

**Question 4 Response**
The MCHSCoC Governing Board has two Committees that have responsibilities pertaining to preventing exits to homelessness from institutional settings, which are the Shelter and Solutions Committee and Coordinated Entry/Discharge Planning Committee. Both independently and collaboratively, these MCHSCoC Governing Board Committees have fostered relationships with locally operated institutions through collaborative development of discharge policies for persons that do not have stable housing identified upon release. These institutions include psychiatric facilities in Northern California through Redwood Quality Management Company (RQMC) and Behavioral Health and Recovery Services (BHRS); Mendocino County Child Welfare Services Foster Care System through AB 109 programs operated by Redwood Community Services and Mendocino County Youth Project; California Department of Corrections and Rehabilitation (CDCR) operated institutions through the Division of Adult Parole Operations Ukiah Unit and Mendocino County Adult Probation; and Adventist Health operated hospitals in Mendocino County.

The MCDSS ACTeam Staff has recently begun engaging with the Mendocino County Sheriff's Office (MCSO) regarding collaboration with the HOTeam when Sheriff Deputies respond to calls received regarding homeless related issues. Once this partnership has been established, ACTeam Staff will offer additional support to the MCSO, which will include referrals for Mendocino County Jail inmates who do not have housing options or resources identified when they are released by exploring diversion assistance or interim housing options to prevent release into homelessness. This fundamental groundwork is needed before a formal discharge policy on preventing jail release to homelessness can be developed, and HHAP Round-3 System Support funds will be used as needed to fund efforts necessary to minimize or prevent anyone being released from jail to homelessness in Mendocino County.

# Question 5

Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

(IV) Improving homeless point-in-time counts.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youthspecific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

**Question 5 Response**
MCDSS and MCHSCoC have collaboratively discussed and identified specific and quantifiable systems improvements that will be made to improve the delivery of housing and services to people experiencing homelessness or at-risk of homelessness. This section describes these improvements specific to Capacity Building and Workforce Development, Strengthening HMIS Data Quality and the Coordinated Entry System, Increasing Capacity for Pooling and Aligning Funding for Housing and Services, and improving Point-in-Time Counts.

Capacity Building and Workforce Development

MCDSS and MCHSCoC are committed to researching and disseminating information to service providers about high-quality training opportunities, including those specific to culturally responsive approaches to homelessness.  If necessary, HHAP funding can and will be used for the training costs of MCDSS staff, MCHSCoC members, and service providers for specific regional or national trainings.

We also recognize an unfortunately high rate of turnover amongst the direct service staff at our service provider organizations, which leads to a continual need to provide ongoing training on both core competencies, as well as specific and timely topics.  Internally, the MCDSS HMIS Lead Agency Staff provide ongoing, hands-on, training on the use of our HMIS system.

Throughout the timeline of HHAP-3, we intend to support – financially, if necessary – at least five high-quality trainings, open to all service providers in our jurisdiction, that are related to best practices in addressing homelessness.  At least two of these trainings will include a core element of cultural awareness and responsiveness.

Strengthen HMIS Data Quality and the Coordinated Entry System

HHAP funds will be used in Fiscal Year 2024-24 to provide continuing funding for a Coordinated Entry System List Management contract that MCDSS will be releasing a Request for Proposals in Summer 2022 funded by the California Emergency Solutions and Housing (CESH) Program. Traditionally, HMIS Lead Staff assist HMIS Project Staff with improving their data quality by collaborating with Agency Administrators that have been identified by Agency. However, the Coordinated Entry System data is input into HMIS by multiple agencies and there is no established CES List Manager who is to serve as the point of contact regarding data quality and data completeness issues with CES data recorded in the HMIS. As such, the HMIS Lead Staff have done their best to undertake this work but has not been able to keep up with the demands as the Coordinated Entry System is the largest source of data in the Mendocino HMIS. Establishing and retaining a CES List Manager is an integral component necessary to facilitate data quality improvements.

Increasing Capacity for Pooling and Aligning Funding for Housing and Services

The HHAP application process has created new opportunities for understanding and aligning a wide variety of funding streams related to homelessness.  Because the MCHSCoC Collaborative Applicant and HMIS Lead Agency are embedded within MCDSS, our staff has unique and easy access to information and influence on all County-related funding sources related to homelessness, including CalWORKs Housing Support Program, Bringing Families Home, HDAP, Home Safe, and the Project Roomkey Rehousing allocation.  To that end, the County and CoC intend to facilitate regularly scheduled meetings between MCDSS and MCHSCoC staff to regularly review and plan methods of braiding and complementing funding sources into a system that is rationale and well-understood.

Improve Point-in-Time Counts

HHAP Round 3 funds will be used to purchase a subscription renewal for the Counting Us! Mobile Application that MCHSCoC used for the 2022 Point-in-Time (PIT) Count and Housing Inventory Count (HIC). Use of this application to gather data in real time has provided a plethora of additional data not available through the previous practice of gathering data using paper surveys was used. Additional data includes geo-tagging that captures the exact location of each survey interaction that shows where people experiencing homelessness are concentrated; increased demographic information facilitated by Mobile Application prompts; and improved data on vehicles and structures that led to improved extrapolation techniques and data confidence.

# Question 6

Evidence of connection with the local homeless Coordinated Entry System.

**Question 6 Response**
The file attached in the Other Files upload section titled "CA-509 Mendocino CES User List from HMIS" provides screenshots of the users of the local Coordinated Entry System assigned in our Homeless Management Information System (HMIS). These screenshots demonstrate that there is ongoing collaboration by both applicants with the local Coordinated Entry System.

