



California Interagency Council on Homelessness

Homeless Housing, Assistance and Prevention Round 3 Application

Application Information

This Cognito platform is the submission portal for the Cal ICH HHAP-3 Application. You will be required to upload a full copy of the HHAP-3 Data Tables Template *and* enter information into the portal from specific parts of the HHAP-3 Local Homelessness Action Plan and Application Template as outlined below.

Please review the following HHAP-3 resources prior to beginning this application:

- [HHAP-3 Notice of Funding Availability \(NOFA\)](#)
- [HHAP-3 Local Homelessness Action Plan & Application Template](#) and
- [HHAP-3 Data Tables Template](#)

Application Submission for HHAP-3 Funding

Using the [HHAP-3 Local Homelessness Action Plan & Application Template](#) as a guide, applicants must provide the following information in the applicable form section (see *How to Navigate this Form*) to submit a complete application for HHAP-3 funding:

1. **Part I: Landscape Analysis of Needs, Demographics, And Funding:** the information required in this section will be provided in Tables 1, 2, and 3 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.
2. **Part II: Outcome Goals and Strategies for Achieving Those Goals:** the information required in this section will be provided in Tables 4 and 5 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section, **AND** copy and pasted into the fields in the *Outcome Goals and Strategies* section of this application form.
3. **Part III: Narrative Responses:** the information required in this section will be provided by entering the responses to the narrative questions within the *Narrative Responses* section of this application form. Applicants are **NOT** required to upload a separate document with the responses to these narrative questions, though applicants may do so if they wish. The responses entered into this Cognito form will be considered the official responses to the required narrative questions.
4. **Part IV: HHAP-3 Funding Plans:** the information required in this section will be provided in Tables

6, 7 (as applicable), and 8 of the HHAP-3 Data Tables Template file uploaded in the *Document Upload* section.

5. **Evidence of meeting the requirement to agendize the information in Parts I and II at a meeting of the governing board** will be provided as a file upload in the *Document Upload* section.

How to Navigate this Form

This application form is divided into **five sections**. The actions you must take within each section are described below.

- **Applicant Information:** In this section, indicate (1) whether you will be submitting an individual or joint application, (2) list the eligible applicant jurisdiction(s), and (3) provide information about the Administrative Entity.
- **Document Upload:** In this section, upload (1) the completed HHAP-3 Data Tables Template as an Excel file, (2) evidence of meeting the requirement to agendize the local homelessness action plan and outcome goals at a regular meeting of the governing board where public comments may be received, and (3) any other supporting documentation you may wish to provide to support your application.
- **Outcome Goals and Strategies:** In this section, copy and paste your responses from Tables 4 and 5 of the completed HHAP-3 Data Tables Template.
- **Narrative Responses:** In this section, enter your responses from Part III of the HHAP-3 Local Homelessness Action Plan & Application Template.
- **Certification:** In this section, certify that the information is accurate and submit the application.

Prior to the submission deadline, you can save your progress in this application and come back to it later by clicking the save button. This will provide you with a link to the saved application, and there will be an option to email that link to the email address(es) of your choosing.

After submitting the application, you will not be able to make changes to your responses unless directed by Cal ICH staff.

I have reviewed the HHAP-3 NOFA and application template documents

Yes

I am a representative from an eligible CoC, Large City, and/or County

Yes

Applicant Information

List the eligible applicant(s) submitting this application for HHAP-3 funding below and check the corresponding box to indicate whether the applicant(s) is/are applying individually or jointly.

Eligible Applicant(s) and Individual or Joint Designation

Individual

This application represents the individual application for HHAP-3 funding on behalf of the following eligible applicant jurisdiction(s):

Eligible Applicant Name

Tulare County

Administrative Entity Information

Funds awarded based on this application will be administered by the following Administrative Entity:

Administrative Entity

Tulare County Health & Human Services Agency

Contact Person

Noah Whitaker

Title

Homeless Initiatives Program Coordinator

Contact Person Phone Number

(559) 624-7471

Contact Person Email

nwhitake@tularecounty.ca.gov

Document Upload

Upload the completed [HHAP-3 Data Tables Template](#) (in .xlsx format), evidence of meeting the requirement to agendaize the local homelessness action plan and outcome goals at a regular meeting of the governing body where public comments may be received (such as a Board agenda or meeting minutes), and any other supporting documentation.

HHAP-3 Data Tables

Tulare County - HHAP 3 Homeless Action Plan - UPDATED Template (NJW 06.22.2022).xlsx

Governing Body Meeting Agenda or Minutes

Tulare County - HHAP3 - LHAP - Tulare County Board of Supervisors - June 14, 2022.pdf

Optional Supporting Documents

Tulare County - HHAP-3 and Local Homeless Action Plan Narrative - (NJW 06.22.2022).docx

Narrative Responses

Copy and paste your responses to Part III. Narrative Responses from the [HHAP-3 Local Homelessness Action Plan & Application Template](#) into the form below.

Question 1

A demonstration of how the jurisdiction has coordinated, and will continue to coordinate, with other jurisdictions, including the specific role of each applicant in relation to other applicants in the region.

Question 1 Response

Tulare County Health & Human Services Agency (HHSA) works in tandem with the Kings Tulare Homeless Alliance (KTHA), our local Continuum of Care on Homelessness. We collaborated with representatives from Kings County during the development of our Local Homeless Action Plan and HHAP-3 application. HHSA hosts the Tulare County Task Force on Homelessness, which is a voting membership formed by the Tulare County Board of Supervisors and includes representatives from each of the jurisdictions within Tulare County as well as multiple partner agencies and community-based organizations. HHSA also participates in KTHA's membership meetings.

The three applicants in our region include:

- 1) Kings/Tulare Homeless Alliance (our region's CoC)
 - a. Role: responsible for programs and projects across both political jurisdictions of Kings and Tulare counties. This is the coordinative entity across both communities.
- 2) Tulare County
 - a. Role: responsible for the programs and projects within the unincorporated political boundaries of the County of Tulare.
 - b. Role: works with the incorporated cities on activities that cross city/county jurisdictions.
- 3) Kings County
 - a. Role: responsible for programs and projects within the unincorporated political boundaries of the County of Kings.
 - b. Role: works with the incorporated cities on activities that cross city/county jurisdictions.

Question 2

A demonstration of the applicant's partnership with, or plans to use funding to increase partnership with:

- Local health care and managed care plans
- Public health systems
- Behavioral health
- Social services
- Justice entities
- People with lived experiences of homelessness
- Other (workforce system, services for older adults and people with disabilities, Child Welfare, education system)

Question 2 Response

Tulare County Health & Human Services Agency (HHSA) is a super-agency. Public Health, Behavioral Health, and Human Services (social services) are branches within our agency. HHSA formed a Homeless

Multidisciplinary Team (MDT) in 2021 to better coordinate services across branches.

Our partnership activity can be highlighted through our Project Roomkey programs which will continue after conversion to Homekey. Through these projects we have worked closely with the Kings/Tulare Homeless Alliance, Kaweah Health's Street Medicine Team (healthcare and vaccinations), Tulare County Medical Society (vaccinations), Cherry Street Clinics and Cherry Street Pharmacy (healthcare), Salvation Army (housing navigation/case management), Salt+Light Works (non-profit, food delivery and palliative items), Tulare County HHSA Public Health (vaccines), Tulare County HHSA AOD (SUD services), Tulare County Behavioral Health (behavioral health screening and support), Tulare County HHSA Human Services (benefits acquisition), Tulare County HHSA Aging Services (disability support, financial resources, care), local estheticians (volunteers providing haircuts), Turning Point of Central California (case management), RH Community Builders (case management), as well as additional partners.