# Certification

**I certify that all information included in this Application is true and accurate to the best of my knowledge.**
Yes

| Table 1. Landscape Analysis of Needs and Demographics | | |
|---|---|---|
| | **People Experiencing Homelessness** | **Source and Date Timeframe of Data** |
| **Population and Living Situations** | | |
| TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS | 830 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **Sheltered** (ES, TH, SH) | 270 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **Unsheltered** | 560 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| **Household Composition** | | |
| # of Households **without Children** | 679 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of Households with **At Least 1 Adult & 1 Child** | 38 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of Households with **Only Children** | 6 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| **Sub-Populations and Other Characteristics** | | |
| # of Adults Who are Experiencing **Chronic Homelessness** | 177 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of Adults Who are Experiencing **Significant Mental Illness** | 80 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of Adults Who are Experiencing **Substance Abuse** Disorders | 42 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of Adults Who are **Veterans** | 19 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of Adults with **HIV/AIDS** | 1 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of Adults Who are **Survivors of Domestic Violence** | 36 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of **Unaccompanied Youth (under 25)** | 45 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of **Parenting Youth (under 25)** | 1 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **Children of Parenting Youth** | 1 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| **Gender Demographics** | | |
| # of **Women/Girls** | 265 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of **Men/Boys** | 525 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **Transgender** | 16 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **Gender Non-Conforming** | 24 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| **Ethnicity and Race Demographics** | | |
| # of People Who are **Hispanic/Latino** | 127 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **Non-Hispanic/Non-Latino** | 703 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **Black or African American** | 19 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **Asian** | 7 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **American Indian or Alaska Native** | 73 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **Native Hawaiian or Other Pacific Islander** | 7 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **White** | 697 | CA-509 2022 PIT Count, 2/23-3/1/22 |
| # of People Who are **Multiple Races** | 27 | CA-509 2022 PIT Count, 2/23-3/1/22 |

| Table 2. Landscape Analysis of People Being Served | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| | Permanent Supportive Housing (PSH) | Rapid Rehousing (RRH) | Transitional Housing (TH) | Intermin Housing or Emergency Shelter (IH / ES) | Diversion Services and Assistance (DIV) | Homelessness Prevention Services & Assistance (HP) | Outreach and Engagement Services (O/R) | Other: [Identify] | Source(s) and Timeframe of Data |
| **Household Composition** | | | | | | | | | |
| # of Households **without Children** | 295 | 101 | 25 | 134 | 1 | 25 | 52 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of Households with **At Least 1 Adult & 1 Child** | 28 | 73 | 8 | 27 | 1 | 5 | 1 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of Households with **Only Children** | 0 | 0 | 0 | 0 | 0 | 0 | 1 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| **Sub-Populations and Other Characteristics** | | | | | | | | | |
| # of Adults Who are Experiencing **Chronic Homelessness** | 100 | 84 | N/A | 126 | 0 | 6 | 29 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of Adults Who are Experiencing **Significant Mental Illness** | 181 | 77 | 17 | 63 | 0 | 10 | 25 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of Adults Who are Experiencing **Substance Abuse** Disorders | 57 | 12 | 3 | 39 | 0 | 9 | 18 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of Adults Who are **Veterans** | 81 | 33 | 9 | 27 | | 2 | 2 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of Adults with **HIV/AIDS** | 4 | 1 | 0 | 0 | 0 | 0 | 0 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of Adults Who are **Survivors of Domestic Violence** | 102 | 87 | 9 | 27 | 1 | 5 | 19 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of **Unaccompanied Youth (under 25)** | 4 | 3 | 10 | 3 | 0 | 0 | 2 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of **Parenting Youth (under 25)** | 0 | 5 | 0 | 4 | 0 | 0 | 0 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of People Who are **Children of Parenting Youth** | 0 | 6 | 0 | 4 | 0 | 0 | 0 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| **Gender Demographics** | | | | | | | | | |
| # of **Women/Girls** | 152 | 106 | 28 | 104 | 2 | 17 | 23 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of **Men/Boys** | 202 | 93 | 16 | 118 | 1 | 10 | 29 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of People Who are **Transgender** | 2 | 0 | 1 | 1 | 0 | 0 | 0 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of People Who are **Gender Non-Conforming** | 0 | 0 | 2 | 0 | 0 | 0 | 0 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| **Ethnicity and Race Demographics** | | | | | | | | | |
| # of People Who are **Hispanic/Latino** | 33 | 28 | 5 | 55 | 0 | 7 | 8 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of People Who are **Non-Hispanic/Non-Latino** | 308 | 171 | 42 | 168 | 3 | 23 | 41 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of People Who are **Black or African American** | 5 | 5 | 2 | 11 | 0 | 1 | 3 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of People Who are **Asian** | 0 | 0 | 4 | 1 | 0 | 0 | 0 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of People Who are **American Indian or Alaska Native** | 20 | 11 | 3 | 35 | 0 | 0 | 7 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of People Who are **Native Hawaiian or Other Pacific Islander** | 3 | 2 | 0 | 1 | 0 | 0 | 1 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of People Who are **White** | 313 | 140 | 35 | 161 | 3 | 27 | 34 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |
| # of People Who are **Multiple Races** | 16 | 11 | 2 | 3 | 0 | 2 | 4 | N/A | CA-509 2021 Stella and LSA (10/1/20-9/30/21), 2022 PIT Count (2/23-3/1/22) and HMIS CoC APR (10/1/20-9/30/21) |

**Table 3. Landscape Analysis of State, Federal and Local Funding**

| Funding Program (choose from drop down options) | Fiscal Year (select all that apply) | Total Amount Invested into Homelessness Interventions | Funding Source* | Intervention Types Supported with Funding (select all that apply) | Brief Description of Programming and Services Provided | All People Experiencing Homelessness | Chronic Homelessness | Veterans | Parenting Youth | Severe Mental Illness | HIV/AIDS | Children of Parenting Youth | Substance Abuse Disorders | Unaccompanied Youth | Other / Complex Medical |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| Homekey (via HCD) — Received by County of Mendocino | FY 2021-2022 | $9,669,500.00 | State Agency | Permanent Supportive and Service-Enriched Housing | State funds were used to purchase a motel and convert it to SRO housing for persons experiencing or at risk of homelessness. Enrichment services are provided on site by dedicated case management staff | ALL PEOPLE EXPERIENCING HOMELESSNESS | X | X | | X | | | X | | X (with Complex Medical Issues, Persons at risk of) |
| California COVID-19 Rent Relief Program - via HCD — Received by Northern Circle Indian Housing Authority | FY 2021-2022 | $3,105,000.00 | State Agency | Rental Assistance | Emergency Rental Assistance for Tribal Members who are risk of homelessness in some way related to the Coronavirus Pandemic | ALL PEOPLE EXPERIENCING HOMELESSNESS | | | | | | | | | Other: Tribal Members experiencing homelessness |
| Emergency Solutions Grants - CV (ESG-CV) - via HCD — Received by County of Mendocino | FY 2021-2022; FY 2022-2023 | $5,463,823.00 | Federal Agency | Non-Congregate Shelter/Interim Housing; Systems Support Activities; Rental Assistance; Outreach and Engagement; Administrative Activities | Funding is used to provide Emergency Shelter, Rapid Rehousing Services, Street Outreach, HMIS related expenses and staffing, and Local Grant Administration | X — ALL PEOPLE EXPERIENCING HOMELESSNESS | | | | | | | | | Other (please enter here) |
| Emergency Solutions Grants - CV (ESG-CV) - via HCD — Received by Northern Circle Indian Housing Authority | FY 2021-2022; FY 2022-2023 | $5,529,113.00 | Federal Agency | Non-Congregate Shelter/Interim Housing; Systems Support Activities; Rental Assistance; Outreach and Engagement; Administrative Activities | Funding is used to provide Emergency Shelter, Rapid Rehousing Services, Street Outreach, HMIS related expenses and staffing, and Local Grant Administration | ALL PEOPLE EXPERIENCING HOMELESSNESS | | | | | | | | | Other: Tribal Members experiencing homelessness |
| Emergency Solutions Grants (ESG) - via HCD — Received by Redwood Community Services and Mendocino Coast Hospitality Center | FY 2021-2022 | $290,178.00 | Federal Agency | Non-Congregate Shelter/Interim Housing; Rental Assistance | Funding is used to provide Emergency Shelter and Rapid Rehousing Services | X — ALL PEOPLE EXPERIENCING HOMELESSNESS | | | | | | | | | Other (please enter here) |
| Community Development Block Grant - CV (CDBG-CV) - via HCD — Received by County of Mendocino | FY 2021-2022; FY 2022-2023 | $1,069,157.00 | Federal Agency | Permanent Supportive and Service-Enriched Housing; Administrative Activities | Funding was used to support the Project Homekey Project to pay for renovation costs the Project Homekey funding was unable to cover | ALL PEOPLE EXPERIENCING HOMELESSNESS | X | X | X | X | | | X | X | X (with Complex Medical Issues, Persons at risk of) |
| Community Development Block Grant (CDBG) - via HCD — Received by Northern Circle Indian Housing Authority | FY 2021-2022; FY 2022-2023; FY 2023-2024 | $3,105,000.00 | Federal Agency | Permanent Supportive and Service-Enriched Housing; Administrative Activities | Funding was used to support the Project Homekey Project to pay for renovation costs the Project Homekey funding was unable to cover | ALL PEOPLE EXPERIENCING HOMELESSNESS | | | | | | | | | X (who are Seniors, Persons with Complex Medical Issues, Persons at risk of) |
| No Place Like Home (NPLH) - via HCD — Received by County of Mendocino | FY 2021-2022; FY 2022-2023 | $7,189,080.00 | State Agency | Permanent Supportive and Service-Enriched Housing | Funding is used to construct and provide permanent supportive housing for persons experiencing homelessness that have a severe mental or emotional illness. Rent is calcuated at 30% of the households adjusted income. Onsite behavioral health services are offered at all sites | ALL PEOPLE EXPERIENCING HOMELESSNESS | | | | X | | | | | Other (please enter here) |
| Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH — Received by County of Mendocino | FY 2021-2022; FY 2022-2023; FY 2023-2024; FY 2024-2025 | $3,633,763.96 | State Agency | Rental Assistance; Non-Congregate Shelter/Interim Housing; Outreach and Engagement; Diversion and Homelessness Prevention | Funding will be used to support ongoing operation of Emergency Shelters, Rapid Rehousing Services, Landlord Liaison services, and system improvements | X — ALL PEOPLE EXPERIENCING HOMELESSNESS | | | | | | | | | Other (please enter here) |

## Table 3. Landscape Analysis of State, Federal and Local Funding

| Funding Program (choose from drop down opt ons) | Fiscal Year (select all that app y) | Total Amount Invested into Homelessness Interventions | Funding Source* | Intervention Types Supported with Funding (select all that apply) | Brief Description of Programming and Services Provided | Populations Served (please x the appropr ate popu at on[s]) |
|---|---|---|---|---|---|---|
| Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH | FY 2021-2022 FY 2022-2023 FY 2023-2024 FY 2024-2025 / Received by Mendocino CoC | $ 1,248,333.99 | State Agency | Rental Assistance; Non-Congregate Shelter/ Interim Housing; Outreach and Engagement; Diversion and Homelessness Prevention | Funding will be used to support ongoing operation of Emergency Shelters, Rapid Rehousing Services, Landlord Liaison services, and system improvements | **X** ALL PEOPLE EXPERIENCING HOMELESSNESS — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; Other (please enter here) |
| Project Roomkey and Rehousing - via CDSS / Received by County of Mendocino | FY 2022-2023 | $ 789,175.00 | State Agency | Non-Congregate Shelter/ Interim Housing; Rental Assistance | Funding is used to provide non-congregate shelter to persons at risk of complications from the Coronavirus and rapid rehousing assistance for participants | ALL PEOPLE EXPERIENCING HOMELESSNESS — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** complications from COVID-19 |
| Project Roomkey and Rehousing - via CDSS / Received by Northern Circle Indian Housing Authority | FY 2022-2023 | $ 375,000.00 | State Agency | Non-Congregate Shelter/ Interim Housing; Rental Assistance | Funding is used to provide non-congregate shelter to persons at risk of complications from the Coronavirus and rapid rehousing assistance for participants | ALL PEOPLE EXPERIENCING HOMELESSNESS — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** risk of complications from COVID-19 |
| FEMA Public Assistance Program Category B - via FEMA / Received by County of Mendocino | FY 2021-2022 | $ 1,598,621.00 | Federal Agency | Non-Congregate Shelter/ Interim Housing | Funds are used for non-congregate shelter for persons who have been exposed to or tested positive for COVID-19 and are unable to self-isolate on their own | ALL PEOPLE EXPERIENCING HOMELESSNESS — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** complications from COVID-19 |
| CalWORKs Housing Support Program (HSP) - via CDSS / Received by County of Mendocino | FY 2021-2022 | $ 1,112,068.00 | State Agency | Rental Assistance; Non-Congregate Shelter/ Interim Housing | Provides housing-related supports to eligible families experiencing homelessness in the CalWORKs program | ALL PEOPLE EXPERIENCING HOMELESSNESS — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** Other: Families with Minor Children |
| Housing and Disability Advocacy Program (HDAP) - via CDSS / Received by County of Mendocino | FY 2021-2022 | $ 625,331.00 | State Agency | Non-Congregate Shelter/ Interim Housing; Rental Assistance; Diversion and Homelessness Prevention | Provides outreach, case management, benefits advocacy and housing supports to individuals who are disabled or likely disabled and who are experiencing homelessness | ALL PEOPLE EXPERIENCING HOMELESSNESS — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** Other: Single Adults without Income |
| Housing and Disability Advocacy Program (HDAP) - via CDSS / Received by Northern Circle Indian Housing Authority | FY 2021-2022 | $ 511,543.00 | State Agency | Non-Congregate Shelter/ Interim Housing; Rental Assistance; Diversion and Homelessness Prevention | Provides outreach, case management, benefits advocacy and housing supports to individuals who are disabled or likely disabled and who are experiencing homelessness | ALL PEOPLE EXPERIENCING HOMELESSNESS — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** Other: Single Adults without Income |
| Home Safe - via CDSS / Received by County of Mendocino | FY 2021-2022 | $ 511,543.00 | State Agency | Non-Congregate Shelter/ Interim Housing; Rental Assistance; Diversion and Homelessness Prevention | Home Safe Programs utilize a range of strategies to support housing stability for APS clients, including housing related intensive case management, housing related financial assistance, deep cleaning to maintain housing, eviction prevention, landlord mediation, etc | ALL PEOPLE EXPERIENCING HOMELESSNESS — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** in Adult Protective Services (APS) |
| Bringing Families Home (BFH) - via CDSS / Received by County of Mendocino | FY 2021-2022 | $ 317,639.00 | State Agency | Non-Congregate Shelter/ Interim Housing; Rental Assistance; Diversion and Homelessness Prevention | Housing-related supports to eligible families experiencing homelessness in the child welfare system | ALL PEOPLE EXPERIENCING HOMELESSNESS — **TARGETED POPULATIONS** (please "x" all that apply): People Exp **Chronic Homelessness**; People Exp **Severe Mental Illness**; People Exp **Substance Abuse Disorders**; Veterans; People Exp **HIV/ AIDS**; Unaccompanied Youth; Parenting Youth; Children of Parenting Youth; **X** involved Families with Minor Children |