Outside of our Roomkey/Homekey activities, we have been partnering with the jurisdictions of the incorporated cities within our county for street outreach and support. Our Homeless MDT has worked directly with city staff and enforcement agencies to engage with and offer support to people in encampments and other locations not meant for habitation. For example, we have monthly encampment outreach in the City of Tulare that partners with the city's Parks Department, Police Department, Sanitation Department, and other city programs along with additional providers such as Adventist Health's (hospital) mobile outreach unit, HHSA's Homeless MDT (health, behavioral health, AOD/SUD, benefits), KingsView's PATH program, Kings/Tulare Homeless Alliance's housing navigators, Salt+Light Works' mobile food truck, and Visalia Adult School's student nursing program (vaccine delivery) to provide comprehensive services directly to those living across a large encampment within the city. This helped the City of Tulare to apply for and receive the Encampment Resolution Funding grant.

In addition, HHSA supports the Tulare County Task Force on Homelessness. This group was formed by the Tulare County Board of Supervisors and is a Brown Act group. Meetings are open to the public and archived on HHSA's Facebook Page. We have representatives for each of the partner categories listed above as well as additional representatives such as our incorporated cities, unincorporated areas, law enforcement, education, lived experience, and additional roles. These meetings are intended to help guide HHSA's decision making such as our HHAP-3 application and Local Homeless Action Plan, but also more broadly to help coordinate service need, development, and delivery within and across participating jurisdictions.

Tulare County Task Force on Homelessness - membership

- Health & Human Services Agency Director
- Board of Supervisors representative
- Kings/Tulare Homeless Alliance representative
- Law Enforcement representative
- Community Action Agency representative
- Housing Authority representative
- Faith Community representative
- Transit Authority representative
- City of Visalia representative
- City of Tulare representative
- City of Porterville representative
- City of Dinuba representative
- City of Farmersville representative
- At-Large City, Tribal, Unincorporated Community Representative (Community Development Director or similar position, or his/her designee from City not listed above)
- Education Sector representative
- Affordable Housing Developer representative
- Lived Experience representative

- Health Care Sector representative (health practitioner, health clinic, hospital, or other medical service agency)
- Partner. One (1) member from a category which may include one of the following shall be selected to represent partners from the community:
 - o Mental Health practitioner or representative
 - o Senior citizen or agency providing services primarily to senior citizens
 - o Community-based organization
 - o Community health-related coalition

Question 3

A description of specific actions the applicant will take to ensure racial and gender equity in service delivery, housing placements, and housing retention and changes to procurement or other means of affirming racial and ethnic groups that are overrepresented among residents experiencing homelessness have equitable access to housing and services.

Note: These actions should be aligned with the equity-focused Outcome Goals and related strategies described in previous Parts, but should not need to be limited to those strategies.

Question 3 Response

Tulare County Health & Human Services Agency (HHS) has been working closely with the Kings/Tulare Homeless Alliance (KTHA) as well as the technical assistance (TA) assistance provided by the state on the development of our equity goals. Through that process we noted our community had an overrepresentation of Native Americans in our local homeless data. Furthermore, our projects participate in the local Coordinated Entry System (CES) through KTHA and they review and analyze our outcome data to help ensure equitable access to services.

As a direct result of our work with racial equity technical assistance, we connected with the Tule River Indian Health Center, the Tule River Indian Housing Authority, and the Tule River Indian Tribal Council to discuss the Local Homeless Action Plan, HHAP funding and activities, and equity-focused Outcome Goals. This has resulted in opening communications for coordination and planning as well as the Tribal Council identifying representatives to join the Tulare County Task Force on Homelessness as well as the Board of the Kings/Tulare Homeless Alliance. This engagement will help our entire community to better understand and address equitable access to housing and services.

We worked with the CA-REAL technical assistance team following our HHAP-2 application and in preparation for the HHAP-3 application. In working with the TA resource we developed the following Racial Equity Goal and Objective:

Goal 1:

(Internal) By October 2022, engage outreach staff, case managers, service providers, and other participants of the monthly Bi-County Case Management Round Table in 15-20 minute conversations on racial equity, with an initial focus on the tribal community, and report progress to Kings Tulare Homeless Alliance (KTHA) Community Stakeholder Quarterly Meeting and the County-wide Task Force on Homelessness (HTF) at least biannually.

Objective

(External) By April 2023, we will utilize the feedback of our members to create a forum for broader community engagement around housing racial equity hosting at least 2 events within the next 12 months. These events will be hosted by KTHA during their Membership Meeting and a meeting of the County-wide Task Force on Homelessness.

Question 4

A description of how the applicant will make progress in preventing exits to homelessness from institutional settings, including plans to leverage funding from mainstream systems for evidence-based housing and housing-based solutions to homelessness.

Note: Such mainstream systems could include:

- Physical and behavioral health care systems and managed care plan organizations
- Public health system
- Criminal legal system and system for supporting re-entry from incarceration
- Child welfare system
- Affordable housing funders and providers
- Income support programs
- Education system
- Workforce and employment systems
- Other social services and human services systems

Question 4 Response

Tulare County Health & Human Services Agency (HHSA) includes the Behavioral Health, Public Health, and Human Services (includes CWS) and is working across systems with other agencies such as the Tulare County Sheriff's Office, Tulare County Office of Education, Tulare County Probation Department, Kings/Tulare Area Agency on Aging, Kings/Tulare Homeless Alliance, and Community Services Employment Training (CSET) through new and potential programs such as California Advancing and Innovating Medical (CalAIM), CARE Court, the Mental Health Services Act (MHSA). All of these initiatives require a high level of coordination and collaboration between these systems.

These agencies as well as other community service providers engage through the Tulare County Task Force on Homelessness as well as the Kings/Tulare Homeless Alliances membership meetings as well as independent coordinating meetings to discuss housing options, needs, and strategies. These groups also provide a forum to discuss best practices such as trauma-informed care, psychological first aid, housing first, harm reduction, and similar approaches.

Question 5

Specific and quantifiable systems improvements that the applicant will take to improve the delivery of housing and services to people experiencing homelessness or at risk of homelessness, including, but not limited to, the following:

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

(II) Strengthening the data quality of the recipient's Homeless Management Information System.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream,

and new funding.

(IV) Improving homeless point-in-time counts.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

Question 5 Response

(I) Capacity building and workforce development for service providers within the jurisdiction, including removing barriers to contracting with culturally specific service providers and building the capacity of providers to administer culturally specific services.

We have established a racial equity goal of engaging service providers in discussions centered on racial equity. Furthermore, HHSA is currently engaged in efforts with a TA provider called the Unconscious Bias Project to help our Behavioral Health, Human Services, and Public Health program staff to provide more responsive services. Additionally, we are working with the Tule River Indian Tribe of California to advance culturally specific services. We are devoted to a continual improvement process of engaging with cultural groups across our community to provide more responsive services. Furthermore, we have also been engaging in training opportunities such as the Culture of Poverty Experience, the Lisa Project, and similar activities to learn more about the unique needs of people with different experiences.

(II) Strengthening the data quality of the recipient's Homeless Management Information System. The Homeless Management Information System (HMIS) and the data quality entered there in is incredibly important to the Kings Tulare Homeless Alliance (KTHA) our local Continuum of Care on Homelessness and all community stakeholders in our region. The local Homeless Management Information System (HMIS) software, Client Track, allows us to manage referrals, manage measurement score (for example, the VI-SPDAT score) and allows us to create customized assessments and reports. All assessments are entered into HMIS by Providers and the Housing Navigator as close to real time as possible. This process allows the Housing Navigator to maintain a real-time Housing Priority List. As housing opportunities become available, the Housing Navigator selects households from the Housing Priority List based on a combination of VI-SPDAT score, length of time homeless and program requirements (e.g. disabling condition, chronic homeless status, etc.). All referrals for ESG and CoC funded projects are made by the Housing Navigator and are based on matching the appropriate intervention with the highest-scoring household in that category.