## Table 3. Landscape Analysis of State, Federal and Local Funding

| Funding Program *(choose from drop down options)* | Fiscal Year *(select all that apply)* | Total Amount Invested into Homelessness Interventions | Funding Source* | Intervention Types Supported with Funding *(select all that apply)* | Brief Description of Programming and Services Provided | Populations Served *(please x the appropriate population[s])* |
|---|---|---|---|---|---|---|
| Continuum of Care Program (CoC) - via HUD<br><br>Received by County of Mendocino and Community Development Commission and Housing Authority of Mendocino County | FY 2021-2022 | $ 1,898,897.00 | Federal Agency | Administrative Activities<br>Permanent Supportive and Service-Enriched Housing | promote communitywide commitment to the goal of ending homelessness; provide funding for efforts by nonprofit providers, and State and local governments to quickly rehouse homeless individuals and families while minimizing the trauma and dislocation caused to homeless individuals, families, and communities by homelessness; promote access to and effect utilization of mainstream programs by | **ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: [X] People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other |
| Emergency Housing Vouchers (EHVs) - via HUD<br><br>Received by Community Development Commission and Housing Authority of Mendocino County | FY 2021-2022 | $ 1,323,855.00 | Federal Agency | Rental Assistance | Providing housing choice vouchers to local Public Housing Authorities (PHAs) in order to assist individuals and families who are homeless, at-risk of homelessness, fleeing, or attempting to flee, domestic violence, dating violence, sexual assault, stalking, or human trafficking, or were recently homeless or have a high risk of housing instability. | [X] **ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other |
| Housing Choice Vouchers (HCVs) - via HUD<br><br>Received by Community Development Commission and Housing Authority of Mendocino County | FY 2021-2022 | $ 7,535,967.00 | Federal Agency | Rental Assistance | Rental subsidies for very low-income families, the elderly, and the disabled | [X] **ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; [X] Other: All persons with low incomes |
| HUD-VA Supportive Housing Program Vouchers (HUD-VASH) - via HUD<br><br>Received by Community Development Commission and Housing Authority of Mendocino County | FY 2021-2022 | Included in HCV award amount | Federal Agency | Rental Assistance | Help homeless Veterans and their families find and sustain permanent housing and access the health care, mental health treatment, substance use counseling, and other supports necessary to help them in their recovery process and with their ability to maintain housing in the community. | **ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; [X] Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other |
| Family Unification Program Vouchers (FUP) - via HUD<br><br>Received by Community Development Commission and Housing Authority of Mendocino County | FY 2021-2022 | $ 156,156.00 | Federal Agency | Rental Assistance | Rental subsidies for families and youth involved in the child welfare system | **ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; [X] Other: Child Welfare involved Families with Minor Children |
| Supportive Services for Veteran Families Program (SSVF) - via VA<br><br>Received by Nation's Finest | FY 2021-2022 | $ 7,660,888.00 | Federal Agency | Non-Congregate Shelter/ Interim Housing<br>Rental Assistance<br>Outreach and Engagement | Assist very low-income Veteran families residing in or transitioning to permanent housing. Grantees will provide a range of supportive services to eligible Veteran families that are designed to promote housing stability. | **ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; [X] Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other |
| Other (enter funding source under dotted line)<br><br>Homeowner's Assistance Fund received by Northern Circle Indian Housing Authority | FY 2021-2022 | $ 306,063.00 | Federal Agency | Permanent Supportive and Service-Enriched Housing | Tribal allocation to prevent mortgage delinquencies and defaults, foreclosures, loss of utilities or home energy services, and displacement of homeowners experiencing financial hardship | **ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; [X] Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other |
| Local General Fund<br><br>Funded by County of Mendocino | FY 2021-2022 | $ 527,370.00 | Local Agency | Administrative Activities<br>Non-Congregate Shelter/ Interim Housing<br>Permanent Supportive and Service-Enriched Housing | Local funds are used to support funding to local emergency shelters and food banks to supplement their budgets to ensure they are able to serve the maximum number of people as possible, including persons experiencing homelessness | [X] **ALL PEOPLE EXPERIENCING HOMELESSNESS** — TARGETED POPULATIONS: People Exp **Chronic Homelessness**; Veterans; Parenting Youth; People Exp **Severe Mental Illness**; People Exp **HIV/ AIDS**; Children of Parenting Youth; People Exp **Substance Abuse Disorders**; Unaccompanied Youth; Other |

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

| Table 4. Outcome Goals | | |
|---|---|---|
| **Outcome Goal #1a: Reducing the number of persons experiencing homelessness.** | | |
| **Baseline Data:** | **Outcome Goals July 1, 2021 - June 30, 2024** | |
| **Annual estimate of number of people accessing services who are experiencing homelessness** | **Decrease/Increase in # of People** | **Decrease/Increase as % Change from Baseline** |
| *961* | 61 | 6.35% |
| **Optional Comments** | | |
| We anticipate an initial increase in the number of people experiencing homelessness who are captured in our HMIS as we increase our outreach to populations and geographies that have previously had little to no engagement with our CoC | | |
| **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness** | | |
| **Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:** | **Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* | |
| The CoC Racial Equity Analysis Tool shows that in 2020, people who are American Indian or Alaska Native represent only 4% of the Total Population in Mendocino County, while American Indian or Alaska Native represents 18% of people who were identified as experiencing homeless in Mendocino County. Local Tribes and Tribal Entities have shared that people who are American Indian or Alaska Native are often missed by or excluded from surveys such as U.S. Census and PIT Counts, causing the subpopulation to be highly underrepresented in both the general and homeless populations. We will target increased outreach in collaboration with Tribal Governments and Councils to better identify and engage with American Indian or Alaska Native persons who are experiencing homelessness. | Our strategy will create an initial increase in the number of people experiencing homelessness, which will reduce over-time as we increase our services and improve our systems to be more inclusive and equitable. Our goal is to reduce the number of people who are American Indian or Alaska Native and experiencing homelessness from 114 to 77, a decrease of 37 (33%). We will track progress made on this goal through the number of people who are American Indian or Alaska Native by June 30, 2024 as identified in the annual CoC APR Report in HMIS and in the 2024 Stella P Data by All Project Types and All Household Types. | |

| Table 4. Outcome Goals | | |
|---|---|---|
| **Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis** | | |
| **Baseline Data:**<br>**Daily Estimate of # of people experiencing unsheltered homelessness** | **Outcome Goals July 1, 2021 - June 30, 2024** | |
| | **Reduction in # of People** | **Reduction as % Change from Baseline** |
| *575* | -145 | -25% |
| **Optional Comments** | | |
| Our goal is to decrease the number of persons experiencing homelessness on a daily basis from 575 to 430, a reduction of 145 people (-25.22%). | | |
| **Describe Your Related Goals for**<br>**Underserved Populations and Populations Disproportionately Impacted by Homelessness** | | |
| **Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:** | **Describe the trackable data goal(s) related to this Outcome Goal:**<br>*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* | |
| Baseline Data for Mendocino County as provided by Cal ICH shows that of the 575 people who experiencing homelessness on a daily basis in 2021, 186 identify as American Indian or Alaska Native. This is 32% of the 575 persons in Mendocino County who experienced homelessness on a daily basis, but Native Americans/Alaskans only represent 4% of our County's overall population. Our goal is to reduce the number of people who identify as Native American or Native Alaskan from 162 to 95 by June 30, 2024, which is a decrease of 67 (-41%), as measured by the CA-509 Mendocino County 2024 Stella P Data for All Project Types and All Household Types. | We will track progress on this goal by using data from the CA-509 Mendocino County 2024 Stella P Data for All Project Types and All Household Types. | |

| Table 4. Outcome Goals | | |
|---|---|---|
| **Outcome Goal #2: Reducing the number of persons who become homeless for the first time.** | | |
| **Baseline Data:**<br><br>**Annual Estimate of # of people who become homeless for the first time** | **Outcome Goals July 1, 2021 - June 30, 2024** | |
| | **Reduction in # of People** | **Reduction as % Change from Baseline** |
| *590* | -216 | -37% |
| **Optional Comments** | | |
| Our goal is to reduce the number of people who became homeless for the first time from 590 to 374, which is a reduction of 216 people (-36.61%). | | |
| **Describe Your Related Goals for**<br>**Underserved Populations and Populations Disproportionately Impacted by Homelessness** | | |
| **Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:** | | **Describe the trackable data goal(s) related to this Outcome Goal:**<br>*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* |
| Baseline Data for Mendocino County as provided by Cal ICH shows that the number of households with at least one adult and one child that became homeless for the first increased from 63 in 2018 to 170 in 2020. This is a 170% increase in the number of families with children who became homeless for the first time. Services Providers in Mendocino County have seen this steep increase begin earlier than baseline data covers, and as such, in 2018, the Community Development Commission of Mendocino County applied jointly with the Mendocino County Child Welfare Services to the Family Unification Program (FUP) offered by HUD. FUP provides rental assistance for parents who were in reunification with their children detailed by the Child Welfare System. Additionally, Mendocino County Social Services has been awarded a Cal ICH Family Homelessness Challenge Grant and is committed to a scope of work that involves a strong prevention component. | | Our goal is to reduce the number of households with at least one adult and one child that experience homelessness for the first time from 155 in 2021 to 108 by June 30, 2024 (-36%), as measured by the annual CoC APR Report in HMIS and the 2024 Stella P Demographic Data for Households with at least one adult and one child in All Housing Project Types. |

| Table 4. Outcome Goals | | |
|---|---|---|
| **Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.** | | |
| **Baseline Data:** Annual Estimate of # of people exiting homelessness into permanent housing | **Outcome Goals July 1, 2021 - June 30, 2024** | |
| | **Increase in # of People** | **Increase as % Change from Baseline** |
| *186* | 100 | 54% |
| **Optional Comments** | | |
| Our goal is to increase the number of people exiting homelessness into permanent housing from 186 in 2021 to 286 by June 30, 2024, which is an increase of 100 people (54%). | | |
| **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness** | | |
| **Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:** | **Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* | |
| As described in Goal 1a, the CoC Racial Equity Analysis Tool shows that people who are American Indian or Alaska Native represent only 4% of the Total Population in Mendocino County, while American Indian or Alaska Native represents 18% of people who were identified as experiencing homeless in Mendocino County. In 2018, only 11 of 112 (9.8%) people who exited to permanent housing identified as American Indian or Alaska Native. In 2020, 20 of 186 (10.75%) people who exited to permanent housing identified as American Indian or Alaska Native, which is only an increase of 0.98%, while the overall system increased by over 6%. Our goal is to increase the number of people who exit to permanent housing and identify as Native American or Alaska Native from 20 to 60 by June 30, 2024 (300% increase). | We will track progress made on this goal using the number of people who are American Indian or Alaska Native identified in the annual CoC APR Report in HMIS and 2024 Stella P Data by All Project Types and All Household Types. | |