Case Management Roundtables are held monthly to staff cases and discuss challenges and successes related to the coordinated entry and housing priority list process. Before a client is referred to a particular project, they are asked if they are willing to be placed in that city (if the project is master leased or SBRA). If they deny the opening for a master leasing/SBRA opening, they are placed back on the Housing Priority List until another opening becomes available. If the project type is TBRA, RRH, etc., the client works closely with the receiving agency to locate a unit that meets their needs.

KTHA will be funding a full time Data Analyst who will work in partnership with the Director of Community Impact/HMIS Specialist to better understand homeless trends in Kings and Tulare Counties and, therefore, assist us in addressing the problems.

KTHA will also continue to work with new partner agencies, ensuring that all entities that are entering data into HMIS are fully trained on the importance of data entry and how to work within our existing HMIS system. This includes partnerships with the Native American tribes that reside within our bi-county region. Trainings have already been conducted with the Tulare River Housing Authority and is working with them to get their projects set up and their clients enrolled in HMIS and our Coordinated Entry System.

Connections are also being made with the Santa Rosa Rancheria in Kings County and we hope that, with these increased efforts, similar trainings can and will be provided to them as well. This new outreach to our Native American neighbors will ensure that all people experiencing homelessness in our region will have equal access to appropriate services.

(III) Increasing capacity for pooling and aligning housing and services funding from existing, mainstream, and new funding.

This is being accomplished through the coordination efforts of the Kings Tulare Homeless Alliance and the Tulare County Task Force on Homelessness working collaboratively identify funding opportunities, economies of scale, and leverage agreements and resource present in a single jurisdiction across other jurisdictions. Both entities hold monthly membership meetings to enhance communication flow.

(IV) Improving homeless point-in-time counts.

The Homeless MDT participated in the 2021 point-in-time, and has assisted the City of Tulare and the City of Porterville in separate outreach events to gain a census of unhoused individuals in specific areas. This assistance aided the City of Tulare in applying for and receiving funds through the Encampment Resolution Funding (ERF) grant. Our intent is to continue to provide this support and expand surveillance efforts through the development and use of a Geographic Information System (GIS).

Prior to the pandemic, the Kings Tulare Homeless Alliance coordinated annual Project Homeless Connect events in all major cities in our region to enhance participation in point-in-time. In our 2022 point-in-time count we were unable to utilize that model and relied more heavily on partnering organizations to canvas our community. Our intent is to continuously improve these outreach efforts through enhanced training and relationship development.

(V) Improving coordinated entry systems to strengthen coordinated entry systems to eliminate racial bias, to create a youth-specific coordinated entry system or youth-specific coordinated entry access points, or to improve the coordinated entry assessment tool to ensure that it contemplates the specific needs of youth experiencing homelessness.

HSA in partnership with KTHA have developed a racial equity goal of establishing a forum for discussion and learning about topics of racial equity across the membership. We have engaged in focused outreach efforts with the Tule River Indian Tribe of the Tule River Reservation. We recently met with their Tribal Council to discuss homelessness. This resulted in their support of our Local Homeless Action Plan and they have designated an individual to join our Tulare County Task Force on Homelessness.

We have been engaging with our Youth Advisory Board (YAB) and are in the process of engaging with the state's technical assistance provider for youth. We have been hosting meetings to discuss the best and most efficient utilization of our youth set aside funds including identifying opportunities for providers to participate in the Coordinated Entry System (CES).

Question 6

Evidence of connection with the local homeless Coordinated Entry System.

Question 6 Response

Tulare County Health & Human Services Agency (HSA) participates in the Coordinated Entry System for Project Roomkey and Project Homekey. All planned activities within our HHAP funding are tied to CES with all housing referrals coming through the system. As we develop the use of our Youth Set Aside, we are bringing additional partners to the table to participate in CES. All programs receiving funding through HHAP will be required to participate in CES.

Certification

I certify that all information included in this Application is true and accurate to the best of my knowledge.

Yes

Table 1. Landscape Analysis of Needs and Demographics

	People Experiencing Homelessness	Source and Date Timeframe of Data
Population and Living Situations		
TOTAL # OF PEOPLE EXPERIENCING HOMELESSNESS	1621	2020 PIT
# of People Who are Sheltered (ES, TH, SH)	324	2020 PIT
# of People Who are Unsheltered	1297	2020 PIT
Household Composition		
# of Households without Children	1274	2020 PIT
# of Households with At Least 1 Adult & 1 Child	88	2020 PIT
# of Households with Only Children	1	2020 PIT
Sub-Populations and Other Characteristics		
# of Adults Who are Experiencing Chronic Homelessness	813	2020 PIT
# of Adults Who are Experiencing Significant Mental Illness	582	2020 PIT
# of Adults Who are Experiencing Substance Abuse Disorders	448	2020 PIT
# of Adults Who are Veterans	88	2020 PIT
# of Adults with HIV/AIDS	11	2020 PIT
# of Adults Who are Survivors of Domestic Violence	156	2020 PIT
# of Unaccompanied Youth (under 25)	287	2020 PIT
# of Parenting Youth (under 25)	5	2020 PIT
# of People Who are Children of Parenting Youth	5	2020 PIT
Gender Demographics		
# of Women/Girls	680	2020 PIT
# of Men/Boys	938	2020 PIT
# of People Who are Transgender	0	2020 PIT
# of People Who are Gender Non-Conforming	0	2020 PIT
Ethnicity and Race Demographics		
# of People Who are Hispanic/Latino	732	2020 PIT
# of People Who are Non-Hispanic/Non-Latino	879	2020 PIT
# of People Who are Black or African American	139	2020 PIT
# of People Who are Asian	13	2020 PIT
# of People Who are American Indian or Alaska Native	94	2020 PIT
# of People Who are Native Hawaiian or Other Pacific Islander	15	2020 PIT
# of People Who are White	1310	2020 PIT
# of People Who are Multiple Races	24	2020 PIT

Table 2. Landscape Analysis of People Being Served

	Permanent Supportive Housing	Rapid Rehousing	Transitional Housing	Intermin Housing or Emergency Shelter	Diversion Services and Assistance	Homelessness Prevention Services & Assistance (HP)	Outreach and Engagement Services	Other: [Coordinated Entry]	Source(s) and Timeframe of Data
	(PSH)	(RRH)	(TH)	(IH / ES)	(DIV)		(O/R)		
Household Composition									
# of Households without Children	130	246	351	831	15	23	357	1001	HMIS 1/1/2021-12/31/2021
# of Households with At Least 1 Adult & 1 Child	22	256	9	106	1	4	2	93	HMIS 1/1/2021-12/31/2021
# of Households with Only Children	0	0	0	1	0	0	1	0	HMIS 1/1/2021-12/31/2021
Sub-Populations and Other Characteristics									
# of Adults Who are Experiencing Chronic Homelessness	99	138	0	220	0	0	211	430	HMIS 1/1/2021-12/31/2021
# of Adults Who are Experiencing Significant Mental Illness	97	120	16	131	10	N/A	230	N/A	HMIS 1/1/2021-12/31/2021
# of Adults Who are Experiencing Substance Abuse Disorders	53	54	86	109	6	N/A	162	N/A	HMIS 1/1/2021-12/31/2021
# of Adults Who are Veterans	56	70	10	73	0	27	16	76	HMIS 1/1/2021-12/31/2021
# of Adults with HIV/AIDS	6	1	0	2	0	N/A	1	N/A	HMIS 1/1/2021-12/31/2021
# of Adults Who are Survivors of Domestic Violence	26	27	0	32	1	N/A	98	N/A	HMIS 1/1/2021-12/31/2021
# of Unaccompanied Youth (under 25)	0	34	52	67	0	1	39	54	HMIS 1/1/2021-12/31/2021
# of Parenting Youth (under 25)	0	60	3	10	0	0	0	8	HMIS 1/1/2021-12/31/2021
# of People Who are Children of Parenting Youth	0	75	4	11	0	0	0	10	HMIS 1/1/2021-12/31/2021