| Table 4. Outcome Goals | | |
|---|---|---|
| **Outcome Goal #4: Reducing the length of time persons remain homeless.** | | |
| **Baseline Data:**<br><br>**Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs"** | **Outcome Goals July 1, 2021 - June 30, 2024** | |
| | **Decrease in Average # of Days** | **Decrease as % Change from Baseline** |
| 98 | -8 | -8.16% |
| **Optional Comments** | | |
| Our goal is to reduce the number of length of time who remain homeless from 98 to 90 by June 30, 2024, which is a decrease of 8 days (-8%) as measured by the annual CoC APR Report in HMIS and 2024 Stella P Data by All Project Types and All Household Types. | | |
| **Describe Your Related Goals for**<br>**Underserved Populations and Populations Disproportionately Impacted by Homelessness** | | |
| **Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:** | **Describe the trackable data goal(s) related to this Outcome Goal:**<br>*Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* | |
| Baseline data shows that the subpopulation that remains homelessness the longest are households with at least one adult and one child. They experienced homelessness for an average of 109 days in 2018 to 139 in 2020, which is a 43% increase. Our goal is to reduce the average number of days families with minor children remain homeless from 109 to 90 by June 30, 2024 (-35%) as measured by the annual CoC APR Report in HMIS and the 2024 Stella P Demographic Data for Households with at least one adult and one child in All Housing Types. | We will track progress made on this goal by tracking the average number of days families with minor children experience homelessness through the annual CoC APR Report in HMIS and the 2024 Stella P Demographic Data for Households with at least one adult and one child in All Housing Types. | |

| Table 4. Outcome Goals | | |
|---|---|---|
| **Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.** | | |
| **Baseline Data:** | **Outcome Goals July 1, 2021 - June 30, 2024** | |
| **% of people who return to homelessness after having exited homelessness to permanent housing** | **Decrease in % of People who return to Homelessness** | **Decrease as % Change from Baseline** |
| *7.77%* | -2.77% | 5.00% |
| **Optional Comments** | | |
| Our goal is to reduce the number of people who return to homelessness after exiting homelessness to permanent housing from 7.77% to 5%, which is a 2.77% decrease as measured by the annual CoC APR Report in HMIS and 2024 Stella P Data by All Project Types and All Household Types. | | |
| **Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness** | | |
| **Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:** | **Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* | |
| Baseline data shows that the percentage of adults who are experiencing a significant mental illness that returned to homelessness is double that of the overall population at 16% in 2020. Our goal is to reduce the percentage of adults experiencing a significant mental illness that return to homelessness from 15% to 5% by June 30, 2024 as measured by the annual CoC APR Report in HMIS and the 2024 Stella P Demographic Data for Household with at least 1 Adult and 1 Child and Adult Only Households in All Housing Types. | We will track progress on this goal using the annual CoC APR Report in HMIS and the 2024 Stella P Demographic Data for Household with at least 1 Adult and 1 Child and Adult Only Households in All Housing Types. | |

| Table 4. Outcome Goals | | |
|---|---|---|
| **Outcome Goal #6: Increasing successful placements from street outreach.** | | |
| **Baseline Data:** | **Outcome Goals July 1, 2021 - June 30, 2024** | |
| **Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.** | **Increase in # of People Successfully Placed from Street Outreach** | **Increase as % of Baseline** |
| *0* | 12 | 300% |
| **Optional Comments** | | |
| Our baseline data has 0 data for this goal as we had no Street Outreach projects in our HMIS. In 2021, we launched our first Street Outreach Project that participates in HMIS and have begun collecting data. Unfortunately, the data is not up to date and is not yet reliable. As such, we set our goal to increase the number of successful placements from street outreach from 0 to 12 by June 30, 2024, as measured by our CoC's 2024 System Performance Measure Report. We will track progress he annual CoC APR Report in HMIS and the 2024 Stella P Demographic Data for Household with at least 1 Adult and 1 Child and Adult Only Households in All Housing Types. | | |
| **Describe Your Related Goals for** **Underserved Populations and Populations Disproportionately Impacted by Homelessness** | | |
| **Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:** | **Describe the trackable data goal(s) related to this Outcome Goal:** *Note: Meeting the trackable data goals for the underserved populations is not required for eligibility for Bonus Funds.* | |
| As we have no baseline data on Street Outreach Projects, we instead looked at data for people who accessed services and people who were experiencing unsheltered homelessness to identify populations that are underserved. Baseline data shows that the number of Unaccompanied Youth ages 18-24 who experienced unsheltered homelessness increased from 13 in 2018 to 65 in 2020, which is a 400% increase. In addition, the number of Unaccompanied Youth ages 18-24 who accessed housing services decreased from 56 in 2018 and 2019 to 39 in 2020, which is an -87% decrease. The increase in the number of Unaccompanied Youth experiencing unsheltered homelessness resulted from multiple changes and improvements in both our service system and in our PIT Count Methodology. However, the steep decrease in the number of Unaccompanied Youth who accessed services is a second clue that this subpopulation is being served less often and provides further support that they are more easily identifiable when experiencing unsheltered homelessness. As such, our Street Outreach service providers will prioritize identifying Unaccompanied Youth and connecting them with housing resources. | Our goal is successfully place 25 Unaccompanied Youth ages 18-24 who are experiencing unsheltered homelessness year from Street Outreach Projects to interim or permanent housing by June 30, 2024 as measured by the annual CoC APR Report in HMIS and the 2024 Stella P Demographic Data for All Household Types in All Housing Types. | |

| Table 5. Strategies to Achieve Outcome Goals | |
|---|---|
| **Strategy 1** | **Performance Measure to Be Impacted**<br>**(Check all that apply)** |

| Strategy 1 | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Description**<br><br>We will increase our outreach to populations and geographies that have previously had little to no engagement with our CoC to better identify persons experiencing homelessness in areas currently unrepresented, with a focus on Tribal Nations | ☑ 1. Reducing the number of persons experiencing homelessness.<br><br>☐ 2. Reducing the number of persons who become homeless for the first time.<br><br>☐ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe**<br><br>Complete by June 30, 2024 | ☐ 4. Reducing the length of time persons remain homeless. |
| **Entities with Lead Responsibilities**<br><br>Mendocino County Social Services (HMIS Lead Agency / CoC Collaborative Applicant) and Community Development Commission | ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.<br><br>☐ 6. Increasing successful placements from street outreach. |
| **Measurable Targets**<br><br>Reduce the number of people experiencing unsheltered homelessness as measured by the PIT Count | ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| Strategy 2 | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Description**<br><br>We will examine the lengths of time between CES entry to CES housing referral and between CES housing referral to housing placement. Once identified, we will identify strategies to lessen these time frames, which will result in a higher rate of housing placement in less time | ☐ 1. Reducing the number of persons experiencing homelessness.<br><br>☐ 2. Reducing the number of persons who become homeless for the first time.<br><br>☑ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe**<br><br>Complete by June 30, 2024 | ☑ 4. Reducing the length of time persons remain homeless. |
| **Entities with Lead Responsibilities**<br><br>Community Development Commission (CES Lead Agency) and Coordinated Entry/Discharge Planning Committee | ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.<br><br>☐ 6. Increasing successful placements from street outreach. |
| **Measurable Targets**<br><br>Coordinated Entry System (CES) Annual Performance Report (APR) data on the length of time from screening to referral and referral to housing placement | ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| Strategy 3 | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Description** | ☐ 1. Reducing the number of persons experiencing homelessness. |
| Improve utilization rates and housing placement time frames of the FUP Voucher Program through utilization of the Family Homelessness Challenge Grant and Bringing Families Home CA State DSS Funding | ☐ 2. Reducing the number of persons who become homeless for the first time. |
| | ☑ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | |
| Complete by June 30, 2024 | ☑ 4. Reducing the length of time persons remain homeless. |
| **Entities with Lead Responsibilities** | ☑ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |
| Mendocino County Social Services (Child Welfare Services) and Community Development Commission (PHA) | |
| | ☐ 6. Increasing successful placements from street outreach. |
| **Measurable Targets** | |
| Decrease utilization rates and housing placement time frames as measured by the CES APR from HMIS for FUP | ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| Strategy 4 | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Description** | ☑ 1. Reducing the number of persons experiencing homelessness. |
| Implement the HHAP Funded Housing Flex Fund that will offer Homeless Prevention and Diversion funding and services to reduce the number of people who become homeless for the first time | ☑ 2. Reducing the number of persons who become homeless for the first time. |
| | ☐ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | |
| Complete by June 30, 2024 | ☐ 4. Reducing the length of time persons remain homeless. |
| **Entities with Lead Responsibilities** | ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |
| Mendocino County Social Services and Mendocino County Continuum of Care as HHAP Grantees | |
| | ☐ 6. Increasing successful placements from street outreach. |
| **Measurable Targets** | |
| HMIS Data from newly created Housing Flex Fund on the number of people who were provided Homeless Prevention and/or Diversion services and did not enter the homeless system, and the demographics of persons served | ☑ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |

| Strategy 5 | Performance Measure to Be Impacted (Check all that apply) |
|---|---|
| **Description** | ☐ 1. Reducing the number of persons experiencing homelessness. |
| Implement new Street Outreach Projects using ESG-CV and HHAP funding to identify persons experiencing unsheltered homelessness, record data in HMIS, and to assist persons with accessing , as well as coordinate with the newly created Tribal Street Putreach projects. | ☐ 2. Reducing the number of persons who become homeless for the first time. |
| | ☐ 3. Increasing the number of people exiting homelessness into permanent housing. |
| **Timeframe** | ☐ 4. Reducing the length of time persons remain homeless. |
| Complete by June 30, 2024 | ☐ 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing. |
| **Entities with Lead Responsibilities** | |
| Mendocino County Social Services and Mendocino County Homeless Services Continuum of Care | ☑ 6. Increasing successful placements from street outreach. |
| **Measurable Targets** | ☐ Focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness. |
| System Performance Measure (SPM) Report data on Measure #6 | |

**Table 6. Funding Plans**

| Activity to be funded by HHAP-3 (choose from drop down options) | Eligible Use Categories Used to Fund Activity | | | | | | | | | | Total Funds Requested: | Description of Activity |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | 1. Rapid rehousing | 2. Operating subsidies | 3. Street outreach | 4. Services coordination | 5. Systems support | 6. Delivery of permanent housing | 7. Prevention and diversion | 8. Interim sheltering (new and existing) | 9. Shelter improvements to lower barriers and increase privacy | 10. Administrative (up to 7%) | | |
| Administrative Activities | | | | | | | | | | $ 159,003.52 | $ 159,003.52 | Administrative set-aside of 7% for staff time related to grant administration |
| Diversion and Homelessness Prevention | | | | | | | $ 422,495.06 | | | | $ 422,495.06 | 20% of the total HHAP allocation (less Admin set-aside) will be dedicated to diversion and prevention. Funds will support new staff focused on these activities. |
| Permanent Supportive and Service-Enriched Housing | | $ 633,742.60 | | | | | | | | | $ 633,742.60 | 30% of the total HHAP allocation will be dedicated to improving case management support at a variety of housing sites dedicated to serving the homeless, including our Project Homekey site, HEAP-funding projects, and sites serving homeless individuals with SMI. |
| Rental Assistance | $ 158,435.65 | | | | | | $ 158,435.65 | | | | $ 316,871.30 | 15% of the the total HHAP allocation will be dedicated to rental assistance, for both the literally homeless through rapid rehousing and the precariously housed through prevention/diversion support. |
| Non-Congregate Shelter/ Interim Housing | | | | | | | | $ 316,871.30 | | | $ 316,871.30 | 15% of the total HHAP allocation will be dedicated to supporting specific high-priority populations through NCS (fleeing domestic violence, medically frail, families, unaccompanied youth, those waiting for transfer to drug rehab) |
| Outreach and Engagement | | | $ 211,247.53 | | | | | | | | $ 211,247.53 | 10% of the total HHAP allocation will be dedicated to supporting existing street outreach efforts. |
| Systems Support Activities | | | | | $ 211,247.53 | | | | | | $ 211,247.53 | 10% of the total HHAP allocation will be dedicated to improving systems, including supporting high quality training for staff and improvements to our CES. |
| Totals: | $ 158,435.65 | $ 633,742.60 | $ 211,247.53 | $ - | $ 211,247.53 | $ - | $ 580,930.71 | $ 316,871.30 | $ - | $ 159,003.52 | $ 2,271,478.84 | |

$2,271,478.84

**Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis**

The HHAP funding plan is designed to complement our community's Strategic Plan to Address Homelessness through specific investments in each of the targeted activity areas. However, the primary focus (50% of the allocation overall) of the funding plan is on diversion and homelessness prevention, together with permanent supportive and service-enriched housing. In our community, with actual housing itself in such short supply, we cannot afford to allow any high-risk homeless individuals to lose housing they have secured and/or be unable to retain current housing they have secured. In recognition that non-HHAP funding available to the community does not typically emphasize these core activities, our funding plan emphasizes the activity areas that we believe to be underfunded in our community.