Gender Demographics									
# of Women/Girls	97	610	184	576	12	7	216	691	HMIS 1/1/2021-12/31/2021
# of Men/Boys	143	525	186	595	8	34	150	754	HMIS 1/1/2021-12/31/2021
# of People Who are Transgender	0	0	0	1	0	0	1	0	HMIS 1/1/2021-12/31/2021
# of People Who are Gender Non-Conforming	0	0	0	0	0	0	0	0	HMIS 1/1/2021-12/31/2021
Ethnicity and Race Demographics									
# of People Who are Hispanic/Latino	81	706	199	569	8	12	158	677	HMIS 1/1/2021-12/31/2021
# of People Who are Non-Hispanic/Non-Latino	159	435	171	604	12	29	208	770	HMIS 1/1/2021-12/31/2021
# of People Who are Black or African American	18	124	39	130	2	8	41	143	HMIS 1/1/2021-12/31/2021
# of People Who are Asian	3	1	7	13	1	0	3	6	HMIS 1/1/2021-12/31/2021
# of People Who are American Indian or Alaska Native	12	38	15	88	1	1	17	65	HMIS 1/1/2021-12/31/2021
# of People Who are Native Hawaiian or Other Pacific Islander	0	18	5	21	0	0	4	13	HMIS 1/1/2021-12/31/2021
# of People Who are White	198	893	292	892	14	25	294	1183	HMIS 1/1/2021-12/31/2021
# of People Who are Multiple Races	9	61	11	26	2	7	8	36	HMIS 1/1/2021-12/31/2021

Table 3. Landscape Analysis of State, Federal and Local Funding

Funding Program <i>(choose from drop down options)</i>	Fiscal Year <i>(select all that apply)</i>	Total Amount Invested Into Homelessness Interventions	Funding Source*	Intervention Types Supported with Funding <i>(select all that apply)</i>	Brief Description of Programming and Services Provided	Populations Served <i>(please x the appropriate population[s])</i>		
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$ 45,000.00	Local Agency	Outreach and Engagement	Drop-in programs for people experiencing homelessness; street outreach; administrative services associated with each activity	ALL PEOPLE EXPERIENCING HOMELESSNESS x	TARGETED POPULATIONS <i>(please "x" all that apply)</i>	
	Administrative Activities			People Exp Chronic Homelessness Veterans			Parenting Youth	
	People Exp Severe Mental Illness People Exp Substance Abuse Disorders			Children of Parenting Youth Unaccompanied Youth			Other <i>(please enter here)</i>	
Other <i>(enter funding source under dotted line)</i> Central Valley Community Foundation	FY 2021-2022	\$ 50,000.00	Private Funder(s)	Non-Congregate Shelter/ Interim Housing	Hotel/motel vouchers for veterans who are experiencing homelessness during the COVID-19 pandemic	ALL PEOPLE EXPERIENCING HOMELESSNESS x	TARGETED POPULATIONS <i>(please "x" all that apply)</i>	
	People Exp Chronic Homelessness People Exp Severe Mental Illness			Veterans People Exp HIV/ AIDS			Parenting Youth Children of Parenting Youth	
	People Exp Substance Abuse Disorders			Unaccompanied Youth			Other <i>(please enter here)</i>	
Continuum of Care Program (CoC) - via HUD	FY 2021-2022	\$ 3,100,572.00	Federal Agency	Administrative Activities	Coordination and application activities (CoC), PSH in the bi-county region, Coordinated Entry System management, HMS management	ALL PEOPLE EXPERIENCING HOMELESSNESS x	TARGETED POPULATIONS <i>(please "x" all that apply)</i>	
	Permanent Supportive and Service-Enriched Housing			People Exp Chronic Homelessness People Exp Severe Mental Illness			Veterans People Exp HIV/ AIDS	Parenting Youth Children of Parenting Youth
	Outreach and Engagement			People Exp Substance Abuse Disorders			Unaccompanied Youth	Other <i>(please enter here)</i>
Local Housing Trust Fund	FY 2021-2022	\$ 60,000.00	Private Funder(s)	Systems Support Activities	Remove move-in barriers to assist getting clients housed as quickly as possible	ALL PEOPLE EXPERIENCING HOMELESSNESS x	TARGETED POPULATIONS <i>(please "x" all that apply)</i>	
	People Exp Chronic Homelessness People Exp Severe Mental Illness			Veterans People Exp HIV/ AIDS			Parenting Youth Children of Parenting Youth	
	People Exp Substance Abuse Disorders			Unaccompanied Youth			Other <i>(please enter here)</i>	
Anthem Blue Cross								
Emergency Solutions Grants - CV (ESG CV) - via HCD	FY 2021-2022	\$ 2,691,700.00	State Agency	Outreach and Engagement	Grab'n'go meals, HMS management, grant administration, PRK	ALL PEOPLE EXPERIENCING HOMELESSNESS x	TARGETED POPULATIONS <i>(please "x" all that apply)</i>	
	Systems Support Activities			People Exp Chronic Homelessness People Exp Severe Mental Illness			Veterans People Exp HIV/ AIDS	Parenting Youth Children of Parenting Youth
	Administrative Activities			People Exp Substance Abuse Disorders			Unaccompanied Youth	Other <i>(please enter here)</i>
Other <i>(enter funding source under dotted line)</i> CESH '18 and CESH '19	FY 2021-2022	\$ 1,957,084.00	State Agency	Rental Assistance	Rapid rehousing programs, 211 text/chat support, grant administration, emergency shelter operating costs	ALL PEOPLE EXPERIENCING HOMELESSNESS x	TARGETED POPULATIONS <i>(please "x" all that apply)</i>	
	FY 2022-2023			People Exp Chronic Homelessness People Exp Severe Mental Illness			Veterans People Exp HIV/ AIDS	Parenting Youth Children of Parenting Youth
	FY 2023-2024			People Exp Substance Abuse Disorders			Unaccompanied Youth	Other <i>(please enter here)</i>
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 2,734,808.36	State Agency	Permanent Supportive and Service-Enriched Housing	Capital PRK projects, strategic planning, CES and HMS management, grant administration, emergency shelter operating costs	ALL PEOPLE EXPERIENCING HOMELESSNESS x	TARGETED POPULATIONS <i>(please "x" all that apply)</i>	
	FY 2022-2023			People Exp Chronic Homelessness People Exp Severe Mental Illness			Veterans People Exp HIV/ AIDS	Parenting Youth Children of Parenting Youth
	FY 2023-2024			People Exp Substance Abuse Disorders			Unaccompanied Youth	Other <i>(please enter here)</i>
Emergency Solutions Grants - CV (ESG CV) - via HCD	FY 2022-2023	\$ 208,258.00	State Agency	Permanent Supportive and Service-Enriched Housing	Bi-county rapid rehousing program and emergency shelter operations	ALL PEOPLE EXPERIENCING HOMELESSNESS x	TARGETED POPULATIONS <i>(please "x" all that apply)</i>	
	People Exp Chronic Homelessness People Exp Severe Mental Illness			Veterans People Exp HIV/ AIDS			Parenting Youth Children of Parenting Youth	
	People Exp Substance Abuse Disorders			Unaccompanied Youth			Other <i>(please enter here)</i>	
Encampment Resolution Grants - via Cal ICH	FY 2022-2023	\$ 1,566,604.18	State Agency	Administrative Activities	Short term rental assistance, street outreach/case management and supportive services for prioritized area, grant administration	ALL PEOPLE EXPERIENCING HOMELESSNESS x	TARGETED POPULATIONS <i>(please "x" all that apply)</i>	
	Rental Assistance			People Exp Chronic Homelessness People Exp Severe Mental Illness			Veterans People Exp HIV/ AIDS	Parenting Youth Children of Parenting Youth
	Outreach and Engagement			People Exp Substance Abuse Disorders			Unaccompanied Youth	Other <i>(please enter here)</i>

Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$ 30,000.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	Case management for permanent supportive housing program	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 2,056,524.00	State Agency	Outreach and Engagement	New or existing navigation center operational supports, emergency shelter operational supports, and permanent housing	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			People Exp Chronic Homelessness				Veterans	Parenting Youth	
	FY 2023-2024			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
Permanent Local Housing Allocation Plan (PLHA) - via HCD	FY 2024-2025			Permanent Supportive and Service-Enriched Housing				People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 150,000.00	Local Agency	Outreach and Engagement	Create jobs for people experiencing homelessness	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			People Exp Chronic Homelessness				Veterans	Parenting Youth	
	FY 2023-2024			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
City of Porterville General Fund								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2021-2022	\$ 551,676.51	State Agency	Non-Congregate Shelter/ Interim Housing	Support PRK sites in Tulare County	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	\$ 990,666.00	State Agency	Non-Congregate Shelter/ Interim Housing	Support PRK sites in Tulare County	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 406,102.00	State Agency	Permanent Supportive and Service-Enriched Housing	\$300k of it will be used in conjunction with other funding for the purchase of a hotel to renovate into a Homekey site. The balance will be used on youth related activities and to support the Homekey site.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$ 2,210,000.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	The amount was allocated to be split between using it for COVID relief and supporting the two PRK sites, Tulare County will be asking our Board of Supervisors if we will be able to use the funding to support the Homekey site moving forward.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
American Rescue Plan Act (ARPA)								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$ 106,800.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	Case management for permanent supportive housing program, outreach services	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Community Development Block Grant - CV (CDBG-CV) - via HUD	FY 2021-2022	\$ 278,501.00	Federal Agency	Non-Congregate Shelter/ Interim Housing	Emergency rental, mortgage, and utility assistance, emergency shelter capital projects	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)

Other (enter funding source under dotted line)	FY 2021-2022	\$	813,377.00	State Agency	Permanent Supportive and Service-Enriched Housing	Construction costs for PSH housing	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023				Administrative Activities			x	People Exp Chronic Homelessness	Veterans	Parenting Youth
Permanent Local Housing Allocation Plan (PLHA) - via HCD								x	People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2022-2023	\$	2,000,000.00	Federal Agency	Non-Congregate Shelter/ Interim Housing	Construction of an emergency shelter	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
American Rescue Plan Act (ARPA)								x	People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$	1,500,000.00	State Agency	Non-Congregate Shelter/ Interim Housing	Construction costs for PSH housing, emergency shelter capital projects	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
Housing Successor Agency Funds	FY 2022-2023				Permanent Supportive and Service-Enriched Housing			x	People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Community Development Block Grant (CDBG) - via HUD	FY 2022-2023	\$	105,000.00	Federal Agency	Outreach and Engagement	Fund three FTE outreach staff	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
								x	People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
HOME Program - via HCD	FY 2022-2023	\$	300,000.00	Federal Agency	Rental Assistance	Rental assistance and utility aid	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2023-2024				Diversion and Homelessness Prevention			x	People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Community Development Block Grant (CDBG) - via HUD	FY 2021-2022	\$	2,245,205.00	Federal Agency	Permanent Supportive and Service-Enriched Housing	Street outreach, case management, client assistance, rental assistance, navigation center development	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023				Outreach and Engagement			x	People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
HOME Program - via HUD	FY 2021-2022	\$	3,376,752.00	Federal Agency	Rental Assistance	Rental assistance, PSH capital projects	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
	FY 2022-2023				Permanent Supportive and Service-Enriched Housing			x	People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
HOME - American Rescue Plan Program (HOME-ARP) - via HUD	FY 2021-2022	\$	1,840,059.00	Federal Agency	Administrative Activities	Administrative support, PSH unit development	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
					Permanent Supportive and Service-Enriched Housing			x	People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Other (enter funding source under dotted line)	FY 2021-2022	\$	1,611,297.00	State Agency	Administrative Activities	Administrative support, warming center operations, bridge housing, navigation center development	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)			
Permanent Local Housing Allocation Plan (PLHA) - via HCD	FY 2022-2023				Non-Congregate Shelter/ Interim Housing			x	People Exp Chronic Homelessness	Veterans	Parenting Youth
									People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
									People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)

Other (enter funding source under dotted line)	FY 2021-2022	\$ 250,000.00	Local Agency	Outreach and Engagement	Case management, navigation center development	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	Permanent Supportive and Service-Enriched Housing			People Exp Chronic Homelessness				Veterans	Parenting Youth	
Low and Moderate Income Housing Asset Fund								People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Community Development Block Grant (CDBG) - via HCD	FY 2021-2022	\$ 1,883,674.00	State Agency		Housing rehabilitation	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
								People Exp Severe Mental Illness	People Exp HIV/ AIDS	Children of Parenting Youth
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$ 3,998,291.25	State Agency	Rental Assistance	Homeless prevention, case management	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			People Exp Chronic Homelessness				Veterans	Parenting Youth	
	FY 2023-2024			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
	FY 2024-2025			People Exp Substance Abuse Disorders				Unaccompanied Youth	Other (please enter here)	
Bringing Families Home (BFH) - via CDSS	FY 2021-2022	\$ 757,918.00	State Agency	Rental Assistance	Supportive services to families with children	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
				People Exp Substance Abuse Disorders				Unaccompanied Youth	Other (please enter here)	
Housing and Disability Advocacy Program (HDAP) - via CDSS	FY 2021-2022	\$ 998,707.00	State Agency	Permanent Supportive and Service-Enriched Housing	Housing support, service advocacy	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			People Exp Chronic Homelessness				Veterans	Parenting Youth	
	FY 2023-2024			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
				People Exp Substance Abuse Disorders				Unaccompanied Youth	Other (please enter here)	
Home Safe - via CDSS	FY 2021-2022	\$ 650,890.00	State Agency	Rental Assistance	Support the safety and housing stability of individuals involved in Adult Protective Services (APS) by providing housing-related assistance using evidence-based practices for homeless assistance and prevention.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
	FY 2022-2023			People Exp Chronic Homelessness				x Veterans	Parenting Youth	
	FY 2023-2024			People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
				Diversion and Homelessness Prevention				People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Homekey (via HCD)	FY 2021-2022	\$ 6,934,614.00	State Agency	Non-Congregate Shelter/ Interim Housing	Utilize Homekey to purchase hotels or other buildings to provide Interim Housing with an exit strategy for all residents and/ or plan to convert housing in the near future.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				x Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
				People Exp Substance Abuse Disorders				Unaccompanied Youth	Other (please enter here)	
Bringing Families Home (BFH) - via CDSS	FY 2021-2022	\$ 405,680.00	State Agency	Rental Assistance	Provide housing related supports to eligible families experiencing homelessness in the child welfare system		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
				People Exp Substance Abuse Disorders				Unaccompanied Youth	x Other (families with children)	
CalWORKs Housing Support Program (HSP) - via CDSS	FY 2021-2022	\$ 1,640,244.00	State Agency	Rental Assistance	Provide housing related supports to families experiencing homelessness in the CalWORKs program		ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please "x" all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
				People Exp Substance Abuse Disorders				Unaccompanied Youth	x Other (families experiencing homelessness)	

Homeless Housing, Assistance and Prevention Program (HHAP) - via Cal ICH	FY 2021-2022	\$ 397,558.39	State Agency	Non-Congregate Shelter/ Interim Housing	To continue efforts to end and prevent homelessness in our community through formation of affordable housing through hotel conversion.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please 'x' all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)
Project Roomkey and Rehousing - via CDSS	FY 2021-2022	\$ 594,975.86	Local Agency	Non-Congregate Shelter/ Interim Housing	The purpose of Project Roomkey is to provide non-congregate shelter options for people experiencing homelessness, protect human life, and minimize strain on health care system capacity.	x	ALL PEOPLE EXPERIENCING HOMELESSNESS	TARGETED POPULATIONS (please 'x' all that apply)		
				People Exp Chronic Homelessness				Veterans	Parenting Youth	
				People Exp Severe Mental Illness				People Exp HIV/ AIDS	Children of Parenting Youth	
								People Exp Substance Abuse Disorders	Unaccompanied Youth	Other (please enter here)

* NOTE: Private funder(s) option here could include philanthropy, resources from managed care plans organizations, corporate funders, or other private sources of funding

Table 4. Outcome Goals

Outcome Goal #1a: Reducing the number of persons experiencing homelessness.

Baseline Data: Annual estimate of number of people accessing services who are experiencing homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease/Increase in # of People	Decrease/Increase as % Change from Baseline
3,428	480 more people will experience homelessness	14% Increase

Optional Comments

We anticipate to see 480 more people experience homelessness in Kings and Tulare Counties, which is an overall 14% increase, or a 2% decrease from the 2018-2020 trend/projection. We reached this goal by calculating the estimated number of people who would experience homelessness without HHAP 3 intervention (3,428 x .16) which is 548.48. This is a "flattening the curve" goal, so while the trend will continue to increase, we hope to slow the growth. We anticipate this is possible as the number of housing resources should increase over the next 1-3 years, however, we also anticipate the number of individuals experiencing homelessness to increase at a faster rate based upon historical PIT data.

Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness

Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:
2020 United States Census data states that .82% of the population of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.	1% decrease (to 2%)

Outcome Goal #1b: Reducing the number of persons experiencing homelessness on a daily basis		
Baseline Data: Daily Estimate of # of people experiencing unsheltered homelessness	Outcome Goals July 1, 2021 - June 30, 2024	
	Reduction in # of People	Reduction as % Change from Baseline
937	318 more people will experience homelessness on a daily basis	34% Increase
Optional Comments		
<p>We anticipate to see 318 more people experience homelessness on a daily basis in Kings and Tulare Counties, which is an overall 34% increase, or a 10% decrease from the 2018-2020 trend/projection. The difference between the two numbers gave us our outcome goal of 318 more people experiencing homelessness on a daily basis, or 34% increase. This is a "flattening the curve" goal, so while the trend will continue to increase, we hope to slow the growth. We anticipate this is possible as the number of housing resources should increase over the next 1-3 years, however, we also anticipate the number of individuals experiencing homelessness to increase at a faster rate based upon historical PIT data.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>2020 United States Census data states that .82% of the population of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.</p>	<p>7.2% of the daily estimated number of people experiencing unsheltered homelessness.</p>	

Outcome Goal #2: Reducing the number of persons who become homeless for the first time.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual Estimate of # of people who become homeless for the first time	Reduction in # of People	Reduction as % Change from Baseline
1,910	134 more people will experience homelessness for the first time	7% Increase
Optional Comments		
<p>We anticipate to see 134 more people experience homelessness for the first time in Kings and Tulare Counties, which is a 7% increase or a 1% decrease from the 2018-2020 trend/projection. This is a "flattening the curve" goal, so while the trend will continue to increase, we hope to slow the growth. System inflow/outflow projections indicate people will enter homelessness at a faster rate than housing resources become available.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>2020 United States Census data states that .82% of the population of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.</p>	<p>2% of the number of people who become homeless for the first time will be Native American or Alaskan Native descent</p>	

Outcome Goal #3: Increasing the number of people exiting homelessness into permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual Estimate of # of people exiting homelessness into permanent housing	Increase in # of People	Increase as % Change from Baseline
1,040	146 less people will exit homelessness into permanent housing	14% Decrease
Optional Comments		
We anticipate to see 146 less people exit homelessness into permanent housing in Kings and Tulare Counties, which is a 14% decrease or a 5% increase from the 2018-2020 trend/projection (19% trend/projection to 14% goal). We anticipate this is possible as the number of housing resources should increase over the next 1-3 years, however, we also anticipate the number of individuals experiencing homelessness to increase at a faster rate based upon historical PIT data.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
2020 United States Census data states that .82% of the population of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.	4% of people exiting homelessness into permanent housing are Native American or Alaskan Native	

Outcome Goal #4: Reducing the length of time persons remain homeless.		
Average length of time (in # of days) persons enrolled in street outreach, emergency shelter, transitional housing, safehaven projects and time prior to move-in for persons enrolled in rapid rehousing and permanent housing programs"	Outcome Goals July 1, 2021 - June 30, 2024	
	Decrease in Average # of Days	Decrease as % Change from Baseline
113	5.65 additional days	5% increase
Optional Comments		
<p>We anticipate to see the length of time persons experience homelessness increase by 5.65 days, which is a 5% increase from the baseline data. We anticipate this change as although we are increasing the available housing resources, the number of people entering homelessness and the associated length of time they are homeless is anticipated to continue to grow.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>2020 United States Census data states that .82% of the population of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.</p>	<p>Native Americans and Alaska Natives experience homelessness for, on average, 88.33 days, which matches our 3 year average for all persons experiencing homelessness.</p>	

Outcome Goal #5: Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
% of people who return to homelessness after having exited homelessness to permanent housing	Decrease in % of People who return to Homelessness	Decrease as % Change from Baseline
15.53	No change	0% decrease
Optional Comments		
<p>We anticipate to see the percentage of people returning to homelessness after being permanently housed stay the same at 15.53%. Our baseline data shows that we've either stayed the same or increased over the last 3 years, so we feel that remaining the same is a successful goal. We believe this goal is reasonable due to our Project Homekey sites and additional affordable housing sites to open over the next 1-3 years.</p>		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
<p>2020 United States Census data states that .82% of the population of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.</p>	<p>Keep the average at 13.3% (which is lower than the general population).</p>	

Outcome Goal #6: Increasing successful placements from street outreach.		
Baseline Data:	Outcome Goals July 1, 2021 - June 30, 2024	
Annual # of people served in street outreach projects who exit to emergency shelter, safe haven, transitional housing, or permanent housing destinations.	Increase in # of People Successfully Placed from Street Outreach	Increase as % of Baseline
140	10 additional people will exit homelessness into ES, SH, TH, or PH	7% increase
Optional Comments		
We anticipate to see 10 additional people exit homelessness into emergency shelter, safe havens, transitional housing, or permanent housing, which is a 7% increase. We decided on a 10 person increase and then calculated the percentage change by subtracting the baseline number by our goal number (150 - 140 = 10) then dividing the balance by the baseline number (10 / 140 = .07) which gave us the 7% increase. We anticipate both an increasing in staffing to help identify and house individuals as well as an increase in overall housing resources.		
Describe Your Related Goals for Underserved Populations and Populations Disproportionately Impacted by Homelessness		
Describe any underserved and/ or disproportionately impacted population(s) that your community will especially focus on related to this Outcome Goal and how this focus has been informed by data in your landscape assessment:	Describe the trackable data goal(s) related to this Outcome Goal:	
2020 United States Census data states that .82% of the population of Kings and Tulare County is Native American or Alaska Native while the Kings/Tulare 2020 Point in Time data states that 6.73% of the population, or 94 individuals, are Native American or Alaska Native.	Data in this area is suppressed due to a n<10, however, we are still identifying the Native American population for consistency in strategic planning and efforts.	

Table 5. Strategies to Achieve Outcome Goals

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description: Outcome Goal 1a</p>	
<p>1. Utilize our Landlord Relations Specialist to recruit new property owners to lease to clients and strategize new landlord incentives. Additionally the Landlord Relations Specialist will train outreach staff, case managers, and any other employees who are engaging landlords on available incentives and best practices. These strategies will increase the move-in rate for our incoming rapid rehousing vouchers from Encampment Resolution Funding (ERF), existing Rapid Rehousing subsidies, Permanent Supportive Housing subsidies, Emergency Housing Vouchers (EHV), and Mainstream Vouchers (MVP).</p> <p>2. Move referred clients into new housing projects including Project Homekey (PHK) (Sequoia Village, Madson, Sunrise, and Triangle Courtyard), Finca Serena, and other Permanent Supportive Housing projects when construction has been completed. Construction on all projects will increase the number of permanent supportive housing units in Kings and Tulare Counties by approximately 248 units; all projects are anticipated to be completed within the timeframe of HHAP 3 funding.</p> <p>3. Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on the Tulare County Homeless Taskforce and the Kings County Homeless Collaborative, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p>
<p>Timeframe</p>	
<p>7/1/2021 - 6/30/2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p>	<p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p>
<p>Measurable Targets</p>	
<p>480 more people will experience homelessness.</p>	<p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description: Outcome Goal 1b</p> <p>1. Utilize our Landlord Relations Specialist to recruit new property owners to lease to clients and strategize new landlord incentives. Additionally the Landlord Relations Specialist will train outreach staff, case managers, and any other employees who are engaging landlords on available incentives and best practices. These strategies will increase the move-in rate for our incoming rapid rehousing vouchers from Encampment Resolution Funding (ERF), existing Rapid Rehousing subsidies, Permanent Supportive Housing subsidies, Emergency Housing Vouchers (EHV), and Mainstream Vouchers (MVP).</p> <p>2. Move referred clients into new housing projects including Project Homekey (PHK) (Sequoia Village, Madson, Sunrise, and Triangle Courtyard), Finca Serena, and other Permanent Supportive Housing projects when construction has been completed. Construction on all projects will increase the number of permanent supportive housing units in Kings and Tulare Counties by approximately 248 units; all projects are anticipated to be completed within the timeframe of HHAP 3 funding.</p> <p>3. Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on the Tulare County Homeless Taskforce and the Kings County Homeless Collaborative, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</p>	<p><input checked="" type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>7/1/2021 - 6/30/2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p>	
<p>Measurable Targets</p>	
<p>318 more people will experience homelessness on a daily basis.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description: Outcome Goal 2</p> <p>1. Identify community partners that work to prevent homelessness and schedule trainings to inform stakeholders about available resources (ex: eviction prevention, tenants rights, etc.)</p> <p>2. Partner with agencies and medical care providers who are utilizing CalAIM funding for Housing Deposit Services and Housing Tenancy and Sustaining Services to assist people who are precariously housed or searching for housing but not yet homeless.</p> <p>3. Partner with medical care providers (Anthem Blue Cross and HealthNet) who are utilizing Housing and Homelessness incentive Program (HHIP) to address social determinants of health. Funds will be used to assist people experiencing homelessness obtain and remain housed.</p> <p>4. Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on the Tulare County Homeless Taskforce and the Kings County Homeless Collaborative, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</p> <p>5. Invite tribal representatives to all available trainings and ensure they are fully informed about all programs they can utilize to reduce Native American/Alaskan natives from becoming homeless for the first time. Additionally we will invite members of the tribe to present to th Kings Tulare Continuum of Care's membership on their projects, ensuring that cross training is maximized and as many partners as possible know about all available programs.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input checked="" type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p>
<p>Timeframe</p>	<p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>7/1/2021 - 6/30/2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p>	
<p>Measurable Targets</p>	
<p>134 more people will experience homelessness for the first time.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description: Outcome 3</p> <p>1. Utilize the increase in vouchers and rental assistance (Encampment Resolution Funding, Emergency Housing Vouchers, and Mainstream Vouchers) in partnership with the anticipated new units (Project Homekey, Finca Serena, etc.) to exit people from homelessness into permanent housing.</p> <p>2. Work with interim housing project partners to ensure maximum capacity is met. All HHAP 3 funded interim housing projects provide case management and wrap around services to people experiencing homelessness. Keeping these projects at capacity will increase the likelihood that those individuals will exit homelessness into a successful permanent housing placement.</p> <p>3. Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on the Tulare County Homeless Taskforce and the Kings County Homeless Collaborative, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</p> <p>4. Partner with the tribal communities to learn what housing options are offered by the tribes for Native American/Alaskan Native individuals who are experiencing homelessness.</p> <p>5. Work with the tribal communities to enter data into our Homeless Management Information System (HMIS) and utilize the Coordinated Entry System (CES) to refer Native Americans/Alaskan Natives to the housing program in which they will be most successful.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input checked="" type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>7/1/2021 - 6/30/2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p>	
<p>Measurable Targets</p>	
<p>146 less people will exit homelessness into permanent housing.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description: Outcome Goal 4</p> <p>1. Utilize the increase in vouchers and rental assistance (Encampment Resolution Funding (ERF), Emergency Housing Vouchers (EHV), and Mainstream Vouchers (MVP)) in partnership with the anticipated new units (Project Homekey, Finca Serena, etc.) to exit people from homelessness into permanent housing at a faster rate than was previously possible because landlords won't have to be identified and incentivised.</p> <p>2. Utilize new funding sources to increase the number of outreach staff working with people experiencing homelessness. The ERF funding will increase the number of outreach staff making contact with people experiencing homelessness and working to get those individuals document ready for housing by 3 full time staff members. We have also utilized MVP funding to hire a Housing Placement Specialist who will work with clients who do not have case management on unit applications, Housing Authority paperwork, etc. We anticipate these new staffing positions will decrease the length of time people will experience homelessness.</p> <p>3. HHAP 3 funds will be used to support ongoing projects' staffing needs at interim housing projects including two Case Managers, one Program Managers, one Program Director, and one Client Services Provider. These staff members will work directly with people experiencing homelessness who are utilizing the program services to decrease the length of time people remain unsheltered.</p> <p>4. Reinstate drop-in events that were previously paused due to the COVID-19 pandemic. Local Initiatives Navigation Centers (LINC) are drop-in events in our major cities that connect people experiencing homelessness with multiple resources and service providers in one centralized location. Services offered at LINC events include housing assistance and counseling, mental health services, alcohol and drug counseling, county benefits advocacy, and shelter placement. These events will be widely advertised to people experiencing homelessness via street outreach staff. Flyers in both English and Spanish will be posted in locations where people experiencing homelessness tend to congregate including food distribution sites, libraries, warming/cooling centers, etc.</p> <p>5. Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on the Tulare County Homeless Taskforce and the Kings County Homeless Collaborative, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</p> <p>6. Work with local tribes to learn about what housing options are available for Native Americans and Alaska Natives who are experiencing homelessness and refer clients who identify as Native American and Alaska Natives to their respective tribes as soon as possible. Work with each individual to identify the best course of action based on their desired housing location and specific wants and needs.</p> <p>7. Work with the tribal communities in Kings and Tulare Counties to ensure that all outreach materials are presented in a way that is clear and easily understood by Native American individuals who are experiencing homelessness. This can include, but is not limited to, taking into consideration concepts like written/spoken language, literacy, etc.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input checked="" type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>7/1/2021 - 6/30/2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p>	
<p>Measurable Targets</p>	
<p>The length of time individuals experiencing homelessness will increase by 5.65 days.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description: Outcome Goal 5</p> <p>1. Identify community partners that work to prevent homelessness and schedule trainings to inform stakeholders about available resources (ex: eviction prevention, tenants rights, Trauma Informed Care, Cost of Poverty Experience, Psychological First Aid, Mental Health First Aid, etc.). These trainings will support case managers and other staff help clients who have already received housing successfully remained housed.</p> <p>2. Partner with agencies and medical care providers who are utilizing CalAIM funding for Housing Deposit Services and Housing Tenancy and Sustaining Services to assist people who are precariously housed or searching for housing but not yet homeless.</p> <p>3. Partner with medical care providers (Anthem Blue Cross and HealthNet) who are utilizing Housing and Homelessness incentive Program (HHIP) to address social determinants of health. Funds will be used to assist people experiencing homelessness obtain and remain housed.</p> <p>4. Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on both counties' homeless taskforces, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</p> <p>5. Invite tribal representatives to all available trainings and ensure they are fully informed about all programs they can utilize to reduce the number of Native American/Alaskan natives who return to homelessness after being housed. Additionally we will invite members of the tribe to present to the Kings Tulare Continuum of Care's membership on their projects, ensuring that cross training is maximized and as many partners as possible know about all available programs.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input checked="" type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>7/1/2021 - 6/30/2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p>	
<p>Measurable Targets</p>	
<p>The % of people who return to homelessness after having exited homelessness to permanent housing will remain the same as the baseline data at 15.53%.</p>	

Strategy	Performance Measure to Be Impacted (Check all that apply)
<p>Description: Outcome Goal 6</p> <p>1. Utilize new funding sources to increase the number of outreach staff working with people experiencing homelessness. The Encampment Resolution Funding will increase the number of outreach staff making contact with people experiencing homelessness and working to get those individuals document ready for housing by 3 full time staff members. We also anticipate hiring an additional full time outreach staff using Cal AIM Housing Transition Navigation Services funding. The increase in the number of outreach staff will directly increase the number of housing placements from street outreach.</p> <p>2. Reinstate drop-in events that were previously paused due to the COVID-19 pandemic. Local Initiatives Navigation Centers (LINC) are drop-in events in our major cities that connect people experiencing homelessness with multiple resources and service providers in one centralized location. Services offered at LINC events include housing assistance and counseling, mental health services, alcohol and drug counseling, county benefits advocacy, and shelter placement. These events will be widely advertised to people experiencing homelessness via street outreach staff. Flyers in both English and Spanish will be posted in locations where people experiencing homelessness tend to congregate including food distribution sites, libraries, warming/cooling centers, etc.</p> <p>3. Engage the tribal communities in Kings and Tulare Counties including inviting them to be members of the CoC (waive membership fee if necessary), inviting them to have representation on both counties' homeless taskforces, and engage in ongoing conversations about reducing Native American/Alaskan Native homelessness.</p> <p>4. Invite tribal representatives to train outreach staff on best practices for engaging Native Americans and Alaska Natives who are experiencing homelessness and make sure that staff are fully informed on what services are provided by our tribal partners.</p>	<p><input type="checkbox"/> 1. Reducing the number of persons experiencing homelessness.</p> <p><input type="checkbox"/> 2. Reducing the number of persons who become homeless for the first time.</p> <p><input type="checkbox"/> 3. Increasing the number of people exiting homelessness into permanent housing.</p> <p><input type="checkbox"/> 4. Reducing the length of time persons remain homeless.</p> <p><input type="checkbox"/> 5. Reducing the number of persons who return to homelessness after exiting homelessness to permanent housing.</p> <p><input checked="" type="checkbox"/> 6. Increasing successful placements from street outreach.</p> <p><input checked="" type="checkbox"/> focused on equity goals related to underserved populations and populations disproportionately impacted by homelessness.</p>
<p>Timeframe</p>	
<p>7/1/2021 - 6/30/2024</p>	
<p>Entities with Lead Responsibilities</p>	
<p>Kings Tulare Continuum of Care on Homelessness, Kings County Human Services Agency, Tulare County Health and Human Services Agency</p>	
<p>Measurable Targets</p>	
<p>10 additional people will exit homelessness to EH, SH, TH, or PH</p>	

Table 6. Funding Plans

Activity to be funded by HHAP 3 <i>(choose from drop down options)</i>	Eligible Use Categories Used to Fund Activity										Total Funds Requested:	Description of Activity
	1. Rapid rehousing	2. Operating subsidies	3. Street outreach	4. Services coordination	5. Systems support	6. Delivery of permanent housing	7. Prevention and diversion	8. Interim sheltering (new and existing)	9. Shelter improvements to lower barriers and increase privacy	10. Administrative (up to 7%)		
Permanent Supportive and Service-Enriched Housing						\$ 1,137,086.44					\$ 1,137,086.44	Funds are intended to help stabilize operations at our Homekey sites.
											\$ -	
											\$ -	
											\$ -	
Totals:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,137,086.44	\$ -	\$ -	\$ -	\$ -	\$ 1,137,086.44	

Explanation of How the Proposed Use of Funds Will Complement Existing local, state, and federal funds and equitably close the gaps identified in the Local Landscape Analysis

The greatest current need in our community is access to permanent housing. Our Homekey projects should both begin operations in FY 2022/23. It is our intent to utilize our funds in support of our Homekey projects. Our Homekey sites utilize HMIS, CES, and follow Housing First. While our Homekey projects progress toward stability, we will be regularly engaging with our stakeholders to determine the best use of any remaining funding and submit a change request if any additional funding uses are identified. Our Homekey projects blend the use of Homekey funds, ARPA, HHAP, and will be braided with additional subsidies and program supports.

Youth set aside: We are in the process of meeting with community stakeholders to further plan and evaluate the use of our youth set aside funds in the amount of \$113,708.64. We anticipate submitting a change request in the future to shift any of those funds into the applicable allowable activity area once we determine the use of those funds. We are identifying the best use of these funds across HHAP-2, HHAP-3, and planning for HHAP-4 to have a more cohesive and consistent response to the needs identified through our landscape analysis.

Table 7. Demonstrated Need

Complete ONLY if you are selected Non-Congregate Shelter / Interim Housing as an activity on the Funding Plans tab.

Demonstrated Need	
# of available shelter beds	[Enter #]
# of people experiencing unsheltered homelessness in the homeless point-in-time count	[Enter #]
Shelter vacancy rate (%) in the summer months	[Enter %]
Shelter vacancy rate (%) in the winter months	[Enter %]
% of exits from emergency shelters to permanent housing solutions	[Enter %]
Describe plan to connect residents to permanent housing.	
This is not applicable to Tulare County at the time of application.	



APPLICANT INFORMATION

CoC / Large City / County Name:	Tulare County	Applying Jointly? Y/N	No
Administrative Entity Name:	Tulare County Health & Human Services Agency	Total Allocation	\$ 1,137,086.44

HHAP FUNDING EXPENDITURE PLAN

ELIGIBLE USE CATEGORY	FY21/22	FY22/23	FY23/24	FY24/25	FY25/26	TOTAL	Initial	Remainder
Rapid rehousing	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Rapid rehousing: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Operating subsidies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Operating subsidies: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Street outreach	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Street outreach: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Services coordination	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Services coordination: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Systems support	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Systems support: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Delivery of permanent housing	\$ -	\$ 1,137,086.44	\$ -	\$ -	\$ -	\$ 1,137,086.44	\$ -	\$ -
<i>Delivery of permanent housing: youth set-aside</i>	\$ -	\$ 113,708.64	\$ -	\$ -	\$ -	\$ 113,708.64	\$ -	\$ -
Prevention and shelter diversion	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Prevention and shelter diversion: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Interim sheltering	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Interim sheltering: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Shelter improvements to lower barriers and increase privacy	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
<i>Shelter improvements: youth set-aside</i>	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative (up to 7%)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL FUNDING ALLOCATION						\$ 1,137,086.44	\$ -	\$ -
Youth Set-Aside (at least 10%)						\$ 113,708.64	\$ -	\$ -

COMMENTS:

Youth set aside: We are in the process of meeting with community stakeholders to further plan and evaluate the use of our youth set aside funds in the amount of \$113,708.64. We anticipate submitting a change request in the future to shift any of those funds into the applicable allowable activity area once we determine the use of those funds. We are identifying the best use of these funds across HHAP-2, HHAP-3, and planning for HHAP-4 to have a more cohesive and consistent response to the needs identified through our landscape analysis.