## Table 7. Demonstrated Need

**Complete ONLY if you selected Non-Congregate Shelter / Interim Housing as an activity on the Funding Plans tab.**

| Demonstrated Need | |
|---|---|
| # of available shelter beds (2022) | 232 |
| # of people experiencing unsheltered homelessness in the homeless point-in-time count (2022) | 560 |
| Shelter vacancy rate (%) in the summer months (June 1 - Aug 31, 2021) | 82.40% |
| Shelter vacancy rate (%) in the winter months (Dec 1, 2021 - Feb 28, 2022) | 83.70% |
| % of exits from emergency shelters to permanent housing solutions (July 1, 2020 - June 30, 2021) | 46.06% |
| Describe plan to connect residents to permanent housing. | |
| (1) HEAP funded capital development projects for permanent housing units are accepting Coordinated Entry System referrlas, which will place people residing in shelters or experiencing unsheltered homelessness directing into permanent supportive housing units. (2) The CoC and PHA have revised the EHV MOU to increase the preference points for persons who were Recently Homeless from 100 to 500 in an attempt to free up PSH and RRH units and funding for use with persons who are actively experiencing homelessness. (3) The County and CoC of Mendocino County have expanded Rapid Rehousing funding through use of ESG-CV funding, which will be continued using HHAP funding once ESG-CV funds have been exhausted to ensure we retain the permanent housing placement momentum we build during the height of the coronavirus pandemic. | |

# HOMELESS HOUSING, ASSISTANCE AND PREVENTION PROGRAM (HHAP) - Round 3
## BUDGET TEMPLATE

## APPLICANT INFORMATION

| | | | |
|---|---|---|---|
| CoC / Large City / County Name: | Mendocino County Department Social Services and CoC CA-509 | Applying Jointly? Y/N | Y |
| Administrative Entity Name: | Mendocino County Department Social Services | Total Allocation | $ 2,271,478.84 |

## HHAP FUNDING EXPENDITURE PLAN

| ELIGIBLE USE CATEGORY | FY21/22 | FY22/23 | FY23/24 | FY24/25 | FY25/26 | TOTAL | Initial | Remainder |
|---|---|---|---|---|---|---|---|---|
| Rapid rehousing | | | $ 50,000.00 | $ 50,000.00 | $ 58,435.65 | $ 158,435.65 | $ - | $ 158,435.65 |
| *Rapid rehousing: youth set-aside* | | | $ 8,000.00 | $ 8,000.00 | $ 8,000.00 | $ 24,000.00 | $ - | $ 24,000.00 |
| Operating subsidies | | | $ 200,000.00 | $ 200,000.00 | $ 233,742.60 | $ 633,742.60 | $ - | $ 633,742.60 |
| *Operating subsidies: youth set-aside* | | | $ - | $ - | $ - | $ - | $ - | $ - |
| Street outreach | | | $ 75,000.00 | $ 75,000.00 | $ 61,247.53 | $ 211,247.53 | $ - | $ 211,247.53 |
| *Street outreach: youth set-aside* | | | | $ 15,000.00 | $ 15,647.88 | $ 30,647.88 | $ - | $ 30,647.88 |
| Services coordination | | | $ - | $ - | $ - | # $ - | $ - | $ - |
| *Services coordination: youth set-aside* | | | | | | $ - | $ - | $ - |
| Systems support | | | $ 75,000.00 | $ 75,000.00 | $ 61,247.53 | $ 211,247.53 | $ 211,247.53 | $ - |
| *Systems support: youth set-aside* | | | $ 7,500.00 | $ 7,500.00 | $ 7,500.00 | $ 22,500.00 | $ 22,500.00 | $ - |
| Delivery of permanent housing | | | $ - | $ - | $ - | $ - | $ - | $ - |
| *Delivery of permanent housing: youth set-aside* | | | | | | $ - | $ - | $ - |
| Prevention and shelter diversion | | $ 100,000.00 | $ 150,000.00 | $ 200,000.00 | $ 130,930.71 | $ 580,930.71 | $ 356,622.18 | $ 224,308.53 |
| *Prevention and shelter diversion: youth set-aside* | | $ 30,000.00 | $ 30,000.00 | $ 30,000.00 | $ 30,000.00 | $ 120,000.00 | $ 120,000.00 | $ - |
| Interim sheltering | | | $ 100,000.00 | $ 100,000.00 | $ 116,871.30 | $ 316,871.30 | $ - | $ 316,871.30 |
| *Interim sheltering: youth set-aside* | | | $ 10,000.00 | $ 10,000.00 | $ 10,000.00 | $ 30,000.00 | $ - | $ 30,000.00 |
| Shelter improvements to lower barriers and increase privacy | | | | | | $ - | $ - | $ - |
| *Shelter improvements: youth set-aside* | | | | | | $ - | $ - | $ - |
| | | | | | | | | $ - |
| Administrative (up to 7%) | | $ 50,000.00 | $ 50,000.00 | $ 50,000.00 | $ 9,003.52 | $ 159,003.52 | $ - | $ 159,003.52 |

### TOTAL FUNDING ALLOCATION

| | TOTAL | Initial | Remainder |
|---|---|---|---|
| | $ 2,271,478.84 | $ 567,869.71 | $ 1,703,609.13 |

| | FY21/22 | FY22/23 | FY23/24 | FY24/25 | FY25/26 | TOTAL | Initial | Remainder |
|---|---|---|---|---|---|---|---|---|
| Youth Set-Aside (at least 10%) | $ - | $ 30,000.00 | $ 55,500.00 | $ 70,500.00 | $ 71,147.88 | $ 227,147.88 | $ 142,500.00 | $ 84,647.88 |

COMMENTS: